



HOSPITAL SERVICES BOARD AGENDA
Thursday, March 28th, 2024 at 12:00pm
VIA ZOOM ONLY

AT CCMC, WE BELIEVE THAT HEALTHY PEOPLE CREATE A HEALTHY COMMUNITY.

Board

Kelsey Hayden exp. 3/26
 Liz Senear exp. 3/27
 Ann Linville exp. 3/25
 Diane Ujioka exp. 3/27
 VACANT exp. 3/26

CEO

Hannah Sanders, M.D.

OPENING: Call to Order

Roll Call – Kelsey Hayden, Liz Senear, Ann Linville, and Diane Ujioka.
Establishment of a Quorum

A. COMMUNICATIONS BY AND PETITIONS FROM VISITORS

(Speaker must give name and agenda item to which they are addressing)

1. Audience Comments (limited to 3 minutes per speaker)
2. Guest Speaker

B. BOARD DEVELOPMENT

C. CONFLICT OF INTEREST

D. APPROVAL OF AGENDA

E. APPROVAL OF MINUTES

1. February 29, 2024 Special Meeting Minutes Pgs 1-3

F. REPORTS OF OFFICERS OR ADVISORS

1. Board Chair Report
2. CEO Report Pgs 4-5
3. Director of Finance Report Pgs 6-8

G. DISCUSSION ITEMS

H. ACTION ITEM

1. Delineation of Privileges for Curtis Bejes, MD Pgs 9-11
2. Delineation of Privileges for Laura Henneker, AFNP Pgs 12-17
3. Delineation of Privileges for Benjamin Head, MD Pgs 18-24
4. Delineation of Privileges for Jessica Barry, MD Pgs 25-30

I. AUDIENCE PARTICIPATION (limited to 3 minutes per speaker) Members of the public are given the opportunity to comment on matters which are within the subject matter authority of the Board and are appropriate for discussion in an open session.

I. BOARD MEMBER COMMENTS

J. EXECUTIVE SESSION

1. Complaint and Grievance discussion, matters, immediate knowledge of which would clearly have an adverse effect upon the finances of the public entity

K. ADJOURNMENT

This Hospital Services Board meeting will be via ZOOM only.

To call in: 1-866-424-2466 Passcode: 840432

For a full packet, go to www.cityofcordova.net/government/boards-commissions/health-services-board

*Executive Session: Subjects that may be considered in executive session are: 1) Matters, immediate knowledge of which would clearly have an adverse effect upon the finances of the public entity; 2) Subjects that tend to prejudice the reputation and character of any person, provided that the person may request a public discussion; 3) Matters which by law, municipal charter, or ordinance are required to be confidential; 4) Matters involving consideration of governmental records that by law are not subject to public disclosure; 5) Direction to an attorney or labor negotiator regarding the handling of specific legal matters or labor negotiations.

Minutes
CCMC Authority – Board of Directors
February 29, 2024 at 12:00pm
Quarterly Meeting

CALL TO ORDER AND ROLL CALL –

Kelsey Hayden called the Board Meeting to order at 12:02pm.

Board members present: **Kelsey Hayden, Ann Linville, and Diane Ujioka.**

Liz Senear was absent.

Quorum was established. 3 members present.

CCMC staff present: Dr. Hannah Sanders, CEO; Tamara Russin, Director of Ancillary Services; Denna Stavig, Director of Finance; Noelle Camarena, Director of Operations; and Faith Wheeler-Jeppson.

A. COMMUNICATIONS BY AND PETITIONS FROM VISITORS

1. **Audience Comments** ~ None
2. **Guest Speaker** ~ None

B. BOARD DEVELOPMENT ~ None

C. CONFLICT OF INTEREST ~ None

D. APPROVAL OF AGENDA

M/Linville S/Ujioka "I move to approve the agenda."

Hayden – yes, Linville – yes, and Ujioka – yes.
3 yeas, 0 nay, 1 absent; Motion passed.

E. APPROVAL OF MINUTES

M/Ujioka S/Linville "I move to approve the January 25, 2024 minutes."

Linville – yes, Ujioka – yes, and Hayden – yes.
3 yeas, 0 nay, 1 absent; Motion passed.

F. REPORTS OF OFFICERS and ADVISORS

1. **Board Chair report** – Kelsey Hayden reported that she has been checking in with Dr. Sanders every now and then. I reached out to somebody to about filling the hospital board seat, but I haven't heard anything back yet. I don't know if the other board members have had any luck yet tracking anybody down. I ran into Tyler and Tu Trinh last night with CamTu's Alaska Wild Seafoods and they did not see Dr. Sanders' letter about having health insurance for their crew, but their super excited to talk about it. They totally understood the tricky spot that it puts the hospital in. Hopefully we can have some good conversations with them and the other canneries ahead of the season.
2. **CEO Quarterly Report** – Dr. Sanders stated that her written report is in the packet, it's been a very busy month, I think everybody is doing well. I don't have much to comment on outside of what was in my report. Although if you would resend me the contact information for CamTu's folks I would be happy to continue trying to recontact the canneries to make sure that everybody has a chance to read it.

- 3. Director of Finance Report** – Denna Stavig stated that there are two months of financials in the packet this month since we were a month behind for a few months. I have the December financials which have our final 2023 numbers, and we did end up positive \$498,000 in 2023 which is very exciting. We'll see what happens with the PERS adjustments when we get those. And for January we were negative for the month, but we budgeted to be negative and we were only off by \$50,000. Hopefully in the next couple of months we can swing that back the other way. In January we had two Premera invoices come in and those are both over \$100,000, so that set us back quite a bit, but we hoping by the end of the year it will equal out.

G. DISCUSSION ITEMS

1. Discussion of Employee Retention and Childcare Availability

Dr. Sanders stated that she wanted to add this as a discussion item since we have been looking for over a year now to see how we can support our employees that run into childcare issues. We've seen several other hospitals in Alaska develop childcare programs, most similar to ours is Petersburg. We found that there is grant funding available for employee retention and with that, we would like to further explore developing a childcare program. In doing something like this, we would need Board support and approval.

H. ACTION ITEMS

1. Delineation of Telemedicine Privileges for Brian Morgan, DO

M/Linville S/Ujioka "I move that the CCMC Hospital Services Board approve Telemedicine Privileges for Brian Morgan, DO as presented."

Voice Vote on Motion

Linville – yes, Ujioka – yes, and Hayden – yes.

3 yeas, 0 nay, 1 absent; Motion passed.

2. Delineation of Telemedicine Privileges for Vikramjeet Singh, MD

M/Linville S/Ujioka "I move that the CCMC Hospital Services Board approve Telemedicine Privileges for Vikramjeet Singh, MD as presented."

Voice Vote on Motion

Ujioka – yes, Linville – yes, and Hayden – yes.

3 yeas, 0 nay, 1 absent; Motion passed.

3. Approval of the purchase of a used Plow Truck

M/Linville S/Ujioka "I move that the CCMC Hospital Services Board approve the purchase of a used plow truck for up to \$50,000."

Voice Vote on Motion

Hayden – yes, Ujioka – yes, and Linville – yes.

3 yeas, 0 nay, 1 absent; Motion passed.

4. Approval of the Pilot Project Childcare Program

M/Linville S/Ujioka "I move that the CCMC Hospital Services Board direct staff at CCMC to create a pilot project to explore childcare program development including creating partnerships with other community programs, pursuing grant funding for the project and hiring a project coordinator. At the end of the two-year period, the program will be reevaluated by the board, prior to continuation."

M/Linville S/Ujioka "I move to amend the original motion to include a maximum amount of \$50,000 per year for the two-year period."

Voice Vote on Motion

**Hayden – yes, Ujioka – yes, and Linville – yes.
3 yeas, 0 nay, 1 absent; Motion passed.**

I. AUDIENCE PARTICIPATION ~ None

J. BOARD MEMBERS COMMENTS

Hayden ~ I'm grateful that you all have taken the time on top of your already busy jobs to tackle this because it would be really beneficial to Cordova. I'm also looking forward to hopefully hearing back from the canneries or helping to facilitate any conversations there as that is in the forefront of my brain. Hopefully getting more people to pay their bills this summer. I'm thankful for you all.

Linville ~ I am really excited about the childcare program; I think any work on any area improving that for staff and the community is really important. I am excited to see where it goes and hopefully, we can provide a viable program. Good job! Thank you.

Ujioka ~ I agree that childcare is important for retention and for a lot of things. And the community is in definite need, so I'm excited to find out what we learn and what information comes back to us. I hope it makes financial sense and that we can make it happen. We covered a lot of ground in a short period of time.

K. EXECUTIVE SESSION ~ None

L. ADJOURNMENT

M/Ujioka S/Linville "I move to adjourn"

Kelsey Hayden declared the meeting adjourned 12:40pm.

Prepared by: Faith Wheeler-Jeppson

March 2024 CEO Report

Overall, things at the hospital are going well. We continue to witness the positive outcomes of our efforts to improve over the past few years.

Hospital/ER

Our volumes have remained steady throughout the winter, and our staff is gearing up for the expected summer influx. The CT project is well underway with the plan to install the new CT scanner next week.

We are actively recruiting full-time ER nurses and currently have three positions open. Additionally, we are actively seeking swing rehab patients to enhance our services.

LTC

Our long-term care facility continues to have beds available for residents.

Clinic

We had our first visit from the dermatologist this month, and we are thrilled to collaborate with her. At this time, we are uncertain if she will be able to visit once or twice a year.

Sound Alternatives

This department is excelling in supporting and raising awareness for healthy lifestyles and behavioral health support. We are expanding our community programs and have applied for a grant for a childcare coordinator and exploration program. This initiative aims to benefit both hospital employees and the larger community.

Finance

The annual audit is well underway. As 2023 marks a rebasing year for our LTC, this cost report year holds significant importance for our facility. We are actively working on improving our revenue cycle and are in search of an accountant to join our team.

Overall, we are making strides in various areas and are committed to further enhancing the quality of care and services we provide to our community.

Cordova Community Medical Center Statistics

| Days per Month | 31 | 28 | 31 | 30 | 31 | 30 | 31 | 31 | 30 | 31 | 30 | 31 | Cumulative Monthly | |
|-----------------------------------|-----|-------|-------|-----|-----|-----|-------|-------|-----|-----|-----|-----|--------------------|---------|
| | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total | Average |
| Hosp Acute+SWB Avg. Census | | 29 | | | | | | | | | | | | |
| FY 2021 | 1.3 | 3.2 | 2.2 | 1.7 | 2.2 | 1.6 | 2.1 | 2.4 | 3.3 | 5.6 | 4.3 | 1.4 | | 2.6 |
| FY 2022 | 1.6 | 3.3 | 2.8 | 2.1 | 1.5 | 1.9 | 3.5 | 3.5 | 3.9 | 0.5 | 1.0 | 2.1 | | 2.3 |
| FY 2023 | 2.5 | 1.3 | 2.3 | 3.6 | 2.0 | 0.5 | 1.1 | 0.5 | 2.3 | 2.7 | 2.9 | 2.9 | | 2.1 |
| FY 2024 | 1.4 | 1.4 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | | 0.2 |
| Acute Admits | | | | | | | | | | | | | | |
| FY 2021 | 2 | 6 | 4 | 1 | 8 | 7 | 4 | 4 | 4 | 3 | 1 | 2 | 46 | 3.8 |
| FY 2022 | 6 | 1 | 2 | 3 | 5 | 7 | 8 | 4 | 3 | 4 | 3 | 5 | 51 | 4.3 |
| FY 2023 | 1 | 3 | 6 | 2 | 5 | 4 | 5 | 4 | 2 | 2 | 3 | 4 | 41 | 3.4 |
| FY 2024 | 4 | 4 | | | | | | | | | | | 8 | 4.0 |
| Acute Patient Days | | | | | | | | | | | | | | |
| FY 2021 | 4 | 13 | 8 | 2 | 17 | 11 | 9 | 14 | 15 | 18 | 13 | 2 | 126 | 10.5 |
| FY 2022 | 15 | 11 | 7 | 10 | 8 | 10 | 21 | 9 | 12 | 7 | 5 | 14 | 129 | 10.8 |
| FY 2023 | 3 | 9 | 16 | 15 | 15 | 11 | 18 | 4 | 12 | 4 | 9 | 10 | 126 | 10.5 |
| FY 2024 | 12 | 14 | | | | | | | | | | | 26 | 13.0 |
| SWB Admits | | | | | | | | | | | | | | |
| FY 2021 | 2 | 2 | 0 | 1 | 1 | 0 | 2 | 2 | 4 | 3 | 1 | 0 | 18 | 1.5 |
| FY 2022 | 1 | 3 | 0 | 1 | 2 | 2 | 3 | 2 | 4 | 2 | 2 | 1 | 23 | 1.9 |
| FY 2023 | 2 | 1 | 3 | 2 | 1 | 1 | 1 | 0 | 3 | 2 | 3 | 1 | 20 | 1.7 |
| FY 2024 | 2 | 2 | | | | | | | | | | | 4 | 2.0 |
| SWB Patient Days | | | | | | | | | | | | | | |
| FY 2021 | 37 | 77 | 60 | 49 | 50 | 36 | 55 | 60 | 85 | 155 | 117 | 40 | 821 | 68.4 |
| FY 2022 | 34 | 81 | 79 | 54 | 37 | 48 | 89 | 101 | 104 | 7 | 24 | 52 | 710 | 59.2 |
| FY 2023 | 73 | 28 | 55 | 94 | 48 | 5 | 15 | 13 | 57 | 80 | 79 | 81 | 628 | 52.3 |
| FY 2024 | 30 | 25 | | | | | | | | | | | 55 | 27.5 |
| CCMC LTC Admits | | | | | | | | | | | | | | |
| FY 2021 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 0 | 0 | 1 | 1 | 4 | 0.3 |
| FY 2022 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0.1 |
| FY 2023 | 0 | 0 | 0 | 1 | 1 | 0 | 1 | 2 | 0 | 1 | 0 | 0 | 6 | 0.5 |
| FY 2024 | 1 | 0 | | | | | | | | | | | 1 | 0.5 |
| CCMC LTC Resident Days | | | | | | | | | | | | | | |
| FY 2020 | 310 | 289 | 310 | 293 | 296 | 300 | 301 | 310 | 300 | 309 | 277 | 310 | 3,605 | 300.4 |
| FY 2021 | 300 | 300 | 298 | 300 | 310 | 299 | 298 | 310 | 300 | 310 | 298 | 309 | 3,632 | 302.7 |
| FY 2022 | 310 | 280 | 310 | 300 | 310 | 299 | 310 | 310 | 300 | 310 | 290 | 310 | 3,639 | 303.3 |
| FY 2023 | 310 | 280 | 310 | 309 | 296 | 270 | 257 | 268 | 252 | 271 | 270 | 279 | 3,372 | 281.0 |
| FY 2024 | 309 | 290 | | | | | | | | | | | 599 | 299.5 |
| CCMC LTC Avg. Census | | | | | | | | | | | | | | |
| FY 2021 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | | 9.9 |
| FY 2022 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | | 10.0 |
| FY 2023 | 10 | 10 | 10 | 10 | 10 | 9 | 8 | 9 | 8 | 9 | 9 | 9 | | 9.2 |
| FY 2024 | 10 | 10 | | | | | | | | | | | | 10.0 |
| ER Visits | | | | | | | | | | | | | | |
| FY 2021 | 38 | 42 | 35 | 44 | 77 | 61 | 74 | 78 | 67 | 34 | 32 | 40 | 622 | 51.8 |
| FY 2022 | 38 | 38 | 42 | 50 | 75 | 85 | 76 | 97 | 64 | 63 | 38 | 46 | 712 | 59.3 |
| FY 2023 | 62 | 39 | 67 | 39 | 56 | 84 | 109 | 100 | 69 | 40 | 48 | 45 | 758 | 63.2 |
| FY 2024 | 58 | 44 | | | | | | | | | | | 102 | 51.0 |
| PT Procedures | | | | | | | | | | | | | | |
| FY 2021 | 327 | 494 | 646 | 372 | 352 | 444 | 471 | 337 | 413 | 602 | 493 | 310 | 5,261 | 438.4 |
| FY 2022 | 275 | 459 | 551 | 394 | 307 | 352 | 396 | 384 | 360 | 201 | 274 | 442 | 4,395 | 366.3 |
| FY 2023 | 364 | 322 | 458 | 405 | 345 | 209 | 304 | 325 | 479 | 550 | 436 | 343 | 4,540 | 378.3 |
| FY 2024 | 302 | 213 | | | | | | | | | | | 515 | 257.5 |
| OT Procedures | | | | | | | | | | | | | | |
| FY 2021 | 25 | 223 | 183 | 49 | 36 | 115 | 174 | 118 | 161 | 350 | 309 | 120 | 1,863 | 155.3 |
| FY 2022 | 122 | 190 | 251 | 134 | 120 | 229 | 243 | 200 | 197 | 53 | 87 | 164 | 1,990 | 165.8 |
| FY 2023 | 94 | 51 | 152 | 115 | 75 | 94 | 70 | 106 | 167 | 163 | 144 | 104 | 1,335 | 111.3 |
| FY 2024 | 121 | 56 | | | | | | | | | | | 177 | 88.5 |
| Lab Tests | | | | | | | | | | | | | | |
| FY 2021 | 885 | 1,010 | 1,004 | 805 | 682 | 637 | 1,261 | 1,115 | 853 | 605 | 614 | 549 | 10,020 | 835.0 |
| FY 2022 | 825 | 576 | 671 | 902 | 958 | 699 | 610 | 822 | 594 | 585 | 499 | 553 | 8,294 | 691.2 |
| FY 2023 | 545 | 546 | 575 | 578 | 801 | 655 | 766 | 649 | 512 | 501 | 478 | 539 | 7,145 | 595.4 |
| FY 2024 | 513 | 526 | | | | | | | | | | | 1,039 | 519.5 |
| X-Ray Procedures | | | | | | | | | | | | | | |
| FY 2021 | 48 | 50 | 49 | 64 | 64 | 70 | 79 | 86 | 88 | 68 | 53 | 72 | 791 | 65.9 |
| FY 2022 | 82 | 63 | 64 | 94 | 60 | 82 | 69 | 93 | 51 | 72 | 58 | 61 | 849 | 70.8 |
| FY 2023 | 72 | 45 | 63 | 49 | 50 | 88 | 97 | 107 | 83 | 71 | 61 | 67 | 853 | 71.1 |
| FY 2024 | 76 | 54 | | | | | | | | | | | 130 | 65.0 |
| CT Procedures | | | | | | | | | | | | | | |
| FY 2021 | 24 | 27 | 26 | 20 | 27 | 32 | 28 | 38 | 25 | 16 | 12 | 22 | 297 | 24.8 |
| FY 2022 | 21 | 21 | 36 | 25 | 29 | 42 | 31 | 26 | 16 | 30 | 15 | 28 | 320 | 26.7 |
| FY 2023 | 30 | 18 | 22 | 18 | 16 | 36 | 39 | 34 | 26 | 4 | 23 | 24 | 290 | 24.2 |
| FY 2024 | 38 | 27 | | | | | | | | | | | 65 | 32.5 |
| CCMC Clinic Visits | | | | | | | | | | | | | | |
| FY 2021 | 125 | 134 | 161 | 157 | 188 | 224 | 265 | 277 | 296 | 452 | 303 | 275 | 2,857 | 238.1 |
| FY 2022 | 288 | 196 | 199 | 237 | 260 | 241 | 221 | 212 | 304 | 359 | 219 | 182 | 2,918 | 243.2 |
| FY 2023 | 221 | 158 | 151 | 176 | 214 | 188 | 230 | 289 | 242 | 371 | 216 | 193 | 2,649 | 220.8 |
| FY 2024 | 205 | 188 | | | | | | | | | | | 393 | 196.5 |
| Behavioral Hlth Visits | | | | | | | | | | | | | | |
| FY 2021 | 85 | 62 | 65 | 74 | 90 | 96 | 60 | 97 | 50 | 35 | 63 | 76 | 853 | 71.1 |
| FY 2022 | 84 | 74 | 83 | 79 | 82 | 67 | 74 | 99 | 126 | 125 | 108 | 94 | 1,095 | 91.3 |
| FY 2023 | 150 | 68 | 86 | 98 | 122 | 86 | 94 | 97 | 94 | 106 | 136 | 118 | 1,255 | 104.6 |
| FY 2024 | 167 | 128 | | | | | | | | | | | 295 | 147.5 |

CORDOVA COMMUNITY MEDICAL CENTER
 OPERATING/INCOME STATEMENT
 FOR THE 2 MONTHS ENDING 02/29/24

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| | S I N G L E M O N T H | | | | Y E A R T O D A T E | | | |
|------------------------|-----------------------|------------------|------------------|--------------|---------------------|------------------|------------------|---------------|
| | ACTUAL | BUDGET | \$ VARIANCE | % VAR | ACTUAL | BUDGET | \$ VARIANCE | % VAR |
| REVENUE | | | | | | | | |
| ACUTE | 123,669 | 99,272 | 24,396 | 24 | 249,271 | 162,821 | 86,449 | 53 |
| SWING BED | 199,270 | 179,646 | 19,624 | 10 | 474,270 | 614,055 | (139,785) | (22) |
| LONG TERM CARE | 484,882 | 585,049 | (100,167) | (17) | 1,009,029 | 982,411 | 26,617 | 2 |
| CLINIC | 89,173 | 102,873 | (13,700) | (13) | 200,127 | 197,473 | 2,653 | 1 |
| ANCILLARY DEPTS | 230,045 | 267,428 | (37,382) | (13) | 489,674 | 606,409 | (116,735) | (19) |
| EMERGENCY DEPART | 213,975 | 223,349 | (9,374) | (4) | 591,402 | 573,012 | 18,389 | 3 |
| BEHAVIORAL HEALT | 29,088 | 19,052 | 10,036 | 52 | 62,706 | 48,489 | 14,216 | 29 |
| RETAIL PHARMACY | 125,977 | 131,178 | (5,200) | (3) | 296,963 | 238,107 | 58,856 | 24 |
| PATIENT SERVIC | 1,496,082 | 1,607,850 | (111,768) | (6) | 3,373,446 | 3,422,782 | (49,335) | (1) |
| DEDUCTIONS | | | | | | | | |
| CHARITY | 5,202 | 14,371 | 9,168 | 63 | 9,400 | 17,943 | 8,542 | 47 |
| CONTRACTUAL ADJU | 343,052 | 402,278 | 59,225 | 14 | 994,152 | 705,776 | (288,375) | (40) |
| ADMINISTRATIVE A | 12,306 | 1,879 | (10,427) | (554) | 21,777 | 3,980 | (17,797) | (447) |
| BAD DEBT | 518,592 | (63,000) | (581,592) | (923) | 412,877 | 58,000 | (354,877) | (611) |
| DEDUCTIONS TOT | 879,154 | 355,528 | (523,625) | (147) | 1,438,207 | 785,700 | (652,507) | (83) |
| COST RECOVERIES | | | | | | | | |
| GRANTS | 59,161 | 129,482 | (70,321) | (54) | 73,986 | 129,482 | (55,496) | (42) |
| IN-KIND CONTRIBU | 33,325 | 16,662 | 16,662 | 100 | 49,987 | 33,325 | 16,662 | 50 |
| OTHER REVENUE | 19,941 | 4,031 | 15,909 | 394 | 28,417 | 10,356 | 18,060 | 174 |
| COST RECOVERIE | 112,427 | 150,177 | (37,749) | (25) | 152,391 | 173,163 | (20,772) | (11) |
| TOTAL REVENUES | 729,355 | 1,402,499 | (673,143) | (47) | 2,087,629 | 2,810,245 | (722,615) | (25) |
| EXPENSES | | | | | | | | |
| WAGES | 468,245 | 500,062 | 31,817 | 6 | 988,586 | 1,072,274 | 83,687 | 7 |
| TAXES & BENEFITS | 301,581 | 270,714 | (30,866) | (11) | 723,230 | 634,293 | (88,936) | (14) |
| PROFESSIONAL SER | 252,191 | 145,833 | (106,358) | (72) | 436,222 | 338,451 | (97,770) | (28) |
| SUPPLIES | 156,509 | 156,106 | (403) | (0) | 324,801 | 320,169 | (4,632) | (1) |
| MINOR EQUIPMENT | 5,751 | 3,596 | (2,155) | (59) | 8,535 | 4,164 | (4,371) | (104) |
| REPAIRS & MAINT | 10,697 | 18,400 | 7,702 | 41 | 23,681 | 31,495 | 7,814 | 24 |
| RENTS & LEASES | 12,709 | 18,623 | 5,913 | 31 | 24,268 | 31,483 | 7,214 | 22 |
| UTILITIES | 59,271 | 51,338 | (7,932) | (15) | 118,049 | 120,376 | 2,327 | 1 |
| TRAVEL & TRAININ | 8,928 | 12,927 | 3,998 | 30 | 14,198 | 15,224 | 1,026 | 6 |
| INSURANCES | 20,359 | 20,882 | 523 | 2 | 40,719 | 41,765 | 1,046 | 2 |
| RECRUIT & RELOCA | 218 | 445 | 226 | 50 | 270 | 742 | 472 | 63 |
| DEPRECIATION | 41,837 | 41,692 | (145) | (0) | 84,410 | 83,384 | (1,026) | (1) |
| OTHER EXPENSES | 9,969 | 21,797 | 11,827 | 54 | 28,939 | 36,926 | 7,986 | 21 |
| TOTAL EXPENSES | 1,348,272 | 1,262,420 | (85,852) | (6) | 2,815,914 | 2,730,751 | (85,163) | (3) |
| OPERATING INCO | (618,917) | 140,078 | (758,995) | (541) | (728,284) | 79,494 | (807,778) | (1016) |
| NET INCOME | (618,917) | 140,078 | (758,995) | (541) | (728,284) | 79,494 | (807,778) | (1016) |

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CORDOVA COMMUNITY MEDICAL CENTER
 BALANCE SHEET
 FOR THE MONTH ENDING: 02/29/24

| | Current Year | Prior Year | Net Change |
|---------------------------------------|--------------|--------------|------------|
| ASSETS | | | |
| CURRENT ASSETS | | | |
| CASH | 2,432,034 | 1,538,218 | 893,816 |
| NET ACCOUNT RECEIVABLE | 1,824,336 | 2,628,913 | (804,577) |
| THIRD PARTY RECEIVABLE | 682 | (45,468) | 46,150 |
| CLEARING ACCOUNTS | 22 | (2,898) | 2,921 |
| PREPAID EXPENSES | 157,193 | 148,171 | 9,021 |
| INVENTORY | 462,913 | 457,372 | 5,541 |
| | ----- | ----- | ----- |
| TOTAL CURRENT ASSETS | 4,877,183 | 4,724,310 | 152,873 |
| PROPERTY PLANT & EQUIPMENT | | | |
| LAND | 122,010 | 122,010 | |
| BUILDINGS | 8,666,889 | 8,666,889 | |
| EQUIPMENT | 9,678,306 | 9,625,416 | 52,889 |
| CONSTRUCTION IN PROGRESS | 650 | | 650 |
| | ----- | ----- | ----- |
| SUBTOTAL PP&E | 18,467,855 | 18,414,316 | 53,539 |
| LESS ACCUMULATED DEPRECIATION | (14,762,947) | (14,189,339) | (573,607) |
| | ----- | ----- | ----- |
| TOTAL PROPERTY & EQUIPMENT | 3,704,908 | 4,224,976 | (520,067) |
| OTHER ASSETS | | | |
| GOODWILL - PHARMACY | 150,000 | 150,000 | |
| GOODWILL - PHARMACY | (92,500) | (77,500) | (15,000) |
| PERS DEFERRED OUTFLOW | 1,037,998 | 1,037,998 | |
| TOTAL OTHER ASSETS | 1,095,498 | 1,110,498 | (15,000) |
| | ----- | ----- | ----- |
| TOTAL ASSETS | 9,677,590 | 10,059,784 | (382,194) |
| | ===== | ===== | ===== |

CORDOVA COMMUNITY MEDICAL CENTER
 BALANCE SHEET
 FOR THE MONTH ENDING: 02/29/24

| | Current Year | Prior Year | Net Change |
|-----------------------------------|--------------|-------------|------------|
| LIABILITIES AND FUND BALANCE | | | |
| CURRENT LIABILITIES | | | |
| ACCOUNTS PAYABLE | 316,926 | 268,552 | 48,374 |
| PAYROLL & RELATED LIABILITIES | 786,069 | 682,264 | 103,805 |
| INTEREST & OTHER PAYABLES | 7,711 | 5,062 | 2,649 |
| LONG TERM DEBT - CITY | 5,466,458 | 5,466,458 | |
| OTHER CURRENT LONG TERM DEBT | 8,450 | 58,308 | (49,858) |
| | ----- | ----- | ----- |
| TOTAL CURRENT LIABILITIES | 6,585,616 | 6,480,646 | 104,970 |
| LONG TERM LIABILITIES | | | |
| NET PENSION LIABILITY | 8,148,107 | 8,148,107 | |
| TOTAL LONG TERM LIABILITIES | 8,148,107 | 8,148,107 | |
| DEFERRED INFLOWS OF RESOURCES | | | |
| PENSION DEFERRED INFLOW | (2,907,065) | (2,907,065) | |
| TOTAL DEFERRED INFLOWS | (2,907,065) | (2,907,065) | |
| TOTAL LIABILITIES | 11,826,658 | 11,721,688 | 104,970 |
| NET POSITION (EQUITY) | | | |
| UNRESTRICTED FUND BALANCE | (1,439,297) | (1,937,496) | 498,199 |
| TEMPORARY RESTRICTED FUND BALANCE | 18,513 | 18,513 | |
| CURRENT YEAR NET INCOME | (728,284) | 257,078 | (985,363) |
| | ----- | ----- | ----- |
| TOTAL NET POSITION | (2,149,068) | (1,661,903) | (487,164) |
| TOTAL LIABILITIES & NET POSITION | 9,677,590 | 10,059,784 | (382,194) |
| | ===== | ===== | ===== |

February Bad Debt Written Off: \$1,591.90



Memorandum

To: CCMC Hospital Services Board

Subject: Delineation of Privileges for Curtis Bejes, MD

Date: 3/23/2024

Suggested Motion: "I move that the CCMC Hospital Services Board approve Privileges for Curtis Bejes, MD as presented."



P: (907) 424-8000 | F: (907) 424-8116
P.O. Box 160 | 602 Chase Ave., Cordova, AK 99574-0160

PRACTITIONER CREDENTIALING

March 28, 2024

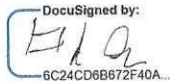
Kelsey Hayden, Chair
CCMC Authority Board
ccmcboardseate@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: Curtis Bejes, MD

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed the recredentialing package for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the recredential package including practitioner license, certifications and Peer References . We recommend Curtis Bejes, MD for privileges at Cordova Community Medical Center.

Sincerely,

DocuSigned by:

6C24CD6B672F40A...

Chief of Staff

14 March 2024 | 12:42 PM AKDT

Date

DocuSigned by:

A9259C1E5177486...

Chief Executive Officer

14 March 2024 | 11:45 AM AKDT

Date

Cordova Community Medical Center Request for Clinical Privileges

Practitioner Name: **Curtis Bejes**

MEDICAL DIRECTOR REVIEW

The Medical Director has reviewed the attached list of requested privileges and the following information related to the applicant:

- | | | | |
|-------------------------------------|---|-------------------------------------|--------------------------|
| <input type="checkbox"/> | Approved for Delegated Privileges based on the attached AK Regional Hospital Approval letter | <input type="checkbox"/> | Peer Review results |
| <input checked="" type="checkbox"/> | Approved based on data submitted | <input checked="" type="checkbox"/> | Peer Recommendations |
| <input type="checkbox"/> | Mortality data | <input checked="" type="checkbox"/> | Professional performance |
| <input type="checkbox"/> | Pertinent results of performance improvements activities | | |
| <input type="checkbox"/> | Clinical judgement and technical skills in performing procedures and treating and manging patient | | |

- Recommendation:**
- Approved as requested
 - Approve with conditions/modifications (see explanation below)
 - Deny (see explanation below)

Reasons for recommendation, Reasons for conditions, Reasons for modifications and/or denial:
Privileges approved

DocuSigned by:

6C24CD6B672F40A...
Medical Director Signature

Date 14 March 2024 | 12:42 PM AKDT

CCMC BOARD OF AUTHORITY

- Approved as requested
- Approve with conditions/modifications (see explanation below)
- Deny (See explanation below)

Reasons for recommendation, Reasons for conditions, Reasons for modifications and/or denial:

Board of Authority Chair

Date



Memorandum

To: CCMC Hospital Services Board

Subject: Delineation of Privileges for Laura Henneker, AFNP

Date: 3/23/2024

Suggested Motion: "I move that the CCMC Hospital Services Board approve Privileges for Laura Henneker, AFNP as presented."



P: (907) 424-8000 | F: (907) 424-8116
P.O. Box 160 | 602 Chase Ave., Cordova, AK 99574-0160

Cordova Community Medical Center (CCMC) Ambulatory Clinic Privileges:

Outpatient Clinic Privileges include care in the Family Medicine Clinic department.

Required Previous Experience: The successful applicant must demonstrate involvement as a clinical provider for at least (20) patients during the past two (2) years.

References: Two peer references must come from peers in the same discipline who have worked with an applicant in the past (24) months; at least one in the same specialty.

Granting of such clinical privileges is based upon education, clinical training, experience, demonstrated current competence, documented results of patient-care, and other quality review and monitoring deemed appropriate.

Primary care medicine is a dynamic and comprehensive field. Adult medicine, OB-GYN, pediatric care, and mental health care are integral components of a continuity of care. As a result, privileges in these areas are identified to pertain to primary care specialties of pediatrics, internal medicine, family practice, obstetrics/gynecology and community oriented behavioral health services.

The privileges for CCMC will be granted in the following classes:

LEVEL ONE (GENERAL)

This class includes privileges for uncomplicated, basic procedures and clinical application of cognitive skills. Providers applying for privileges in this class will be graduates of approved medical/osteopathic/Podiatric Medicine schools or licensed schools for physician assistants or nurse practitioners. Providers will be properly licensed, and have demonstrated skills in appropriate general medicine practice.

LEVEL TWO

Privileges in this class include Level One privileges, as well as privileges for those procedures and cognitive skills involving more serious medical problems and which normally are taught in residency programs. This privilege form will also be used by visiting specialist providers that are not seeking emergency or hospital privileges. Privileges may include procedures and clinical application of cognitive skills appropriate to the care in perinatal, behavioral health services, advanced pediatric care, cardiology, gynecological, orthopedic or adult medicine. Providers requesting privileges in this class will have met the criteria in Level One, and will also have either completed training in a residency program and/or will be Board Certified in the area of specialty, or will have documented experience, demonstrated abilities and current competence for the requested specific privileges.

IT SHOULD BE NOTED THAT, EVEN THOUGH A PROVIDER IS ASSIGNED ONE OF THE TWO CLASSES, HE OR SHE MAY ALSO ELECT TO APPLY FOR INDIVIDUAL PRIVILEGES THAT MAY BE CONSIDERED TO BE IN A HIGHER CLASS.

Please check the boxes next the procedure you are requesting privileges for. Line through any individual core procedure that you wish to exclude.

LEVEL ONE

- Management of Routine Pediatric Care
- Management of Routine Adolescent Care
- Management of Routine Adult Care
- Management of Routine Gynecologic Care
- Management of Routine Prenatal Care
- Management of Routine Geriatric Care
- Supervision of Residents & Students
- Cardiopulmonary resuscitation (BLS)
- Initial evaluation of musculoskeletal problems
- Suturing of simple lacerations (one layer)
- Use of local anesthetics for wound repair
- Superficial Nerve Block
- Debridement, skin or subcutaneous, tissue
- Treatment uncomplicated dermatological conditions
- Needle aspiration of subcutaneous lesion
- Excision, benign skin lesion
- I&D, Paronychia,
- I&D, uncomplicated soft tissue abscess
- Treatment of planter warts
- Dressing/Debridement, burn
- Foreign body removal, nose
- Foreign body removal, eye (not corneal)
- Foreign body removal, ear
- Incisional removal of foreign body
- EKG Interpretation
- PFT (pulmonary function test) interpretation
- IUD removal
- I&D, Bartholin Cyst
- Waived Laboratory Testing
- Provider Performed Microscopy

LEVEL TWO

- I&D complicated abscess
- I&D perirectal abscess
- Biopsy, skin
- Ingrown toenail excision
- Joint aspiration and injection of major joints (i.e. shoulder, hip, knee)
- Lacerations, infected
- Suturing of simple 2 layer lacerations
- Trigger point injection
- Endometrial Biopsy

- IUD insertion
- Cervical Biopsy
- Colposcopy
- Cervical Cryotherapy
- LEEP
- Prenatal care with moderate risk, including
- history of genital herpes
- mild chronic hypertension during pregnancy
- gestational diabetes
- mild pre-eclampsia
- Outpatient subcutaneous heparin/LMW heparin management
- Joint Aspirations
- Procedures involving destruction of nail bed
- Treatment of Closed Dislocations and uncomplicated fractures
- Clinical Cardiology Care

Acknowledgement of Practitioner

I have requested only those privileges for which by education, training, current experience, and demonstrated performance I am qualified to perform and for which I wish to exercise at Cordova Community Medical Center and I understand that:

a. In exercising any clinical privileges granted, I am constrained by Medical Staff bylaws, policies and rules applicable generally and any applicable to the particular situation.

b. Any restriction on the clinical privileges granted to me is waived in an emergency situation and in such situations my actions are governed by the applicable section of the Medical Staff Bylaws or related documents.

Laura A Henneker Digitally signed by Laura A Henneker
Date: 2024.03.07 14:38:55 -09'00'

03.11.2024

Practitioner Signature

Date

Laura A Henneker

Practitioner Print

DocuSigned by:
Hannah Sanders
A9259C1E5177486...

21 March 2024 | 12:36 PM AKDT

CEO

Date

DocuSigned by:
Paul Gloc
6C24CD6B672F40A...

21 March 2024 | 12:14 PM AKDT

Chief of Staff or Designee Verification

Date



P: (907) 424-8000 | F: (907) 424-8116
P.O. Box 160 | 602 Chase Ave., Cordova, AK 99574-0160

PRACTITIONER RE-CREDENTIALING

March 28, 2024

Kelsey Hayden, Chair
CCMC Authority Board
ccmboardseate@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: Laura Henneker, FNP

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed re-credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, professional references, and case logs. We recommend Laura Henneker, FNP for privileges at Cordova Community Medical Center.

Sincerely,

DocuSigned by:
Paul Goe
6C24CD6B672F40A...

21 March 2024 | 12:14 PM AKDT

Chief of Staff

Date

DocuSigned by:
Hannah Sanders
A9259C1E5177486...

21 March 2024 | 12:36 PM AKDT

Chief Executive Officer

Date

Cordova Community Medical Center Request for Clinical Privileges

Practitioner Name: **Laura Henneker, FNP**

MEDICAL DIRECTOR REVIEW

The Medical Director has reviewed the attached list of requested privileges and the following information related to the applicant:

| |
|-------------------------------------|
| <input type="checkbox"/> |
| <input checked="" type="checkbox"/> |
| <input type="checkbox"/> |
| <input type="checkbox"/> |
| <input type="checkbox"/> |

Approved for Delegated Privileges based on the attached AK Regional Hospital Approval letter

Approved based on data submitted

Mortality data

Pertinent results of performance improvements activities

Clinical judgement and technical skills in performing procedures and treating and managing patient

| |
|-------------------------------------|
| <input type="checkbox"/> |
| <input checked="" type="checkbox"/> |
| <input type="checkbox"/> |

Peer Review results

Peer Recommendations

Professional performance

| |
|-------------------------------------|
| <input checked="" type="checkbox"/> |
| <input type="checkbox"/> |
| <input type="checkbox"/> |

Recommendation:

Approved as requested

Approve with conditions/modifications (see explanation below)

Deny (see explanation below)

Reasons for recommendation, Reasons for conditions, Reasons for modifications and/or denial:

Curtis Bejes

DocuSigned by:

 Medical Director Signature

20 March 2024 | 12:24 PM AKDT

Date

CCMC BOARD OF AUTHORITY

| |
|--------------------------|
| <input type="checkbox"/> |
| <input type="checkbox"/> |
| <input type="checkbox"/> |

Approved as requested

Approve with conditions/modifications (see explanation below)

Deny (See explanation below)

Reasons for recommendation, Reasons for conditions, Reasons for modifications and/or denial:

Board of Authority Chair

Date



Memorandum

To: CCMC Hospital Services Board

Subject: Delineation of Privileges for Benjamin Head, MD

Date: 3/23/2024

Suggested Motion: "I move that the CCMC Hospital Services Board approve Privileges for Benjamin Head, MD as presented."



P: (907) 424-8000 | F: (907) 424-8116
P.O. Box 160 | 602 Chase Ave., Cordova, AK 99574-0160

Cordova Community Medical Center (CCMC) Request for Core Privileges:

Core Privileges include care in the following departments:

- Emergency Department
- Hospital Admissions
- Long term Care
- Family Medicine Clinic

To be eligible to apply for core privileges at CCMC, the initial applicant must meet the following criteria:

- Degree: MD or DO
- Current ACLS, Pals and ATLS
- Board Certified Emergency medicine physicians will not be required to have or maintain ATLS.
- Successful completion of a residency or fellowship training program approved by the Accreditation Council for Graduate Medical Education (“ACGME”) or the American Osteopathic Association (“AOA”).

Board Certification: As stated in the Medical Staff Bylaws, applicants must have current

certification OR active participation in the examination process leading to achievement of board certification within (5) years by the American Board of Emergency, Family or Internal Medicine or the American Osteopathic Board, or lose his/her right for reappointment to the Cordova Community Medical Center Medical Staff.

Required Previous Experience: The successful applicant must demonstrate involvement as an admitting physician for at least (20) patients during the past two (2) years.

References: Two peer references must come from peers in the same discipline who have worked with an applicant in the past (24) months; at least one in the same specialty.

Maintenance of Privileges:

- Demonstration of the provision of inpatient services to at least (2) patients in the past (2) years.
- Maintain ACLS, PALS AND ATLS (unless ABEM certified)
- Performance of (15) procedures per year, to include either hospital or office procedures.

Privileged providers are expected to assess, evaluate, diagnose, and initially treat patients of all ages who present to the Emergency Department with any symptom, illness, injury, or condition and provide services necessary to ameliorate minor illnesses or injuries and stabilized patients with major illnesses or injuries and to assess all patients to determine if additional care is necessary.

CORE PRIVILEGE Procedures: - Please check the boxes next the procedure you are requesting privileges for. Line through any individual core procedure that you wish to exclude.

ADULT CARE:

- Arterial Puncture
- Paracentesis
- Arthrocentesis
- Thoracentesis
- Central Venous Pressure
- Transtracheal aspiration
- Subclavian or internal jugular placement
- Emergency tracheotomy/tracheostomy
- Cardiopulmonary Resuscitation (Basic and Advanced)
- Diagnostic lumbar puncture
- Incision, local excision lesion (skin & subcutaneous)
- Simple suture
- Suture muscle, tendon and/or fascia
- Rigid sigmoidoscopy with biopsy
- Incision/excision perirectal or perianal
- Removal of nail, nail bed or nail fold
- Closed reduction of fractures
- Closed reduction wrist, elbow, shoulder region Patellar, Hip
- Splint and Cast Placement
- Joint Injection Shoulder Knee Wrist _____ Other
- Tendon Sheath Injections

GYNECOLOGY PRIVILEGES

- Care of gynecologic infectious disease
- Endometrial biopsy
- Incision and drainage or excision of vaginal or vulvar cyst abscess
- Simple excision or biopsy lesion on vulva or perineum are included but do not necessarily limit the scope of these privileges
- IUD Insertion

EMERGENCY OBSTETRICAL PRIVILEGES

- Emergency normal labor, delivery and postpartum care, including amniotomy, spontaneous delivery, episiotomy and repair including 3rd and 4th degree lacerations
- Repair of vaginal lacerations

- Care of 1st trimester spontaneous abortion (threatened, incomplete, complete) including follow up and medical management; gestational diabetes controlled by diet;

ADULT MODERATE SEDATION

- Education: Completion of the approved Moderate Sedation Competency Relias Examination with a passing score of 85% and review of the Cordova Community Medical Center policy on Moderate Sedation.
- Maintenance Criteria: Passing score of 85% or better on the Cordova Community Medical Center Relias Moderate Sedation Competency Examination.

PEDIATRIC MODERATE SEDATION

- Education: Completion of the approved Moderate Sedation Competency Relias Examination with a passing score of 85% and review of the Cordova Community Medical Center policy on Moderate Sedation.
- Maintenance Criteria: Passing score of 85% or better on the Cordova Community Medical Center Relias Moderate Sedation Competency Examination.

PEDIATRIC PRIVILEGES:

Procedures:

- Incision, local excision lesion (skin & subcutaneous)
- Simple skin suture or mucous membrane
- Closed reduction of fractures
- Closed reduction wrist, elbow or shoulder region (simple shoulder, elbow & patellar dislocations)
- Other _____

Pediatric Admission Privileges:


- Pediatric care admission privileges include ability to admit and care for patients with illness or problems requiring observation in a hospital setting or requiring supportive care (e.g. Rule out Appendicitis, Asthma, Diabetes, Failure to Thrive, Pneumonia, Pyelonephritis, Diarrheal Illness with Mild Dehydration, Uncomplicated Injuries), Metabolic Support, O2 Support (not ventilator), or IV Medications (e.g. meningitis, overdose, seizures, etc.), and uncomplicated Trauma.

Acknowledgement of Practitioner

I have requested only those privileges for which by education, training, current experience, and demonstrated performance I am qualified to perform and for which I wish to exercise at Cordova Community Medical Center and I understand that:

a. In exercising any clinical privileges granted, I am constrained by Medical Staff bylaws, policies and rules applicable generally and any applicable to the particular situation.

b. Any restriction on the clinical privileges granted to me is waived in an emergency situation and in such situation my actions are governed by the applicable section of the Medical Staff Bylaws or related documents.

DocuSigned by:

DC3EB6881E474AU...
Practitioner Signature

14 March 2024 | 10:38 PM AKDT
Date


Benjamin Head

Practitioner Print

DocuSigned by:

A9259C1E5177486...
CEO

21 March 2024 | 12:36 PM AKDT
Date

DocuSigned by:

6C24CD6B672F40A...
Chief of Staff or Designee Verification

21 March 2024 | 12:14 PM AKDT
Date



P: (907) 424-8000 | F: (907) 424-8116
P.O. Box 160 | 602 Chase Ave., Cordova, AK 99574-0160

PRACTITIONER CREDENTIALING

March 28, 2024

Kelsey Hayden, Chair
CCMC Authority Board
ccmboardseate@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: Benjamin Head, MD

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, professional references, and case logs. We recommend Benjamin Head, MD for privileges at Cordova Community Medical Center.

Sincerely,

DocuSigned by:
Paul Gloe
6C24CD6B672F40A...

21 March 2024 | 12:14 PM AKDT

Chief of Staff

Date

DocuSigned by:
Hannah Sanders
A9259C1E5177486...

21 March 2024 | 12:36 PM AKDT

Chief Executive Officer

Date

Cordova Community Medical Center Request for Clinical Privileges

Practitioner Name: Benjamin Head, MD

MEDICAL DIRECTOR REVIEW

The Medical Director has reviewed the attached list of requested privileges and the following information related to the applicant:

| | | | |
|-------------------------------------|--|-------------------------------------|--------------------------|
| <input type="checkbox"/> | Approved for Delegated Privileges based on the attached AK Regional Hospital Approval letter | <input type="checkbox"/> | Peer Review results |
| <input checked="" type="checkbox"/> | Approved based on data submitted | <input checked="" type="checkbox"/> | Peer Recommendations |
| <input type="checkbox"/> | Mortality data | <input type="checkbox"/> | Professional performance |
| <input type="checkbox"/> | Pertinent results of performance improvements activities | | |
| <input type="checkbox"/> | Clinical judgement and technical skills in performing procedures and treating and managing patient | | |

Recommendation:

| | |
|-------------------------------------|---|
| <input checked="" type="checkbox"/> | Approved as requested |
| <input type="checkbox"/> | Approve with conditions/modifications (see explanation below) |
| <input type="checkbox"/> | Deny (see explanation below) |

Reasons for recommendation, Reasons for conditions, Reasons for modifications and/or denial:
curtis bejes

DocuSigned by:
Curtis Bejes
E73DD11B943F429
Medical Director Signature

20 March 2024 | 12:19 PM AKDT
Date

CCMC BOARD OF AUTHORITY

| | |
|--------------------------|---|
| <input type="checkbox"/> | Approved as requested |
| <input type="checkbox"/> | Approve with conditions/modifications (see explanation below) |
| <input type="checkbox"/> | Deny (See explanation below) |

Reasons for recommendation, Reasons for conditions, Reasons for modifications and/or denial:

Board of Authority Chair

Date



Memorandum

To: CCMC Hospital Services Board

Subject: Delineation of Privileges for Jessica Barry, MD

Date: 3/23/2024

Suggested Motion: "I move that the CCMC Hospital Services Board approve Privileges for Jessica Barry, MD as presented."



P: (907) 424-8000 | F: (907) 424-8116
P.O. Box 160 | 602 Chase Ave., Cordova, AK 99574-0160

Cordova Community Medical Center (CCMC) Ambulatory Clinic Privileges:

Outpatient Clinic Privileges include care in the Family Medicine Clinic department.

Required Previous Experience: The successful applicant must demonstrate involvement as a clinical provider for at least (20) patients during the past two (2) years.

References: Two peer references must come from peers in the same discipline who have worked with an applicant in the past (24) months; at least one in the same specialty.

Granting of such clinical privileges is based upon education, clinical training, experience, demonstrated current competence, documented results of patient-care, and other quality review and monitoring deemed appropriate.

Primary care medicine is a dynamic and comprehensive field. Adult medicine, OB-GYN, pediatric care, and mental health care are integral components of a continuity of care. As a result, privileges in these areas are identified to pertain to primary care specialties of pediatrics, internal medicine, family practice, obstetrics/gynecology and community oriented behavioral health services.

The privileges for CCMC will be granted in the following classes:

■ **LEVEL ONE (GENERAL)**

This class includes privileges for uncomplicated, basic procedures and clinical application of cognitive skills. Providers applying for privileges in this class will be graduates of approved medical/osteopathic/Podiatric Medicine schools or licensed schools for physician assistants or nurse practitioners. Providers will be properly licensed, and have demonstrated skills in appropriate general medicine practice.

■ **LEVEL TWO**

Privileges in this class include Level One privileges, as well as privileges for those procedures and cognitive skills involving more serious medical problems and which normally are taught in residency programs. This privilege form will also be used by visiting specialist providers that are not seeking emergency or hospital privileges. Privileges may include procedures and clinical application of cognitive skills appropriate to the care in perinatal, behavioral health services, advanced pediatric care, cardiology, gynecological, orthopedic or adult medicine. Providers requesting privileges in this class will have met the criteria in Level One, and will also have either completed training in a residency program and/or will be Board Certified in the area of specialty, or will have documented experience, demonstrated abilities and current competence for the requested specific privileges.

IT SHOULD BE NOTED THAT, EVEN THOUGH A PROVIDER IS ASSIGNED ONE OF THE TWO CLASSES, HE OR SHE MAY ALSO ELECT TO APPLY FOR INDIVIDUAL PRIVILEGES THAT MAY BE CONSIDERED TO BE IN A HIGHER CLASS.

Please check the boxes next the procedure you are requesting privileges for. Line through any individual core procedure that you wish to exclude.

LEVEL ONE

- Management of Routine Pediatric Care
- Management of Routine Adolescent Care
- Management of Routine Adult Care
- Management of Routine Gynecologic Care
- Management of Routine Prenatal Care
- Management of Routine Geriatric Care
- Supervision of Residents & Students
- Cardiopulmonary resuscitation (BLS)
- Initial evaluation of musculoskeletal problems
- Suturing of simple lacerations (one layer)
- Use of local anesthetics for wound repair
- Superficial Nerve Block
- Debridement, skin or subcutaneous, tissue
- Treatment uncomplicated dermatological conditions
- Needle aspiration of subcutaneous lesion
- Excision, benign skin lesion
- I&D, Paronychia,
- I&D, uncomplicated soft tissue abscess
- Treatment of planter warts
- Dressing/Debridement, burn
- Foreign body removal, nose
- Foreign body removal, eye (not corneal)
- Foreign body removal, ear
- Incisional removal of foreign body
- EKG Interpretation
- PFT (pulmonary function test) interpretation
- IUD removal
- I&D, Bartholin Cyst
- Waived Laboratory Testing
- Provider Performed Microscopy

LEVEL TWO

- I&D complicated abscess
- I&D perirectal abscess
- Biopsy, skin
- Ingrown toenail excision
- Joint aspiration and injection of major joints (i.e. shoulder, hip, knee)
- Lacerations, infected
- Suturing of simple 2 layer lacerations
- Trigger point injection
- Endometrial Biopsy


- IUD insertion
- Cervical Biopsy
- Colposcopy
- Cervical Cryotherapy
- LEEP
- Prenatal care with moderate risk, including
- history of genital herpes
- mild chronic hypertension during pregnancy
- gestational diabetes
- mild pre-eclampsia
- Outpatient subcutaneous heparin/LMW heparin management
- Joint Aspirations
- Procedures involving destruction of nail bed
- Treatment of Closed Dislocations and uncomplicated fractures
- Clinical Cardiology Care

Acknowledgement of Practitioner

I have requested only those privileges for which by education, training, current experience, and demonstrated performance I am qualified to perform and for which I wish to exercise at Cordova Community Medical Center and I understand that:

a. In exercising any clinical privileges granted, I am constrained by Medical Staff bylaws, policies and rules applicable generally and any applicable to the particular situation.

b. Any restriction on the clinical privileges granted to me is waived in an emergency situation and in such situations my actions are governed by the applicable section of the Medical Staff Bylaws or related documents.


Practitioner Signature

02/26/2024
Date

Jessica Barry

Practitioner Print

DocuSigned by:

A9259C1E5177486...

21 March 2024 | 12:34 PM AKDT
Date

CEO

DocuSigned by:

6C24CD6B672F40A...

21 March 2024 | 12:13 PM AKDT
Date

Chief of Staff or Designee Verification



P: (907) 424-8000 | F: (907) 424-8116
P.O. Box 160 | 602 Chase Ave., Cordova, AK 99574-0160

PRACTITIONER CREDENTIALING

March 28, 2024

Kelsey Hayden, Chair
CCMC Authority Board
ccmboardseate@cdvcmc.com
Cordova Community Medical Center
Cordova, AK 99574

RE: Jessica Barry, MD

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, professional references, and case logs. We recommend Jessica Barry, MD for privileges at Cordova Community Medical Center.

Sincerely,

DocuSigned by:
Paul Goe
6C24CD6B672F40A...
Chief of Staff

21 March 2024 | 12:13 PM AKDT

Date

DocuSigned by:
Hannah Sanders
A9259C1E5177486...
Chief Executive Officer

21 March 2024 | 12:34 PM AKDT

Date

Cordova Community Medical Center Request for Clinical Privileges

Practitioner Name: JESSICA BARRY, MD

MEDICAL DIRECTOR REVIEW

The Medical Director has reviewed the attached list of requested privileges and the following information related to the applicant:

- | | | | |
|-------------------------------------|--|--------------------------|--------------------------|
| <input type="checkbox"/> | Approved for Delegated Privileges based on the attached AK Regional Hospital Approval letter | <input type="checkbox"/> | Peer Review results |
| <input checked="" type="checkbox"/> | Approved based on data submitted | <input type="checkbox"/> | Peer Recommendations |
| <input type="checkbox"/> | Mortality data | <input type="checkbox"/> | Professional performance |
| <input type="checkbox"/> | Pertinent results of performance improvements activities | | |
| <input type="checkbox"/> | Clinical judgement and technical skills in performing procedures and treating and managing patient | | |

- Recommendation:**
- | | |
|-------------------------------------|---|
| <input checked="" type="checkbox"/> | Approved as requested |
| <input type="checkbox"/> | Approve with conditions/modifications (see explanation below) |
| <input type="checkbox"/> | Deny (see explanation below) |

Reasons for recommendation, Reasons for conditions, Reasons for modifications and/or denial:

Curtis Bejes

DocuSigned by:

 E73DD11B943F429...
Medical Director Signature

20 March 2024 | 12:23 PM AKDT

Date

CCMC BOARD OF AUTHORITY

- | | |
|--------------------------|---|
| <input type="checkbox"/> | Approved as requested |
| <input type="checkbox"/> | Approve with conditions/modifications (see explanation below) |
| <input type="checkbox"/> | Deny (See explanation below) |

Reasons for recommendation, Reasons for conditions, Reasons for modifications and/or denial:

Board of Authority Chair

Date

April 2024

◀ Mar 2024

May 2024 ▶

| Sun | Mon | Tue | Wed | Thu | Fri | Sat |
|-----|-----|-----|-----|--|-----|-----|
| | 1 | 2 | 3 | 4 | 5 | 6 |
| 7 | 8 | 9 | 10 | 11 | 12 | 13 |
| 14 | 15 | 16 | 17 | 18 | 19 | 20 |
| 21 | 22 | 23 | 24 | 25 Hospital Svcs Board Qtrly Meeting 12PM Hybrid | 26 | 27 |
| 28 | 29 | 30 | | | | |
| 31 | | | | | | |

May 2024

| May 2024 | | | | | | | Jun 2024 ▶ |
|------------|-----|-----|-----|---|-----|-----|------------|
| ◀ Apr 2024 | Sun | Mon | Tue | Wed | Thu | Fri | Sat |
| | | | | 1 | 2 | 3 | 4 |
| 5 | 6 | 7 | 8 | 9 | 10 | 11 | |
| 12 | 13 | 14 | 15 | 16 | 17 | 18 | |
| 19 | 20 | 21 | 22 | 23 | 24 | 25 | |
| 26 | 27 | 28 | 29 | 30 | 31 | | |
| | | | | Hospital Services Board Meeting 12PM ZOOM only | | | |