



**CCMC HOSPITAL SERVICES BOARD OF DIRECTORS
AGENDA
SEPTEMBER 25, 2025, REGULAR MEETING
12:00PM HYBRID IN-PERSON**

CCMC, WE BELIEVE THAT HEALTHY PEOPLE CREATE A HEALTHY COMMUNITY.

Board of Directors

Kelsey Hayden exp. 3/26
Liz Senear exp. 3/27
Ann Linville exp. 3/28
Diane Ujioka exp. 3/27
Shelly Kocan exp. 3/28

CEO

Hannah Sanders, M.D.

CFO

Denna Stavig

OPENING: Call to Order

Roll Call - Kelsey Hayden, Liz Senear, Ann Linville, Diane Ujioka and Shelly Kocan.
Establishment of a Quorum

**A. COMMUNICATIONS BY AND PETITIONS FROM VISITORS
(Speaker must give name and agenda item)**

1. Audience Comments
2. Guest Speaker

B. CONFLICT OF INTEREST

C. APPROVAL OF AGENDA

D. APPROVAL OF MINUTES

1. August 28, 2025, Regular Meeting Minutes

Pgs 1-4

E. REPORTS OF OFFICERS OR ADVISORS

1. CEO Report
2. CFO Report

Pg 5-6

Pgs 7-10

F. DISCUSSION ITEMS

G. ACTION ITEMS

1. Approval of Update to CCMC Authorized Check Signers

Pg 11

I. AUDIENCE PARTICIPATION (limited to 3 minutes per speaker) Members of the public are given the opportunity to comment on matters which are within the subject matter authority of the Board and are appropriate for discussion in an open session.

J. BOARD MEMBER COMMENTS

K. EXECUTIVE SESSION

L. ADJOURNMENT

This Board of Directors meeting will be held via ZOOM:

<https://us02web.zoom.us/j/4675701050?pwd=TXEvSFVHOHhIL1JvOGNua1RUUjdQUT09>

Meeting ID: 467 570 1050; Passcode: 379187

To call in: 1-253-215-8782

Meeting ID: 467 570 1050; Passcode: 379187

For a full packet, go to www.cityofcordova.net/government/boards-commissions/health-services-board

*Executive Session: Subjects that may be considered in executive session are: 1) Matters, immediate knowledge of which would clearly have an adverse effect upon the finances of the public entity; 2) Subjects that tend to prejudice the reputation and character of any person, provided that the person may request a public discussion; 3) Matters which by law, municipal charter, or ordinance are required to be confidential; 4) Matters involving consideration of governmental records that by law are not subject to public disclosure; 5) Direction to an attorney or labor negotiator regarding the handling of specific legal matters or labor negotiations.

Minutes

CCMC Hospital Services Board Regular Meeting

August 28, 2025, at 12:00pm

CALL TO ORDER AND ROLL CALL –

Ann Linville called the Board Meeting to order at 12:06pm.

Board members present: **Kelsey Hayden, Diane Ujioka, Liz Senear, Shelly Kocan,** and **Ann Linville.**

Board members absent: **none**

Quorum was established. 5 members present.

CCMC staff present: Dr. Hannah Sanders, CEO; Denna Stavig, CFO; and Abby Bourgeois, Hospital Services Board Clerk.

A. COMMUNICATIONS BY AND PETITIONS FROM VISITORS

1. Audience Comments ~ None

2. Guest Speaker ~ None

B. BOARD DEVELOPMENT ~ None

C. CONFLICT OF INTEREST ~ None

D. APPROVAL OF AGENDA

M/ Hayden S/ Senear "I move to approve the agenda."

Hayden – yes, Ujioka – yes, Linville – yes, Senear – yes, and Kocan – yes.

5 yeas, 0 nay, 0 absent; Motion passed.

E. APPROVAL OF MINUTES

1. July 24, 2025, Quarterly Meeting Minutes

2. July 30, 2025, Special Meeting Minutes

M/Hayden S/Senear "I move to approve the minutes."

Hayden – yes, Ujioka – yes, Linville –yes, Senear– yes, and Kocan-yes.

5 yeas, 0 nay, 0 absent; Motion passed.

F. REPORTS OF OFFICERS and ADVISORS

- Written reports included in the packet.

- **Hospital volumes** were strong over the summer, with swing bed and inpatient volumes supported by increased staffing.
- **Pet euthanasia project (“Willie’s Wish”)** update:
 - Training program identified through University of Florida (18 hours online with supervised component).
 - Trailbreakers willing to assist with training in late September.
 - Disposal options being reviewed (cremation in Anchorage, burial under DEC oversight).
 - Discussion of potential fundraising/ “angel fund” for community members unable to pay.
 - Recommendation to recruit 2–3 community members or staff for training.
- **Financial report:** July was a strong month, with the hospital turning positive year-to-date. Cost report reimbursement received after reporting period; next month’s financials expected to show improved cash position.

G. DISCUSSION ITEMS ~ None

H. ACTION ITEMS

- 1. Delineation of Privileges for Dr. Tiffany Rager, DO**
- 2. Delineation of Privileges for Dr. Kourosh Kahkeshani, DO**
- 3. Delineation of Privileges for Dr. Dhiren Patel, DO**
- 4. Recredentialing of Privileges for Dr. Daniel Davignon, DO**
- 5. Recredentialing of Privileges for Dr. Kelly Powers, MD**
- 6. Recredentialing of Privileges for Dr. Julee Kay Holayter**
- 7. Recredentialing of Privileges for Dr. Andrew Moran, MD**
- 8. Recredentialing of Privileges for Dr. Robert Weir, MD**
- 9. Recredentialing of Privileges for Dr. Bryon Spencer, MD**
- 10. Recredentialing of Privileges for Dr. Matthew Grantz, MD**
- 11. Recredentialing of Privileges for Dr. Saad Abdul Sami Mir, MD**
- 12. Recredentialing of Privileges for Dr. Alicia Bennett, DO**

- 13. Recredentialing of Privileges for Dr. Scott Caganap, MD**
- 14. Recredentialing of Privileges for Dr. Zacharay Norman, MD**
- 15. Recredentialing of Privileges for Dr. Jeff Wagner, MD**
- 16. Recredentialing of Privileges for Dr. Christopher Fanale, MD**
- 17. Recredentialing of Privileges for Dr. Adam Graham, MD**
- 18. Recredentialing of Privileges for Dr. Dirk Bringhurst, MD**
- 19. Recredentialing of Privileges for Dr. Jason Savikko, DO**
- 20. Recredentialing of Privileges for Dr. William Perry, MD**

21. PERS Letter– Past Service Cost & Deficient Contributions

ACTION ON THIS ITEM TO BE TAKEN AFTER EXECUTIVE SESSION

M/Senear S/Hayden – : “I move that the CCMC Authority Board of Directors approve the Delineation and recredentialing of privileges for Dr. Tiffany Rager, Dr. Kourosh Kahkeshani, Dr. Dhiren Patel, Dr. Daniel Davignon, Dr. Kelly Powers, Dr. Julee Kay Holayter, Dr. Andrew Moran, Dr. Robert Weir, Dr. Bryon Spencer, Dr. Matthew Grantz, Dr. Saad Abdul Sami Mir, Dr. Alicia Bennett, Dr. Scott Caganap, Dr. Zachary Norman, Dr. Jeff Wagner, Dr. Christopher Fanale, Dr. Adam Graham, Dr. Dirk Bringhurst, Dr. Jason Savikko, and Dr. William Perry as presented.”

Voice Vote on Motion

Ujioka – yes, Linville – yes, Hayden – yes, Senear – yes, and Kocan – yes.

5 yeas, 0 nay, 0 absent; Motion passed.

On August 26, 2025, Cordova Community Medical Center (CCMC) received formal correspondence from the Alaska Department of Administration, Division of Retirement and Benefits regarding CCMC’s obligations under the Public Employees’ Retirement System (PERS) for the CEO position. This letter was issued in response to recognition of CCMC’s unpaid liability stemming from the 2012 PERS amendment that removed the CEO position from PERS. Due to administrative errors and subsequent retroactive eligibility adjustments, CCMC now carries responsibility for past service costs. The letter outlined:

- Retroactive adjustments to the CEO position’s PERS eligibility.
- Past Service Cost (PSC) liability
- Deficient employer and employee contributions
- The combined total obligation is \$456,176.44.

M/Hayden S/Kocan "I move that the CCMC Authority Board acknowledge receipt of the August 26, 2025, letter from the Division of Retirement and Benefits. Further, I move that the Board direct staff to pay the identified Past Service Cost of \$98,203.96 and the deficient contribution obligation of \$357,972.48, for a total of \$456,176.44, which includes the EE 8% contribution, with the goal of completing all payments prior to July 16, 2026, if fiscally possible for CCMC."

ACTION TAKEN AFTER EXECUTIVE SESSION

Voice Vote on Motion

Ujioka – yes, Linville – yes, Hayden – yes, Senear – yes, and Kocan – yes.

5 yeas, 0 nay, 0 absent; Motion passed.

I. AUDIENCE PARTICIPATION ~ None

J. BOARD MEMBERS' COMMENTS

- **Kelsey Hayden:** Excited to see progress on pet euthanasia project; noted importance to community. Encouraged by positive volumes and finances.
- **Shelly Kocan:** Thanked staff for work on pet euthanasia project; expressed relief hospital is "in the black."
- **Liz Senear:** Positive about improved finances; glad to share good hospital news in the community.
- **Diane Ujioka:** Appreciated remote access; asked for update on prior resolutions to state (to be covered in executive session).

K. EXECUTIVE SESSION

M/Hayden S/Senear – "I move that the CCMC Authority Board of Directors enter executive session to discuss PERS financial matters under Reason #1, as immediate knowledge of such would clearly have an adverse effect upon the finances of the public entity."

Time Entered: 12:28 p.m.

Time Exited: 12:56 p.m.

L. ADJOURNMENT

M/Ujioka S/Hayden to adjourn the meeting.

Hearing no objection, Ann Linville declared the meeting adjourned at 1:15pm.

Cordova Community Medical Center

CEO Board Report – September 2025

Patient Volumes & Capacity

For September, CCMC has continued to see high volumes in acute care and swing bed services, as we did in August. Demand has remained consistently elevated, highlighting both the resilience of our teams and the community's reliance on CCMC.

In long-term care (LTC), two beds remain available.

Workforce & Leadership Turnover

We are facing challenges with leadership team turnover, particularly with the LTC DON vacancy and the upcoming departure of our HR Director and Ancillary Services Director next summer. Recruitment and retention of key leadership roles are becoming a pressing concern. To address this, CCMC is engaging with peer hospitals of similar size to better understand how they manage turnover, support leadership positions, and build resilience in their teams. These discussions will inform our long-term strategies for stability and succession planning.

Technology & Innovation in Patient Care

CCMC remains committed to forward-thinking technology adoption to ensure high-quality patient care while freeing up providers to spend more time at the bedside. Current initiatives include:

- Evaluating pharmacy systems such as Pyxis to improve medication management.
- Piloting AI scribe technology and ambient devices to reduce provider documentation burden.
- Exploring wearable offsite monitoring systems to expand patient safety and care oversight.

At the same time, CCMC recognizes severe shortcomings in our current EMR system, which must be addressed to ensure efficiency, safety, and interoperability. We are hopeful there may be funding opportunities for IT improvement in the coming years.

Rural Health Transformation Funds

With the release of the Notice of Funding Opportunity (NOFO) for rural health transformation, CCMC is working closely with the Alaska Hospital and Healthcare Association (AHHA) and the State of Alaska. Our goal is to ensure that Cordova's priorities

and needs are included in statewide planning. While the available funding is significant, the number of hospitals and healthcare entities vying for resources is large. CCMC is advocating for collaborative solutions that address broad system needs while recognizing rural healthcare challenges.

Local Growth & Partnerships

Locally, CCMC continues to explore opportunities for collaboration with EMS and the Native Village of Eyak (NVE). While no significant updates occurred this month, these partnerships remain an area of ongoing attention.

Community Health Needs Assessment

We are finalizing the Community Health Needs Assessment (CHNA) and plan to hold the stakeholder meeting toward the end of October. Thanks to a lot of work by Barb Jewell, this process has been collaborative and will help shape CCMC's community-driven priorities moving forward.

Special Programs & Initiatives

The Domestic Animal Euthanasia Program continues to progress well. We greatly appreciate the Board's commitment and the work of the committee, who are advancing this program.

Governance & Board Support

We are pleased to welcome Olivia Carroll, who will officially begin as Board Clerk in November. Her willingness to step up for these tasks helps with our succession planning and will further support the smooth functioning of CCMC's governance.

CORDOVA COMMUNITY MEDICAL CENTER
OPERATING/INCOME STATEMENT
FOR THE 8 MONTHS ENDING 08/31/25

09/17/25 07:05 PM

	----- S I N G L E -----				----- Y E A R T O -----			
	ACTUAL	BUDGET	\$ VARIANCE	% VAR	ACTUAL	BUDGET	\$ VARIANCE	% VAR
REVENUE								
ACUTE	318,258	115,222	203,036	176	1,862,334	1,128,573	733,761	65
SWING BED	482,152	406,488	75,663	18	3,113,542	2,390,278	723,263	30
LONG TERM CARE	432,765	405,114	27,650	6	3,646,085	3,767,996	(121,911)	(3)
CLINIC	84,056	105,495	(21,438)	(20)	752,035	885,706	(133,671)	(15)
ANCILLARY DEPTS	310,868	301,843	9,024	2	2,661,864	2,251,045	410,818	18
EMERGENCY DEPART	502,660	431,962	70,697	16	3,702,983	2,872,187	830,796	28
BEHAVIORAL HEALT	15,620	12,989	2,630	20	175,945	182,156	(6,211)	(3)
RETAIL PHARMACY	191,388	186,898	4,489	2	1,660,220	1,434,437	225,782	15
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PATIENT SERVIC	2,337,770	1,966,014	371,755	18	17,575,011	14,912,382	2,662,628	17
DEDUCTIONS								
CHARITY	5,620	7,121	1,500	21	74,889	59,409	(15,479)	(26)
CONTRACTUAL ADJU	669,225	510,497	(158,728)	(31)	5,394,133	3,821,713	(1,572,419)	(41)
ADMINISTRATIVE A	7,141	38,514	31,373	81	70,798	140,609	69,810	49
BAD DEBT	172,979	25,000	(147,979)	(591)	786,992	180,318	(606,674)	(336)
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DEDUCTIONS TOT	854,966	581,132	(273,833)	(47)	6,326,814	4,202,050	(2,124,763)	(50)
COST RECOVERIES								
GRANTS	83,922	23,596	60,326	255	316,601	249,279	67,321	27
IN-KIND CONTRIBU	216,682	16,662	200,020	1200	333,681	133,301	200,380	150
OTHER REVENUE	8,261	19,012	(10,750)	(56)	80,655	94,534	(13,878)	(14)
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COST RECOVERIE	308,867	59,271	249,595	421	730,937	477,114	253,822	53
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TOTAL REVENUES	1,791,670	1,444,153	347,516	24	11,979,135	11,187,446	791,688	7
EXPENSES								
WAGES	523,320	507,164	(16,155)	(3)	4,293,016	4,353,364	60,348	1
TAXES & BENEFITS	253,553	268,325	14,772	5	2,063,120	2,251,373	188,252	8
PROFESSIONAL SER	257,944	281,456	23,511	8	2,072,378	2,023,185	(49,193)	(2)
SUPPLIES	218,382	175,934	(42,448)	(24)	1,828,275	1,533,706	(294,568)	(19)
MINOR EQUIPMENT	3,650	558	(3,091)	(553)	57,773	17,926	(39,846)	(222)
REPAIRS & MAINT	13,649	12,744	(904)	(7)	52,729	118,870	66,141	55
RENTS & LEASES	15,376	12,505	(2,871)	(22)	105,803	96,635	(9,168)	(9)
UTILITIES	41,773	43,358	1,585	3	359,950	392,426	32,475	8
TRAVEL & TRAININ	8,676	8,014	(661)	(8)	65,292	64,023	(1,269)	(1)
INSURANCES	27,001	19,898	(7,102)	(35)	179,876	163,936	(15,939)	(9)
RECRUIT & RELOCA	196	747	550	73	15,073	2,774	(12,298)	(443)
DEPRECIATION	48,783	47,820	(962)	(2)	393,794	390,608	(3,185)	(0)
OTHER EXPENSES	11,263	18,267	7,003	38	115,292	140,731	25,439	18
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TOTAL EXPENSES	1,423,571	1,396,795	(26,775)	(1)	11,602,377	11,549,565	(52,812)	(0)
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OPERATING INCO	368,099	47,357	320,741	677	376,757	(362,118)	738,876	204
NET INCOME	368,099	47,357	320,741	677	376,757	(362,118)	738,876	204
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CORDOVA COMMUNITY MEDICAL CENTER
BALANCE SHEET
FOR THE MONTH ENDING: 08/31/25

	Current Year	Prior Year	Net Change
ASSETS			
CURRENT ASSETS			
CASH	2,465,822	1,234,295	1,231,526
NET ACCOUNT RECEIVABLE	3,032,085	2,472,627	559,458
THIRD PARTY RECEIVABLE	(1,934)	(101,399)	99,465
CLEARING ACCOUNTS	119,615	221,715	(102,099)
PREPAID EXPENSES	163,702	187,671	(23,969)
INVENTORY	481,189	574,277	(93,088)
	-----	-----	-----
TOTAL CURRENT ASSETS	6,260,480	4,589,187	1,671,292
PROPERTY PLANT & EQUIPMENT			
LAND	122,010	122,010	
BUILDINGS	8,666,889	8,666,889	
EQUIPMENT	10,204,448	10,125,159	79,289
CONSTRUCTION IN PROGRESS		35,843	(35,843)
	-----	-----	-----
SUBTOTAL PP&E	18,993,347	18,949,902	43,445
LESS ACCUMULATED DEPRECIATION	(15,626,684)	(15,047,849)	(578,835)
	-----	-----	-----
TOTAL PROPERTY & EQUIPMENT	3,366,663	3,902,052	(535,389)
OTHER ASSETS			
GOODWILL - PHARMACY	150,000	150,000	
GOODWILL - PHARMACY	(115,000)	(100,000)	(15,000)
PERS DEFERRED OUTFLOW	792,989	949,242	(156,253)
TOTAL OTHER ASSETS	827,989	999,242	(171,253)
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TOTAL ASSETS	10,455,133	9,490,483	964,650
	=====	=====	=====

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CORDOVA COMMUNITY MEDICAL CENTER
BALANCE SHEET
FOR THE MONTH ENDING: 08/31/25

	Current Year	Prior Year	Net Change
LIABILITIES AND FUND BALANCE			
CURRENT LIABILITIES			
ACCOUNTS PAYABLE	434,513	366,750	67,763
PAYROLL & RELATED LIABILITIES	924,306	698,711	225,594
INTEREST & OTHER PAYABLES	1,283	7,695	(6,412)
LONG TERM DEBT - CITY	5,466,458	5,466,458	
OTHER CURRENT LONG TERM DEBT	316,725	389,143	(72,418)
	-----	-----	-----
TOTAL CURRENT LIABILITIES	7,143,287	6,928,759	214,527
LONG TERM LIABILITIES			
NET PENSION LIABILITY	8,778,433	8,625,106	153,327
TOTAL LONG TERM LIABILITIES	8,778,433	8,625,106	153,327
DEFERRED INFLOWS OF RESOURCES			
PENSION DEFERRED INFLOW	(3,607,683)	(3,759,735)	152,052
TOTAL DEFERRED INFLOWS	(3,607,683)	(3,759,735)	152,052
TOTAL LIABILITIES	12,314,037	11,794,130	519,906
NET POSITION (EQUITY)			
UNRESTRICTED FUND BALANCE	(2,254,175)	(1,909,527)	(344,648)
TEMPORARY RESTRICTED FUND BALANCE	18,513	18,513	
CURRENT YEAR NET INCOME	376,757	(412,633)	789,391
	-----	-----	-----
TOTAL NET POSITION	(1,858,903)	(2,303,647)	444,743
TOTAL LIABILITIES & NET POSITION	10,455,133	9,490,483	964,650
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Cordova Community Medical Center Statistics

Days per Month	31	28	31	30	31	30	31	31	30	31	30	31	Cumulative Monthly	
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total	Average
Hosp Acute+SWB Avg. Census		29												
FY 2022	1.6	3.3	2.8	2.1	1.5	1.9	3.5	3.5	3.9	0.5	1.0	2.1		2.3
FY 2023	2.5	1.3	2.3	3.6	2.0	0.5	1.1	0.5	2.3	2.7	2.9	2.9		2.1
FY 2024	1.4	1.4	1.4	0.6	1.9	1.3	1.7	2.4	2.7	1.6	0.9	0.7		1.5
FY 2025	0.7	2.2	2.5	1.4	0.5	2.8	4.7	2.7	0.0	0.0	0.0	0.0		1.5
Acute Admits														
FY 2022	6	1	2	3	5	7	8	4	3	4	3	5	51	4.3
FY 2023	1	3	6	2	5	4	5	4	2	2	3	4	41	3.4
FY 2024	4	4	2	1	5	8	3	4	12	7	4	4	58	4.8
FY 2025	2	4	3	2	1	6	9	5					32	4.0
Acute Patient Days														
FY 2022	15	11	7	10	8	10	21	9	12	7	5	14	129	10.8
FY 2023	3	9	16	15	15	11	18	4	12	4	9	10	126	10.5
FY 2024	12	14	10	1	18	29	15	15	31	13	10	21	189	15.8
FY 2025	7	13	23	7	2	43	33	25					153	19.1
SWB Admits														
FY 2022	1	3	0	1	2	2	3	2	4	2	2	1	23	1.9
FY 2023	2	1	3	2	1	1	1	0	3	2	3	1	20	1.7
FY 2024	2	2	1	0	4	1	2	1	3	1	2	0	19	1.6
FY 2025	1	2	2	1	0	4	3	2					15	1.9
SWB Patient Days														
FY 2022	34	81	79	54	37	48	89	101	104	7	24	52	710	59.2
FY 2023	73	28	55	94	48	5	15	13	57	80	79	81	628	52.3
FY 2024	30	25	34	16	42	11	39	58	50	38	18	2	363	30.3
FY 2025	15	48	53	36	12	41	112	60					377	47.1
CCMC LTC Admits														
FY 2022	0	0	0	0	0	1	0	0	0	0	0	0	1	0.1
FY 2023	0	0	0	1	1	0	1	2	0	1	0	0	6	0.5
FY 2024	1	0	0	0	0	0	0	0	0	1	0	0	2	0.2
FY 2025	0	1	0	0	0	0	1	0					2	0.3
CCMC LTC Resident Days														
FY 2021	300	300	298	300	310	299	298	310	300	310	298	309	3,632	302.7
FY 2022	310	280	310	300	310	299	310	310	300	310	290	310	3,639	303.3
FY 2023	310	280	310	309	296	270	257	268	252	271	270	279	3,372	281.0
FY 2024	309	290	290	270	262	240	248	248	240	254	270	279	3,200	266.7
FY 2025	273	250	279	270	279	270	283	257					2,161	270.1
CCMC LTC Avg. Census														
FY 2022	10	10	10	10	10	10	10	10	10	10	10	10		10.0
FY 2023	10	10	10	10	10	9	8	9	8	9	9	9		9.2
FY 2024	10	10	9	9	9	8	8	8	8	8	9	9		8.7
FY 2025	9	9	9	9	9	9	9	8						8.9
ER Visits														
FY 2022	38	38	42	50	75	85	76	97	64	63	38	46	712	59.3
FY 2023	62	39	67	39	56	84	109	100	69	40	48	45	758	63.2
FY 2024	58	44	37	39	51	97	80	78	79	55	42	55	715	59.6
FY 2025	44	50	59	43	76	94	99	106					571	71.4
PT Procedures														
FY 2022	275	459	551	394	307	352	396	384	360	201	274	442	4,395	366.3
FY 2023	364	322	458	405	345	209	304	325	479	550	436	343	4,540	378.3
FY 2024	302	213	291	289	341	252	256	321	402	270	266	277	3,480	290.0
FY 2025	341	388	306	341	294	317	356	301					2,644	330.5
OT Procedures														
FY 2022	122	190	251	134	120	229	243	200	197	53	87	164	1,990	165.8
FY 2023	94	51	152	115	75	94	70	106	167	163	144	104	1,335	111.3
FY 2024	121	56	79	86	133	85	122	82	131	92	107	115	1,209	100.8
FY 2025	87	89	96	147	89	246	173	136					1,063	132.9
Lab Tests														
FY 2022	825	576	671	902	958	699	610	822	594	585	499	553	8,294	691.2
FY 2023	545	546	575	578	801	655	766	649	512	501	478	539	7,145	595.4
FY 2024	513	526	503	778	814	628	703	637	667	593	576	502	7,440	620.0
FY 2025	542	447	627	787	672	872	746	603					5,296	662.0
X-Ray Procedures														
FY 2022	82	63	64	94	60	82	69	93	51	72	58	61	849	70.8
FY 2023	72	45	63	49	50	88	97	107	83	71	61	67	853	71.1
FY 2024	76	54	88	54	75	54	82	64	60	62	58	44	771	64.3
FY 2025	79	61	62	51	67	100	83	77					580	72.5
CT Procedures														
FY 2022	21	21	36	25	29	42	31	26	16	30	15	28	320	26.7
FY 2023	30	18	22	18	16	36	39	34	26	4	23	24	290	24.2
FY 2024	38	27	2	16	19	29	31	32	29	17	17	27	284	23.7
FY 2025	23	20	32	20	28	45	48	56					272	34.0
CCMC Clinic Visits														
FY 2022	288	196	199	237	260	241	221	212	304	359	219	182	2,918	243.2
FY 2023	221	158	151	176	214	188	230	289	242	371	216	193	2,649	220.8
FY 2024	205	188	196	188	241	202	250	209	235	298	205	163	2,580	215.0
FY 2025	201	175	196	181	220	219	207	186					1,585	198.1
Behavioral Hlth Visits														
FY 2022	84	74	83	79	82	67	74	99	126	125	108	94	1,095	91.3
FY 2023	150	68	86	98	122	86	94	97	94	106	136	118	1,255	104.6
FY 2024	167	128	117	118	79	51	53	75	68	96	99	108	1,159	96.6
FY 2025	108	86	82	107	87	87	118	104					779	97.4



Memorandum

To: CCMC Authority Board of Directors

Subject: Motion to Update CCMC authorized check signers

Date: September 25, 2025

Due to recent changes in CCMC Staff it is necessary to update the CCMC Authorized Check Signers to reflect those changes:

The **updated list** of CCMC authorized check signers will be as follows:

Tamara Russin
Hannah Sanders
Brian Rezek
Noelle Camarena
Kelsey Hayden
Elizabeth Senear
Diane Ujioka
Ann Linville

Suggested Motion: "I move to approve the motion of the CCMC Authority Board of Directors designating the representatives authorized for signing checks, non-check payroll tax payment, and cash transfers for Cordova Community Medical Center."

October 2025

This is a blank and printable October Calendar. Courtesy of [WinCalendar.com](#)

October 2025						
◀ Sep 2025						Nov 2025 ▶
Sun	Mon	Tue	Wed	Thu	Fri	Sat
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

More Calendars from WinCalendar: [Nov 2025](#), [Dec 2025](#), [Jan 2026](#)