



**CCMC AUTHORITY BOARD OF DIRECTORS AGENDA
MAY 25, 2023 at 6:00PM REGULAR MEETING
ZOOM MEETING**

AT CCMC, WE BELIEVE THAT HEALTHY PEOPLE CREATE A HEALTHY COMMUNITY.

Board of Directors

Kelsey Hayden	exp. 3/26
Linnea Ronnegard	exp. 3/24
Liz Senear	exp. 3/24
Chris Iannazzone	exp. 3/26
Ann Linville	exp. 3/25

CEO

Hannah Sanders, M.D.

OPENING: Call to Order

Roll Call – Linnea Ronnegard, Kelsey Hayden, Liz Senear, Ann Linville, and Chris Iannazzone.

Establishment of a Quorum

A. COMMUNICATIONS BY AND PETITIONS FROM VISITORS

(Speaker must give name and agenda item)

1. Audience Comments
2. Guest Speaker - Shaun Johnson, CPA to review the 2022 Audit

B. BOARD DEVELOPMENT - none

C. CONFLICT OF INTEREST

D. APPROVAL OF AGENDA

E. APPROVAL OF MINUTES

1. April 27, 2023 Meeting Minutes

Pgs 1-3

F. REPORTS OF OFFICERS OR ADVISORS

1. Board Chair Report
2. CEO Report
3. Director of Finance Report

Pgs 4-5

Pgs 6-8

G. DISCUSSION ITEMS - none

H. ACTION ITEMS

1. Updated Authorized CCMC Check Signers
2. Delineation of Telemedicine Privileges for Christian Welch, MD

Pgs 9

Pgs 10-15

I. AUDIENCE PARTICIPATION (limited to 3 minutes per speaker) Members of the public are given the opportunity to comment on matters which are within the subject matter authority of the Board and are appropriate for discussion in an open session.

J. BOARD MEMBERS COMMENTS

K. EXECUTIVE SESSION - none

L. ADJOURNMENT

This Board of Directors meeting will be held via ZOOM

<https://us02web.zoom.us/j/4675701050?pwd=TXEvSFVHOHhIL1JvOGNua1RUUjdQUT09>

Meeting ID: 467 570 1050; Passcode: 379187

To call in: 1-253-215-8782

Meeting ID: 467 570 1050; Passcode: 379187

For a full packet, go to www.cityofcordova.net/government/boards-commissions/health-services-board

Minutes
CCMC Authority – Board of Directors
In-Person Meeting
April 27, 2023 at 6:02pm
Regular Meeting

CALL TO ORDER AND ROLL CALL –

Linnea Ronnegard called the Board Meeting to order at 6:02pm.

Board members present: **Kelsey Hayden, Ann Linville, Liz Senear, Chris Iannazzone, and Linnea Ronnegard.**

Quorum was established. 5 members present.

CCMC staff present: Dr. Hannah Sanders, CEO; Tamara Russin, Director of Ancillary Services; Denna Stavig, Director of Finance; Barb Jewell, Director of Community Programs; and Faith Wheeler-Jeppson.

A. COMMUNICATIONS BY AND PETITIONS FROM VISITORS

- 1. Audience Comments** ~ None
- 2. Guest Speaker** ~ None

B. BOARD DEVELOPMENT

- 1. The Board's Role in Advancing Healthier, More Equitable Communities**

Sanders – We put this back on at your request so we can continue the conversation. I had envisioned we could engage with the Board in a conversation around participation in events that support and bring awareness to social determinants of health. Even if the board is interested in participating in community events, like the Community Garden project, it would be beneficial. Recognizing that the aspects of health that are impacted from hospital and healthcare activities is around 20%. Supporting a healthy community requires a community effort. Last meeting we talked about having that discussion and seeing what kind of ideas we could come up with.

Iannazzone – Yeah, I thought this was fascinating, I've never seen this being addressed in this kind of Board meeting. Board Development, I feel like it gets looked over a lot when you're serving on a board. A lot of decision making, but little opportunities for development. A lot of the language in here sums it up very well, how can we diversify and incorporate some of the work we should do as a Board outside of these rooms and meetings.

Ronnegard – I think some of this is what Barb does with the Community Health Needs Assessment, isn't it?

Sanders – The Community Health Needs Assessment does help us get an overall look at what things within the social determinants are lacking in our community and helps define the aspects CCMC needs to be focusing on.

Jewell – I appreciate that Linnea, when I was reading it I was thinking that there were a couple of things that like Dr. Sanders said when you look at the factors that affect health, 20% of them are what we do there in the health care community not just for hospital but

the whole health system, and 80% percent of it is outside of that. This article was great at identifying things that Boards can do, I thought.

Ronnegard – I think that the Board to be present in outside events would be important. I think people should know who the Board members are, and to have a Board presence.

The Board was interested in being involved in the PTA Bike Rodeo by handing out bicycle helmets to kids in need. Dr. Sanders will let the Board know of upcoming events that they may be interested in participating in.

C. CONFLICT OF INTEREST ~ None

D. APPROVAL OF AGENDA

M/Linville S/Hayden "I move to approve the Agenda."

Hayden – yea, Senear- yea, Ronnegard – yea, Linville – yea, and Iannazzone – yea.

5 yeas, 0 nay, 0 absent; Motion passed 5-0.

E. APPROVAL OF MINUTES

M/Senear S/Hayden "I move to approve the March 30, 2023 Meeting Minutes."

Senear- yea, Hayden – yea, Ronnegard – yea, Iannazzone – yea, and Linville – yea.

5 yeas, 0 nay, 0 absent; Motion passed 5-0.

F. REPORTS OF OFFICERS and ADVISORS

1. Board Chair report – No Board Chair Report

2. CEO Report – Dr. Sanders reported that her written report is in the packet. A few additional things to mention are that the hospital continues to be very busy, it's the nature of our business. We have a ton of committed staff who keep working, going above and beyond what the normal expectation is. Part of that above and beyond, we are constantly short staffed with Nurses, maybe they get sick or with CNA's. Nursing leadership is always stepping in to fill their shifts.

3. Director of Finance Report – Denna Stavig reported that her report is in the packet. We did have a positive month again this month. I did adjust down the Bad Debt allowance which increased our bottom line by about \$120,000, but we were positive without that. The reason that was adjusted down is that our Private Pay has been going down so the allowance for our Private Pay has to go down with it. We're still working on the online payment system; we're looking forward to that. It will be accessible through our website and through the Patient Portal.

4. Medical Director Quarterly Report – Dr. Bejes' written report is in the packet. I am happy to answer any questions you may have on his report.

5. Nursing Department Quarterly Report – Kadee Goss' written report is in the packet. If you have any questions Noelle and I are available to answer any questions about the Nursing or Infection Control reports.

6. Ancillary Services Quarterly Report – Tamara Russin’s quarterly report is in the packet. Additional items to mention are that we’re gearing up for the Health Fair on Saturday. We just started the Health Fair Lab pricing this week.

7. Sound Alternatives Quarterly Report – Barb Jewell’s quarterly report is in the packet. One thing to mention is the amount of emergency services provided in the quarter have gone down from the previous quarter. Through really great collaboration with all of the providers we’ve managed to manage those emergencies in the community and not have to send anyone out of the community to manage it.

G. DISCUSSION ITEMS ~ None

H. ACTION ITEMS

1. Board of Directors Election of Officers

M/Senear S/Iannazzone “I nominate the following board members to serve as Officers on the CCMC Board of Directors.”

Kelsey Hayden as Chairperson

Linnea Ronnegard as Vice-Chairperson

Liz Senear as Secretary/Treasurer

Vote on Main Motion

Iannazzone – yea, Ronnegard – yea, Linville – yea, Senear – yea, and Hayden – yea.
5 yeas, 0 nay; 0 absent; Motion passed 5-0.

Vote on Amended Motion

Iannazzone – yea, Linville – yea, Ronnegard – yea, Senear – yea, and Hayden – yea.
5 yeas, 0 nay; 0 absent; Motion passed 5-0.

I. AUDIENCE PARTICIPATION ~ None

J. BOARD MEMBERS COMMENTS

Senear ~ No comments

Iannazzone ~ No comments

Hayden ~ No comments

Linville ~ No comments

Ronnegard ~ No comments

K. EXECUTIVE SESSION ~ None

L. ADJOURNMENT

M/Iannazzone S/Linville “I move to adjourn”

Ann Linville declared the meeting adjourned at 6:58pm.

April 2023 CEO Report

Overall things at the hospital are going well. We continue to see our efforts to improve over the last few years continue to support a sustainable margin for the hospital. Alt Across the state behavioral health access and management of crisis care needs improvement. Hospital leaders are concerned and ready to work with the state to improve.

Hospital/ER – volumes have been steady through the winter and staff are gearing up for the summer influx. We continue to recruit a full time ER nurse. This year several of our employees were Coast Guard spouses and will be moving to their next station this summer, leaving several vacancies.

LTC- continues to be at capacity. We are working to improve the décor and the furniture to make a more homelike environment. The long goal is to have a substantial remodel of this area to create a truly homelike environment.

Clinic – We are now offering cryotherapy with liquid nitrogen. This tool enables CCMC providers to treat common warts as well as precancerous skin conditions.

Sound Alternatives – we continue to have vacancies for permanent clinicians, however are very thankful to have Elizabeth King as well as our travelers that provide therapy for our community. The entire department is doing an excellent job to support and bring awareness for healthy lifestyle and behavioral health support.

Finance – Annual audit is completed and our Medicare cost report has been filed. We continue to work on improving our revenue cycle. We continue to search for an accountant to join our team.

Cordova Community Medical Center Statistics

	31	28	31	30	31	30	31	31	30	31	30	31	30	31		
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec			Cumulative	Monthly
Hosp Acute+SWB Avg. Census															Total	Average
FY 2019	3.5	1.6	1.2	1.4	1.2	1.1	2.4	3.3	3.3	3.2	4.0	4.3				2.5
FY 2020	3.3	2.1	2.4	2.7	1.7	1.1	1.0	0.3	0.7	1.0	1.8	1.0				1.6
FY 2021	1.3	3.2	2.2	1.7	2.2	1.6	2.1	2.4	3.3	5.6	4.3	1.4				2.6
FY 2022	1.6	3.3	2.8	2.1	1.5	1.9	3.5	3.5	3.9	0.5	1.0	2.1				2.3
FY 2023	2.5	1.3	2.3	3.6	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0				0.8
Acute Admits																
FY 2019	6	0	2	4	2	1	3	6	4	2	3	3			36	3.0
FY 2020	2	0	1	3	0	2	7	5	4	1	6	2			33	2.8
FY 2021	2	6	4	1	8	7	4	4	4	3	1	2			46	3.8
FY 2022	6	1	2	3	5	7	8	4	3	4	3	5			51	4.3
FY 2023	1	3	6	2											12	3.0
Acute Patient Days																
FY 2019	33	0	6	12	7	4	13	10	12	3	10	11			121	10.1
FY 2020	4	0	4	14	4	4	17	9	8	3	36	6			109	9.1
FY 2021	4	13	8	2	17	11	9	14	15	18	13	2			126	10.5
FY 2022	15	11	7	10	8	10	21	9	12	7	5	14			129	10.8
FY 2023	3	9	16	15											43	10.8
SWB Admits																
FY 2019	2	0	0	0	0	0	3	0	0	2	1	1			9	0.8
FY 2020	1	1	1	1	0	0	0	0	1	1	0	1			7	0.6
FY 2021	2	2	0	1	1	0	2	2	4	3	1	0			18	1.5
FY 2022	1	3	0	1	2	2	3	2	4	2	2	1			23	1.9
FY 2023	2	1	3	2											8	2.0
SWB Patient Days																
FY 2019	75	44	31	30	31	30	61	93	86	95	109	121			806	67.2
FY 2020	99	61	70	67	49	30	14	0	13	29	19	24			475	39.6
FY 2021	37	77	60	49	50	36	55	60	85	155	117	40			821	68.4
FY 2022	34	81	79	54	37	48	89	101	104	7	24	52			710	59.2
FY 2023	73	28	55	94											250	62.5
CCMC LTC Admits																
FY 2019	2	0	1	0	0	0	0	0	0	0	1	0			4	0.3
FY 2020	0	1	0	0	1	0	2	0	0	0	3	0			7	0.6
FY 2021	0	0	0	0	0	0	2	0	0	0	1	1			4	0.3
FY 2022	0	0	0	0	0	1	0	0	0	0	0	0			1	0.1
FY 2023	0	0	0	1											1	0.3
CCMC LTC Resident Days																
FY 2019	299	278	308	300	310	300	280	310	300	310	300	303			3,598	299.8
FY 2020	310	289	310	293	296	300	301	310	300	309	277	310			3,605	300.4
FY 2021	300	300	298	300	310	299	298	310	300	310	298	309			3,632	302.7
FY 2022	310	280	310	300	310	299	310	310	300	310	290	310			3,639	303.3
FY 2023	310	280	310	309											1,209	302.3
CCMC LTC Avg. Census																
FY 2019	10	9	10	10	10	10	9	10	10	10	10	10				9.8
FY 2020	10	10	10	10	10	10	10	10	10	10	9	10				9.8
FY 2021	10	10	10	10	10	10	10	10	10	10	10	10				9.9
FY 2022	10	10	10	10	10	10	10	10	10	10	10	10				10.0
FY 2023	10	10	10	10												10.0
ER Visits																
FY 2019	31	41	47	54	60	55	68	81	64	43	22	28			594	49.5
FY 2020	35	38	34	23	52	51	49	47	35	35	29	38			466	38.8
FY 2021	38	42	35	44	77	61	74	78	67	34	32	40			622	51.8
FY 2022	38	38	42	50	75	85	76	97	64	63	38	46			712	59.3
FY 2023	62	39	67	39											207	51.8
PT Procedures																
FY 2019	443	423	438	440	381	358	305	352	294	295	321	311			4,361	363.4
FY 2020	404	409	314	218	285	279	201	242	322	363	320	338			3,695	307.9
FY 2021	327	494	646	372	352	444	471	337	413	602	493	310			5,261	438.4
FY 2022	275	459	551	394	307	352	396	384	360	201	274	442			4,395	366.3
FY 2023	364	322	458	405											1,549	387.3
OT Procedures																
FY 2019	0	0	0	0	0	0	0	0	0	0	0	0			0	0.0
FY 2020	0	0	0	0	0	0	0	0	0	0	0	0			0	0.0
FY 2021	25	223	183	49	36	115	174	118	161	350	309	120			1,863	155.3
FY 2022	122	190	251	134	120	229	243	200	197	53	87	164			1,990	165.8
FY 2023	94	51	152	115											412	103.0
Lab Tests																
FY 2019	330	356	255	361	423	244	404	473	378	310	392	406			4,332	361.0
FY 2020	277	295	233	355	657	1,441	2,229	1,895	1,319	1,084	1,263	1,165			12,213	1,017.8
FY 2021	885	1,010	1,004	805	682	637	1,261	1,115	853	605	614	549			10,020	835.0
FY 2022	825	576	671	902	958	699	610	822	594	585	499	553			8,294	691.2
FY 2023	545	546	575	578											2,244	561.0
X-Ray Procedures																
FY 2019	46	48	83	0	0	98	94	79	77	59	59	46			689	57.4
FY 2020	46	49	55	42	52	62	62	58	63	44	47	39			619	51.6
FY 2021	48	50	49	64	64	70	79	86	88	68	53	72			791	65.9
FY 2022	82	63	64	94	60	82	69	93	51	72	58	61			849	70.8
FY 2023	72	45	63	49											229	57.3
CT Procedures																
FY 2019	19	12	13	15	26	11	24	35	21	6	12	19			213	17.8
FY 2020	12	14	13	18	20	23	19	23	22	20	20	20			224	18.7
FY 2021	24	27	26	20	27	32	28	38	25	16	12	22			297	24.8
FY 2022	21	21	36	25	29	42	31	26	16	30	15	28			320	26.7
FY 2023	30	18	22	18											88	22.0
CCMC Clinic Visits																
FY 2019	162	161	144	178	250	205	247	252	207	360	183	173			2,522	210.1
FY 2020	184	193	141	112	121	151	150	150	152	138	128	127			1,747	145.6
FY 2021	125	134	161	157	188	224	265	277	296	452	303	275			2,857	238.1
FY 2022	288	196	199	237	260	241	221	212	304	359	219	182			2,918	243.2
FY 2023	221	158	151	176											706	176.5
Behavioral Hlth Visits																
FY 2019	62	98	69	60	89	86	82	94	101	148	112	108			1,109	92.4
FY 2020		138	138	124	113	126	98	104	102	115	123	116			1,297	117.9
FY 2021	85	62	65	74	90	96	60	97	50	35	63	76			853	71.1
FY 2022	84	74	83	79	82	67	74	99	126	125	108	94			1,095	91.3
FY 2023	150	68	86	98											402	100.5

CORDOVA COMMUNITY MEDICAL CENTER
OPERATING/INCOME STATEMENT
FOR THE 4 MONTHS ENDING 04/30/23

05/19/23 09:53 AM

	----- S I N G L E M O N T H -----				----- Y E A R T O D A T E -----			
	ACTUAL	BUDGET	\$ VARIANCE	% VAR	ACTUAL	BUDGET	\$ VARIANCE	% VAR
REVENUE								
ACUTE	186,997	80,000	106,997	133	492,313	290,000	202,313	69
SWING BED	594,890	350,000	244,890	69	1,653,950	1,350,000	303,950	22
LONG TERM CARE	502,486	505,000	(2,513)	(0)	2,001,336	1,986,000	15,336	0
CLINIC	82,334	71,000	11,334	15	360,405	266,000	94,405	35
ANCILLARY DEPTS	267,055	250,000	17,055	6	1,152,112	895,000	257,112	28
EMERGENCY DEPART	255,572	275,000	(19,427)	(7)	1,272,589	850,000	422,589	49
BEHAVIORAL HEALT	26,861	20,000	6,861	34	98,235	80,000	18,235	22
RETAIL PHARMACY	146,954	120,000	26,954	22	481,883	480,000	1,883	0
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PATIENT SERVIC	2,063,152	1,671,000	392,152	23	7,512,826	6,197,000	1,315,826	21
DEDUCTIONS								
CHARITY	13,990	16,000	2,009	12	40,095	66,000	25,904	39
CONTRACTUAL ADJU	406,784	350,000	(56,784)	(16)	1,728,453	1,400,000	(328,453)	(23)
ADMINISTRATIVE A	7,926	37,500	29,573	78	12,636	150,000	137,363	91
BAD DEBT	620,000	21,000	(599,000)	(2852)	462,000	82,000	(380,000)	(463)
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DEDUCTIONS TOT	1,048,701	424,500	(624,201)	(147)	2,243,185	1,698,000	(545,185)	(32)
COST RECOVERIES								
GRANTS	57,018	0	57,018	0	177,168	135,000	42,168	31
IN-KIND CONTRIBU	16,662	18,500	(1,837)	(9)	66,650	73,000	(6,349)	(8)
OTHER REVENUE	11,410	19,000	(7,589)	(39)	33,303	75,000	(41,696)	(55)
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COST RECOVERIE	85,092	37,500	47,592	126	277,122	283,000	(5,877)	(2)
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TOTAL REVENUES	1,099,542	1,284,000	(184,457)	(14)	5,546,764	4,782,000	764,764	15
EXPENSES								
WAGES	470,532	504,000	33,467	6	1,883,635	2,016,000	132,364	6
TAXES & BENEFITS	283,468	259,000	(24,468)	(9)	1,155,772	1,036,000	(119,772)	(11)
PROFESSIONAL SER	198,002	161,000	(37,002)	(22)	714,039	646,000	(68,039)	(10)
SUPPLIES	150,104	160,000	9,895	6	597,301	639,000	41,698	6
MINOR EQUIPMENT	4,389	4,000	(389)	(9)	12,152	16,000	3,847	24
REPAIRS & MAINT	18,368	17,000	(1,368)	(8)	59,304	67,000	7,695	11
RENTS & LEASES	10,862	11,000	137	1	53,021	44,000	(9,021)	(20)
UTILITIES	41,022	53,000	11,977	22	222,221	212,000	(10,221)	(4)
TRAVEL & TRAININ	7,650	10,000	2,349	23	32,806	40,000	7,193	17
INSURANCES	18,858	17,600	(1,258)	(7)	71,670	70,400	(1,270)	(1)
RECRUIT & RELOCA	236	3,300	3,063	92	1,756	13,200	11,443	86
DEPRECIATION	58,553	50,000	(8,553)	(17)	234,215	196,000	(38,215)	(19)
OTHER EXPENSES	11,550	30,000	18,449	61	56,372	113,000	56,627	50
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TOTAL EXPENSES	1,273,600	1,279,900	6,299	0	5,094,269	5,108,600	14,330	0
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OPERATING INCO	(174,057)	4,100	(178,157)	(4345)	452,494	(326,600)	779,094	238
NET INCOME	(174,057)	4,100	(178,157)	(4345)	452,494	(326,600)	779,094	238
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CORDOVA COMMUNITY MEDICAL CENTER
BALANCE SHEET
FOR THE MONTH ENDING: 04/30/23

	Current Year	Prior Year	Net Change
ASSETS			
CURRENT ASSETS			
CASH	2,079,243	2,551,266	(472,023)
NET ACCOUNT RECEIVABLE	2,359,391	1,194,217	1,165,174
THIRD PARTY RECEIVABLE	5,479	212,748	(207,269)
CLEARING ACCOUNTS	93,970	(2,027)	95,998
PREPAID EXPENSES	100,679	83,244	17,434
INVENTORY	481,877	514,819	(32,941)
	-----	-----	-----
TOTAL CURRENT ASSETS	5,120,641	4,554,269	566,371
PROPERTY PLANT & EQUIPMENT			
LAND	122,010	122,010	
BUILDINGS	8,666,889	7,678,256	988,632
EQUIPMENT	9,625,416	9,525,081	100,335
CONSTRUCTION IN PROGRESS	4,038	986,658	(982,620)
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SUBTOTAL PP&E	18,418,354	18,312,006	106,348
LESS ACCUMULATED DEPRECIATION	(14,303,947)	(13,650,218)	(653,728)
	-----	-----	-----
TOTAL PROPERTY & EQUIPMENT	4,114,407	4,661,787	(547,380)
OTHER ASSETS			
GOODWILL - PHARMACY	150,000	150,000	
GOODWILL - PHARMACY	(80,000)	(65,000)	(15,000)
PERS DEFERRED OUTFLOW	1,178,466	1,178,466	
TOTAL OTHER ASSETS	1,248,466	1,263,466	(15,000)
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TOTAL ASSETS	10,483,514	10,479,523	3,991
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CORDOVA COMMUNITY MEDICAL CENTER
BALANCE SHEET
FOR THE MONTH ENDING: 04/30/23

	Current Year	Prior Year	Net Change
LIABILITIES AND FUND BALANCE			
CURRENT LIABILITIES			
ACCOUNTS PAYABLE	265,672	469,173	(203,500)
PAYROLL & RELATED LIABILITIES	704,641	753,392	(48,751)
INTEREST & OTHER PAYABLES	5,449	(169)	5,618
LONG TERM DEBT - CITY	5,466,458	5,466,458	
OTHER CURRENT LONG TERM DEBT	38,529	158,463	(119,934)
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TOTAL CURRENT LIABILITIES	6,480,751	6,847,318	(366,567)
LONG TERM LIABILITIES			
NET PENSION LIABILITY	6,825,636	6,825,636	
TOTAL LONG TERM LIABILITIES	6,825,636	6,825,636	
DEFERRED INFLOWS OF RESOURCES			
PENSION DEFERRED INFLOW	601,203	601,203	
TOTAL DEFERRED INFLOWS	601,203	601,203	
TOTAL LIABILITIES	13,907,590	14,274,157	(366,567)
NET POSITION (EQUITY)			
UNRESTRICTED FUND BALANCE	(3,895,083)	(2,950,277)	(944,805)
TEMPORARY RESTRICTED FUND BALANCE	18,513	18,513	
CURRENT YEAR NET INCOME	452,494	(862,870)	1,315,364
	-----	-----	-----
TOTAL NET POSITION	(3,424,075)	(3,794,634)	370,559
TOTAL LIABILITIES & NET POSITION	10,483,514	10,479,523	3,991
	=====	=====	=====



Memorandum

To: CCMC Authority Board of Directors

Subject: Resolution to Update CCMC authorized check signers

Date: May 17, 2023

Due to recent changes in CCMC Staff and with the Election of Officers for the CCMC Board it is necessary to update the CCMC Authorized Check Signers to reflect those changes:

To **add** the following CCMC Staff as CCMC authorized check signers as follows:

Director of Operations	Noelle Camarena
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Following the April 2023 Election of Officers, **update** the CCMC Officers as follows:

Board of Directors Chair	Kelsey Hayden
Board of Directors Vice-Chair	Linnea Ronnegard
Board Treasurer/Secretary	Liz Senear

The **updated list** of CCMC authorized check signers will be as follows:

Director of Ancillary Services	Tamara Russin
Facility Manager	Brian Rezek
Chief Nursing Officer	Kadee Goss
Director of Operations	Noelle Camarena
Board of Directors Chair	Kelsey Hayden
Board of Directors Vice-Chair	Linnea Ronnegard
Board Treasurer/Secretary	Liz Senear
Board of Director	Ann Linville
Board of Director	Chris Iannazzone

Suggested Motion: "I move to approve the Resolution of the CCMC Authority Board of Directors designating the representatives authorized for signing checks, non-check payroll tax payment, and cash transfers for Cordova Community Medical Center."



Memorandum

To: CCMC Authority Board of Directors

Subject: Approval of Telemedicine Privileges Christian Welch, MD

Date: 5/15/2023

Suggested Motion: "I move that the CCMC Authority Board of Directors approve the Delineation of Telemedicine Privileges for Christian Welch, MD as presented."



12/19/2022

Christian W. Welch, MD
Alaska Imaging Associates, LLC
2751 Debarr RD STE 360
Anchorage, AK 99508

Dear Dr. Welch:

On behalf of the Board of Trustees of Alaska Regional Hospital, I am pleased to inform you of your approved appointment as a member of the Medical Staff. You have been assigned to the **Associate/Affiliate** Status of the Medical Staff in the Department of **Radiology/Pathology** with clinical privileges as delineated in the attached. This appointment is effective **12/19/2022 through 1/31/2024**.

The Medical Staff Bylaws and other Medical Staff policies that govern your practice at the Hospital are posted on the Hospital's confidential intranet and/or available through the Medical Staff Office. While it is important that you abide by all of these documents, we wanted to take this opportunity to specifically highlight a few policies and procedures that are critical to your appointment and your success at the Hospital.

Change in Status/Information Provided on Application Form

Your appointment and clinical privileges were granted based upon a careful assessment of your current qualifications and background. If there is any change in your status or any change to the specific information that you provided on your application form, it is your responsibility to inform the Chief of Staff and Medical Staff Office **within seven business days** of when the change occurs. This would include, but not be limited to, change in your licensure status or professional liability insurance coverage, the filing of a lawsuit against you, the initiation of an investigation or change in your Medical Staff status at any other hospital, exclusion or preclusion from participation in Medicare or any sanctions imposed, and any change in your health status that may affect your ability to safely and competently exercise clinical privileges.

Medical Staff Professionalism Policy

The Medical Staff and Board have adopted a Medical Staff Professionalism Policy that applies to all individuals who work and practice at the Hospital. That Policy is based on the expectation that all individuals will be treated with courtesy, respect, and dignity. We believe that such conduct is essential to the provision of safe and competent care.

Focused Professional Practice Evaluation

In accordance with the FPPE Policy to Confirm Practitioner Competence and Professionalism, all initial clinical privileges are subject to focused evaluation. The FPPE requirements for core privileges in your specialty are:

- Chart Review of patients, number and types of cases to be determined, will be reviewed by the department chair to confirm competency

It is expected that your required FPPE will be completed within 12 months of your initial,



or before your initial privileges expire, based on your birth month/year.

Professional Practice Evaluation Process (Peer Review)

The goal of our professional practice evaluation process is to be educational and our Medical Staff leaders make every effort to address identified patient care concerns through collegial methods. All practitioners who practice at the Hospital are subject to review, and it is expected that you will participate constructively in the review process when one of your cases is under review. From time to time, you may also be asked to share your expertise and review a case, and we appreciate your cooperation and willingness to do so. This is an essential aspect of our responsibilities to each other and to our patients.

Reporting of Quality Concerns

Hospital employees and Medical Staff members are encouraged to report quality of care concerns so that they can be reviewed and any identified opportunities for improvement implemented promptly. Please discuss any quality concerns with your Department Chair or the Chief of Staff or report them to the Medical Staff Office.

Medical Record Completion

While we certainly understand the time pressures and demands upon your practice, it is essential that you understand that timely and appropriate medical record completion is not a meaningless, administrative task. It is a fundamental component of quality patient care. It also has implications for Hospital and physician liability, effective performance review, accreditation and licensure, and reimbursement. We stand ready to assist you in this record keeping responsibility in any manner that may be helpful, but please understand that the medical record completion policy will be strictly enforced.

On behalf of the CEO, Jennifer Opsut, congratulations on your appointment and welcome to Alaska Regional Hospital. We appreciate your affiliation and look forward to working with you.

Should you have any questions or concerns, please feel free to contact our Medical Staff Office at AKARMedicalStaff@HCAHealthcare.com or 907-264-1582.

Sincerely,

Timothy Ballard, MD
Chief Medical Officer
Alaska Regional Hospital

Alaska Regional Hospital

12/19/22

2:47 pm

Delineation of Privileges

Provider: Christian Scott Welch, MD

ID: TD000N1EOL

Status:

Current

Category:

Associate/Affiliate

Facility Status:

Privileges for:

Radiology

Privilege	Status	Decision By	Original Date	Start Date	End Date	Condition
CORE RADIOLOGY PRIVILEGES	Approved	Board of Trustees	12/17/2022	12/17/2022	01/31/2024	

Core privileges in radiology include the ability to perform general diagnostic radiology (via x-ray, radionuclides, ultrasound, and electromagnetic radiation) to diagnose, perform history and physical, and treat diseases of patients of all ages. Radiologists are responsible for communicating critical values and critical findings consistent with medical staff policy.

DIAGNOSTIC RADIOLOGY

- *Radiography
- *Fluoroscopy
- *Computed Tomography (including CT Angiography)
- *Densitometry (Dexascan)
- *Mammography (Must meet MQSA Requirements)
- *Magnetic Resonance Imaging (including MR Angiography)
- *Nuclear Medicine (including Administration of Radionuclides)
- *Ultrasound
- *Tele-Radiology

MINI-INVASIVE RADIOLOGY PRIVILEGES

Applicants must qualify for and be granted Core Radiology privileges as indicated, to be granted advanced privileges listed below.

- *Arthrography and Joint Aspiration
- *Cyst Aspiration (including Air or Contrast/Sclerosing Agent Injection)
- *Hysterosalpingography and Hysterosonography
- *Image Guided Catheter Drainage of Abscess or other Fluid Collections
- *Image Guided Needle Aspiration, Biopsy, or Needle Localization of the Breast, Including Stereotactic Core Biopsy (Must meet ACR Guidelines)

Alaska Regional Hospital

12/19/22
2:47 pm

Delineation of Privileges

Provider: Christian Scott Welch, MD Cont'd

ID: TD000N1EOL

Status:

Current

Category:

Associate/Affiliate

Facility Status:

Privileges for: Radiology Cont'd

Privilege	Status	Decision By	Original Date	Start Date	End Date	Condition
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- *Image Guided Percutaneous Needle Aspiration or Biopsy
- *Intrathecal Infusion of Chemotherapeutic Agents
- *Intravenous or Retrograde Pyelography
- *Lumbar Puncture
- *Myelography
- *Paracentesis
- *Performance of History and Physical
- *Sialography
- *Spine Injections including, Blood Patch, Epidural Steroid, Facet Blocks
- *Thoracentesis



P: (907) 424-8000 | F: (907) 424-8116
P.O. Box 160 | 602 Chase Ave., Cordova, AK 99574-0160

DATE: April 27, 2023

RE: Christian Welch, MD

TO: Cordova Community Medical Center Authority Board

Medical Staff Recommendation & Confirmation

Cordova Community Medical Center (CCMC) Medical Staff recommends Facility issue Telemedicine privileges to the added Physician, Delineation of Privileges.

Medical Staff has:

{ } conducted its own full review of credentials of the added Physicians.

{X} relied upon the decisions of Telemedicine Entity.

DocuSigned by:

Paul Gloe

6C24CD6B672F40A...

Authorized Representative of Chief of Staff

Paul Gloe, MD

Chief of Staff

DocuSigned by:

Curtis Bejes

E73DD11B943F429...

Authorized Representative of Medical Staff

Curtis Bejes, MD

Medical Director

DocuSigned by:

Hannah Sanders

A9259C1E5177486...

Authorized Representative of Cordova Community Medical Center

Hannah Sanders, MD CEO

Chief Executive Officer

Cordova Community Medical Center

21 April 2023 | 8:36 AM AKDT

Date

21 April 2023 | 10:58 AM AKDT

Date

21 April 2023 | 11:17 AM AKDT

Date

Issuance of Privileges

Effective the date signed below, CCMC governing body has issued the added Physicians the same privileges shown on the Physician's Delineation of Privileges received from Telemedicine Entity.

Authorized Governing Body Representative

Date

Print Name

Title

June 2023						
◀ May 2023			Jul 2023 ▶			
Sun	Mon	Tue	Wed	Thu	Fri	Sat
				1	2	3
4	5	6	7 City Council	8	9	10
11	12	13	14	15	16	17
18	19	20	21 City Council	22	23	24
25	26	27	28	29 Board Meeting 6PM	30	