

CCMC AUTHORITY BOARD OF DIRECTORS AGENDA July 27, 2023 REGULAR MEETING 6:00PM IN-PERSON HYBRID

CCMC, WE BELIEVE THAT HEALTHY PEOPLE CREATE A HEALTHY COMMUNITY.

Board of DirectorsKelsey Haydenexp. 3/26Linnea Ronnegardexp. 3/24Liz Senearexp. 3/24Ann Linvilleexp. 3/25Chris Iannazzoneexp. 3/26

CEO

Hannah Sanders, M.D.

OPENING: Call to Order

Roll Call - Kelsey Hayden, Linnea Ronnegard, Liz Senear, Chris

Iannazzone, and Ann Linville. Establishment of a Quorum

A. COMMUNICATIONS BY AND PETITIONS FROM VISITORS (Speaker must give name and agenda item)

- 1. Audience Comments
- Guest Speaker
- **B. BOARD DEVELOPMENT None**
- C. CONFLICT OF INTEREST
- D. APPROVAL OF AGENDA
- **E. APPROVAL OF MINUTES**

June 29, 2023 Meeting Minutes
 F. REPORTS OF OFFICERS OR ADVISORS
 Board Chair Report

2. CEO Report
3. Director of Finance Report
4. Medical Director Quarterly Report
5. Nursing Department Quarterly Report
6. Ancillary Services Quarterly Report
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79 11

7. Sound Alternatives Quarterly Report

G. DISCUSSION ITEMS

H. ACTION ITEMS

1.	Approval of Update to CCMC Policy ADM 300	Pgs 12-17
2.	Approval of the Request to Increase the CCMC Bank of America Credit Limit	Pgs 18-19
3.	Approval of Delineation of Telemedicine Privileges for Jonathan Kleinman, MD	Pgs 20-26
4.	Approval of Delineation of Telemedicine Privileges for Joseph Holman, MD	Pgs 27-32

I. AUDIENCE PARTICIPATION (limited to 3 minutes per speaker) Members of the public are given the opportunity to comment on matters which are within the subject matter authority of the Board and are appropriate for discussion in an open session.

- J. BOARD MEMBERS COMMENTS
- **K. EXECUTIVE SESSION**
- L. ADJOURNMENT

This Board of Directors meeting will be held in person and via ZOOM:

https://us02web.zoom.us/j/4675701050?pwd=TXEvSFVHOHhIL1JvOGNua1RUUjdQUT09

Meeting ID: 467 570 1050; Passcode: 379187

To call in: 1-253-215-8782

Meeting ID: 467 570 1050; Passcode: 379187

For a full packet, go to www.cityofcordova.net/government/boards-commissions/health-services-board

^{*}Executive Session: Subjects that may be considered in executive session are: 1) Matters, immediate knowledge of which would clearly have an adverse effect upon the finances of the public entity; 2) Subjects that tend to prejudice the reputation and character of any person, provided that the person may request a public discussion; 3) Matters which by law, municipal charter, or ordinance are required to be confidential; 4) Matters involving consideration of governmental records that by law are not subject to public disclosure; 5) Direction to an attorney or labor negotiator regarding the handling of specific legal matters or labor negotiations.

Minutes CCMC Authority – Board of Directors ZOOM Meeting June 29, 2023 at 6:00pm Regular Meeting

CALL TO ORDER AND ROLL CALL -

Kelsey Hayden called the Board Meeting to order at 6:00pm.

Board members present: **Kelsey Hayden, Linnea Ronnegard, Liz Senear, and Chris Iannazzone.**

Ann Linville was absent

Quorum was established. 4 members present.

CCMC staff present: Dr. Hannah Sanders, CEO; Tamara Russin, Director of Ancillary Services; Denna Stavig, Director of Finance; and Faith Wheeler-Jeppson.

A. COMMUNICATIONS BY AND PETITIONS FROM VISITORS

- **1. Audience Comments** ~ None
- **2. Guest Speaker** ∼ None
- **B. BOARD DEVELOPMENT** ~ None
- **C. CONFLICT OF INTEREST** ~ None

D. APPROVAL OF AGENDA

M/Ronnegard S/Iannazzone "I move to approve the Agenda."

<u>Ronnegard – yea, Senear- yea, Hayden – yea, Iannazzone – yea, and Linville – absent.</u>

4 yeas, 0 nay, 1 absent; Motion passed 4-0.

E. APPROVAL OF MINUTES

M/Ronnegard S/Senear "I move to approve the May 25, 2023 Meeting Minutes." **Ronnegard – yea, Senear- yea, Hayden – yea, Iannazzone – yea, and Linville – absent.**

4 yeas, 0 nay, 1 absent; Motion passed 4-0.

F. REPORTS OF OFFICERS and ADVISORS

- **1. Board Chair report** I don't have much for a report, just that I've been trying to stay in touch with Dr. Sanders weekly, thankfully she's been reminding me. Things seem to be going good.
- 2. CEO Report Dr. Sanders reported that her written report is in the packet. As mentioned in the report, CCMC has had low volumes for the month of June, it hasn't turned around yet, but we expect that it will. We are paying close attention to our Finances and really looking at where we can increase our volumes and get in more Swing Bed patients. In June we'll also see some of our large annual payments, our Insurance is coming up and finishing out PBS which was our old health insurance program. So just to prepare you guys, things are looking good right now, but, we're definitely going to see a

little bit of contraction in how we've been doing. Recruiting has improved a little bit; we've hired a Clinical Case Manager for Sound Alternatives which we're very excited about. It is a local Cordovan who is coming back and on path to become a Licensed Clinician. That process takes several years, but, we're excited to help grow this person.

The question was brought up about whether NVE was still intending on building in the location adjacent the grassy field because there had been a lot of talk about town regarding the soil testing. The board was reminded that NVE had gone to City Council regarding building a Clinic by where the restrooms are located and if there was an acquisition it would become more of a medical campus.

3. Director of Finance Report – Denna Stavig reported that her report is in the packet. This month was a positive month, we did have a big adjustment to our Bed Debt. But, without that big adjustment we were naturally positive \$112,000. We're up for the year, as Dr. Sanders had mentioned in June we're expecting it to not be as great. As far as the Balance Sheet, I did the audit adjustments and a couple of those numbers have shifted from our Audit being finalized. Our Audit Adjustments are in, that should be good to go. I do want to mention that we launched online bill pay last week, so that's very exciting. It still needs to go out on our social media so everyone who follows up there will know. It is currently on our website, so if you go there, you can pay your bill online. You can pay in full, partial or set up a payment plan. So, check it out if you have an account.

G. DISCUSSION ITEMS ~ None

H. ACTION ITEMS

1. Approval of the CCMC Employee Handbook

M/Senear S/Ronnegard "I move that the CCMC Authority Board of Directors approve the 2023 CCMC Employee Handbook as amended."

<u>Senear- yea, Hayden — yea, Ronnegard — yea, Iannazzone — yea, and Linville — absent.</u>

4 yeas, 0 nay, 1 absent; Motion passed 4-0.

2. Delineation of Telemedicine Privileges for Christopher Wright, DO M/Ronnegard S/Iannazzone "I move that the CCMC Authority Board of Directors approve the Delineation of Telemedicine Privileges for Christopher Wright, DO as presented."

<u>Iannazzone – yea, Hayden – yea, Linville – absent, Ronnegard – yea, and Senear-yea.</u>

4 yeas, 0 nay, 1 absent; Motion passed 4-0.

I. AUDIENCE PARTICIPATION ~ None

J. BOARD MEMBERS COMMENTS

Iannazzone ~ Super excited about the online billing, that's great. I know for folks like me, it'll help. And thank you all for everything that you keep doing!

Hayden ~ Thank you all for your efforts in making the Board meetings go so quickly. It's great having all of the information at our fingertips, it makes out jobs very easy. Thank you guys!

Ronnegard ~ Awesome financials to look at, great job! Thank you everybody. My first board meeting with Kelsey as the head of the Board. Great Job!

Senear ~ We need more people to come in, but I don't want more people to get sick. I hope you get more Rehab people in and that the Private Insurance pays what they owe.

K. EXECUTIVE SESSION ~ None

L. ADJOURNMENT

M/Senear S/Ronnegard "I move to adjourn" **Kelsey Hayden** declared the meeting adjourned at 6:35pm.

Prepared by: Faith Wheeler-Jeppson

CEO July 2023 update

Around the state:

Behavioral health continues to be a hot topic. Nationally providers are seeing increased mental health appointment and hospitalization requests and a large deficit in the number of providers. Most communities have outpatient appointment waiting lists that are months long. Currently Alaska has a shortage of psychiatric beds for adults and pediatrics patients that require admission for psychiatric treatment. I continue to participate on the state and national level to better understand how CCMC can improve access and quality care, particularly behavioral health for our community.

Staffing:

Several key positions are turning over this quarter. Our CNO Kadee Goss is moving out of Cordova next month. We are currently recruiting for her position. Several of our employees are coast guard spouses and with this transfer season we are losing the LTC DON and the hospital case manager. We have a hard-working team however this turnover is going to impact us.

Volumes:

LTC has an open bed and we continue to have availability for swing rehab. ER volume is up as expected during the summer.

We are working on processes to improve reimbursement particularly in the ER where we historically have high lost revenue from nonpayment by non-Cordova residents in the summer. CCMC is requesting (not requiring) partial payment at time of service as one method to address this.

Community

CCMC participated in the July fourth celebration by providing carnival games for kids. These games provide a great opportunity for kids to interact with doctors, nurses, and staff in a fun environment. We also participated in the salmon run marathon by providing equipment and volunteer support.

The dietary department and senior lunch program is creating new ways to help address high cost of food and food insecurity for Cordova's seniors. Using grant funds and in partnership with Nichols, we have started to provide periodic distribution of fresh produce and shelf stable meals to seniors that participate in our lunch program.

Cordova	Community	v Medical	Center	Statistics

Part	Cordova Community Medical	31	28	31	30	31	30	31	31	30	31	30	31		M
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	FY 2023	150	68	86	98	122	86							610	101.7

CORDOVA COMMUNITY MEDICAL CENTER OPERATING/INCOME STATEMENT

07/20/23 07:30 AM

FOR THE 6 MONTHS ENDING 06/30/23

		CINCIE	момти			V T A A T O	ים ידי גר כו	
	ACTUAL		\$ VARIANCE		ACTUAL		\$ VARIANCE	
REVENUE								
ACUTE	170,062	150,000				530,000	300,217	56
SWING BED	38,217	350,000	(311,782)	(89)	2,032,897	2,050,000	(17,102)	(0)
LONG TERM CARE	451,710	505,000	(53,289)	(10)		3,001,000	(14,603)	(0)
CLINIC	123,292	80,000	43,292	54	610,852	426,000	184,852	43
ANCILLARY DEPTS	290,453	240,000	50,453	21	1,692,139	1,385,000	307,139	22
EMERGENCY DEPART	570,070	310,000	260,070		2,189,495	1,420,000	769,495	54
BEHAVIORAL HEALT	22,044	20,000	2,044	10	148,574	120,000	28,574	23
RETAIL PHARMACY	131,673	124,000	7,673	6	736,900	724,000	12,900	1
PATIENT SERVIC	1,797,523		18,523			9,656,000		16
DEDUCTIONS								
CHARITY	10,513	16,000	5,486	34	49,523	99,000	49,476	49
CHARITY CONTRACTUAL ADJU	174,299	360,000	185,700	51	2,574,035	2,120,000	(454,035)	(21)
ADMINISTRATIVE A	4,879	37,500	32,620	86	22,111	225,000	202,888	90
BAD DEBT	352,000	21,000	(331,000)	(1576)	292,000	124,000	(168,000)	(135)
DEDUCTIONS TOT	541,692	434,500	(107,192)	(24)	2,937,670		(369,670)	(14)
COST RECOVERIES GRANTS IN-KIND CONTRIBU OTHER REVENUE								
GRANTS	25,393	0	25,393	0	236,711	269,000	(32,288)	(12)
IN-KIND CONTRIBU	16,662	18,500	(1,837)	(9)	99,975	109,000	(9,024)	(8)
OTHER REVENUE	12,293	18,000	(5,706)	(31)	50,989	112,000	(61,010)	(54)
COST RECOVERIE		36,500	17,849	48	387,677	490,000	(102,322)	(20)
TOTAL REVENUES			(70,818)	(5)	8,677,480	7,578,000	1,099,480	14
EXPENSES								
WAGES	463,634	504,000	40,365	8	2,828,459	3,024,000	195,540	6
TAXES & BENEFITS	333,483	259,000	(74,483)	(28)	1,791,834	1,555,000	(236,834)	(15)
PROFESSIONAL SER	186,211	161,000	(25,211)	(15)	1,113,929	969,000	(144,929)	(14)
SUPPLIES	221,009	160,000	(61,009)	(38)	1,028,416	959,000	(69,416)	(7)
MINOR EQUIPMENT		4,000	2,520	63	22,737	24,000	1,262	5
REPAIRS & MAINTE	12,381	17,000	4,618	27	95,366	101,000	5,633	5
RENTS & LEASES	8,722	11,000	2,277	20	73,441	66,000	(7,441)	(11)
UTILITIES	42,453	53,000	10,546	19	305,756	318,000	12,243	3
TRAVEL & TRAININ	6,459	10,000	3,540	35	40,657	60,000	19,342	32
INSURANCES	17,604	17,600	(4)	(0)	106,878	105,600	(1,278)	(1)
RECRUIT & RELOCA	1,195	3,400	2,204	64	5,080	19.900	14,819	74
DEPRECIATION		50,000	(7,463)		350,225	19,900 296,000	(54,225)	(18)
OTHER EXPENSES		30,000	19,247		96 616	173,000	76,383	44
OHER EAFENDED			17,211					TI
TOTAL EXPENSES				(6)	7,859,398			(2)
OPERATING INCO	(52,668)	101,000	(153,668)	(152)	818,082	(92,500)	910,582	984
NET INCOME	(52,668)	101,000	(153,668)	(152)	818,082	(92,500)	910,582	984
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CORDOVA COMMUNITY MEDICAL CENTER

BALANCE SHEET

07/20/23 07:30 AM

FOR THE MONTH ENDING: 06/30/23

	Current Year	Prior Year	Net Change
ASSETS			
CURRENT ASSETS			
CASH	1,707,626	1,453,466	254,159
NET ACCOUNT RECEIVABLE	2,929,707	2,074,554	855,152
THIRD PARTY RECEIVABLE	5,479	212,868	(207,389)
CLEARING ACCOUNTS	(256)	237,683	(237,939)
PREPAID EXPENSES	217,643	52,931	164,711
INVENTORY	470,278	483,608	(13,330)
TOTAL CURRENT ASSETS	5,330,477	4,515,114	815,363
PROPERTY PLANT & EQUIPMENT			
LAND	122,010	122,010	
BUILDINGS	8,666,889	7,680,171	986,717
EQUIPMENT	9,625,416	9,525,081	100,335
CONSTRUCTION IN PROGRESS	4,038		(1,018,402)
SUBTOTAL PP&E			68,650
LESS ACCUMULATED DEPRECIATION		(13,753,886)	(663,572)
TOTAL PROPERTY & EQUIPMENT			(594,921)
OTHER ASSETS			
GOODWILL - PHARMACY	150,000	150,000	
GOODWILL - PHARMACY	(82,500)	(67,500)	(15,000)
PERS DEFERRED OUTFLOW	1,037,998	1,178,466	(140,468)
TOTAL OTHER ASSETS	1,105,498	1,260,966	(155,468)
TOTAL ASSETS	10,436,872	10,371,898	64,974
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BALANCE SHEET

FOR THE MONTH ENDING: 06/30/23

	Current Year	Prior Year	Net Change
LIABILITIES AND FUND BALANCE			
CURRENT LIABILITIES			
ACCOUNTS PAYABLE	218,663	231,260	(12,597)
PAYROLL & RELATED LIABILITIES	585,947	839,930	(253,983)
INTEREST & OTHER PAYABLES	7,175	1,262	5,913
LONG TERM DEBT - CITY	5,466,458	5,466,458	
OTHER CURRENT LONG TERM DEBT		137,737	
TOTAL CURRENT LIABILITIES		6,676,649	
LONG TERM LIABILITIES			
NET PENSION LIABILITY	8,148,107	6,825,636	1,322,471
TOTAL LONG TERM LIABILITIES	8,148,107	6,825,636	1,322,471
DEFERRED INFLOWS OF RESOURCES			
PENSION DEFERRED INFLOW	(2,907,065)	601,203	(3,508,268)
TOTAL DEFERRED INFLOWS	(2,907,065)	601,203	(3,508,268)
TOTAL LIABILITIES	11,537,772	14,103,488	(2,565,715)
NET POSITION (EQUITY)			
UNRESTRICTED FUND BALANCE	(1,937,496)	(2,950,277)	1,012,781
TEMPORARY RESTRICTED FUND BALANCE	18,513	18,513	
CURRENT YEAR NET INCOME	818,082	(799,825)	
TOTAL NET POSITION	(1,100,900)	(3,731,589)	
TOTAL LIABILITIES & NET POSITION		10,371,898	·

CCMC Medical Director 2nd Quarter Report 2023

Quarterly chart reviews are performed for all deaths and transfers. Random charts are also reviewed for all physicians on the medical staff seeing patients in the emergency department and hospital. The second quarter chart review should begin next week.

We have less than full occupancy in our long terms care beds. We have had between 8 and 9 out of 10 full beds over the past few months. This happened due to deaths and was not due to any resident transferring to another facility. We are currently at 9 full beds. Our swing bed program has also been low. Marketing for patients in both programs continues as it has in the past. Although our goal is not fewer patients, we realize that we have seen this pattern in the past, and we are optimistic that our numbers will bounce back. We continue to provide excellent care to those people who do choose CCMC.

We continue to review policies for the hospital, swing bed program, long term care program and Sound Alternatives as they come up for their annual review. There have not been any significant changes in those we have reviewed recently.

Although Covid 19 is no longer the threat it once was, we are still seeing occasional cases. We still encourage people to be fully vaccinated. We recently had one of our long-term care residents contract covid recently. When this happens we institute our covid protocol. No other staff or residents have turned positive. Everyone takes the precautions in the protocol seriously, and we are thankful for their attentiveness.

The Covid 19 Public Health Emergency that went into effect January 2020 ended in May 2023. Some of the changes we will see are as follows. Most of these will occur gradually.

The government will continue to distribute free vaccines, medication for Covid 19 and tests until their supply is exhausted. We do not have a time frame on this. Test kits will be available for purchase at various stores.

Vaccines will continue to be available to Medicaid and Medicare patients free of charge. Although commercial insurance covers vaccines, including Covid 19, cost sharing may occur.

Covid 19 vaccines are no longer mandatory for CCMC employees but are highly recommended.

Medicare and Medicaid patients will be able to continue receiving telehealth services until December 2024.

The above changes are not absolute. Medicare and Medicaid patients may receive services and benefits that others with commercial insurance won't. Different states also will have slightly different processes. If community members have questions, we encourage them to talk with the staff at the CCMC clinic. If they do not have an immediate answer, they will be able to direct them to someone who likely does.

Respectfully,

Curtis M. Bejes, M.D.



CNO Report July 27th, 2023

Leadership

Daniella Rossi, our Long-Term Care Director of Nursing (DON) is training our new DON Oliva Moreno and we are excited to have her join the team. I will be stepping down from my role as CNO next month. I will be training an acting Director of Nursing for my role until this role can be filled permanently.

Staffing

We currently have six full-time permanent nurses and two travel nurses. We have a permanent nurse starting soon that will join our LTC team. We are continuing to seek a full time ER nurse. Our Certified Nursing Assistants (CNA) are all permanent staff, seven full time and two part time.

Education Plan

All seven nursing assistants passed the CNA exam. We are so excited and proud of their hard work and all the time the two instructors put in to make it successful.

Census

We currently have 9 Long Term Care residents and 1 swing bed patient. 180 patients were seen in the ER this last quarter with 13 transfers.

Let me know if you have any questions.

Kadee Goss BSN CNO CCMC Authority Board of Director's Quarterly Report July 19, 2023 Clinic & Ancillary Services Tamara Russin

Clinic

The Clinic is seeing the usual mix of summer patients: tourists, people working in the fishing industry, visiting family members, and regular patients. The efforts by the business office to streamline processes in sliding fee scale applications as well as presumptive eligibility for Medicaid helps to capture some compensation for patients without insurance.

Cryotherapy is now available through the Clinic. Cryotherapy uses liquid nitrogen to treat skin conditions such as warts and precancerous skin spots. The tank needs to be barged to Anchorage for refill approximately every three months so there will be brief times when this service is not available. This is a service that has been absent from Cordova for a while, and we have had regular patients of both clinics in Cordova use the therapy.

Dr. Kaufman, Podiatry, was here June 6 and 7. Dr. Gifford, Pediatrician, is here July 19 and 20.

Lab/Radiology/Rehab Services

Our laboratory tech, Kathleen Castellano, recently received her Alaska Registered Nurse license. She received her degree in the Philippines, became a CNA here, took a nursing refresher course, passed her nursing licensing exam, and is now an RN. She will continue in her role in Lab as well as her duties as Infection Control Nurse. Additionally, she has done training in LTC to cover when needed. We love to encourage and support our staff in their efforts to continue and maintain their training and fill needs within CCMC!

This summer we have a radiology tech here from Georgia, covering while Vanessa goes on vacation. We have been fortunate to have stability in this department for a year and a half now. Having someone contract with us to cover for PTO works well and allows for more continuity. Vanessa has not had a break since the end of October!

A Speech Language Pathologist from Anchorage has joined the Rehab team to provide speech services to the community. Megan had her first visit to Cordova July 17 and 18. She did swallow studies on our LTC patients while she was here in additional to a couple of speech evaluations. Marita Kleissler will provide in-person speech services when Megan is not on-site. Adding speech services will provide a needed service in the community as well as support swing bed patients here for rehab.



Memorandum

To: CCMC Authority Board of Directors

Subject: Approval of policy ADM 300

Date: 7/20/2023

Suggested Motion: "I move that the CCMC Authority Board of Directors approve CCMC policy ADM 300: Policies, Procedures, and Guideline Development and Review as presented."

CORDOVA COMMUNITY MEDICAL CENTER	POLICY # ADM 300
	PAGE: 1
SUBJECT/TITLE: Policies, Procedures, and Guideline	OF: 5
Development and Review	EFFECTIVE: 1/24/2006
DEPARTMENT/SCOPE: Administration	REVISED:
	04/24/2023

Purpose and/or Policy Statement:

To define consistent standards of practice for the policy, procedures and guidelines that govern the practice at Cordova Community Medical Center.

Definitions:

<u>Policy</u>: This is a statement that says what is done and in some cases, why it is done. Policy statements may or may not have a procedure, guideline, form, or other attachment.

<u>Procedure</u>: This information will state what is done to accomplish the policy statement; this may include who will do it, where it will be done, and when it will be done. The procedural steps can be general information. Procedures must have an associated policy statement.

<u>Guideline</u>: This states step by step how to accomplish a task. The steps are comprised of specific information and details. Guidelines stand on their own and do not reference a policy. Guidelines may include attached forms or other documents that are required in performing the steps of the guideline.

Policy:

Policies, Procedures, and Guidelines establish standards of consistent practice within and throughout the departments and committees of Cordova Community Medical Center (CCMC). These documents are written for any task that should remain consistent regardless of who is performing it. The policies, procedures, and guidelines at Cordova Community Medical Center (CCMC) apply to all departments and distinct units including Long Term Care, emergency department, outpatient primary care, behavioral health, business office, retail pharmacy and all other departments of the hospital.

Cordova Community Medical Center (CCMC) Authority Board of Directors (Board) has overall governance and authority in relation to policies, procedures, and guidelines (PPG) of CCMC. Where appropriate, the Board delegates PPG Development and Review authority to the CEO who then delegates to the appropriate policy advisory. The Board delegates Final Approval of the PPG's to the CEO, with the exception of the PPG's that must be Final Approved by the Board as noted in the table below. PPG's have no effect until Final Approval and signed by the CEO.

The policy advisory group will complete reviews annually. The advisory group will refer all new policies and policies with changes to QMC for approval. QMC will complete the review and final approval of policies, procedures, and guidelines, as well as any forms used at CCMC. In limited critical situations the CEO may provide Final Approval to PPG's prior to QMC recommendation. Electronic copies of all policies, procedures, guidelines, and associated forms or other attachments will be stored in an online database, accessible to all staff through the facility's policy management database.

CORDOVA COMMUNITY MEDICAL CENTER	POLICY # ADM 300
	PAGE: 2
SUBJECT/TITLE: Policies, Procedures, and Guideline	OF: 5
Development and Review	EFFECTIVE: 1/24/2006
DEPARTMENT/SCOPE: Administration	REVISED:
	04/24/2023

Content	PPG Examples	Initial Body Approval	Final Approval Body (New/Major Revisions)	Final Approval Body (Minor Revisions)
Mission, Vision, Values, Goals, Bylaws, Rules and Regulations.	Board Bylaws	CEO	Board of Directors	Board of Directors
Delegation of Signing Authorities	Conflict of Interest	QMC		
And Financial Controls	Board of Directors Code of Conduct and			
Any Policies having direct application to the Board.	Confidentiality			
Policies required to go to the Board by regulations.	QI Plan			
Controversial policies	Restrictions on Foundation	CEO	Board of Directors	CEO
Policies that could potentially affect	Fundraising			
CCMC's reputation	Complimentary Health Practices	QMC		
High Resources Impact Policies				
Administrative Policies	Personal Health Information Act	CEO	CEO	CEO
Non-Clinical Policies	Respectful Workplace	QMC Department Head	CEO	CEO
	Occupational Health and Safety Rights and Responsibilities	Or Appropriate Committee		
		QMC		
Clinical Policies (Interprofessional or	Organ & Tissue and Donation	Medical Staff	CEO	CEO
discipline specific)	Code Blue	Department Head CEO		

CORDOVA COMMUNITY MEDICAL CENTER	POLICY # ADM 300
	PAGE: 3
SUBJECT/TITLE: Policies, Procedures, and Guideline	OF: 5
Development and Review	EFFECTIVE: 1/24/2006
DEPARTMENT/SCOPE: Administration	REVISED: 04/24/2023

Includes policies addressing specific standards of practice	Least Restraint	QMC		
Research	Research Ethics Board	Medical Staff	CEO	CEO
	Research Agreements	CEO		
		QMC		
Infection Prevention and Control	Outbreak Management	Chief Nursing Officer	CEO	CEO
	Management of Patient Exposures	Infection Control		
	Blood or Body Fluids	Committee		
	Personal Pet Visitation	QMC		
Care/Medical Directives	Suturing	Medical Staff	CEO	CEO
Delegated Medical Functions	Flu Immunization Champions	QMC		
Policies Addressing Medication Practices	Medical Marijuana	Department Head	CEO	CEO
	Medication Orders			
		Medical Staff		
	Chemotherapy	QMC		
Program based and Department based Policies	Environmental Cleaning and Disinfection	Department Head	CEO	CEO
(Diagnostic Imaging, Laboratory, Pharmacy, Housekeeping, etc.)		QMC		

Policies and procedures are reviewed at least biennially per CMS §485.635(a)(4) however for most of CCMC departments including Long Term Care policies, regulation requires annual review. Revisions and updates to be completed by the respective policy advisory group which consists of the department manager for the manual, the medical director, and the mid-level provider. Once the PPG's have been reviewed by the advisory group, if substantial changes or new policies are recommended, the updated policy will be presented to the QMC for review. The QMC should document the review of all presented PPG's through monitoring the electronic policy manual. Individual PPG's that are reviewed and do not require revision are signed in the policy database by the advisory group and are sent to the CEO for final approval of review. This

CORDOVA COMMUNITY MEDICAL CENTER	POLICY # ADM 300
	PAGE: 4
SUBJECT/TITLE: Policies, Procedures, and Guideline	OF: 5
Development and Review	EFFECTIVE: 1/24/2006
DEPARTMENT/SCOPE: Administration	REVISED: 04/24/2023

review should be completed between January 1st and September 30th of each calendar year, according to the chart below.

First Quarter	Administration Corporate Compliance Employee Health Environmental Services & Infection Control Long Term Care Materials Management Radiology Social Services Sound Alternatives Sterile Processing
Second Quarter	Finance Fire, Safety, Disaster Health Information Management Laboratory Services Nursing Quality Improvement Quality Management Committee Rehabilitation Services Senior Services
Third Quarter	Clinic Dietary Human Resources Infection Control Medical Staff Pharmacy and Therapeutics Utilization Review

Procedure: None

Documentation:

None

CORDOVA COMMUNITY MEDICAL CENTER	POLICY # ADM 300		
	PAGE: 5		
SUBJECT/TITLE: Policies, Procedures, and Guideline	OF: 5		
Development and Review	EFFECTIVE: 1/24/2006		
DEPARTMENT/SCOPE: Administration	REVISED: 04/24/2023		



Memorandum

To: CCMC Authority Board of Directors

Subject: Approval of credit limit increase with Bank of America

Date: 7/17/2023

Suggested Motion: "I move that the CCMC Authority Board of Directors approve the CCMC Bank of America credit limit increase from \$20,000 to \$50,000 as requested."



P: (907) 424-8000 | F: (907) 424-8116 P.O. Box 160 | 602 Chase Ave., Cordova, AK 99574-0160

July 27, 2023

Bank Of America
PO Box 982238
El Palo, TX 79998-2238
Fax # 1-888-958-2273

Re: Credit Limit Increase

To Whom It May Concern:

We are requesting a credit limit increase on our corporate account from \$20,000.00 to \$50,000.00.

Our corporate account number is	
Sincerely,	
Board Chair – Kelsey Hayden	Date
Vice Chair – Linnea Ronnegard	——————————————————————————————————————



Memorandum

To: CCMC Authority Board of Directors

Subject: Approval of Telemedicine Privileges Jonathan Kleinman, MD

Date: 7/13/2023

Suggested Motion: "I move that the CCMC Authority Board of Directors approve the Delineation of Telemedicine Privileges for Jonathan Kleiman, MD as presented."



6/21/2023

Jonathan T. Kleinman, MD Blue Sky Neurology, A Division of CarePoint Health 5600 S Quebec St Ste 312A Greenwood Village, CO 80111

Dear Dr. Kleinman:

On behalf of the Board of Trustees of Alaska Regional Hospital, I am pleased to inform you of your approved appointment as a member of the Medical Staff. You have been assigned to the **Associate/Affiliate** Status of the Medical Staff in the Department of **Medicine** with clinical privileges as delineated in the attached. This appointment is effective 6/21/2023 through 1/31/2025.

The Medical Staff Bylaws and other Medical Staff policies that govern your practice at the Hospital are posted on the Hospital's confidential intranet and/or available through the Medical Staff Office. While it is important that you abide by all of these documents, we wanted to take this opportunity to specifically highlight a few policies and procedures that are critical to your appointment and your success at the Hospital.

Change in Status/Information Provided on Application Form

Your appointment and clinical privileges were granted based upon a careful assessment of your current qualifications and background. If there is any change in your status or any change to the specific information that you provided on your application form, it is your responsibility to inform the Chief of Staff and Medical Staff Office within seven business days of when the change occurs. This would include, but not be limited to, change in your licensure status or professional liability insurance coverage, the filing of a lawsuit against you, the initiation of an investigation or change in your Medical Staff status at any other hospital, exclusion or preclusion from participation in Medicare or any sanctions imposed, and any change in your health status that may affect your ability to safely and competently exercise clinical privileges.

Medical Staff Professionalism Policy

The Medical Staff and Board have adopted a Medical Staff Professionalism Policy that applies to all individuals who work and practice at the Hospital. That Policy is based on the expectation that all individuals will be treated with courtesy, respect, and dignity. We believe that such conduct is essential to the provision of safe and competent care.

Focused Professional Practice Evaluation

In accordance with the FPPE Policy to Confirm Practitioner Competence and Professionalism, all initial clinical privileges are subject to focused evaluation. The FPPE requirements for core privileges in your specialty are:

 Chart Review of patients, number and types of cases to be determined, will be reviewed by the department chair to confirm competency
 It is expected that your required FPPE will be completed within 12 months of your initial,

2801 Debarr Rd.
Anchorage, AK 99508
Timothy.ballard@hcahealthcare.com

Alaska Regional Hospital 2801 DeBarr Road Anchorage . Alaska . 99508



or before your initial privileges expire, based on your birth month/year.

Professional Practice Evaluation Process (Peer Review)

The goal of our professional practice evaluation process is to be educational and our Medical Staff leaders make every effort to address identified patient care concerns through collegial methods. All practitioners who practice at the Hospital are subject to review, and it is expected that you will participate constructively in the review process when one of your cases is under review. From time to time, you may also be asked to share your expertise and review a case, and we appreciate your cooperation and willingness to do so. This is an essential aspect of our responsibilities to each other and to our patients.

Reporting of Quality Concerns

Hospital employees and Medical Staff members are encouraged to report quality of care concerns so that they can be reviewed and any identified opportunities for improvement implemented promptly. Please discuss any quality concerns with your Department Chair or the Chief of Staff or report them to the Medical Staff Office.

Medical Record Completion

While we certainly understand the time pressures and demands upon your practice, it is essential that you understand that timely and appropriate medical record completion is not a meaningless, administrative task. It is a fundamental component of quality patient care. It also has implications for Hospital and physician liability, effective performance review, accreditation and licensure, and reimbursement. We stand ready to assist you in this record keeping responsibility in any manner that may be helpful, but please understand that the medical record completion policy will be strictly enforced.

On behalf of the CEO, Jennifer Opsut, congratulations on your appointment and welcome to Alaska Regional Hospital. We appreciate your affiliation and look forward to working with you.

Should you have any questions or concerns, please feel free to contact our Medical Staff Office at AKARMedicalStaff@HCAHealthcare.com or 907-264-1582.

Sincerely,

Timothy Ballard, MD Chief Medical Officer

Alaska Regional Hospital

2801 Debarr Rd.
Anchorage, AK 99508
Timothy.ballard@hcahealthcare.com

alaskaregional.com



TELEMEDICINE PRIVILEGES (Delegated)

Telemedicine privileges for consult services are provided by organizations contracted with Cordova Community Medical Center. Process for credential verification and privileges is delegated to the contracted entity. Quality improvement is also monitored and maintained by the contracted entity.

To be eligible to apply for telemedicine specialty consult privileges at CCMC, the initial applicant must meet the following criteria:

- Degree: MD or DO, PA or NP
- Successful completion of a residency or fellowship training program approved by the specialty specific governing board
- Maintain active privileges with a contracted organization, with copy of privileges provided to Cordova Community Medical Center.
- Participate in quality improvement and peer review through contracted organization

Telemedicine privileges may be granted to a practitioner pursuant to credentialing performed by the distant site hospital, distant site telemedicine entity, or through credentialing performed by the Hospital.

If a practitioner's credentialing and privileging are performed under a contractual agreement with a distant site hospital or distant site telemedicine entity and the Hospital terminates its telemedicine agreement with the distant site hospital or distant site telemedicine entity, the practitioner's telemedicine privileges will automatically terminate.

Telemedicine privileges shall be for a period of not more than two years.

CCMC's peer review committee will maintain evidence of its internal peer review of the distant site hospital. CCMC's peer review committee will send information related to all adverse events that result from the telemedicine services provided by the distant site hospital or distant site telemedicine entity practitioner to a Hospital patient and all complaints the

Hospital has received about a distant site hospital or distant site telemedicine entity practitioner. Any information exchanged between the Hospital and a distant site hospital or distant site telemedicine entity in connection with a distant site hospital or distant site telemedicine entity practitioner's credentialing or performance will be handled by the CCMC's peer review committee.

All telemedicine practitioners will be categorized as "telemedicine staff" and will not be eligible to vote or hold office. Practitioners will follow other medical staff or hospital requirements that apply only to practitioners that provide direct patient care.

Please provide a copy of credential and privileges from the contracted organization along with this application.

Acknowledgement of Practitioner		
I have requested privileges for telemedicine practitioner in Neurolo specialty). I have only requested those privileges for which by educate performance I am qualified to perform and for which I wish to exercise	tion, training, current experience,	
Community Medical Center. I understand that in exercising any clinic Staff bylaws, policies and rules applicable generally and any applicab		ined by Medical
Signed:Dat	e: <u>07/10/2023</u>	
_{Print:} Jonathan Kleinman MD		

Cordova Community Medical Center Request for Clinical Priviliges

Practitioner Name: JONATHAN KLEINMAN, MD TELENEURO

MEDICAL DIRECTOR REVIEW

The Medical Director has reviwed the attached list of requested privileges and the following information related to the applicant:

Approved for Delegated Privileges based on the Regional Hospital Approval letter	attached AK Peer Review results				
Mortality data	Peer Recommendations				
Pertinent results of performace improvements a	activities				
-	Trofessional performance				
Clinical judgement and technical skills in perform	ning procedures and treating and manging patient `				
Recommendation:					
Approved as requested					
Approve with conditions/modifications (see exp	lanation below)				
Deny (see explanation below)					
Reasons for recommendation, Reasons for cond	litions, Reasons for modifications and/or denial:				
approve with no restrictions					
Ludis Bys Medical Director Signature	13 July 2023 10:16 AM AKDT Date				
CCMC BOA	ARD OF AUTHORITY				
Approved as requested					
Approve with conditions/modifications (see exp	lanation below)				
Deny (See explanation below)					
Reasons for recommendation, Reasons for conditions, Reasons for modifications and/or denial:					
Board of Authority Chair	Date				



PRACTITIONER CREDENTIALING

July 27, 2023

Kelsey Hayden, Chair CCMC Authority Board ccmcboardseate@cdvcmc.com Cordova Community Medical Center Cordova, AK 99574

RE: Jonathan Kleinman, MD

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, professional references, and case logs. We recommend Dr Kleinman for privileges at Cordova Community Medical Center.

Sincerely,

—DocuSigned by:

FAUL 660C —6C24CD6B672F40A...

12 July 2023 | 2:43 PM AKDT

Chief of Staff

Date

-DocuSigned by:

Hannali Sanders

13 July 2023 | 6:24 AM AKDT

Chief Executive Officer

Date



Memorandum

To: CCMC Authority Board of Directors

Subject: Approval of Telemedicine Consult Privileges for Joseph Holman, MD

Date: 7/13/2023

Suggested Motion: "I move that the CCMC Authority Board of Directors approve the Delineation of Telemedicine Specialty Consult Privileges for Joseph Holman, MD as presented."



6/21/2023

Joseph N. Holman, MD Alaska Imaging Associates, LLC 2751 Debarr Rd Suite 360 Anchorage, AK 99508

Dear Dr. Holman:

On behalf of the Board of Trustees of Alaska Regional Hospital, I am pleased to inform you of your approved appointment as a member of the Medical Staff. You have been assigned to the Associate/Affiliate Status of the Medical Staff in the Department of Radiology/Pathology with clinical privileges as delineated in the attached. This appointment is effective 6/21/2023 through 11/30/2024.

The Medical Staff Bylaws and other Medical Staff policies that govern your practice at the Hospital are posted on the Hospital's confidential intranet and/or available through the Medical Staff Office. While it is important that you abide by all of these documents, we wanted to take this opportunity to specifically highlight a few policies and procedures that are critical to your appointment and your success at the Hospital.

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 It is expected that your required FPPE will be completed within 12 months of your initial.

or your minding,

2801 Debarr Rd.
Anchorage, AK 99508
Timothy.ballard@hcahealthcare.com



or before your initial privileges expire, based on your birth month/year.

Professional Practice Evaluation Process (Peer Review)

The goal of our professional practice evaluation process is to be educational and our Medical Staff leaders make every effort to address identified patient care concerns through collegial methods. All practitioners who practice at the Hospital are subject to review, and it is expected that you will participate constructively in the review process when one of your cases is under review. From time to time, you may also be asked to share your expertise and review a case, and we appreciate your cooperation and willingness to do so. This is an essential aspect of our responsibilities to each other and to our patients.

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On behalf of the CEO, Jennifer Opsut, congratulations on your appointment and welcome to Alaska Regional Hospital. We appreciate your affiliation and look forward to working with you.

Should you have any questions or concerns, please feel free to contact our Medical Staff Office at AKARMedicalStaff@HCAHealthcare.com or 907-264-1582.

Sincerely,

Timothy Ballard, MD Chief Medical Officer

Alaska Regional Hospital

Tim

2801 Debarr Rd.
Anchorage, AK 99508
Timothy.ballard@hcahealthcare.com



PRACTITIONER CREDENTIALING

Kelsey Hayden, Chair CCMC Authority Board ccmcboardseate@cdvcmc.com Cordova Community Medical Center Cordova, AK 99574

RE: Dr Joseph "Ned" Holman

Dear Chairperson and Hospital Authority Board,

Cordova Community Medical Center has reviewed credentialing application for privileges to our hospital. In accordance with our medical staff bylaws, the credentialing committee has reviewed the application including practitioner licenses, professional references, and case logs. We recommend <code>Dr. Joseph "Ned" for privileges at Cordova Community Medical Center. Holman</code>

Sincerely,

DocuSigned by:

Paul Gloe 60240D6B672F40A...

11 July 2023 | 3:29 PM AKDT

Chief of Staff

Date

- DocuSigned by:

Hannal Sanders
-- A9259C1E5177486...

12 July 2023 | 6:10 PM AKDT

Chief Executive Officer

Date



TELEMEDICINE PRIVILEGES (Delegated)

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Please provide a copy of credential and privileges from the contracted organization along with this application.

Acknowledgement of Practitioner

I have requested privileges for telemedicine practitioner in Radiology (field of specialty). I have only requested those privileges for which by education, training, current experience, and demonstrated performance I am qualified to perform and for which I wish to exercise via telemedicine on behalf of Cordova Community Medical Center. I understand that in exercising any clinical privileges granted, I am constrained by Medical Staff bylaws, policies and rules applicable generally and any applicable to the particular situation.

Joseph Ned Holman

Joseph Ned Holman
actitioner Signature

Practitioner Print

-DocuSigned by:

Hannali Sanders

CEO

- DocuSigned by:

Chief of Staff or Designee

12 July 2023 | 6:10 PM AKDT

07/10/2023

Date

Date

11 July 2023 | 3:29 PM AKDT

Date

August 2023 August 2023 ►						
Sun	Mon	Tue 1	Wed 2 City Council Meeting	Thu 3	Fri 4	Sat
6	7	8	9	10	11	12
13	14	15	16 City Council Meeting	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31 CCMC Board of Directors Meeting 6pm via ZOOM		