

#### CCMC HOSPITAL SERVICES BOARD OF DIRECTORS AGENDA AUGUST 28, 2025, REGULAR MEETING 12:00PM HYBRID IN-PERSON

#### CCMC, WE BELIEVE THAT HEALTHY PEOPLE CREATE A HEALTHY COMMUNITY.

Board of Directors
Kelsey Hayden exp. 3/26
Liz Senear exp. 3/27
Ann Linville exp. 3/28
Diane Ujioka exp. 3/27
Shelly Kocan exp. 3/28
CEO
Hannah Sanders, M.D.
<b>CONFLICT OF INTEREST</b>
APPROVAL OF AGENDA
<b>APPROVAL OF MINUTES</b>
1. July 24, 2025, Quart
2 July 30 2025 Speci

В.

C.

**OPENING:** Call to Order

Roll Call - Kelsey Hayden, Liz Senear, Ann Linville, Diane Ujioka and Shelly Kocan. Establishment of a Quorum

## A. COMMUNICATIONS BY AND PETITIONS FROM VISITORS (Speaker must give name and agenda item)

- 1. Audience Comments
- 2. Guest Speaker

D.	APPROVAL OF MINUTES	
	1. July 24, 2025, Quarterly Meeting Minutes	Pgs 1-3
	2. July 30, 2025, Special Meeting Minutes	Pgs 4-5
E.	REPORTS OF OFFICERS OR ADVISORS	
	1. CEO Report	Pg 6-7
	2. Director of Finance Report	Pgs 8-11
F.	DISCUSSION ITEMS	
G.	ACTION ITEMS	
	<ol> <li>Delineation of Privileges for Dr. Tiffany Rager, DO</li> </ol>	Pg 12
	2. Delineation of Privileges for Dr. Kourosh Kahkeshani, DO	Pg 13
	3. Delineation of Privileges for Dr. Dhiren Patel, DO	Pg 14
	4. Recredentialing of Privileges for Dr. Daniel Davignon, DO	Pg 15
	5. Recredentialing of Privileges for Dr. Kelly Powers, MD	Pg 16
	6. Recredentialing of Privileges for Dr. Julee Kay Holayter	Pg 17
	7. Recredentialing of Privileges for Dr. Andrew Moran, MD	Pg 18
	8. Recredentialing of Privileges for Dr. Robert Weir, MD	Pg 19
	9. Recredentialing of Privileges for Dr. Bryon Spencer, MD	Pg 20
	10. Recredentialing of Privileges for Dr. Matthew Grantz, MD	Pg 21
	11. Recredentialing of Privileges for Dr. Saad Abdul Sami Mir, MD	Pg 22
	12. Recredentialing of Privileges for Dr. Alicia Bennett, DO	Pg 23
	13. Recredentialing of Privileges for Dr. Scott Caganap, MD	Pg 24
	14. Recredentialing of Privileges for Dr. Zachary Norman, MD	Pg 25
	15. Recredentialing of Privileges for Dr. Jeff Wagner, MD	Pg 26
	16. Recredentialing of Privileges for Dr. Christopher Fanale, MD	Pg 27
	17. Recredentialing of Privileges for Dr. Adam Graham, MD	Pg 28
	18. Recredentialing of Privileges for Dr. Dirk Bringhurst, MD	Pg 29
	19. Recredentialing of Privileges for Dr. Jason Savikko, DO	Pg 30
	20. Recredentialing of Privileges for Dr. William Perry, MD	Pg 31

I. AUDIENCE PARTICIPATION (limited to 3 minutes per speaker) Members of the public are given the opportunity to comment on matters which are within the subject matter authority of the Board and are appropriate for discussion in an open session.

#### J. BOARD MEMBER COMMENTS

<sup>\*</sup>Executive Session: Subjects that may be considered in executive session are: 1) Matters, immediate knowledge of which would clearly have an adverse effect upon the finances of the public entity; 2) Subjects that tend to prejudice the reputation and character of any person, provided that the person may request a public discussion; 3) Matters which by law, municipal charter, or ordinance are required to be confidential; 4) Matters involving consideration of governmental records that by law are not subject to public disclosure; 5) Direction to an attorney or labor negotiator regarding the handling of specific legal matters or labor negotiations.

#### **K. EXECUTIVE SESSION**

1. PERS Financial Discussion

#### L. ADJOURNMENT

### This Board of Directors meeting will be held via ZOOM:

https://us02web.zoom.us/j/4675701050?pwd=TXEvSFVHOHhIL1JvOGNua1RUUjdQUT09

Meeting ID: 467 570 1050; Passcode: 379187

To call in: 1-253-215-8782

Meeting ID: 467 570 1050; Passcode: 379187

For a full packet, go to www.cityofcordova.net/government/boards-commissions/health-services-board

<sup>\*</sup>Executive Session: Subjects that may be considered in executive session are: 1) Matters, immediate knowledge of which would clearly have an adverse effect upon the finances of the public entity; 2) Subjects that tend to prejudice the reputation and character of any person, provided that the person may request a public discussion; 3) Matters which by law, municipal charter, or ordinance are required to be confidential; 4) Matters involving consideration of governmental records that by law are not subject to public disclosure; 5) Direction to an attorney or labor negotiator regarding the handling of specific legal matters or labor negotiations.

#### **Minutes**

# CCMC Hospital Services Board Quarterly Meeting July 24, 2025, at 12:00pm

#### CALL TO ORDER AND ROLL CALL -

Ann Linville called the Board Meeting to order at 12:06pm.

Board members present: Kelsey Hayden, Diane Ujioka, and Ann Linville.

Board members absent: Liz Senear and Shelly Kocan.

**Quorum was established.** 3 members present.

CCMC staff present: Dr. Hannah Sanders, CEO; Denna Stavig, Director of Finance; Olivia Moreno, Director of Nursing; and Abby Bourgeois.

#### A. COMMUNICATIONS BY AND PETITIONS FROM VISITORS

- 1. Audience Comments ~ None
- 2. Guest Speaker ~ None
  - **B. BOARD DEVELOPMENT** ~ None
  - C. CONFLICT OF INTEREST ~ None
  - D. APPROVAL OF AGENDA

M/ Ujioka S/ Linville "I move to approve the agenda."

Hayden – yes, Ujioka – yes, Linville – yes, Senear – absent, and Kocan – absent. 3 yeas, 0 nay, 2 absent; Motion passed.

#### E. APPROVAL OF MINUTES

1. June 26, 2025, Meeting Minutes

M/Ujioka S/Hayden "I move to approve the minutes."

<u>Hayden – yes, Ujioka – yes, Linville –yes, Senear– absent, and Kocan-absent.</u>

3 yeas, 0 nay, 2 absent; Motion passed.

2. July 8, 2025, Meeting Minutes

M/Ujioka S/Hayden "I move to approve the minutes."

<u>Hayden – yes, Ujioka – yes, Linville –yes, Senear– absent, and Kocan-absent.</u>

<u>3 yeas, 0 nay, 2 absent; Motion passed.</u>

#### F. REPORTS OF OFFICERS and ADVISORS

#### 1. CEO Report -

- High ER and hospital swing bed volumes were noted.
- Progress toward establishing an additional nursing shift.
- Monitoring Alaska's Rural Health Transformation Fund opportunities.
- Participation in local tsunami evacuation zone planning; hospital remains outside of inundation zone.
- Exploring the feasibility of integrating ambulance services under hospital operations due to current community EMS challenges.
- Concept for hospital-based EMS program with potential Medicare/Medicaid cost reimbursement, aiming for January 2026 implementation.

#### 2. Director of Finance Report -

- June financials showed increased volumes across departments.
- As of June, the year-to-date deficit was -\$448,000 (budgeted: -\$500,000).
- Audit adjustments expected in the August report.

#### 3. Medical Director Report -

- LTC unit operating at 9 beds, with potential for one additional admission.
- Swing bed and inpatient volumes remain high.
- Staffing remains strained but stable through PRN and overtime.
- LTC traveler roles will shift to float coverage.

#### 4. Director of Nursing Report –

#### 6. Ancillary Services Quarterly Report -

#### 7. Sound Alternatives Quarterly Report –

Ancillary Services & Other Departments:

- Behavioral health and dietary services reported high activity.
- Senior lunch programs continue successfully.
- \$50,000 nutrition grant shortfall requires reducing hot meals and increasing suggested donations.

#### G. DISCUSSION ITEMS ~ None

#### H. ACTION ITEMS

- 1. Delineation of Privileges for Lee Holder, DO
- 2. Delineation of Privileges for Dr. Avram Adelman
- 3. Recredentialing of Privileges for Dr. Richard Harper
- 4. Recredentialing of Privileges for Dr. VanKata Diddi
- 5. Recredentialing of Privileges for Dr. Ali Samee
- 6. Recredentialing of Privileges for Dr. Hope Beatte

**M/Ujioka S/Linville** – "I move that the CCMC Authority Board of Directors approve the delineation and recredentialing of privileges for Dr. Lee Holder, Dr. Avram Adelman, Dr. Richard Harper, Dr. VanKata Diddi, Dr. Ali Samee, and Dr. Hope Beatte as presented."

#### **Voice Vote on Motion**

<u>Ujioka – yes, Linville – yes, Hayden – yes, Senear – absent, and Kocan – absent.</u>

3 yeas, 0 nay, 2 absent; Motion passed.

#### I. AUDIENCE PARTICIPATION ~ None

#### J. BOARD MEMBERS' COMMENTS

- Appreciation was expressed for CEO efforts addressing EMT challenges.
- Board members expressed gratitude for staff service during a busy summer.
- Positive reflections on in-person participation compared to virtual.

#### K. EXECUTIVE SESSION

#### 1. CEO Contract

#### 2. Hospital Joint Negotiation Team Update

Entered executive session at 12:29

Exited executive session at 1:05 PM.

Note: No actions taken post-executive session as required by Open Meetings Act. A special meeting will be scheduled to address those items.

#### L. ADJOURNMENT

M/Ujioka S/Hayden to adjourn the meeting.

Hearing no objection, Ann Linville declared the meeting adjourned at 1:09pm.

#### **Minutes**

## CCMC Hospital Services Board Special Meeting July 30, 2025, at 12:00pm

#### CALL TO ORDER AND ROLL CALL -

**Ann Linville** called the Board Meeting to order at 12:10pm.

Board members present: Kelsey Hayden, Diane Ujioka, and Ann Linville.

Board members absent: Liz Senear and Shelly Kocan.

**Quorum was established.** 3 members present.

CCMC staff present: Dr. Hannah Sanders, CEO; Denna Stavig, Director of Finance; and Abby Bourgeois.

#### A. COMMUNICATIONS BY AND PETITIONS FROM VISITORS

- 1. Audience Comments ~ None
- 2. Guest Speaker ~ None
  - B. BOARD DEVELOPMENT ~ None
  - C. CONFLICT OF INTEREST ~ None
  - D. APPROVAL OF AGENDA

M/ Ujioka S/ Hayden "I move to approve the agenda."

Hayden – yes, Ujioka – yes, Linville – yes, Senear – absent, and Kocan – absent.

3 yeas, 0 nay, 2 absent; Motion passed.

- F. REPORTS OF OFFICERS and ADVISORS
- G. DISCUSSION ITEMS ~ None
- H. ACTION ITEMS
- 1. Approval of Administrator's Contract

**M/Hayden S/Ujioka** – "I move that the CCMC Authority Board of Directors approve the administrator's contract effective 8/1/2025."

#### **Voice Vote on Motion**

<u>Ujioka – yes, Linville – yes, Hayden – yes, Senear – absent, and Kocan – absent.</u>

<u>3 yeas, 0 nay, 2 absent; Motion passed.</u>

#### 2. Approval of 1099 Contract for Physician Services

**M/Hayden S/Ujioka** – "I move that the CCMC Authority Board of Directors approve the 1099 contract for physician services for Dr. Hannah Sanders effective 7/30/2025."

#### **Voice Vote on Motion**

<u>Ujioka – yes, Linville – yes, Hayden – yes, Senear – absent, and Kocan – absent.</u>

3 yeas, 0 nay, 2 absent; Motion passed.

#### 3. Approval of Resolution 2025-1

**M/Hayden S/Ujioka** – "I move that the CCMC Authority Board of Directors approve Resolution 2025-1 which authorizes the reclassification of the CEO administrator position as a PERS eligible position under the state of Alaska public employee's retirement system (PERS) effective 8/1/2025."

#### **Voice Vote on Motion**

<u>Ujioka – yes, Linville – yes, Hayden – yes, Senear – absent, and Kocan – absent.</u>

3 yeas, 0 nay, 2 absent; Motion passed.

#### I. AUDIENCE PARTICIPATION ~ None

#### J. BOARD MEMBERS' COMMENTS

An update was provided that confirmation from PERS regarding implementation is still pending.

#### K. EXECUTIVE SESSION ~ None

#### L. ADJOURNMENT

M/Ujioka S/Hayden to adjourn the meeting.

**Hearing no objection, Ann Linville** declared the meeting adjourned at 12:17pm

#### **Cordova Community Medical Center**

#### **CEO Board Report - August 2025**

#### **Survey Readiness & Quality Improvement**

CCMC continues active survey readiness preparation, emphasizing Infection Control and Quality Improvement initiatives, including sterile processing training opportunities and structured quality monitoring.

#### **Recruitment & Retention**

We have completed most of the milestones for our AHHA workforce retention and recruitment grant. We were able to complete staff space upgrades, improve ergonomic equipment, and purchase a vehicle that is available for use by travelers and visitors for none CCMC business use. We hope this will enable travelers to better explore Cordova and consider permanent job placement as well as improve workplace satisfaction. Branding and recruitment campaign is in progress.

#### **Technology & Partnerships**

CCMC submitted a Response for Information (RFI) to the State of Alaska's Rural Health Transformation Project. Our advocacy centers on:

- Facility Upgrades: Patient-centered design improvements, modernized interiors, and workflow enhancements.
- IT Modernization: New EMR system with improved interoperability, telehealth integration, Medicaid eligibility verification, and enhanced cybersecurity.
- Regional Partnerships: Shared-service models, joint purchasing agreements, and workforce collaboration with other rural hospitals and tribal entities.
- Statewide Medicaid IT Reform: A modern, real-time eligibility portal to reduce administrative burdens and delays for rural hospitals and patients.

#### **Clinical Services**

#### Emergency & Inpatient Care

ER volumes remain strong. Acute census averaged 4.7 patients, with swing bed volumes up to 112 patient days. Staffing increases have helped us to increase our swing and inpatient volume safely and while providing quality care.

• Long-Term Care continues to have bed availability.

#### **Strategic Initiatives**

#### Healthcare Integration

Continued dialogue with the Native Village of Eyak (NVE) for potential service alignment and shared resources.

#### • Infrastructure & IT Modernization

CCMC is strongly advocating for facility modernization, EMR replacement, and statewide Medicaid IT reform to strengthen sustainability for all rural hospitals.

#### Recruitment & Retention Grant

Activities progressing, with workplace and transportation improvements complete. Branding campaign completion is pending final invoice.

#### CORDOVA COMMUNITY MEDICAL CENTER OPERATING/INCOME STATEMENT FOR THE 7 MONTHS ENDING 07/31/25

08/20/25 04:58 PM

	ACTUAL	BUDGET	\$ VARIANCE	% VAR	ACTUAL	BUDGET	\$ VARIANCE	% VAR
REVENUE								
	392,266	212 212	180,053	8.4	1,544,076	1 013 351	530,725	52
	1,034,093	599,693	434,400	72	2,631,390	1,983,790	647,599	
	477,882	414,393	63,488	15	3,213,319	3,362,882	(149,562)	(4)
CLINIC	114,751	125,159	(10,408)	(8)		780,210	(112,232)	(14)
ANCILLARY DEPTS		271,626	75,995	27	2,350,996		401,794	20
	701,844	442 065	75,775	Σ / 5 Q	3,200,323	2 440 225	760,098	31
			13,439	107	160,325	169,166	(8,841)	
			13,439	107	1 460 022	1,247,538	(0,041)	(5) 17
RETAIL PHARMACY	434,143	222,611 	9,511	-	1,400,032	1,247,550		
PATIENT SERVIC	3,326,567	2,300,308	1,026,259	44	15,237,241	12,946,367	2,290,873	17
DEDUCTIONS								
CHARITY	6,499	15,684	9,184	58	69,269	52,288	(16,980)	(32)
CONTRACTUAL ADJU	827,449	687,330	(140,118)	(20)	4,724,908	3,311,216	(1,413,691)	(42)
ADMINISTRATIVE A	5,299		7,979	60	63,657	102,094	38,437	37
BAD DEBT	474,669	28,364	(446,304)	(1573)	614,012	155,318		(295)
DEDUCTIONS TOT	1,313,917	744,658	(569,259)	(76)	5,471,847	3,620,918	(1,850,929)	(51)
COST RECOVERIES								
GRANTS	14.590	13.312	1.278	9	232.678	225,682	6.995	3
	16,682	16,662	20	0		116,638	360	
OTHER REVENUE	1,946		(6,333)		72,394		(3,128)	(4)
				-				
COST RECOVERIE	33,219	38,255	(5,035)	(13)	422,070	417,843	4,227	1
TOTAL REVENUES	2,045,869	1,593,905	451,964	28	10,187,464	9,743,292	444,171	4
EXPENSES								
WAGES	543,634	523,498	(20,136)	(3)	3,769,696	3,846,200	76,503	1
TAXES & BENEFITS	258,118	249,750	(8,367)	(3)	1,809,567	1,983,048	173,480	8
PROFESSIONAL SER	301,579	285,045	(16,533)		1,814,434	1,741,728	(72,705)	(4)
	336,985							
MINOR EQUIPMENT	3,039	741	(2,297)	(309)	54,122	1,357,772 17,368	(36,754)	(211)
REPAIRS & MAINTE	7,632	9,721	2,088	21	39,079	106,125	67,045	63
RENTS & LEASES	13,257	11,822	(1,434)	(12)	90,427	84,130	(6,296)	(7)
UTILITIES	36.474	43,373	6,898	15	318.177	349,067	30,890	
TRAVEL & TRAININ	5.263	7.379	2,115	28	56.616	56,008	(608)	(1)
INSURANCES	19.084	19,898	813		152.874	144,037	(8.836)	(6)
RECRUIT & RELOCA		401	398	99	14.876	2,027	(12.849)	(633)
DEPRECIATION	48 393	47 911	(481)	(1)	345 011	342 788	(2,222)	
OTHER EXPENSES	10,808	13,030	2,222	17	104,028	122,464		
TOTAL EXPENSES			(81,767)			10,152,769		
ODDD ADTMO TMO	461,595	91,398	370,196	405	8,658	(409,476)	418,135	102
NET INCOME	461,595	01 011	200 100	40-		/ * * * * * *	440	

#### CORDOVA COMMUNITY MEDICAL CENTER

BALANCE SHEET

08/20/25 04:58 PM

FOR THE MONTH ENDING: 07/31/25

	Current Year	Prior Year	Net Change
ASSETS			
CURRENT ASSETS			
CASH	1,463,286	1,514,055	(50,769)
NET ACCOUNT RECEIVABLE	2,993,521	2,404,588	588,932
THIRD PARTY RECEIVABLE	728,230	(736,508)	1,464,739
CLEARING ACCOUNTS	78,495	332,169	(253,673)
PREPAID EXPENSES	183,653	201,759	(18,106)
INVENTORY	458,271	550,333	(92,062)
TOTAL CURRENT ASSETS	5,905,459	4,266,398	1,639,060
PROPERTY PLANT & EQUIPMENT			
LAND	122,010	122,010	
BUILDINGS	8,666,889	8,666,889	
EQUIPMENT	10,204,448	10,125,159	79,289
CONSTRUCTION IN PROGRESS		18,843	(18,843)
SUBTOTAL PP&E	18,993,347	18,932,902	
LESS ACCUMULATED DEPRECIATION		(14,999,354)	
TOTAL PROPERTY & EQUIPMENT		3,933,547	
OTHER ASSETS			
GOODWILL - PHARMACY	150,000	150,000	
GOODWILL - PHARMACY	(113,750)	(98,750)	(15,000)
PERS DEFERRED OUTFLOW	792,989	949,242	(156,253)
TOTAL OTHER ASSETS	829,239	1,000,492	(171,253)
TOTAL ASSETS	10,148,894	9,200,438	948,456
	===========	=======================================	=======================================

BALANCE SHEET

FOR THE MONTH ENDING: 07/31/25

928,315	347,970	138,170
928,315		138,170
928,315		138,170
•	E00 E00	
1 202	708,500	
1,283	7,695	
5,466,458	5,466,458	
8.778.433	8.625.106	153.327
(2 607 602)	/2 750 725\	150 050
(3,007,003)	(3,759,755)	152,052
12,375,897	11,791,057	584,840
(2 25/ 175)	(1 000 527)	(311 619)
		(344,040)
		709 264
(2,227,003)	(2,590,619)	363,616
10,148,894	9,200,438	948,456
	322,948 7,205,147 8,778,433 8,778,433 (3,607,683) (3,607,683) 12,375,897 (2,254,175) 18,513 8,658 (2,227,003) 10,148,894	5,466,458 322,948 395,061  7,205,147 6,925,686  8,778,433 8,625,106  8,778,433 8,625,106  (3,607,683) (3,759,735) (3,607,683) (3,759,735)  12,375,897 11,791,057  (2,254,175) 18,513 8,658 (699,606)  (2,227,003) (2,590,619)  10,148,894 9,200,438

**Cordova Community Medical Center Statistics** 

Days per Month	31	28	31	30	ommuni 31	30	31	31	30	31	30	31		
Days per Month	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Cumulative	Monthly
Hosp Acute+SWB Avg. Census		29											Total	Average
FY 2022	1.6	3.3	2.8	2.1	1.5	1.9	3.5	3.5	3.9	0.5	1.0	2.1		2.3
FY 2023	2.5	1.3	2.3	3.6	2.0	0.5	1.1	0.5	2.3	2.7	2.9	2.9		2.1
FY 2024 FY 2025	1.4 0.7	1.4 2.2	2.5	0.6 1.4	1.9 0.5	1.3 2.8	1.7 4.7	2.4	2.7	1.6	0.9	0.7		1.5 2.1
Acute Admits	0.7	2.2	2.3	1.4	0.5	2.0	4.7							2.1
FY 2022	6	1	2	3	5	7	8	4	3	4	3	5	51	4.3
FY 2023	1	3	6	2	5	4	5	4	2	2	3	4	41	3.4
FY 2024	4	4	2	1	5	8	3	4	12	7	4	4	58	4.8
FY 2025	2	4	3	2	1	6	9						27	3.9
Acute Patient Days FY 2022	15	11	7	10	8	10	21	9	12	7	5	14	129	10.8
FY 2023	3	9	16	15	15	11	18	4	12	4	9	10	129	10.8
FY 2024	12	14	10	1	18	29	15	15	31	13	10	21	189	15.8
FY 2025	7	13	23	7	2	43	33						128	18.3
SWB Admits		- 1					- 1			- 1	- 1			
FY 2022	1	3	0	1	2	2	3	2	4	2	2	1	23	1.9
FY 2023 FY 2024	2 2	1 2	3	0	1 4	1	1 2	0	3	2	3 2	0	20 19	1.7
FY 2025	1	2	2	1	0	4	3	1	3	1	2	- 0	13	1.9
SWB Patient Days	- 1									!	!			1.7
FY 2022	34	81	79	54	37	48	89	101	104	7	24	52	710	59.2
FY 2023	73	28	55	94	48	5	15	13	57	80	79	81	628	52.3
FY 2024	30	25	34	16	42	11	39	58	50	38	18	2	363	30.3
FY 2025 CCMC LTC Admits	15	48	53	36	12	41	112						317	45.3
FY 2022	0	0	0	0	0	1	0	0	0	0	0	0	1	0.1
FY 2023	0	0	0	1	1	0	1	2	0	1	0	0	6	0.5
FY 2024	1	0	0	0	0	0	0	0	0	1	0	0	2	0.2
FY 2025	0	1	0	0	0	0	1						2	0.3
CCMC LTC Resident Days	200	200	200	200	210	200	200	210	200	210	200	200	2.622	2027
FY 2021 FY 2022	300 310	300 280	298 310	300 300	310 310	299 299	298 310	310 310	300 300	310 310	298 290	309	3,632 3,639	302.7 303.3
FY 2022 FY 2023	310	280	310	300	296	270	257	268	252	271	270	279	3,372	281.0
FY 2024	309	290	290	270	262	240	248	248	240	254	270	279	3,200	266.7
FY 2025	273	250	279	270	279	270	283		- 10				1,904	272.0
CCMC LTC Avg. Census														
FY 2022	10	10	10	10	10	10	10	10	10	10	10	10		10.0
FY 2023	10	10	10	10	10	9	8	9	8	9	9	9		9.2
FY 2024 FY 2025	10	10	9	9	9	8	8	8	8	8	9	9		8.7 9.0
ER Visits			,											7.0
FY 2022	38	38	42	50	75	85	76	97	64	63	38	46	712	59.3
FY 2023	62	39	67	39	56	84	109	100	69	40	48	45	758	63.2
FY 2024	58	44	37	39	51	97	80	78	79	55	42	55	715	59.6
FY 2025	44	50	59	43	76	94	99						465	66.4
PT Procedures FY 2022	275	459	551	394	307	352	396	384	360	201	274	442	4,395	366.3
FY 2023	364	322	458	405	345	209	304	325	479	550	436	343	4,540	378.3
FY 2024	302	213	291	289	341	252	256	321	402	270	266	277	3,480	290.0
FY 2025	341	388	306	341	294	317	356						2,343	334.7
OT Procedures													ı	
FY 2022	122	190	251	134	120	229	243	200	197	53	87	164	1,990	165.8
FY 2023 FY 2024	94 121	51 56	152 79	115 86	75 133	94 85	70 122	106 82	167 131	163 92	144 107	104	1,335 1,209	111.3 100.8
FY 2025	87	89	96	147	89	246	173	02	131	92	107	113	927	132.4
Lab Tests	0,1	0,	,,,	1.17	0,1	2.0	1,5						,,,,,	152
FY 2022	825	576	671	902	958	699	610	822	594	585	499	553	8,294	691.2
FY 2023	545	546	575	578	801	655	766	649	512	501	478	539	7,145	595.4
FY 2024	513	526	503	778	814	628	703	637	667	593	576	502	7,440	620.0
FY 2025 X-Ray Procedures	542	447	627	787	672	872	746				ļ		4,693	670.4
FY 2022	82	63	64	94	60	82	69	93	51	72	58	61	849	70.8
FY 2023	72	45	63	49	50	88	97	107	83	71	61	67	853	71.1
FY 2024	76	54	88	54	75	54	82	64	60	62	58	44	771	64.3
FY 2025	79	61	62	51	67	100	83						503	71.9
CT Procedures			9.5				24		4.6			•		
FY 2022	21	21	36	25	29	42	31	26	16	30	15	28	320 290	26.7
FY 2023 FY 2024	30 38	18 27	22	18 16	16 19	36 29	39	34 32	26 29	4 17	23 17	24	284	24.2
FY 2025	23	20	32	20	28	45	48	32	27	1 /	1 /	21	216	30.9
CCMC Clinic Visits														
FY 2022	288	196	199	237	260	241	221	212	304	359	219	182	2,918	243.2
FY 2023	221	158	151	176	214	188	230	289	242	371	216	193	2,649	220.8
FY 2024	205	188	196	188	241	202	250	209	235	298	205	163	2,580	215.0
FY 2025 Behavioral Hlth Visits	201	175	196	181	220	219	207						1,399	199.9
FY 2022	84	74	83	79	82	67	74	99	126	125	108	94	1,095	91.3
FY 2023	150	68	86	98	122	86	94	97	94	106	136	118	1,255	104.6
FY 2024	167	128	117	118	79	51	53	75	68	96	99	108	1,159	96.6
FY 2025	108	86	82	107	87	87	118						675	96.4



August 28, 2025

Ann Linville, Chair
CCMC Authority Board
ccmcboardseata@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: TIFFANY RAGER, DO

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend DR. RAGER to be approved for Delegated Privileges at Cordova Community Medical Center.

Sincerely,

Signed by:

3F32FD33EDE34BD... Benjamin Head, MD

Chief of Staff

09 August 2025 | 6:29 AM AKDT

Date

DocuSigned by:

Hannali Sanders

Hannah Sanders, MD Chief Executive Officer 11 August 2025 | 6:24 AM AKDT



August 28, 2025

Ann Linville, Chair
CCMC Authority Board
ccmcboardseata@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: Kourosh Kahkeshani, DO

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Dry Retail be approved for Delegated Privileges at Cordova Community Medical Center.

09 August 2025 | 6:30 AM AKDT

KAHKESHANI

Date

Sincerely,

Signed by:

Benjamin Head, MD

Benjamin Head, MD Chief of Staff

— Docusigned by: Hannalı Sandurs Hannali 154 nders

Hannah Sanders, MD 11 August 2025 | 6:27 AM AKDT

Chief Executive Officer Date



August 28, 2025

Ann Linville, Chair
CCMC Authority Board
ccmcboardseata@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: Dhiren Patel, DO

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Dr. Patal to be approved for Delegated Privileges at Cordova Community Medical Center.

Sincerely,

*-* []]

3F32FD33EDE34BD...
Benjamin Head, MD

Chief of Staff

09 August 2025 | 6:29 AM AKDT

Date

DocuSigned by:

Hannal Sanders -A9259C1E5177486...

Hannah Sanders, MD Chief Executive Officer 11 August 2025 | 6:25 AM AKDT



August 28, 2025

Ann Linville, Chair
CCMC Authority Board
ccmcboardseata@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: Dr Daniel Davignon - Radiologist

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Dr Davignon to be approved for Delegated Privileges at Cordova Community Medical Center.

Sincerely,

Benjamin Head, MD

Chief of Staff

09 August 2025 | 6:30 AM AKDT

Date

DocuSigned by:

Hannal Sanders A9259C1E5177486... Hannah Sanders, MD

Chief Executive Officer

11 August 2025 | 6:26 AM AKDT



August 28, 2025

Ann Linville, Chair
CCMC Authority Board
ccmcboardseata@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: KELLY POWERS, MD

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend DR. POWERS to be approved for Delegated Privileges at Cordova Community Medical Center.

Sincerely,

7/1

3F32FD33EDE34BD...
Benjamin Head, MD

Chief of Staff

09 August 2025 | 6:27 AM AKDT

Date

DocuSigned by:

Hannah Sanders, MD Chief Executive Officer 11 August 2025 | 6:23 AM AKDT



August 28, 2025

Ann Linville, Chair
CCMC Authority Board
ccmcboardseata@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: Dr Julee Kay Holayter - Radiologist

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Dr Holayter to be approved for Delegated Privileges at Cordova Community Medical Center.

Sincerely,

1//

3F32FD33EDE34BD...
Benjamin Head, MD

Benjamin Head, MI Chief of Staff

Date

-DocuSigned by:

Hannal Sanders

A9259C1E5177486...
Hannah Sanders, MD

Chief Executive Officer

31 July 2025 | 1:14 PM AKDT

31 July 2025 | 6:33 AM AKDT



August 28, 2025

Ann Linville, Chair
CCMC Authority Board
ccmcboardseata@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: Dr Andrew Moran - Radiologist

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Dr Moran to be approved for Delegated Privileges at Cordova Community Medical Center.

Sincerely,

711**\** 

Benjamin Head, MD

Chief of Staff

31 July 2025 | 6:33 AM AKDT

Date

DocuSigned by:

Hannal Sanders A9259C1E5177486...
Hannah Sanders, MD

Chief Executive Officer

31 July 2025 | 2:07 PM AKDT



August 28, 2025

Ann Linville, Chair **CCMC Authority Board** ccmcboardseata@cdvcmc.com Cordova Community Medical Center Cordova, AK 99574

RE: Dr Robert Weir

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Dr Weir to be approved for Delegated Privileges at Cordova Community Medical Center.

Sincerely,

3F32FD33EDE34BD..

Benjamin Head, MD

Chief of Staff

23 July 2025 | 8:01 PM AKDT

Date

DocuSigned by:

Hannali Sanders A9259C1E5177486... Hannah Sanders, MD

Chief Executive Officer

24 July 2025 | 7:21 AM AKDT



August 28, 2025

Ann Linville, Chair
CCMC Authority Board
ccmcboardseata@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: Dr Bryon Spencer

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Dr Spencer to be approved for Delegated Privileges at Cordova Community Medical Center.

Sincerely,

7/\$\displays | 3F32FD33EDE34BD...
Benjamin Head, MD

Benjamin Head, MC Chief of Staff

Date

DocuSigned by:

Hannal Sanders

A9259C1E5177486...

Hannah Sanders, MD

Chief Executive Officer

24 July 2025 | 8:45 AM AKDT

23 July 2025 | 8:02 PM AKDT



July 31, 2025

Ann Linville, Chair
CCMC Authority Board
ccmcboardseata@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: Dr Matthew Grantz

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Dr Matthew Grantz to be approved for Delegated Privileges at Cordova Community Medical Center.

Sincerely,

Signed by:

Benjamin Head, MD

Chief of Staff

23 July 2025 | 8:05 PM AKDT

Date

DocuSigned by:

Hannal Sanders A9259C1E5177486... Hannah Sanders, MD

Chief Executive Officer

24 July 2025 | 7:22 AM AKDT



August 28, 2025

Ann Linville, Chair
CCMC Authority Board
ccmcboardseata@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: Dr Saad Abdul Sami Mir

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Dr Mir to be approved for Delegated Privileges at Cordova Community Medical Center.

Sincerely,

3F32FD33EDE34BD.

Benjamin Head, MD Chief of Staff 23 July 2025 | 8:04 PM AKDT

Date

DocuSigned by:

Hannali Sanders
—A9259C1E5177486...

Hannah Sanders, MD Chief Executive Officer 25 July 2025 | 8:45 AM AKDT



August 28, 2025

Ann Linville, Chair
CCMC Authority Board
ccmcboardseata@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: Dr Alicia Bennett, DO

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Dr Alicia Bennett to be approved for Delegated Privileges at Cordova Community Medical Center.

Sincerely,

/3)

3F32FD33EDE34BD...
Benjamin Head, MD

24 July 2025 | 11:29 AM AKDT

Chief of Staff

Date

DocuSigned by:

Hannali Sanders

24 July 2025 | 3:37 PM AKDT

Hannah Sanders, MD Chief Executive Officer



August 28, 2025

Ann Linville, Chair
CCMC Authority Board
ccmcboardseata@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: Dr Scott Caganap, MD

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Scott Caganap, MD to be approved for Delegated Privileges at Cordova Community Medical Center.

Sincerely,

A

3F32FD33EDE34BD...
Benjamin Head, MD

Chief of Staff

23 July 2025 | 8:09 PM AKDT

Date

DocuSigned by:

Hannah Sanders, MD

Chief Executive Officer

25 July 2025 | 8:45 AM AKDT



August 28, 2025

Ann Linville, Chair
CCMC Authority Board
ccmcboardseata@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: Dr Zachary Norman

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Dr Norman to be approved for Delegated Privileges at Cordova Community Medical Center.

Sincerely,

7.) [

3F32FD33EDE34BD...
Benjamin Head, MD

Benjamin Head, MD Chief of Staff

24 July 2025 | 11:28 AM AKDT

Date

DocuSigned by:

Hannah Sanders Hannah Sanders, MD

Hannah Sanders, MD
Chief Executive Officer

24 July 2025 | 3:22 PM AKDT



August 28, 2025

Ann Linville, Chair
CCMC Authority Board
ccmcboardseata@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: Dr Jeff Wagner

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Dr Wagner to be approved for Delegated Privileges at Cordova Community Medical Center.

Sincerely,

1

3F32FD33EDE34BD...
Benjamin Head, MD

Chief of Staff

Date

DocuSigned by:

Hannah Sanders —A9259C1E5177486...

Hannah Sanders, MD Chief Executive Officer 24 July 2025 | 7:21 AM AKDT

23 July 2025 | 8:02 PM AKDT



August 28, 2025

Ann Linville, Chair
CCMC Authority Board
ccmcboardseata@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: Dr Christopher Fanale

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Dr Christopher Fanale to be approved for Delegated Privileges at Cordova Community Medical Center.

Sincerely,

, M,

3F32FD33EDE34BD... Benjamin Head, MD

Chief of Staff

23 July 2025 | 8:08 PM AKDT

Date

DocuSigned by:

Hannal Sanders A9259C1E5177486... Hannah Sanders, MD

Chief Executive Officer

25 July 2025 | 8:44 AM AKDT



July 31, 2025

Ann Linville, Chair
CCMC Authority Board
ccmcboardseata@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: Dr Adam Graham

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Dr Adam Graham to be approved for Delegated Privileges at Cordova Community Medical Center.

Sincerely,

*-*//)||

Benjamin Head, MD

Chief of Staff

DocuSigned by:

Hannah Sanders Hannah Sanders, MD

**Chief Executive Officer** 

23 July 2025 | 8:06 PM AKDT

Date

24 July 2025 | 8:43 AM AKDT



August 28, 2025

Ann Linville, Chair **CCMC Authority Board** ccmcboardseata@cdvcmc.com Cordova Community Medical Center Cordova, AK 99574

RE: Dr Dirk Bringhurst - Radiologist

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Dr Bringhurst to be approved for Delegated Privileges at Cordova Community Medical Center.

Sincerely,

3F32FD33EDE34BD.. Benjamin Head, MD

Chief of Staff

31 July 2025 | 6:24 AM AKDT

Date

DocuSigned by:

Hannali Sanders - A9259C1E5177486..

Hannah Sanders, MD Chief Executive Officer 31 July 2025 | 1:34 PM AKDT



August 28, 2025

Ann Linville, Chair
CCMC Authority Board
ccmcboardseata@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: Dr Jason Savikko - Radiologist

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Dr Savikko to be approved for Delegated Privileges at Cordova Community Medical Center.

Sincerely,

M

Benjamin Head, MD

Date

Chief of Staff

DocuSigned by:

tannal Sanders

A9259C1E5177486...
Hannah Sanders, MD

Chief Executive Officer

31 July 2025 | 1:14 PM AKDT

31 July 2025 | 6:34 AM AKDT



August 28, 2025

Ann Linville, Chair
CCMC Authority Board
ccmcboardseata@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: William Perry, MD

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, and professional references. We recommend Dr Perry to be approved for Delegated Privileges at Cordova Community Medical Center.

Sincerely,

3F32FD33EDE34BD...
Benjamin Head, MD

Chief of Staff

12 August 2025 | 12:01 PM AKDT

Date

DocuSigned by:

Hannah Sanders Hannah Sanders, MD

Chief Executive Officer

12 August 2025 | 1:50 PM AKDT



### Memorandum

To: CCMC Authority Board of Directors

Subject: Approval of Privileges

Date: 8/28/2025

**Suggested Motion:** "I move that the CCMC Authority Board of Directors approve the Delineation and recredentialing of privileges for Dr. Tiffany Rager, Dr. Kourosh Kahkeshani, Dr. Dhiren Patel, Dr. Daniel Davignon, Dr. Kelly Powers, Dr. Julee Kay Holayter, Dr. Andrew Moran, Dr. Robert Weir, Dr. Bryon Spencer, Dr. Matthew Grantz, Dr. Saad Abdul Sami Mir, Dr. Alicia Bennett, Dr. Scott Caganap, Dr. Zachary Norman, Dr. Jeff Wagner, Dr. Christopher Fanale, Dr. Adam Graham, Dr. Dirk Bringhurst, Dr. Jason Savikko, and Dr. William Perry as presented."



## **MEMORANDUM**

To: Hospital Services Board

Subject: Executive Session

Date: 8/28/2025

Suggested Motion: "I move that the CCMC Hospital Services Board enter executive session."

September 2025
This is a blank and printable September Calendar. Courtesy of WinCalendar.com

<b>▲</b> Aug 2025			September 2	2025		Oct 2025 ▶
Sun	Mon	Tue	Wed	Thu	Fri	Sat
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30				

More Calendars from WinCalendar: Oct 2025, Nov 2025, Dec 2025