

#### HOSPITAL SERVICES BOARD AGENDA Thursday, February 29th, 2024 at 12:00pm VIA ZOOM ONLY

AT CCMC, WE BELIEVE THAT HEALTHY PEOPLE CREATE A HEALTHY COMMUNITY.

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Kelsey Hayden exp. 3/26 Liz Senear exp. 3/24 Ann Linville exp. 3/25 Chris Iannazzone exp. 3/26 Diane Ujioka exp. 3/24

<u>CEO</u>

Hannah Sanders, M.D.

**OPENING:** Call to Order

**Roll Call** – Kelsey Hayden, Liz Senear, Ann Linville, Chris Iannazzone, and Diane Ujioka.

#### **Establishment of a Quorum**

#### A. COMMUNICATIONS BY AND PETITIONS FROM VISITORS

(Speaker must give name and agenda item to which they are addressing)

- 1. Audience Comments (limited to 3 minutes per speaker)
- 2. Guest Speaker
- **B. BOARD DEVELOPMENT**
- C. CONFLICT OF INTEREST
- D. APPROVAL OF AGENDA

**E. APPROVAL OF MINUTES** Pgs 1-3

January 5, 2024 Special Meeting Minutes

#### F. REPORTS OF OFFICERS OR ADVISORS

Board Chair Report
 CEO Report
 Pgs 4-6
 Pgs 7-12

3. Director of Finance Report

#### **G. DISCUSSION ITEMS**

Discussion of Employee Retention and Childcare Availability

#### H. ACTION ITEM

1.	Delineation of Telemedicine Privileges for Brian Morgan, DO	Pgs 13-23
2.	Delineation of Telemedicine Privileges for Vikramjeet Singh, MD	Pgs 24-25
3.	Approval of the Purchase of a used Plow Truck	Pg 26
4	Approval of the Pilot Project Childcare Program	Pa 27

- AUDIENCE PARTICIPATION (limited to 3 minutes per speaker) Members of the public are given the
  opportunity to comment on matters which are within the subject matter authority of the Board and are appropriate for discussion in an open
  session.
- I. BOARD MEMBER COMMENTS
- J. EXECUTIVE SESSION
- **K. ADJOURNMENT**

This Hospital Services Board meeting will be via ZOOM only.

To call in: 1-866-424-2466 Passcode: 840432

For a full packet, go to www.cityofcordova.net/government/boards-commissions/health-services-board

<sup>\*</sup>Executive Session: Subjects that may be considered in executive session are: 1) Matters, immediate knowledge of which would clearly have an adverse effect upon the finances of the public entity; 2) Subjects that tend to prejudice the reputation and character of any person, provided that the person may request a public discussion; 3) Matters which by law, municipal charter, or ordinance are required to be confidential; 4) Matters involving consideration of governmental records that by law are not subject to public disclosure; 5) Direction to an attorney or labor negotiator regarding the handling of specific legal matters or labor negotiations.

#### **Minutes**

# CCMC Authority — Board of Directors January 25, 2024 at 12:00pm Quarterly Meeting

#### CALL TO ORDER AND ROLL CALL -

**Kelsey Hayden** called the Board Meeting to order at 12:11pm.

Board members present: Kelsey Hayden, Ann Linville, Liz Senear and Diane Ujioka.

Quorum was established. 4 members present.

CCMC staff present: Dr. Hannah Sanders, CEO; Tamara Russin, Director of Ancillary Services; Denna Stavig, Director of Finance; Alexus Allen, CAH Director of Nursing; Noelle Camarena, Director of Operations; Olivia Kelly, LTC Director of Nursing; and Faith Wheeler-Jeppson.

#### A. COMMUNICATIONS BY AND PETITIONS FROM VISITORS

- **1. Audience Comments** ~ None
- **2. Guest Speaker** ∼ None

#### **B. BOARD DEVELOPMENT**

 Important Legislative Issues for the 2024 Session – Dr. Sanders reported that the Nurse Licensure is huge for CCMC. State participation in this program will reduce barriers to getting traveling staff as well as staff that are interested in taking permanent positions. There are no drawbacks for CCMC. Some nurse unions that operate in other hospitals around the state are concerned joining the compact could impact their ability to strike however the majority of nurses support joining this compact.

#### C. CONFLICT OF INTEREST ~ None

#### D. APPROVAL OF AGENDA

M/Senear S/Ujioka "I move to approve the agenda."

<u>Hayden – yes, Linville – yes, Ujioka – yes, and Senear – yes.</u>

4 yeas, 0 nay, 1 absent; Motion passed.

#### **E. APPROVAL OF MINUTES**

**M/Linville S/Senear** "I move to approve the December 19<sup>th</sup> 2023 Meeting #1 and meeting #2 minutes."

<u>Linville – yes, Ujioka – yes, Senear – yes, and Hayden – yes.</u>

4 yeas, 0 nay, 1 absent; Motion passed.

#### F. REPORTS OF OFFICERS and ADVISORS

- **1. Board Chair report** Kelsey Hayden reported that she had a great conversation with Dr. Sanders about daycare, and trying to find someone in the community who could take that on
- 2. CEO Quarterly Report Dr. Sanders stated that her report is in the packet. One of the things that has been finalized since I submitted my report the completion of the LTC survey and acceptance of the plans of correction. This survey was overall good but demonstrated continued issues with Hand Hygiene. We completed a Root Cause Analysis meeting and found problem areas that are impacting our Hand Hygiene practices. In that

meeting we identified opportunities to help correct issues. Lack of Childcare is another issue that has come up in the community as well as with our Staff. CCMC would like to figure out how to support our employees. Other critical access hospitals have similar programs. We are looking into grants that would help fund a position to assist CCMC with exploring developing a childcare program. Regarding unpaid bills from migrant workers, I sent letters to the canneries, and I received a great response from Trident, so we'll see if anything positive comes of it.

- 3. **Director of Finance Report** Denna Stavig stated that her Financials are in the packet, it does look like we will end the year in the positive, so that is very exciting. We had a couple of pretty big paybacks to Noridian and Medicare. One was for FY 2021 cost report and that was about \$250K, and then out interim review for 2023 came back and we paid back \$219K all in December. But we're still holding strong and we're doing okay.
- **4. Medical Director Quarterly Report** Dr. Sanders stated that Dr. Bejes' written report is in the packet. He is actually in town today, but was unavailable to be here this evening as he is also the Medical Director at Ilanka. I am happy to answer any questions you might have.
- 5. Ancillary Services Quarterly Report Tamara Russin stated that her written report is in the packet, additional items to note are that we do have quite a few specialists coming in January we have Dr. Gray, and February we have Dr. Kaufman, Dr. Gifford, and Dr. Sjostedt. And in March we have Dr. Horner coming for her first Cordova Dermatology Clinic. If anyone wants an appointment call the Clinic and we'll get you scheduled.
- 6. Quality Quarterly Report Noelle Camarena stated that her written report is in the packet, a few highlights to note are that as Dr. Sanders mentioned LTC had a CMS survey, and the plan of correction has been submitted. CCMC employees have started their grant funded health care trainings. Some have already completed their trainings including ACLS, BLS, and PALS "train-the-trainer" class that will allow Alexus Allen to offer ACLS, BLS, and PALS certification to CCMC staff.
- 7. Nursing Department Quarterly Report Alexus Allen reported that in the Emergency Department there had been a lot of staff turnover. There have been some changes in Leadership as well. For EOC Rounding we've updated quite a few items that included all of our plans of correction from the recent survey. We're also working on a S.A.N.E. Certification (Sexual Assault Nurse Examiner).
- **8. Sound Alternatives Quarterly Report** Barb Jewell reported that Sound Alternatives continues to see an increase in individual clients as well as visits. Staff provided services to 48 individuals in the past quarter, which was an increase of 7% from the last report. The program had 360 visits during the last quarter which was an increase of 21% from previous quarter. Sound Alternatives was successfully reaccredited through Joint Commission, this will be in effect for the next 3 years. Having stable staffing for the Community Case Management Program enables us to meet community needs. Our Community Case Manager provided services to 10 individuals, linking them with health care, housing, and other community supports. Dietary staff provided a total of 7,050 meals this quarter. 1,710 meals for LTC, 4,035 meals for seniors through congregate and home delivered, 523 meals for staff, and 43 meals for acute patients.

#### **G. DISCUSSION ITEMS** ~ None

#### H. ACTION ITEMS

#### 1. Amendment to the CCMC Leadership and Staff Compensation Philosophy

**M/Linville S/Senear** "I move that the Hospital Services Board approve the Administrator's salary inclusion in the annual cost-of-living (COLA), in alignment with the board-approved compensation philosophy. The Board will review the recommended Administrator COLA in time for annual budget approval."

#### **Voice Vote on Main Motion**

<u>Senear – yes, Linville – yes, Ujioka – yes, and Hayden – yes.</u>

4 yeas, 0 nay, 1 absent; Motion passed.

#### I. AUDIENCE PARTICIPATION

#### J. BOARD MEMBERS COMMENTS

**Hayden**  $\sim$  I echo all of these comments. I'm excited to hear more on the child care.

**Linville** ~ I am excited about the Dermatologist, and the CNA Program.

**Senear** ~ Everyone we talked to about the Dermatologist is very excited.

**Ujioka**  $\sim$  I am excited to be here and learn more about the process, and who every one is and their role at CCMC.

#### **K. EXECUTIVE SESSION**

**M/Senear S/Ujioka** "I move to go into Executive Session to discuss the CCMC Cost of Living Adjustment (COLA), a subject the immediate knowledge of which would clearly have an adverse effect on the finances of the entity." At 12:50pm

M/Ujioka S/Linville "I move to go back into Regular Session." At 12:56pm

#### L. ADJOURNMENT

M/Ujioka S/Linville "I move to adjourn"

**Kelsey Hayden** declared the meeting adjourned 1:12pm.

Prepared by: Faith Wheeler-Jeppson

#### **February 2024 CEO Board Report**

#### **State Legislative Session:**

Last week, I participated in the AHHA CEO legislative fly-in. CCMC continues to advocate for the state to join the Nurse Licensure Compact. Medicaid funding and accountability for insurance companies remain significant priorities as well.

#### **CT Scanner Update:**

We are on schedule for the CT replacement project to begin in the first week of March. This means that the CT scanner will be out of use for most of the month. We are working to have backup ultrasound services available during this period, and x-ray services will remain accessible at all times.

#### **Revenue Cycle:**

We are continuously improving our revenue cycle by enhancing billing practices, negotiating contracts with insurance companies, striving to be in-network with providers commonly used by community members, and enhancing payment collection procedures, particularly during the summer months. Despite efforts, responses to letters sent to Canneries have been minimal.

#### **Staffing:**

Recruiting nursing staff remains a top priority, both at the state and nationwide level. Currently, we have several open nursing positions, which pose a significant challenge as these roles are essential for our operations. Presently, only one out of four emergency room nursing positions is filled, although our long-term care department is fully staffed with nurses. We are actively working on developing and hiring med-surg/swing nurses, a new position created this year.

#### **Employee Retention:**

Access to childcare is a well-known challenge in Cordova, particularly compounded during the summer when schools are out. Many of our staff take time away from work, quit for the summer, or transition to casual status to care for their children. Recognizing the importance of childhood education and wellness in influencing adult health, CCMC aims to explore and support the development of a more robust childcare program. This program would focus on teaching healthy habits and providing tools for maintaining mental and physical health in children, thereby supporting employee retention by ensuring our staff have access to childcare services. We are looking into similar programs at other rural Alaska hospitals and hope to partner with the City Parks and Recreation Department to evaluate how we can expand and enhance childcare services together.

#### **Quality:**

We have completed our plans of correction for our December 2023 state and federal CMS survey and have received our letter of compliance. CCMC staff responded excellently to the survey, identified areas for improvement, and integrated the findings into long-term quality improvement initiatives. Hand hygiene remains a key focus area for our hospital.

Cordova	Community	/ Medical	Center	Statistics

Hosp Acute+SWB Avg. Census	Center St 31 Jan	28 Feb	31 Mar	30 Apr	31 May	30 Jun	31 Jul	31 Aug	30 Sep	31 Oct	30 Nov	31 Dec	Cumulative Total	Monthly Average
FY 2019	3.5	1.6	1.2	1.4	1.2	1.1	2.4	3.3	3.3	3.2	4.0	4.3		2.5
FY 2020	3.3	2.1	2.4	2.7	1.7	1.1	1.0	0.3	0.7	1.0	1.8	1.0		1.6
FY 2021 FY 2022	1.3	3.2	2.2	1.7 2.1	1.5	1.6 1.9	2.1 3.5	2.4 3.5	3.3	5.6 0.5	4.3 1.0	1.4 2.1		2.6
FY 2023	2.5	1.3	2.3	3.6	2.0	0.5	1.1	0.5	2.3	2.7	2.9	2.9		2.1
Acute Admits														
FY 2019	6	0	2	4	2	1	3	6	4	2	3	3	36	3.0
FY 2020	2	6	4	1	8	2	7	5	4	1	6 1	2	33 46	2.8
FY 2021 FY 2022	6	1	2	3	5	7	8	4	3	3 4	3	5	51	3.8 4.3
FY 2023	1	3	6	2	5	4	5	4	2	2	3	4	41	3.4
Acute Patient Days														
FY 2019	33	0	6	12	7	4	13	10	12	3	10	11	121	10.1
FY 2020 FY 2021	4	13	8	14 2	17	11	17 9	9	8 15	3 18	36 13	6 2	109 126	9.1
FY 2022	15	11	7	10	8	10	21	9	12	7	5	14	120	10.8
FY 2023	3	9	16	15	15	11	18	4	12	4	9	10	126	10.5
SWB Admits	L													
FY 2019	2	0	0	0	0	0	3	0	0	2	1	1	9	0.8
FY 2020 FY 2021	2	2	0	1	1	0	2	2	4	3	0	0	7 18	0.6 1.5
FY 2022	1	3	0	1	2	2	3	2	4	2	2	1	23	1.9
FY 2023	2	1	3	2	1	1	1	0	3	2	3	1	20	1.7
SWB Patient Days	Ĺ.,													
FY 2019	75	44	31	30	31	30	61	93	86	95	109	121	806	67.2
FY 2020 FY 2021	99 37	61 77	70 60	67 49	49 50	30 36	14 55	60	13 85	29 155	19 117	24 40	475 821	39.6 68.4
FY 2022	34	81	79	54	37	48	89	101	104	7	24	52	710	59.2
FY 2023	73	28	55	94	48	5	15	13	57	80	79	81	628	52.3
CCMC LTC Admits														
FY 2019	0	0	0	0	0	0	2	0	0	0	1	0	7	0.3
FY 2020 FY 2021	0	0	0	0	0	0	2	0	0	0	3 1	1	4	0.6
FY 2022	0	0	0	0	0	1	0	0	0	0	0	0	1	0.1
FY 2023	0	0	0	1	1	0	1	2	0	1	0	0	6	0.5
CCMC LTC Resident Days	ļ.,,													
FY 2019	299	278	308	300	310	300	280	310	300	310	300	303	3,598	299.8
FY 2020 FY 2021	310 300	289 300	310 298	293 300	296 310	300 299	301 298	310 310	300 300	309 310	277 298	310 309	3,605 3,632	300.4 302.7
FY 2022	310	280	310	300	310	299	310	310	300	310	290	310	3,639	303.3
FY 2023	310	280	310	309	296	270	257	268	252	271	270	279	3,372	281.0
CCMC LTC Avg. Census														
FY 2019	10	9	10	10	10 10	10 10	9 10	10	10	10	10	10		9.8
FY 2020 FY 2021	10 10	10	10	10 10	10	10	10	10	10	10	9 10	10 10		9.8
FY 2022	10	10	10	10	10	10	10	10	10	10	10	10		10.0
FY 2023	10	10	10	10	10	9	8	9	8	9	9	9		9.2
ER Visits	0.1									40.1			504	40.5
FY 2019 FY 2020	31 35	41 38	47 34	54 23	60 52	55 51	68 49	81 47	64 35	43 35	22	28 38	594 466	49.5 38.8
FY 2021	38	42	35	44	77	61	74	78	67	34	32	40	622	51.8
FY 2022	38	38	42	50	75	85	76	97	64	63	38	46	712	59.3
FY 2023	62	39	67	39	56	84	109	100	69	40	48	45	758	63.2
PT Procedures FY 2019	443	423	438	440	381	358	305	352	294	295	321	311	4,361	363.4
FY 2020	404	409	314	218	285	279	201	242	322	363	320	338	3,695	307.9
FY 2021	327	494	646	372	352	444	471	337	413	602	493	310	5,261	438.4
FY 2022	275	459	551	394	307	352	396	384	360	201	274			366.3
FY 2023	364	322	458	405	345	209	304			550		442	4,395	
OT Procedures FY 2019							304	325	479	550	436	442 343	4,395 4,540	378.3
FY 2020		0.1	0.1	0								343	4,540	378.3
	0	0	0	0	0	0	0 0	0 0	0 0	0 0	436 0 0			
FY 2021	0 25	0 223	0 183	0 49	0 0 36	0 0 115	0 0 174	0 0 118	0 0 161	0 0 350	0 0 309	0 0 120	0 0 1,863	0.0 0.0 155.3
FY 2021 FY 2022	0 25 122	0 223 190	0 183 251	0 49 134	0 0 36 120	0 0 115 229	0 0 174 243	0 0 118 200	0 0 161 197	0 0 350 53	0 0 309 87	0 0 120 164	0 0 1,863 1,990	0.0 0.0 155.3 165.8
FY 2021 FY 2022 FY 2023	0 25	0 223	0 183	0 49	0 0 36	0 0 115	0 0 174	0 0 118	0 0 161	0 0 350	0 0 309	0 0 120	0 0 1,863	0.0 0.0 155.3
FY 2021 FY 2022 FY 2023 Lab Tests	0 25 122 94	0 223 190 51	0 183 251 152	0 49 134 115	0 0 36 120 75	0 0 115 229 94	0 0 174 243 70	0 0 118 200 106	0 0 161 197 167	0 0 350 53 163	0 0 309 87 144	0 0 120 164 104	0 0 1,863 1,990 1,335	0.0 0.0 155.3 165.8 111.3
FY 2021 FY 2022 FY 2023	0 25 122	0 223 190	0 183 251	0 49 134	0 0 36 120	0 0 115 229	0 0 174 243	0 0 118 200	0 0 161 197	0 0 350 53	0 0 309 87	0 0 120 164	0 0 1,863 1,990	0.0 0.0 155.3 165.8
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FY 2021 FY 2022 FY 2023 Lab Tests FY 2019 FY 2020 FY 2020 FY 2021 FY 2022 FY 2022 FY 2023 X-Ray Procedures FY 2019 FY 2020 FY 2020 FY 2020 FY 2021 FY 2020 FY 2020 FY 2020 FY 2020 FY 2020 FY 2021 FY 2022 FY 2022 FY 2023	0 25 122 94 330 277 885 825 545	0 223 190 51 356 295 1,010 576 546 48 49	0 183 251 152 255 233 1,004 671 575 83 55	0 49 134 115 361 355 805 902 578 0 42 64	0 0 0 36 36 120 75 423 657 682 958 801	0 0 115 229 94 244 1,441 637 699 655	0 0 174 243 70 404 2,229 1,261 610 766	0 0 0 118 200 106 119 119 119 119 119 119 119 119 119 11	0 0 161 197 167 378 1,319 853 594 512 77 63 88	0 0 350 53 163 310 1,084 605 585 501	0 0 309 87 144 392 1,263 614 499 478	343 0 0 120 164 104 406 1,165 549 553 539 46 39 72	4,540 0 1,863 1,990 1,335 4,332 12,213 10,020 8,294 7,145 689 619 791	378.3 0.0 0.0 155.3 165.8 111.3 361.0 1,017.8 835.0 691.2 595.4 57.4 51.6 65.9
FY 2021 FY 2022 FY 2023 Lab Tests FY 2019 FY 2020 FY 2021 FY 2022 FY 2023 X-Ray Procedures FY 2019 FY 2020 FY 2021 CFY 2023 CFY 2023 CFY 2021 FY 2020 CFY 2021 FY 2020 FY 2021 FY 2020 FY 2021 FY 2022 FY 2023 CFY 2023 CFY 2023 CFY Procedures	0 25 122 94 330 277 277 277 275 885 825 545 46 46 48 82 72	0 223 190 51 356 295 1,010 576 546 48 49 50 63 45	0 183 251 152 255 233 1,004 671 575 83 55 49 64	0 49 134 115 361 355 805 902 578 0 42 64 94	0 0 36 120 75 423 657 682 958 801 0 0 52 64 60 50	0 0 115 229 94 244 1,441 637 699 655	0 0 174 243 70 404 2,229 1,261 610 766 94 62 79 69 97	0 0 118 200 106 473 1,895 1,115 822 649 79 58 86 93 107	0 0 161 197 167 378 1,319 853 594 512 77 63 88 51 88	0 0 0 350 53 163 310 1,084 605 585 501 59 44 68 72	0 0 0 309 87 144 392 1,263 614 499 478 59 47 53 58 61	343 0 0 120 164 104 406 1,165 549 553 539 46 39 72 61 67	4,540 0 0 1,863 1,990 1,335 4,332 12,213 10,020 8,294 7,145 689 619 791 849 853	378.3 0.0 0.0 155.3 165.8 111.3 361.0 1,017.8 835.0 691.2 595.4 57.4 51.6 65.9 70.8 71.1
FY 2021 FY 2022 FY 2023 Lab Tests FY 2019 FY 2020 FY 2020 FY 2021 FY 2022 FY 2022 FY 2023 X-Ray Procedures FY 2019 FY 2020 FY 2020 FY 2020 FY 2021 FY 2020 FY 2020 FY 2020 FY 2020 FY 2020 FY 2021 FY 2022 FY 2022 FY 2023	0 25 122 94 330 277 885 825 545	0 223 190 51 356 295 1,010 576 546 48 49 50 63	0 183 251 152 255 233 1,004 671 575 83 55 49	0 49 134 115 361 355 805 902 578 0 42 64	0 0 0 36 120 75 423 657 682 958 801 0 0 52 64 60	0 0 0 115 229 94 244 1,441 637 699 655	0 0 174 243 70 404 2,229 1,261 610 766 94 62 79	0 0 0 118 200 106 179 179 179 179 179 179 179 179 179 179	0 0 0 161 197 167 167 178 178 179 167 179 167 179 179 179 179 179 179 179 179 179 17	0 0 350 53 163 310 1,084 605 585 501 59 44 68 72	0 0 309 87 144 392 1,263 614 499 478	343 0 0 120 164 104 406 1,165 549 553 539 46 39 72 61	4,540 0 0 1,863 1,990 1,335 4,332 12,213 10,020 8,294 7,145 689 619 791 849	378.3 0.0 0.0 155.3 165.8 111.3 361.0 1,017.8 835.0 691.2 595.4 51.6 66.9 70.8
FY 2021 FY 2022 FY 2023 Lab Tests FY 2019 FY 2020 FY 2021 FY 2022 FY 2023 X-Ray Procedures FY 2019 FY 2020 FY 2023 CFY 2021 FY 2023 CFY 2021 FY 2020 FY 2021 FY 2020 FY 2021 FY 2020 FY 2021 FY 2025 FY 2019 FY 2027 FY 2028 FY 2019 FY 2020 FY 2020 FY 2020 FY 2020 FY 2020 FY 2020	0 25 122 94 330 277 885 825 545 46 48 82 72	0 223 190 51 356 295 1,010 576 546 48 49 50 63 3 45	0 183 251 152 255 233 1,004 671 575 55 49 64 64 63 33 35 55 49 64 64 63 33 55 49 64 64 65 64 64 65 64 64 65 66 66 66 66 66 66 66 66 66 66 66 66	0 49 134 115 361 355 805 902 578 0 42 64 49 49 49 15 18	0 0 0 36 120 75 120 120 120 120 120 120 120 120 120 120	0 0 0 115 229 94 244 1,441 637 699 655 98 62 70 82 88 81 11	0 0 0 174 243 70 243 70 20 20 20 20 20 20 20 20 20 20 20 20 20	0 0 1118 200 106 473 1,895 1,115 822 649 79 58 86 93 107 35 23 38	0 0 161 197 167 378 1,319 853 594 512 77 63 88 51 83	0 0 0 350 53 163 163 163 163 163 163 163 163 163 16	0 0 309 87 144 392 1,263 614 499 478 59 47 53 58 61 12 20	343 0 0 120 164 104 406 1,165 549 553 539 72 61 67 19 20 22	4,540 0 0 1,863 1,990 1,335 4,332 12,213 10,020 8,294 7,145 689 619 791 849 853 213 224 297	378.3 0.0 0.0 155.3 165.8 111.3 361.0 1,017.8 835.0 691.2 595.4 57.4 51.6 65.9 70.8 71.1 17.8 18.7 24.8
FY 2021 FY 2022 FY 2023 Lab Tests FY 2019 FY 2020 FY 2021 FY 2022 FY 2023 X-Ray Procedures FY 2019 FY 2020 FY 2021 FY 2022 FY 2023 CT Procedures FY 2019 FY 2021 FY 2022 FY 2023 FY 2023 FY 2021 FY 2022 FY 2023 FY 2021 FY 2020 FY 2021 FY 2021	0 25 122 94 330 277 885 825 545 46 46 48 82 72	0 223 190 51 356 295 1,010 576 546 48 49 50 63 45	0 183 251 152 255 233 1,004 671 575 83 55 49 64 63	0 49 134 115 361 355 805 902 578 0 42 64 94 49 15 18 20 25	0 0 0 36 120 120 120 120 120 120 120 120 120 120	0 0 1115 229 94 244 1,441 637 699 655 98 62 70 82 88	0 0 174 243 70 404 2,229 1,261 610 766 94 62 79 69 97	0 0 0 118 200 118 200 128 200 128 22 649 25 86 93 107 25 23 38 26	0 0 0 161 197 167 167 167 167 167 167 167 167 167 16	0 0 350 53 163 310 1,084 605 585 501 59 44 44 68 72 71	0 0 0 309 87 144 392 1,263 614 499 478 59 47 59 47 58 61	343 0 0 120 164 104 406 1,165 549 553 539 46 39 72 61 67	4,540 0 0 1,863 1,990 1,335 4,332 12,213 10,020 8,294 7,145 689 619 791 849 853 213 224 224 227 320	378.3 0.0 0.0 155.3 165.8 111.3 361.0 1,017.8 835.0 691.2 595.4 57.4 51.6 65.9 70.8 71.1 17.8 18.7 24.8 26.7
FY 2021 FY 2022 FY 2023 Lab Tests FY 2019 FY 2020 FY 2020 FY 2021 FY 2022 FY 2022 FY 2023 X.Ray Procedures FY 2019 FY 2020 FY 2020 FY 2020 FY 2021 FY 2021 FY 2022 FY 2022 FY 2023 CT Procedures FY 2019 FY 2020 FY 2020 FY 2021 FY 2022 FY 2023 FY 2025 FY 2025 FY 2026 FY 2027 FY 2027 FY 2020 FY 2020 FY 2020 FY 2020 FY 2021 FY 2022 FY 2023	0 25 122 94 330 277 885 825 545 46 48 82 72	0 223 190 51 356 295 1,010 576 546 48 49 50 63 3 45	0 183 251 152 255 233 1,004 671 575 55 49 64 64 63 33 35 55 49 64 64 63 33 55 49 64 64 64 65 64 64 65 64 66 66 66 66 66 66 66 66 66 66 66 66	0 49 134 115 361 355 805 902 578 0 42 64 49 49 49 15 18	0 0 0 36 120 75 120 120 120 120 120 120 120 120 120 120	0 0 0 115 229 94 244 1,441 637 699 655 98 62 70 82 88 81 11	0 0 0 174 243 70 243 70 20 20 20 20 20 20 20 20 20 20 20 20 20	0 0 1118 200 106 473 1,895 1,115 822 649 79 58 86 93 107 35 23 38	0 0 161 197 167 378 1,319 853 594 512 77 63 88 51 83	0 0 0 350 53 163 163 163 163 163 163 163 163 163 16	0 0 309 87 144 392 1,263 614 499 478 59 47 53 58 61 12 20	343 0 0 120 164 104 406 1,165 549 553 539 72 61 67 19 20 22	4,540 0 0 1,863 1,990 1,335 4,332 12,213 10,020 8,294 7,145 689 619 791 849 853 213 224 297	378.3 0.0 0.0 155.3 165.8 111.3 361.0 1,017.8 835.0 691.2 595.4 57.4 51.6 65.9 70.8 71.1 17.8 18.7 24.8
FY 2021 FY 2022 FY 2023 Lab Tests FY 2019 FY 2020 FY 2021 FY 2022 FY 2023 X-Ray Procedures FY 2019 FY 2020 FY 2023 CT Procedures FY 2019 FY 2020 FY 2021 FY 2023 CT Procedures FY 2019 FY 2020 FY 2021 FY 2020 FY 2020 FY 2021 FY 2020 FY 2021 FY 2020 FY 2021 FY 2020 FY 2021 FY 2022 FY 2023 COMC Clinic Visits	0 25 122 94 330 277 885 825 545 46 48 82 72 19 12 24 21	0 223 190 51 190	0 183 251 152 255 233 1,004 671 575 83 55 49 64 63 13 13 26	0 49 134 115 361 355 805 902 578 0 42 64 94 49 15 18 20 25	0 0 0 36 120 75 120 120 120 120 120 120 120 120 120 120	0 0 1115 229 244 1,441 637 699 655 98 62 70 82 88 11 12 33 24 42	0 0 174 243 70 404 2,229 1,261 610 766 94 62 279 97 24 19 28 31	0 0 0 118 200 119 118 200 120 120 120 120 120 120 120 120 120	0 0 0 161 197 167 167 167 167 167 167 167 167 167 16	0 0 350 53 163 310 1,084 605 585 501 59 44 68 72 71 6 6 20 16 30 4	0 0 309 87 144 1263 614 499 478 59 47 53 58 61 12 20 12 15 23	343 0 0 120 164 104 406 1,165 549 553 539 72 61 67 19 20 22 28 24	4,540 0 0 1,863 1,990 1,335 4,332 12,213 10,020 8,294 7,145 689 619 791 849 853 213 224 297 320 290	378.3  0.0 0.0 155.3 165.8 111.3 361.0 1,017.8 835.0 691.2 595.4 57.4 51.6 65.9 70.8 71.1 17.8 18.7 24.8 26.7 24.2
FY 2021 FY 2022 FY 2023 Lab Tests FY 2019 FY 2020 FY 2021 FY 2020 FY 2021 FY 2022 FY 2023 X-Ray Procedures FY 2019 FY 2020 FY 2021 FY 2020 CFY 2021 FY 2020 FY 2021 FY 2022 FY 2021 FY 2022 FY 2023 COMC Clinic Visits	0 25 122 94 330 277 885 825 545 46 46 48 82 72	0 223 190 51 356 295 1,010 576 546 48 49 50 63 45	0 183 251 152 255 233 1,004 671 575 83 55 49 64 63	0 49 134 115 361 355 805 902 578 0 42 64 94 49 15 18 20 25	0 0 0 36 120 120 120 120 120 120 120 120 120 120	0 0 1115 229 94 244 1,441 637 699 655 98 62 70 82 88	0 0 174 243 70 404 2,229 1,261 610 766 94 62 79 69 97	0 0 0 118 200 118 200 128 200 128 22 649 25 86 93 107 25 23 38 26	0 0 0 161 197 167 167 167 167 167 167 167 167 167 16	0 0 350 53 163 310 1,084 605 585 501 59 44 44 68 72 71	0 0 0 309 87 144 392 1,263 614 499 478 59 47 59 47 58 61	343 0 0 120 164 104 406 1,165 549 553 539 46 39 72 61 67	4,540 0 0 1,863 1,990 1,335 4,332 12,213 10,020 8,294 7,145 689 619 791 849 853 213 224 224 227 320	378.3 0.0 0.0 155.3 165.8 111.3 361.0 1,017.8 835.0 691.2 595.4 57.4 51.6 65.9 70.8 71.1 17.8 18.7 24.8 26.7
FY 2021 FY 2022 FY 2023 Lab Tests FY 2019 FY 2020 FY 2021 FY 2020 FY 2021 FY 2022 FY 2023 X-Ray Procedures FY 2019 FY 2020 FY 2021 FY 2020 FY 2021 FY 2020 FY 2021 FY 2021 FY 2020 FY 2021 FY 2023 CT Procedures FY 2019 FY 2020 FY 2021 FY 2020 FY 2021 FY 2021 FY 2020 FY 2021 FY 2021 FY 2021 FY 2021 FY 2021 FY 2020 CMMC Clinic Visits FY 2019 FY 2020 FY 2020 FY 2020 FY 2020 FY 2020	0 25 122 94 330 277 885 825 545 46 46 48 82 72 22 24 21 30 30	0 223 190 251	0 183 251 152 255 233 1,004 671 575 83 55 49 64 63 22 22 24 144 141 161	0 49 134 115 361 355 805 902 578 0 42 64 94 49 15 18 20 25 18	0 0 0 36 120 120 120 120 120 120 120 120 120 120	0 0 1115 229 244 1,441 637 699 655 98 62 70 82 88 81 11 23 36 205 151 122	0 0 174 243 70 404 2,229 1,261 610 766 94 62 279 97 24 19 28 31 39	0 0 0 118 200 119 118 200 120 18 200 18 20	0 0 0 161 197 167 167 167 167 167 167 167 167 167 16	0 0 350 53 163 163 310 1,084 605 585 501 59 44 468 72 71 66 20 166 30 4	0 0 309 87 144 1263 614 499 478 59 47 53 58 61 12 20 12 15 23	343 0 0 120 164 104 406 1,165 549 553 539 72 61 67 7 20 22 28 24 173 127 275	4,540 0 0 1,863 1,990 1,335 4,332 12,213 10,020 8,294 7,145 619 791 849 853 224 297 320 290 2,522 1,747 2,857	378.3  0.0  0.0  155.3  165.8  111.3  361.0  1,017.8  835.0  691.2  595.4  57.4  51.6  65.9  70.8  71.1  145.6  24.8  210.1  145.6  238.1
FY 2021 FY 2022 FY 2023 Lab Tests FY 2019 FY 2020 FY 2021 FY 2021 FY 2022 FY 2023 X-Ray Procedures FY 2019 FY 2020 FY 2020 FY 2020 FY 2020 FY 2021 FY 2022 FY 2023 OT Procedures FY 2019 FY 2022 FY 2021 FY 2022 FY 2023 OT Procedures FY 2019 FY 2020 FY 2019 FY 2020 FY 2019 FY 2020 FY 2019 FY 2021 FY 2021 FY 2022 FY 2023 FY 2023 FY 2023 FY 2021 FY 2021 FY 2021 FY 2021 FY 2021 FY 2020	0 25 122 94 330 277 885 825 545 46 46 48 82 72 11 12 24 21 30	0 223 190 51 190	0 183 251 152 255 233 1,004 671 575 83 3 55 49 64 63 13 26 6 36 22 2	0 49 134 115 361 355 805 902 578 0 42 64 94 49 15 18 20 25 18 178 112 157 237	0 0 0 36 120 120 120 120 120 120 120 120 120 120	0 0 1115 229 944 1,441 637 699 655 98 62 70 82 88 11 23 32 42 36	0 0 0 174 243 70 70 70 70 70 70 70 70 70 70 70 70 70	0 0 0 0 118 20	0 0 161 197 167 1378 1,319 853 594 512 77 63 88 88 51 21 22 25 16 26	0 0 350 53 163 163 310 1,084 605 585 501 59 44 44 68 72 71 6 20 40 40 40 40 40 40 40 40 40 40 40 40 40	0 0 309 87 144 149 1,263 614 499 478 59 47 53 58 61 12 20 12 22 1,28 33 32 33 32 33 32 33 32 33 32	343 0 0 120 164 406 1,165 549 553 539 72 61 67 19 20 22 28 24 173 127 275 182	4,540 0 0 1,863 1,990 1,335 4,332 12,213 10,020 8,294 7,145 689 619 791 849 853 213 224 297 320 290 2,522 1,747 2,852 1,747 2,818	378.3  0.0 0.0 155.3 165.8 111.3 361.0 1,017.8 835.0 691.2 595.4 51.6 65.9 77.8 17.8 18.7 24.8 26.7 24.2
FY 2021 FY 2022 FY 2023 Lab Tests FY 2019 FY 2020 FY 2021 FY 2021 FY 2022 FY 2023 X-Ray Procedures FY 2019 FY 2020 FY 2020 FY 2021 FY 2022 FY 2023 OT Procedures FY 2019 FY 2020 FY 2022 FY 2022 FY 2023 CT Procedures FY 2019 FY 2020 FY 2020 FY 2021 FY 2020 FY 2021 FY 2020 FY 2020 FY 2021 FY 2020 FY 2021 FY 2020 FY 2021 FY 2022 FY 2023 COMC Clinic Visits FY 2019 FY 2020 FY 2020 FY 2021 FY 2021 FY 2022	0 25 122 94 330 277 885 825 545 46 46 48 82 72 22 24 21 30 30	0 223 190 251	0 183 251 152 255 233 1,004 671 575 83 55 49 64 63 22 22 24 144 141 161	0 49 134 115 361 355 805 902 578 0 42 64 94 49 15 18 20 25 18	0 0 0 36 120 120 120 120 120 120 120 120 120 120	0 0 1115 229 244 1,441 637 699 655 98 62 70 82 88 81 11 23 36 205 151 122	0 0 174 243 70 404 2,229 1,261 610 766 94 62 279 97 24 19 28 31 39	0 0 0 118 200 119 118 200 120 18 200 18 20	0 0 0 161 197 167 167 167 167 167 167 167 167 167 16	0 0 350 53 163 163 310 1,084 605 585 501 59 44 468 72 71 66 20 166 30 4	0 0 309 87 144 1263 614 499 478 59 47 53 58 61 12 20 12 15 23	343 0 0 120 164 104 406 1,165 549 553 539 72 61 67 7 20 22 28 24 173 127 275	4,540 0 0 1,863 1,990 1,335 4,332 12,213 10,020 8,294 7,145 619 791 849 853 224 297 320 290 2,522 1,747 2,857	378.3  0.0  0.0  155.3  165.8  111.3  361.0  1,017.8  835.0  691.2  595.4  57.4  51.6  65.9  70.8  71.1  145.6  24.8  210.1  145.6  238.1
FY 2021 FY 2022 FY 2023 Lab Tests FY 2019 FY 2020 FY 2021 FY 2020 FY 2021 FY 2023 X-Ray Procedures FY 2019 FY 2020 FY 2021 FY 2023 CY 2021 FY 2020 FY 2021 FY 2022 FY 2021 FY 2023 COMC Clinic Visits FY 2019 FY 2020 FY 2021 FY 2020 FY 2021 FY 2022 FY 2023 Behavioral Hith Visits	0 25 122 94 330 277 885 825 545 46 46 48 82 72 2 24 21 21 21 22 24 21 25 288 288	0 223 190 51 356 295 1,010 576 546 48 49 50 63 45 12 27 21 18 18 193 134 196 158	0 183 251 152 255 233 1,004 671 575 49 64 63 63 63 22 22 144 141 161 199 151	0 49 49 134 115 361 355 805 902 578 0 42 64 94 49 15 18 20 25 18 178 178 178 178	0 0 0 36 120 75 121 188 260 214	0 0 1115 229 244 1,441 637 699 655 98 62 70 82 88 81 11 23 32 42 42 36 55 151 224 241 188	0 0 174 243 404 2,229 1,261 610 766 94 62 79 97 24 19 28 31 39 247 150 265 221 230	0 0 118 200 118 200 1473 1,895 1,115 822 649 79 58 86 93 107 35 23 38 26 34 252 150 277 212 289	0 0 0 161 197 167 167 167 167 167 167 167 167 167 16	0 0 350 53 163 163 310 1,084 605 585 501 59 44 468 72 71 16 30 4 4 4 4 4 60 16 30 16 30 4 4 4 4 4 4 30 16 30 16 30 16 30 4 30 4 30 4 30 4 30 4 30 4 30 4 30	0 0 0 309 87 144 12 1,263 614 499 478 59 47 53 58 61 12 20 12 15 23 128 303 219 216	343 0 0 120 164 406 1,165 549 553 539 46 39 72 61 67 19 20 22 28 24 173 127 275 182 193	4,540 0 0 1,863 1,990 1,335 4,332 12,213 10,020 8,294 7,145 689 619 791 849 853 213 224 297 320 290 2,522 1,745 2,522 1,745 2,745	378.3  0.0 0.0 155.3 165.8 111.3 361.0 1,017.8 835.0 691.2 595.4 57.4 51.6 65.9 70.8 71.1 17.8 24.8 26.7 24.2 210.1 145.6 238.1 243.2 220.8
FY 2021 FY 2022 FY 2023 Lab Tests FY 2019 FY 2020 FY 2020 FY 2021 FY 2021 FY 2022 FY 2023 X.Ray Procedures FY 2019 FY 2020 FY 2021 FY 2021 FY 2022 FY 2023 CT Procedures FY 2019 FY 2020 FY 2020 FY 2021 FY 2021 FY 2022 FY 2023 COMC Clinic Visits FY 2019 FY 2020 FY 2021 FY 2021 FY 2022 FY 2023 FY 2022	0 25 122 94 330 277 885 825 545 46 46 48 82 72 11 12 24 21 30	0 223 190 51 190	0 183 251 152 255 233 1,004 671 575 83 3 55 49 64 63 13 26 6 36 22 2	0 49 134 115 361 355 805 902 578 0 42 64 94 49 15 18 20 25 18 178 112 157 237	0 0 0 36 120 120 120 120 120 120 120 120 120 120	0 0 1115 229 944 1,441 637 699 655 98 62 70 82 88 11 23 32 42 36	0 0 0 174 243 70 70 70 70 70 70 70 70 70 70 70 70 70	0 0 0 0 118 20	0 0 161 197 167 1378 1,319 853 594 512 77 63 88 88 51 21 22 25 16 26	0 0 350 53 163 163 310 1,084 605 585 501 59 44 44 68 72 71 6 20 40 40 40 40 40 40 40 40 40 40 40 40 40	0 0 309 87 144 149 1,263 614 499 478 59 47 53 58 61 12 20 12 22 1,28 33 32 33 32 33 32 33 32 33 32	343 0 0 120 164 406 1,165 549 553 539 72 61 67 19 20 22 28 24 173 127 275 182	4,540 0 0 1,863 1,990 1,335 4,332 12,213 10,020 8,294 7,145 689 619 791 849 853 213 224 297 320 290 2,522 1,747 2,852 1,747 2,818	378.3  0.0 0.0 155.3 165.8 111.3 361.0 1,017.8 835.0 691.2 595.4 51.6 65.9 77.8 17.8 18.7 24.8 26.7 24.2
FY 2021 FY 2022 FY 2023 Lab Tests FY 2019 FY 2020 FY 2021 FY 2022 FY 2023 X-Ray Procedures FY 2019 FY 2020 FY 2021 FY 2022 FY 2023 COMC Clinic Visits FY 2019 FY 2020 FY 2021 FY 2023 Behavioral Hilth Visits FY 2019 FY 2023 Behavioral Hilth Visits FY 2019 FY 2020 FY 2021 FY 2023 FY 2020	0 25 122 94 330 277 885 825 545 46 46 48 82 72 2 24 21 21 21 22 24 21 25 288 288	0 223 190 61 190 190 190 190 190 190 190 190 190 19	0 183 251 152 255 233 1,004 671 575 83 155 49 64 63 36 22 144 141 199 151 69 138 65 65	0 49 134 115 361 355 805 902 578 0 42 64 94 49 15 18 20 25 18 178 112 157 176	0 0 0 0 36 120 75 121 188 260 214 89 113 90	0 0 1115 229 244 1,441 637 699 655 98 62 70 82 88 81 11 23 32 42 42 36 55 151 1224 241 188	0 0 174 243 70 174 243 70 175 175 175 221 230 82 8 8 6 6 0	0 0 0 118 200	0 0 0 0 161 197 167 167 167 167 167 167 167 167 167 16	0 0 350 53 163 163 310 1,084 605 585 501 59 44 68 72 71 16 30 46 30 16 30 138 452 359 371	0 0 0 309 87 144 149 1,263 614 499 478 59 47 53 58 61 12 20 12 20 12 21 23 183 128 303 219 216	343 0 0 120 164 406 1,165 549 553 539 72 61 67 19 20 22 28 24 173 127 275 182 193	4,540 0 0 1,863 1,990 1,335 4,332 12,213 10,020 8,294 7,145 689 619 791 849 853 213 224 297 320 290 2,522 1,747 2,818 2,649 1,109	378.3  0.0 0.0 155.3 165.8 111.3 361.0 1,017.8 835.0 691.2 595.4 57.4 51.6 65.9 70.8 71.1 17.8 18.7 24.8 26.7 24.2 210.1 145.6 238.1 243.2 220.8
FY 2021 FY 2022 FY 2023 Lab Tests FY 2019 FY 2020 FY 2020 FY 2021 FY 2022 FY 2023 X.Ray Procedures FY 2019 FY 2020 FY 2020 FY 2021 FY 2020 FY 2020 FY 2021 FY 2020 FY 2021 FY 2021 FY 2022 FY 2023 CT Procedures FY 2019 FY 2020 FY 2021 FY 2022 FY 2023 CCMC Clinic Visits FY 2019 FY 2022 FY 2023 FY 2023 FY 2021 FY 2022 FY 2023 Behavioral Hith Visits FY 2019 FY 2023 Behavioral Hith Visits FY 2019 FY 2023 Behavioral Hith Visits FY 2019 FY 2023	0 25 122 94 330 277 885 825 545 46 48 82 72 19 12 24 21 30	0 223 190 51 356 295 1,010 576 546 48 49 50 63 3 45 11 12 14 27 21 18 181 193 134 196 158	0 183 251 152 255 233 1,004 671 575 55 49 64 63 13 13 26 36 22 22 44 141 161 199 151	0 49 49 134 115 361 355 805 902 578 0 42 64 49 49 15 18 20 25 18 178 112 157 237 176	0 0 36 120 75 423 657 682 958 801 0 52 64 64 60 50 20 27 29 16 250 121 188 260 214	0 0 1115 229 94 1,441 637 699 655 65 70 82 88 81 11 23 32 42 205 151 224 224 241 188	0 0 174 243 70 404 2,229 1,261 610 766 62 79 94 62 29 19 24 19 28 31 39 247 150 265 221 230	0 0 1118 200 106 473 1,895 1,115 822 649 58 86 93 107 35 23 38 26 34 252 277 215 217 217 219 219 219 219 219 219 219 219 219 219	0 0 161 197 167 378 1,319 853 594 512 77 63 88 51 22 25 16 26 26 296 304 242	0 0 350 53 163 310 1,084 605 585 501 501 44 68 72 71 16 30 4 4 360 138 452 359 371	0 0 0 309 87 144 392 1,263 614 499 478 59 47 53 58 61 12 20 12 15 23 303 219 216	343 0 0 120 164 406 1,165 549 553 539 72 61 67 19 20 22 28 24 173 127 275 193 108	4,540 0 0 1,863 1,990 1,335 4,332 12,213 10,020 8,294 7,145 689 619 791 849 853 224 297 320 290 2,522 1,747 2,857 2,918 2,649 1,109 1,297	378.3  0.0  0.0  155.3 166.8 111.3  361.0 1,017.8 835.0 691.2 595.4  57.4 51.6 65.9 70.8 71.1  17.8 18.7 24.8 26.7 24.2  210.1 145.6 238.1 243.2 220.8

Cordova	Community	Medical	Center	Statistics

Cordova Community Medical	Center S	tatistics 28	31	30	31	30	31	31	30	31	30	31		
	Jan	Z8 Feb	ان Mar	Apr	งา May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Cumulative	Monthly
Hosp Acute+SWB Avg. Census	I	29	···a·	Aþi	may	oun	ou.	Aug	ОСР	001	1101	500		Average
FY 2021	1.3	3.2	2.2	1.7	2.2	1.6	2.1	2.4	3.3	5.6	4.3	1.4		2.6
FY 2022	1.6	3.3	2.8	2.1	1.5	1.9	3.5	3.5	3.9	0.5	1.0	2.1		2.3
FY 2023	2.5	1.3	2.3	3.6	2.0	0.5	1.1	0.5	2.3	2.7	2.9	2.9		2.1
FY 2024	1.4	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0		0.1
Acute Admits														
FY 2021	2	6	4	1	8	7	4	4	4	3	1	2	46	3.8
FY 2022	6	1	2	3	5	7	8	4	3	4	3	5	51	4.3
FY 2023	1	3	6	2	5	4	5	4	2	2	3	4	41	3.4
FY 2024	4												4	4.0
Acute Patient Days FY 2021	4	13	8	2	17	11	9	14	15	18	13	2	126	10.5
FY 2022	15	11	7	10	8	10	21	9	12	7	5	14	129	10.8
FY 2023	3	9	16	15	15	11	18	4	12	4	9	10	126	10.5
FY 2024	12	Ť											12	12.0
SWB Admits														
FY 2021	2	2	0	1	1	0	2	2	4	3	1	0	18	1.5
FY 2022	1	3	0	1	2	2	3	2	4	2	2	1	23	1.9
FY 2023	2	1	3	2	1	1	1	0	3	2	3	1	20	1.7
FY 2024	2												2	2.0
SWB Patient Days														
FY 2021	37	77	60	49	50	36	55	60	85	155	117	40	821	68.4
FY 2022	34	81	79	54	37	48	89	101	104	7	24	52	710	59.2
FY 2023	73	28	55	94	48	5	15	13	57	80	79	81	628	52.3
FY 2024	30												30	30.0
CCMC LTC Admits										^			1	
FY 2021	0	0	0	0	0	0	2	0	0	0	1	1	4	0.3
FY 2022 FY 2023	0	0	0	1	1	0	0	0	0	0	0	0	1 6	0.1
FY 2024	1	U	0	'	j.	U	į.	2	0	'	U	0	1	1.0
CCMC LTC Resident Days	<u>'</u>												— ''	1.0
FY 2020	310	289	310	293	296	300	301	310	300	309	277	310	3,605	300.4
FY 2021	300	300	298	300	310	299	298	310	300	310	298	309	3,632	302.7
FY 2022	310	280	310	300	310	299	310	310	300	310	290	310	3,639	303.3
FY 2023	310	280	310	309	296	270	257	268	252	271	270	279	3,372	281.0
FY 2024	309												309	309.0
CCMC LTC Avg. Census														
FY 2021	10	10	10	10	10	10	10	10	10	10	10	10		9.9
FY 2022	10	10	10	10	10	10	10	10	10	10	10	10		10.0
FY 2023	10	10	10	10	10	9	8	9	8	9	9	9		9.2
FY 2024	10													10.0
ER Visits	20	40	25	44	77	C4	74	70	67	24	20	10	000	54.0
FY 2021	38 38	42 38	35 42	44 50	77 75	61 85	74 76	78 97	67 64	34 63	32 38	40 46	622 712	51.8 59.3
FY 2022 FY 2023	62	39	67	39	56	84	109	100	69	40	48	45	712	63.2
FY 2024	58	33	07	33	30	04	103	100	03	40	40	40	58	58.0
PT Procedures														00.0
FY 2021	327	494	646	372	352	444	471	337	413	602	493	310	5,261	438.4
FY 2022	275	459	551	394	307	352	396	384	360	201	274	442	4,395	366.3
FY 2023	364	322	458	405	345	209	304	325	479	550	436	343	4,540	378.3
FY 2024	302												302	302.0
OT Procedures														
FY 2021	25	223	183	49	36	115	174	118	161	350	309	120	1,863	155.3
FY 2022	122	190	251	134	120	229	243	200	197	53	87	164	1,990	165.8
FY 2023	94	51	152	115	75	94	70	106	167	163	144	104	1,335	111.3
FY 2024	121												121	121.0
Lab Tests	005	1 040	1 004	905	600	637	1 264	1 115	052	COF	614	E 40	10.000	925.0
FY 2021 FY 2022	885	1,010	1,004	805 902	682 958	637 699	1,261 610	1,115 822	853 594	605 585	614 499	549 553	10,020	835.0 691.2
FY 2022 FY 2023	825 545	576 546	671 575	902 578	801	655	766	649	594	585	499	539	8,294 7,145	595.4
FY 2024	513	340	313	310	001	033	700	049	312	301	470	339	513	513.0
X-Ray Procedures	313												515	313.0
FY 2021	48	50	49	64	64	70	79	86	88	68	53	72	791	65.9
FY 2022	82	63	64	94	60	82	69	93	51	72	58	61	849	70.8
FY 2023	72	45	63	49	50	88	97	107	83	71	61	67	853	71.1
FY 2024	76												76	76.0
CT Procedures														
FY 2021	24	27	26	20	27	32	28	38	25	16	12	22	297	24.8
FY 2022	21	21	36	25	29	42	31	26	16	30	15	28	320	26.7
FY 2023	30	18	22	18	16	36	39	34	26	4	23	24	290	24.2
FY 2024	38												38	38.0
CCMC Clinic Visits												_		
FY 2021	125	134	161	157	188	224	265	277	296	452	303	275	2,857	238.1
FY 2022	288	196	199	237	260	241	221	212	304	359	219	182	2,918	243.2
FY 2023	221	158	151	176	214	188	230	289	242	371	216	193	2,649	220.8
FY 2024	205												205	205.0
Behavioral HIth Visits FY 2021	0.5		25.	74	90	00.1	20 1	97		٥٢	00	70	853	74.4
FY 2021 FY 2022	85 84	62 74	65 83	74 79	90 82	96 67	60 74	97	50 126	35 125	63 108	76 94	1,095	71.1 91.3
FY 2023	150	68	86	98	122	86	94	99	94	106	136		<u> </u>	104.6
FY 2024	167	08	00	36	144	00	54	3/	54	100	130	110	1,255	167.0
1 1 2027	10/											1	107	107.0

# CORDOVA COMMUNITY MEDICAL CENTER OPERATING/INCOME STATEMENT FOR THE 12 MONTHS ENDING 12/31/23

01/30/24 08:37 AM

		-SINGLE	M O N T H			V F A P T O	ח ז יי ד	
		BUDGET	\$ VARIANCE		ACTUAL			
			, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				4 (111111111111111111111111111111111111	
REVENUE								
ACUTE	174,076	70,000	104,076	148	1,485,872	1,217,000	268,872	22
SWING BED	557,122	300,000	257,122	85	4,334,938	4,098,000	236,938	5
LONG TERM CARE	464,591	510,000	(45,408)	(8)	5,628,667	6,051,000	(422,332)	(6)
CLINIC	100,375	65,000	35,375	54	1,311,788	861,000	450,788	52
ANCILLARY DEPTS	210,606	210,000	606	0	3,315,852	2,752,000	563,852	20
EMERGENCY DEPART	296,045	175,000	121,045	69	4,492,587	2,889,000	1,603,587	55
BEHAVIORAL HEALT	29,187	20,000	9,187	45	305,065	242,000	63,065	26
RETAIL PHARMACY	129,030		9,030	7	1,611,155			
PATIENT SERVIC	1,961,034	1,470,000	491,034	33	22,485,929	19,564,000		
DEDUCTIONS								
CHARITY	1,871	17,000	15,128	88	234,926	200,000	(34,926)	(17)
CONTRACTUAL ADJU					6,389,801			(49)
ADMINISTRATIVE A					76,734		373,265	
	(336,795)	21,000	357,795		710,690	250,000	(460,690)	(184)
DEDUCTIONS TOT	643,604	435,500		(47)	7,412,152		(2,232,152)	
COST RECOVERIES								
GRANTS	0	0	٥	٥	586,865	527 000	10 965	٥
IN-KIND CONTRIBU								
						225,000		
OTHER REVENUE	8,065	19,000	(10,934)	(57)		225,000	(86,624)	(38)
COST RECOVERIE	24,727	37,500	(12,772)	(34)	1,225,192	982,000	243,192	24
TOTAL REVENUES	1,342,157	1,072,000	270,157	25	16,298,968	15,366,000	932,968	- 6
EXPENSES								
	615,727	504,000	(111.727)	(22)	5,873,647	6.048.000	174,352	2
	269,878				3,271,252			(5)
PROFESSIONAL SER					2,326,200		(387,200)	
	233,850				2,157,568			(12)
MINOR EQUIPMENT	,							(6)
REPAIRS & MAINTE					183,613		19,386	9
RENTS & LEASES		11,000			187,721			
UTILITIES				7	589,067		46,932	7
TRAVEL & TRAININ							16,548	
INSURANCES		17,600				212,000		
RECRUIT & RELOCA				, ,	7,610			80
					621,304			
OTHER EXPENSES					195,114			
OTHER EXPENSES			5,192			353,000		44 -
TOTAL EXPENSES						15,359,000		
OPERATING INCO							491,199	
NET INCOME	(166,614)				498,199		491,199	
	=========	=========	========		=========	=========	========	<b>-</b> 7

#### CORDOVA COMMUNITY MEDICAL CENTER

BALANCE SHEET

01/30/24 08:37 AM

FOR THE MONTH ENDING: 12/31/23

	Current Year	Prior Year	Net Change
ASSETS			
CURRENT ASSETS			
CASH	1,823,721	1,566,780	256,940
NET ACCOUNT RECEIVABLE	2,976,489	1,942,321	1,034,167
THIRD PARTY RECEIVABLE	682	(45,705)	46,387
CLEARING ACCOUNTS		93,711	(93,711)
PREPAID EXPENSES	211,265	195,664	15,600
INVENTORY	445,342	480,713	(35,371)
TOTAL CURRENT ASSETS	5,457,499	4,233,486	1,224,013
PROPERTY PLANT & EQUIPMENT			
LAND	122,010	122,010	
BUILDINGS	8,666,889	8,666,889	
EQUIPMENT	9,634,126	9,625,416	8,710
CONSTRUCTION IN PROGRESS	43,710		43,710
SUBTOTAL PP&E	18,466,736	18,414,316	52,420
LESS ACCUMULATED DEPRECIATION		(14,074,732)	
TOTAL PROPERTY & EQUIPMENT		4,339,583	
OTHER ASSETS			
GOODWILL - PHARMACY	150,000	150,000	
GOODWILL - PHARMACY	(90,000)	(75,000)	(15,000)
PERS DEFERRED OUTFLOW	1,037,998	1,037,998	
TOTAL OTHER ASSETS	1,097,998	1,112,998	(15,000)
TOTAL ASSETS	10,341,198	9,686,069	655,128
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BALANCE SHEET

FOR THE MONTH ENDING: 12/31/23

	Current Year	Prior Year	Net Change
LIABILITIES AND FUND BALANCE			
CURRENT LIABILITIES			
ACCOUNTS PAYABLE	331,048	180,156	150,891
PAYROLL & RELATED LIABILITIES	707,271	635,572	71,698
INTEREST & OTHER PAYABLES	7,711	3,733	3,978
LONG TERM DEBT - CITY	5,466,458	5,466,458	
OTHER CURRENT LONG TERM DEBT		78,088	
TOTAL CURRENT LIABILITIES		6,364,009	
LONG TERM LIABILITIES			
NET PENSION LIABILITY	8,148,107	8,148,107	
TOTAL LONG TERM LIABILITIES	8,148,107	8,148,107	
DEFERRED INFLOWS OF RESOURCES			
PENSION DEFERRED INFLOW	(2,907,065)	(2,907,065)	
TOTAL DEFERRED INFLOWS	(2,907,065)	(2,907,065)	
TOTAL LIABILITIES	11,761,981	11,605,051	156,929
NET POSITION (EQUITY)			
UNRESTRICTED FUND BALANCE	(1,937,496)	(1,937,496)	
TEMPORARY RESTRICTED FUND BALANCE	18,513	18,513	
CURRENT YEAR NET INCOME	498,199		498,199
TOTAL NET POSITION	(1,420,783)	(1,918,982)	
TOTAL LIABILITIES & NET POSITION	10,341,198		
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# CORDOVA COMMUNITY MEDICAL CENTER OPERATING/INCOME STATEMENT 02/22/24 10:55 AM

FOR THE 1 MONTH ENDING: 01/31/24

		STNGI.F	M O N T H			V F A R T O	ח א יד ב	
					ACTUAL			
REVENUE								
ACUTE	125,602	63,548	62,053	97		63,548		
SWING BED	274,999	434,409	(159,410)	(36)	274,999	434,409	(159,410)	(36)
LONG TERM CARE	524,147	397,361	126,785	31	524,147	397,361	126,785	31
CLINIC	110,954	94,599	16,354	17	110,954	94,599	16,354	17
ANCILLARY DEPTS	259,628	338,981	(79,352)	(23)	259,628	338,981	(79,352)	(23)
EMERGENCY DEPART	377,427	349,663	27,763	7	377,427	349,663	27,763	7
BEHAVIORAL HEALT	33,618	29,437	4,180	14	33,618	29,437	4,180	14
RETAIL PHARMACY	170,986							
PATIENT SERVIC	1,877,364		62,433		1,877,364		62,433	3
DEDUCTIONS								
CHARITY	4,198	3,572	(626)	(17)	4,198	3,572	(626)	(17)
CONTRACTUAL ADJU	651,099	303,498	(347,601)	(114)	651,099	303,498	(347,601)	(114)
ADMINISTRATIVE A	9,470	2,100	(7,369)	(350)	9,470	2,100	(7,369)	(350)
BAD DEBT		121,000	226,715	187	(105,715)	121,000	226,715	187
DEDUCTIONS TOT	559,053	430,171			559,053	430,171	(128,881)	
COST RECOVERIES								
GRANTS	14,824	0	14,824	0	14,824	0	14,824	0
IN-KIND CONTRIBU					16,662			
					8,475			
								-
COST RECOVERIE	39,963	22,986		73	39,963	22,986	16,976	73
TOTAL REVENUES	1,358,274			(3)	1,358,274	1,407,746	(49,472)	(3)
EXPENSES								
WAGES	520,341	572,211	51,870	9	520,341	572,211	51,870	9
TAXES & BENEFITS	421,649	363,579	(58,069)	(15)	421,649	363,579	(58,069)	(15)
PROFESSIONAL SER	184,030	192,618	8,587	4	184,030	192,618	8,587	4
SUPPLIES	168,292	164,062	(4,229)	(2)	168,292	164,062	(4,229)	(2)
MINOR EQUIPMENT	2,783	568	(2,215)	(390)	2,783	568	(2,215)	(390)
REPAIRS & MAINTE	12,983	13,095	111	0	12,983	13,095	111	0
RENTS & LEASES	11,558		1,300	10	11,558	12,859	1,300	10
UTILITIES	58,777	69,037				69,037	10,259	14
TRAVEL & TRAININ					5,270			(129)
INSURANCES	20,359			2		20,882	523	2
RECRUIT & RELOCA	51	297	245	82		297	245	82
DEPRECIATION					42,573	41,692	(881)	(2)
	18,969	15,128	(3,841)	(25)	18,969	15,128	(3,841)	(25)
TOTAL EXPENSES			689		1,467,641	1,468,330		0
								-
					(109,367)			
NET INCOME	(109,367)	(60,584)	(48,783)	(80)	(109,367)	(60,584)	(48,783)	(80)
		=========	==========		=========	==========		<u>.</u>

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#### CORDOVA COMMUNITY MEDICAL CENTER

BALANCE SHEET

02/22/24 10:55 AM

FOR THE MONTH ENDING: 01/31/24

	Current Year	Prior Year	Net Change
ASSETS			
CURRENT ASSETS			
CASH	2,562,856	1,642,280	920,576
NET ACCOUNT RECEIVABLE	2,338,822	2,318,501	20,320
THIRD PARTY RECEIVABLE	682	(45,616)	46,299
CLEARING ACCOUNTS	(233)	(2,232)	1,999
PREPAID EXPENSES	184,229	171,918	12,311
INVENTORY		441,637	
TOTAL CURRENT ASSETS		4,526,488	
PROPERTY PLANT & EQUIPMENT			
LAND	122,010	122,010	
BUILDINGS	8,666,889	8,666,889	
EQUIPMENT	9,678,306	9,625,416	52,889
CONSTRUCTION IN PROGRESS	650		650
SUBTOTAL PP&E		18,414,316	
LESS ACCUMULATED DEPRECIATION	(14,722,360)	(14,132,036)	
TOTAL PROPERTY & EQUIPMENT		4,282,279	
OTHER ASSETS			
GOODWILL - PHARMACY	150,000	150,000	
GOODWILL - PHARMACY	(91,250)	(76,250)	(15,000)
PERS DEFERRED OUTFLOW	1,037,998	1,037,998	
TOTAL OTHER ASSETS		1,111,748	(15,000)
TOTAL ASSETS	10,368,800	9,920,517	448,283
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BALANCE SHEET

FOR THE MONTH ENDING: 01/31/24

	Current Year	Prior Year	Net Change
LIABILITIES AND FUND BALANCE			
CURRENT LIABILITIES			
ACCOUNTS PAYABLE	421,183	309,119	112,064
PAYROLL & RELATED LIABILITIES	754,105	701,289	52,815
INTEREST & OTHER PAYABLES	7,711	4,706	3,005
LONG TERM DEBT - CITY	5,466,458	5,466,458	
OTHER CURRENT LONG TERM DEBT	8,450	68,198	(59,748)
TOTAL CURRENT LIABILITIES	6,657,909	6,549,773	108,136
LONG TERM LIABILITIES			
NET PENSION LIABILITY	8,148,107	8,148,107	
TOTAL LONG TERM LIABILITIES	8,148,107	8,148,107	
DEFERRED INFLOWS OF RESOURCES			
PENSION DEFERRED INFLOW	(2,907,065)	(2,907,065)	
TOTAL DEFERRED INFLOWS	(2,907,065)	(2,907,065)	
TOTAL LIABILITIES	11,898,951	11,790,815	108,136
NET POSITION (EQUITY)			
UNRESTRICTED FUND BALANCE	(1,439,297)	(1,937,496)	498,199
TEMPORARY RESTRICTED FUND BALANCE	18,513	18,513	
CURRENT YEAR NET INCOME	(109,367)	48,683	(158,051)
TOTAL NET POSITION	(1,530,150)	(1,870,298)	340,147
TOTAL LIABILITIES & NET POSITION		9,920,517	•



# Memorandum

To: CCMC Hospital Services Board

Subject: Delineation of Telemedicine Privileges for Brian Morgan, DO

Date: 2/22/2024

**Suggested Motion:** "I move that the CCMC Hospital Services Board approve Telemedicine Privileges for Brian Morgan, DO as presented."



#### TELEMEDICINE PRIVILEGES (Delegated)

Telemedicine privileges for consult services are provided by organizations contracted with Cordova Community Medical Center. Process for credential verification and privileges is delegated to the contracted entity. Quality improvement is also monitored and maintained by the contracted entity.

To be eligible to apply for telemedicine specialty consult privileges at CCMC, the initial applicant must meet the following criteria:

- Degree: MD or DO, PA or NP
- Successful completion of a residency or fellowship training program approved by the specialty specific governing board
- Maintain active privileges with a contracted organization, with copy of privileges provided to Cordova Community Medical Center.
- Participate in quality improvement and peer review through contracted organization

Telemedicine privileges may be granted to a practitioner pursuant to credentialing performed by the distant site hospital, distant site telemedicine entity, or through credentialing performed by the Hospital.

If a practitioner's credentialing and privileging are performed under a contractual agreement with a distant site hospital or distant site telemedicine entity and the Hospital terminates its telemedicine agreement with the distant site hospital or distant site telemedicine entity, the practitioner's telemedicine privileges will automatically terminate.

Telemedicine privileges shall be for a period of not more than three years.

CCMC's peer review committee will maintain evidence of its internal peer review of the distant site hospital. CCMC's peer review committee will send information related to all adverse events that result from the telemedicine services provided by the distant site hospital or distant site telemedicine entity practitioner to a Hospital patient and all complaints the

Hospital has received about a distant site hospital or distant site telemedicine entity practitioner. Any information exchanged between the Hospital and a distant site hospital or distant site telemedicine entity in connection with a distant site hospital or distant site telemedicine entity practitioner's credentialing or performance will be handled by the CCMC's peer review committee.

All telemedicine practitioners will be categorized as "telemedicine staff" and will not be eligible to vote or hold office. Practitioners will follow other medical staff or hospital requirements that apply only to practitioners that provide direct patient care.

Please provide a copy of credential and privileges from the contracted organization along with this application.				
Acknowledgement of Practitioner  I have requested privileges for telemedicine practitioner in _ specialty). I have only requested those privileges for which is performance I am qualified to perform and for which I wish Community Medical Center. I understand that in exercising a Staff bylaws, policies and rules applicable generally and any	to exercise via telemedicine on be any clinical privileges granted, I ar	ehalf of Cordova m constrained by Medical		
Brian Morgan, DO Practitioner Signature  Brian Morgan, DO Practitioner Print	Jan 22 2024 09:58 <sub>Date</sub>	8 EST		
CEO	Date			
Chief of Staff or Designee	Date			



#### PRACTITIONER CREDENTIALING

February 29, 2024

Kelsey Hayden, Chair CCMC Authority Board ccmcboardseate@cdvcmc.com Cordova Community Medical Center Cordova, AK 99574

RE: \_\_\_\_\_ DO

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for Delegated Privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, Primary Group Approval Board Approval, CCMC recommends \_\_\_\_\_\_ for privileges at Cordova Community Medical Center.

Sincerely,

DocuSigned by:

Paul Glor 01 February 2024 | 9:40 AM AKST

Paul B. Gloe III, MD Date

Chief of Staff

DocuSigned by:

Hannah Sanders 01 February 2024 | 9:50 AM AKST - A9259C1E5177486...

Hannah Sanders, MD Date



10/18/2023

Re: Initial Medical Staff Appointment

Dear Brian J. Morgan, DO:

On behalf of the Board of Trustees of Alaska Regional Hospital, I am pleased to inform you of your approved appointment as a member of the Medical Staff. You have been assigned to the **Affiliate** Status of the Medical Staff in the Department of **Medicine** with clinical privileges as delineated in the attached. This appointment is effective 10/18/2023 through 4/30/2025.

The Medical Staff Bylaws and other Medical Staff policies that govern your practice at the Hospital are posted on the Hospital's confidential intranet and/or available through the Medical Staff Office. While it is important that you abide by all of these documents, we wanted to take this opportunity to specifically highlight a few policies and procedures that are critical to your appointment and your success at the Hospital.

#### **Change in Status/Information Provided on Application Form**

Your appointment and clinical privileges were granted based upon a careful assessment of your current qualifications and background. If there is any change in your status or any change to the specific information that you provided on your application form, it is your responsibility to inform the Chief of Staff and Medical Staff Office **within seven business days** of when the change occurs. This would include, but not be limited to, change in your licensure status or professional liability insurance coverage, the filing of a lawsuit against you, the initiation of an investigation or change in your Medical Staff status at any other hospital, exclusion or preclusion from participation in Medicare or any sanctions imposed, and any change in your health status that may affect your ability to safely and competently exercise clinical privileges.

#### **Medical Staff Professionalism Policy**

The Medical Staff and Board have adopted a Medical Staff Professionalism Policy that applies to all individuals who work and practice at the Hospital. That Policy is based on the expectation that all individuals will be treated with courtesy, respect, and dignity. We believe that such conduct is essential to the provision of safe and competent care.

#### **Focused Professional Practice Evaluation**

In accordance with the FPPE Policy to Confirm Practitioner Competence and Professionalism, all initial clinical privileges are subject to focused evaluation. It is expected that your required FPPE will be completed within 12 months of your initial, or before your initial privileges expire, based on your birth month/year. The facility Medical Staff Office will contact you in the near future with the facility specific FPPE requirements. It is important to note that it is your responsibility to cooperate with this requirement by scheduling cases and facilitating an effective initial evaluation process.

#### **Professional Practice Evaluation Process (Peer Review)**

The goal of our professional practice evaluation process is to be educational and our Medical Staff leaders make every effort to address identified patient care concerns through collegial methods. All practitioners who practice at the Hospital are subject to review, and it is expected that you will



participate constructively in the review process when one of your cases is under review. From time to time, you may also be asked to share your expertise and review a case, and we appreciate your cooperation and willingness to do so. This is an essential aspect of our responsibilities to each other and to our patients.

#### **Clinical Protocols**

The Medical Staff leadership is committed to the development and implementation of appropriate evidence-based clinical protocols. All Medical Staff members are expected to constructively participate in the development, review, and revision of clinical protocols pertinent to their clinical specialties, and to comply with adopted protocols or document in the medical record the clinical reasons for variance.

#### **Reporting of Quality Concerns**

Hospital employees and Medical Staff members are encouraged to report quality of care concerns so that they can be reviewed and any identified opportunities for improvement implemented promptly. Please discuss any quality concerns with your Department Chair or the Chief of Staff or report them to the Medical Staff Office.

#### **Medical Record Completion**

While we certainly understand the time pressures and demands upon your practice, it is essential that you understand that timely and appropriate medical record completion is not a meaningless, administrative task. It is a fundamental component of quality patient care. It also has implications for Hospital and physician liability, effective performance review, accreditation and licensure, and reimbursement. We stand ready to assist you in this record keeping responsibility in any manner that may be helpful, but please understand that the medical record completion policy will be strictly enforced.

#### **On-Call Responsibilities**

Service on the on-call schedule for unassigned patients who present to the ED is a responsibility of all Medical Staff members. The on-call schedule is developed by protocols set forth by Medical Executive Council and the Department Chair. Physicians who are on call are expected to be immediately available by telephone and to respond in person, if so requested, within a reasonable time period, usually 30 minutes. You may perform elective surgery or conduct other patient care services at the hospital while on call, and may be on call at another hospital, provided you arrange for appropriate back-up. In addition, you are responsible for the care of any patient seen while serving on the on-call schedule through the episode that created the emergency medical condition.

#### **Response Time for Your Patients**

Our Medical Staff Bylaws require that you (or your designated covering physician) be available to provider timely and continuous care for your patients. As such, just as with your emergency call obligations, you are expected to be immediately available by telephone (or have an appropriate coverage arranged) should any Medical Staff member or nurse need to contact you for guidance or direction with respects to your patients

Congratulations on your appointment. We appreciate your affiliation and look forward to working with you.



Should you have any questions or concerns, please feel free to contact our Medical Staff Office at **AKARMedicalStaff@hcahealthcare.com or 907-264-1582.** 

Sincerely,

—Docusigned by:

Jennifer Opsut

Jennifer Opsut

Chief Executive Officer

Enclosures: (1) Delineation of Clinical Privileges

#### 11:44 am **Delineation of Privileges Brian Joseph Morgan, DO** Current **Provider:** Status: **TC000EY7Q8** Associate/Affiliate ID: Category: **Facility Status: TelePsychiatry Privileges Privileges for:** Status Privilege **Decision By Original Date** Start Date **End Date** Condition **Board of Trustees** 10/18/2023 10/18/2023 04/30/2025 Approved

CORE TELEHEALTH PRIVILEGES FOR PSYCHIATRIC CONSULTATION

Evaluate, diagnose, and provide consultation for all ages of patients, presenting with mental, behavioral, addictive, or emotional disorders (e.g., psychoses, depression, anxiety disorders, substance abuse disorders, developmental disabilities, sexual dysfunctions, and adjustment disorders). Clinical privileges include providing consultation to physicians in other specialties regarding mental, behavioral, or emotional disorders, pharmacotherapy, psychotherapy, family therapy, behavior modification, consultation to the courts, and emergency psychiatry, as well as the ordering of diagnostic laboratory tests. May assess, stabilize and determine the disposition of a patient with an emergent condition consistent with the medical staff policy regarding emergency and consultative call services.

Core privileges are inclusive of the following: Performing a psychiatric interview and evaluation, Providing psychiatric consultations in the ED, ICU(s), medical/surgical units, behavioral health unit(s) and all other facility settings, Performing a psychiatric admission assessment for a patient admitted to the behavioral health unit, Providing a face-to-face assessment for legal/regulatory purposes using electronic communication. (This electronic communication means the use of interactive telecommunications equipment that includes, at a minimum, audio and video equipment.), Certifying that a patient meets the criteria for an involuntary behavioral health admission under state laws, Recommending and referring patients for an inpatient behavioral health admission, Performing a full mental status examination

**HCA** Delineation of Privileges Query: Privileges by Provider Last Modified Date: 09/02/2011 RS

# **Alaska Regional Hospital**

11:44 am **Delineation of Privileges** Brian Joseph Morgan, DO Cont'd Current **Provider:** Status: TC000EY7Q8 Associate/Affiliate ID: Category: **Facility Status: TelePsychiatry Privileges Cont'd Privileges for:** 

Privilege	Status	Decision By	Original Date	Start Date	End Date	Condition
Admitting a patient to an inpatient behavioral health unit at this facility	Approved	Board of Trustees	10/18/2023	10/18/2023	04/30/2025	
Prescribing controlled substances in Schedules 2, 2N, 3, 3N, 4 and/or 5 [Requires DEA and, if applicable in the state, a state controlled drug registration]	Approved	Board of Trustees	10/18/2023	10/18/2023	04/30/2025	
Prescribing medications that are not Federal or state-defined controlled substances	Approved	Board of Trustees	10/18/2023	10/18/2023	04/30/2025	
Prescribing drug withdrawal protocols	Approved	Board of Trustees	10/18/2023	10/18/2023	04/30/2025	



# Department of Commerce, Community, and Economic Development CORPORATIONS, BUSINESS & PROFESSIONAL LICENSING

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# LICENSE DETAILS

This serves as primary source verification\* of the license.

License #: 211007

**Program:** Medical

Type: Osteopathic Physician

Status: Active

**Issue Date:** 07/26/2023

Effective Date: 11/22/2023

Expiration Date: 12/31/2024

Mailing Address: MEDINA, OH, UNITED STATES

\*Primary Source verification: License information provided by the Alaska Division of Corporations, Business and Professional Licensing, per AS 08 and 12 AAC.

#### **Owners**

Owner Name	Entity Number
Brian Joseph Morgan	

### Relationships

No Relationships Found

### **Designations**

Туре	Group
DEA Registered	Registration
Psychiatry	Specialties
PDMP Registered	Registration

# **Agreements & Actions**

No Agreements Or Actions

11/26/2023 7:15:55 AM (Alaskan Standard Time)

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# Memorandum

To: CCMC Hospital Services Board

Subject: Delineation of Telemedicine Privileges for Vikramjeet Singh, MD

Date: 2/22/2024

**Suggested Motion:** "I move that the CCMC Hospital Services Board approve Telemedicine Privileges for Vikramjeet Singh, MD as presented."



#### PRACTITIONER CREDENTIALING

February 29, 2024

Kelsey Hayden, Chair CCMC Authority Board ccmcboardseate@cdvcmc.com Cordova Community Medical Center Cordova, AK 99574

RE: Vikramjeet Singh, MD

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, professional references, and case logs. We recommend Dr Singh for privileges at Cordova Community Medical Center.

Sincerely,

DocuSigned by:

Paul Goi 31 January 2024 | 4:21 PM AKST -6C24CD6B672F40A...

Chief of Staff Date

─DocuSigned by:

tannal Sanders 29 January 2024 | 10:55 AM AKST

Chief Executive Officer Date



# Memorandum

To: CCMC Hospital Services Board

From: Dr. Hannah Sanders, Chief Executive Officer

Subject: Used Plow Truck Purchase Approval

Date: 2/23/2024

**Suggested Motion:** "I move that the CCMC Hospital Services Board approve the purchase of a used plow truck for up to \$50,000."



# Memorandum

To: CCMC Hospital Services Board

From: Dr. Hannah Sanders, Chief Executive Officer Subject: Pilot Project Childcare Development Program

Date: 2/20/2024

**Suggested Motion:** "I move that the CCMC Hospital Services Board direct staff at CCMC to create a pilot project to explore childcare program development including creating partnerships with other community programs, pursuing grant funding for the project and hiring a project coordinator. At the end of the two-year period, the program will be reevaluated by the board, prior to continuation."