



**CCMC HOSPITAL SERVICES BOARD OF DIRECTORS
AGENDA
AUGUST 26, 2026, SPECIAL MEETING
12:00PM HYBRID IN-PERSON**

AT CCMC, WE BELIEVE THAT HEALTHY PEOPLE CREATE A HEALTHY COMMUNITY.

Board of Directors

Kelsey Hayden exp. 3/29
Liz Senear exp. 3/27
Ann Linville exp. 3/28
Diane Ujioka exp. 3/27
Shelly Kocan exp. 3/28

CEO

Hannah Sanders, M.D.

CFO

Denna Stavig

OPENING: Call to Order

Roll Call - Kelsey Hayden, Liz Senear, Ann Linville, Diane Ujioka and Shelly Kocan.
Establishment of a Quorum

**A. COMMUNICATIONS BY AND PETITIONS FROM VISITORS
(Speaker must give name and agenda item)**

1. Audience Comments
2. Guest Speakers

B. CONFLICT OF INTEREST

C. APPROVAL OF AGENDA

D. APPROVAL OF MINUTES

1. July 29, 2026, Meeting Minutes

Pgs 1- 4

E. REPORTS OF OFFICERS OR ADVISORS

1. August 2026 Board Chair Report
2. August 2026 CEO Report
3. August 2026 CFO Report

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F. DISCUSSION ITEMS

G. ACTION ITEMS

I. AUDIENCE PARTICIPATION (limited to 3 minutes per speaker) Members of the public are given the opportunity to comment on matters which are within the subject matter authority of the Board and are appropriate for discussion in an open session.

J. BOARD MEMBER COMMENTS

K. EXECUTIVE SESSION

L. ADJOURNMENT

This Board of Directors meeting will be held via ZOOM:

<https://us02web.zoom.us/j/4675701050?pwd=TXEvSFVHOHhIL1JvOGNua1RUUjdQUT09&omn=87257285186#success>

Meeting ID: 467 570 1050; Passcode: 379187

To call in: 1-253-215-8782

Meeting ID: 467 570 1050; Passcode: 379187

For a full packet, go to www.cityofcordova.net/government/boards-commissions/health-services-board

Cordova Community Medical Center

Board of Directors Meeting Minutes

Date: July 29, 2026

Location: Hybrid Meeting

Recorded By: CCMC Administration

1. Call to Order

Chair Ann Linville called the meeting to order at 12:14.

2. Roll Call

Board Members Present:

- Ann Linville, Chair
- Liz Senear, Vice-Chair
- Kelsey Hayden
- Shelly Kocan, Treasurer (Absent)
- Diane Ujioka (Absent)

A quorum was established and maintained for the meeting.

3. Communications from Visitors

No public communication.

4. Conflict of Interest

No conflicts of interest were declared.

5. Approval of Agenda

Motion: Liz Senear moved to approve the agenda.

Second: Kelsey Hayden

Vote: Motion carried unanimously.

6. Approval of Minutes

Motion: Kelsey Hayden moved to approve the prior meeting minutes.

Second: Liz Senear

Vote: Motion carried unanimously.

7. CEO Report

Presented by: Dr. Hannah Sanders, CEO

The written report was included in the board packet. Highlights included:

- The State notified CCMC that implementation of the Rural Health Transformation Program is delayed due to additional CMS review requirements.
- CCMC continues to monitor requests for information to support timely funding.
- The Congressional appropriation grant application has been submitted to HRSA, with award notification anticipated around September 1.
- Recruitment continues for a local project manager position.
- June patient volumes were significantly below expectations; however, July volumes have increased and are encouraging.

8. CFO Report

Presented by: Denna Stavig, CFO

The written report was included in the board packet. Highlights included:

- June financial performance reflected lower than budgeted patient volumes.
- Performance to date remains below budget but recovery is possible if current patient volumes continue.
- Budget assumptions were based on prior year utilization.
- Long-term care census has exceeded budget projections, providing a positive financial impact.

9. Medical Director Report

Prepared by: Dr. Curtis Bejes, Medical Director

The written report was included in the board packet. Dr. Hannah Sanders reported on behalf of Dr. Bejes.

Highlights included:

- Routine chart reviews continue.
- No significant quality concerns were reported.

10. Chief Nursing Officer Report

Presented by: Olivia Moreno, CNO

The written report was included in the board packet.

Highlights included:

- Ventilator training was completed with nursing staff.
- Mock code training is scheduled, including a future joint exercise with EMS.
- Multiple quality improvement initiatives are underway, including onboarding, annual education, staff evaluations, and interdisciplinary training.

11. Director of Operations Report

Prepared by: Noelle Camarena, FNP

The written report was included in the board packet.

- Several quality improvement projects are currently underway.

12. Director of Support Services Report

Prepared by: Tamara Russin

The written report was included in the board packet.

Highlights included:

- Continued improvements in support service operations.
- Successful recruitment of additional local staff.

13. Director of Community Services Report

Prepared by: Barb Jewell

The written report was included in the board packet.

Highlights included:

- Behavioral Health revenues exceeded expectations earlier in the reporting period, though referrals declined significantly during June.
- Staffing adjustments are being made in response to patient volume and pending grant funding.
- Staff continue to report positive outcomes through behavioral health wraparound services and housing stabilization efforts.
- Challenges continue with Medicaid processing and insurance coverage affecting patient access to care.

14. Discussion & Action Items

Financial Services Manual

Administration presented revisions to Section 8 of the Financial Services Manual to strengthen procurement policies and align with federal grant requirements.

Motion: Kelsey Hayden

Second: Liz Senear

Action: Passed unanimously.

Employee Handbook

Administration presented revisions to the Employee Handbook, including updated background check language and policy clarifications.

Motion: Kelsey Hayden

Second: Liz Senear

Action: Passed unanimously.

15. Audience Participation

None.

16. Executive Session

No executive session was held.

17. Board Member Comments

Board members expressed appreciation for:

- Community wellness reminder postcards.
- Staff efforts during a challenging financial period.
- Continued quality healthcare services provided locally.
- Positive community participation in wellness and recreational activities.

18. Next Meeting

The next regular board meeting is scheduled for **August 26, 2026**.

19. Adjournment

Motion: Kelsey Hayden moved to adjourn the meeting.

Second: Liz Senear

The meeting adjourned at 12:43.

Cordova Community Medical Center

August 2026 CEO Board Report

State Rural Health Transformation Program (RHTP): Alaska began rolling out its \$272 million year-one RHTP allocation. CCMC received an intent to award for its RHTP pharmacy expansion application: the project will modernize CCMC's pharmacy infrastructure and clinical workforce to launch safe, on-site chemotherapy and biologic infusion services by achieving USP <797>/<800> compliance through a certified cleanroom installation and deploying an automated dispensing system to replace manual medication management. This investment closes the infrastructure gap that currently forces Cordova patients to travel by plane or ferry to Anchorage for treatments that are standard of care elsewhere.

We also learned of funding for partners at the Alaska Hospital & Healthcare Association received \$249,200 to fund an efficiency study covering CCMC, Petersburg, and Homer, targeting revenue cycle operations, Medicare cost reporting, service line analysis, and swing bed expansion, with a hope to find estimated \$2.4 million in improvement opportunities.

CCMC's remaining RHTP applications, for behavioral health integration and a kitchen/senior health hub, remain under state review as awards continue to roll out.

Finance – July was a strong month. We continue to see low volume in outpatient services but are staying busy with swing and inpatient. Year-to-date remains challenged, recent trends are encouraging.

Employee Health Plan Renewal: The organization continues to work with our benefits consultants on the upcoming health insurance renewal. Recent claims' performance has improved, strengthening our position as we prepare to evaluate market options and renewal proposals. We are working with the city in an effort to keep insurance costs management.

Workforce Planning: This continues to be a challenge and is for every rural hospital. We are working closely with Petersburg Hospital to collaborate on physician and nurse recruiting as well as developing a professional staff travel pool. CCMC has generous paid time off which we believe is very important as a work life balance benefit, however covering clinical work during PTO is always a challenge. Leadership continues to evaluate staffing models hoping to develop a group of a cross-trained float positions.

CORDOVA COMMUNITY MEDICAL CENTER
OPERATING/INCOME STATEMENT
07/31/2026

19/Aug/2026 11:14:38 AM

	Actual	Budget	Variance	Percent Variance	FY2026 Actual	FY2026 Budget	Variance	Percent Variance
	*****SINGLE MONTH*****				*****YEAR TO DATE*****			
REVENUE								
ACUTE REVENUE	\$248,396.41	\$412,870.33	(\$164,473.92)	-40%	\$1,586,827.69	\$1,625,180.51	(\$38,352.82)	-2%
SWING BED REVENUE	\$774,352.88	\$585,403.75	\$188,949.13	32%	\$2,516,868.17	\$2,894,021.44	(\$377,153.27)	-13%
LONG TERM CARE REVENUE	\$436,819.12	\$416,639.36	\$20,179.76	5%	\$3,012,733.08	\$2,848,662.72	\$164,070.36	6%
CLINIC REVENUE	\$90,443.66	\$103,480.09	(\$13,036.43)	-13%	\$563,266.00	\$685,490.62	(\$122,224.62)	-18%
ANCILLARY DEPARTMENT REVENUE	\$330,817.53	\$363,900.98	(\$33,083.45)	-9%	\$2,599,637.86	\$2,461,390.56	\$138,247.30	6%
EMERGENCY DEPARTMENT REVENUE	\$730,066.92	\$738,710.05	(\$8,643.13)	-1%	\$3,135,751.64	\$3,368,425.28	(\$232,673.64)	-7%
BEHAVIORAL HEALTH REVENUE	\$29,078.00	\$27,294.27	\$1,783.73	7%	\$229,327.00	\$168,409.55	\$60,917.45	36%
RETAIL PHARMACY REVENUE	\$239,294.22	\$234,668.60	\$4,625.62	2%	\$1,544,297.18	\$1,484,809.54	\$59,487.64	4%
REVENUE	\$2,879,268.74	\$2,882,967.43	(\$3,698.69)	0%	\$15,188,708.62	\$15,536,390.22	(\$347,681.60)	-2%
DEDUCTIONS								
CHARITY	(\$2,884.80)	(\$6,759.69)	\$3,874.89	-57%	(\$61,143.86)	(\$72,039.87)	\$10,896.01	-15%
CONTRACTUAL ADJUSTMENTS	(\$1,002,417.40)	(\$851,027.49)	(\$151,389.91)	18%	(\$4,719,031.21)	(\$4,879,504.39)	\$160,473.18	-3%
ADMINISTRATIVE ADJUSTMENTS	(\$10,733.48)	(\$5,511.30)	(\$5,222.18)	95%	(\$116,344.10)	(\$55,430.37)	(\$60,913.73)	110%
BAD DEBT	\$253,000.00	(\$493,656.14)	\$746,656.14	-151%	(\$462,753.38)	(\$638,573.24)	\$175,819.86	-28%
DEDUCTIONS TOTAL	(\$763,035.68)	(\$1,356,954.62)	\$593,918.94	-44%	(\$5,359,272.55)	(\$5,645,547.87)	\$286,275.32	-5%
COST RECOVERIES								
GRANTS	\$632.80	\$14,590.10	(\$13,957.30)	(1)	\$217,664.25	\$225,477.38	(\$7,813.13)	(0)
IN KIND CONTRIBUTIONS	\$97,837.50	\$16,682.63	\$81,154.87	486%	\$197,951.28	\$116,998.41	\$80,952.87	69%
OTHER REVENUE	(\$81,292.07)	\$1,946.77	(\$83,238.84)	-4276%	\$34,482.12	\$46,362.17	(\$11,880.05)	-26%
COST RECOVERIES TOTAL	\$17,178.23	\$33,219.50	(\$16,041.27)	-48%	\$450,097.65	\$388,837.96	\$61,259.69	16%
TOTAL REVENUES	\$2,133,411.29	\$1,559,232.31	\$574,178.98	37%	\$10,279,533.72	\$10,279,680.31	(\$146.59)	0%
EXPENSES								
WAGES	\$587,615.84	\$594,218.39	(\$6,602.55)	-1%	\$3,919,666.67	\$4,112,401.52	(\$192,734.85)	-5%
TAXES & BENEFITS	\$283,377.68	\$282,195.47	\$1,182.21	0%	\$2,065,539.87	\$1,944,575.41	\$120,964.46	6%
PROFESSIONAL SERVICES	\$430,080.89	\$310,626.37	\$119,454.52	38%	\$2,364,003.25	\$1,868,866.80	\$495,136.45	26%
SUPPLIES	\$177,908.28	\$347,561.31	(\$169,653.03)	-49%	\$1,576,730.35	\$1,660,045.98	(\$83,315.63)	-5%
MINOR EQUIPMENT	\$5,351.39	\$3,130.66	\$2,220.73	71%	\$33,720.92	\$55,746.33	(\$22,025.41)	-40%
REPAIRS & MAINTENANCE	\$13,539.17	\$9,945.22	\$3,593.95	36%	\$98,472.84	\$54,835.11	\$43,637.73	80%
RENTS AND LEASES	\$19,338.52	\$13,654.89	\$5,683.63	42%	\$122,112.51	\$93,139.96	\$28,972.55	31%
UTILITIES	\$25,900.65	\$37,568.81	(\$11,668.16)	-31%	\$349,748.00	\$327,721.77	\$22,026.23	7%
TRAVEL & TRAINING	\$13,352.83	\$5,421.76	\$7,931.07	146%	\$92,334.28	\$60,860.97	\$31,473.31	52%
INSURANCE	\$15,906.62	\$22,014.49	(\$6,107.87)	-28%	\$171,025.06	\$155,245.10	\$15,779.96	10%
RECRUITMENT AND RELOCATION	\$3,497.57	\$2.58	\$3,494.99	135465%	\$9,217.14	\$3,045.67	\$6,171.47	203%
DEPRECIATION	\$37,427.09	\$38,567.22	(\$1,140.13)	-3%	\$313,319.24	\$313,840.25	(\$521.01)	0%
OTHER EXPENSES	\$11,161.08	\$11,132.47	\$28.61	0%	\$102,918.90	\$107,148.77	(\$4,229.87)	-4%
TOTAL EXPENSES	\$1,624,457.61	\$1,676,039.64	(\$51,582.03)	-3%	\$11,218,809.03	\$10,757,473.64	\$461,335.39	4%
NET INCOME	\$508,953.68	(\$116,807.33)	\$625,761.01	-536%	(\$939,275.31)	(\$477,793.33)	(\$461,481.98)	97%

	JUL 2026	JUL 2025	NET CHANGE
ASSETS			
CURRENT ASSETS			
CASH & CASH EQUIVALENTS	\$1,022,190.59	\$1,463,286.64	(\$441,096.05)
NET ACCOUNTS RECEIVABLE	\$3,504,030.10	\$2,993,521.26	\$510,508.84
THIRD PARTY RECEIVABLE	\$138,854.34	\$728,230.34	(\$589,376.00)
CLEARING ACCOUNTS	(\$25,119.65)	\$78,495.86	(\$103,615.51)
PREPAID EXPENSES	\$179,914.94	\$183,653.69	(\$3,738.75)
INVENTORY	\$697,572.29	\$458,271.23	\$239,301.06
CURRENT ASSETS	\$5,517,442.61	\$5,905,459.02	(\$388,016.41)
PROPERTY PLANT & EQUIPMENT			
LAND	\$122,010.00	\$122,010.00	\$0.00
BUILDINGS	\$8,666,889.19	\$8,666,889.19	\$0.00
EQUIPMENT	\$10,286,928.15	\$10,204,448.55	\$82,479.60
CONSTRUCTION IN PROGRESS	\$31,823.00	\$0.00	\$31,823.00
SUBTOTAL PP&E	\$19,107,650.34	\$18,993,347.74	\$114,302.60
LESS ACCUMULATED DEPRECIATION	(\$16,120,611.58)	(\$15,579,151.65)	(\$541,459.93)
TOTAL PROPERTY PLANT & EQUIPMENT	\$2,987,038.76	\$3,414,196.09	(\$427,157.33)
OTHER ASSETS			
GOODWILL PHARMACY	\$150,000.00	\$150,000.00	\$0.00
AMORTIZATION GOODWILL	(\$128,750.00)	(\$113,750.00)	(\$15,000.00)
GOODWILL PHARMACY	\$21,250.00	\$36,250.00	(\$15,000.00)
PERS DEFERRED OUTFLOW	\$709,602.00	\$792,989.85	(\$83,387.85)
OTHER ASSETS	\$730,852.00	\$829,239.85	(\$98,387.85)
TOTAL ASSETS	\$9,235,333.37	\$10,148,894.96	(\$913,561.59)

LIABILITIES

CURRENT LIABILITIES

ACCOUNTS PAYABLE	\$648,177.11	\$486,141.55	\$162,035.56
PAYROLL AND RELATED LIABILITIES	\$988,436.99	\$928,315.89	\$60,121.10
OTHER CURRENT PAYABLES	\$0.00	\$0.00	\$0.00
INTEREST AND OTHER PAYABLES	\$570.53	\$1,283.44	(\$712.91)
LONG TERM DEBT CITY	\$5,466,458.55	\$5,466,458.55	\$0.00
OTHER CURRENT LONG TERM DEBT	<u>\$243,885.35</u>	<u>\$322,948.58</u>	<u>(\$79,063.23)</u>
TOTAL CURRENT LIABILITIES	\$7,347,528.53	\$7,205,148.01	\$142,380.52

LONG TERM LIABILITIES

2015 NET PENSION LIABILITY	\$7,796,073.00	\$8,778,433.00	(\$982,360.00)
TOTAL LONG TERM LIABILITIES	\$7,796,073.00	\$8,778,433.00	(\$982,360.00)

DEFERRED INFLOWS OF RESOURCES

PENSION DEFERRED INFLOW	(\$4,025,251.00)	(\$3,607,683.00)	(\$417,568.00)
DEFERRED INFLOWS OF RESOURCES	(\$4,025,251.00)	(\$3,607,683.00)	(\$417,568.00)
TOTAL LIABILITIES AND FUND BALANCE	\$11,118,350.53	\$12,375,898.01	(\$1,257,547.48)
UNRESTRICTED FUND BALANCE	(\$962,582.35)	(\$2,254,175.34)	\$1,291,592.99
TEMPORARY RESTRICTED FUND BALANCE	\$20,090.50	\$18,513.60	\$1,576.90
NET POSITION (EQUITY)	(\$942,491.85)	(\$2,235,661.74)	\$1,293,169.89
NET INCOME	<u>(\$940,525.31)</u>	<u>\$8,658.69</u>	<u>(\$949,184.00)</u>
LIABILITY AND FUND BALANCE	\$9,235,333.37	\$10,148,894.96	(\$913,561.59)

Cordova Community Medical Center Statistics														
Days per Month	31	28	31	30	31	30	31	31	30	31	30	31	30	31
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Cumulative Monthly	
Hosp Acute+SWB Avg. Census													Total	Average
FY 2022	1.6	3.3	2.8	2.1	1.5	1.9	3.5	3.5	3.9	0.5	1.0	2.1		2.3
FY 2023	2.5	1.3	2.3	3.6	2.0	0.5	1.1	0.5	2.3	2.7	2.9			2.1
FY 2024	1.4	1.4	1.4	0.6	1.9	1.3	1.7	2.4	2.7	1.6	0.9	0.7		1.5
FY 2025	0.7	2.2	2.5	1.4	0.5	2.8	4.7	2.7	3.1	2.7	0.8	0.2		2.0
FY 2026	0.4	1.7	3.8	1.7	1.3	0.7	3.5							1.9
Acute Admits														
FY 2022	6	1	2	3	5	7	8	4	3	4	3	5	51	4.3
FY 2023	1	3	6	2	5	4	5	4	2	2	3	4	41	3.4
FY 2024	4	4	2	1	5	8	3	4	12	7	4	4	58	4.8
FY 2025	2	4	3	2	1	6	9	5	8	4	4	2	50	4.2
FY 2026	4	7	14	2	4	3	5							5.6
Acute Patient Days														
FY 2022	15	11	7	10	8	10	21	9	12	7	5	14	129	10.8
FY 2023	3	9	16	15	15	11	18	4	12	4	9	10	126	10.5
FY 2024	12	14	10	1	18	29	15	15	31	13	10	21	189	15.8
FY 2025	7	13	23	7	2	43	33	25	29	17	21	6	226	18.8
FY 2026	9	32	42	9	8	10	21							18.7
SWB Admits														
FY 2022	1	3	0	1	2	2	3	2	4	2	2	1	23	1.9
FY 2023	2	1	3	2	1	1	1	0	3	2	3	1	20	1.7
FY 2024	2	2	1	0	4	1	2	1	3	1	2	0	19	1.6
FY 2025	1	2	2	1	0	4	3	2	3	3	0	0	21	1.8
FY 2026	1	1	5	0	0	2	5							2.0
SWB Patient Days														
FY 2022	34	81	79	54	37	48	89	101	104	7	24	52	710	59.2
FY 2023	73	28	55	94	48	5	15	13	57	80	79	81	628	52.3
FY 2024	30	25	34	16	42	11	39	58	50	38	18	2	363	30.3
FY 2025	15	48	53	36	12	41	112	60	64	66	4	0	511	42.6
FY 2026	4	15	76	43	31	10	89							38.3
CCMC LTC Admits														
FY 2022	0	0	0	0	0	1	0	0	0	0	0	0	1	0.1
FY 2023	0	0	0	1	1	0	1	2	0	1	0	0	6	0.5
FY 2024	1	0	0	0	0	0	0	0	0	1	0	0	2	0.2
FY 2025	0	1	0	0	0	0	1	0	1	0	0	1	4	0.3
FY 2026	0	0	1	0	1	1	2							0.7
CCMC LTC Resident Days														
FY 2021	300	300	298	300	310	299	298	310	300	310	298	309	3,632	302.7
FY 2022	310	280	310	300	310	299	310	310	300	310	290	310	3,639	303.3
FY 2023	310	280	310	309	296	270	257	268	252	271	270	279	3,372	281.0
FY 2024	309	290	290	270	262	240	248	248	240	254	270	279	3,200	266.7
FY 2025	273	250	279	270	279	270	283	257	252	248	240	258	3,159	263.3
FY 2026	250	213	249	240	279	279	261							253.0
CCMC LTC Avg. Census														
FY 2022	10	10	10	10	10	10	10	10	10	10	10	10		10.0
FY 2023	10	10	10	10	10	10	9	8	9	8	9	9		9.2
FY 2024	10	10	9	9	9	8	8	8	8	8	9	9		8.7
FY 2025	9	9	9	9	9	9	9	8	8	8	8	9		8.7
FY 2026	8	8	8	8	9	9	8							8.3
ER Visits														
FY 2022	38	38	42	50	75	85	76	97	64	63	38	46	712	59.3
FY 2023	62	39	67	39	56	84	109	100	69	40	48	45	758	63.2
FY 2024	58	44	37	39	51	97	80	78	79	55	42	55	715	59.6
FY 2025	44	50	59	43	76	94	99	106	70	52	47	66	806	67.2
FY 2026	51	61	56	57	61	57	92							62.1
PT Procedures														
FY 2022	275	459	551	394	307	352	396	384	360	201	274	442	4,395	366.3
FY 2023	364	322	458	405	345	209	304	325	479	550	436	343	4,540	378.3
FY 2024	302	213	291	289	341	252	256	321	402	270	266	277	3,480	290.0
FY 2025	341	388	306	341	294	317	356	301	267	316	175	225	3,627	302.3
FY 2026	232	218	202	278	351	368	293							277.4
OT Procedures														
FY 2022	122	190	251	134	120	229	243	200	197	53	87	164	1,990	165.8
FY 2023	94	51	152	115	75	94	70	106	167	163	144	104	1,335	111.3
FY 2024	121	56	79	86	133	85	122	82	131	92	107	115	1,209	100.8
FY 2025	87	89	96	147	89	246	173	136	135	152	0	11	1,361	113.4
FY 2026	40	45	147	76	183	149	175							116.4
Lab Tests														
FY 2022	825	576	671	902	958	699	610	822	594	585	499	553	8,294	691.2
FY 2023	545	546	575	578	801	655	766	649	512	501	478	539	7,145	595.4
FY 2024	513	526	503	778	814	628	703	637	667	593	576	502	7,440	620.0
FY 2025	542	447	627	787	672	872	746	603	735	579	449	577	7,636	636.3
FY 2026	573	462	709	864	624	544	652							632.6
X-Ray Procedures														
FY 2022	82	63	64	94	60	82	69	93	51	72	58	61	849	70.8
FY 2023	72	45	63	49	50	88	97	107	83	71	61	67	853	71.1
FY 2024	76	54	88	54	75	54	82	64	60	62	58	44	771	64.3
FY 2025	79	61	62	51	67	100	83	77	86	88	56	62	872	72.7
FY 2026	53	85	96	81	56	61	79							73.0
CT Procedures														
FY 2022	21	21	36	25	29	42	31	26	16	30	15	28	320	26.7
FY 2023	30	18	22	18	16	36	39	34	26	4	23	24	290	24.2
FY 2024	38	27	2	16	19	29	31	32	29	17	17	27	284	23.7
FY 2025	23	20	32	20	28	45	48	56	36	32	29	28	397	33.1
FY 2026	35	37	24	24	19	24	43							29.4
CCMC Clinic Visits														
FY 2022	288	196	199	237	260	241	221	212	304	359	219	182	2,918	243.2
FY 2023	221	158	151	176	214	188	230	289	242	371	216	193	2,649	220.8
FY 2024	205	188	196	188	241	202	250	209	235	298	205	163	2,580	215.0
FY 2025	201	175	196	181	220	219	207	186	235	262	201	174	2,457	204.8
FY 2026	164	149	161	165	152	178	182							164.4
Behavioral Hlth Visits														
FY 2022	84	74	83	79	82	67	74	99	126	125	108	94	1,095	91.3
FY 2023	150	68	86	98	122	86	94	97	94	106	136	118	1,255	104.6
FY 2024	167	128	117	118	79	51	53	75	68	96	99	108	1,159	96.6
FY 2025	108	86	82	107	87	87	118	104	99	99	104	92	1,173	97.8

2026 SEPTEMBER

Sun	Mon	Tue	Wed	Thu	Fri	Sat
30	31	1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	1	2	3