



**CCMC HOSPITAL SERVICES BOARD OF DIRECTORS
AGENDA
MARCH 26, 2026, SPECIAL MEETING
12:00PM HYBRID IN-PERSON**

AT CCMC, WE BELIEVE THAT HEALTHY PEOPLE CREATE A HEALTHY COMMUNITY.

Board of Directors

Kelsey Hayden exp. 3/29
Liz Senear exp. 3/27
Ann Linville exp. 3/28
Diane Ujioka exp. 3/27
Shelly Kocan exp. 3/28

CEO

Hannah Sanders, M.D.

CFO

Denna Stavig

OPENING: Call to Order

Roll Call - Kelsey Hayden, Liz Senear, Ann Linville, Diane Ujioka and Shelly Kocan.
Establishment of a Quorum

**A. COMMUNICATIONS BY AND PETITIONS FROM VISITORS
(Speaker must give name and agenda item)**

1. Audience Comments
2. Guest Speaker

B. CONFLICT OF INTEREST

C. APPROVAL OF AGENDA

D. APPROVAL OF MINUTES

1. February 26, 2026, Meeting Minutes

Pgs 1-3

E. REPORTS OF OFFICERS OR ADVISORS

1. CEO Report
2. January 2026 Financials
3. February 2026 Financials
4. February 2026 Statistics

Pgs 4-5

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Pgs 9-12

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F. DISCUSSION ITEMS

G. ACTION ITEMS

1. Memo for Credentialing
 - i. Brian Iutzi, MD

Pg 14

I. AUDIENCE PARTICIPATION (limited to 3 minutes per speaker) Members of the public are given the opportunity to comment on matters which are within the subject matter authority of the Board and are appropriate for discussion in an open session.

J. BOARD MEMBER COMMENTS

K. EXECUTIVE SESSION

L. ADJOURNMENT

This Board of Directors meeting will be held via ZOOM:

<https://us02web.zoom.us/j/4675701050?pwd=TXEvSFVHOHhIL1JvOGNua1RUUjdQUT09&omn=87257285186#success>

Meeting ID: 467 570 1050; Passcode: 379187

To call in: 1-253-215-8782

Meeting ID: 467 570 1050; Passcode: 379187

For a full packet, go to www.cityofcordova.net/government/boards-commissions/health-services-board

*Executive Session: Subjects that may be considered in executive session are: 1) Matters, immediate knowledge of which would clearly have an adverse effect upon the finances of the public entity; 2) Subjects that tend to prejudice the reputation and character of any person, provided that the person may request a public discussion; 3) Matters which by law, municipal charter, or ordinance are required to be confidential; 4) Matters involving consideration of governmental records that by law are not subject to public disclosure; 5) Direction to an attorney or labor negotiator regarding the handling of specific legal matters or labor negotiations.

Cordova Community Medical Center

Board of Directors Meeting Minutes

Date: 2/26/2026

Location: Hybrid (In-Person/Virtual)

1. Call to Order & Roll Call

The meeting was called to order at 12:07. A roll call was conducted.

Board Members Present:

- Kelsey Hayden
- Liz Senear
- Diane Ujioka (arrived shortly after roll call)
- Shelly Kocan

Staff Present:

- Hannah Sanders, CEO
- Denna Stavig, CFO

No audience members or guest speakers were present.

2. Conflict of Interest

No conflicts of interest were declared.

3. Approval of Agenda

Motion: Kelsey Hayden

Second: Diane Ujioka

Vote (Roll Call):

- Kelsey Hayden – Yes
- Liz Senear – Yes
- Ann Linville – Yes
- Diane Ujioka – Yes
- Shelly Kocan – Yes

Result: Motion carried.

4. Approval of Minutes (January 29, 2026 Meeting)

Motion: Kelsey Hayden

Second: Diane Ujioka

Vote (Roll Call):

- Kelsey Hayden – Yes
- Liz Senear – Yes
- Ann Linville – Yes
- Diane Ujioka – Yes
- Shelly Kocan – Yes

Result: Motion carried.

5. Reports of Officers and Advisors

CEO Report – Hannah Sanders

- Announced receipt of a **\$3 million congressional appropriation** for facility improvements.
- Funds will be used for:
 - Generator replacement
 - Switchgear updates
 - Fire suppression system upgrades
- Noted this funding is separate from the **Rural Health Transformation Project (RHTP)** funding.
- RHTP focus includes:
 - Telehealth expansion
 - Modernization of healthcare systems
 - Pharmacy upgrades (clean room and hazardous medication handling)
- Goal: Expand local access to treatments (e.g., chemotherapy infusions), reducing travel to Anchorage.
- Timeline for RHTP projects extends through October 2027.
- Coordination efforts ongoing with community partners.

Financial Report – Denna Stavig (CFO)

- December financials reviewed.
- Noted a **large Medicare repayment** recorded in December due to interim cost reporting.
- Despite repayment, the organization remains **positive overall for the year**.
- Cash reserves remain stable, though reduced after a **\$1.6 million repayment in January**.
- Delay in January/February financials due to transition to new financial software system.

Statistics

- Statistics were included as part of the financial report.
- Increased imaging and ER utilization noted.

COP (Conditions of Participation) Periodic Evaluation

- Annual regulatory review of departments, services, and contracts.
- Minor corrections and formatting edits were identified.
- No board action required; report provided for informational purposes.

6. Action Item

Approval of Noelle Camarena's Credentials

Motion: Kelsey Hayden

Second: Diane Ujioka

Vote (Roll Call):

- Kelsey Hayden- Yes
- Liz Senear- Yes
- Diane Ujioka- Yes
- Shelly Kocan- Yes

Result: Motion carried.

7. Board Member Comments

- Board members expressed appreciation for staff efforts.
- Positive feedback shared regarding visiting specialists and increased access to care locally.
- Discussion on veterinary euthanasia training program—no completions reported yet; follow-up planned.

8. Adjournment

Motion: Kelsey Hayden

Second: Diane Ujioka

Result: Motion carried. Meeting adjourned at 12:30.

March Ceo Board Report

Long-Term Care (LTC) Recertification Survey

During the month of March, CCMC completed its Long-Term Care (LTC) recertification survey. Overall, staff performed well throughout the survey process and demonstrated strong commitment to quality care and regulatory compliance.

At this time, we are aware of a small number of findings that will require corrective action. However, we are awaiting the official survey report to fully understand the scope and details of these findings. Once received, leadership will promptly develop and implement plans of correction to ensure continued compliance and quality improvement.

Hospital Operations and Utilization

The hospital has experienced a busy month, with increased utilization across both acute care and swing bed services. This rise in patient volumes reflects both seasonal trends and continued demand for local inpatient services.

Staff have responded effectively to increased volumes, maintaining patient care standards. This increased volume did result in a fair amount of overtime. I continue to appreciate the way CCMC employees step up to ensure we can care for Cordova.

Federal Funding Update (HRSA)

We are awaiting guidance from HRSA and federal partners regarding the congressional appropriation, including timing and distribution details. At this time, no additional information has been provided.

We will continue to monitor for updates and will inform the Board as soon as further details become available.

Generator Replacement Project

While we are waiting for funding information, we are continuing to move forward with the generator replacement project and have begun engaging with engineering to support design and planning.

As the project has been further evaluated, it has become clear that the scope is significantly larger than originally anticipated. The facility must be brought up to current electrical code requirements.

Key elements of the expanded scope include:

- Separation of critical circuits in accordance with current code requirements
- Replacement of existing switchgear
- Broader electrical infrastructure upgrades necessary to support compliance

These additional requirements will have implications for both project cost and timeline.

| | JAN 2026 | JAN 2026 | Variance | Percent Variance | FY2026 | FY2026 | Variance | Percent Variance |
|------------------------------|------------------------|-----------------------|-----------------------|---------------------|------------------------|-----------------------|-----------------------|---------------------|
| | *****SINGLE MONTH***** | | | | *****YEAR TO DATE***** | | | |
| REVENUE | | | | | | | | |
| ACUTE REVENUE | \$68,881.62 | \$195,189.36 | (\$126,307.74) | -65% | \$68,881.62 | \$195,189.36 | (\$126,307.74) | -65% |
| SWING BED REVENUE | \$54,648.45 | \$388,490.39 | (\$333,841.94) | -86% | \$54,648.45 | \$388,490.39 | (\$333,841.94) | -86% |
| LONG TERM CARE REVENUE | \$415,610.53 | \$416,139.36 | (\$528.83) | 0% | \$415,610.53 | \$416,139.36 | (\$528.83) | 0% |
| CLINIC REVENUE | \$75,236.74 | \$119,620.55 | (\$44,383.81) | -37% | \$75,236.74 | \$119,620.55 | (\$44,383.81) | -37% |
| ANCILLARY DEPARTMENT REVENUE | \$319,419.75 | \$406,411.17 | (\$86,991.42) | -21% | \$319,419.75 | \$406,411.17 | (\$86,991.42) | -21% |
| EMERGENCY DEPARTMENT REVENUE | \$335,666.45 | \$435,398.60 | (\$99,732.15) | -23% | \$335,666.45 | \$435,398.60 | (\$99,732.15) | -23% |
| BEHAVIORAL HEALTH REVENUE | \$48,539.00 | \$28,761.71 | \$19,777.29 | 69% | \$48,539.00 | \$28,761.71 | \$19,777.29 | 69% |
| RETAIL PHARMACY REVENUE | \$193,987.60 | \$233,200.14 | (\$39,212.54) | -17% | \$193,987.60 | \$233,200.14 | (\$39,212.54) | -17% |
| REVENUE | \$1,511,990.14 | \$2,223,211.28 | (\$711,221.14) | -32% | \$1,511,990.14 | \$2,223,211.28 | (\$711,221.14) | -32% |
| DEDUCTIONS | | | | | | | | |
| CHARITY | (\$9,896.87) | (\$4,239.90) | (\$5,656.97) | 133% | (\$9,896.87) | (\$4,239.90) | (\$5,656.97) | 133% |
| CONTRACTUAL ADJUSTMENTS | (\$235,155.10) | (\$629,602.06) | \$394,446.96 | -63% | (\$235,155.10) | (\$629,602.06) | \$394,446.96 | -63% |
| ADMINISTRATIVE ADJUSTMENTS | (\$23,929.18) | (\$11,183.52) | (\$12,745.66) | 114% | (\$23,929.18) | (\$11,183.52) | (\$12,745.66) | 114% |
| BAD DEBT | (\$113,362.68) | (\$133,991.09) | \$20,628.41 | -15% | (\$113,362.68) | (\$133,991.09) | \$20,628.41 | -15% |
| DEDUCTIONS TOTAL | (\$382,343.83) | (\$779,016.57) | \$396,672.74 | -51% | (\$382,343.83) | (\$779,016.57) | \$396,672.74 | -51% |
| COST RECOVERIES | | | | | | | | |
| GRANTS | \$0.00 | \$1,527.40 | (\$1,527.40) | (1) | \$0.00 | \$1,527.40 | (\$1,527.40) | (1) |
| IN KIND CONTRIBUTIONS | \$16,685.63 | \$16,902.63 | (\$217.00) | -1% | \$16,685.63 | \$16,902.63 | (\$217.00) | -1% |
| OTHER REVENUE | \$6,605.06 | \$11,117.01 | (\$4,511.95) | -41% | \$6,605.06 | \$11,117.01 | (\$4,511.95) | -41% |
| COST RECOVERIES TOTAL | \$23,290.69 | \$29,547.04 | (\$6,256.35) | -21% | \$23,290.69 | \$29,547.04 | (\$6,256.35) | -21% |
| TOTAL REVENUES | \$1,152,937.00 | \$1,473,741.75 | (\$320,804.75) | -22% | \$1,152,937.00 | \$1,473,741.75 | (\$320,804.75) | -22% |
| EXPENSES | | | | | | | | |
| WAGES | \$549,478.60 | \$605,078.32 | (\$55,599.72) | -9% | \$549,478.60 | \$605,078.32 | (\$55,599.72) | -9% |
| TAXES & BENEFITS | \$415,853.67 | \$258,905.66 | \$156,948.01 | 61% | \$415,853.67 | \$258,905.66 | \$156,948.01 | 61% |
| PROFESSIONAL SERVICES | \$249,302.95 | \$242,508.24 | \$6,794.71 | 3% | \$249,302.95 | \$242,508.24 | \$6,794.71 | 3% |
| SUPPLIES | \$212,218.70 | \$237,327.98 | (\$25,109.28) | -11% | \$212,218.70 | \$237,327.98 | (\$25,109.28) | -11% |
| MINOR EQUIPMENT | \$3,260.87 | \$339.86 | \$2,921.01 | 859% | \$3,260.87 | \$339.86 | \$2,921.01 | 859% |
| REPAIRS & MAINTENANCE | \$9,296.79 | \$8,174.99 | \$1,121.80 | 14% | \$9,296.79 | \$8,174.99 | \$1,121.80 | 14% |
| RENTS AND LEASES | \$12,855.10 | \$13,044.57 | (\$189.47) | -1% | \$12,855.10 | \$13,044.57 | (\$189.47) | -1% |
| UTILITIES | \$54,105.84 | \$52,486.66 | \$1,619.18 | 3% | \$54,105.84 | \$52,486.66 | \$1,619.18 | 3% |
| TRAVEL & TRAINING | \$13,029.07 | \$3,544.49 | \$9,484.58 | 268% | \$13,029.07 | \$3,544.49 | \$9,484.58 | 268% |
| INSURANCE | \$21,041.03 | \$22,014.51 | (\$973.48) | -4% | \$21,041.03 | \$22,014.51 | (\$973.48) | -4% |
| RECRUITMENT AND RELOCATION | \$295.32 | \$653.69 | (\$358.37) | -55% | \$295.32 | \$653.69 | (\$358.37) | -55% |
| DEPRECIATION | \$47,725.95 | \$47,725.95 | \$0.00 | 0% | \$47,725.95 | \$47,725.95 | \$0.00 | 0% |
| OTHER EXPENSES | \$10,351.48 | \$11,854.63 | (\$1,503.15) | -13% | \$10,351.48 | \$11,854.63 | (\$1,503.15) | -13% |
| TOTAL EXPENSES | \$1,598,815.37 | \$1,503,659.55 | \$95,155.82 | 6% | \$1,598,815.37 | \$1,503,659.55 | \$95,155.82 | 6% |
| NET INCOME | (\$445,878.37) | (\$29,917.80) | (\$415,960.57) | 1390% | (\$445,878.37) | (\$29,917.80) | (\$415,960.57) | 1390% |

| | JAN 2026 | JAN 2025 | NET CHANGE |
|---------------------------------------|--------------------------|--------------------------|-----------------------|
| ASSETS | | | |
| CURRENT ASSETS | | | |
| CASH & CASH EQUIVALENTS | \$4,237,812.29 | \$2,079,280.86 | \$2,158,531.43 |
| NET ACCOUNTS RECEIVABLE | \$1,814,889.33 | \$1,985,654.73 | (\$170,765.40) |
| THIRD PARTY RECEIVABLE | (\$1,934.66) | \$728,230.34 | (\$730,165.00) |
| CLEARING ACCOUNTS | \$644,541.07 | \$84,462.91 | \$560,078.16 |
| PREPAID EXPENSES | \$179,835.56 | \$189,079.99 | (\$9,244.43) |
| INVENTORY | \$503,547.98 | \$489,768.49 | \$13,779.49 |
| CURRENT ASSETS | <u>\$7,378,691.57</u> | <u>\$5,556,477.32</u> | <u>\$1,822,214.25</u> |
| PROPERTY PLANT & EQUIPMENT | | | |
| LAND | \$122,010.00 | \$122,010.00 | \$0.00 |
| BUILDINGS | \$8,666,889.19 | \$8,666,889.19 | \$0.00 |
| EQUIPMENT | \$10,204,448.55 | \$10,142,184.17 | \$62,264.38 |
| CONSTRUCTION IN PROGRESS | \$7,186.00 | \$5,101.00 | \$2,085.00 |
| SUBTOTAL PP&E | <u>\$19,000,533.74</u> | <u>\$18,936,184.36</u> | <u>\$64,349.38</u> |
| LESS ACCUMULATED DEPRECIATION | <u>(\$15,861,268.29)</u> | <u>(\$15,291,739.55)</u> | <u>(\$569,528.74)</u> |
| TOTAL PROPERTY PLANT & EQUIPMENT | \$3,139,265.45 | \$3,644,444.81 | (\$505,179.36) |
| OTHER ASSETS | | | |
| GOODWILL PHARMACY | \$150,000.00 | \$150,000.00 | \$0.00 |
| AMORTIZATION GOODWILL | (\$121,250.00) | (\$106,250.00) | (\$15,000.00) |
| GOODWILL PHARMACY | \$28,750.00 | \$43,750.00 | (\$15,000.00) |
| PERS DEFERRED OUTFLOW | \$792,989.85 | \$792,989.85 | \$0.00 |
| OTHER ASSETS | \$821,739.85 | \$836,739.85 | (\$15,000.00) |
| TOTAL ASSETS | \$11,339,696.87 | \$10,037,661.98 | \$1,302,034.89 |

LIABILITIES

CURRENT LIABILITIES

| | | | |
|----------------------------------|-----------------------|-----------------------|-----------------------|
| ACCOUNTS PAYABLE | \$2,168,288.34 | \$531,905.60 | \$1,636,382.74 |
| PAYROLL AND RELATED LIABILITIES | \$1,009,005.03 | \$930,720.05 | \$78,284.98 |
| OTHER CURRENT PAYABLES | \$0.00 | \$0.00 | \$0.00 |
| INTEREST AND OTHER PAYABLES | \$570.53 | \$669.78 | (\$99.25) |
| LONG TERM DEBT CITY | \$5,466,458.55 | \$5,466,458.55 | \$0.00 |
| OTHER CURRENT LONG TERM DEBT | \$284,316.79 | \$366,531.28 | (\$82,214.49) |
| TOTAL CURRENT LIABILITIES | \$8,928,639.24 | \$7,296,285.26 | \$1,632,353.98 |

LONG TERM LIABILITIES

| | | | |
|------------------------------------|-----------------------|-----------------------|---------------|
| 2015 NET PENSION LIABILITY | \$8,778,433.00 | \$8,778,433.00 | \$0.00 |
| TOTAL LONG TERM LIABILITIES | \$8,778,433.00 | \$8,778,433.00 | \$0.00 |

DEFERRED INFLOWS OF RESOURCES

| | | | |
|-------------------------------|------------------|------------------|--------|
| PENSION DEFERRED INFLOW | (\$3,607,683.00) | (\$3,607,683.00) | \$0.00 |
| DEFERRED INFLOWS OF RESOURCES | (\$3,607,683.00) | (\$3,607,683.00) | \$0.00 |

| | | | |
|---|------------------------|------------------------|-----------------------|
| TOTAL LIABILITIES AND FUND BALANCE | \$14,099,389.24 | \$12,467,035.26 | \$1,632,353.98 |
|---|------------------------|------------------------|-----------------------|

| | | | |
|-----------------------------------|------------------|------------------|----------------|
| UNRESTRICTED FUND BALANCE | (\$2,710,351.78) | (\$2,254,175.34) | (\$456,176.44) |
| TEMPORARY RESTRICTED FUND BALANCE | \$19,840.50 | \$18,513.60 | \$1,326.90 |
| NET POSITION (EQUITY) | (\$2,690,511.28) | (\$2,235,661.74) | (\$454,849.54) |
| NET INCOME | (\$69,181.09) | (\$193,711.54) | \$124,530.45 |

| | | | |
|-----------------------------------|------------------------|------------------------|-----------------------|
| LIABILITY AND FUND BALANCE | \$11,339,696.87 | \$10,037,661.98 | \$1,302,034.89 |
|-----------------------------------|------------------------|------------------------|-----------------------|

CORDOVA COMMUNITY MEDICAL CENTER
OPERATING/INCOME STATEMENT
02/28/2026

23/Mar/2026 11:50:42 AM

| | FEB 2026 | FEB 2026 | Variance | Percent Variance | FY2026 | FY2026 | Variance | Percent Variance |
|------------------------------|------------------------|-----------------------|----------------------|---------------------|------------------------|-------------------------|-----------------------|---------------------|
| | *****SINGLE MONTH***** | | | | *****YEAR TO DATE***** | | | |
| REVENUE | | | | | | | | |
| ACUTE REVENUE | \$216,950.56 | \$135,736.43 | \$81,214.13 | 60% | \$285,832.18 | \$330,925.79 | (\$45,093.61) | -14% |
| SWING BED REVENUE | \$146,622.83 | \$390,439.88 | (\$243,817.05) | -62% | \$201,271.28 | \$778,930.27 | (\$577,658.99) | -74% |
| LONG TERM CARE REVENUE | \$359,151.45 | \$376,851.68 | (\$17,700.23) | -5% | \$774,761.98 | \$792,991.04 | (\$18,229.06) | -2% |
| CLINIC REVENUE | \$70,248.70 | \$83,066.48 | (\$12,817.78) | -15% | \$145,485.44 | \$202,687.03 | (\$57,201.59) | -28% |
| ANCILLARY DEPARTMENT REVENUE | \$342,491.44 | \$233,958.29 | \$108,533.15 | 46% | \$661,911.19 | \$640,369.46 | \$21,541.73 | 3% |
| EMERGENCY DEPARTMENT REVENUE | \$457,956.56 | \$245,928.38 | \$212,028.18 | 86% | \$793,623.01 | \$681,326.98 | \$112,296.03 | 16% |
| BEHAVIORAL HEALTH REVENUE | \$25,751.00 | \$14,454.92 | \$11,296.08 | 78% | \$74,290.00 | \$43,216.63 | \$31,073.37 | 72% |
| RETAIL PHARMACY REVENUE | \$179,683.63 | \$164,279.51 | \$15,404.12 | 9% | \$373,671.23 | \$397,479.65 | (\$23,808.42) | -6% |
| REVENUE | \$1,798,856.17 | \$1,644,715.57 | \$154,140.60 | 9% | \$3,310,846.31 | \$3,867,926.85 | (\$557,080.54) | -14% |
| DEDUCTIONS | | | | | | | | |
| CHARITY | (\$17,867.65) | (\$21,768.25) | \$3,900.60 | -18% | (\$27,764.52) | (\$26,008.15) | (\$1,756.37) | 7% |
| CONTRACTUAL ADJUSTMENTS | (\$330,505.82) | (\$494,970.14) | \$164,464.32 | -33% | (\$565,660.92) | (\$1,124,572.20) | \$558,911.28 | -50% |
| ADMINISTRATIVE ADJUSTMENTS | (\$9,676.64) | (\$4,888.90) | (\$4,787.74) | 98% | (\$33,605.82) | (\$16,072.42) | (\$17,533.40) | 109% |
| BAD DEBT | \$1,105.35 | \$77,864.56 | (\$76,759.21) | -99% | (\$112,257.33) | (\$56,126.53) | (\$56,130.80) | 100% |
| DEDUCTIONS TOTAL | (\$356,944.76) | (\$443,762.73) | \$86,817.97 | -20% | (\$739,288.59) | (\$1,222,779.30) | \$483,490.71 | -40% |
| COST RECOVERIES | | | | | | | | |
| GRANTS | \$55,208.71 | \$115,171.99 | (\$59,963.28) | (1) | \$55,208.71 | \$116,699.39 | (\$61,490.68) | (1) |
| IN KIND CONTRIBUTIONS | \$16,685.63 | \$16,682.63 | \$3.00 | 0% | \$33,371.26 | \$33,585.26 | (\$214.00) | -1% |
| OTHER REVENUE | \$23,600.22 | \$6,984.86 | \$16,615.36 | 238% | \$30,205.28 | \$18,101.87 | \$12,103.41 | 67% |
| COST RECOVERIES TOTAL | \$95,494.56 | \$138,839.48 | (\$43,344.92) | -31% | \$118,785.25 | \$168,386.52 | (\$49,601.27) | -29% |
| TOTAL REVENUES | \$1,537,405.97 | \$1,339,792.32 | \$197,613.65 | 15% | \$2,690,342.97 | \$2,813,534.07 | (\$123,191.10) | -4% |
| EXPENSES | | | | | | | | |
| WAGES | \$511,880.03 | \$556,809.63 | (\$44,929.60) | -8% | \$1,061,358.63 | \$1,161,887.95 | (\$100,529.32) | -9% |
| TAXES & BENEFITS | \$253,475.78 | \$276,271.67 | (\$22,795.89) | -8% | \$669,329.45 | \$535,177.33 | \$134,152.12 | 25% |
| PROFESSIONAL SERVICES | \$320,808.68 | \$276,243.98 | \$44,564.70 | 16% | \$570,111.63 | \$518,752.22 | \$51,359.41 | 10% |
| SUPPLIES | \$186,121.49 | \$187,302.83 | (\$1,181.34) | -1% | \$398,340.19 | \$424,630.81 | (\$26,290.62) | -6% |
| MINOR EQUIPMENT | \$365.23 | \$21,046.86 | (\$20,681.63) | -98% | \$3,626.10 | \$21,386.72 | (\$17,760.62) | -83% |
| REPAIRS & MAINTENANCE | \$22,047.87 | \$5,121.52 | \$16,926.35 | 330% | \$31,344.66 | \$13,296.51 | \$18,048.15 | 136% |
| RENTS AND LEASES | \$12,978.48 | \$13,790.94 | (\$812.46) | -6% | \$25,833.58 | \$26,835.51 | (\$1,001.93) | -4% |
| UTILITIES | \$52,240.06 | \$51,316.71 | \$923.35 | 2% | \$106,345.90 | \$103,803.37 | \$2,542.53 | 2% |
| TRAVEL & TRAINING | \$19,623.77 | \$12,061.52 | \$7,562.25 | 63% | \$32,652.84 | \$15,606.01 | \$17,046.83 | 109% |
| INSURANCE | \$24,735.20 | \$22,014.56 | \$2,720.64 | 12% | \$45,776.23 | \$44,029.07 | \$1,747.16 | 4% |
| RECRUITMENT AND RELOCATION | \$104.33 | \$1,149.82 | (\$1,045.49) | -91% | \$399.65 | \$1,803.51 | (\$1,403.86) | -78% |
| DEPRECIATION | \$47,725.95 | \$47,725.95 | \$0.00 | 0% | \$95,451.90 | \$95,451.90 | \$0.00 | 0% |
| OTHER EXPENSES | \$17,208.44 | \$18,299.88 | (\$1,091.44) | -6% | \$27,559.92 | \$30,154.51 | (\$2,594.59) | -9% |
| TOTAL EXPENSES | \$1,469,315.31 | \$1,489,155.87 | (\$19,840.56) | -1% | \$3,068,130.68 | \$2,992,815.42 | \$75,315.26 | 3% |
| NET INCOME | \$68,090.66 | (\$149,363.55) | \$217,454.21 | -146% | (\$377,787.71) | (\$179,281.35) | (\$198,506.36) | 111% |

| | FEB 2026 | FEB 2025 | NET CHANGE |
|---|------------------------|------------------------|-----------------------|
| ASSETS | | | |
| CURRENT ASSETS | | | |
| CASH & CASH EQUIVALENTS | \$2,875,493.58 | \$2,176,313.79 | \$699,179.79 |
| NET ACCOUNTS RECEIVABLE | \$2,219,454.28 | \$1,967,273.36 | \$252,180.92 |
| THIRD PARTY RECEIVABLE | (\$1,934.66) | \$728,230.34 | (\$730,165.00) |
| CLEARING ACCOUNTS | \$163,213.14 | \$94,992.65 | \$68,220.49 |
| PREPAID EXPENSES | \$160,349.16 | \$162,617.13 | (\$2,267.97) |
| INVENTORY | \$639,493.95 | \$503,963.06 | \$135,530.89 |
| CURRENT ASSETS | \$6,056,069.45 | \$5,633,390.33 | \$422,679.12 |
| PROPERTY PLANT & EQUIPMENT | | | |
| LAND | \$122,010.00 | \$122,010.00 | \$0.00 |
| BUILDINGS | \$8,666,889.19 | \$8,666,889.19 | \$0.00 |
| EQUIPMENT | \$10,204,448.55 | \$10,142,184.17 | \$62,264.38 |
| CONSTRUCTION IN PROGRESS | \$7,186.00 | \$5,101.00 | \$2,085.00 |
| SUBTOTAL PP&E | \$19,000,533.74 | \$18,936,184.36 | \$64,349.38 |
| LESS ACCUMULATED DEPRECIATION | (\$15,907,744.24) | (\$15,340,588.54) | (\$567,155.70) |
| TOTAL PROPERTY PLANT & EQUIPMENT | \$3,092,789.50 | \$3,595,595.82 | (\$502,806.32) |
| OTHER ASSETS | | | |
| GOODWILL PHARMACY | \$150,000.00 | \$150,000.00 | \$0.00 |
| AMORTIZATION GOODWILL | (\$122,500.00) | (\$107,500.00) | (\$15,000.00) |
| GOODWILL PHARMACY | \$27,500.00 | \$42,500.00 | (\$15,000.00) |
| PERS DEFERRED OUTFLOW | \$792,989.85 | \$792,989.85 | \$0.00 |
| OTHER ASSETS | \$820,489.85 | \$835,489.85 | (\$15,000.00) |
| TOTAL ASSETS | \$9,969,348.80 | \$10,064,476.00 | (\$95,127.20) |

LIABILITIES

CURRENT LIABILITIES

| | | | |
|----------------------------------|-----------------------|-----------------------|---------------------|
| ACCOUNTS PAYABLE | \$652,187.87 | \$562,258.89 | \$89,928.98 |
| PAYROLL AND RELATED LIABILITIES | \$1,093,049.16 | \$953,298.68 | \$139,750.48 |
| OTHER CURRENT PAYABLES | \$0.00 | \$0.00 | \$0.00 |
| INTEREST AND OTHER PAYABLES | \$570.53 | \$669.78 | (\$99.25) |
| LONG TERM DEBT CITY | \$5,466,458.55 | \$5,466,458.55 | \$0.00 |
| OTHER CURRENT LONG TERM DEBT | \$277,684.40 | \$354,275.49 | (\$76,591.09) |
| TOTAL CURRENT LIABILITIES | \$7,489,950.51 | \$7,336,961.39 | \$152,989.12 |

LONG TERM LIABILITIES

| | | | |
|------------------------------------|-----------------------|-----------------------|---------------|
| 2015 NET PENSION LIABILITY | \$8,778,433.00 | \$8,778,433.00 | \$0.00 |
| TOTAL LONG TERM LIABILITIES | \$8,778,433.00 | \$8,778,433.00 | \$0.00 |

DEFERRED INFLOWS OF RESOURCES

| | | | |
|---|------------------------|------------------------|----------------------|
| PENSION DEFERRED INFLOW | (\$3,607,683.00) | (\$3,607,683.00) | \$0.00 |
| DEFERRED INFLOWS OF RESOURCES | (\$3,607,683.00) | (\$3,607,683.00) | \$0.00 |
| TOTAL LIABILITIES AND FUND BALANCE | \$12,660,700.51 | \$12,507,711.39 | \$152,989.12 |
| UNRESTRICTED FUND BALANCE | (\$2,710,351.78) | (\$2,254,175.34) | (\$456,176.44) |
| TEMPORARY RESTRICTED FUND BALANCE | \$20,090.50 | \$18,513.60 | \$1,576.90 |
| NET POSITION (EQUITY) | (\$2,690,261.28) | (\$2,235,661.74) | (\$454,599.54) |
| NET INCOME | (\$1,090.43) | (\$207,573.65) | \$206,483.22 |
| LIABILITY AND FUND BALANCE | \$9,969,348.80 | \$10,064,476.00 | (\$95,127.20) |

Cordova Community Medical Center Statistics

Days per Month

| | 31 | 28 | 31 | 30 | 31 | 30 | 31 | 31 | 30 | 31 | 30 | 31 | Cumulative Monthly | |
|-----------------------------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|--------------------|---------|
| | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total | Average |
| Hosp Acute+SWB Avg. Census | | | | | | | | | | | | | | |
| | 29 | | | | | | | | | | | | | |
| FY 2022 | 1.6 | 3.3 | 2.8 | 2.1 | 1.5 | 1.9 | 3.5 | 3.5 | 3.9 | 0.5 | 1.0 | 2.1 | | 2.3 |
| FY 2023 | 2.5 | 1.3 | 2.3 | 3.6 | 2.0 | 0.5 | 1.1 | 0.5 | 2.3 | 2.7 | 2.9 | 2.9 | | 2.1 |
| FY 2024 | 1.4 | 1.4 | 1.4 | 0.6 | 1.9 | 1.3 | 1.7 | 2.4 | 2.7 | 1.6 | 0.9 | 0.7 | | 1.5 |
| FY 2025 | 0.7 | 2.2 | 2.5 | 1.4 | 0.5 | 2.8 | 4.7 | 2.7 | 3.1 | 2.7 | 0.8 | 0.2 | | 2.0 |
| FY 2026 | 0.4 | 1.7 | | | | | | | | | | | | 1.0 |
| Acute Admits | | | | | | | | | | | | | | |
| FY 2022 | 6 | 1 | 2 | 3 | 5 | 7 | 8 | 4 | 3 | 4 | 3 | 5 | 51 | 4.3 |
| FY 2023 | 1 | 3 | 6 | 2 | 5 | 4 | 5 | 4 | 2 | 2 | 3 | 4 | 41 | 3.4 |
| FY 2024 | 4 | 4 | 2 | 1 | 5 | 8 | 3 | 4 | 12 | 7 | 4 | 4 | 58 | 4.8 |
| FY 2025 | 2 | 4 | 3 | 2 | 1 | 6 | 9 | 5 | 8 | 4 | 4 | 2 | 50 | 4.2 |
| FY 2026 | 4 | 7 | | | | | | | | | | | | 5.5 |
| Acute Patient Days | | | | | | | | | | | | | | |
| FY 2022 | 15 | 11 | 7 | 10 | 8 | 10 | 21 | 9 | 12 | 7 | 5 | 14 | 129 | 10.8 |
| FY 2023 | 3 | 9 | 16 | 15 | 15 | 11 | 18 | 4 | 12 | 4 | 9 | 10 | 126 | 10.5 |
| FY 2024 | 12 | 14 | 10 | 1 | 18 | 29 | 15 | 15 | 31 | 13 | 10 | 21 | 189 | 15.8 |
| FY 2025 | 7 | 13 | 23 | 7 | 2 | 43 | 33 | 25 | 29 | 17 | 21 | 6 | 226 | 18.8 |
| FY 2026 | 9 | 32 | | | | | | | | | | | | 20.5 |
| SWB Admits | | | | | | | | | | | | | | |
| FY 2022 | 1 | 3 | 0 | 1 | 2 | 2 | 3 | 2 | 4 | 2 | 2 | 1 | 23 | 1.9 |
| FY 2023 | 2 | 1 | 3 | 2 | 1 | 1 | 1 | 0 | 3 | 2 | 3 | 1 | 20 | 1.7 |
| FY 2024 | 2 | 2 | 1 | 0 | 4 | 1 | 2 | 1 | 3 | 1 | 2 | 0 | 19 | 1.6 |
| FY 2025 | 1 | 2 | 2 | 1 | 0 | 4 | 3 | 2 | 3 | 3 | 0 | 0 | 21 | 1.8 |
| FY 2026 | 1 | 1 | | | | | | | | | | | | 1.0 |
| SWB Patient Days | | | | | | | | | | | | | | |
| FY 2022 | 34 | 81 | 79 | 54 | 37 | 48 | 89 | 101 | 104 | 7 | 24 | 52 | 710 | 59.2 |
| FY 2023 | 73 | 28 | 55 | 94 | 48 | 5 | 15 | 13 | 57 | 80 | 79 | 81 | 628 | 52.3 |
| FY 2024 | 30 | 25 | 34 | 16 | 42 | 11 | 39 | 58 | 50 | 38 | 18 | 2 | 363 | 30.3 |
| FY 2025 | 15 | 48 | 53 | 36 | 12 | 41 | 112 | 60 | 64 | 66 | 4 | 0 | 511 | 42.6 |
| FY 2026 | 4 | 15 | | | | | | | | | | | | 9.5 |
| CCMC LTC Admits | | | | | | | | | | | | | | |
| FY 2022 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0.1 |
| FY 2023 | 0 | 0 | 0 | 1 | 1 | 0 | 1 | 2 | 0 | 1 | 0 | 0 | 6 | 0.5 |
| FY 2024 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 2 | 0.2 |
| FY 2025 | 0 | 1 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0 | 1 | 4 | 0.3 |
| FY 2026 | 0 | 0 | | | | | | | | | | | | 0.0 |
| CCMC LTC Resident Days | | | | | | | | | | | | | | |
| FY 2021 | 300 | 300 | 298 | 300 | 310 | 299 | 298 | 310 | 300 | 310 | 298 | 309 | 3,632 | 302.7 |
| FY 2022 | 310 | 280 | 310 | 300 | 310 | 299 | 310 | 310 | 300 | 310 | 290 | 310 | 3,639 | 303.3 |
| FY 2023 | 310 | 280 | 310 | 309 | 296 | 270 | 257 | 268 | 252 | 271 | 270 | 279 | 3,372 | 281.0 |
| FY 2024 | 309 | 290 | 290 | 270 | 262 | 240 | 248 | 248 | 240 | 254 | 270 | 279 | 3,200 | 266.7 |
| FY 2025 | 273 | 250 | 279 | 270 | 279 | 270 | 283 | 257 | 252 | 248 | 240 | 258 | 3,159 | 263.3 |
| FY 2026 | 250 | 213 | | | | | | | | | | | | 231.5 |
| CCMC LTC Avg. Census | | | | | | | | | | | | | | |
| FY 2022 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | | 10.0 |
| FY 2023 | 10 | 10 | 10 | 10 | 10 | 9 | 8 | 9 | 8 | 9 | 9 | 9 | | 9.2 |
| FY 2024 | 10 | 10 | 9 | 9 | 9 | 8 | 8 | 8 | 8 | 8 | 9 | 9 | | 8.7 |
| FY 2025 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 8 | 8 | 8 | 8 | 9 | | 8.7 |
| FY 2026 | 8 | 8 | | | | | | | | | | | | 7.9 |
| ER Visits | | | | | | | | | | | | | | |
| FY 2022 | 38 | 38 | 42 | 50 | 75 | 85 | 76 | 97 | 64 | 63 | 38 | 46 | 712 | 59.3 |
| FY 2023 | 62 | 39 | 67 | 39 | 56 | 84 | 109 | 100 | 69 | 40 | 48 | 45 | 758 | 63.2 |
| FY 2024 | 58 | 44 | 37 | 39 | 51 | 97 | 80 | 78 | 79 | 55 | 42 | 55 | 715 | 59.6 |
| FY 2025 | 44 | 50 | 59 | 43 | 76 | 94 | 99 | 106 | 70 | 52 | 47 | 66 | 806 | 67.2 |
| FY 2026 | 51 | 61 | | | | | | | | | | | | 56.0 |
| PT Procedures | | | | | | | | | | | | | | |
| FY 2022 | 275 | 459 | 551 | 394 | 307 | 352 | 396 | 384 | 360 | 201 | 274 | 442 | 4,395 | 366.3 |
| FY 2023 | 364 | 322 | 458 | 405 | 345 | 209 | 304 | 325 | 479 | 550 | 436 | 343 | 4,540 | 378.3 |
| FY 2024 | 302 | 213 | 291 | 289 | 341 | 252 | 256 | 321 | 402 | 270 | 266 | 277 | 3,480 | 290.0 |
| FY 2025 | 341 | 388 | 306 | 341 | 294 | 317 | 356 | 301 | 267 | 316 | 175 | 225 | 3,627 | 302.3 |
| FY 2026 | 232 | 218 | | | | | | | | | | | | 225.0 |
| OT Procedures | | | | | | | | | | | | | | |
| FY 2022 | 122 | 190 | 251 | 134 | 120 | 229 | 243 | 200 | 197 | 53 | 87 | 164 | 1,990 | 165.8 |
| FY 2023 | 94 | 51 | 152 | 115 | 75 | 94 | 70 | 106 | 167 | 163 | 144 | 104 | 1,335 | 111.3 |
| FY 2024 | 121 | 56 | 79 | 86 | 133 | 85 | 122 | 82 | 131 | 92 | 107 | 115 | 1,209 | 100.8 |
| FY 2025 | 87 | 89 | 96 | 147 | 89 | 246 | 173 | 136 | 135 | 152 | 0 | 11 | 1,361 | 113.4 |
| FY 2026 | 40 | 45 | | | | | | | | | | | | 42.5 |
| Lab Tests | | | | | | | | | | | | | | |
| FY 2022 | 825 | 576 | 671 | 902 | 958 | 699 | 610 | 822 | 594 | 585 | 499 | 553 | 8,294 | 691.2 |
| FY 2023 | 545 | 546 | 575 | 578 | 801 | 655 | 766 | 649 | 512 | 501 | 478 | 539 | 7,145 | 595.4 |
| FY 2024 | 513 | 526 | 503 | 778 | 814 | 628 | 703 | 637 | 667 | 593 | 576 | 502 | 7,440 | 620.0 |
| FY 2025 | 542 | 447 | 627 | 787 | 672 | 872 | 746 | 603 | 735 | 579 | 449 | 577 | 7,636 | 636.3 |
| FY 2026 | 573 | 462 | | | | | | | | | | | | 517.5 |
| X-Ray Procedures | | | | | | | | | | | | | | |
| FY 2022 | 82 | 63 | 64 | 94 | 60 | 82 | 69 | 93 | 51 | 72 | 58 | 61 | 849 | 70.8 |
| FY 2023 | 72 | 45 | 63 | 49 | 50 | 88 | 97 | 107 | 83 | 71 | 61 | 67 | 853 | 71.1 |
| FY 2024 | 76 | 54 | 88 | 54 | 75 | 54 | 82 | 64 | 60 | 62 | 58 | 44 | 771 | 64.3 |
| FY 2025 | 79 | 61 | 62 | 51 | 67 | 100 | 83 | 77 | 86 | 88 | 56 | 62 | 872 | 72.7 |
| FY 2026 | 53 | 85 | | | | | | | | | | | | 69.0 |
| CT Procedures | | | | | | | | | | | | | | |
| FY 2022 | 21 | 21 | 36 | 25 | 29 | 42 | 31 | 26 | 16 | 30 | 15 | 28 | 320 | 26.7 |
| FY 2023 | 30 | 18 | 22 | 18 | 16 | 36 | 39 | 34 | 26 | 4 | 23 | 24 | 290 | 24.2 |
| FY 2024 | 38 | 27 | 2 | 16 | 19 | 29 | 31 | 32 | 29 | 17 | 17 | 27 | 284 | 23.7 |
| FY 2025 | 23 | 20 | 32 | 20 | 28 | 45 | 48 | 56 | 36 | 32 | 29 | 28 | 397 | 33.1 |
| FY 2026 | 35 | 37 | | | | | | | | | | | | 36.0 |
| CCMC Clinie Visits | | | | | | | | | | | | | | |
| FY 2022 | 288 | 196 | 199 | 237 | 260 | 241 | 221 | 212 | 304 | 359 | 219 | 182 | 2,918 | 243.2 |
| FY 2023 | 221 | 158 | 151 | 176 | 214 | 188 | 230 | 289 | 242 | 371 | 216 | 193 | 2,649 | 220.8 |
| FY 2024 | 205 | 188 | 196 | 188 | 241 | 202 | 250 | 209 | 235 | 298 | 205 | 163 | 2,580 | 215.0 |
| FY 2025 | 201 | 175 | 196 | 181 | 220 | 219 | 207 | 186 | 235 | 262 | 201 | 174 | 2,457 | 204.8 |
| FY 2026 | 164 | 149 | | | | | | | | | | | | 156.5 |
| Behavioral Hlth Visits | | | | | | | | | | | | | | |
| FY 2022 | 84 | 74 | 83 | 79 | 82 | 67 | 74 | 99 | 126 | 125 | 108 | 94 | 1,095 | 91.3 |
| FY 2023 | 150 | 68 | 86 | 98 | 122 | 86 | 94 | 97 | 94 | 106 | 136 | 118 | 1,255 | 104.6 |
| FY 2024 | 167 | 128 | 117 | 118 | 79 | 51 | 53 | 75 | 68 | 96 | 99 | 108 | 1,159 | 96.6 |
| FY 2025 | 108 | 86 | 82 | 107 | 87 | 87 | 118 | 104 | 99 | 99 | 104 | 92 | 1,173 | 97.8 |



MEMORANDUM

To: Hospital Services Board

Subject: Credentialing for Brian Iutzi, MD

Date: 3/26/2026

Suggested Motion: "I move that the CCMC Hospital Authority Board approve privileges for Brian Iutzi, MD."



P: (907) 424-8000 | F: (907) 424-8116
P.O. Box 160 | 602 Chase Ave., Cordova, AK 99574-0160

PRACTITIONER CREDENTIALING

March 19, 2026

Ann Linville, Chair
CCMC Authority Board
ccmboardseata@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: Brian Iutzi, MD

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed the credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Brian Iutzi, MD, to be approved for Delegated Privileges at Cordova Community Medical Center.


Sincerely,

Signed by:

DC3EB6881E474A0...
Benjamin Head, MD
Chief of Staff

23 March 2026 | 9:21 AM AKDT

Date

Signed by:

A9259C1E5177486...
Hannah Sanders, MD
Chief Executive Officer

23 March 2026 | 10:01 AM AKDT

Date

APRIL 2026

| SUNDAY | MONDAY | TUESDAY | WEDNESDAY | THURSDAY | FRIDAY | SATURDAY |
|--------|--------|---------|-----------|----------|--------|----------|
| | | | 1 | 2 | 3 | 4 |
| 5 | 6 | 7 | 8 | 9 | 10 | 11 |
| 12 | 13 | 14 | 15 | 16 | 17 | 18 |
| 19 | 20 | 21 | 22 | 23 | 24 | 25 |
| 26 | 27 | 28 | 29 | 30 | | |