

CCMC HOSPITAL SERVICES BOARD OF DIRECTORS AMENDED AGENDA AUGUST 28, 2025, REGULAR MEETING 12:00PM HYBRID IN-PERSON

CCMC, WE BELIEVE THAT HEALTHY PEOPLE CREATE A HEALTHY COMMUNITY.

Board of Directors Kelsey Hayden exp. 3/26 Liz Senear exp. 3/27 Ann Linville exp. 3/28 Diane Ujioka exp. 3/27 Shelly Kocan exp. 3/28 CEO
CEO Hannah Sanders, M.D. <u>CFO</u> Denna Stavig
CONFLICT OF IN

OPENING: Call to Order

Roll Call - Kelsey Hayden, Liz Senear, Ann Linville, Diane Ujioka and Shelly Kocan. Establishment of a Quorum

A. COMMUNICATIONS BY AND PETITIONS FROM VISITORS (Speaker must give name and agenda item)

- 1. Audience Comments
- 2. Guest Speaker

В.	CONFLICT OF INTEREST	
C.	APPROVAL OF AGENDA	
D.	APPROVAL OF MINUTES	
	1. July 24, 2025, Quarterly Meeting Minutes	Pgs 1-3
	2. July 30, 2025, Special Meeting Minutes	Pgs 4-5
Ε.	REPORTS OF OFFICERS OR ADVISORS	
	1. CEO Report	Pg 6-7
	2. CFO Report	Pgs 8-11
F.	DISCUSSION ITEMS	_
G.	ACTION ITEMS	
	1. Delineation of Privileges for Dr. Tiffany Rager, DO	Pg 12
	2. Delineation of Privileges for Dr. Kourosh Kahkeshani, DO	Pg 13
	3. Delineation of Privileges for Dr. Dhiren Patel, DO	Pg 14
	4. Recredentialing of Privileges for Dr. Daniel Davignon, DO	Pg 15
	5. Recredentialing of Privileges for Dr. Kelly Powers, MD	Pg 16
	6. Recredentialing of Privileges for Dr. Julee Kay Holayter	Pg 17
	7. Recredentialing of Privileges for Dr. Andrew Moran, MD	Pg 18
	8. Recredentialing of Privileges for Dr. Robert Weir, MD	Pg 19
	9. Recredentialing of Privileges for Dr. Bryon Spencer, MD	Pg 20
	10. Recredentialing of Privileges for Dr. Matthew Grantz, MD	Pg 21
	11.Recredentialing of Privileges for Dr. Saad Abdul Sami Mir, MD	Pg 22
	12. Recredentialing of Privileges for Dr. Alicia Bennett, DO	Pg 23
	13. Recredentialing of Privileges for Dr. Scott Caganap, MD	Pg 24
	14. Recredentialing of Privileges for Dr. Zacharay Norman, MD	Pg 25
	15. Recredentialing of Privileges for Dr. Jeff Wagner, MD	Pg 26
	16. Recredentialing of Privileges for Dr. Christopher Fanale, MD	Pg 27
	17. Recredentialing of Privileges for Dr. Adam Graham, MD	Pg 28
	18. Recredentialing of Privileges for Dr. Dirk Bringhurst, MD	Pg 29
	19. Recredentialing of Privileges for Dr. Jason Savikko, DO	Pg 30
	20.Recredentialing of Privileges for Dr. William Perry, MD	Pg 31
	21. PERS Letter- Past Service Cost & Deficient Contributions	Pg 34

^{*}Executive Session: Subjects that may be considered in executive session are: 1) Matters, immediate knowledge of which would clearly have an adverse effect upon the finances of the public entity; 2) Subjects that tend to prejudice the reputation and character of any person, provided that the person may request a public discussion; 3) Matters which by law, municipal charter, or ordinance are required to be confidential; 4) Matters involving consideration of governmental records that by law are not subject to public disclosure; 5) Direction to an attorney or labor negotiator regarding the handling of specific legal matters or labor negotiations.

(ACTION ON THIS ITEM MAY BE TAKEN AFTER THE EXECUTIVE SESSION)

- I. AUDIENCE PARTICIPATION (limited to 3 minutes per speaker) Members of the public are given the opportunity to comment on matters which are within the subject matter authority of the Board and are appropriate for discussion in an open session.
- J. BOARD MEMBER COMMENTS
- **K. EXECUTIVE SESSION**
 - 1. PERS Financial Discussion
- L. ADJOURNMENT

This Board of Directors meeting will be held via ZOOM:

https://us02web.zoom.us/j/4675701050?pwd=TXEvSFVHOHhIL1JvOGNua1RUUjdQUT09

Meeting ID: 467 570 1050; Passcode: 379187

To call in: 1-253-215-8782

Meeting ID: 467 570 1050; Passcode: 379187

For a full packet, go to www.cityofcordova.net/government/boards-commissions/health-services-board

^{*}Executive Session: Subjects that may be considered in executive session are: 1) Matters, immediate knowledge of which would clearly have an adverse effect upon the finances of the public entity; 2) Subjects that tend to prejudice the reputation and character of any person, provided that the person may request a public discussion; 3) Matters which by law, municipal charter, or ordinance are required to be confidential; 4) Matters involving consideration of governmental records that by law are not subject to public disclosure; 5) Direction to an attorney or labor negotiator regarding the handling of specific legal matters or labor negotiations.

Minutes

CCMC Hospital Services Board Quarterly Meeting July 24, 2025, at 12:00pm

CALL TO ORDER AND ROLL CALL -

Ann Linville called the Board Meeting to order at 12:06pm.

Board members present: Kelsey Hayden, Diane Ujioka, and Ann Linville.

Board members absent: Liz Senear and Shelly Kocan.

Quorum was established. 3 members present.

CCMC staff present: Dr. Hannah Sanders, CEO; Denna Stavig, Director of Finance; Olivia Moreno, Director of Nursing; and Abby Bourgeois.

A. COMMUNICATIONS BY AND PETITIONS FROM VISITORS

- 1. Audience Comments ~ None
- 2. Guest Speaker ~ None
 - **B. BOARD DEVELOPMENT** ~ None
 - C. CONFLICT OF INTEREST ~ None
 - D. APPROVAL OF AGENDA

M/ Ujioka S/ Linville "I move to approve the agenda."

<u>Hayden – yes, Ujioka – yes, Linville – yes, Senear – absent, and Kocan – absent.</u>

<u>3 yeas, 0 nay, 2 absent; Motion passed.</u>

E. APPROVAL OF MINUTES

1. June 26, 2025, Meeting Minutes

M/Ujioka S/Hayden "I move to approve the minutes."

<u>Hayden – yes, Ujioka – yes, Linville –yes, Senear– absent, and Kocan-absent.</u>

3 yeas, 0 nay, 2 absent; Motion passed.

2. July 8, 2025, Meeting Minutes

M/Ujioka S/Hayden "I move to approve the minutes."

<u>Hayden – yes, Ujioka – yes, Linville –yes, Senear– absent, and Kocan-absent.</u>

<u>3 yeas, 0 nay, 2 absent; Motion passed.</u>

F. REPORTS OF OFFICERS and ADVISORS

1. CEO Report –

- High ER and hospital swing bed volumes were noted.
- Progress toward establishing an additional nursing shift.
- Monitoring Alaska's Rural Health Transformation Fund opportunities.
- Participation in local tsunami evacuation zone planning; hospital remains outside of inundation zone.
- Exploring the feasibility of integrating ambulance services under hospital operations due to current community EMS challenges.
- Concept for hospital-based EMS program with potential Medicare/Medicaid cost reimbursement, aiming for January 2026 implementation.

2. Director of Finance Report -

- June financials showed increased volumes across departments.
- As of June, the year-to-date deficit was -\$448,000 (budgeted: -\$500,000).
- Audit adjustments expected in the August report.

3. Medical Director Report -

- LTC unit operating at 9 beds, with potential for one additional admission.
- Swing bed and inpatient volumes remain high.
- Staffing remains strained but stable through PRN and overtime.
- LTC traveler roles will shift to float coverage.

4. Director of Nursing Report –

6. Ancillary Services Quarterly Report -

7. Sound Alternatives Quarterly Report –

Ancillary Services & Other Departments:

- Behavioral health and dietary services reported high activity.
- Senior lunch programs continue successfully.
- \$50,000 nutrition grant shortfall requires reducing hot meals and increasing suggested donations.

G. DISCUSSION ITEMS ~ None

H. ACTION ITEMS

- 1. Delineation of Privileges for Lee Holder, DO
- 2. Delineation of Privileges for Dr. Avram Adelman
- 3. Recredentialing of Privileges for Dr. Richard Harper
- 4. Recredentialing of Privileges for Dr. VanKata Diddi
- 5. Recredentialing of Privileges for Dr. Ali Samee
- 6. Recredentialing of Privileges for Dr. Hope Beatte

M/Ujioka S/Linville – "I move that the CCMC Authority Board of Directors approve the delineation and recredentialing of privileges for Dr. Lee Holder, Dr. Avram Adelman, Dr. Richard Harper, Dr. VanKata Diddi, Dr. Ali Samee, and Dr. Hope Beatte as presented."

Voice Vote on Motion

<u>Ujioka – yes, Linville – yes, Hayden – yes, Senear – absent, and Kocan – absent.</u>

3 yeas, 0 nay, 2 absent; Motion passed.

I. AUDIENCE PARTICIPATION ~ None

J. BOARD MEMBERS' COMMENTS

- Appreciation was expressed for CEO efforts addressing EMT challenges.
- Board members expressed gratitude for staff service during a busy summer.
- Positive reflections on in-person participation compared to virtual.

K. EXECUTIVE SESSION

1. CEO Contract

2. Hospital Joint Negotiation Team Update

Entered executive session at 12:29

Exited executive session at 1:05 PM.

Note: No actions taken post-executive session as required by Open Meetings Act. A special meeting will be scheduled to address those items.

L. ADJOURNMENT

M/Ujioka S/Hayden to adjourn the meeting.

Hearing no objection, Ann Linville declared the meeting adjourned at 1:09pm.

Minutes

CCMC Hospital Services Board Special Meeting July 30, 2025, at 12:00pm

CALL TO ORDER AND ROLL CALL -

Ann Linville called the Board Meeting to order at 12:10pm.

Board members present: Kelsey Hayden, Diane Ujioka, and Ann Linville.

Board members absent: Liz Senear and Shelly Kocan.

Quorum was established. 3 members present.

CCMC staff present: Dr. Hannah Sanders, CEO; Denna Stavig, Director of Finance; and Abby Bourgeois.

A. COMMUNICATIONS BY AND PETITIONS FROM VISITORS

- 1. Audience Comments ~ None
- 2. Guest Speaker ~ None
 - B. BOARD DEVELOPMENT ~ None
 - C. CONFLICT OF INTEREST ~ None
 - D. APPROVAL OF AGENDA

M/ Ujioka S/ Hayden "I move to approve the agenda."

Hayden – yes, Ujioka – yes, Linville – yes, Senear – absent, and Kocan – absent.

3 yeas, 0 nay, 2 absent; Motion passed.

- F. REPORTS OF OFFICERS and ADVISORS
- G. DISCUSSION ITEMS ~ None
- H. ACTION ITEMS
- 1. Approval of Administrator's Contract

M/Hayden S/Ujioka – "I move that the CCMC Authority Board of Directors approve the administrator's contract effective 8/1/2025."

Voice Vote on Motion

<u>Ujioka – yes, Linville – yes, Hayden – yes, Senear – absent, and Kocan – absent.</u>

<u>3 yeas, 0 nay, 2 absent; Motion passed.</u>

2. Approval of 1099 Contract for Physician Services

M/Hayden S/Ujioka – "I move that the CCMC Authority Board of Directors approve the 1099 contract for physician services for Dr. Hannah Sanders effective 7/30/2025."

Voice Vote on Motion

<u>Ujioka – yes, Linville – yes, Hayden – yes, Senear – absent, and Kocan – absent.</u>

3 yeas, 0 nay, 2 absent; Motion passed.

3. Approval of Resolution 2025-1

M/Hayden S/Ujioka – "I move that the CCMC Authority Board of Directors approve Resolution 2025-1 which authorizes the reclassification of the CEO administrator position as a PERS eligible position under the state of Alaska public employee's retirement system (PERS) effective 8/1/2025."

Voice Vote on Motion

<u>Ujioka – yes, Linville – yes, Hayden – yes, Senear – absent, and Kocan – absent.</u>

3 yeas, 0 nay, 2 absent; Motion passed.

I. AUDIENCE PARTICIPATION ~ None

J. BOARD MEMBERS' COMMENTS

An update was provided that confirmation from PERS regarding implementation is still pending.

K. EXECUTIVE SESSION ~ None

L. ADJOURNMENT

M/Ujioka S/Hayden to adjourn the meeting.

Hearing no objection, Ann Linville declared the meeting adjourned at 12:17pm

Cordova Community Medical Center

CEO Board Report - August 2025

Survey Readiness & Quality Improvement

CCMC continues active survey readiness preparation, emphasizing Infection Control and Quality Improvement initiatives, including sterile processing training opportunities and structured quality monitoring.

Recruitment & Retention

We have completed most of the milestones for our AHHA workforce retention and recruitment grant. We were able to complete staff space upgrades, improve ergonomic equipment, and purchase a vehicle that is available for use by travelers and visitors for none CCMC business use. We hope this will enable travelers to better explore Cordova and consider permanent job placement as well as improve workplace satisfaction. Branding and recruitment campaign is in progress.

Technology & Partnerships

CCMC submitted a Response for Information (RFI) to the State of Alaska's Rural Health Transformation Project. Our advocacy centers on:

- Facility Upgrades: Patient-centered design improvements, modernized interiors, and workflow enhancements.
- IT Modernization: New EMR system with improved interoperability, telehealth integration, Medicaid eligibility verification, and enhanced cybersecurity.
- Regional Partnerships: Shared-service models, joint purchasing agreements, and workforce collaboration with other rural hospitals and tribal entities.
- Statewide Medicaid IT Reform: A modern, real-time eligibility portal to reduce administrative burdens and delays for rural hospitals and patients.

Clinical Services

Emergency & Inpatient Care

ER volumes remain strong. Acute census averaged 4.7 patients, with swing bed volumes up to 112 patient days. Staffing increases have helped us to increase our swing and inpatient volume safely and while providing quality care.

• Long-Term Care continues to have bed availability.

Strategic Initiatives

• Healthcare Integration

Continued dialogue with the Native Village of Eyak (NVE) for potential service alignment and shared resources.

• Infrastructure & IT Modernization

CCMC is strongly advocating for facility modernization, EMR replacement, and statewide Medicaid IT reform to strengthen sustainability for all rural hospitals.

Recruitment & Retention Grant

Activities progressing, with workplace and transportation improvements complete. Branding campaign completion is pending final invoice.

CORDOVA COMMUNITY MEDICAL CENTER OPERATING/INCOME STATEMENT FOR THE 7 MONTHS ENDING 07/31/25

08/20/25 04:58 PM

----- S I N G L E M O N T H ---------- Y E A R T O D A T E -----ACTUAL BUDGET \$ VARIANCE % VAR ACTUAL BUDGET \$ VARIANCE % VAR REVENUE

 392,266
 212,212
 180,053
 84
 1,544,076

 1,034,093
 599,693
 434,400
 72
 2,631,390

 ACUTE 1,013,351 530,725 52 ACUTE 392,266 SWING BED 1,034,093 2,631,390 1,983,790 647,599 32 LONG TERM CARE 477,882 414,393 63,488 3,213,319 3,362,882 (149,562)(4) (10,408) 75,995 125,159 (112,232) (14) CLINIC 114,751 (8) 667,978 780,210 347,622 75, 259, 779 259, 779 12, 439 27 2,350,996 1,949,201 401,794 271,626 ANCILLARY DEPTS EMERGENCY DEPART 701,844 442,065 58 3,200,323 2,440,225 760,098 31 13,439 107 160,325 9,511 4 1,468,832 BEHAVIORAL HEALT 25,984 12,544 169,166 (8,841) (5) 1,247,538 221,293 RETAIL PHARMACY 232,123 222,611 17 44 15,237,241 PATIENT SERVIC 3,326,567 2,300,308 1,026,259 12,946,367 2,290,873 17 DEDUCTIONS
 6,499
 15,684
 9,184
 58
 69,269
 52,288
 (16,980)
 (32)

 827,449
 687,330
 (140,118)
 (20)
 4,724,908
 3,311,216
 (1,413,691)
 (42)
 CHARITY CONTRACTUAL ADJU 827,449 63,657 13,278 7,979 60 63,657 102,094 614,012 155,318 ADMINISTRATIVE A 5,299 38,437 37 28,364 (446,304) (1573) BAD DEBT 474,669 (458,694) (295)_____ _____ 5,471,847 DEDUCTIONS TOT 1,313,917 744,658 (569, 259) (76) 3,620,918 (1,850,929) (51) COST RECOVERIES 1,278 9 232,678 GRANTS 14,590 13,312 225,682 6,995 20 0 116,998 116,638 360 IN-KIND CONTRIBU 16,682 16,662 Λ (6,333) (3,128)OTHER REVENUE 1,946 8,280 (76)72,394 75,522 COST RECOVERIE 33,219 38,255 (5,035) (13) 422,070 417,843 4.227 1 -----TOTAL REVENUES 2,045,869 451,964 28 10,187,464 9,743,292 1,593,905 444.171 EXPENSES 543,634 523,498 (20,136) (3) 3,769,696 3,846,200 76,503 1 WAGES TAXES & BENEFITS 258,118 249,750 (8,367) (3) 1,809,567 1,983,048 173,480 285,045 PROFESSIONAL SER 301,579 (16,533) (5) 1,814,434 1,741,728 (72,705)(4) 336,985 289,930 (47,054) 1,609,892 54,122 (252,120) (18) SUPPLIES (16) 1,609,892 1,357,772 741 (2,297) (309) 3,039 (36,754) (211) MINOR EQUIPMENT 17,368 REPAIRS & MAINTE 7,632 9,721
RENTS & LEASES 13,257 11,822
UTILITIES 36,474 43,373
TRAVEL & TRAININ 5,263 7,379
INSURANCES 19,084 19,898 2,088 21 39,079 106,125 67,045 (1,434) (12)90,427 84,130 (6,296) (7) 349,067 6,898 318,177 56,616 30,890 15 2,115 28 56,008 (608) (1) 152,874 14,876 813 4 144,037 (8,836) (6) 398 2 99 2,027 (12,849) (633) RECRUIT & RELOCA 401 342,788 DEPRECIATION 48,393 47,911 (481) 345,011 (1) (2,222) (0)104,028 122,464 OTHER EXPENSES TOTAL EXPENSES 1,584,274 10,152,769 1,502,506 (81,767) (5) 10,178,805 (26,036) OPERATING INCO 461,595 91,398 370,196 405 8,658 (409,476) 418,135 102 91,398 (409,476) 418,135 405 8,658 NET INCOME 461,595 370,196

CORDOVA COMMUNITY MEDICAL CENTER

BALANCE SHEET

08/20/25 04:58 PM

FOR THE MONTH ENDING: 07/31/25

	Current Year	Prior Year	Net Change
ASSETS			
CURRENT ASSETS			
CASH	1,463,286	1,514,055	(50,769)
NET ACCOUNT RECEIVABLE	2,993,521	2,404,588	588,932
THIRD PARTY RECEIVABLE	728,230	(736,508)	1,464,739
CLEARING ACCOUNTS	78,495	332,169	(253,673)
PREPAID EXPENSES	183,653	201,759	(18,106)
INVENTORY	458,271	550,333	(92,062)
TOTAL CURRENT ASSETS	5,905,459	4,266,398	1,639,060
PROPERTY PLANT & EQUIPMENT			
LAND	122,010	122,010	
BUILDINGS	8,666,889	8,666,889	
EQUIPMENT	10,204,448	10,125,159	79,289
CONSTRUCTION IN PROGRESS		18,843	(18,843)
SUBTOTAL PP&E		18,932,902	
LESS ACCUMULATED DEPRECIATION		(14,999,354)	
TOTAL PROPERTY & EQUIPMENT		3,933,547	
OTHER ASSETS			
GOODWILL - PHARMACY	150,000	150,000	
GOODWILL - PHARMACY	(113,750)	(98,750)	(15,000)
PERS DEFERRED OUTFLOW	792,989	949,242	(156,253)
TOTAL OTHER ASSETS	829,239	1,000,492	(171,253)
TOTAL ASSETS	10,148,894	9,200,438	948,456
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BALANCE SHEET

FOR THE MONTH ENDING: 07/31/25

	Current Year	Prior Year	Net Change
LIABILITIES AND FUND BALANCE			
CURRENT LIABILITIES			
ACCOUNTS PAYABLE	486,141	347,970	138,170
PAYROLL & RELATED LIABILITIES	928,315	708,500	219,815
INTEREST & OTHER PAYABLES	1,283	7,695	(6,412)
LONG TERM DEBT - CITY	5,466,458	5,466,458	
OTHER CURRENT LONG TERM DEBT	322,948	395,061	(72,113)
TOTAL CURRENT LIABILITIES	7,205,147	6,925,686	279,461
LONG TERM LIABILITIES			
NET PENSION LIABILITY	8,778,433	8,625,106	153,327
TOTAL LONG TERM LIABILITIES		8,625,106	
DEFERRED INFLOWS OF RESOURCES			
PENSION DEFERRED INFLOW	(3,607,683)	(3,759,735)	152,052
TOTAL DEFERRED INFLOWS		(3,759,735)	
TOTAL LIABILITIES	12,375,897	11,791,057	584,840
NET POSITION (EQUITY)			
UNRESTRICTED FUND BALANCE	(2,254,175)	(1,909,527)	(344,648)
TEMPORARY RESTRICTED FUND BALANCE		18,513	
CURRENT YEAR NET INCOME		(699,606)	
TOTAL NET POSITION		(2,590,619)	
TOTAL LIABILITIES & NET POSITION	10,148,894	9,200,438	948,456

Cordova Community Medical Center Statistics

The content of the	Days per Month	31	28	31	30	ommuni 31	30	31	31	30	31	30	31		
	Days per Month													Cumulative	Monthly
Fig. 2023	Hosp Acute+SWB Avg. Census														
Fig. 2014															
Franchiston Property Proper															
Note Color Color									2.4	2.7	1.6	0.9	0.7		
Fig. 2022		0.7	2.2	2.3	1.4	0.5	2.0	4.7							2.1
FY 20024		6	1	2	3	5	7	8	4	3	4	3	5	51	4.3
Franchiston Property Proper	FY 2023	1	3	6	2	5		5	4	2	2	3	4	41	3.4
Number N									4	12	7	4	4		
Fig. 2022		2	4	3	2	1	6	9						27	3.9
Fig. 2023		15	11	7	10	ę l	10	21	0	12	7	5	1.4	120	10.8
FY 2023															
No. Price Price															
Fig.	FY 2025	7	13	23	7	2	43	33						128	18.3
FY 2023								- 1			- 1	- 1			1
Fig. 2023															
FY 2022 3															
No. Part P									-						
FY 2021		'						•	-			,		!	
FY 2023															
FY 2022															
PX PX PX PX PX PX PX PX									58	50	38	18	2		
FY 2022 0 0 0 0 0 0 1 1 0 0 0 0 0 1 0 0 0 0		13	40	33	30	14	41	112						31/	43.3
FY 2023		0	0	0	0	0	1	0	0	0	0	0	0	1	0.1
FY 2021	FY 2023	0	0	0	1	1	0	1	2	0	1	0	0	6	0.5
FY 2021 300 300 298 300 310 299 298 310 300 310 298 309 3.632 302.7									0	0	1	0	0		
FY 2021		0	1	0	0	0	0	1						2	0.3
FY 2002		300	300	298	300	310	299	298	310	300	310	298	309	3 632	302.7
FY 2023					-										
FY 2022 10 10 10 10 10 10 10															
FY 2023									248	240	254	270	279		
FY 2022		273	250	279	270	279	270	283						1,904	272.0
FY 2023		10	10	10	10	10	10	10	10	10	10	10	10		100
FY 2024															
FX voice Section Sec						-									
FY 2022		9	9	9	9	9									
FY 2023															
FY 2025															
FY 2025															
Procedures Pro									70	- 17	33	72	- 33		
FY 2023															
FY 2024 302 213 291 289 341 252 256 321 402 270 266 277 3,480 290.0															
FY 2025															
FY 2022									321	402	270	266	277		
FY 2022		341	300	300	341	294	317	330						2,343	334./
FY 2024		122	190	251	134	120	229	243	200	197	53	87	164	1,990	165.8
FY 2025	FY 2023				115			70	106	167	163		104		
FY 2022									82	131	92	107	115		
FY 2022		87	89	96	147	89	246	173						927	132.4
FY 2023		825	576	671	902	958	699	610	822	594	585	499	553	8 294	691.2
FY 2025															
Y-Ray Procedures	FY 2024	513	526	503	778	814	628	703	637	667	593	576	502	7,440	620.0
FY 2022 82 88 196 199 237 260 241 221 212 304 359 219 182 2,918 243.2 FY 2024 205 188 196 188 241 202 250 209 235 298 205 163 2,580 215.0 FY 2024 203 150 68 8 8 196 188 241 202 250 209 235 298 205 163 2,580 215.0 FY 2025 203 150 68 8 8 196 188 241 202 286 94 97 94 106 136 118 1,255 104.6 FY 2024 150 68 8 6 98 122 86 69 4 97 94 106 136 118 1,255 104.6 FY 2024 150 167 128 117 118 79 51 53 75 68 96 99 108 1,159 96.6		542	447	627	787	672	872	746						4,693	670.4
FY 2023		02	(2.1	64	0.4	60.	0.0	(0.1	0.2		70	50 I		0.40	70.0
FY 2024															
FY 2025 79 61 62 51 67 100 83 5 503 71.9 CT Procedures FY 2022 21 21 36 25 29 42 31 26 16 30 15 28 320 26.7 FY 2023 30 18 22 18 16 36 39 34 26 4 23 24 290 24.2 FY 2024 38 27 2 16 19 29 31 32 29 17 17 27 284 23.7 FY 2025 23 20 32 20 28 45 48 5 29 17 17 27 284 23.7 FY 2025 23 20 32 20 28 45 48 5 29 17 17 27 284 23.7 FY 2020 25 28 196 199 237 260 241 221 212 304 359 219 182 2,918 243.2 FY 2020 2 28 196 199 237 260 241 221 212 304 359 219 182 2,918 243.2 FY 2020 2 28 18 196 188 241 202 250 28 242 371 216 193 2,649 220.8 FY 2024 205 188 196 188 241 202 250 209 235 298 205 163 2,580 215.0 FY 2025 201 175 196 181 220 219 207 139 189 199.9 Behavioral Hith Visits FY 2022 84 74 83 79 82 67 74 99 126 125 108 94 1,095 91.3 FY 2024 150 68 86 98 122 86 94 97 94 106 136 118 1,255 104.6 FY 2024 167 128 117 118 79 51 53 75 68 96 99 108 1,159 96.6					-	-		-							
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August 28, 2025

Ann Linville, Chair
CCMC Authority Board
ccmcboardseata@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: TIFFANY RAGER, DO

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend DR. RAGER to be approved for Delegated Privileges at Cordova Community Medical Center.

Sincerely,

Signed by:

3F32FD33EDE34BD... Benjamin Head, MD

Chief of Staff

09 August 2025 | 6:29 AM AKDT

Date

DocuSigned by:

Hannali Sanders —A9259C1E5177486...

Hannah Sanders, MD Chief Executive Officer 11 August 2025 | 6:24 AM AKDT



August 28, 2025

Ann Linville, Chair
CCMC Authority Board
ccmcboardseata@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: Kourosh Kahkeshani, DO

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Dry Retail be approved for Delegated Privileges at Cordova Community Medical Center.

KAHKESHANI

Sincerely,

Signed by:

Chief of Staff

3F32FD33EDE34BD...
Benjamin Head, MD

Pocusigned by:

tannali Sanders

Hannali Sanders

Hannah Sanders, MD Chief Executive Officer 11 August 2025 | 6:27 AM AKDT

09 August 2025 | 6:30 AM AKDT

Date



August 28, 2025

Ann Linville, Chair
CCMC Authority Board
ccmcboardseata@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: Dhiren Patel, DO

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Dr. Patal to be approved for Delegated Privileges at Cordova Community Medical Center.

Sincerely,

3F32FD33EDE34BD...
Benjamin Head, MD

Chief of Staff

09 August 2025 | 6:29 AM AKDT

Date

DocuSigned by:

Hannali Sanders —A9259C1E5177486...

Hannah Sanders, MD Chief Executive Officer 11 August 2025 | 6:25 AM AKDT



August 28, 2025

Ann Linville, Chair **CCMC Authority Board** ccmcboardseata@cdvcmc.com Cordova Community Medical Center Cordova, AK 99574

RE: Dr Daniel Davignon - Radiologist

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Dr Davignon to be approved for Delegated Privileges at Cordova Community Medical Center.

Sincerely,

3F32FD33EDE34BD... Benjamin Head, MD

Chief of Staff

DocuSigned by:

A9259C1E5177486... Hannah Sanders, MD

Hannali Sanders

Chief Executive Officer

09 August 2025 | 6:30 AM AKDT

Date

11 August 2025 | 6:26 AM AKDT



August 28, 2025

Ann Linville, Chair
CCMC Authority Board
ccmcboardseata@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: KELLY POWERS, MD

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend DR. POWERS to be approved for Delegated Privileges at Cordova Community Medical Center.

Sincerely,

7/1

3F32FD33EDE34BD...
Benjamin Head, MD

Chief of Staff

09 August 2025 | 6:27 AM AKDT

Date

DocuSigned by:

Hannali Sanders
—A9259C1E5177486...

Hannah Sanders, MD Chief Executive Officer 11 August 2025 | 6:23 AM AKDT



August 28, 2025

Ann Linville, Chair
CCMC Authority Board
ccmcboardseata@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: Dr Julee Kay Holayter - Radiologist

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Dr Holayter to be approved for Delegated Privileges at Cordova Community Medical Center.

Sincerely,

1//

3F32FD33EDE34BD... Benjamin Head, MD

Chief of Staff

31 July 2025 | 6:33 AM AKDT

Date

DocuSigned by:

Hannal Sanders

A9259C1E5177486...
Hannah Sanders, MD

Chief Executive Officer

31 July 2025 | 1:14 PM AKDT



August 28, 2025

Ann Linville, Chair
CCMC Authority Board
ccmcboardseata@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: Dr Andrew Moran - Radiologist

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Dr Moran to be approved for Delegated Privileges at Cordova Community Medical Center.

Sincerely,

 ΔN

Benjamin Head, MD

Chief of Staff

31 July 2025 | 6:33 AM AKDT

Date

DocuSigned by:

Hannal Sanders A9259C1E5177486...
Hannah Sanders, MD

Chief Executive Officer

31 July 2025 | 2:07 PM AKDT



August 28, 2025

Ann Linville, Chair **CCMC Authority Board** ccmcboardseata@cdvcmc.com Cordova Community Medical Center Cordova, AK 99574

RE: Dr Robert Weir

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Dr Weir to be approved for Delegated Privileges at Cordova Community Medical Center.

Sincerely,

3F32FD33EDE34BD..

Benjamin Head, MD

Chief of Staff

23 July 2025 | 8:01 PM AKDT

Date

DocuSigned by:

Hannali Sanders A9259C1E5177486... Hannah Sanders, MD

Chief Executive Officer

24 July 2025 | 7:21 AM AKDT



August 28, 2025

Ann Linville, Chair
CCMC Authority Board
ccmcboardseata@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: Dr Bryon Spencer

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Dr Spencer to be approved for Delegated Privileges at Cordova Community Medical Center.

Sincerely,

3F32FD33EDE34BD... Benjamin Head, MD

Benjamin Head, MD Chief of Staff 23 July 2025 | 8:02 PM AKDT

Date

DocuSigned by:

Hannal Sandurs

A9259C1E5177486...

Hannah Sanders, MD

Chief Executive Officer

24 July 2025 | 8:45 AM AKDT



July 31, 2025

Ann Linville, Chair
CCMC Authority Board
ccmcboardseata@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: Dr Matthew Grantz

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Dr Matthew Grantz to be approved for Delegated Privileges at Cordova Community Medical Center.

Sincerely,

Signed by:

Benjamin Head, MD

Chief of Staff

23 July 2025 | 8:05 PM AKDT

Date

DocuSigned by:

Hannal Sanders A9259C1E5177486... Hannah Sanders, MD

Chief Executive Officer

24 July 2025 | 7:22 AM AKDT



August 28, 2025

Ann Linville, Chair
CCMC Authority Board
ccmcboardseata@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: Dr Saad Abdul Sami Mir

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Dr Mir to be approved for Delegated Privileges at Cordova Community Medical Center.

Sincerely,

3F32FD33EDE34BD. Benjamin Head, MD

Chief of Staff Date

DocuSigned by:

Hannali Sanders
—A9259C1E5177486...

Hannah Sanders, MD Chief Executive Officer 25 July 2025 | 8:45 AM AKDT

23 July 2025 | 8:04 PM AKDT



August 28, 2025

Ann Linville, Chair
CCMC Authority Board
ccmcboardseata@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: Dr Alicia Bennett, DO

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Dr Alicia Bennett to be approved for Delegated Privileges at Cordova Community Medical Center.

Sincerely,

رد داوارد ا

3F32FD33EDE34BD...
Benjamin Head, MD

Chief of Staff

DocuSigned by:

— A9259C1E5177486...

Hannah Sanders, MD Chief Executive Officer

Hannali Sanders

24 July 2025 | 11:29 AM AKDT

Date

24 July 2025 | 3:37 PM AKDT



August 28, 2025

Ann Linville, Chair
CCMC Authority Board
ccmcboardseata@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: Dr Scott Caganap, MD

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Scott Caganap, MD to be approved for Delegated Privileges at Cordova Community Medical Center.

Sincerely,

/ U |

3F32FD33EDE34BD...
Benjamin Head, MD

Chief of Staff

23 July 2025 | 8:09 PM AKDT

Date

DocuSigned by:

Hannal Sanders

Hannah Sanders, MD Chief Executive Officer 25 July 2025 | 8:45 AM AKDT



August 28, 2025

Ann Linville, Chair
CCMC Authority Board
ccmcboardseata@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: Dr Zachary Norman

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Dr Norman to be approved for Delegated Privileges at Cordova Community Medical Center.

Sincerely,

つ.) V

3F32FD33EDE34BD...
Benjamin Head, MD

Chief of Staff

24 July 2025 | 11:28 AM AKDT

Date

DocuSigned by:

Hannah Sanders Hannah Sanders, MD

Chief Executive Officer

24 July 2025 | 3:22 PM AKDT



August 28, 2025

Ann Linville, Chair
CCMC Authority Board
ccmcboardseata@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: Dr Jeff Wagner

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Dr Wagner to be approved for Delegated Privileges at Cordova Community Medical Center.

Sincerely,

3F32FD33EDE34BD...
Benjamin Head, MD

Chief of Staff

23 July 2025 | 8:02 PM AKDT

Date

DocuSigned by:

Hannali Sanders
-A9259C1E5177486...

Hannah Sanders, MD Chief Executive Officer 24 July 2025 | 7:21 AM AKDT



August 28, 2025

Ann Linville, Chair **CCMC Authority Board** ccmcboardseata@cdvcmc.com Cordova Community Medical Center Cordova, AK 99574

RE: Dr Christopher Fanale

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Dr Christopher Fanale to be approved for Delegated Privileges at Cordova Community Medical Center.

Sincerely,

3F32FD33EDE34BD.. Benjamin Head, MD

Chief of Staff

23 July 2025 | 8:08 PM AKDT

Date

DocuSigned by:

Hannali Sanders -A9259C1E5177486.. Hannah Sanders, MD

Chief Executive Officer

25 July 2025 | 8:44 AM AKDT



July 31, 2025

Ann Linville, Chair
CCMC Authority Board
ccmcboardseata@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: Dr Adam Graham

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Dr Adam Graham to be approved for Delegated Privileges at Cordova Community Medical Center.

Sincerely,

 \mathcal{M}

3F32FD33EDE34BD... Benjamin Head, MD

Date

Chief of Staff

DocuSigned by:

Hannal Sanders

Hannah Sanders, MD

Chief Fire putting Officers

Chief Executive Officer

24 July 2025 | 8:43 AM AKDT

23 July 2025 | 8:06 PM AKDT



August 28, 2025

Ann Linville, Chair
CCMC Authority Board
ccmcboardseata@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: Dr Dirk Bringhurst - Radiologist

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Dr Bringhurst to be approved for Delegated Privileges at Cordova Community Medical Center.

Sincerely,

111

3F32FD33EDE34BD... Benjamin Head, MD

Chief of Staff

DocuSigned by:

Hannal Sanders A9259C1E5177486... Hannah Sanders, MD

Chief Executive Officer

31 July 2025 | 6:24 AM AKDT

Date

31 July 2025 | 1:34 PM AKDT



August 28, 2025

Ann Linville, Chair
CCMC Authority Board
ccmcboardseata@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: Dr Jason Savikko - Radiologist

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Dr Savikko to be approved for Delegated Privileges at Cordova Community Medical Center.

Sincerely,

-7/J V

Benjamin Head, MD

Date

—DocuSigned by:

Chief of Staff

tannal Sanders A9259C1E5177486... Hannah Sanders, MD

Chief Executive Officer

31 July 2025 | 1:14 PM AKDT

31 July 2025 | 6:34 AM AKDT



August 28, 2025

Ann Linville, Chair
CCMC Authority Board
ccmcboardseata@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: William Perry, MD

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Dr Perry to be approved for Delegated Privileges at Cordova Community Medical Center.

Sincerely,

3F32FD33EDE34BD... Benjamin Head, MD

Chief of Staff

12 August 2025 | 12:01 PM AKDT

Date

DocuSigned by:

Hannal Sanders A9259C1E5177486... Hannah Sanders, MD

Chief Executive Officer

MD 12 August 2025 | 1:50 PM AKDT



Memorandum

To: CCMC Authority Board of Directors

Subject: Approval of Privileges

Date: 8/28/2025

Suggested Motion: "I move that the CCMC Authority Board of Directors approve the Delineation and recredentialing of privileges for Dr. Tiffany Rager, Dr. Kourosh Kahkeshani, Dr. Dhiren Patel, Dr. Daniel Davignon, Dr. Kelly Powers, Dr. Julee Kay Holayter, Dr. Andrew Moran, Dr. Robert Weir, Dr. Bryon Spencer, Dr. Matthew Grantz, Dr. Saad Abdul Sami Mir, Dr. Alicia Bennett, Dr. Scott Caganap, Dr. Zachary Norman, Dr. Jeff Wagner, Dr. Christopher Fanale, Dr. Adam Graham, Dr. Dirk Bringhurst, and Dr. Jason Savikko as presented."



MEMORANDUM

To: Hospital Services Board

Subject: Executive Session

Date: 8/28/2025

Suggested Motion: "I move that the CCMC Hospital Services Board enter executive session."



Memorandum

To: CCMC Authority Board of Directors

From: Dr. Hannah Sanders, Chief Executive Officer

Subject: Action on PERS Letter – Past Service Cost & Deficient Contributions

Date: 08/28/2025

On August 26, 2025, Cordova Community Medical Center (CCMC) received formal correspondence from the Alaska Department of Administration, Division of Retirement and Benefits regarding CCMC's obligations under the Public Employees' Retirement System (PERS) for the CEO position. This letter was issued in response to recognition of CCMC's unpaid liability stemming from the 2012 PERS amendment that removed the CEO position from PERS. Due to administrative errors and subsequent retroactive eligibility adjustments, CCMC now carries responsibility for past service costs. The letter outlined:

- Retroactive adjustments to the CEO position's PERS eligibility.
- Past Service Cost (PSC) liability
- Deficient employer and employee contributions
- The combined total obligation is \$456,176.44.

Suggested Motion

"I move that the CCMC Authority Board acknowledge receipt of the August 26, 2025, letter from the Division of Retirement and Benefits. Further, I move that the Board direct staff to pay the identified Past Service Cost of \$98,203.96 and the deficient contribution obligation of \$357,972.48, for a total of \$456,176.44, which includes the EE 8% contribution, with the goal of completing all payments prior to July 16, 2026, if fiscally possible for CCMC."

September 2025
This is a blank and printable September Calendar. Courtesy of WinCalendar.com

Aug 2025 September 2025 Oct 2025 ▶									
Sun	Mon	Tue	Wed	Thu	Fri	Sat			
	1	2	3	4	5	6			
7	8	9	10	11	12	13			
14	15	16	17	18	19	20			
21	22	23	24	25	26	27			
28	29	30		·	·				

More Calendars from WinCalendar: Oct 2025, Nov 2025, Dec 2025