



**CCMC HOSPITAL SERVICES BOARD OF DIRECTORS
AGENDA
MAY 28, 2026, SPECIAL MEETING
12:00PM HYBRID IN-PERSON**

AT CCMC, WE BELIEVE THAT HEALTHY PEOPLE CREATE A HEALTHY COMMUNITY.

Board of Directors
Kelsey Hayden exp. 3/29
Liz Senear exp. 3/27
Ann Linville exp. 3/28
Diane Ujioka exp. 3/27
Shelly Kocan exp. 3/28
CEO
Hannah Sanders, M.D.
CFO
Denna Stavig

OPENING: Call to Order
Roll Call - Kelsey Hayden, Liz Senear, Ann Linville, Diane Ujioka and Shelly Kocan.
Establishment of a Quorum

**A. COMMUNICATIONS BY AND PETITIONS FROM VISITORS
(Speaker must give name and agenda item)**

1. Audience Comments
2. Guest Speaker – Shaun Johnson, CPA to review the 2025 Audit
Pgs 1-64

B. CONFLICT OF INTEREST

C. APPROVAL OF AGENDA

D. APPROVAL OF MINUTES

1. April 30, 2026, Meeting Minutes Pgs 65-70

E. REPORTS OF OFFICERS OR ADVISORS

1. May 2026 Board Chair Report
2. May 2026 CEO Report Pgs 71-72
3. May 2026 CFO Report Pgs 73-76

F. DISCUSSION ITEMS

G. ACTION ITEMS

1. Memo for Credentialing Pg 77
 - i. Christian Welch, MD Pg 78
 - ii. Eldon Snyder, D O Pg 79
 - iii. Joseph Holman, MD Pg 80
 - iv. Christopher Hunnicutt, MD Pg 81
 - v. Karen Hoerst, MD Pg 82

I. AUDIENCE PARTICIPATION (limited to 3 minutes per speaker) Members of the public are given the opportunity to comment on matters which are within the subject matter authority of the Board and are appropriate for discussion in an open session.

J. BOARD MEMBER COMMENTS

K. EXECUTIVE SESSION

L. ADJOURNMENT

This Board of Directors meeting will be held via ZOOM:

<https://us02web.zoom.us/j/4675701050?pwd=TXEvSFVHOHhIL1JvOGNua1RUUjdQUT09&omn=87257285186#success>

Meeting ID: 467 570 1050; Passcode: 379187

To call in: 1-253-215-8782

Meeting ID: 467 570 1050; Passcode: 379187

For a full packet, go to www.cityofcordova.net/government/boards-commissions/health-services-board

Cordova Community Medical Center

Board of Directors Meeting Minutes

Date: April 30, 2026

Location: Hybrid Meeting

Recorded By: CCMC Administration

1. Call to Order

Chair Ann Linville called the meeting to order at 12:06.

2. Roll Call

Board members present:

- Kelsey Hayden
- Liz Senear (Vice-Chair)
- Ann Linville (Chair)
- Diane Ujioka
- Shelly Kocan (Treasurer)

A quorum was present.

3. Communications from Visitors

No communications from visitors were presented.

4. Conflict of Interest Disclosure

No conflicts of interest were reported.

5. Approval of Agenda

Kelsey Hayden moved to approve the agenda. Liz Senear seconded the motion.

Roll Call Vote:

- Kelsey Hayden- Yes
- Liz Senear- Yes
- Ann Linville- Yes
- Diane Ujioka- Yes
- Shelly Kocan- Yes

Motion passed unanimously.

6. Approval of Minutes

Kelsey Hayden moved to approve the minutes from the March 26, 2026 meeting. Diane Ujioka seconded the motion.

Roll Call Vote:

- Kelsey Hayden- Yes
- Liz Senear- Yes
- Ann Linville- Yes
- Diane Ujioka- Yes
- Shelly Kocan- Yes

Motion passed unanimously.

Reports

Written reports were included in the board packet from:

- Hannah Sanders, CEO
- Denna Stavig, CFO
- Curtis Bejes, Medical Director
- Olivia Moreno, Chief Nursing Officer
- Noelle Camarena, Director of Operations
- Tamara Russin, Director of Support Services
- Barb Jewell, Director of Community Services

CEO Report

Hannah Sanders reported on the start of CCMC Appreciation Week and ongoing efforts to recognize staff across all departments. Updates were provided regarding the euthanasia services project, including challenges with training completion and continued efforts to recruit committed participants. Dr. Sanders also discussed preparations related to rural health transformation funding opportunities and congressional appropriation projects.

CFO Report

Denna Stavig reviewed the financial report and explained a long-term care reporting discrepancy related to incorrect financial class coding within the electronic health record system. Billing and reimbursement were not affected, and corrections are expected in the following month's reporting.

Medical Director Report

The Medical Director report was included in the packet. Discussion included fluctuations in utilization and budget performance typical of a small facility.

Chief Nursing Officer Report

Olivia Moreno reported on nursing staffing and orientation of new nurses in preparation for the summer season. Additional discussion included the return of a local nurse to assist with staffing coverage and ongoing trauma nursing certification requirements.

Director of Operations Report

Noelle Camarena reported on the long-term care recertification survey. An administrative lapse in employee background check renewals was identified and corrected. Corrective actions have been implemented, and CCMC is pursuing dispute resolution regarding the survey citation. Additional updates were provided regarding quality improvement initiatives and the pending Silver Quality Award application.

Director of Support Services Report

Tamara Russin reported on staffing, recruitment efforts, and ongoing support for clinic operations. Discussion included recruitment of local employees and challenges associated with Alaska nursing licensure and interstate compact participation.

Director of Community Services Report

Barb Jewell reported on behavioral health grant funding reductions and ongoing efforts to identify replacement funding sources. Discussion included anticipated impacts on contracted and traveler behavioral health services while maintaining employed local staff positions. Additional updates were provided regarding senior meal and transportation program utilization tracking.

Discussion and Action Items

7. Board Officer Elections

Kelsey Hayden nominated:

- Ann Linville as Chair
- Liz Senear as Vice-Chair
- Shelly Kocan as Treasurer

Liz Senear seconded the motion.

Roll Call Vote:

- Liz Senear- Yes
- Ann Linville- Yes
- Diane Ujioka- Yes
- Shelly Kocan- Yes
- Kelsey Hayden- Yes

Motion passed unanimously.

8. Approval of Medical Staff Credentials

Liz Senear moved to approve credentials and privileges for:

- Joshua White, MD
- Rebecca Roberts, MD
- Rocky Saenz, MD

Kelsey Hayden seconded the motion.

Roll Call Vote:

- Ann Linville- Yes
- Diane Ujioka- Yes
- Shelly Kocan- Yes
- Kelsey Hayden- Yes
- Liz Senear- Yes

Motion passed unanimously.

9. Approval of Carpet Replacement Project

Kelsey Hayden moved to approve the carpeting replacement project for the entry hallway and office space near the retail pharmacy with a project budget not to exceed \$35,000 and to authorize the CEO to proceed with procurement and completion of the project. Diane Ujioka seconded the motion.

Roll Call Vote:

- Diane Ujioka- Yes
- Shelly Kocan- Yes
- Kelsey Hayden- Yes
- Liz Senear- Yes
- Ann Linville- Yes

Motion passed unanimously.

10. Executive Session

Liz Senear moved to enter Executive Session. Diane Ujioka seconded the motion.

Roll Call Vote:

- Kelsey Hayden- Yes
- Liz Senear- Yes
- Ann Linville- Yes
- Diane Ujioka- Yes
- Shelly Kocan- Yes

Motion passed unanimously.

The Board entered Executive Session. Executive Session was not recorded.

The Board returned to regular session. No action was taken during Executive Session.

11. Approval of Generator Design Agreement

Liz Senear moved to authorize the CEO to negotiate terms and execute a design agreement with SD Construction and its design partners for the generator replacement project. Diane Ujioka seconded the motion.

Roll Call Vote:

- Kelsey Hayden- Yes
- Liz Senear- Yes
- Ann Linville- Yes
- Diane Ujioka- Yes
- Shelly Kocan- Yes

Motion passed unanimously.

Board Member Comments

Board members expressed appreciation for staff efforts, recruitment progress, continuity in leadership transitions, and ongoing infrastructure improvements. Comments also acknowledged the importance of behavioral health services and appreciation for remote meeting participation accommodations.

12. Next Meeting

The next regular meeting was scheduled for May 28, 2026.

13. Adjournment

Kelsey Hayden moved to adjourn the meeting. Shelly Kocan seconded the motion.

Motion passed unanimously.

The meeting adjourned at 1:02.

CEO Report
May 2026

Regulatory

- Leadership focus this month has been directed toward response to the March LTC survey and ensuring associated plans of correction are being performed accurately.
- Survey findings included areas related to background check tracking, trauma-informed care training documentation, and food service compliance. Our revisit survey was successfully completed and CCMC was found

Operations

- Hospital and clinic operations remain stable with volumes slightly lower than historical.
- Continued operational challenges remain related to nurse staffing, necessary utilization of travelers and recruitment for professional licensed positions.
- We recruitment efforts for nursing and other clinical positions.

Quality

- Continued focus on strengthening compliance infrastructure across departments.
- Ongoing review and revision of policies and workflows related to employee onboarding, documentation, abuse prevention, and regulatory compliance.
- Staff education efforts continue regarding CMS resident rights and abuse prevention requirements.

Strategic / Organizational

- Continued focus on workforce stabilization, infrastructure planning, and maintaining local healthcare access.
- We are anxiously awaiting information regarding the RHTP.
- We do not have further details on access to funds for the CDS appropriation but are ready to get started on that project as soon as possible.
- CCMC continues pursuing state, federal, and grant funding opportunities to support operational sustainability and capital needs. We were relieved to learn that the

behavioral health grant will be funded as a continuation grant and the funding was not cut this cycle as had been initially planned.

CORDOVA COMMUNITY MEDICAL CENTER
OPERATING/INCOME STATEMENT
04/30/2026

21/May/2026 1:32:08 PM

	Actual	Budget	Variance	Percent Variance	FY2026 Actual	FY2026 Budget	Variance	Percent Variance
	*****SINGLE MONTH*****				*****YEAR TO DATE*****			
REVENUE								
ACUTE REVENUE	\$363,215.97	\$142,152.02	\$221,063.95	156%	\$1,007,731.59	\$688,467.89	\$319,263.70	46%
SWING BED REVENUE	\$429,485.51	\$392,021.00	\$37,464.51	10%	\$1,291,454.62	\$1,568,466.26	(\$277,011.64)	-18%
LONG TERM CARE REVENUE	\$666,535.00	\$402,876.80	\$263,658.20	65%	\$1,615,553.14	\$1,612,507.20	\$3,045.94	0%
CLINIC REVENUE	\$68,496.48	\$55,316.49	\$13,179.99	24%	\$297,844.86	\$338,076.90	(\$40,232.04)	-12%
ANCILLARY DEPARTMENT REVENUE	\$359,783.38	\$467,837.16	(\$108,053.78)	-23%	\$1,440,342.09	\$1,397,578.09	\$42,764.00	3%
EMERGENCY DEPARTMENT REVENUE	\$364,666.32	\$410,307.05	(\$45,640.73)	-11%	\$1,618,599.58	\$1,394,534.35	\$224,065.23	16%
BEHAVIORAL HEALTH REVENUE	\$33,022.00	\$27,510.66	\$5,511.34	20%	\$137,615.00	\$97,961.68	\$39,653.32	40%
RETAIL PHARMACY REVENUE	\$249,041.34	\$204,504.05	\$44,537.29	22%	\$833,359.61	\$819,013.03	\$14,346.58	2%
REVENUE	\$2,534,246.00	\$2,102,525.23	\$431,720.77	21%	\$8,242,500.49	\$7,916,605.40	\$325,895.09	4%
DEDUCTIONS								
CHARITY	(\$9,516.86)	(\$11,003.74)	\$1,486.88	-14%	(\$44,359.03)	(\$41,204.80)	(\$3,154.23)	8%
CONTRACTUAL ADJUSTMENTS	(\$1,195,417.11)	(\$705,407.05)	(\$490,010.06)	69%	(\$2,407,072.36)	(\$2,721,919.85)	\$314,847.49	-12%
ADMINISTRATIVE ADJUSTMENTS	(\$18,866.43)	(\$6,288.74)	(\$12,577.69)	200%	(\$70,644.78)	(\$40,855.86)	(\$29,788.92)	73%
BAD DEBT	\$56,292.73	(\$374,400.00)	\$430,692.73	-115%	(\$392,916.88)	(\$452,572.95)	\$59,656.07	-13%
DEDUCTIONS TOTAL	(\$1,167,507.67)	(\$1,097,099.53)	(\$70,408.14)	6%	(\$2,914,993.05)	(\$3,256,553.46)	\$341,560.41	-10%
COST RECOVERIES								
GRANTS	\$418.60	\$623.70	(\$205.10)	(0)	\$124,893.86	\$118,076.99	\$6,816.87	0
IN KIND CONTRIBUTIONS	\$16,685.63	\$16,682.63	\$3.00	0%	\$66,742.52	\$66,950.52	(\$208.00)	0%
OTHER REVENUE	\$17,760.32	\$9,943.52	\$7,816.80	79%	\$65,289.93	\$30,024.89	\$35,265.04	117%
COST RECOVERIES TOTAL	\$34,864.55	\$27,249.85	\$7,614.70	28%	\$256,926.31	\$215,052.40	\$41,873.91	19%
TOTAL REVENUES	\$1,401,602.88	\$1,032,675.55	\$368,927.33	36%	\$5,584,433.75	\$4,875,104.34	\$709,329.41	15%
EXPENSES								
WAGES	\$542,992.25	\$593,729.61	(\$50,737.36)	-9%	\$2,198,588.23	\$2,373,884.39	(\$175,296.16)	-7%
TAXES & BENEFITS	\$274,820.27	\$285,952.20	(\$11,131.93)	-4%	\$1,226,592.39	\$1,101,923.46	\$124,668.93	11%
PROFESSIONAL SERVICES	\$374,361.48	\$220,785.93	\$153,575.55	70%	\$1,195,234.90	\$1,017,377.28	\$177,857.62	17%
SUPPLIES	\$269,512.46	\$204,533.79	\$64,978.67	32%	\$891,141.59	\$864,009.52	\$27,132.07	3%
MINOR EQUIPMENT	\$10,182.19	\$24,928.69	(\$14,746.50)	-59%	\$16,020.46	\$50,508.97	(\$34,488.51)	-68%
REPAIRS & MAINTENANCE	\$12,326.11	\$4,005.96	\$8,320.15	208%	\$44,667.28	\$22,119.42	\$22,547.86	102%
RENTS AND LEASES	\$21,912.19	\$13,133.09	\$8,779.10	67%	\$64,535.08	\$52,766.73	\$11,768.35	22%
UTILITIES	\$53,683.06	\$64,448.00	(\$10,764.94)	-17%	\$218,897.76	\$216,952.12	\$1,945.64	1%
TRAVEL & TRAINING	\$13,177.08	\$18,962.59	(\$5,785.51)	-31%	\$57,351.87	\$42,390.38	\$14,961.49	35%
INSURANCE	\$21,041.03	\$23,157.86	(\$2,116.83)	-9%	\$108,624.70	\$89,201.49	\$19,423.21	22%
RECRUITMENT AND RELOCATION	\$1,667.44	\$174.40	\$1,493.04	856%	\$3,545.75	\$2,707.15	\$838.60	31%
DEPRECIATION	\$47,084.30	\$47,084.30	\$0.00	0%	\$189,620.50	\$189,620.50	\$0.00	0%
OTHER EXPENSES	\$15,102.29	\$9,998.10	\$5,104.19	51%	\$66,076.28	\$51,384.28	\$14,692.00	29%
TOTAL EXPENSES	\$1,657,862.15	\$1,510,894.52	\$146,967.63	10%	\$6,280,896.79	\$6,074,845.69	\$206,051.10	3%
NET INCOME	(\$256,259.27)	(\$478,218.97)	\$221,959.70	-46%	(\$696,463.04)	(\$1,199,741.35)	\$503,278.31	-42%

Cordova Community Medical Center
Balance Sheet
04/30/2026

21/May/2026 1:35:48 PM

	APR 2026	APR 2025	NET CHANGE
ASSETS			
CURRENT ASSETS			
CASH & CASH EQUIVALENTS	\$2,042,999.28	\$1,196,578.47	\$846,420.81
NET ACCOUNTS RECEIVABLE	\$2,993,634.77	\$2,203,005.04	\$790,629.73
THIRD PARTY RECEIVABLE	(\$1,934.66)	\$728,230.34	(\$730,165.00)
CLEARING ACCOUNTS	\$145,140.48	\$93,117.57	\$52,022.91
PREPAID EXPENSES	\$109,576.36	\$112,441.41	(\$2,865.05)
INVENTORY	\$594,001.40	\$508,909.89	\$85,091.51
CURRENT ASSETS	\$5,883,417.63	\$4,842,282.72	\$1,041,134.91
PROPERTY PLANT & EQUIPMENT			
LAND	\$122,010.00	\$122,010.00	\$0.00
BUILDINGS	\$8,666,889.19	\$8,666,889.19	\$0.00
EQUIPMENT	\$10,204,448.55	\$10,142,184.17	\$62,264.38
CONSTRUCTION IN PROGRESS	\$46,108.00	\$5,101.00	\$41,007.00
SUBTOTAL PP&E	\$19,039,455.74	\$18,936,184.36	\$103,271.38
LESS ACCUMULATED DEPRECIATION	(\$15,999,412.84)	(\$15,436,437.22)	(\$562,975.62)
TOTAL PROPERTY PLANT & EQUIPMENT	\$3,040,042.90	\$3,499,747.14	(\$459,704.24)
OTHER ASSETS			
GOODWILL PHARMACY	\$150,000.00	\$150,000.00	\$0.00
AMORTIZATION GOODWILL	(\$125,000.00)	(\$110,000.00)	(\$15,000.00)
GOODWILL PHARMACY	\$25,000.00	\$40,000.00	(\$15,000.00)
PERS DEFERRED OUTFLOW	\$792,989.85	\$792,989.85	\$0.00
OTHER ASSETS	\$817,989.85	\$832,989.85	(\$15,000.00)
TOTAL ASSETS	\$9,741,450.38	\$9,175,019.71	\$566,430.67

Cordova Community Medical Center
Balance Sheet
04/30/2026

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LIABILITIES

CURRENT LIABILITIES

ACCOUNTS PAYABLE	\$716,401.26	\$471,837.72	\$244,563.54
PAYROLL AND RELATED LIABILITIES	\$1,133,002.08	\$1,001,580.37	\$131,421.71
OTHER CURRENT PAYABLES	\$0.00	\$0.00	\$0.00
INTEREST AND OTHER PAYABLES	\$570.53	\$1,283.44	(\$712.91)
LONG TERM DEBT CITY	\$5,466,458.55	\$5,466,458.55	\$0.00
OTHER CURRENT LONG TERM DEBT	\$264,295.00	\$341,863.57	(\$77,568.57)
TOTAL CURRENT LIABILITIES	\$7,580,727.42	\$7,283,023.65	\$297,703.77

LONG TERM LIABILITIES

2015 NET PENSION LIABILITY	\$8,778,433.00	\$8,778,433.00	\$0.00
TOTAL LONG TERM LIABILITIES	\$8,778,433.00	\$8,778,433.00	\$0.00

DEFERRED INFLOWS OF RESOURCES

PENSION DEFERRED INFLOW	(\$3,607,683.00)	(\$3,607,683.00)	\$0.00
DEFERRED INFLOWS OF RESOURCES	(\$3,607,683.00)	(\$3,607,683.00)	\$0.00

TOTAL LIABILITIES AND FUND BALANCE	\$12,751,477.42	\$12,453,773.65	\$297,703.77
UNRESTRICTED FUND BALANCE	(\$2,710,351.78)	(\$2,254,175.34)	(\$456,176.44)
TEMPORARY RESTRICTED FUND BALANCE	\$20,090.50	\$18,513.60	\$1,576.90
NET POSITION (EQUITY)	(\$2,690,261.28)	(\$2,235,661.74)	(\$454,599.54)
NET INCOME	(\$319,765.76)	(\$1,043,092.20)	\$723,326.44
LIABILITY AND FUND BALANCE	\$9,741,450.38	\$9,175,019.71	\$566,430.67

Cordova Community Medical Center Statistics

Days per Month	31	28	31	30	31	30	31	31	30	31	30	31	Cumulative Monthly		
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total	Average	
Hosp Acute+SWB Avg. Census	29														
FY 2022	1.6	3.3	2.8	2.1	1.5	1.9	3.5	3.5	3.9	0.5	1.0	2.1		2.3	
FY 2023	2.5	1.3	2.3	3.6	2.0	0.5	1.1	0.5	2.3	2.7	2.9	2.9		2.1	
FY 2024	1.4	1.4	1.4	0.6	1.9	1.3	1.7	2.4	2.7	1.6	0.9	0.7		1.5	
FY 2025	0.7	2.2	2.5	1.4	0.5	2.8	4.7	2.7	3.1	2.7	0.8	0.2		2.0	
FY 2026	0.4	1.7	3.8	1.7										1.9	
Acute Admits															
FY 2022	6	1	2	3	5	7	8	4	3	4	3	5	51	4.3	
FY 2023	1	3	6	2	5	4	5	4	2	2	3	4	41	3.4	
FY 2024	4	4	2	1	5	8	3	4	12	7	4	4	58	4.8	
FY 2025	2	4	3	2	1	6	9	5	8	4	4	2	50	4.2	
FY 2026	4	7	14	2										6.8	
Acute Patient Days															
FY 2022	15	11	7	10	8	10	21	9	12	7	5	14	129	10.8	
FY 2023	3	9	16	15	15	11	18	4	12	4	9	10	126	10.5	
FY 2024	12	14	10	1	18	29	15	15	31	13	10	21	189	15.8	
FY 2025	7	13	23	7	2	43	33	25	29	17	21	6	226	18.8	
FY 2026	9	32	42	9										23.0	
SWB Admits															
FY 2022	1	3	0	1	2	2	3	2	4	2	2	1	23	1.9	
FY 2023	2	1	3	2	1	1	1	0	3	2	3	1	20	1.7	
FY 2024	2	2	1	0	4	1	2	1	3	1	2	0	19	1.6	
FY 2025	1	2	2	1	0	4	3	2	3	3	0	0	21	1.8	
FY 2026	1	1	5	0										1.8	
SWB Patient Days															
FY 2022	34	81	79	54	37	48	89	101	104	7	24	52	710	59.2	
FY 2023	73	28	55	94	48	5	15	13	57	80	79	81	628	52.3	
FY 2024	30	25	34	16	42	11	39	58	50	38	18	2	363	30.3	
FY 2025	15	48	53	36	12	41	112	60	64	66	4	0	511	42.6	
FY 2026	4	15	76	43										34.5	
CCMC LTC Admits															
FY 2022	0	0	0	0	0	1	0	0	0	0	0	0	1	0.1	
FY 2023	0	0	0	1	1	0	1	2	0	1	0	0	6	0.5	
FY 2024	1	0	0	0	0	0	0	0	0	1	0	0	2	0.2	
FY 2025	0	1	0	0	0	0	1	0	1	0	0	1	4	0.3	
FY 2026	0	0	1	0										0.3	
CCMC LTC Resident Days															
FY 2021	300	300	298	300	310	299	298	310	300	310	298	309	3,632	302.7	
FY 2022	310	280	310	300	310	299	310	310	300	310	290	310	3,639	303.3	
FY 2023	310	280	310	309	296	270	257	268	252	271	270	279	3,372	281.0	
FY 2024	309	290	290	270	262	240	248	248	240	254	270	279	3,200	266.7	
FY 2025	273	250	279	270	279	270	283	257	252	248	240	258	3,159	263.3	
FY 2026	250	213	249	240										238.0	
CCMC LTC Avg. Census															
FY 2022	10	10	10	10	10	10	10	10	10	10	10	10		10.0	
FY 2023	10	10	10	10	10	9	8	9	8	9	9	9		9.2	
FY 2024	10	10	9	9	9	8	8	8	8	8	9	9		8.7	
FY 2025	9	9	9	9	9	9	9	8	8	8	8	9		8.7	
FY 2026	8	8	8	8										7.9	
ER Visits															
FY 2022	38	38	42	50	75	85	76	97	64	63	38	46	712	59.3	
FY 2023	62	39	67	39	56	84	109	100	69	40	48	45	758	63.2	
FY 2024	58	44	37	39	51	97	80	78	79	55	42	55	715	59.6	
FY 2025	44	50	59	43	76	94	99	106	70	52	47	66	806	67.2	
FY 2026	51	61	56	57										56.3	
PT Procedures															
FY 2022	275	459	551	394	307	352	396	384	360	201	274	442	4,395	366.3	
FY 2023	364	322	458	405	345	209	304	325	479	550	436	343	4,540	378.3	
FY 2024	302	213	291	289	341	252	256	321	402	270	266	277	3,480	290.0	
FY 2025	341	388	306	341	294	317	356	301	267	316	175	225	3,627	302.3	
FY 2026	232	218	202	278										232.5	
OT Procedures															
FY 2022	122	190	251	134	120	229	243	200	197	53	87	164	1,990	165.8	
FY 2023	94	51	152	115	75	94	70	106	167	163	144	104	1,335	111.3	
FY 2024	121	56	79	86	133	85	122	82	131	92	107	115	1,209	100.8	
FY 2025	87	89	96	147	89	246	173	136	135	152	0	11	1,361	113.4	
FY 2026	40	45	147	76										77.0	
Lab Tests															
FY 2022	825	576	671	902	958	699	610	822	594	585	499	553	8,294	691.2	
FY 2023	545	546	575	578	801	655	766	649	512	501	478	539	7,145	595.4	
FY 2024	513	526	503	778	814	628	703	637	667	593	576	502	7,440	620.0	
FY 2025	542	447	627	787	672	872	746	603	735	579	449	577	7,636	636.3	
FY 2026	573	462	709	864										652.0	
X-Ray Procedures															
FY 2022	82	63	64	94	60	82	69	93	51	72	58	61	849	70.8	
FY 2023	72	45	63	49	50	88	97	107	83	71	61	67	853	71.1	
FY 2024	76	54	88	54	75	54	82	64	60	62	58	44	771	64.3	
FY 2025	79	61	62	51	67	100	83	77	86	88	56	62	872	72.7	
FY 2026	53	85	96	81										78.8	
CT Procedures															
FY 2022	21	21	36	25	29	42	31	26	16	30	15	28	320	26.7	
FY 2023	30	18	22	18	16	36	39	34	26	4	23	24	290	24.2	
FY 2024	38	27	2	16	19	29	31	32	29	17	17	27	284	23.7	
FY 2025	23	20	32	20	28	45	48	56	36	32	29	28	397	33.1	
FY 2026	35	37	24	24										30.0	
CCMC Clinic Visits															
FY 2022	288	196	199	237	260	241	221	212	304	359	219	182	2,918	243.2	
FY 2023	221	158	151	176	214	188	230	289	242	371	216	193	2,649	220.8	
FY 2024	205	188	196	188	241	202	250	209	235	298	205	163	2,580	215.0	
FY 2025	201	175	196	181	220	219	207	186	235	262	201	174	2,457	204.8	
FY 2026	164	149	161	165										159.8	
Behavioral Hlth Visits															
FY 2022	84	74	83	79	82	67	74	99	126	125	108	94	1,095	91.3	
FY 2023	150	68	86	98	122	86	94	97	94	106	136	118	1,255	104.6	
FY 2024	167	128	117	118	79	51	53	75	68	96	99	108	1,159	96.6	
FY 2025	108	86	82	107	87	87	118	104	99	99	104	92	1,173	97.8	



Memorandum

To: CCMC Authority Board of Directors

Subject: Credentialing

Date: 5/28/2026

Suggested Motion:

I move to approve the delegated radiology telehealth privileges of Christian Welch, MD; Eldon Snyder, DO; Joseph Holman, MD; Christopher Hunnicutt, MD; and delegated neurology telehealth privileges of Karen Hoerst, MD.



P: (907) 424-8000 | F: (907) 424-8116
P.O. Box 160 | 602 Chase Ave., Cordova, AK 99574-0160

PRACTITIONER CREDENTIALING

May 6, 2026

Ann Linville, Chair
CCMC Authority Board
ccmcbordseata@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: Christian Welch, MD

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Christian Welch, MD to be approved for Delegated Privileges in Radiology at Cordova Community Medical Center.

Sincerely,

Signed by:
Benjamin Head
089C14CDC8EE4B7...

Benjamin Head, MD
Chief of Staff

06 May 2026 | 5:37 PM PDT

Date

Signed by:
Hannah Sanders
A9259C1E5177486...

Hannah Sanders, MD
Chief Executive Officer

06 May 2026 | 4:55 PM AKDT

Date



P: (907) 424-8000 | F: (907) 424-8116
P.O. Box 160 | 602 Chase Ave., Cordova, AK 99574-0160

PRACTITIONER CREDENTIALING

May 28, 2026

Ann Linville, Chair
CCMC Authority Board
ccmcbordseata@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: Eldon Snyder, DO

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed re-credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Eldon Snyder, DO, to be approved for Delegated Privileges in Radiology at Cordova Community Medical Center.

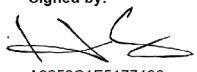
Sincerely,

Signed by:

089C14CDC8EE4B7...
Benjamin Head, MD
Chief of Staff

21 May 2026 | 10:40 PM PDT

Date

Signed by:

A9259C1E5177486...
Hannah Sanders, MD
Chief Executive Officer

22 May 2026 | 3:57 AM AKDT

Date



P: (907) 424-8000 | F: (907) 424-8116
P.O. Box 160 | 602 Chase Ave., Cordova, AK 99574-0160

PRACTITIONER CREDENTIALING

May 28, 2026

Ann Linville, Chair
CCMC Authority Board
ccmcboardseata@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: Joseph Holman, MD

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed re-credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Joseph Holman, MD, to be approved for Delegated Privileges in Radiology at Cordova Community Medical Center.

Sincerely,

Signed by:
Benjamin Head
089C14CDC8EE4B7...
Benjamin Head, MD
Chief of Staff

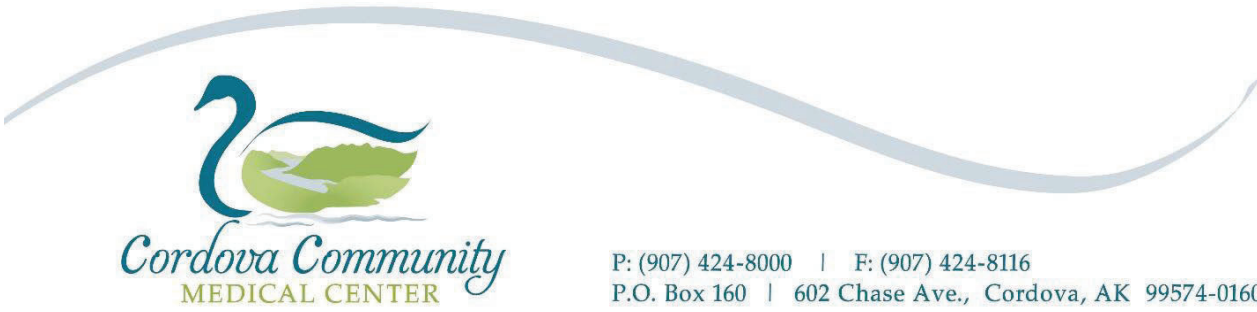
21 May 2026 | 10:40 PM PDT

Date

Signed by:
Hannah Sanders
A9259C1E5177486...
Hannah Sanders, MD
Chief Executive Officer

22 May 2026 | 3:57 AM AKDT

Date



PRACTITIONER CREDENTIALING

May 28, 2026

Ann Linville, Chair
 CCMC Authority Board
 ccmboardseata@cdvcmc.com
 Cordova Community Medical Center
 Cordova, AK 99574

RE: Christopher Hunnicutt, MD

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Christopher Hunnicutt, MD, to be approved for Delegated Privileges in Radiology at Cordova Community Medical Center.

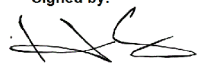
Sincerely,

Signed by:

 089C14CDC8EE4B7...
 Benjamin Head, MD
 Chief of Staff

21 May 2026 | 10:40 PM PDT

Date

Signed by:

 A9259C1E5177486...
 Hannah Sanders, MD
 Chief Executive Officer

22 May 2026 | 3:57 AM AKDT

Date



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P.O. Box 160 | 602 Chase Ave., Cordova, AK 99574-0160

PRACTITIONER CREDENTIALING

May 28, 2026

Ann Linville, Chair
CCMC Authority Board
ccmcboardseata@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: Karen Hoerst, MD

Dear Chairperson and Hospital Authority Board,

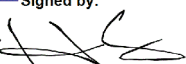
Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Karen Hoerst, MD, to be approved for Delegated Privileges in Neurology at Cordova Community Medical Center.

Sincerely,

Signed by:

089C14CDC8EE4B7...
Benjamin Head, MD
Chief of Staff

21 May 2026 | 10:40 PM PDT
Date

Signed by:

A9259C1E5177486...
Hannah Sanders, MD
Chief Executive Officer

22 May 2026 | 3:57 AM AKDT
Date