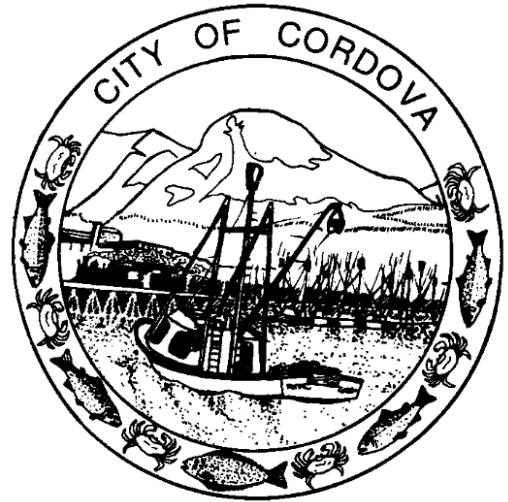


2020 BUDGET



CITY OF CORDOVA, ALASKA

2020 COUNCIL APPROVED BUDGET

Mayor

Clay Koplin

City Council

Tom Bailer

Kenneth Jones

Jeff Guard

Melina Meyer

Anne Schaefer

David Allison

David Glasen

City Manager

Helen Howarth

Interim Finance Director

Dean Baugh

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Budget Overview



Executive Summary

Citizens of Cordova,

I am pleased to present the 2020 City of Cordova budget passed by City Council in December 2019. The budget reflects a conservative but prudent approach and balances the needs of Cordovans with revenue limitations.

The State of Alaska significantly reduced its 2020 budget resulting in cost shifting to local governments. The cuts hit Cordova particularly hard as we were in the middle of our 2019 budget year when they were announced forcing us to absorb the reductions in the last six months of our fiscal year. We are optimistic that 2020 will not bring more cuts but also know it is highly unlikely state funding will be restored.

The General Fund is where tax dollars are spent to provide essential government services. Police and Fire departments, Public Works, Planning, Library/Museum, Pool and Bidarki Recreation Center as well as administrative functions are paid for with revenue from property valuation, sales tax and operating transfers.

Sales tax makes up 48% of general fund tax revenue with the remaining balance from property tax and use fees. City hopes to increase collection of online sales-tax revenue through the Alaska Municipal League's new statewide on-line sales tax collection program.

We were able to balance the budget without an increase to the sales tax but implemented a 6% surtax on Alcohol, tobacco and marijuana products in part to capture the costs abuse of those products have on our community.

The City believes it is important to take care of the people who provide City services and to keep wage levels competitive so we can attract and retain the workforce we need to serve Cordova citizens. A new union contract was negotiated in Spring 2019 resulting in a 2% COLA and step increases for IBEW workers in City employ. In the 2020 budget, non-union employees were also given 2% COLA adjustment but were asked to begin contributing 5% of the cost of their health insurance.

Enterprise Funds represent departments that pay for the total cost of their services with fees collected from users. Water, Sewer, Refuse, Odiak Park, and Harbor are Cordova's Enterprise Funds. Water, sewer and refuse rates are increasing by 5% in 2020 to cover the increasing costs of service and to ensure infrastructure improvements are funded.

In March 2019, Cordovans voted to bond and collect .5% Raw Fish Tax to pay for needed improvements to South Harbor. If the Legislature passes the Governor's Tier 1 Harbor recommendations this legislative session, City will receive \$5M in state funding which the City will match by issuing a \$5M bond that will be paid for by the increase in Raw Fish Tax.

The following pages contain detailed information about how every department and enterprise fund in the City receives and expends City resources. I encourage you to review the document and bring any questions or concerns to me directly.

Thank you for your interest in YOUR city government.

Helen Howarth, City Manager

Budget Resolution

**CITY OF CORDOVA, ALASKA
RESOLUTION 12-19-56**

**A RESOLUTION OF THE COUNCIL OF THE CITY OF CORDOVA, ALASKA,
ADOPTING AN OPERATING AND CAPITAL BUDGET FOR FISCAL YEAR 2020
AND APPROPRIATING THE AMOUNT OF \$16,636,766 AS SUMMARIZED
PURSUANT TO THE FOLLOWING TABLE**

FUND	REVENUES	PLUS INTERFUND TRANSFERS IN	LESS INTERFUND TRANSFERS OUT	TO or (FROM) RESERVE	APPROPRIATION
General Fund	\$10,648,487	\$734,643	\$15,000	\$0	\$11,368,130
Permanent Fund	\$210,000	\$62,123	\$0	\$272,123	\$0
Fire Vehicle fund	\$40,000	\$0	\$0	\$12,000	\$28,000
Vehicle Removal Fund	\$6,730	\$15,000	\$0	\$0	\$21,730
Vehicle Acquisition Fund	\$40,000	\$0	\$0	\$0	\$40,000
Chip Seal Fund	\$0	\$138,000	\$0	\$0	\$138,000
Health Fund	\$0	\$108,628	\$0	\$0	\$108,628
Governmental Funds Total	\$10,945,217	\$1,058,394	\$15,000	\$284,123	\$11,704,488
Harbor Enterprise Fund	\$1,561,293	\$0	\$118,000	\$0	\$1,443,293
Harbor Fund Dep'n Reserve	\$192,000	\$100,000	\$0	\$0	\$292,000
Sewer Enterprise Fund	\$879,294	\$0	\$100,000	\$0	\$779,294
Sewer Capital Projects	\$0	\$0	\$0	\$0	\$0
Sewer Fund Dep'n Reserve	\$150,000	\$100,000	\$0	\$0	\$250,000
Water Enterprise Fund	\$806,767	\$0	\$50,000	\$0	\$756,767
Water Capital Projects	\$0	\$0	\$0	\$0	\$0
Water Fund Dep'n Reserve	\$0	\$50,000	\$0	\$0	\$50,000
Refuse Enterprise Fund	\$1,203,897	\$0	\$44,123	\$0	\$1,159,774
Refuse Dep'n Reserve	\$0	\$75,000	\$0	\$0	\$75,000
Refuse Fund - Landfill	\$0	\$50,000	\$0	\$0	\$50,000
Odiak Camper Park Fund	\$101,150	\$0	\$0	\$25,000	\$76,150
Enterprise Funds Total	\$3,141,108	\$275,000	\$194,123	\$25,000	\$4,932,278
TOTALS APPROPRIATION	\$14,086,325	\$1,333,394	\$209,123	\$309,123	\$16,636,766

WHEREAS, the City Manager submitted her proposed FY20 Operating Budget; and,

WHEREAS, the City Council has conducted work sessions reviewing the proposed 2020 budget, and submitted its recommendations, and held a public hearing on December 18, 2019 on the proposed 2020 operating & capital budget; and

WHEREAS, in the amount appropriated from the General Fund, **\$1,750,000** is included for the Cordova Public Schools.

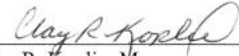
NOW, THEREFORE BE IT RESOLVED THAT the City Council of the City of Cordova, Alaska, hereby adopts the City Operating and Capital Budgets and appropriates such

funds for FY20, for the period of January 1, 2020 to December 31, 2020, in the amount of **\$16,636,766.**

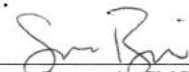
BE IT FURTHER RESOLVED that all unencumbered balances remaining in each fund as of January 1, 2021 shall be transferred to the unappropriated fund balance of the respective fund from which appropriated.

PASSED AND APPROVED THIS 18th DAY OF DECEMBER 2019




Clay R. Koplin, Mayor

ATTEST:


Susan Bourgeois, CMC, City Clerk

**CITY OF CORDOVA, ALASKA
RESOLUTION 01-20-03**

**A RESOLUTION OF THE COUNCIL OF THE CITY OF CORDOVA, ALASKA,
AUTHORIZING AMENDMENT OF RESOLUTION 12-19-56 BY REDUCING THE
TOTAL APPROPRIATION BY \$128,331**

WHEREAS, the Council of the City of Cordova has adopted the City Operating Budget and appropriated funds for FY 20 for the period of January 1, 2020 to December 31, 2020; and

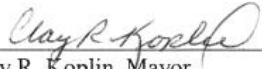
WHEREAS, The City of Cordova has the following amendment to the FY20 budget resolution 12-19-56 that was unrecognized at the time of adoption. There is no change to the detailed budget that was presented to Council, change is due to presentation on the budget resolution which overstated the total appropriation. The funds will be appropriated in following line items.

Fund	Fund #	Ord 1176 Appropriation	Difference	Amended 2020 Budget Appropriation
General Fund	101	11,368,130	-	11,368,130
Permanent Fund	104	-	-	-
Fire Vehicle Fund	203	28,000	-	28,000
Vehicle Removal Fund	205	21,730	-	21,730
Vehicle Acquisition Fund		40,000	(40,000)	-
Capital Improvement Fund	401	-	271,771	271,771
Chip Seal Fund	410	138,000	(138,000)	-
LT2 Grant Fund	654	-	64,625	64,625
Health Fund	810	108,628	769,004	877,632
Total Governmental Funds		11,704,488	927,400	12,631,888
Harbor Enterprise Fund	502	1,443,293	(236,394)	1,206,899
Harbor Fund Dep'n Fund	702	292,000	(250,000)	42,000
Sewer Enterprise Fund	503	779,294	(94,721)	684,573
Sewer Fund Dep'n Fund	703	250,000	(200,000)	50,000
Water Enterprise Fund	504	756,767	(87,159)	669,608
Water Fund Dep'n Fund	704	50,000	-	50,000
Refuse Enterprise Fund	505	1,159,774	(272,041)	887,733
Refuse Fund Dep'n Fund	705	75,000	(75,000)	-
Refuse Fund-Landfill	805	50,000	150,000	200,000
Odiak Camper Park Fund	506	76,150	9,584	85,734
Enterprise Funds Total		4,932,278	(1,055,731)	3,876,547
TOTAL APPROPRIATION		16,636,766	(128,331)	16,508,435

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Cordova, authorizes the amendment of the FY20 Budget Resolution 12-19-56.

PASSED AND APPROVED THIS 15th DAY OF JANUARY 2020.

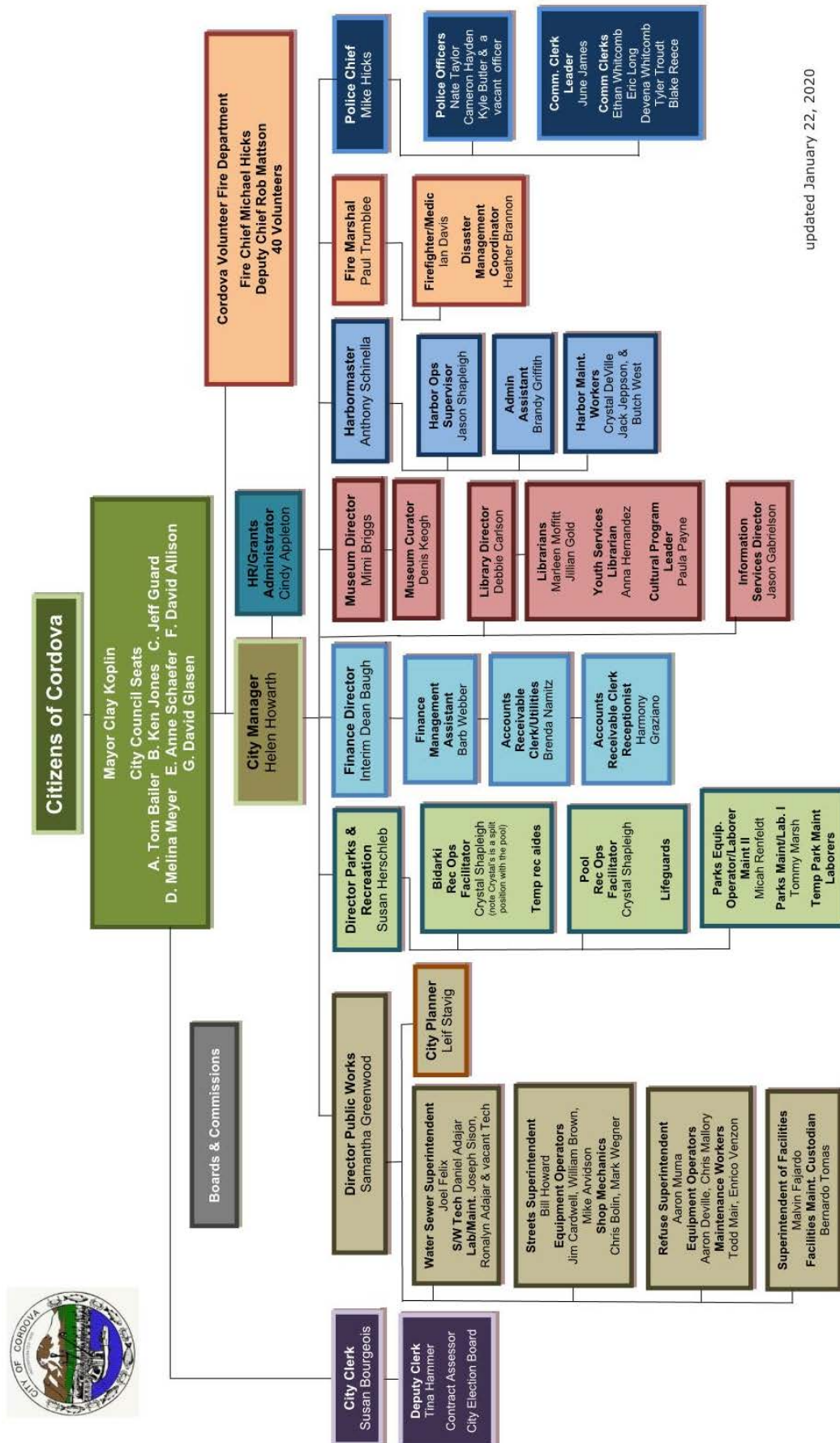



Clay R. Koplin, Mayor

ATTEST:


Susan Bourgeois, CMC, City Clerk

Organizational Chart



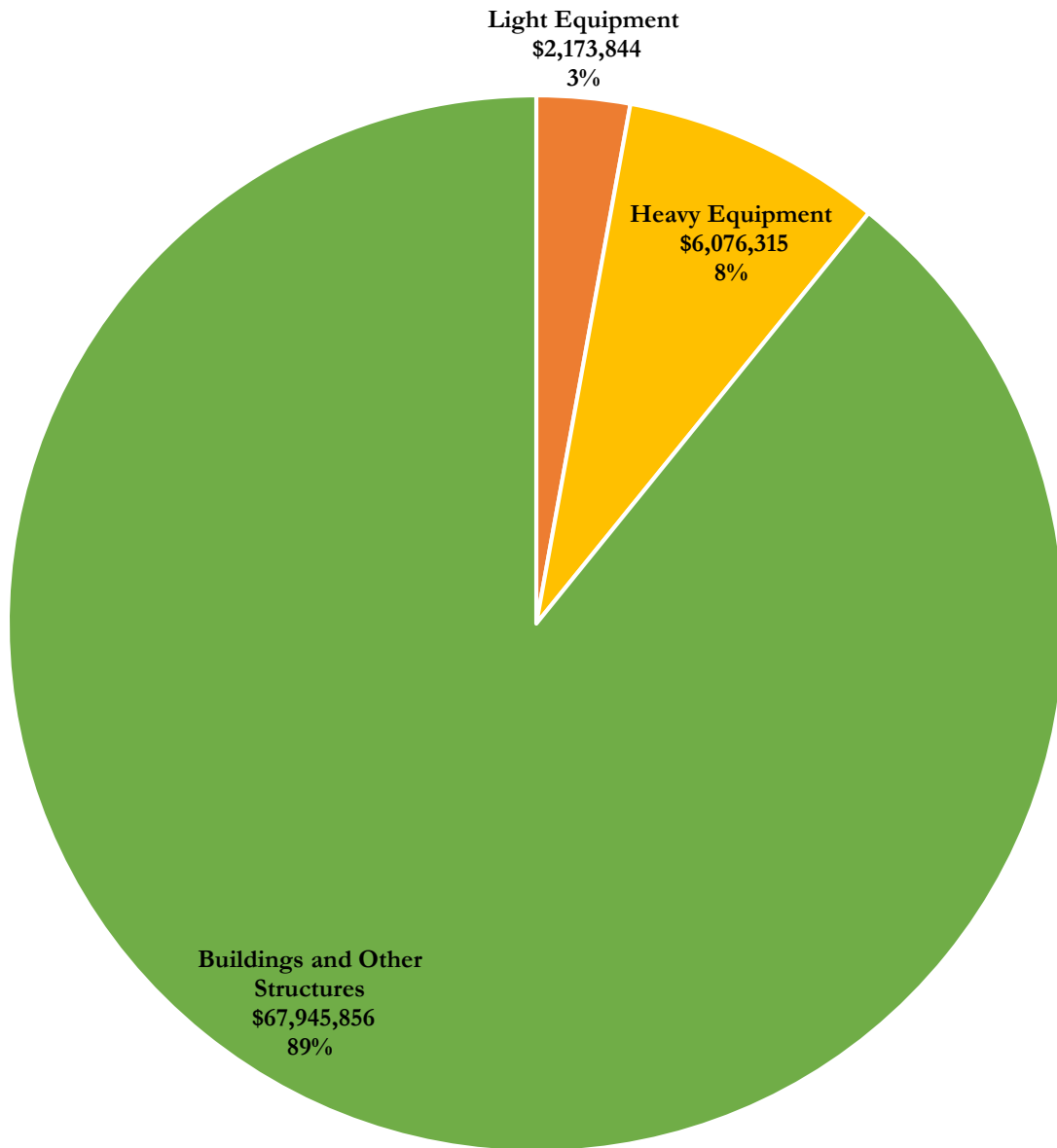
Equipment List

Model Year	Make	Model	Department	Replacement Cost	Est. Life	Est. Replace ment	Svc. Years Remain	Cndtn	Needs Replace ment?
2005	Ford	Focus	Admin	\$ 22,000	10	2015	-5	Fair	Yes
2004	Chevrolet	Silverado	Fire	\$ 65,000	10	2014	-6	Good	Yes
2003	Ford	F350- Brush Truck	Fire	\$ 50,000	10	2013	-7	Good	Yes
1997	Ford	E350 - Ambulance	Fire	\$ 200,000	20	2017	-3	Good	Yes
1994	Kawasaki	Mule-Mini	Fire	\$ 25,000	15	2009	-11	Good	Yes
2011	Blazer	City EM Trailer	Fire	\$ 16,000	20	2031	11	Good	No
2005	Honda ATV	TXR500FMG	Fire	\$ 12,000	20	2025	5	Good	No
2005	Honda ATV	TXR500FMG	Fire	\$ 12,000	20	2025	5	Good	No
2005	Cargo Mate	Hazmat Response Trailer	Fire	\$ 25,000	20	2025	5	Good	No
2004	Haulmark	MCI trailer	Fire	\$ 32,000	20	2024	4	Good	No
2007	Ford	E-450- ambulance	Fire	\$ 200,000	20	2027	7	Good	No
2005	International	Fire Truck	Fire	\$ 600,000	20	2025	5	Good	No
2005	International	Heavy Rescue	Fire	\$ 650,000	20	2025	5	Good	No
2004	Haulmark	Snow machine Trailer	Fire	\$ 15,000	20	2024	4	Good	No
2003	Saber	Fire Truck	Fire	\$ 650,000	20	2023	3	Good	No
1995	Ford	E-1 Fire Truck	Fire	\$ 650,000	30	2025	5	Good	No
1984	Pierreville	Fire Truck	Fire	\$ 650,000	20	2004	-16	Fair	Yes
1942	Ford	Fire Truck	Fire	\$ 650,000	30	1972	-48	Antique	No
2000	Ford	F250	Harbor	\$ 36,000	10	2010	-10	Poor	Yes
1998	Melroe	873 Bobcat	Harbor	\$ 55,000	20	2018	-2	Good	Yes
2006	Ford	F250	Harbor	\$ 36,000	10	2016	-4	Good	Yes
2003	Ford	F550	Harbor	\$ 45,000	10	2013	-7	Good	Yes
2008	Marine Travel Lift	150CII	Harbor	\$ 775,329	15	2023	3	Good	No
2001	Genie/Man-Lift	Z-Boom, Z-45/25J	Harbor	\$ 25,000	20	2021	1	Good	No
2015	Ford	F250	Harbor	\$ 42,000	10	2025	5	Good	No
1989	Heavy Weather	Skiff 18' w/outboard	Harbor	\$ 35,000	15	2004	-16	Good	No
1995	Gmc	Vandura	Parks & Rec	\$ 25,000	10	2005	-15	Poor	Yes
1993	Chevrolet	Astro	Parks & Rec	\$ 30,000	10	2003	-17	Poor	Yes
1990	Bluebird	Bus	Parks & Rec	\$ 100,000	15	2005	-15	Poor	Yes
2011	KUBOTA TRACTOR	B3030HSDC	Parks & Rec	\$ 34,515	15	2026	6	Good	No
2008	Ldtd	Utility Trailer	Parks & Rec	\$ 10,000	20	2028	8	Good	No
2008	Ldtr	Utility Trailer	Parks & Rec	\$ 5,000	20	2028	8	Good	No
2008	Ford	F250	Parks & Rec	\$ 35,000	10	2018	-2	Fair	Yes
2002	SkyJack	SJPX30 Man lift	Parks & Rec	\$ 6,500	20	2022	2	Fair	No
2008	Ford	Expedition	Police	\$ 65,000	10	2018	-2	Poor	Yes
2008	Chevrolet	Tahoe	Police	\$ 16,000	10	2018	-2	Good	Yes
2007	Ford	Expedition	Police	\$ 65,000	10	2017	-3	Good	Yes
2015	Ford	Explorer	Police	\$ 55,000	10	2025	5	Good	No
2013	Chevrolet	Tahoe	Police	\$ 65,000	10	2023	3	Good	No
2010	Ford	Expedition	Police	\$ 65,000	10	2020	0	Good	No
2005	Ford	Expedition	Public Works	\$ 45,000	10	2015	-5	Poor	Yes
1997	Ford	Cf7000	Public Works	\$ 240,000	15	2012	-8	Poor	Yes

**CITY OF CORDOVA
2020 BUDGET**

Model Year	Make	Model	Department	Replacement Cost	Est. Life	Est. Replacement	Svc. Years Remain	Cndtn	Needs Replacement?
1987	Ford	L9000 Dump Truck 12Cy	Public Works	\$ 118,000	30	2017	-3	Poor	Yes
2009	Chevrolet	Pickup	Public Works	\$ 30,849	10	2019	-1	Good	Yes
1991	Ford	L-8000	Public Works	\$ 80,000	15	2006	-14	Good	Yes
1988	International	S Series 1954	Public Works	\$ 150,000	20	2008	-12	Good	Yes
2014	Motor Grader	140M2	Public Works	\$ 378,000	20	2034	14	Good	No
2014	Ray-Tech Infrared	Combination Reclaimer & Pavement Heater	Public Works	\$ 100,000	20	2034	14	Good	No
2014	Wacker Roller	RD 12A-90	Public Works	\$ 20,000	20	2034	14	Good	No
2010	Volvo Loader	L120F	Public Works	\$ 300,000	20	2030	10	Good	No
2006	RamVac	CM3600 Vacuum Trailer	Public Works	\$ 170,000	20	2026	6	Good	No
2003	Cat	Grader 163h	Public Works	\$ 375,000	20	2023	3	Good	No
2002	Dynapac	Roller	Public Works	\$ 60,000	20	2022	2	Good	No
2019	Ford	F550	Public Works	\$ 50,000	10	2029	9	Good	No
2012	Ford	F250	Public Works	\$ 35,000	10	2022	2	Good	No
2011	Ford	F250	Public Works	\$ 35,000	10	2021	1	Good	No
2009	Mack	Gu813	Public Works	\$ 136,108	20	2029	9	Good	No
2000	Freightliner	Fls112R	Public Works	\$ 170,000	20	2020	0	Good	No
1994	Ingersoll Rand	P250wjddesc4 Towable Air Compressor	Public Works	\$ 30,000	36	2030	10	Good	No
1990	Ford	Water Truck	Public Works	\$ 140,000	40	2030	10	Good	No
1999	Cat	IT62G Loader	Public Works	\$ 300,000	20	2019	-1	Fair	Yes
1989	Entyre	Chip Spreader	Public Works	\$ 100,000	20	2009	-11	Fair	Yes
1981	Rex Works	Drum Compactor	Public Works	\$ 70,000	20	2001	-19	Fair	No
1989	Cat	950 E Loader	Refuse	\$ 300,000	20	2009	-11	Poor	Yes
2004	Harris Badger	Baler	Refuse	\$ 600,000	20	2024	4	Poor	Yes
2001	Whittke	40YD Front Loader	Refuse	\$ 230,980	15	2016	-4	Poor	Yes
2000	Melroe	Bobcat 963 Loader	Refuse	\$ 80,000	15	2015	-5	Poor	Yes
2000	Freightliner	Refuse Truck	Refuse	\$ 150,000	15	2015	-5	Poor	Yes
2020	Wittke	40YD Front Loader	Refuse	\$ 270,000	15	2035	15	Good	No
2014	Ford	F550	Refuse	\$ 110,000	10	2024	4	Good	No
2011	Gehl	Skid Steer Loader	Refuse	\$ 65,000	15	2026	6	Good	No
2005	Ford	F-450	Refuse	\$ 50,000	10	2015	-5	Fair	Yes
2005	Chevrolet	Silverado	Refuse	\$ 34,600	10	2015	-5	Fair	Yes
2002	Hitachi	EX230LC	Refuse	\$ 200,000	20	2022	2	Fair	No
2007	Peterbilt	320	Refuse	\$ 244,000	15	2022	2	Fair	No
1992	Cat	436B Backhoe	Water Sewer	\$ 125,000	20	2012	-8	Poor	Yes
2007	Ford	F150	Water Sewer	\$ 30,000	10	2017	-3	Poor	Yes
1992	Ford	Sewer Vac Truck	Water Sewer	\$ 400,000	20	2012	-8	Poor	Yes
1999	Ford	F-450	Water Sewer	\$ 50,000	10	2009	-11	Good	Yes
2019	Ford	F250	Water Sewer	\$ 35,000	10	2029	9	Good	No
2019	Case	CX80C Excavator	Water Sewer	\$ 130,000	15	2034	14	Good	No
2018	Chevrolet	Silverado 2500	Water Sewer	\$ 35,000	10	2028	8	Good	No
2015	Ford	F250	Water Sewer	\$ 35,000	10	2025	5	Good	No
2007	Caterpillar	Forklift/DP40K1	Water Sewer	\$ 55,000	20	2027	7	Good	No

Value of Equipment, Buildings, and Structures



Light Equipment – Work Trucks, Trailers, Small Equipment, Etc.

Heavy Equipment – Loader, Bus, Fire Trucks, Etc.

Buildings and Other Structures – City Buildings, Water Tanks, Outbuildings, Etc.

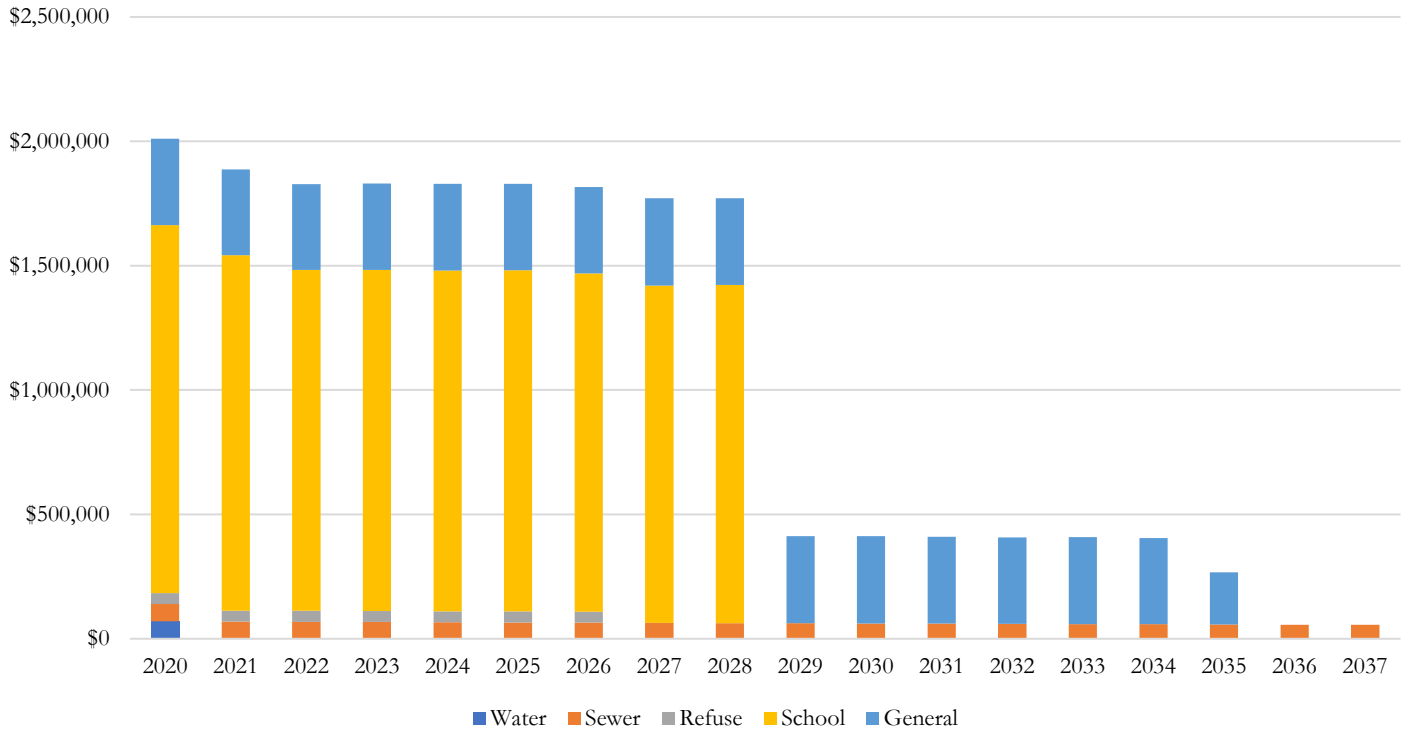
Debt Services Schedule

Summary Of Long Term Debt - All Funds
City Of Cordova
2019-20

Type	Description	Lender	Fd.	Payoff	Int Rate	Issue\$	Balance 12/31/2019	Principal	Interest	Balance 12/31/2020
Water										
Loan	Water Loan 261031	ADEC	504	2020	1.500%	\$ 1,380,884	69,045	69,048	1,036	-
Loan	Water Loan 261141 Project not complete yet	ADEC	504	??	1.500%		2,114,125	-	-	2,114,125
Total Water						\$ 1,380,884	2,183,170	69,048	1,036	2,114,122
Sewer										
Loan	Sewer Loan 261071	ADEC	503	2037	1.500%	\$ 1,100,000	990,000	55,000	1,485	935,000
Total Sewer						\$ 1,100,000	990,000	55,000	1,485	935,000
Refuse										
Perm Fund	purchase vehicle	City	505	2026	0.04	269000	269,000	33,981	10,142	235,019
Total Refuse						\$ 269,000	269,000	33,981	10,142	235,019
School										
GO	2011 III	Bond Bank	101	2021	3-5%	\$ 445,000	105,000	50,000	5,250	55,000
GO	2010B II taxable	Bond Bank	101	2020	3.75-4.507%	\$ 210,000	45,000	45,000	2,141	-
GO	2015-1-C	Bond Bank	101	2029	2-5%	\$ 10,065,000	9,725,000	890,000	486,250	8,835,000
Total School						\$ 10,720,000	9,875,000	985,000	493,641	8,890,000
General										
GO-roads	2015-1-A	Bond Bank	101	2035	2-5%	\$ 1,805,000	1,500,000	70,000	67,825	1,430,000
GO-Cordova ctr	2015-2-A	Bond Bank	101	2035	2-5%	\$ 2,790,000	2,415,000	105,000	105,025	2,310,000
						\$ -	-	-	-	-
Total General						\$ 4,595,000	3,915,000	175,000	172,850	3,740,000
Page Total						\$ 18,064,884	\$ 17,232,170	\$ 1,318,029	\$ 679,153	\$ 15,914,141

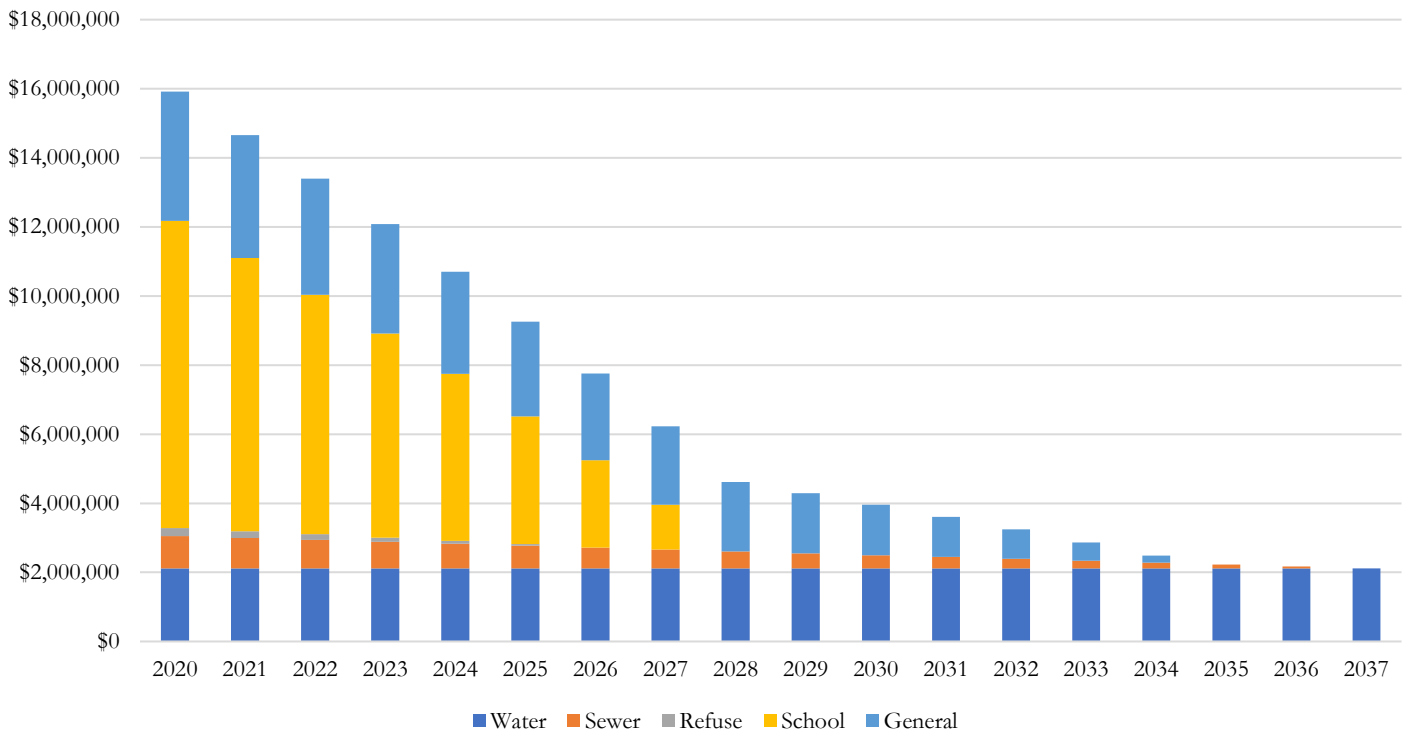
Debt Payments

DEBT PAYMENT REQUIREMENTS TO MATURITY



Graph does not include payment on ADEC water Loan 261411; no payment schedule set as of printing.

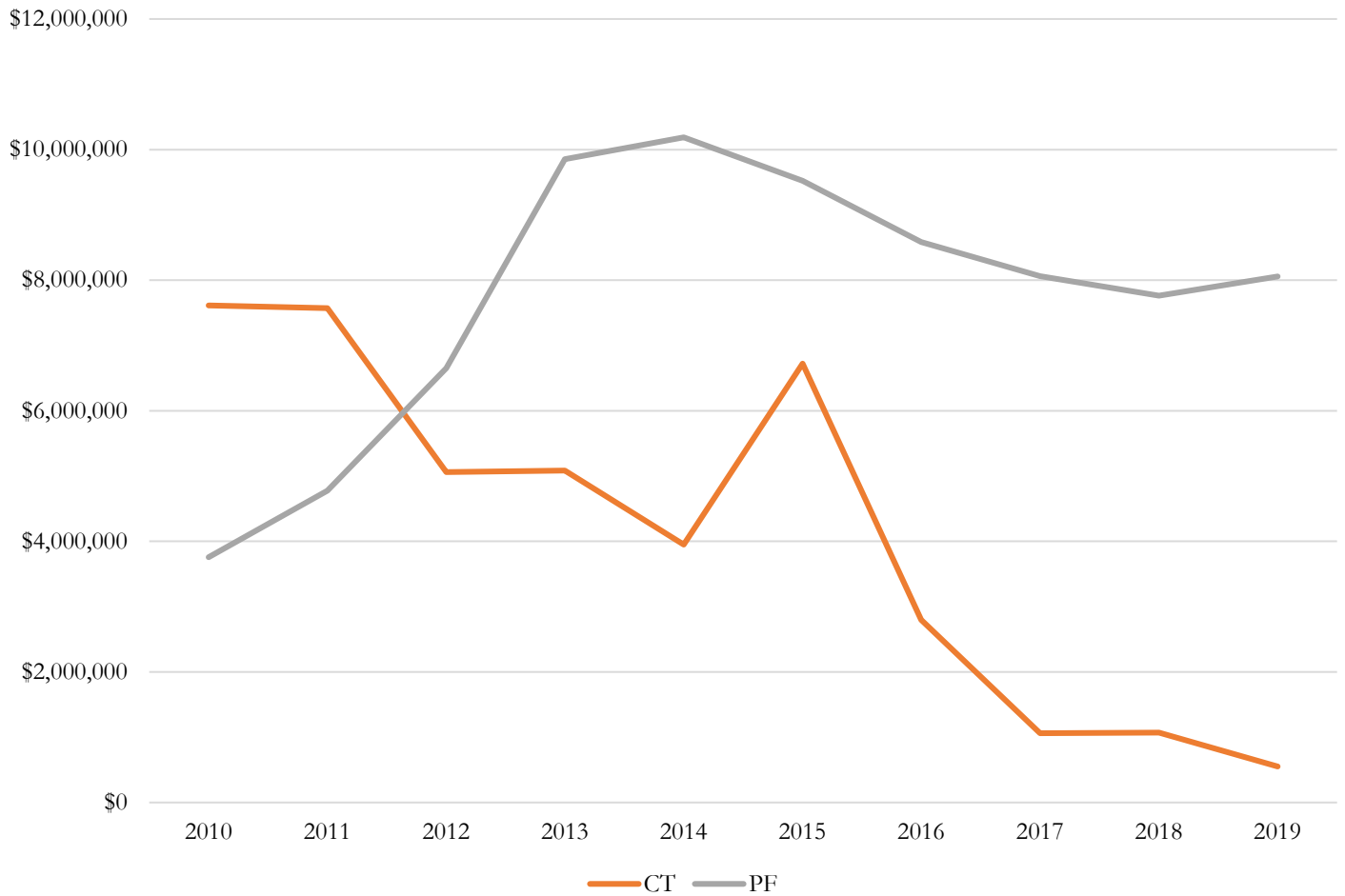
TOTAL DEBT REQUIREMENTS TO MATURITY



Investment Accounts

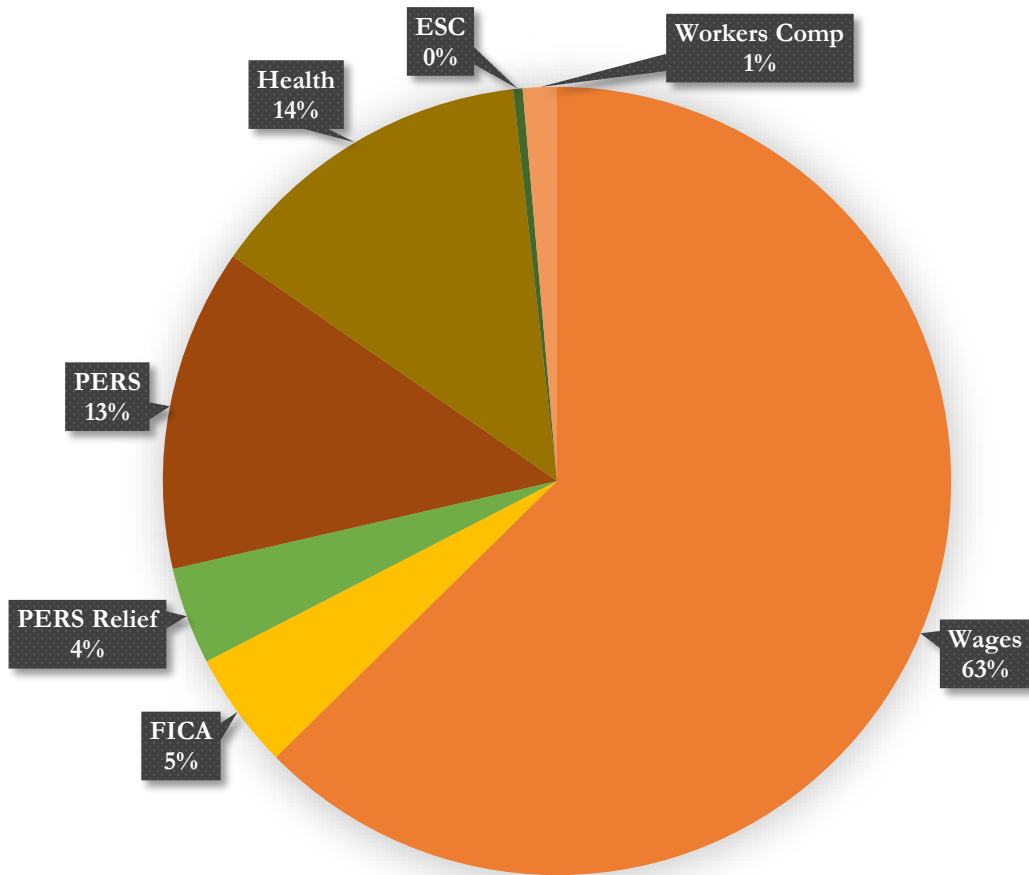
UBS INVESTMENT ACCOUNTS

Includes CT (Central Treasury) and PF (Permanent Fund) Accounts



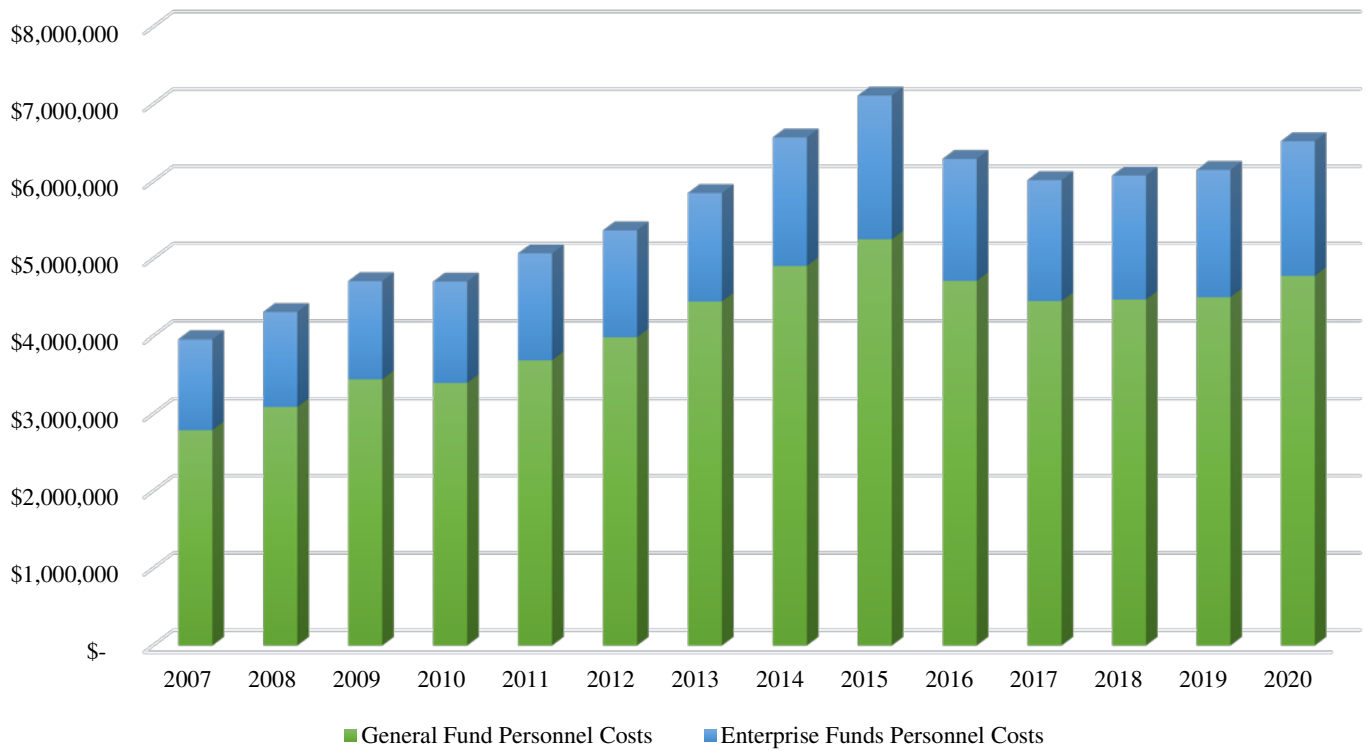
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
CT	7,612,878	7,569,874	5,061,302	5,085,803	3,951,407	6,722,754	2,797,400	1,061,002	1,069,387	551,266
PF	3,756,687	4,774,048	6,652,095	9,852,051	10,187,395	9,520,110	8,584,905	8,060,079	7,761,018	8,057,547
Total	11,369,565	12,343,922	11,713,397	14,937,854	14,138,803	16,242,863	11,382,305	9,121,082	8,830,405	8,608,813

Personnel Costs with Benefits



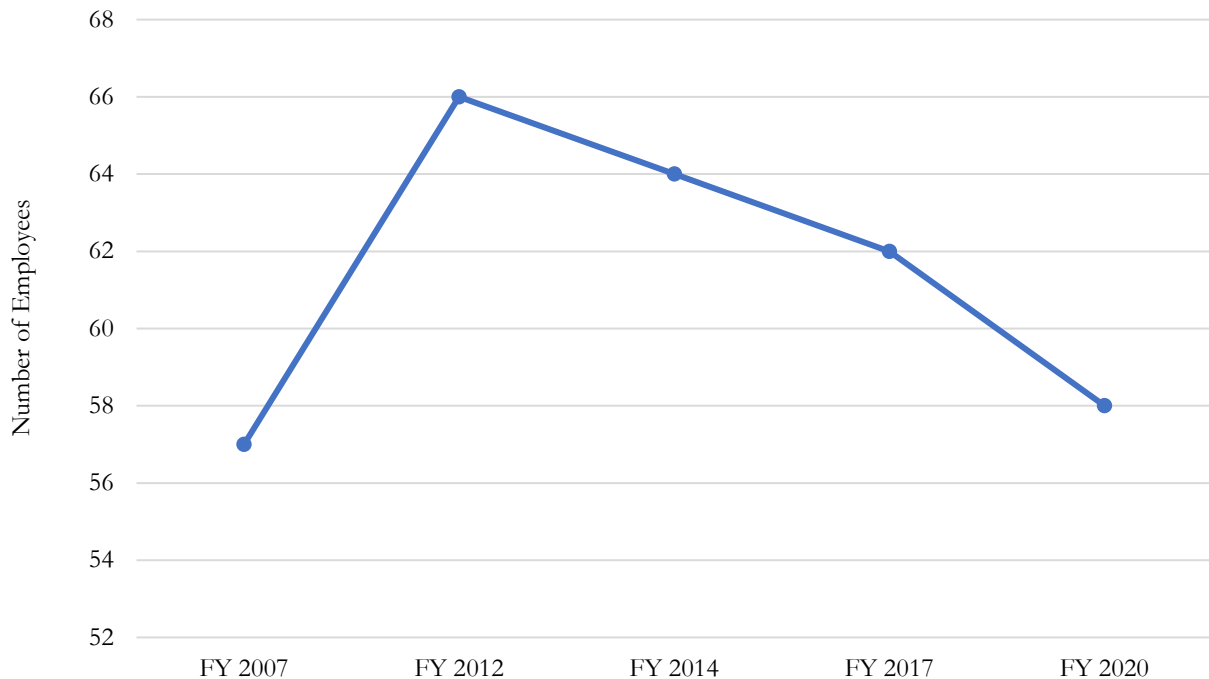
Wages	\$4,084,917
FICA	\$312,496
PERS Relief	\$259,763
PERS	\$863,262
Health	\$885,007
ESC	\$25,063
Workers Comp	\$90,895
Total Personnel Costs	\$6,521,403

Personnel Costs Over Time



Staffing Levels

Category	FY 2007	FY 2012	FY 2014	FY 2017	FY 2020 Budget
City Manager	2	2	2	2	2
City Clerk	2	2	2	2	2
Public Safety	10	13	12	11	11
Fire	2	2	2	2	2
Parks and Rec	4	5	4	4	4
Harbor	6	6	6	6	6
Information Svcs	9	10	10	9	7
Finance	4	4	4	4	4
PW Admin	1	1	1	1	1
Facility Maint.	1	2	2	2	2
Streets	5	7	7	7	6
Water/Sewer	4	5	5	5	5
Refuse	5	5	5	5	5
Planning	2	2	2	2	1
Total	57	66	64	62	58



Active Land Agreements

Lessee	Disposal	Location	Begin	End
Prince William Sound Science Center	Lease	Portion of Lot 2 Block 7A, Tidewater Development Park	3/17/2014	12/31/2021
Prince William Sound Science Center	Lease	Portion Lot 3 Block 7A, Tidewater Development Park	1/1/2020	12/31/2022
Chamber of Commerce	Lease	Lot 3, 4, 5 Block 8, USS 449	1/1/2020	12/31/2024
Trident Seafoods	Lease	Portion of Lot 3 Block 7A, Tidewater Development Park	1/1/1993	1/1/2023
Alaska Department of Fish and Game	Lease	Lot 5A Block 3, Odiak Park Subdivision	8/1/2014	7/31/2034
Alaska Commercial Company	Lease	Portion of Lot 5 Block 1, South Fill Development Park	4/1/2014	3/31/2024
Alaska Commercial Company	Lease	Lot 4, 8, 9 Block 1, South Fill Development Park	9/1/1993	8/31/2023
Mobile Grid Trailers	Lease with Option	Lot 2 Block 7, North Fill Development Park	7/1/2015	7/1/2045
AT&T	Lease	Tract B, P-76-1, USS 449	6/1/2016	6/1/2022
Cordova Electric Co-op	Lease	Portion of ATS 220	8/1/1983	8/1/2018
Alaska Marine Lines	Lease	ATS 220	6/6/2006	6/6/2036
PWSCC	Lease	Space on High School Campus	7/1/2018	6/30/2023
Shoreside Petroleum	Lease	City Dock	12/11/2012	12/11/2042
Cordova Telephone Cooperative, Inc.	Sublease	Tower on Tripod Hill	1/1/2015	8/3/2027
Copper Valley Wireless	Sublease	Tower on Tripod Hill	12/21/2010	12/21/2030
Sheridan Ski Club	Mngmt. Contract	Tripod Hill	7/14/2016	8/4/2027
U.S. Forest Service	Lease	Forest Service Dock in Harbor	5/31/1965	5/31/2020
State of Alaska DOT Ferry Terminal	Lease	Ferry Dock and Terminal	7/13/1995	7/12/2025
U.S. Coast Guard	Lease	T-pier Mooring	6/3/2002	9/30/2021
U.S. Coast Guard	Lease	Mooring and Dock Space (Old Harbor)	5/1/2007	9/30/2026
U.S. Coast Guard	Lease	Lot 2, Block 2 & a Portion of Lot 1, Block 3, North Fill Development Park	6/3/2002	9/30/2021
U.S. Coast Guard	Lease	Portion of Sorrel Road, North Fill Development Park	11/1/2007	9/30/2021
U.S. Coast Guard	Lease	Lot 1, Block 2, North Fill Development Park	11/1/2007	9/30/2021
Dan Nichols	Performance Deed	Lot 2, Block 3, Cordova Industrial Park	2/15/2013	N/A
Facility Contractors	Lease with Option	Old Library/Museum	5/10/2016	5/10/2046
Alaska State Troopers	Lease	Old City Hall Building	7/1/2016	6/30/2020
Copper River Watershed Project	Lease	South Fill Development Park	5/1/2017	5/1/2022
Carl and Jane Jensen	Lease with Option	Lot 20, Block 23	6/1/2017	5/31/2020
Saddle Point Machine	Lease with Option	Lot 3, Block 5	10/1/2018	9/30/2028
Tania Harrison	Lease with Option	Lot 1, USS 4606	5/1/2019	4/30/2029

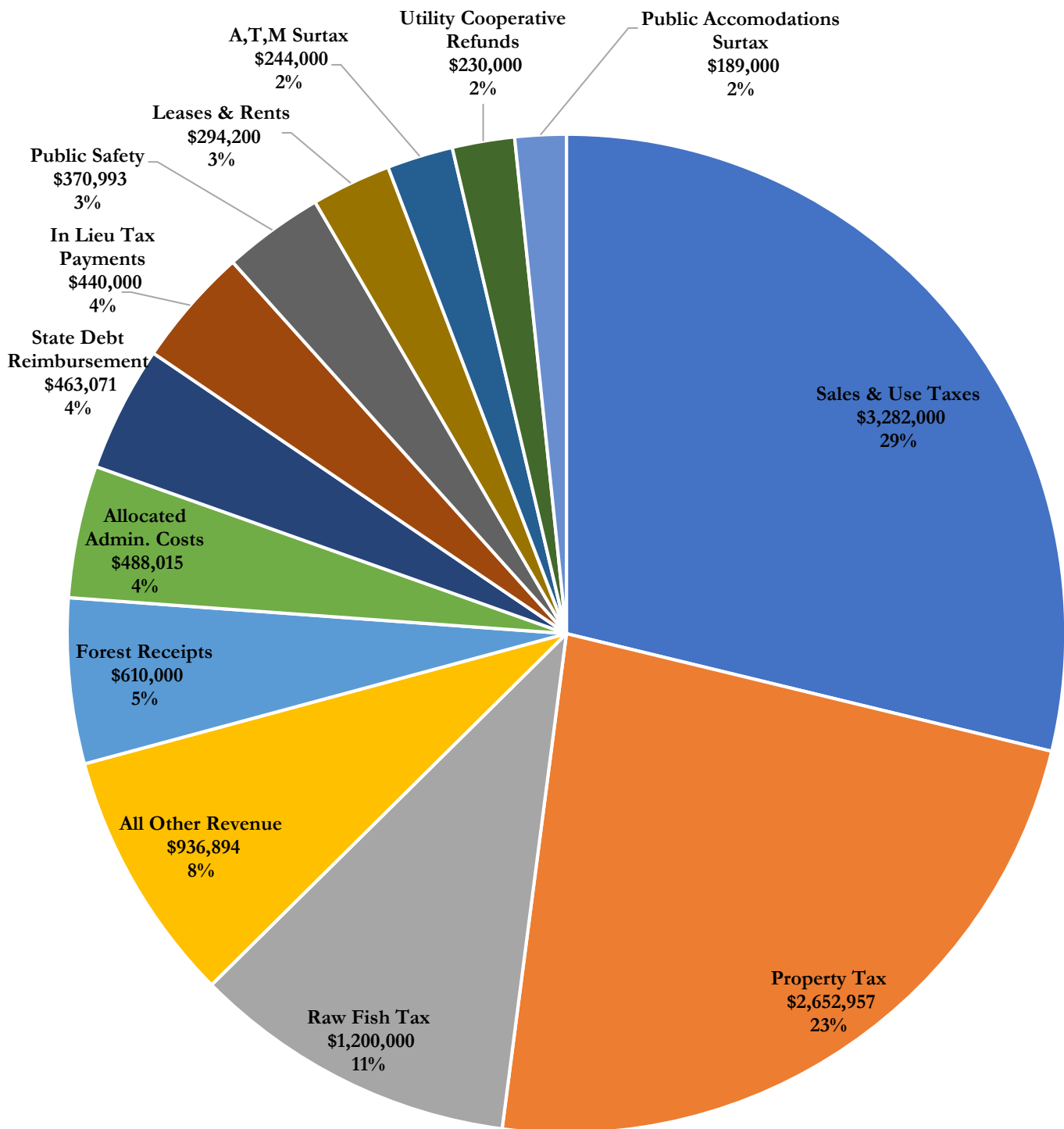
General Fund Summary



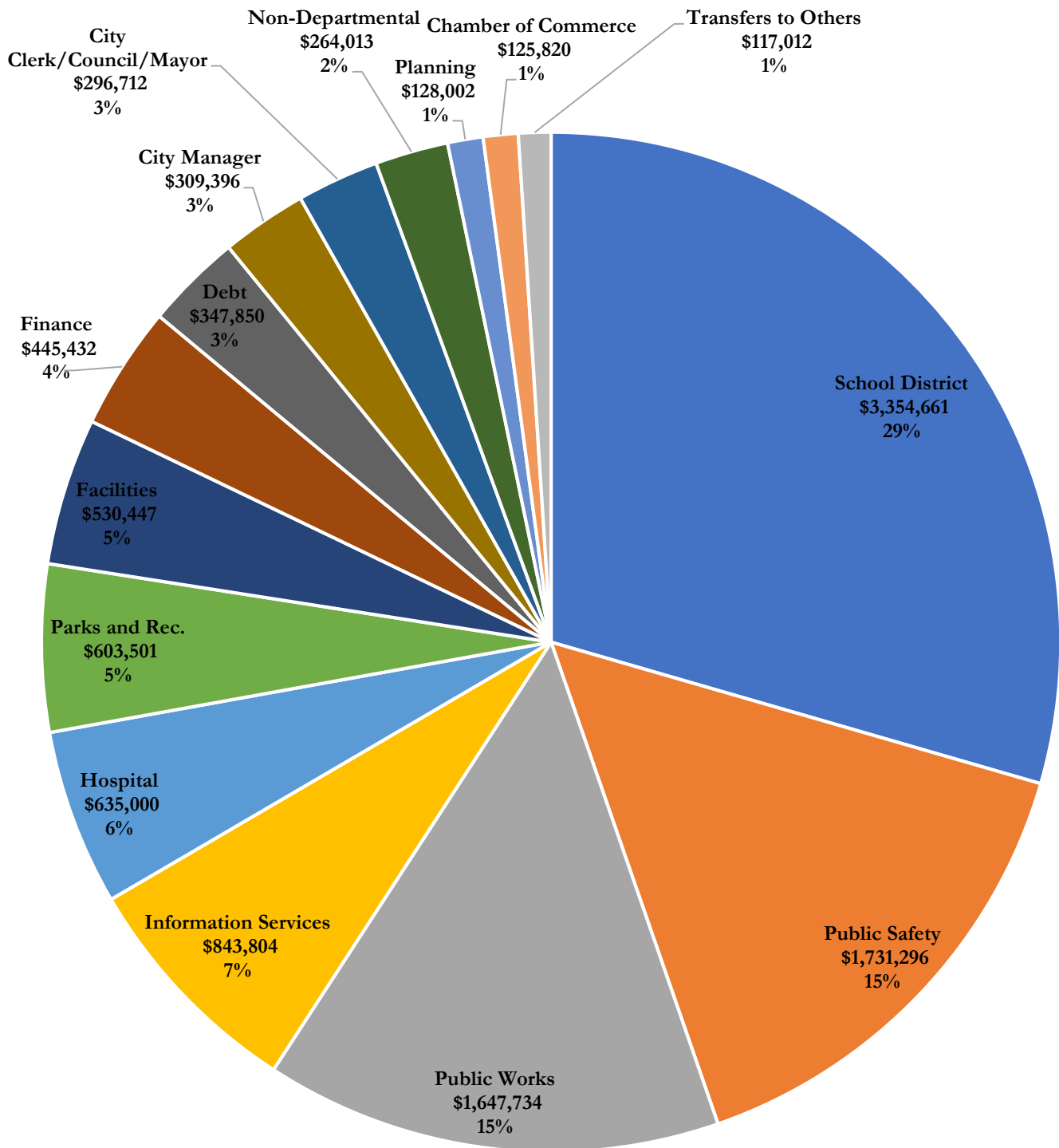
General Fund Budget

Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
Revenue					
Taxes	6,269,757	6,416,823	6,704,443	6,507,455	6,831,957
Licenses & Permits	23,670	24,210	20,422	20,600	20,600
Other Governmental	1,729,312	2,519,954	2,452,259	2,154,253	2,352,166
Leases & Rents	273,057	281,151	281,922	294,200	294,200
Law Enforcement	250,927	296,846	250,006	280,286	310,293
D. M. V.	72,397	67,385	68,762	69,600	60,700
Planning Department Revenue	8,241	7,122	5,674	13,500	13,500
Recreation Dept Revenue	90,552	91,472	107,308	84,900	90,500
Pool Revenue	31,490	31,358	24,531	34,000	37,500
Sale of Property	7,919	5,723	3,150	12,000	12,000
Interfund Transfers In	1,306,816	(1,303,898)	1,484,822	1,761,491	734,643
Other Revenue	161,649	196,951	290,664	407,869	180,000
State Debt Service Reimbursements	850,593	952,265	827,843	926,143	463,071
Total Revenue	11,076,380	9,587,361	12,521,806	12,566,297	11,401,130
Expense					
City Council	8,408	4,016	18,013	8,250	10,250
City Clerk	280,940	254,700	271,645	277,198	283,612
City Mayor	-	1,009	691	2,825	2,850
City Manager	336,601	315,312	335,337	317,848	309,396
Finance	421,252	394,595	376,725	405,505	445,432
Planning Department Expense	225,724	202,128	122,636	119,699	125,102
Planning Commission	-	490	1,073	1,500	2,900
Department of Motor Vehicles	55,632	69,142	73,221	71,750	71,418
Law Enforcement	860,501	834,134	857,735	908,968	1,025,789
Jail Operations	213,791	205,822	212,221	251,967	249,660
Fire & EMS	320,793	300,547	335,268	351,599	372,429
Disaster Management Dept.	4,218	6,141	5,959	6,000	12,000
Information Services	767,936	770,583	842,737	816,355	843,804
Facility Utilities	147,959	156,675	161,143	149,850	164,850
PW Administration	162,947	160,400	203,298	205,662	207,080
Facility Maintenance	317,986	262,702	309,061	303,221	365,597
Street Maintenance	661,621	673,682	914,400	873,624	1,019,977
Snow Removal	31,572	27,536	53,024	63,284	70,449
Equipment Maintenance	318,908	321,654	325,979	310,047	329,691
Parks Maintenance	87,948	87,497	99,375	95,643	101,772
Cemetery Maintenance Dept.	6,646	8,409	19,137	20,154	20,537
Recreation - Bidarki	292,252	274,222	257,673	282,961	291,624
Pool	251,045	219,040	220,615	216,682	210,105
Ski Hill	105,190	90,989	103,323	92,012	87,012
Non-Departmental	466,465	379,432	483,173	264,013	264,013
Long Term Debt Service	1,957,150	1,955,167	1,988,760	1,988,758	1,826,511
Interfund Transfers Out	55,736	359,293	190,566	217,566	33,000
Transfers to Other Entities	2,633,200	2,516,862	3,631,119	3,930,287	2,654,270
Total Expense	10,992,422	10,852,181	12,413,909	12,553,228	11,401,130
Total Revenue	11,076,380	9,587,361	12,521,806	12,566,297	11,401,130
Total Expense	10,992,422	10,852,181	12,413,909	12,553,228	11,401,130
Net Total	83,958	(1,264,820)	107,897	13,069	-

General Fund Revenue



General Fund Expenditures



School District = School Debt + In-Kind + Transfer

Public Safety = DMV + Law Enforcement + Jail Operations + Fire & EMS + Disaster Management

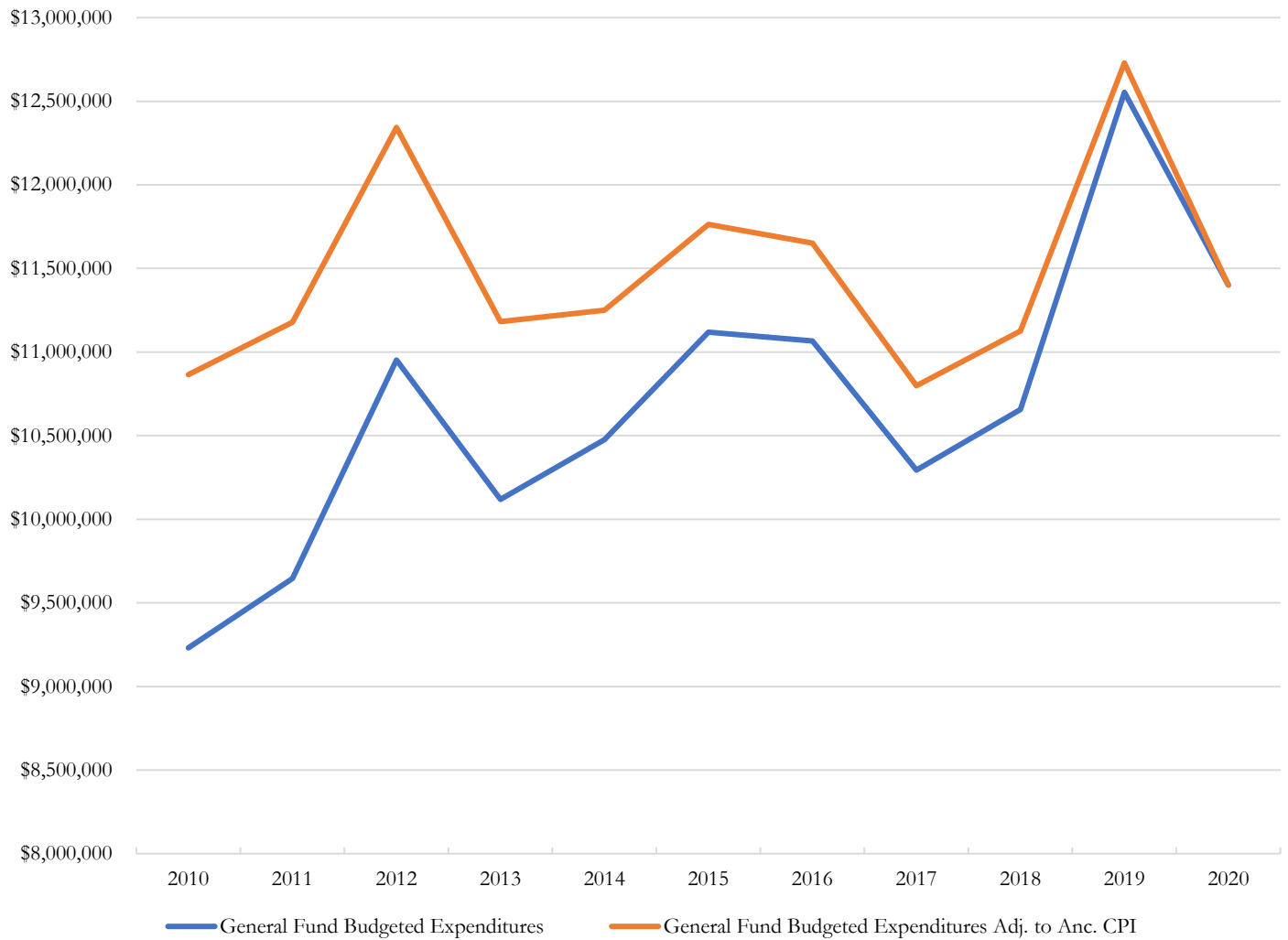
Public Works = PW Administration + Streets + Snow Removal + Equipment Maintenance + Cemetery Maintenance

Hospital = Transfer + In-Kind + Maintenance

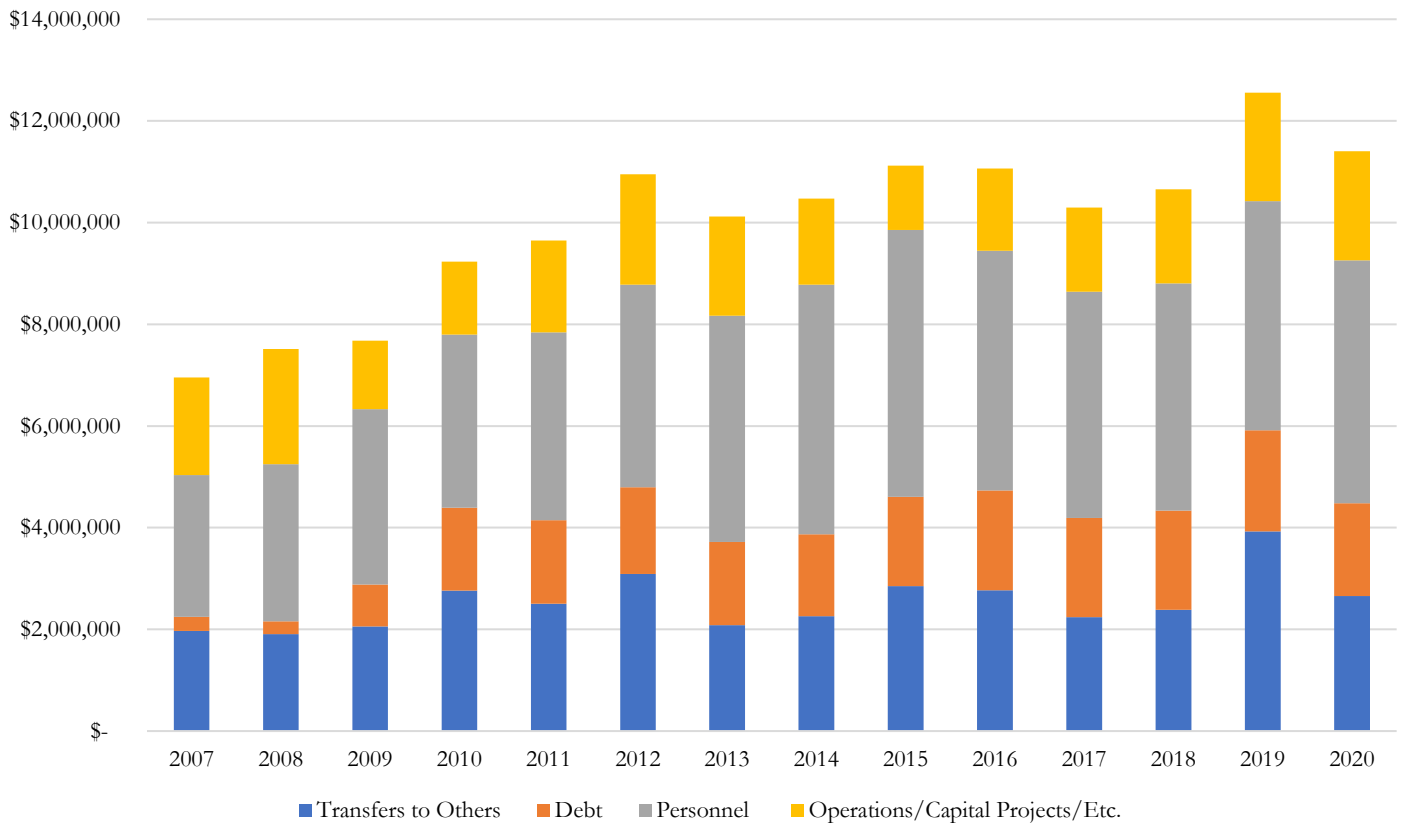
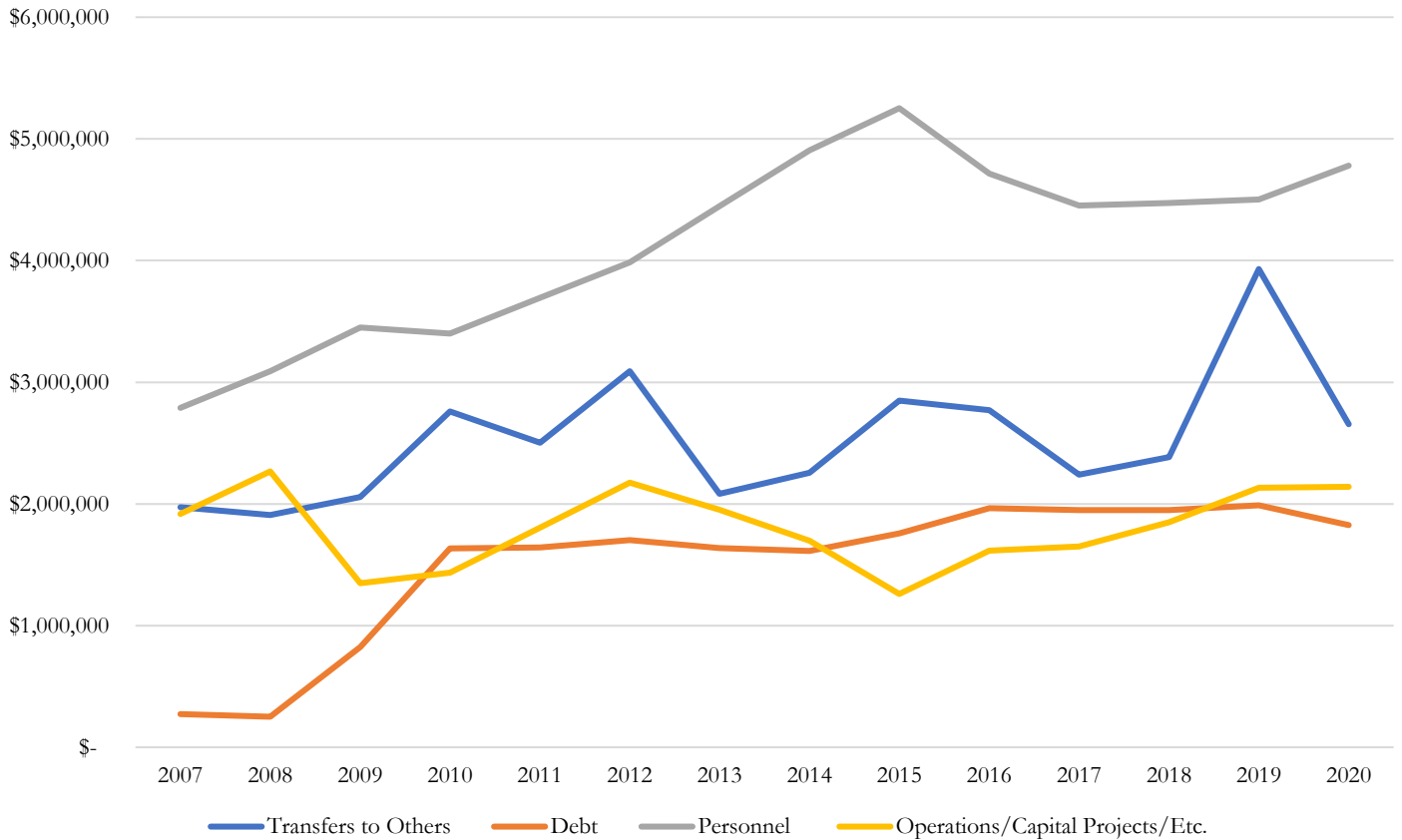
Parks & Recreation = Parks Maintenance + Recreation – Bidarki + Pool

Chamber of Commerce = Transfer + In-Kind + Utilities + Maintenance

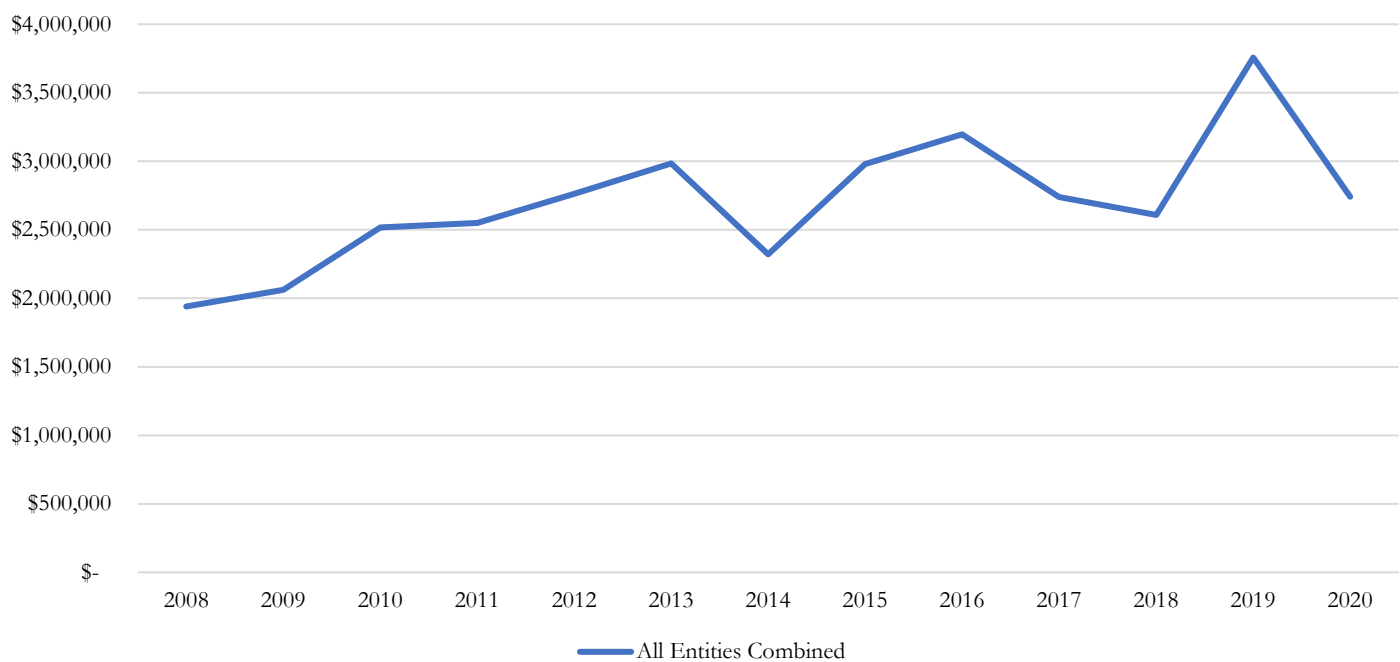
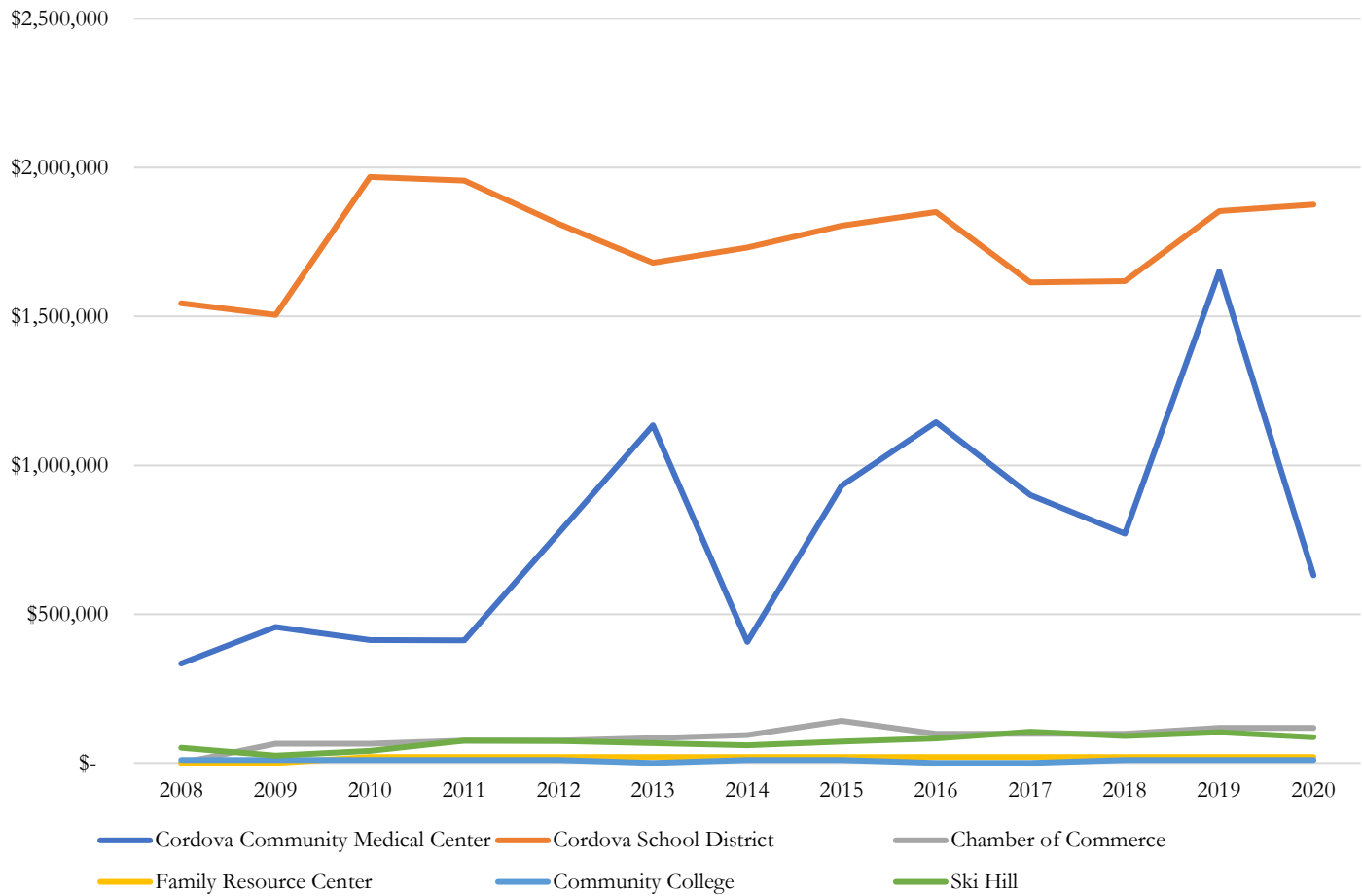
Expenditures Over Time Adjusted to Consumer Price Index



Expenditures Over Time by Category

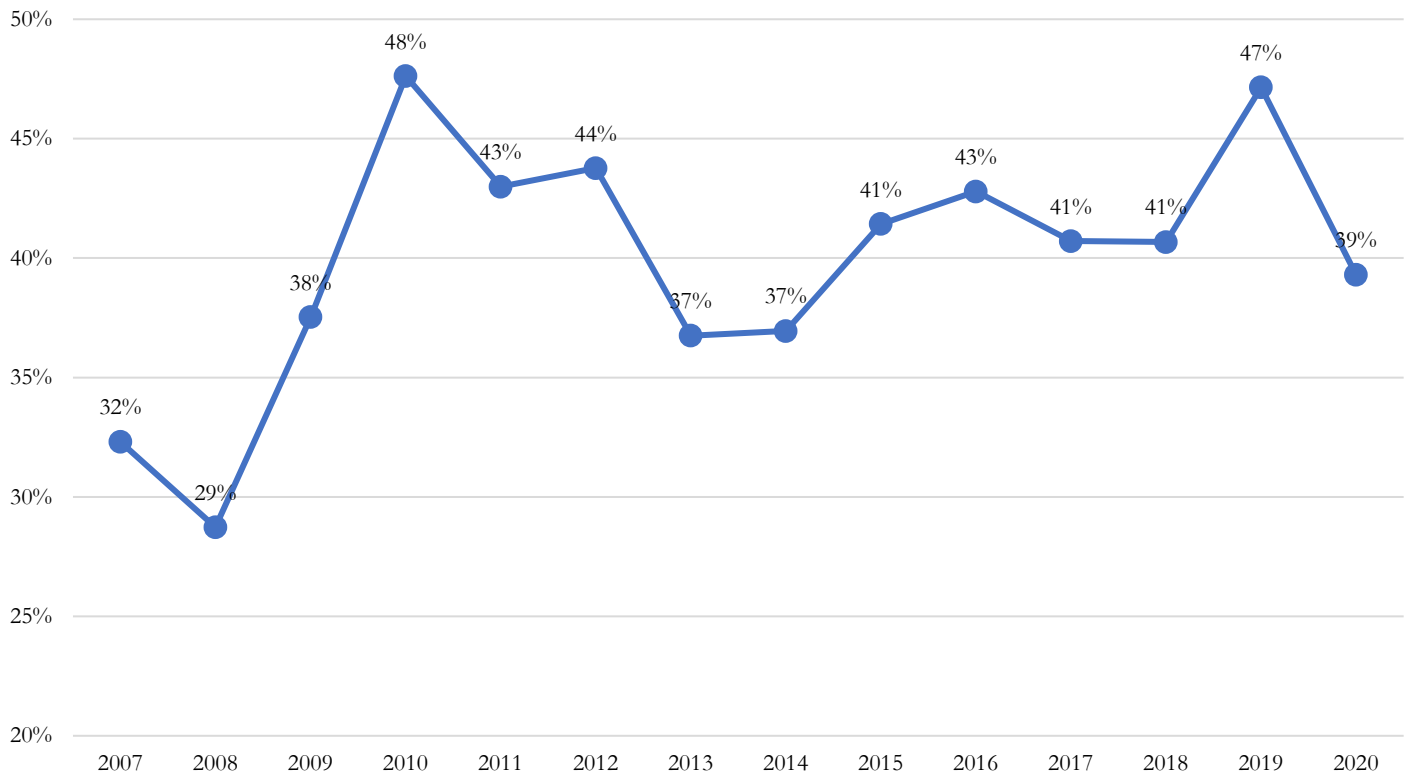


Support of Other Entities

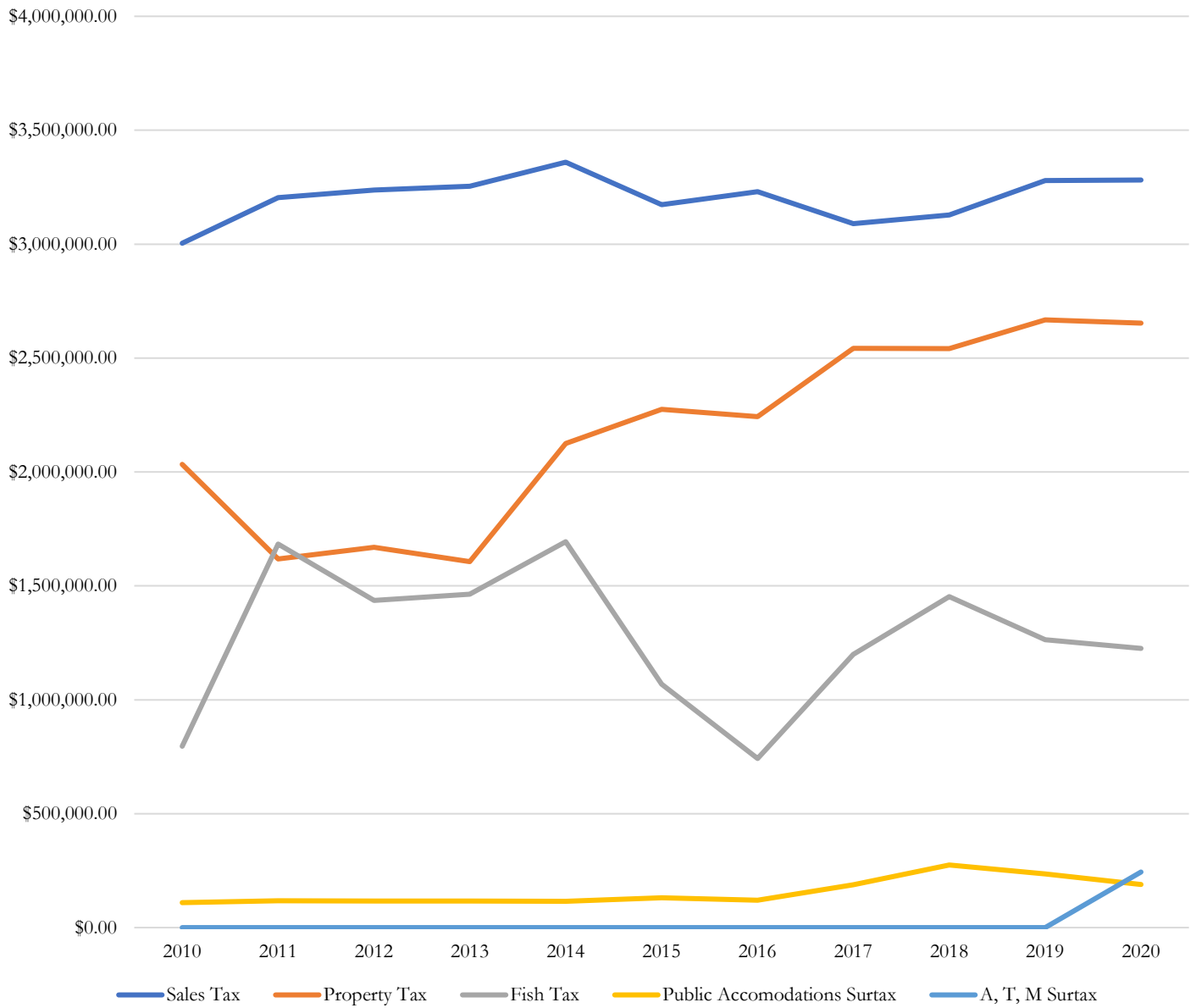


*Only includes transfers and in-kind; does NOT include debt, maintenance, capital projects, utilities, or other misc. contributions.

Percent of General Fund Towards Debt and Transfers to Others



Tax Revenue 2010-2020



General Fund Revenue Detail



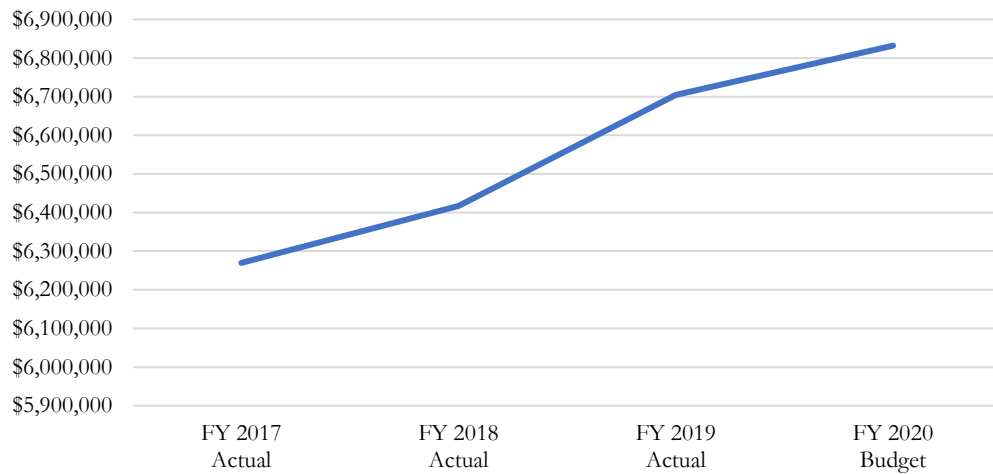
Taxes

General Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-300-40001	Property Tax	2,528,741	2,528,778	2,653,348	2,533,433	2,640,957
101-300-40003	Property Tax-Penalties	11,962	11,172	10,397	10,000	10,000
101-300-40005	Property Tax-Interest	2,205	1,692	3,796	2,000	2,000
101-300-40010	Sales & Use Taxes	3,093,076	3,116,197	3,253,560	3,300,000	3,260,000
101-300-40011	Public Accommodations Surtax	187,661	274,789	235,111	175,000	189,000
101-300-40012	Vehicle Rental Surtax	1,244	6,894	5,664	17,000	17,000
101-300-40013	Sales Tax Compensation timely	(28,989)	(4,717)	(9)	-	-
101-300-40014	Motor Fuel Tax	-	16,654	-	-	-
101-300-40015	A,T,M SURTAX	-	-	-	-	244,000
101-300-40030	Penalties & Int. - Sales Tax	25,772	16,032	26,070	22,000	22,000
101-300-40035	Penalty & Interest on Accounts	-	123	32,880	-	-
101-300-40040	In Lieu Tax Payments	440,819	442,001	470,880	441,022	440,000
101-300-40041	Payment in Lieu of Tax - Other	7,266	7,208	12,746	7,000	7,000
Total		6,269,757	6,416,823	6,704,443	6,507,455	6,831,957

REVENUE HISTORY



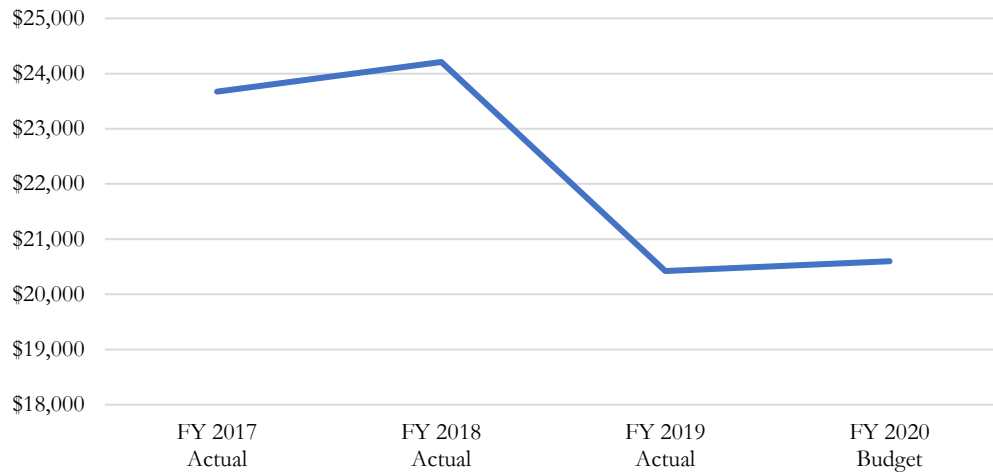
Licenses & Permits

General Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-301-40100	General Business Licenses	21,195	22,775	19,287	20,000	20,000
101-301-40120	Taxi - For Hire Operators	2,475	1,435	1,135	600	600
Total		23,670	24,210	20,422	20,600	20,600

REVENUE HISTORY



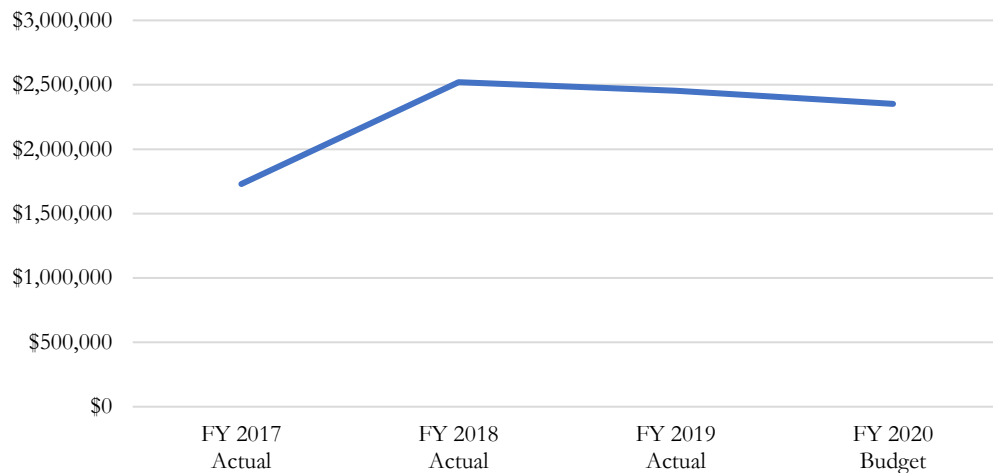
Other Governmental

General Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-302-40205	Raw Fish Tax	1,160,157	1,429,951	1,233,099	1,050,000	1,200,000
101-302-40210	Liquor Licenses	12,900	11,950	8,900	12,000	10,000
101-302-40211	MARIJUANA LICENSES	-	-	500	-	-
101-302-40215	Share Revenue - General	134,113	-	227,247	130,853	108,421
101-302-40220	Forest Receipts - Roads	-	51,097	47,887	15,000	30,000
101-302-40221	Forest Receipts - School	15,076	579,624	605,566	580,000	580,000
101-302-40225	Utility Cooperative Refunds	250,231	310,267	298,018	230,000	230,000
101-302-40230	Shared Fisheries Tax	39,559	23,144	30,297	23,000	25,000
101-302-40239	Pension State Relief	104,224	111,803	-	113,400	168,000
101-302-40240	Library Grant	-	745	-	-	-
101-302-40245	E-Rate Grant (Library)	13,051	1,372	745	-	745
Total		1,729,312	2,519,954	2,452,259	2,154,253	2,352,166

REVENUE HISTORY



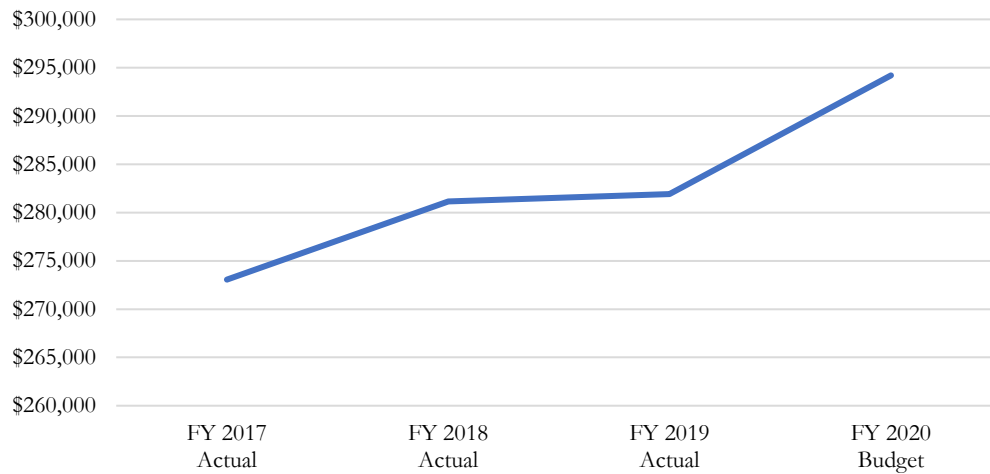
Leases & Rents

General Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-303-40310	Cordova Industrial Park Leases	-	-	-	-	-
101-303-40320	N. Harbor Fill Lease	89,922	89,170	95,827	93,000	93,000
101-303-40330	S. Harbor Fill Lease	30,824	30,858	30,892	25,000	25,000
101-303-40350	Other Land Leases	53,518	56,292	51,159	25,000	25,000
101-303-40360	Other Building Leases	41,390	41,879	39,326	87,000	87,000
101-303-51110	Lease Rev Pass-Thru Mt Eyak	57,402	62,952	64,718	64,200	64,200
Total		273,057	281,151	281,922	294,200	294,200

REVENUE HISTORY



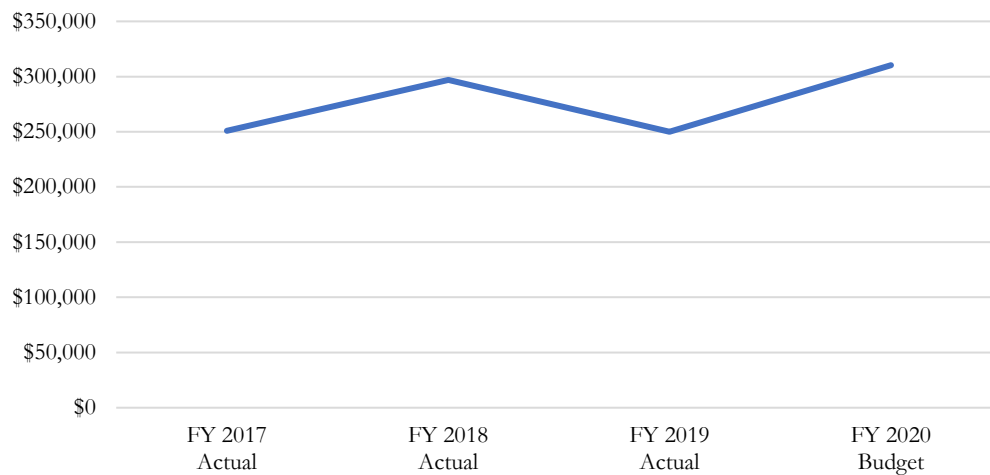
Law Enforcement

General Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-304-40245	State Contract - Jail	139,614	153,626	116,028	148,236	164,000
101-304-40250	Surcharge - SOA	750	914	160	2,000	2,000
101-304-40265	State Dispatch Services	4,725	2,363	5,906	4,725	4,725
101-304-40267	USFS Dispatch Services	-	6,750	6,750	6,725	6,725
101-304-40268	NVE MOU	10,000	10,000	10,000	20,000	10,000
101-304-40269	City of Whitter - Dispatch	-	-	35,000	-	25,000
101-304-40370	Court Fines & Forfeitures	-	-	-	200	200
101-304-40371	Citations	6,618	7,604	4,028	7,500	6,000
101-304-40380	ATV Registration Fees	450	425	125	300	300
101-304-40400	Dog Licenses	445	360	875	600	600
101-304-40410	Dog Impounds	275	-	300	600	600
101-304-40420	Dog Citations	-	20	-	400	400
101-304-40440	Airline Security Service	78,285	104,371	60,011	80,000	80,000
101-304-40450	Fingerprinting Services	3,324	2,535	2,290	2,500	2,500
101-304-40545	Impound	1,681	5,263	7,349	5,000	5,000
101-304-40700	Case File Fees	195	330	110	500	500
101-304-49730	Bulletproof Vest Grant	948	743	-	-	743
101-304-49740	Miscellaneous Revenue P.D.	3,618	1,544	1,074	1,000	1,000
Total		250,927	296,846	250,006	280,286	310,293

REVENUE HISTORY



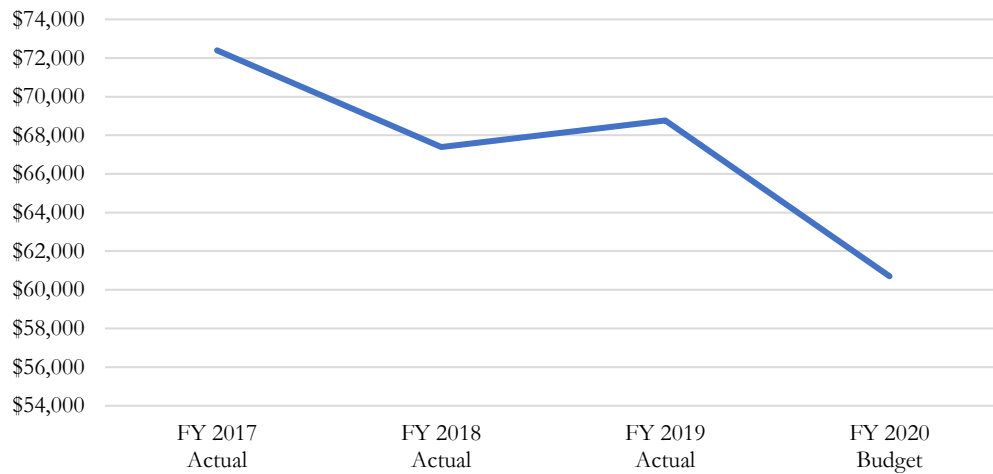
D.M.V.

General Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-305-40255	MV, Boat, Snow Trans	28,849	28,015	25,581	30,000	30,000
101-305-40260	Driver License & ID Fee	9,759	6,959	12,908	10,000	10,000
101-305-40266	Vehicle Registration Tax	(18,016)	(17,608)	(16,356)	-	(10,000)
101-305-40268	Mtr Vehicle Reg Tax St of AK	49,145	48,105	45,426	29,000	30,000
101-305-49740	Road Tests & Misc Revenue DMV	2,659	1,913	1,204	600	700
Total		72,397	67,385	68,762	69,600	60,700

REVENUE HISTORY



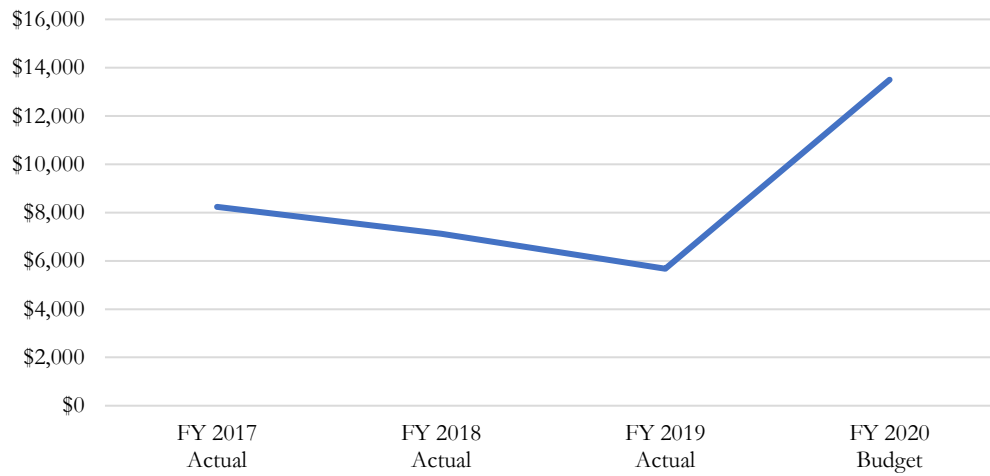
Planning Department Revenue

General Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-323-40160	Plat Fees	-	-	-	500	500
101-323-40170	Planning Permit Fees	7,585	7,025	5,577	7,500	7,500
101-323-48010	Legal Fees Reimbursement	575	-	-	2,500	2,500
101-323-48012	Appraisal Fees Reimbursements	-	-	-	3,000	3,000
101-323-48014	Other Revenue	81	97	97	-	-
Total		8,241	7,122	5,674	13,500	13,500

REVENUE HISTORY



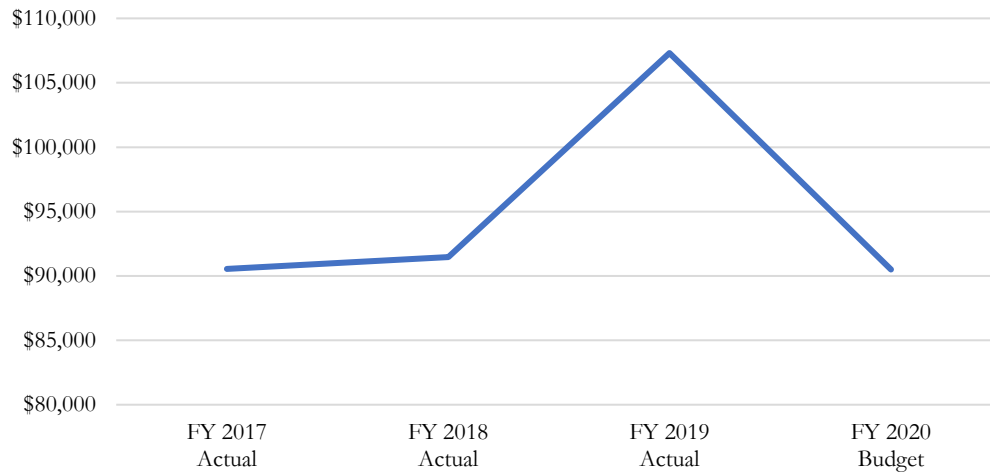
Recreation Dept. Revenue

General Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-345-40505	Activity Fees	2,805	1,413	8,601	500	1,000
101-345-40508	Christmas Bazaar	2,555	2,760	2,064	2,000	2,500
101-345-40515	Summer Camp	-	-	35	13,000	-
101-345-40520	Skaters Cabin Rental	4,051	4,235	4,080	3,000	4,000
101-345-40525	Bidarki Entrance Fees	66,580	75,632	87,452	60,000	75,000
101-345-40535	Facility Rental	150	350	2,800	1,000	1,000
101-345-42100	Fisherman's Memorial park	2,450	660	1,605	1,000	1,000
101-345-43075	ALPAR pass-thru	-	-	-	1,400	-
101-345-49740	Bidarki Misc.	11,961	6,422	670	3,000	6,000
Total		90,552	91,472	107,308	84,900	90,500

REVENUE HISTORY



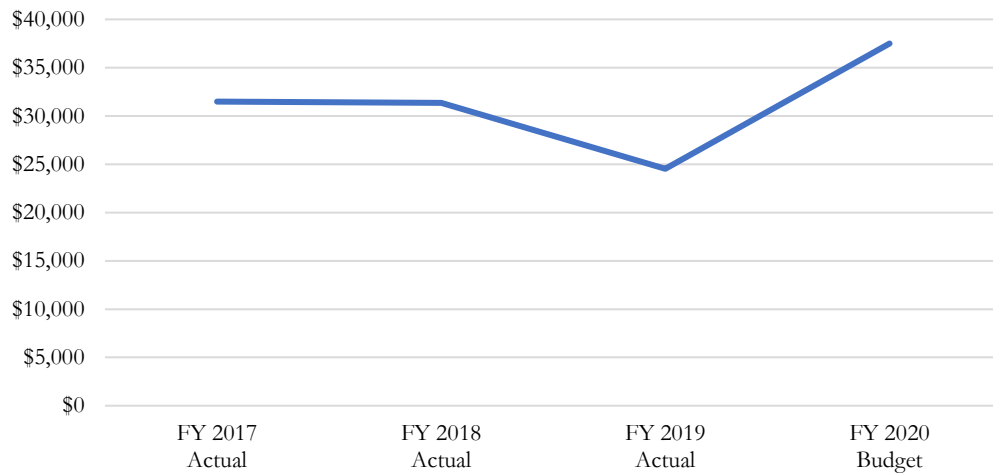
Pool Revenue

General Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-346-40525	Combo Pass Fee	-	-	-	4,000	4,000
101-346-40600	Pool Entrance Fees	28,930	30,398	24,526	24,000	30,000
101-346-40620	Program Fees	1,335	960	5	3,000	1,500
101-346-40630	Rental Fees	1,225	-	-	2,000	2,000
101-346-49740	Pool Misc.	-	-	-	1,000	-
Total		31,490	31,358	24,531	34,000	37,500

REVENUE HISTORY



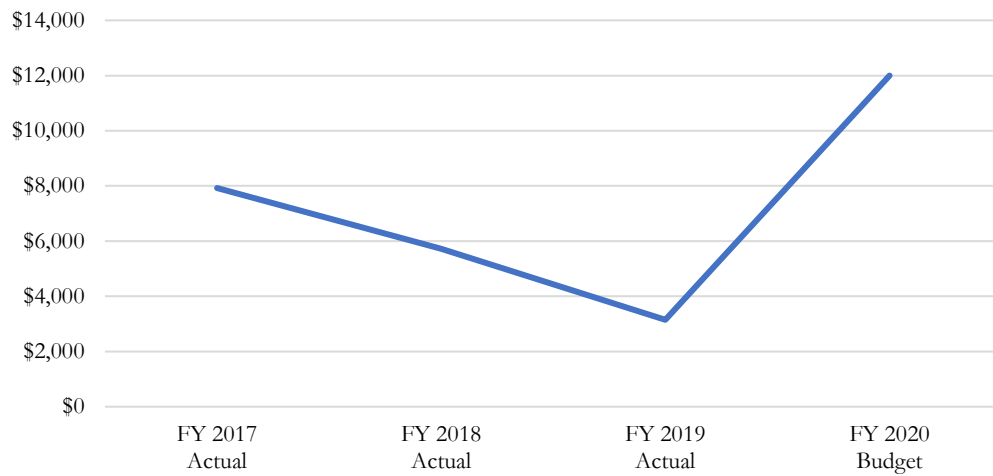
Sale of Property

General Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-347-40700	Sale of Materials	2,015	-	-	500	500
101-347-40710	Sale of Equipment	2,754	3,673	-	10,000	10,000
101-347-40720	Sale of Cemetary Lots	3,150	2,050	3,150	1,500	1,500
Total		7,919	5,723	3,150	12,000	12,000

REVENUE HISTORY



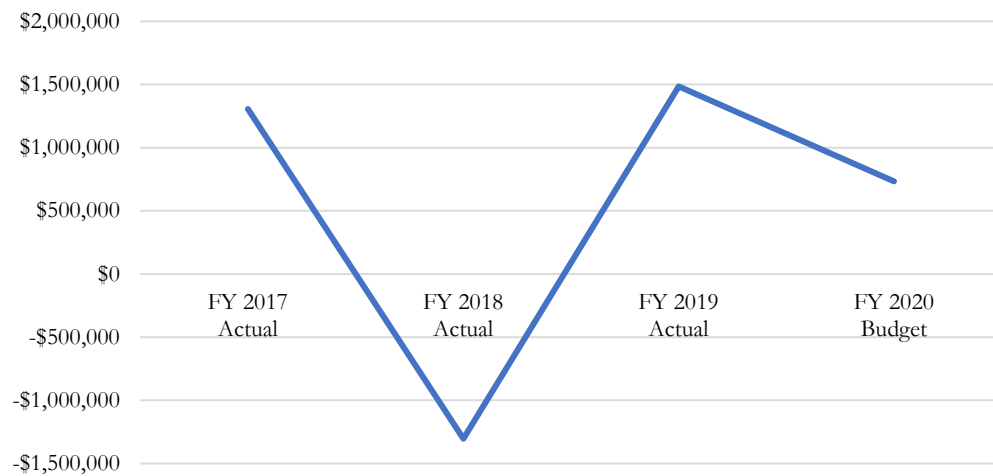
Interfund Transfers In

General Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-390-41000	Allocated Administrative Costs	492,044	512,707	461,491	461,491	488,015
101-390-41015	Transfer from Capital Projects	31,046	-	-	-	-
101-390-41060	Transfer from Chip Seal Fund	-	-	-	-	138,000
101-390-41091	TRANSFER FROM HEALTH FUND 810	-	-	-	-	108,628
101-390-49998	Transfer from Permanent Fund	876,000	-	1,023,331	1,300,000	-
101-390-49999	due to/from other funds	(92,274)	(1,816,604)	-	-	-
Total		1,306,816	(1,303,898)	1,484,822	1,761,491	734,643

REVENUE HISTORY



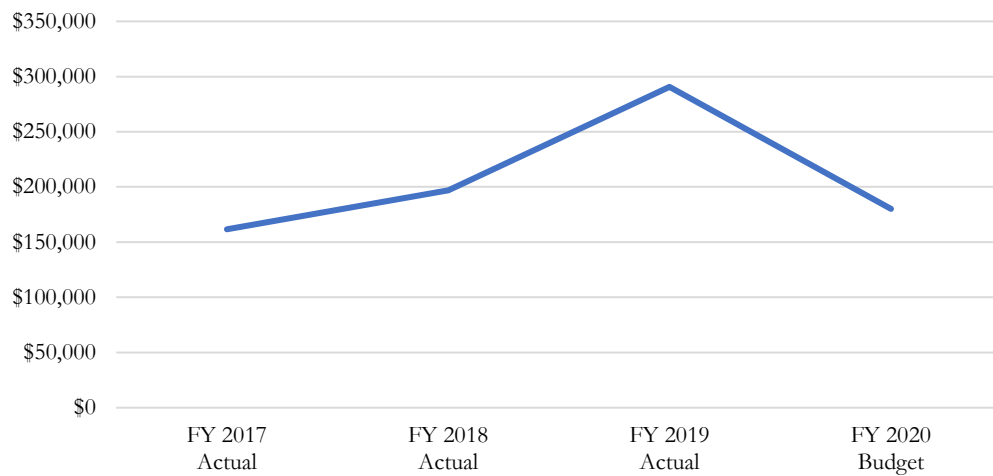
Other Revenue

General Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-397-40325	Investment Earnings	-	40,583	59,301	60,000	60,000
101-397-41095	Reserve Fund-Budgeted	-	-	-	179,800	-
101-397-49740	Misc. Revenue	82,560	117,039	155,361	95,000	65,000
101-397-49745	Insurance Reimbursements	-	-	39,442	13,069	-
101-397-49760	Streets-Cut Revenue	30,315	2,640	-	5,000	5,000
101-397-49770	Cordova Center Revenue	48,774	36,689	36,561	55,000	50,000
Total		161,649	196,951	290,664	407,869	180,000

REVENUE HISTORY



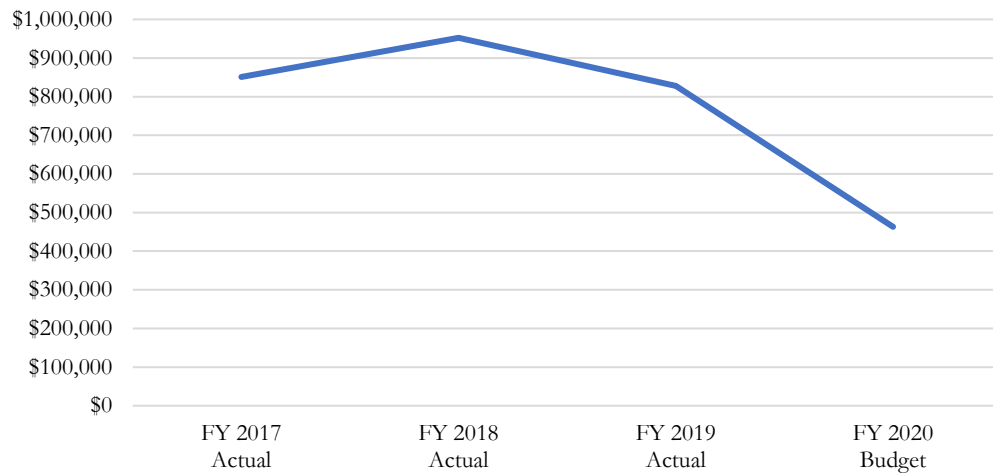
State Debt Reimbursement

General Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-398-40200	State Debt Service Reimb	850,593	952,265	827,843	926,143	463,071
Total		850,593	952,265	827,843	926,143	463,071

REVENUE HISTORY



General Fund Expense Detail



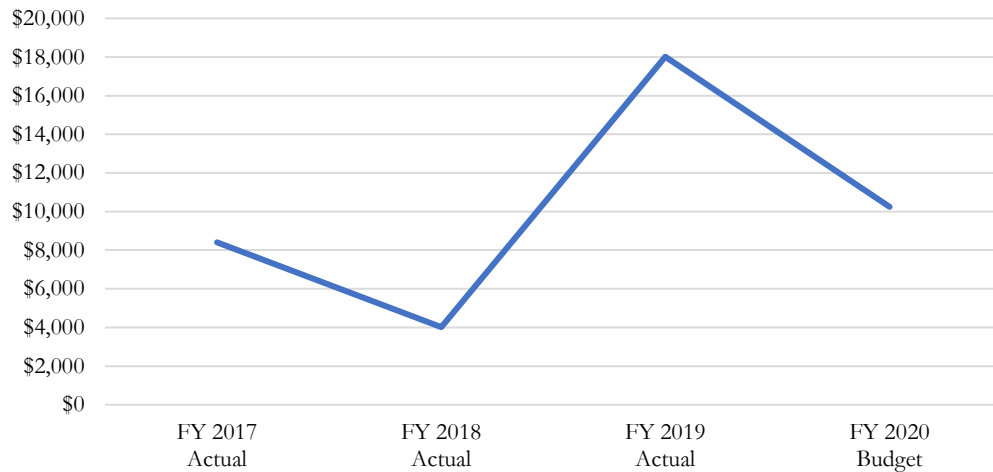
City Council

General Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-401-51020	Operating Supplies	990	167	415	500	500
101-401-52000	Communications	629	647	661	750	750
101-401-52090	Council Contingency	1,363	430	5,837	1,000	1,000
101-401-52120	Travel - Car Rental	-	-	130	-	-
101-401-52130	Travel - Airfare/Ferry	-	-	1,034	500	500
101-401-52140	Travel - Lodging	-	-	1,185	1,000	1,000
101-401-52150	Travel - Per Diem	-	-	250	500	500
101-401-52160	Professional Development	-	-	500	1,000	1,000
101-401-52170	Dues & Subscriptions	5,426	2,771	8,000	3,000	5,000
Total		8,408	4,016	18,013	8,250	10,250

EXPENDITURE HISTORY



City Clerk

General Fund

PROGRAM DESCRIPTION

The Office of the City Clerk, in accordance with the City Charter and Code serves as the clerical officer of the Mayor and City Council. The City Clerk, with assistance from the Deputy Clerk serves as the ex-officio tax assessor. The office administers municipal elections and maintains City records and archives. The City Clerk is the custodian of the City seal and attests to documents as required by municipal code and state law. The Clerk's office also administers oaths of office and ensures licensing and registration of City vehicles and equipment. The office of the City Clerk is often the first contact for the public seeking communication with the elected body and thus acts as a liaison for the people to the City Council. In preparing accurate minutes and accounts of all open City meetings, the Clerk maintains the history of the City for future generations of Cordovans including citizens, elected officials and City employees.

PROGRAM GOALS AND OBJECTIVES

- Provide professional service to the public – assist them in understanding local government and respond in the most respectful manner to whatever their request might be
- Maintain the most accurate records of the actions of the City Council and properly archive and catalogue permanently the minutes, resolutions, ordinances
- Prepare well-organized, thorough council agendas and packets – easily understandable to the City Council and the public in order to promote the effective engagement required to make the best decisions for the community of Cordova
- Oversee the maintenance of City property records in order to ensure the most equitable assessing and taxation for the benefit of the public and the City revenue stream
- Fairly and impartially conduct municipal elections and promote this utmost of democratic rights of our citizens
- Work cooperatively with the City Manager, the Department Heads, the Mayor and City Council and all employees of the City of Cordova toward the best interest of all citizens

BUDGET COMMENTARY

The 2019 budget was the first time in 3 years that budget line items were returned to somewhat normal levels. The 2017 & 2018 City budgets were bare bones and unrealistic, but 2019 levels have been much more appropriate and attainable. The 2020 Clerk's budget sees only a few adjustments after analysis of both 2019 numbers and the year to date actuals through September 23. The Deputy Clerk position sees an increase based on a few factors: 1) analysis of comparable positions across the state, 2) adjustment of the exempt pay scales by the previous city manager, without the equivalent adjustment of that position and 3) the increase factors in years of service of the current Deputy while still offering a range for future employees in that position. There is an adjustment to legal printing based on an actual bill incurred in 2019 that had previously been accounted for within the annual advertising contract with the Cordova Times in 2017 and 2018. Otherwise most line items are equal to the 2019 levels.

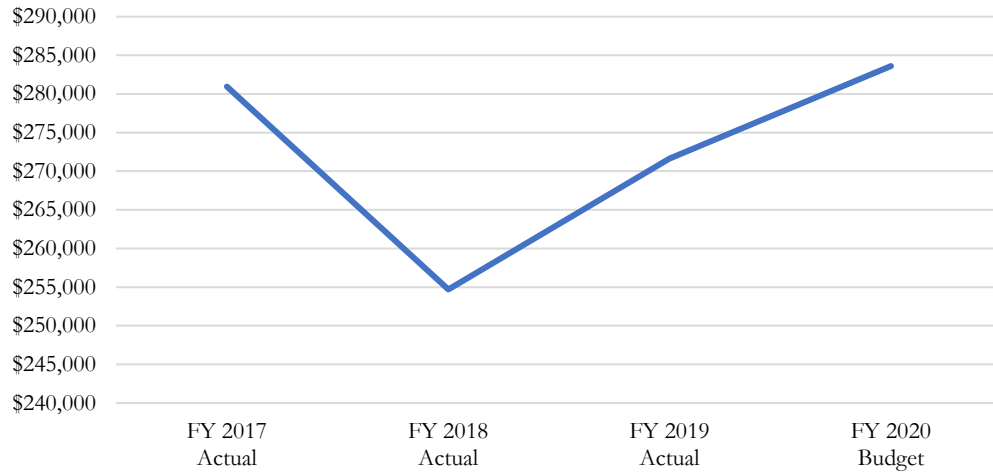
BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-402-50000	Salaries and Wages	140,759	137,164	144,106	143,566	152,882
101-402-50020	Temp Employees	-	-	144	1,000	1,000
101-402-50100	FICA	10,768	11,184	11,035	10,983	11,772
101-402-50110	PERS	30,769	30,836	31,703	31,584	33,634
101-402-50120	Health Ins.	57,195	39,641	48,981	48,054	43,673
101-402-50130	Compensation Ins.	578	517	414	589	569
101-402-50140	ESC	755	797	804	876	806
101-402-50150	PERS Relief	5,636	6,249	-	7,746	10,121
101-402-51020	Operating Supplies	1,048	1,374	1,719	1,000	1,000
101-402-52000	Communications	2,206	2,540	2,097	2,500	2,100
101-402-52120	Travel - Car Rental	-	-	121	300	300
101-402-52130	Travel - Airfare/Ferry	-	-	394	500	500
101-402-52140	Travel - Lodging	-	-	456	1,000	1,000
101-402-52150	Travel - Per Diem	-	-	400	500	500
101-402-52160	Professional Development	-	-	800	875	875

**CITY OF CORDOVA
2020 BUDGET**

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-402-52170	Dues & Subscriptions	310	400	380	425	380
101-402-52180	Professional Services	3,756	2,992	1,610	3,000	3,000
101-402-52230	Assessor Fees	20,800	18,000	22,200	20,000	17,000
101-402-52240	Election Expense	6,359	2,883	1,401	2,200	2,000
101-402-52270	Legal Printing	-	-	2,880	-	-
101-402-52310	Public Relations	-	-	-	500	500
101-402-54020	Repair & Maintenance	-	125	-	-	-
Total		280,940	254,700	271,645	277,198	283,612

EXPENDITURE HISTO RY



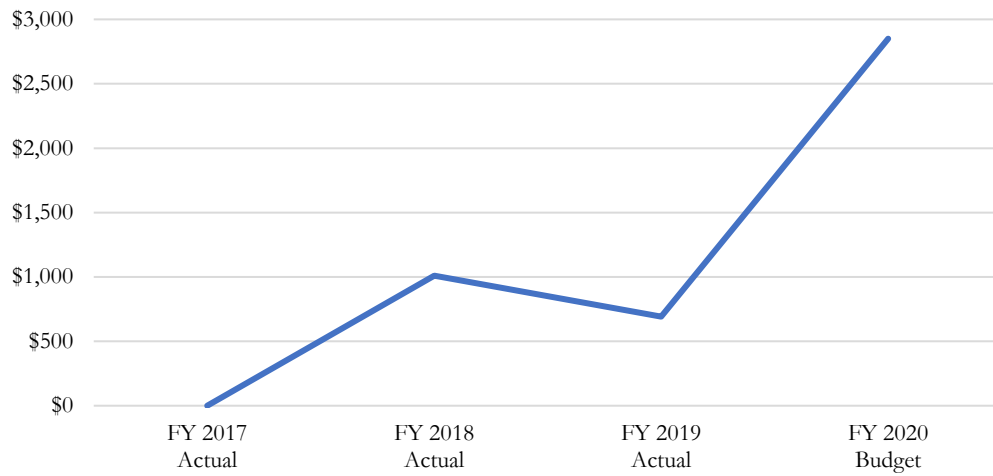
City Mayor

General Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-403-51020	Operating Supplies	-	343	132	500	500
101-403-52130	Travel - Airfare/Ferry	-	173	359	850	850
101-403-52140	Travel - Lodging	-	443	-	600	600
101-403-52150	Travel - Per Diem	-	-	-	400	400
101-403-52160	Professional Development	-	-	100	425	450
101-403-52170	Dues & Subscriptions	-	50	100	50	50
Total		-	1,009	691	2,825	2,850

EXPENDITURE HISTORY



City Manager

General Fund

PRO G R A M D E S C R I P T I O N

The Office of the City Manager is charged with providing City services in a professional, innovative and cost-effective manner, with emphasis on friendly, timely and courteous service to all. The City Manager's office strives to achieve the goals and objectives of the Cordova City Council, allocating resources, encouraging development and enhancing the quality of life for the community and those who live and work in the community. As defined by the Cordova City Council, Economic Sustainability is the core value the City Manager's office works toward.

PRO G R A M G O A L S A N D O B J E C T I V E S

- Work toward Economic Sustainability, supporting economic revitalization, development, diversifying income streams and reducing costs.
- Increase staff effectiveness, recognizing limitations on our resources and recruiting difficulties.
- Improve Service Delivery by continuously evaluating and monitoring systems.
- Assemble and keep a well-trained work force, encouraging and rewarding professional development, training and certifications.
- Implement the plans and goals of the City Council, allocating resources to City Council priorities.
- Annually update the Cordova Strategic Plan, goals and objectives.

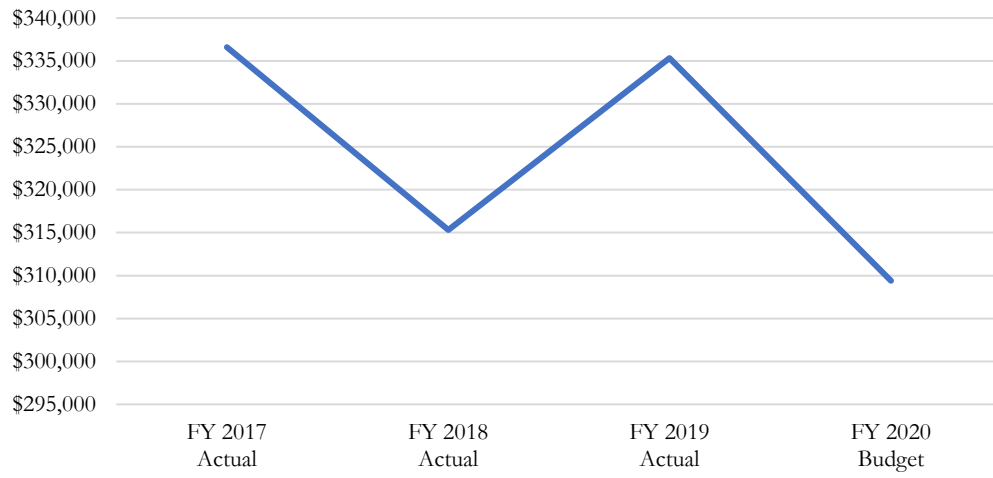
BUDG E T C O M M E N T A R Y

The FY2020 budget for the City Manager is primarily a Status quo" budget from FY2019. The goal of the FY2020 budget is to maintain the ability of the City Manager and staff to perform the essential functions of City administrative services, human resources functions, risk management functions and medical insurance monitoring and evaluation. FY2020 will be a transition year to a new City Manager, after the expiration of the current City Manager's contract. Recruitment activities will have special emphasis in FY2020 as several key staff positions remain unfilled.

BUDG E T

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-421-50000	Salaries and Wages	209,267	197,848	211,473	189,673	202,842
101-421-50100	FICA	15,195	15,700	16,155	14,694	15,517
101-421-50110	PERS	31,716	38,198	39,863	42,256	44,625
101-421-50120	Health Ins.	60,642	42,745	47,452	48,054	16,337
101-421-50130	Compensation Ins.	862	728	598	557	751
101-421-50140	ESC	717	790	1,109	796	796
101-421-50150	PERS Relief	8,254	8,433	-	10,718	13,428
101-421-51020	Operating Supplies	1,014	436	91	1,000	1,000
101-421-52000	Communications	2,800	3,113	2,595	2,000	2,000
101-421-52080	Manager's Contingency	400	5,098	2,843	3,000	3,000
101-421-52120	Travel - Car Rental	-	-	-	-	1,000
101-421-52130	Travel - Airfare/Ferry	-	191	544	-	1,000
101-421-52140	Travel - Lodging	-	-	490	-	1,000
101-421-52150	Travel - Per Diem	-	-	-	-	1,000
101-421-52160	Professional Development	-	1,622	6,544	4,000	4,000
101-421-52170	Dues & Subscriptions	986	409	2,001	1,100	1,100
101-421-52350	Recruitment and Moving	4,750	-	3,580	-	-
Total		336,601	315,312	335,337	317,848	309,396

EXPENDITURE HISTO RY



Finance

General Fund

PRO G R A M D E S C R I P T I O N

The Finance Department is responsible for all accounting and finances of the City of Cordova. The Department receipts all funds the City takes from various sources such as the harbor, City utilities, property tax, sales tax, State and Federal receipts, recreation services. The Department generates approximately 800 billings for utilities monthly and services the processing of approximately 500 business licenses which includes the collection and receipting sales tax quarterly. In addition, we act as the central reception area to the City, perform payroll and A/P functions, budget preparation, procurement and report filings to government departments.

PRO G R A M G O A L S A N D O B J E C T I V E S

- Assist management in the preparation of annual budget
- Produce and distribute to department heads a financial report covering their area of responsibility
- Always looking to improving internal operational efficiencies and streamlining efforts for the public
- Coordinate the completion of annual audit
- Provide financial reporting to Council on a regular basis

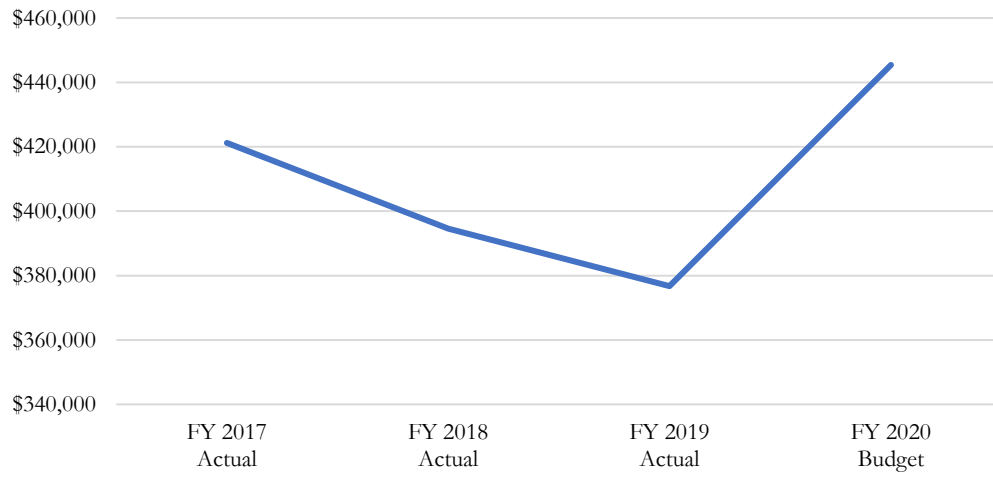
BUDG E T C O M M E N T A R Y

The Department is staffed by 4 FTE positions led by the Finance Director. The Finance Director reports to the City Manager. Personnel Costs take up 96% of the Department's budget while the remainder is operating supplies at 4%. Positions duties are as follows; 1. Finance Clerk-Utility billing, sales tax and business license. 2. Finance Clerk-City receptionist, A/R and receives payments. 3. Finance Management Assistant-acts as assistant to the Finance Director and performs payroll and A/P functions and supervises two finance clerks.

BUDG E T

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-422-50000	Salaries and Wages	251,424	266,726	165,236	260,126	278,524
101-422-50010	Overtime	-	-	85	-	-
101-422-50020	Temp Employees	-	-	24,120	-	-
101-422-50100	FICA	18,683	20,586	14,050	19,000	21,307
101-422-50110	PERS	48,841	47,446	27,688	57,228	61,275
101-422-50120	Health Ins.	75,752	42,645	30,084	48,790	57,965
101-422-50130	Compensation Ins.	1,032	898	503	754	1,031
101-422-50140	ESC	1,510	1,566	1,607	1,592	1,592
101-422-50150	PERS Relief	9,916	10,835	-	14,515	18,438
101-422-51020	Operating Supplies	12,539	2,461	2,982	2,000	2,000
101-422-52000	Communications	1,555	1,388	1,420	1,500	1,500
101-422-52130	Travel - Airfare/Ferry	-	-	11	-	1,000
101-422-52140	Travel - Lodging	-	-	398	-	-
101-422-52150	Travel - Per Diem	-	-	100	-	-
101-422-52160	Professional Development	-	-	149	-	800
101-422-52340	Other Costs	-	44	-	-	-
101-422-52350	Recruitment and Moving	-	-	108,291	-	-
Total		421,252	394,595	376,725	405,505	445,432

EXPENDITURE HISTORY



Planning

General Fund

PRO G R A M D E S C R I P T I O N

The City Planner assists the public, Planning Commission, City Council, and other city departments by providing information, guidance, and direction on land use issues and regulations. The following list highlights the main program areas:

Boards and Commissions

Staff produce and facilitate monthly Planning Commission packets, document meeting with minutes, and provide additional information to commissioners as requested. The department also provides bi-monthly memos to city council which include recommendations and resolutions from the Planning Commission and other issues. Staff participate in commission meetings, providing information and direction on planning issues.

Permit Administration

Staff provide guidance, resources, maps, information and offer assistance to the public through all land use permit processes.

Public Support

Staff maintain and update the department's portion of the city's web page, which provides printable forms, Planning Commission packets and minutes, and land use information. Staff also maintain GIS parcel and tax data maps and provide information to the public as requested.

Land Disposal

The City Planner and Planning Commission develop annual land disposal maps delineating city property available for lease or sale. All steps in the land disposal process are administrated by the department. Leases, performance deeds of trust, and land use permits are tracked, and rates are increased by staff.

Other Department Support

The City Planner provides technical and organizational support to the Public Works Department, including coordination for large CIP projects, contract negotiations, state and federal permitting assistance, and grant and loan application coordination and tracking. The planner also assists the Finance Department with the development of the annual budget document, the staff of the Cordova Center with building utilization, and other departments as needed.

PRO G R A M G O A L S A N D O B J E C T I V E S

Goal: Provide excellent customer service.

Objectives:

- Address problems and requests and assist with land use paperwork and process timely and efficiently.
- Listen and communicate clearly with public and staff.

Goal: Ensure accurate and efficient workflow.

Objectives:

- Provide accurate reports, memos, and information to public, boards, and staff
- Move requests through the Planning Commission and City Council as efficiently as possible

Goal: Uphold and disseminate city codes and processes.

Objectives:

- Communicate code requirements to the public
- Follow city policies and process

BUDG E T C O M M E N T A R Y

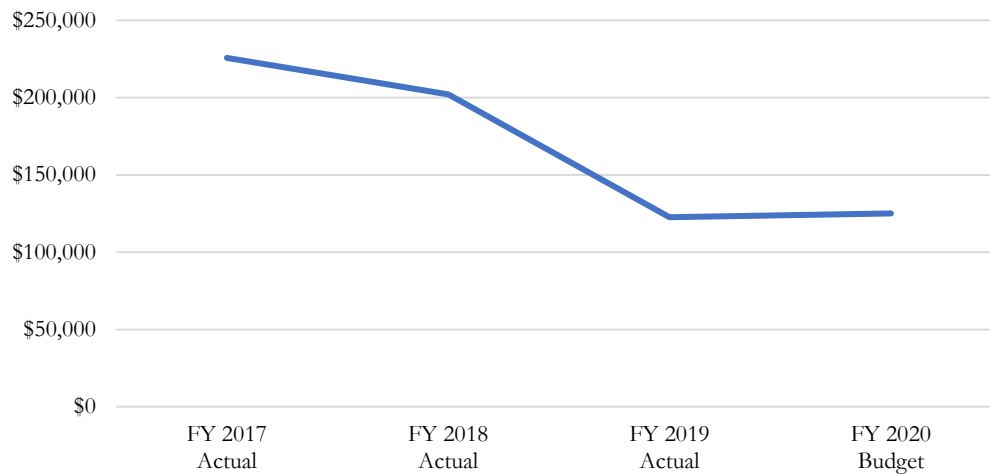
In mid-2019, the department budget was reduced to eliminate the Assistant Planner position, with no reductions to workload or services provided to the public. While existing staff have been able to accommodate the reduced staffing levels, this may not be sustainable in the long-term and eliminates a lot of the opportunity for succession planning for the Public Works Director and City Planner positions. FY2020 funds one full-time employee with a nominal budget for minor operating expenses and travel to the Alaska Planning Conference.

**CITY OF CORDOVA
2020 BUDGET**

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-423-50000	Salaries and Wages	136,482	122,843	75,592	71,386	72,792
101-423-50010	Overtime	979	4,671	139	-	-
101-423-50020	Temp Employees	-	-	-	-	-
101-423-50100	FICA	10,348	9,876	5,772	5,460	5,569
101-423-50110	PERS	27,199	24,838	12,944	15,702	16,014
101-423-50120	Health Ins.	39,676	23,241	13,488	8,163	9,041
101-423-50130	Compensation Ins.	561	476	216	207	269
101-423-50140	ESC	750	790	403	398	398
101-423-50150	PERS Relief	5,383	6,549	-	3,983	4,819
101-423-51020	Operating Supplies	399	408	767	750	750
101-423-52000	Communications	2,277	2,477	1,357	2,100	2,100
101-423-52120	Travel - Car Rental	-	-	-	800	800
101-423-52130	Travel - Airfare/Ferry	-	459	1,221	1,500	1,500
101-423-52140	Travel - Lodging	-	-	1,440	1,500	1,500
101-423-52150	Travel - Per Diem	-	100	725	800	800
101-423-52160	Professional Development	-	550	125	600	600
101-423-52170	Dues & Subscriptions	550	1,168	444	600	2,400
101-423-52180	Legal Fees	-	1,344	520	1,000	1,000
101-423-52182	Appraisal/Survey Fees	-	-	440	2,500	2,500
101-423-52184	Other Professional Fees	826	1,900	5,472	1,500	1,500
101-423-52270	Legal Printing	295	439	1,572	750	750
Total		225,724	202,128	122,636	119,699	125,102

EXPENDITURE HISTORY



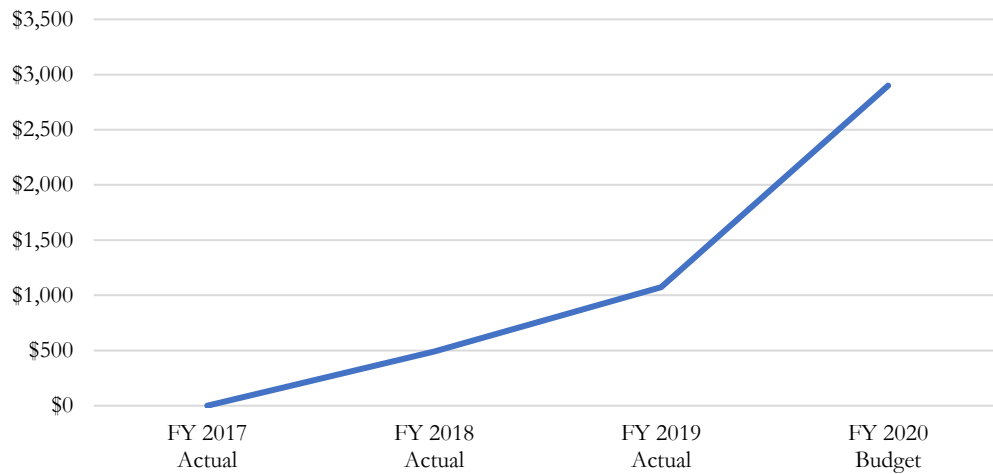
Planning Commission

General Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-424-51020	Operating Supplies	-	-	517	500	500
101-424-52130	Travel - Airfare/Ferry	-	299	-	-	600
101-424-52140	Travel - Lodging	-	-	-	-	600
101-424-52150	Travel - Per Diem	-	-	-	-	200
101-424-52160	Professional Development	-	191	556	1,000	1,000
Total		-	490	1,073	1,500	2,900

EXPENDITURE HISTORY



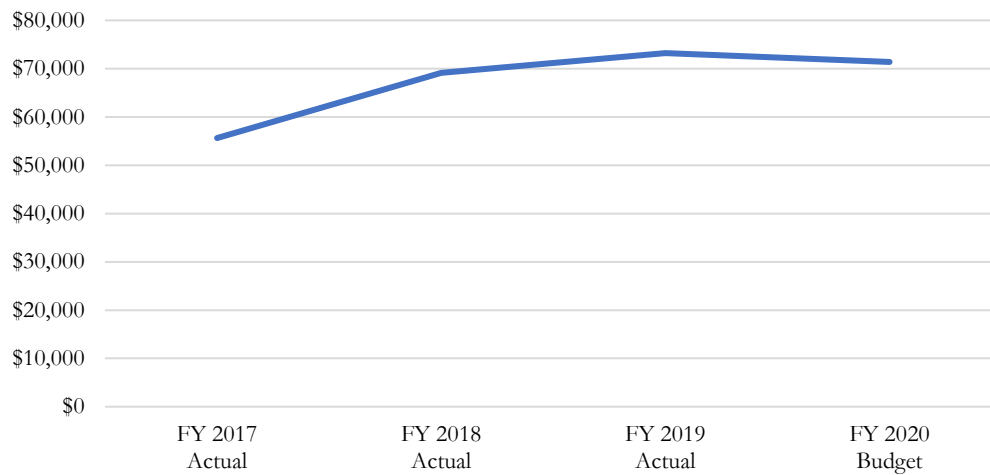
Department of Motor Vehicles

General Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-440-50000	Salaries and Wages	28,823	46,761	48,266	40,544	39,135
101-440-50010	Overtime	5,147	3,316	4,084	2,000	2,040
101-440-50020	Temp. Employees	-	-	1,105	-	-
101-440-50030	On Call Time	-	-	22	-	-
101-440-50100	FICA	2,234	2,314	2,530	2,949	3,150
101-440-50110	PERS	5,007	5,451	5,346	8,480	9,059
101-440-50120	Health Ins.	6,947	5,259	7,892	8,076	7,758
101-440-50130	Compensation Ins.	108	101	113	371	506
101-440-50140	ESC	198	228	255	279	279
101-440-50150	PERS Relief	1,137	1,336	-	2,151	2,591
101-440-51010	Uniforms/Safety Equip/Supplies	97	74	88	100	100
101-440-51020	Operating Supp/Postage/Freight	577	424	492	750	750
101-440-52000	Communications	1,930	2,321	1,823	2,000	2,000
101-440-52120	Travel - Car Rental	192	57	-	300	300
101-440-52130	Travel - Airfare/Ferry	732	240	468	1,000	1,000
101-440-52140	Travel - Lodging	785	208	-	1,500	1,500
101-440-52150	Travel - Per Diem	1,025	150	350	450	450
101-440-52170	Dues & Subscriptions	193	126	74	150	150
101-440-52270	Legal Printing/Advertising	-	60	48	150	150
101-440-55010	Equipment, Furnishings & Tools	500	717	265	500	500
Total		55,632	69,142	73,221	71,750	71,418

EXPENDITURE HISTORY



Law Enforcement

General Fund

PRO G R A M D E S C R I P T I O N

The Cordova Police Department consists of a Police Chief, five officers, one dispatch supervisor and five dispatchers who are hired as needed by the Chief. CPD also provides contract services for a six bed Jail facility which is partially funded by the state. CPD is committed to the protection of life and property of all citizens of Cordova, Alaska.

Additionally, CPD provides dispatch service for local fire, medical and law enforcement and has MOU's with the Alaska Wildlife Troopers, U.S. Forest Service Department of Fish and Game and due to a recent contract agreement, the City of Whittier, Alaska police, fire, and EMS agencies. CPD currently has three open police officer positions. CPD also has one administrative assistant position that remains unfunded.

One of our dispatch staff also provides a full range of Department of Motor Vehicle contract services which saves members of our community the time and expense of traveling to Anchorage for some of these services while generating revenue for the city.

CPD's dispatch staff are certified by the Alaska Police Standards Council as Municipal Correctional Officers. They are also Nationally accredited as Emergency Medical Dispatchers, Fire Service Dispatchers and Law Enforcement Dispatchers, as well as state Datamaster certified to provide random alcohol testing. This combined training has greatly enhanced our ability to provide timely, cost effective services to our community. Our officers and dispatchers also provide Pretrial Enforcement Division services through the state's electronic monitoring program which has resulted in an increase to our state jail contract funding.

BUD G E T C O M M E N T A R Y

This department's workload has been gradually increasing due to the amount of Local, State, and Federally mandated regulations that need to be enforced or adhered to. This department has been working hard to partner with the Alaska Department of Corrections, the Native Village of Eyak and other organizations to restore some of the funds that were cut by the state a few years ago.

We have successfully restored some of that funding by becoming a pilot program for Electronic Monitoring as part of the state Pretrial Enforcement Division and recently signed a contract with the City of Whittier, Alaska to provide dispatch services. We have been doing our best to keep costs down by acquiring used surplus law enforcement vehicles to keep our aging fleet going.

We currently have one officer attending the Alaska state Troopers Canine Academy in Fairbanks, Alaska. Funding for this acquisition and training is being paid for by grant monies from the Native Village of Eyak and the state of Alaska and will result in a trained, certified drug detection canine and handler for our department which will be invaluable for years to come to help intercept some of the illegal drugs that are coming into our community.

Additional thoughts:

\$ for 2 new vehicles \$60K each.

\$ to upgrade and secure the impound lot \$15K

\$ to complete radio upgrades for main Dispatch center console \$15K (Would like to complete this year out of current budget). Needs to be a priority...

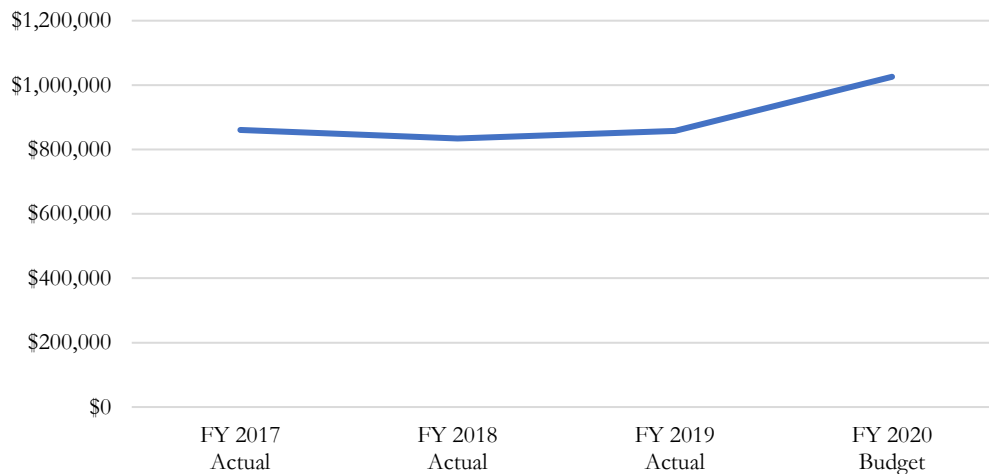
BUD G E T

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-441-50000	Salaries and Wages	433,723	419,618	414,018	413,932	507,156
101-441-50010	Overtime	47,459	47,076	52,964	60,000	59,840
101-441-50020	Temp. Employees	-	-	7,732	-	-
101-441-50030	On Call Time	8,768	8,910	7,371	3,000	5,280
101-441-50040	Shift Differential	-	-	-	12,000	12,000
101-441-50100	FICA	36,754	38,165	36,595	35,873	44,660
101-441-50110	PERS	82,371	80,903	85,525	103,165	128,435
101-441-50120	Health Ins.	140,495	98,609	120,846	128,254	109,368
101-441-50130	Compensation Ins.	7,165	7,196	5,674	8,727	12,409
101-441-50140	ESC	3,011	3,060	2,980	3,201	3,344
101-441-50150	PERS Relief	17,107	19,045	-	26,166	38,647

**CITY OF CORDOVA
2020 BUDGET**

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-441-51010	Uniforms/Safety Equip/Supplies	3,639	6,644	2,028	6,000	6,000
101-441-51020	Operating Supp/Postage/Freight	6,553	5,950	2,078	6,300	6,300
101-441-52000	Communications	14,560	19,296	35,264	20,000	20,000
101-441-52120	Travel - Car Rental	248	1,181	-	750	750
101-441-52130	Travel - Airfare/Ferry	3,879	3,913	4,191	6,200	6,200
101-441-52140	Travel - Lodging	2,411	1,823	3,426	4,500	4,500
101-441-52150	Travel - Per Diem	2,150	1,050	1,850	3,000	3,000
101-441-52160	Professional Development	305	2,133	3,696	7,000	7,000
101-441-52165	Training Equipment & Supplies	-	-	-	1,500	1,500
101-441-52170	Dues & Subscriptions	8,834	10,304	1,803	8,000	8,000
101-441-52180	Professional Services/Towing	318	3,815	6,678	450	450
101-441-52270	Legal Printing/Advertising	2,210	233	325	450	450
101-441-52310	Public Relations	-	15	-	-	-
101-441-52320	Drug Interdiction	-	-	-	1,000	1,000
101-441-52350	Recruitment and Moving	-	1,648	634	2,500	2,500
101-441-54000	Fuel & Lube	12,619	12,115	9,219	15,000	15,000
101-441-54010	Vehicle Parts & Repairs	4,981	5,409	2,960	7,500	7,500
101-441-54020	Repair Maintenanc Other Equip	3,264	4,199	22,994	5,500	5,500
101-441-55000	Other Equipment & Rentals	3,402	17,741	5,411	4,000	4,000
101-441-55010	Equipment, Furnishings & Tools	1,041	1,459	1,541	2,000	2,000
101-441-55020	Ammunition	3,092	3,375	3,558	3,000	3,000
101-441-55030	Court Collection Fee	100	-	-	-	-
101-441-55035	State Surcharge Citation remit	490	955	7	-	-
101-441-55040	MOA/NVE	9,552	8,293	16,367	10,000	-
Total		860,501	834,134	857,735	908,968	1,025,789

EXPENDITURE HISTO RY



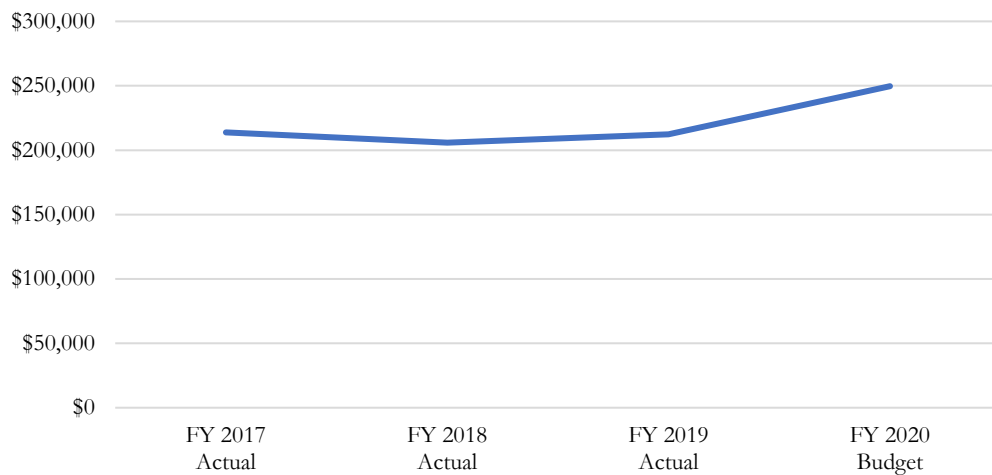
Jail Operations

General Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-442-50000	Salaries and Wages	114,460	110,961	110,402	138,429	136,573
101-442-50010	Overtime	13,152	12,598	14,139	6,000	6,120
101-442-50020	Temp Employees	-	-	2,209	-	-
101-442-50030	On Call Time	2,192	2,228	1,848	700	1,200
101-442-50040	Shift Differential	-	-	-	3,000	3,000
101-442-50100	FICA	9,747	10,119	9,781	10,409	11,237
101-442-50110	PERS	21,844	21,589	22,715	29,935	32,316
101-442-50120	Health Ins.	36,860	25,966	32,186	36,500	29,541
101-442-50130	Compensation Ins.	1,818	1,824	1,447	2,316	2,943
101-442-50140	ESC	802	822	808	985	906
101-442-50150	PERS Relief	4,514	5,095	-	7,593	9,724
101-442-51010	Uniforms/Safety Equip/Supplies	835	1,255	103	1,000	1,000
101-442-51020	Operating Supplies	602	1,946	1,701	2,000	2,000
101-442-51030	Janitorial Supplies	44	230	296	500	500
101-442-51070	Prisoner Board	1,220	2,612	1,570	4,000	4,000
101-442-52120	Travel - Car Rental	-	-	846	-	-
101-442-52130	Travel - Airfare/Ferry	506	600	285	600	600
101-442-52140	Travel - Lodging	-	1,105	750	800	800
101-442-52150	Travel - Per Diem	2,200	1,550	1,625	2,000	2,000
101-442-52160	Professional Development	96	799	-	2,500	2,500
101-442-52180	Professional Services	1,841	-	1,846	900	900
101-442-52185	Inmate Medical Expense	-	2,801	10,177	-	-
101-442-52186	Inmate Medical Expense - Reimb	-	-	(2,801)	-	-
101-442-54020	Repair & Maintenance	1,059	1,722	289	1,800	1,800
Total		213,791	205,822	212,221	251,967	249,660

EXPENDITURE HISTORY



Fire and EMS

General Fund

PRO G R A M D E S C R I P T I O N

The Cordova Volunteer Fire Department consists of a Fire Chief and Deputy Chief who are elected annually by the membership and solely responsible to the City Counsel. This membership is a paramilitary organization with appointed Fire and EMS Officers responsible for their designated Companies which are responsible for responding to all emergencies with in our district and at times assist other regions by Boat or Aircraft.

Many Departments in the State and most in the lower 48 provide either Fire or EMS and some Search and Rescue. CVFD on the other hand because of our unique situation of not being able to request help from neighboring communities must provide all levels of emergency services, such as: Fire Suppression, Fire Investigation, Basic Life Support, Advanced Life Support, Medical Transport Care, Search and Rescue, Dive Rescue, Avalanche Rescue, Haz-Mat Response, Marine Shipboard Firefighting, High Angle Rescue, Confined Space Rescue, Vehicle Extrication, Disaster Preparedness and Management, Provide in house Certified Instructors, Public Education and Training.

PRO G R A M G O A L S A N D O B J E C T I V E S

The Goals of this Department, shall be to prevent Emergencies through inspections, education and code enforcement.

The Department Objectives. Provides fire suppression and emergency medical services to preserve, protect life, property, and the environment against injury and damage within the City of Cordova, Alaska. Property outside the City limits shall be protected at all times possible without setting in jeopardy such property that lies within these said limits.

BUD G E T C O M M E N T A R Y

This Depts. Budget has remained literally unchanged until 2002 when the City Council approved a second Fire paid position, due to the fact that the fire service nationwide has increase in codes, strict safety maintenance programs, updated vehicles, equipment and facilities. While other Department budgets are increasing the Fire Dept Budget is asked to decrease. Over the years the Fire Dept. service has continued to increase and never decrease and subjected to an ever-increasing amount of Local, State and Federal Mandated Regulations that we need to enforce or adhere too. Programs like Bloodborne pathogen training and immunization, OSHA and NFPA compliancy to work related task, OSHA and NFPA Standards for Firefighters and EMS Workers (this also pertains to Volunteers), State laws and regulations pertaining to the delivery of EMS care, Continuing education and records management for all Volunteers and Equipment Maintenance Programs to list a few.

Other City Depts. have many paid staff to continue to severe our community, this Dept. only has 2 members responsible for this work load. And the Dept. Budget other than the compensation for the 2-paid staff has not increased.

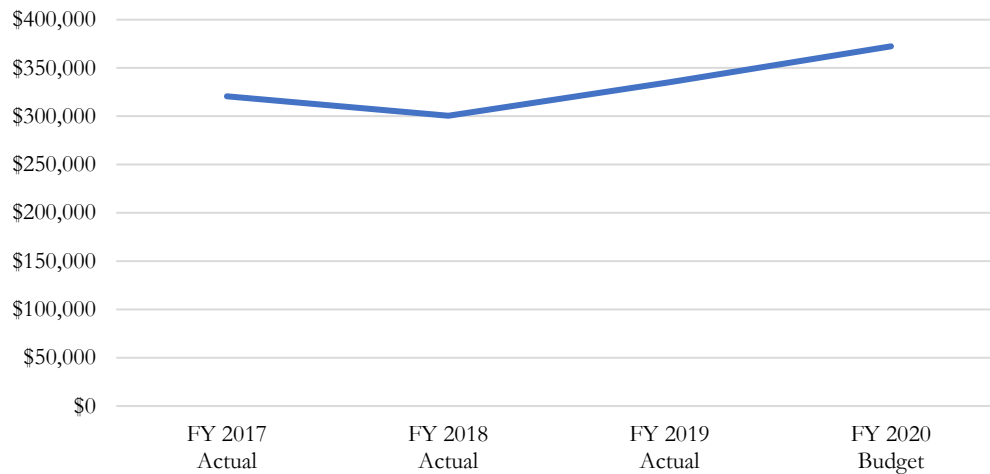
BUD G E T

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-443-50000	Salaries and Wages	117,826	116,860	121,539	122,907	127,168
101-443-50010	Overtime	1,805	2,565	2,622	-	3,500
101-443-50030	On Call	2,010	4,240	3,720	-	3,500
101-443-50100	FICA	9,216	9,814	9,675	9,402	10,264
101-443-50110	PERS	23,713	24,478	22,929	27,040	29,517
101-443-50120	Health Ins.	48,823	33,881	39,430	38,408	52,403
101-443-50130	Compensation Ins.	6,822	5,801	4,013	4,326	4,776
101-443-50140	ESC	754	790	779	796	796
101-443-50150	PERS Relief	4,647	5,541	-	6,858	8,882
101-443-51010	Uniforms/Safety Clothing	7,173	2,496	6,037	5,678	6,000
101-443-51020	Operating Supplies	17,731	18,207	25,872	26,786	26,786
101-443-51030	Custodial Supplies	-	-	120	400	400
101-443-51050	Small Tools	274	-	215	592	592
101-443-52000	Communications	5,952	8,300	7,819	6,703	6,703
101-443-52010	Water, Sewer & Refuse	-	440	-	-	-
101-443-52030	Electricity	2,302	1,197	1,135	833	1,000
101-443-52040	Heating Oil	5,276	7,667	7,354	2,272	6,000

**CITY OF CORDOVA
2020 BUDGET**

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-443-52120	Travel-Car Rental	16	259	354	297	400
101-443-52130	Travel - Airfare/Ferry	791	3,342	5,244	2,547	6,000
101-443-52140	Travel - Lodging	-	4,026	5,509	2,426	2,426
101-443-52150	Travel - Per Diem	-	2,825	3,400	2,550	2,550
101-443-52160	Professional Development	4,723	2,410	8,410	6,669	9,000
101-443-52170	Dues & Subscriptions	400	-	400	482	482
101-443-52180	Professional Services	17,647	6,997	9,531	10,000	8,000
101-443-52181	Travel Reimbursment	-	-	-	-	-
101-443-52310	Public Relations	-	1,100	2,379	1,721	2,400
101-443-52320	Volunteer Fireman	20,355	18,025	16,470	20,190	15,055
101-443-52330	Volunteer Incentives	1,586	1,505	1,867	1,738	1,738
101-443-54000	Fuel & Lube	5,334	3,795	3,546	4,375	4,375
101-443-54010	Vehicle Parts & Repairs	489	2,455	11,443	20,000	12,000
101-443-54020	Repair - Other Equipment	15,127	11,533	7,948	12,021	8,000
101-443-54030	Structure Maintenance	-	-	-	3,031	3,031
101-443-54032	Structure Maint Fire Station	-	-	3,330	2,424	2,424
101-443-54034	Structure Maint Station 2	-	-	57	829	829
101-443-54080	Boiler Maintenance	-	-	-	-	-
101-443-55000	Other Equipment	-	-	-	710	710
101-443-55005	Fire Fighting Equipment	-	-	-	3,222	3,222
101-443-55010	Equipment & Furnishings	-	-	2,120	3,366	1,500
Total		320,793	300,547	335,268	351,599	372,429

EXPENDITURE HISTO RY



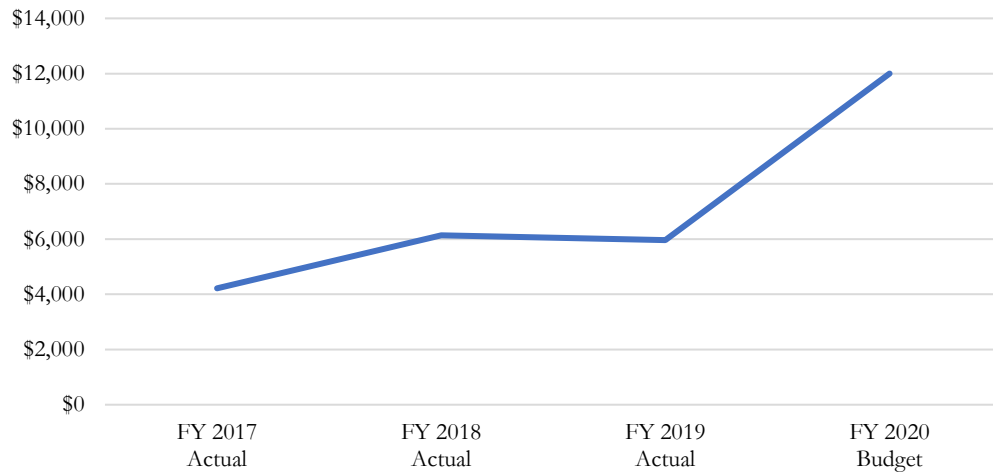
Disaster Management

General Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-445-59400	Supplies	1,831	2,618	4,148	3,000	6,000
101-445-59405	Community Training	2,388	3,524	1,811	3,000	6,000
Total		4,218	6,141	5,959	6,000	12,000

EXPENDITURE HISTORY



Information Services

General Fund

PRO G R A M D E S C R I P T I O N

The **Information Services Department** consists of three Divisions: Cordova Public Library, Cordova Historical Museum, and the Information Services Division which includes Public Information, Marketing, Cordova Center Management and Information Technology.

The **Cordova Public Library** is staffed with: 1- Permanent Full Time Director, 1- Permanent Full Time Librarian, 3.5 - Permanent Part-Time Librarians/Program Leader, 1 – Temporary Seasonal Position. The Library provides a public place for all, where ideas of a broad spectrum can be explored and considered; provides for the individual an environment conducive to reading, listening or studying; identifies community needs and provides programs and services to meet those needs. The Cordova Public Library serves as the school library for elementary and homeschool students.

The **Cordova Historical Museum** is staffed with: 1 – Permanent Full Time Director, 1 – Permanent Full Time Curator of Exhibits and Collections, 1 – Permanent Full Time Museum Assistant (Vacant), 0.5 Permanent Part-Time Program Leader, 1 – Temporary Seasonal Position. The Cordova Historical Museum, an educational institution, is a museum of cultural and economic history to record and interpret everyday life in the Copper River, Bering River and Prince William Sound to help people understand the past, explore the present and plan the future. The museum accomplishes this through exhibitions, programs, publications and other activities that engage, enlighten, educate and entertain children and adults of both community residents and visitors.

The **Information Services Division** is staffed with: 1 – Permanent Full Time Information Services Director. This division is responsible for all public information, press releases, website and other materials for the City of Cordova as well as all the technology, cell phones and website maintenance. This division is also responsible for all reservations and events at the Cordova Center. The Information Services Director serves as PIO in the ICS.

PRO G R A M G O A L S A N D O B J E C T I V E S

Cordova Public Library:

Strategic Goal 1 Increasingly provide access to collections and services to support instruction, research, and outreach, while improving access to the Cordova Public Libraries' collections.

Strategic Goal 2 Increase circulation and usage by various patron types.

Strategic Goal 3 Increase cultural awareness within the community.

Cordova Historical Museum:

Goal 1: To design and implement museum exhibits

Goal 2: To strengthen communication with membership

Goal 3: To achieve accreditation

Goal 4: To establish an ongoing training program for staff and volunteers

Goal 5: To expand program offerings

Information Services Division:

- Create, Update and Maintain Websites for Divisions
- Improve and Maintain Technology for City of Cordova
- Provide regular news updates to the Community of Cordova
- Provide Marketing for all Departments of the City of Cordova
- Maintain, manage and fulfill all reservations and events in the Cordova Center.

BUDG E T C O M M E N T A R Y

Boards and Commissions

Staff serve as support for the Cordova Historical Society, the Cordova Historic Preservation Commission, the Friends of the Library and the Library Board. Staff prepares packets, minutes and agendas for the meetings as well as events and fund-raisers sponsored by the various groups

Cordova Public Library

Staff is responsible for the daily operation of the library open 5 days a week year-round. This includes the continual assessment of the collection, cataloging and ordering materials for the collection and preparing and presenting additional programs for various age groups within the community.

**CITY OF CORDOVA
2020 BUDGET**

Cordova Historical Museum

Staff is responsible for the daily operation of the museum open 5 days a week year-round. This includes regular changing of exhibits in the Copper River Gallery, completing exhibits in the permanent gallery spaces, presentations and programs to the general public and a cultural curriculum for K through 6th grade on Cordova history.

Information Services

Staff cares for and maintains four websites for the Department and the City of Cordova as well as other social media. Working with Arctic Information Technology, staff maintains 64 workstations for the City of Cordova and manages ten servers. Staff is responsible for City cell phone coverage, press releases and other public announcements.

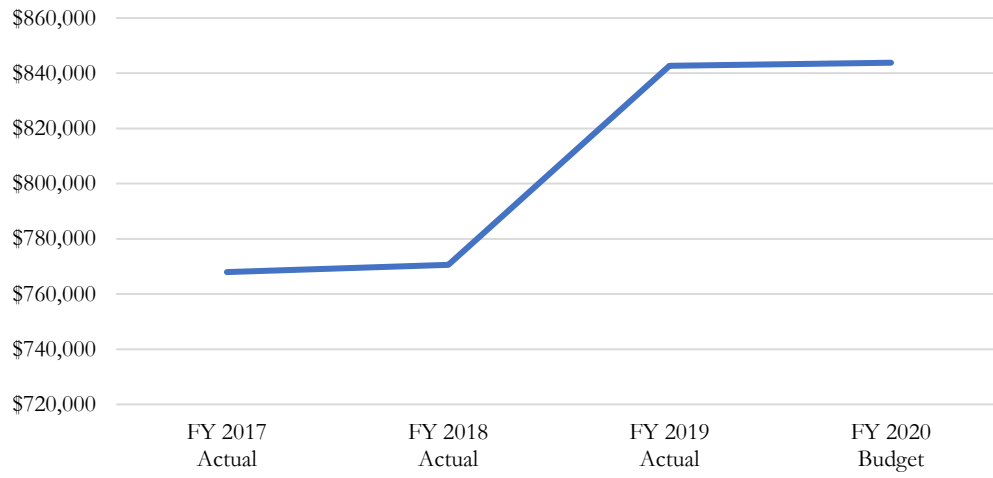
Cordova Center

A portion of the Information Services Staff serves on the Cordova Center Team taking reservations, maintaining the website, creating marketing, and policies. Along with CC Event Team members, staff carries out and fulfills rentals for the Cordova Center.

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-501-50000	Salaries and Wages	351,047	352,439	385,028	376,429	372,320
101-501-50010	Overtime	1,237	3,941	3,638	-	-
101-501-50020	Temp Employees	20,580	26,271	48,174	10,000	30,000
101-501-50100	FICA	27,179	29,126	32,628	29,562	30,777
101-501-50110	PERS	69,243	70,890	71,460	82,814	81,910
101-501-50120	Health Ins.	127,840	86,756	100,509	113,993	92,851
101-501-50130	Compensation Ins.	1,516	1,420	1,183	1,121	1,489
101-501-50140	ESC	2,759	2,989	3,440	3,040	3,209
101-501-50150	PERS Relief	13,846	15,911	-	21,005	24,648
101-501-51020	Operating Supplies	2,844	3,310	2,420	2,500	2,500
101-501-51025	Operating Supplies-Cordova ctr	-	-	-	-	1,500
101-501-51060	Books & Periodicals	7,180	6,985	10,312	10,000	10,500
101-501-52000	Communications	15,377	6,051	3,208	4,000	5,000
101-501-52160	Professional Development	-	-	-	-	500
101-501-52170	Dues & Subscriptions	-	-	-	-	750
101-501-52180	Professional Services	8,817	5,161	580	600	5,000
101-501-52230	Software Licensing	7,584	22,860	33,481	26,950	30,000
101-501-52250	IT Services	90,927	97,996	100,003	86,291	95,000
101-501-52270	Legal Printing	280	-	-	350	350
101-501-52369	Owl Literacy Grant	2,536	1,372	-	-	-
101-501-54020	Repair & Maintenance	90	39	11,386	12,000	17,500
101-501-54030	Computers & Peripherals	12,120	14,140	15,354	14,500	14,500
101-501-55000	Other Equipment	1,048	742	-	-	-
101-501-55010	Equipment & Furnishings	-	-	-	-	1,000
101-501-55011	Equip & Furnishings-Cordova Ct	-	-	-	-	500
101-501-57181	City Marketing	3,888	22,185	19,934	21,200	22,000
Total		767,936	770,583	842,737	816,355	843,804

EXPENDITURE HISTORY



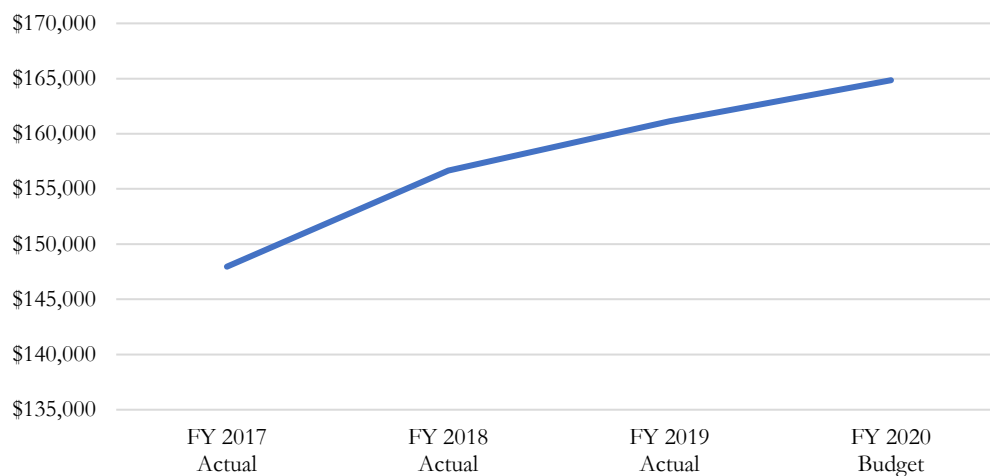
Facility Utilities

General Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-598-52013	Wtr, Swr, Refuse Public Safety	5,274	4,835	5,087	5,600	5,600
101-598-52016	Wtr, Swr, Ref Chamber Comm	1,651	1,651	1,590	1,850	1,850
101-598-52017	Wtr, Swr, Ref Cordova Center	9,328	9,408	9,001	9,800	9,800
101-598-52033	Electricity Public Safety	28,612	28,596	22,882	30,000	27,000
101-598-52037	Electricity Cordova Center	48,757	48,036	53,801	50,000	60,000
101-598-52038	Electricity--Coho	-	682	1,008	-	-
101-598-52045	Heating Oil Public Safety	19,024	20,431	18,371	18,600	18,600
101-598-52046	Heating Oil Chamber Comm	2,429	2,084	1,699	2,500	2,500
101-598-52047	Heating Oil Cordova Center	-	-	-	-	-
101-598-52048	Heating Oil CordovaCenter	31,494	37,512	37,458	30,000	38,000
101-598-52049	Propane CordovaCenter	1,389	2,251	855	1,500	1,500
101-598-52050	Heating Oil--Coho	-	1,189	9,391	-	-
Total		147,959	156,675	161,143	149,850	164,850

EXPENDITURE HISTORY



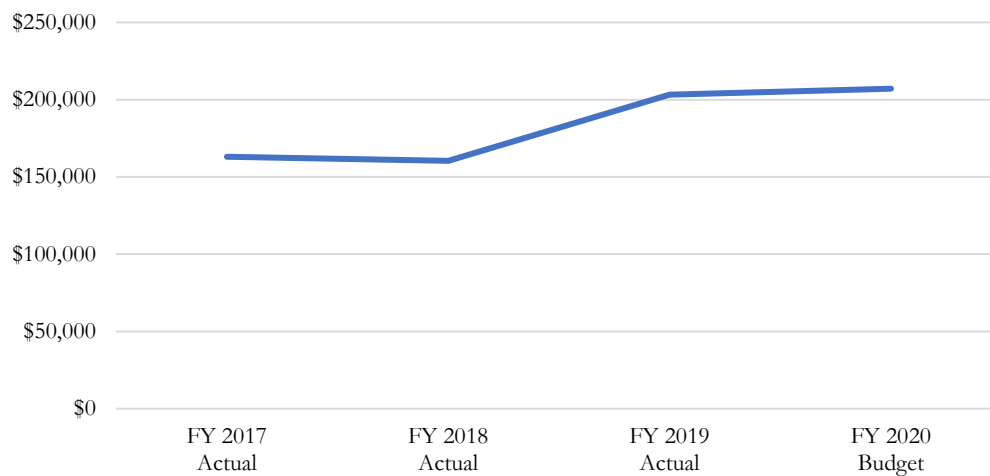
Public Works Administration

General Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-601-50000	Salaries and Wages	109,784	105,500	103,778	100,208	102,007
101-601-50100	FICA	8,398	8,454	7,946	7,666	7,803
101-601-50110	PERS	20,377	20,560	22,006	22,046	22,441
101-601-50120	Health Ins.	16,566	13,070	23,088	22,461	20,301
101-601-50130	Compensation Ins.	446	388	287	291	377
101-601-50140	ESC	358	395	400	398	398
101-601-50150	PERS Relief	4,330	3,883	-	5,592	6,753
101-601-51020	Operating Supplies	68	2	122	-	750
101-601-52000	Communications	1,909	2,082	1,859	-	2,100
101-601-52120	Travel - Car Rental	-	-	-	-	800
101-601-52130	Travel - Airfare/Ferry	-	-	-	-	1,500
101-601-52140	Travel - Lodging	-	-	-	-	800
101-601-52150	Travel - Per Diem	-	-	-	-	1,500
101-601-52160	Professional Development	-	-	-	-	600
101-601-52162	Safety & Training	-	145	-	-	-
101-601-52170	Dues & Subscriptions	275	280	-	-	600
101-601-52180	Professional Services	-	4,404	42,774	47,000	37,600
101-601-52270	Legal Printing	-	72	-	-	750
101-601-54000	Fuel & Lube	-	-	67	-	-
101-601-54010	Vehicle Parts & Repairs	435	829	-	-	-
101-601-55010	Equipment & Furnishings	-	336	969	-	-
Total		162,947	160,400	203,298	205,662	207,080

EXPENDITURE HISTORY



Facility Maintenance

General Fund

PRO G R A M D E S C R I P T I O N

The facilities section consists of 2 employees; the superintendent of facilities and custodian. The section performs maintenance and creates maintenance documents for many of the city facilities. Takes on projects as assigned that involve 1 or more facilities. Review, balance, and manage the building systems within the various facilities. Assists with events at the Cordova Center including setup and takedown, AV needs, planning and execution of scheduled events. Coordinates with the maintenance teams of the Cordova School District and the Cordova Community Medical Facility. Janitorial staff cleans and assigned maintenance/repair tasks, at the public safety building, Cordova Center building and other city facilities.

PRO G R A M G O A L S A N D O B J E C T I V E S

The following are the objectives for the facilities section

- Develop maintenance plans for facilities
- Continual cross training of facilities and building systems
- Reduce the amount of emergency repairs by continual preventative maintenance
- Attain better commercial to improve and save cost of custodial equipment
- Coordinate and schedule outside maintenance contractors with CCMC and CSD
- Continue to monitor energy use and continually work to reduce energy use in city facilities

BUDG E T C O M M E N T A R Y

The facilities budget is slightly higher from 2019 due to yearly inflation & to some unforeseen repairs. The 2020 budget includes a line item for bird mitigation at the Cordova Center that is based on a provided quote.

I added \$4250 into Professional Development for any training courses that may come available that pertains to being Superintendent of Facilities.

The 2019 actual will show a several overages based on emergency repairs at the Public Safety Building, Cordova Center, Bidarki, Pool & COHO.

The 55% of light fixtures for the Public Safety Building were retro fitted, from fluorescent lamps to LED lamps. Planning to complete the retro fit by end of 2020.

The HVAC controls for the Public Safety Building were repaired to control the temperature and minimize use of electricity and fuel to heat the building properly.

The Cordova Center's Lenel Onguard door systems program were update so that Key card/FOB readers operate properly. Contractor found that some of the door were not programmed or connected to the system.

Several E-lights & light fixtures went out of service just cause.

Have certified HVAC technician go over boilers & furnaces go over at Cordova Center & Chamber of Commerce.

Have certified technician repair cooler in certified kitchen. Found evaporated unit in cooler damaged, replaced and put back in service.

Staff repaired sewer, water leak, & sidewalk repairs with contractor. COHO needed to be secured, heated, & pumped out water from basement, to prevent neighbors from being flooded.

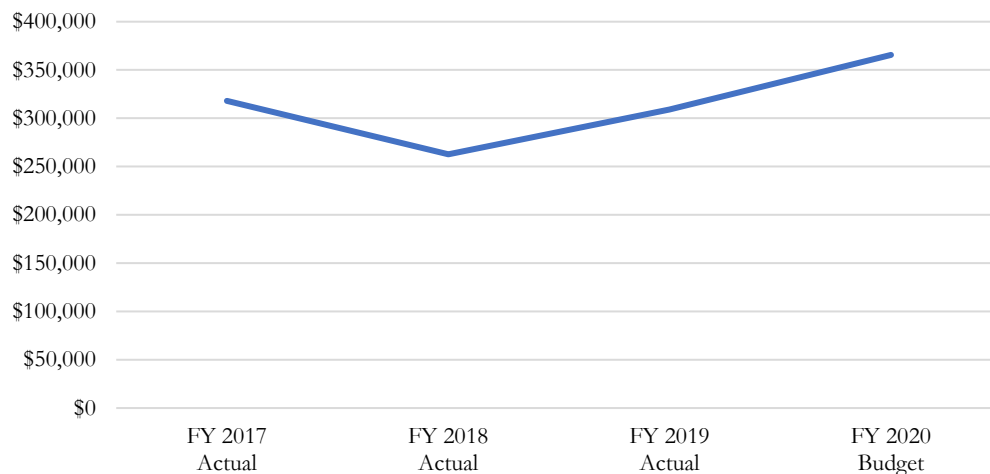
BUDG E T

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-602-50000	Salaries and Wages	128,149	112,182	127,543	120,114	128,760
101-602-50010	Overtime	498	1,140	4,077	500	3,000
101-602-50020	Temp Employees	5,184	5,282	6,128	1,000	1,000
101-602-50100	FICA	9,926	9,173	10,072	9,319	10,156

**CITY OF CORDOVA
2020 BUDGET**

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-602-50110	PERS	22,381	20,483	25,109	26,425	28,987
101-602-50120	Health Ins.	64,223	38,235	51,991	48,626	45,718
101-602-50130	Compensation Ins.	6,674	5,624	5,838	2,377	2,796
101-602-50140	ESC	792	804	861	808	806
101-602-50150	PERS Relief	5,054	3,855	-	6,702	8,723
101-602-51020	Operating Supplies	1,036	766	1,130	1,200	1,200
101-602-51025	Operating Supplies Cordova Ctr	3,046	1,059	3,950	-	-
101-602-51039	Custodial Supplies	6,253	7,522	6,272	7,000	8,000
101-602-51050	Small Tools	246	477	437	500	500
101-602-52000	Communications	1,457	1,426	1,811	1,200	1,800
101-602-52001	Communications Cordova Ctr	1,511	1,335	1,581	1,200	1,600
101-602-52120	Travel - Car Rental	-	-	210	-	350
101-602-52130	Travel - Airfare/Ferry	450	439	692	-	600
101-602-52140	Travel - Lodging	-	-	-	-	800
101-602-52150	Travel - Per Diem	-	150	500	-	300
101-602-52160	Professional Development	-	-	3,160	2,000	2,200
101-602-52180	Professional Services	1,291	320	2,195	3,000	3,000
101-602-54000	Fuel & Lube	986	1,024	1,000	2,000	1,500
101-602-54010	Vehicle Parts & Repairs	-	-	9	750	750
101-602-54020	Repair - Other Equipment	(606)	(13,220)	(3,802)	-	-
101-602-54028	Equipment Maint Cordova Ctr	6	-	-	-	11,000
101-602-54029	Equipment Maint	13,904	15,205	8,989	10,000	-
101-602-54032	Maint Public Safety	3,187	-	9,985	2,000	2,000
101-602-54036	Structure Maint Chamber Commer	-	45	2,190	10,000	5,000
101-602-54038	Structure Maint Cordova Ctr	325	-	-	-	21,000
101-602-54039	Structure Maint	3,693	5,748	6,527	6,000	-
101-602-54082	Boiler Maintentance Public Safet	-	-	2,786	7,000	3,000
101-602-54086	Boiler Maint Chamber Comm	-	-	1,431	7,000	3,000
101-602-54090	Boiler Maint Cordova Ctr	1,462	-	-	-	4,000
101-602-54091	Heating System Maint	5,595	27,907	6,146	10,500	-
101-602-54099	Other Improvments	1,978	-	-	-	-
101-602-55000	Other Equipment & Furnishings	200	-	-	-	-
101-602-55010	Fire Inspection and Repair	5,475	11,542	19,951	6,000	54,051
101-602-55020	School Bldgs Maintenance	23,611	-	-	5,000	5,000
101-602-55030	CCMC Bldg Maintenance	-	-	-	5,000	5,000
101-602-55035	Maintenance--Coho	-	4,177	294	-	-
Total		317,986	262,702	309,061	303,221	365,597

EXPENDITURE HISTO RY



Streets Maintenance

General Fund

PRO G R A M D E S C R I P T I O N

Responsible for the Streets and City Right of Ways, Maintaining and repairing the City's vehicle fleet and power tools. Removal of snow and applying sand for traction. Maintaining the Cemetery and digging of graves

PRO G R A M G O A L S A N D O B J E C T I V E S

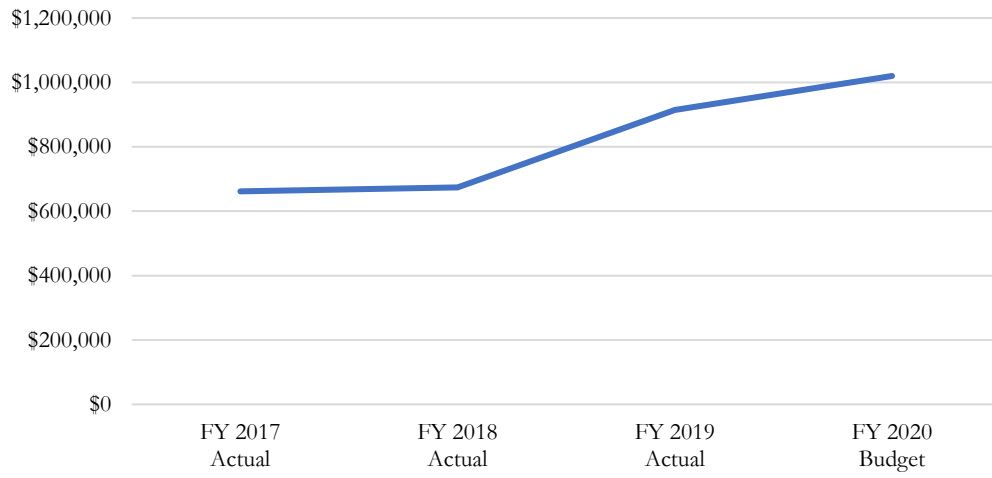
The following are the objectives for the Public Works Crew

- Streets Division: Keep the streets in good repair and safe
- Equipment Division: Have an up to date, well maintained and safe motor pool. Bridge the gap between scheduled preventive maintenance and a fleet of fatigued and wore out equipment and vehicles [moving from disaster to disaster]. To educate all city employees on safe driving, and proper care of vehicles. The City has 78 pieces of rolling stock
- Snow Removal Division: To have the City streets open and drivable at the end of each shift
- Cemetery Division: To keep the Cemetery's well maintained and pleasing to those visiting the grounds

BUDG E T

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-603-50000	Salaries and Wages	275,504	249,429	267,607	264,705	274,309
101-603-50010	Overtime	2,797	4,953	5,144	8,000	8,000
101-603-50020	Temp Employees	-	432	3,477	10,000	-
101-603-50030	On Call Time	-	237	-	-	10,000
101-603-50100	FICA	22,358	21,095	21,750	20,954	22,362
101-603-50110	PERS	54,217	49,496	56,429	59,995	62,108
101-603-50120	Health Ins.	102,182	56,529	68,033	78,323	75,415
101-603-50130	Compensation Ins.	12,878	11,057	10,702	10,326	11,254
101-603-50140	ESC	1,705	1,734	1,278	1,604	1,692
101-603-50150	PERS Relief	10,866	10,862	-	15,217	18,689
101-603-51010	Uniforms/Safety Clothing	2,044	2,184	923	2,500	2,500
101-603-51020	Operating Supplies	24,339	21,874	102,573	62,000	62,000
101-603-51038	Custodial Supplies City Shop	426	420	470	1,000	1,000
101-603-52010	Water, Sewer & Refuse	3,865	4,217	4,059	4,500	4,500
101-603-52020	Street Lighting	69,543	53,155	48,323	50,000	50,000
101-603-52030	Electricity	17,911	22,084	12,627	20,000	20,000
101-603-52040	Heating Oil City Shop	275	1,127	909	2,300	2,300
101-603-52070	Leases/Rentals	1,108	2,556	14,819	10,000	10,000
101-603-52120	Travel - Car Rental	20	-	25	100	1,000
101-603-52130	Travel - Airfare/Ferry	599	932	1,500	2,500	2,500
101-603-52140	Travel - Lodging	160	554	1,046	700	700
101-603-52150	Travel - Per Diem	175	400	200	900	900
101-603-52160	Professional Development	-	-	2,287	5,000	5,000
101-603-52162	Safety & Training	997	-	2,296	6,000	6,000
101-603-52180	Professional Services	1,158	971	973	2,000	2,000
101-603-54010	Vehicle Parts & Repairs	-	-	59,628	100,000	100,000
101-603-54020	Repair & Maintenance	31,642	72,540	40,243	30,000	30,000
101-603-54028	Equipment Maint City Shop	971	994	1,168	2,000	2,000
101-603-54038	Structure Maint City Shop	4,189	22,947	8,908	6,000	6,000
101-603-54098	Other Improvments City Shop	-	-	77,656	32,000	32,000
101-603-55010	Equipment & Furnishings	-	-	32,360	5,000	125,748
101-603-55020	Other Improvements	78	-	-	-	-
101-603-55025	Chip Sealing Maintenance	19,612	60,903	66,988	60,000	70,000
Total		661,621	673,682	914,400	873,624	1,019,977

EXPENDITURE HISTO RY



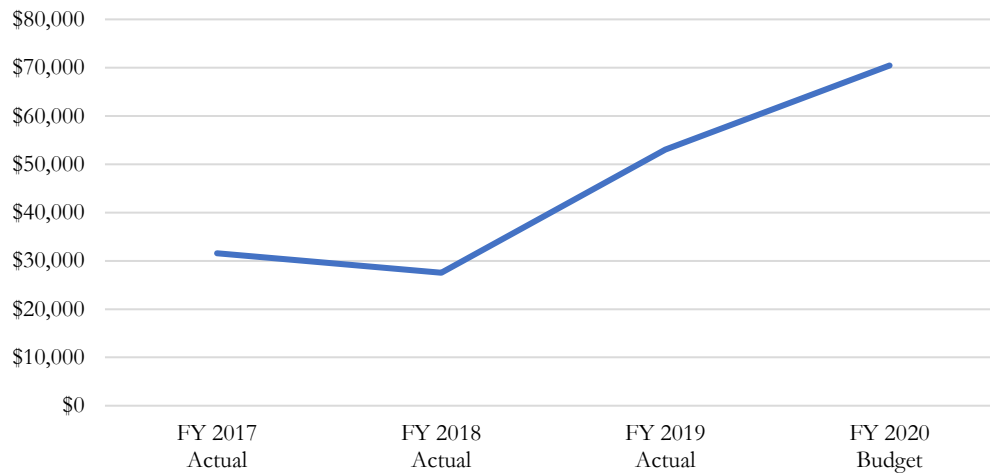
Snow Removal

General Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-604-50000	Salaries and Wages	-	(539)	-	-	-
101-604-50010	Overtime	14,683	13,161	11,391	10,000	10,000
101-604-50020	Temp Employees	-	-	-	-	6,000
101-604-50030	On Call Time	5,087	5,708	4,840	6,200	6,200
101-604-50100	FICA	-	-	-	1,239	1,698
101-604-50110	PERS	-	-	-	3,564	3,564
101-604-50120	Health Ins.	-	-	-	-	-
101-604-50130	Compensation Ins.	-	-	-	377	855
101-604-50140	ESC	-	-	-	-	60
101-604-50150	PERS Relief	-	-	-	904	1,072
101-604-51020	Operating Supplies	11,694	9,056	9,352	14,000	14,000
101-604-51021	Road Sand	-	-	-	7,000	7,000
101-604-52250	Road Maintenance Serv.	108	150	27,442	20,000	20,000
Total		31,572	27,536	53,024	63,284	70,449

EXPENDITURE HISTORY



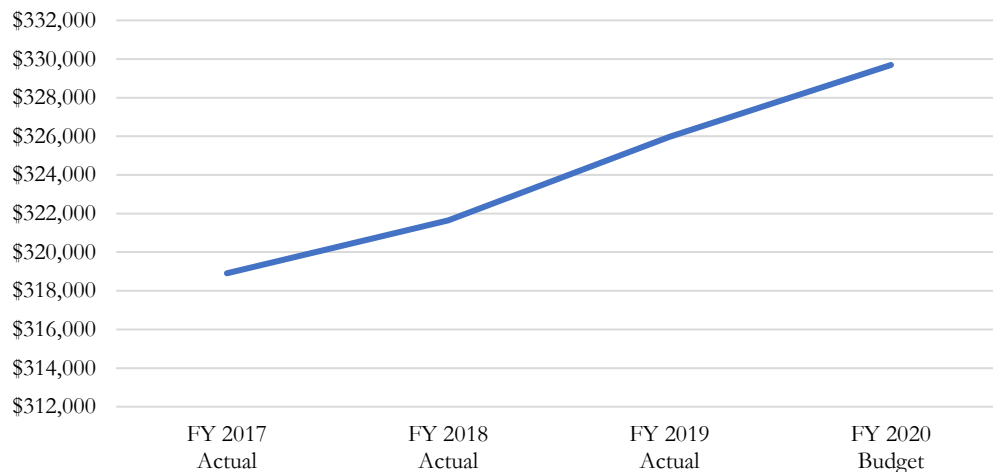
Equipment Maintenance

General Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-605-50000	Salaries and Wages	127,619	135,838	143,415	139,835	145,414
101-605-50010	Overtime	3,533	8,232	10,600	5,000	5,000
101-605-50100	FICA	11,022	12,666	12,680	11,080	11,507
101-605-50110	PERS	25,608	28,212	29,934	31,864	33,091
101-605-50120	Health Ins.	8,156	4,941	6,586	-	-
101-605-50130	Compensation Ins.	6,168	5,632	4,970	4,490	4,826
101-605-50140	ESC	736	790	791	796	796
101-605-50150	PERS Relief	5,033	6,893	-	8,082	9,957
101-605-51010	Uniforms/Safety Clothing	637	701	701	700	1,000
101-605-51020	Operating Supplies	19,022	21,312	17,978	20,000	20,000
101-605-51050	Small Tools	1,549	2,619	3,094	2,000	4,000
101-605-52000	Communications	3,587	5,357	4,243	3,500	3,500
101-605-52120	Travel - Car Rental	-	-	-	-	1,000
101-605-52130	Travel - Airfare/Ferry	-	-	-	-	2,500
101-605-52140	Travel - Lodging	-	-	-	-	700
101-605-52150	Travel - Per Diem	-	-	-	-	900
101-605-52160	Professional Development	229	-	-	-	1,000
101-605-52180	Professional Services	1,500	5,281	1,750	1,200	3,000
101-605-54000	Fuel & Lube	48,372	40,346	35,773	40,000	40,000
101-605-54010	Vehicle Parts & Repairs	52,835	40,231	45,064	40,000	40,000
101-605-54020	Repair - Other Equipment	-	94	702	-	-
101-605-55010	Equipment & Furnishings	3,300	2,509	7,700	1,500	1,500
Total		318,908	321,654	325,979	310,047	329,691

EXPENDITURE HISTORY



Park Maintenance

General Fund

PRO G R A M D E S C R I P T I O N

The City of Cordova Parks and Recreation Dept. / Parks Maintenance division performs routine and preventative maintenance on all the facilities/properties (and all related equipment/amenities in/at the facilities/properties) listed below:

- Bidarki Recreation Center
- The Bob Korn Memorial Pool
- Skater's Cabin
- Odiak Camper Park
- Shelter Cove Recreation Area.
- Hollis Hendricks Field
- Orca Inlet Fish Cleaning Station.
- Netty Hanson Park.
- The Tot Lot
- Orca Inlet Pump Track.
- Cordova Municipal Field.
- Whitshed Rd. Ballfield (a.k.a. Field of Dreams) / Whitshed Rd. Multi Use Field
- Fisherman's Memorial Park.
- Nirvana Park Cemetery and Eyak Lake Burial Grounds.

PRO G R A M G O A L S A N D O B J E C T I V E S

The City of Cordova Parks and Recreation Department Mission Statement:

Cordova Parks and Recreation is essential for providing and fostering Parks, Programs and Facilities for all in the pursuit of a healthy sustainable community.

Revised December 2012.

Goal: Preserve properties.

Objectives:

- Perform routine and preventative maintenance on facilities, properties and parks.
- Assist in creating timelines for capital improvement projects through accurate and thorough data collection.

Goal: Support continuity of service.

Objectives:

- Address unforeseen maintenance issues on a timely basis.
- Prioritize tasks daily, weekly, monthly and annually.
- Maintain current CPO (Certified Pool Spa Operator) license.

BUD G E T C O M M E N T A R Y

The Parks Maintenance team responds to unpredicted maintenance issues on a weekly basis. This division spends much of their time upholding maintenance related SOP's for every property/facility. The Parks Maintenance division also helps to implement programming and special events to our Community.

The division supervisor assists the director in developing capital project priority lists and may be designated as project manager for either capital or small projects. The division supervisor must also maintain a current CPO (Certified Pool Operator) license through the State of Alaska Department of Environmental Conservation.

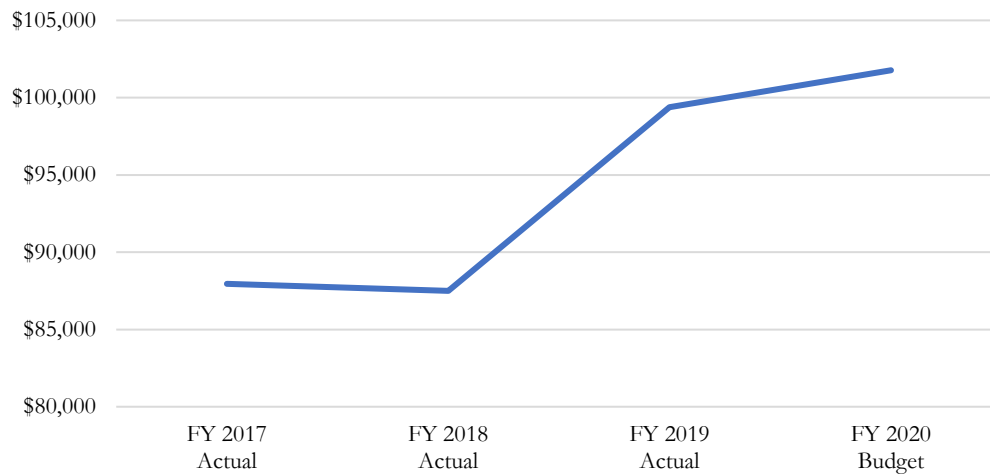
This budget includes ¼ of the wages for the Parks Maintenance Supervisor. The Parks Maintenance Supervisor's wages are split equally amongst the Bidarki, Pool and Parks Maintenance general fund budgets, and the Odiak Camper Park enterprise fund. The Parks budget includes 1 FT benefitted employee and is funded 1 FT temporary employee, seasonally.

**CITY OF CORDOVA
2020 BUDGET**

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-606-50000	Salaries and Wages	13,529	14,983	41,374	30,457	32,472
101-606-50010	Overtime	66	176	516	500	500
101-606-50020	Temp Employees	33,709	31,695	8,146	8,000	8,000
101-606-50100	FICA	3,599	3,647	3,659	2,980	3,134
101-606-50110	PERS	2,313	2,715	3,446	6,811	7,254
101-606-50120	Health Ins.	8,143	5,654	7,300	14,622	14,622
101-606-50130	Compensation Ins.	2,662	2,254	2,000	1,722	1,766
101-606-50140	ESC	442	426	175	324	341
101-606-50150	PERS Relief	1,067	690	-	1,727	2,183
101-606-51020	Operating Supplies	3,632	3,368	4,502	5,000	4,000
101-606-52010	Water, Sewer & Refuse	3,345	2,730	4,370	3,000	3,000
101-606-52030	Electricity	1,593	1,660	1,653	2,000	2,000
101-606-52040	Heating Fuel	1,668	1,655	1,283	1,500	1,500
101-606-52180	Professional Services	250	436	734	1,000	500
101-606-52340	Other Costs/outhouse tender	2,219	2,800	3,400	2,500	2,500
101-606-53015	Fisherman's Memorial	2,045	1,826	1,753	1,500	1,500
101-606-54000	Fuel & Lube	2,670	3,577	2,542	3,000	3,000
101-606-54010	Vehicle Parts & Repairs	407	1,810	2,870	2,500	2,000
101-606-54020	Repair - Other Equipment	2,414	1,072	2,440	1,500	1,500
101-606-55020	Other Improvements	2,176	4,323	7,211	5,000	10,000
Total		87,948	87,497	99,375	95,643	101,772

EXPENDITURE HISTORY



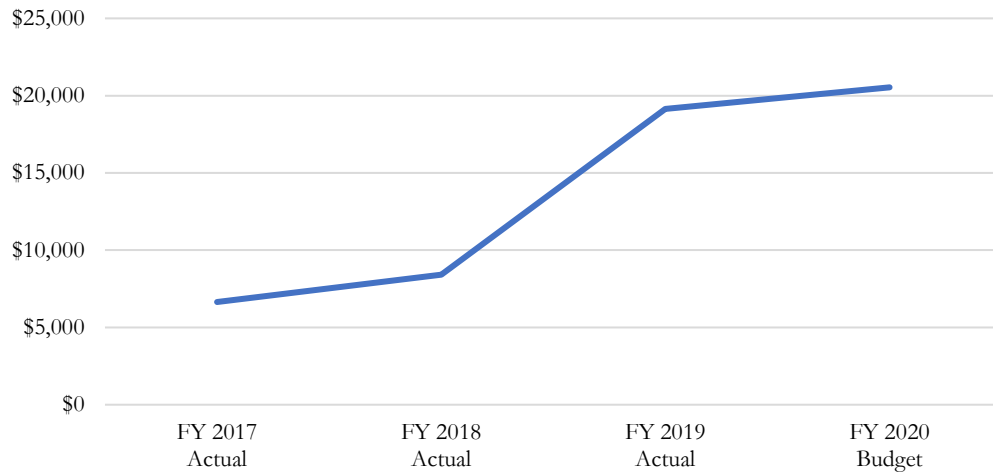
Cemetery Maintenance

General Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-607-50000	Salaries and Wages	-	-	-	-	-
101-607-50010	Overtime	-	-	154	-	-
101-607-50020	Temp Employees	4,860	5,880	6,964	8,000	8,000
101-607-50100	FICA	372	450	563	383	612
101-607-50130	Compensation Ins.	268	290	275	221	345
101-607-50140	ESC	49	59	74	50	80
101-607-51020	Operating Supplies	1,098	1,731	2,509	1,500	1,500
101-607-55000	Other Equipment	-	-	1,188	5,000	5,000
101-607-55020	Other Improvements	-	-	7,411	5,000	5,000
Total		6,646	8,409	19,137	20,154	20,537

EXPENDITURE HISTORY



Bidarki

General Fund

PRO G R A M D E S C R I P T I O N

The Parks and Recreation Dept. promotes healthy habits and wellness to the community by facilitating an array of programs and activities to multiple age groups. Below is a list of activities/amenities offered at Bidarki Rec. Center:

- Bidarki Recreation Center features:
 - A full-service weight room with; free weights, a cable crossover station, various weight machines and bikes, multiple treadmills, an elliptical trainer and adaptive motion trainers.
 - Upstairs, patrons enjoy a hardwood floor with a full basketball/volleyball court.
 - Each bathroom is outfitted with a sauna.
- Adult athletics are offered 4 times per week; adult volleyball and adult basketball
- Weight training and/or cardio classes are offered 6 days a week.
- Tots and their parents enjoy playtime in the upstairs gymnasium x2 per week, with an assortment of toys and tumbling mats. This service is free to the public.

Staff at the Administrative offices can assist the public in scheduling the Recreation Center for birthday parties along with scheduling and/or renting several recreational sites managed by the department:

- Skater's Cabin
- Odiak Camper Park; long and short-term R/V parking.
- Shelter Cove Private R/V parking & tent platform sites.
- Shelter Cove Economy, short term R/V parking.
- Hollis Hendricks Field for Community events.

Administrative staff facilitates monthly Parks and Recreation (P&R) Commission meetings. The P&R Commission is an advisory Commission to City Council and Commissioners are appointed by the Mayor.

PRO G R A M G O A L S A N D O B J E C T I V E S

The City of Cordova Parks and Recreation Department Mission Statement:

Cordova Parks and Recreation is essential for providing and fostering Parks, Programs and Facilities for all in the pursuit of a healthy sustainable community.

Revised December 2012.

Goal: Promote healthy habits and wellness to the Community.

Objectives:

Facilitate/create aquatic programming and activities that appeal to the Community.

- Be aware of current aquatic fitness/programming trends.
- Be aware of changing demographics.

Goal: Identify and remove barriers to physical activity and recreation.

Objectives:

- Invite feedback from local health care providers and the public.
- Be proactive in solving problems with access.

Goal: Create a safe environment for patrons to recreate.

Objectives:

- Address unforeseen maintenance issues on a timely basis.
- Practice risk management routinely.
- Create a current and effective EAP (Emergency Action Plan) for aquatic activities and programs.
- Review annually and revise as needed; the P&R Dept. Code of Conduct.
- Review annually and revise as needed; rules and regulations for the Bob Korn Memorial Swimming Pool
- Ensure the aquatics division maintains current certifications:
 - CPO (Certified Pool Operator)
 - LG (Lifeguard)
 - LGI (Lifeguard Instructor)
 - WSI (Water Safety Instructor)

BUDGET COMMENTARY

Bidarki is a division of the Parks and Recreation Dept. Included in this budget is funding for:

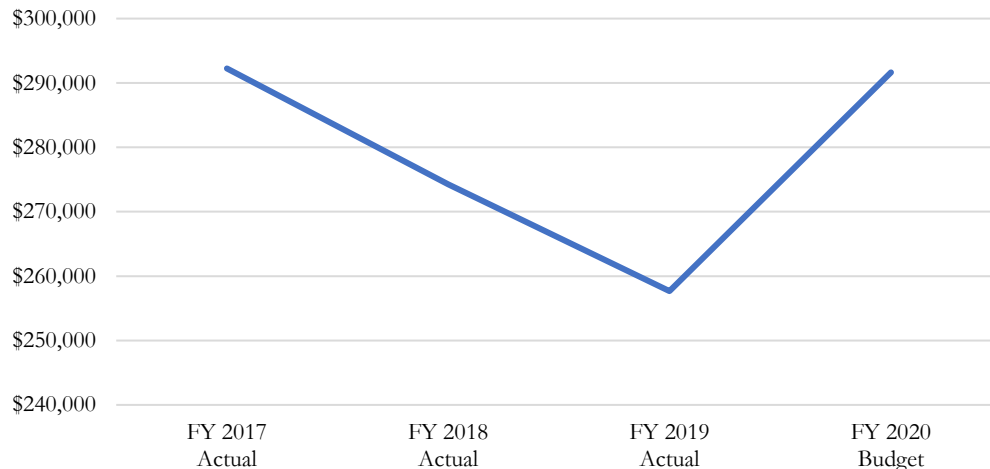
- All events sponsored by the City of Cordova Parks and Recreation Dept.
- Operational expenses related to Bidarki Recreation Center.
- Operational expenses related to the Administrative services provided by the Parks and Recreation Department

This budget includes salaries and wages for: The Director of the Parks and Recreation Department; 1/3 funding of the Parks and Recreation Operations Facilitator; 1/4 of the wages for the Parks Maintenance Supervisor, 1/3 funding for the Full Time Parks Maintenance II position and temporary employee expenses related to community programming and janitorial services for the Recreation Center.

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-701-50000	Salaries and Wages	129,875	117,846	105,061	126,008	131,440
101-701-50010	Overtime	178	460	270	1,000	500
101-701-50020	Temp Employees	14,592	29,376	38,422	18,000	14,000
101-701-50100	FICA	11,061	11,656	10,718	11,093	11,164
101-701-50110	PERS	24,274	22,613	20,884	27,942	29,027
101-701-50120	Health Ins.	49,911	29,216	27,203	44,964	43,491
101-701-50130	Compensation Ins.	5,031	4,492	3,901	2,347	2,271
101-701-50140	ESC	989	1,040	783	1,020	997
101-701-50150	PERS Relief	5,122	5,119	-	7,087	8,734
101-701-51020	Operating Supplies	3,569	4,378	6,877	3,000	3,000
101-701-51030	Custodial Supplies	800	832	939	1,000	1,000
101-701-52000	Communications	3,593	3,448	2,182	4,000	4,000
101-701-52010	Water, Sewer & Refuse	4,266	4,217	4,059	4,500	4,500
101-701-52030	Electricity	12,474	12,235	12,880	7,500	7,500
101-701-52040	Heating Oil	10,675	10,463	7,460	10,000	10,000
101-701-53010	Programs	6,587	9,262	2,858	3,000	10,000
101-701-53060	Icworm Festival Supplies	675	2,639	4,939	3,000	3,000
101-701-54010	Vehicle Parts & Repairs	-	587	-	-	-
101-701-54020	Equipment Maintenance & Repair	3,870	1,751	4,470	3,000	5,000
101-701-54030	Structure Maintenance	24	-	-	-	-
101-701-55010	Equipment & Furnishings	2,923	2,571	1,706	3,000	1,000
101-701-55020	Other Improvements	1,762	22	2,060	1,500	1,000
Total		292,252	274,222	257,673	282,961	291,624

EXPENDITURE HISTORY



Pool

General Fund

PRO G R A M D E S C R I P T I O N

The Bob Korn Memorial Pool promotes healthy habits and wellness to the community by facilitating an array of programs and activities to multiple ages groups. Below is a list of activities offered on a weekly basis:

- Open Swim for families and youth is offered a minimum of twice per week and up to 5 times per week in the summer.
- Lap swimming and other forms of aquatic exercise is available daily.
- Tot-Swim for non-swimmers and their parents happens a minimum of twice per week (perhaps more depending on the season)
- Lifeguard trainings are scheduled a minimum of twice per year.
- Swim lessons are available to a wide range of ages throughout the year.

The Parks and Recreation Dept Administrative Office can assist you with scheduling and renting the pool for celebratory or educational programming throughout the year and depending on lifeguard availability.

The Bob Korn Memorial Swimming Pool enables the Cordova School District to execute their elementary school swim program (5 days a week) and the CHS swim team during their season. The pool also accommodates the Iceworm Swim Team 6 days a week for up to 7 months a year.

PRO G R A M G O A L S A N D O B J E C T I V E S

The City of Cordova Parks and Recreation Department Mission Statement:

Cordova Parks and Recreation is essential for providing and fostering Parks, Programs and Facilities for all in the pursuit of a healthy sustainable community.

Revised December 2012.

Goal: Promote healthy habits and wellness to the Community.

Objectives:

Facilitate/create aquatic programming and activities that appeal to the Community.

- Be aware of current aquatic fitness/programming trends.
- Be aware of changing demographics.

Goal: Identify and remove barriers to physical activity and recreation.

Objectives:

- Invite feedback from local health care providers and the public.
- Be proactive in solving problems with access.

Goal: Create a safe environment for patrons to recreate.

Objectives:

- Address unforeseen maintenance issues on a timely basis.
- Practice risk management routinely.
- Create a current and effective EAP (Emergency Action Plan) for aquatic activities and programs.
- Review annually and revise as needed; the P&R Dept. Code of Conduct.
- Review annually and revise as needed; rules and regulations for the Bob Korn Memorial Swimming Pool
- Ensure the aquatics division maintains current certifications:
 - CPO (Certified Pool Operator)
 - LG (Lifeguard)
 - LGI (Lifeguard Instructor)
 - WSI (Water Safety Instructor)

BUDG E T C O M M E N T A R Y

The Pool is a division of the Parks and Recreation Dept. Included in this budget is funding for:

- All aquatic programming sponsored by the City of Cordova Parks and Recreation Dept.
- Operational expenses related to the Bob Korn Memorial Swimming Pool.

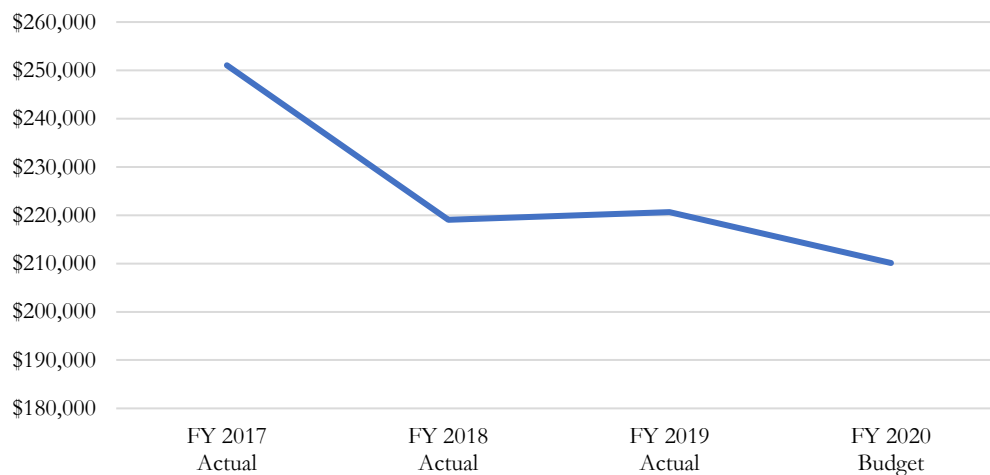
**CITY OF CORDOVA
2020 BUDGET**

This budget includes 1/2 of the wages of the Administrative Assistant; ¼ of the wages for the Parks Maintenance Supervisor, and temporary employee expenses related to aquatic community programming and janitorial services for the Bob Korn Memorial Swimming Pool.

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-702-50000	Salaries and Wages	58,585	33,153	28,477	52,426	54,505
101-702-50010	Overtime	781	176	419	500	500
101-702-50020	Temp Employees	25,260	30,934	52,081	18,000	10,000
101-702-50100	FICA	6,196	4,765	6,310	5,426	4,973
101-702-50110	PERS	9,734	5,364	4,658	11,644	12,101
101-702-50120	Health Ins.	32,765	12,193	8,920	27,155	27,155
101-702-50130	Compensation Ins.	3,351	2,403	3,217	2,117	1,849
101-702-50140	ESC	708	574	632	611	531
101-702-50150	PERS Relief	2,311	1,506	-	2,953	3,641
101-702-51020	Operating Supplies	8,684	16,476	10,762	7,500	8,000
101-702-51030	Custodial Supplies	54	84	346	1,500	1,000
101-702-52000	Communications	1,870	2,042	1,911	1,700	1,700
101-702-52010	Water, Sewer & Refuse	5,483	5,575	5,350	5,500	5,500
101-702-52030	Electricity	27,557	26,904	26,420	12,000	12,000
101-702-52040	Heating Oil	61,720	65,856	61,997	55,000	55,000
101-702-52130	Travel - Airfare/Ferry	-	-	456	650	650
101-702-52140	Travel - Lodging	-	-	585	500	500
101-702-52150	Travel - Per Diem	-	-	200	-	-
101-702-52160	Professional Development	200	1,482	2,650	1,500	1,500
101-702-54020	Repair & Maintenance	3,988	1,636	3,384	5,000	5,000
101-702-55000	Other Equipment	1,541	5,379	282	3,000	2,000
101-702-55010	Equipment & Furnishings	256	2,539	1,557	2,000	-
101-702-55020	Other Improvements	-	-	-	-	2,000
Total		251,045	219,040	220,615	216,682	210,105

EXPENDITURE HISTORY



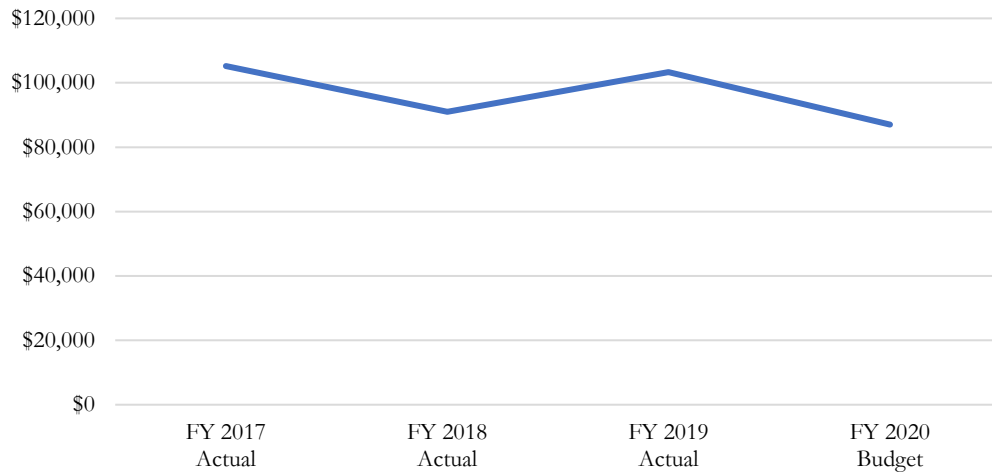
Ski Hill

General Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-704-51040	Repair & Maintenance	15,000	15,000	15,000	15,000	10,000
101-704-51110	Lease Rev Pass Thru CTC	31,224	31,476	29,626	31,200	31,200
101-704-51115	Lease Rev Pass Thru CVW	26,178	31,476	32,359	33,072	33,072
101-704-52010	Water, Sewer & Refuse	1,442	1,442	1,388	1,620	1,620
101-704-52030	Electricity	28,548	24,516	20,050	12,000	12,000
101-704-52035	Electric reimburse contra	(12,754)	(14,482)	(10,589)	(18,000)	(18,000)
101-704-52040	Heating Oil	2,586	3,397	4,151	5,500	5,500
101-704-52180	Annual Inspection	2,966	(1,837)	1,337	1,000	1,000
101-704-52190	Insurance	10,000	-	10,000	10,620	10,620
Total		105,190	90,989	103,323	92,012	87,012

EXPENDITURE HISTORY



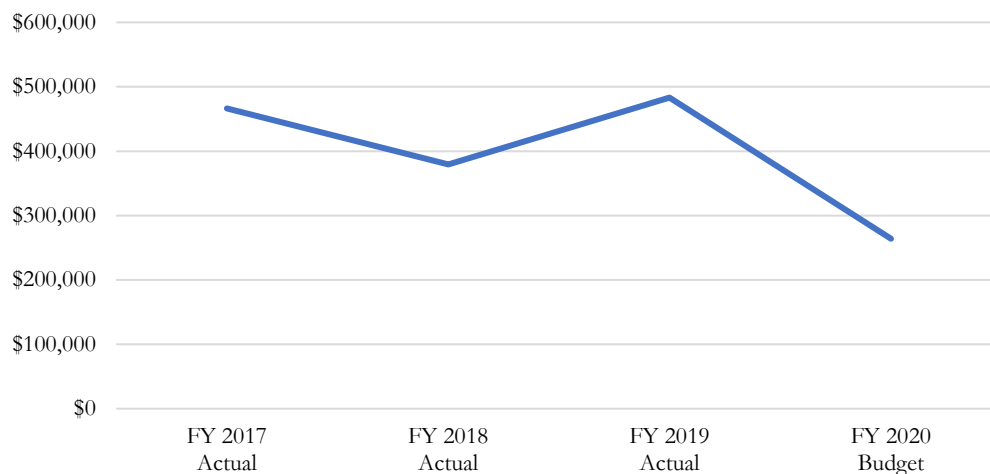
Non-Departmental

General Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-824-50000	Salaries and Wages	10	-	-	-	-
101-824-51020	Operating Supplies	12,638	9,614	18,549	15,000	15,000
101-824-52070	Leases & Rentals	7,189	6,058	4,039	7,500	7,500
101-824-52170	Dues & Subscriptions	-	-	228	500	500
101-824-52179	Drug Testing	786	1,380	2,081	1,500	1,500
101-824-52180	Professional Services	6,539	2,238	4,473	5,000	5,000
101-824-52181	Software Licensing	14,136	14,136	12,958	14,000	14,000
101-824-52182	Avalanche Mitigation Jan-April	16,000	16,000	16,042	12,000	12,000
101-824-52183	Avalanche Mitigation Nov-Dec	4,000	4,000	-	8,000	8,000
101-824-52184	State Reimb - Avalanche Contra	(10,000)	(10,000)	(10,000)	(9,000)	(9,000)
101-824-52185	Bank Fees & Bank Reconciliatio	55,315	8,259	9,076	7,500	7,500
101-824-52188	Lobbyist - State	48,285	48,000	48,323	50,000	50,000
101-824-52190	Attorney Fees	96,022	144,263	162,524	100,000	100,000
101-824-52210	Audit Fees	123,481	101,694	147,304	82,000	82,000
101-824-52340	Eyak Site Remediation	-	3,755	-	3,000	3,000
101-824-52341	Oil Spill Response	14,199	-	-	-	-
101-824-52350	Recruitment and Moving	(6,100)	-	579	-	-
101-824-55010	Equipment & Furnishings	347	183	2,880	500	500
101-824-56000	Insurance	237,430	171,609	224,406	126,800	126,800
101-824-56002	Reimbursement of Garnished Fun	-	33,106	-	-	-
101-824-57000	In-kind Services Allocation	(153,812)	(174,862)	(160,288)	(160,287)	(160,287)
Total		466,465	379,432	483,173	264,013	264,013

EXPENDITURE HISTORY



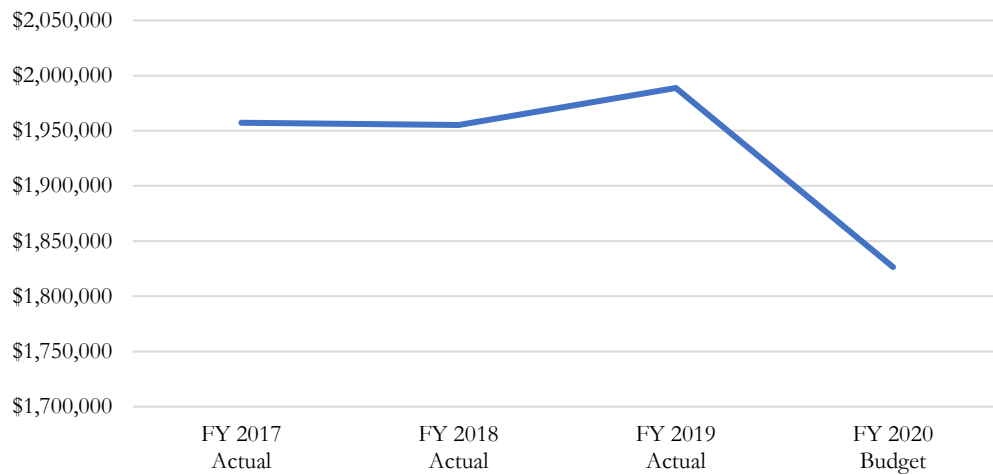
Long Term Debt Service

General Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-895-58042	2009 II GO Bond - Principal	700,000	730,000	765,000	765,000	-
101-895-58044	2009 II GO Bond - Interest	83,625	52,763	18,169	18,168	-
101-895-58052	2010B II - Taxable - Principal	40,000	40,000	45,000	45,000	45,000
101-895-58054	2010B II - Taxable - Interest	7,680	6,039	4,236	4,236	2,141
101-895-58060	2011 Series III Principal	45,000	45,000	50,000	50,000	50,000
101-895-58062	2011 Series III Interest	11,750	9,500	7,250	7,250	5,270
101-895-58063	2015 GO Bond One A- Principal	60,000	65,000	65,000	65,000	70,000
101-895-58064	2015 GO Bond One A-Interest	75,425	73,025	70,425	70,424	67,825
101-895-58065	2015 GO Bond One B-Principal	140,000	144,000	152,000	152,000	-
101-895-58066	2015 GO Bond One B-Interest	19,620	11,840	6,080	6,080	-
101-895-58067	2015 GO Bond One C-Principal	70,000	75,000	105,000	105,000	890,000
101-895-58068	2015 GO Bond One C-Interest	496,250	493,450	490,450	490,450	486,250
101-895-58069	2015 GO Bond Two A-Principal	90,000	95,000	100,000	100,000	105,000
101-895-58070	2015 GO Bond Two A-Interest	117,800	114,550	110,150	110,150	105,025
Total		1,957,150	1,955,167	1,988,760	1,988,758	1,826,511

EXPENDITURE HISTORY



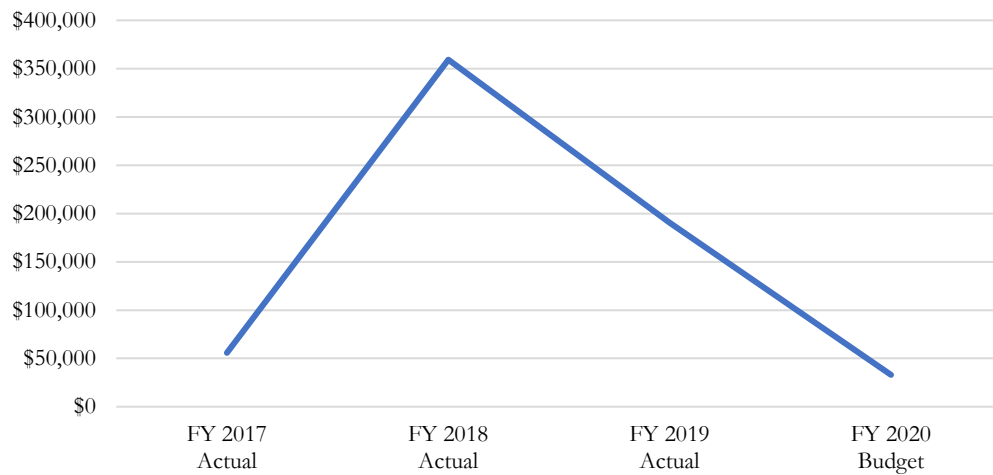
Interfund Transfers Out

General Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-901-57340	Transfer to Cap Proj Fund #401	55,736	359,293	190,566	217,566	18,000
101-901-57385	Transfer to Vehicle Removal F	-	-	-	-	15,000
Total		55,736	359,293	190,566	217,566	33,000

EXPENDITURE HISTORY



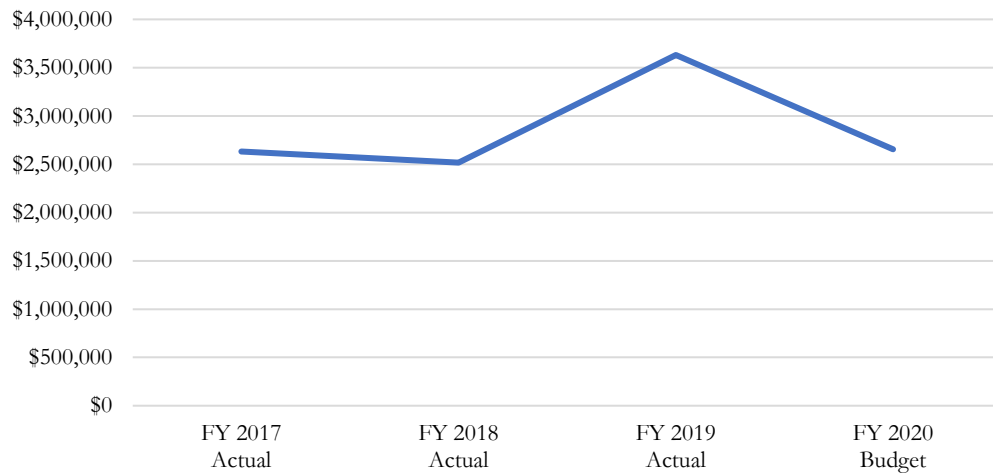
Transfers to Other Entities

General Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
101-902-57000	School Transfer (Jan-June)	861,000	844,000	844,000	844,000	875,000
101-902-57001	School Transfer (July-Dec)	656,000	656,000	906,000	906,000	875,000
101-902-57005	School In-Kind Jan-June	46,635	59,355	52,068	52,068	63,000
101-902-57006	School In-Kind Jul-Dec	51,026	59,355	52,068	52,068	63,000
101-902-57014	CCMC In-Kind Services Jan-Dec	28,134	28,134	28,135	28,134	30,000
101-902-57016	CCMC Support & Admn	7,555	-	-	-	-
101-902-57017	CCMC Budget Appropriation	806,500	742,000	1,623,331	1,900,000	600,000
101-902-57019	Quorum Contract	58,333	-	-	-	-
101-902-57020	Cordova Family Resource Ctr	20,000	20,000	20,000	20,000	20,000
101-902-57030	Cordova Community College	-	10,000	10,000	10,000	10,000
101-902-57181	Cordova Chamber of Commerce	70,000	70,000	67,500	90,000	90,000
101-902-57182	Cordova Chamber in-kind	4,547	4,547	4,547	4,547	4,800
101-902-57183	Cordova Chamber in-kind lease	23,470	23,470	23,470	23,470	23,470
Total		2,633,200	2,516,862	3,631,119	3,930,287	2,654,270

EXPENDITURE HISTORY



Enterprise Funds



Harbor

Enterprise Fund

PRO G R A M D E S C R I P T I O N

The Port of Cordova promotes economic and sustainable maritime opportunities for recreational, subsistence, and commercial users, by providing safe vessel moorage and marine upland support facilities. The Port of Cordova is responsible for maintaining the Municipal Dock and the City Dock, the Small Harbor consisting of 711 stalls, the Shipyard with a 150 ton Travelift, small boat storage in the North fill area, two boat ramps each with a floating dock, and the parking lots in the North and South Harbor. Harbor employees consist of a Harbormaster, Operations Supervisor, 3 Harbor officers/maintenance and an Admin Assistant. The Harbor Dept. runs 7 days a week 8am to 5pm with the Harbormaster available 24/7.

PRO G R A M G O A L S A N D O B J E C T I V E S

The following are the objectives for the Harbormaster

- Maintain clean and safe Port facilities
- To be a peace officer of the City, and as such, shall enforce all ordinances and regulations governing the public use of the Port of Cordova.
- Responsible for all levels of moorage, maintenance, supervision and security of Harbor and Port facilities.
- Supervises daily office routine. Coordinates with Assistant Harbormaster on day to day departmental field operations.
- Interfaces with the Harbor Commission, City Council, local, state and federal agencies and other Municipal departments.
- Develops monthly and special meeting agendas for the Harbor Commission
- Prepares and implements annual budget and monitors accounts receivable
- Oversees maintenance of Harbor and Port facilities and equipment. Directs snow removal from Harbor and Port facilities
- Performs special vessel services such as assisting cruise ship lightering vessel moorage, bilge pumping, vessel towing, snow removal and securing vessels
- Supervises harbor emergency response activities in the event of fire, tsunami, oil spills or other emergencies

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
Revenue - Operations						
502-300-44010	Wharfage	67,454	41,675	187,898	49,612	52,093
502-300-44020	Dockage	36,388	45,858	48,525	31,050	32,603
502-300-44030	Impounds & Fines	1,583	2,281	3,434	500	1,000
502-300-44040	Dry Land Storage Fees	64,609	60,141	69,553	90,000	60,000
502-300-44041	Shipyard Storage	-	-	2,948	-	30,000
502-300-44050	Sale Of Labor	837	11,016	10,019	700	735
502-300-44060	Permanent Slip Fees	828,712	916,255	1,005,445	1,050,000	1,102,500
502-300-44070	Monthly Slip Fees	25,707	31,246	20,714	20,000	21,000
502-300-44080	Daily Slip Fees	84,507	101,307	72,893	84,700	88,935
502-300-44090	Grid Use Fees	6,337	6,670	8,046	6,600	6,600
502-300-44100	Seaplane Moorage	816	1,005	816	500	500
502-300-44110	Utility Sales	22,205	25,482	30,919	12,000	12,000
502-300-44120	Sale of Seivces	3,865	5,806	2,615	5,000	5,000
502-300-44130	Other Harbor Revenue	8,329	9,574	4,787	10,000	10,000
502-300-44135	Penalty & Interest - Harbor	19,586	14,339	13,723	2,500	2,500
502-300-44140	Travel Lift Fees	128,230	147,415	101,612	103,831	105,000
502-300-44150	Launch Ramp Fees	1,770	2,009	1,741	2,500	2,500
502-300-44160	Parking Permits	741	560	1,108	1,000	1,000
502-300-44170	Maintenance Area Use	945	2,388	2,267	1,200	1,200
502-300-44180	Misc Settlement Proceeds	-	-	17,228	-	-
502-300-44190	FISH TAX REGISTRATION	-	-	35	-	-
Total		1,302,620	1,425,029	1,606,326	1,471,693	1,535,166

**CITY OF CORDOVA
2020 BUDGET**

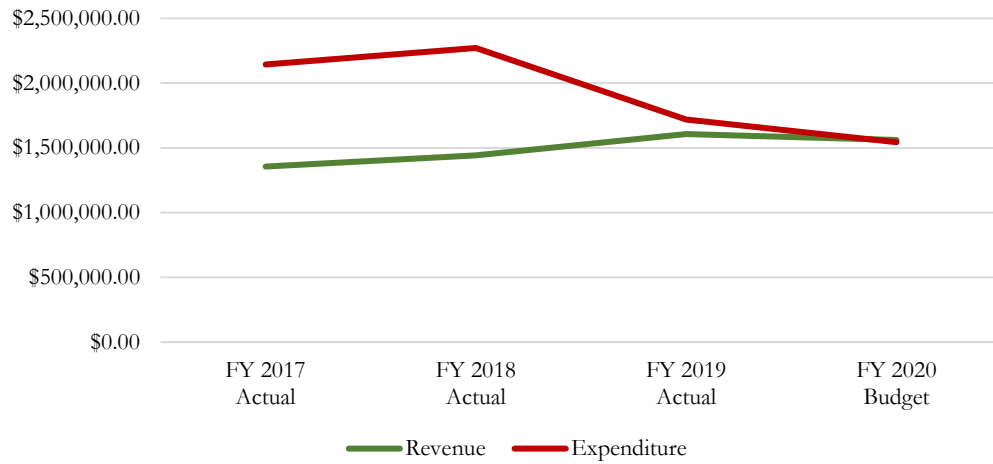
Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
Interfund Transfers In						
502-390-49999	due to/from other funds	36,568	1,816	-	-	-
Total		36,568	1,816	-	-	-
Other Revenue						
502-398-40239	Pension State Relief	15,631	13,615	-	19,714	24,627
502-398-40325	Investment Earnings	807	845	162	1,500	1,500
Total		16,438	14,460	162	21,214	26,127
Harbor Operations Expenditures						
502-400-50000	Salaries and Wages	308,105	324,332	356,564	346,291	364,069
502-400-50010	OT	7,786	9,233	9,224	7,500	10,000
502-400-50020	Temp. Employees	16,813	1,170	12,996	12,000	12,000
502-400-50100	FICA	23,976	25,526	28,065	27,945	29,534
502-400-50110	PERS	52,458	54,885	64,047	77,724	82,295
502-400-50120	Health Ins.	91,163	78,257	90,263	86,866	85,829
502-400-50130	Compensation Ins.	8,389	7,452	7,640	9,843	11,143
502-400-50140	ESC	2,192	2,376	2,164	2,508	2,508
502-400-50150	PERS Relief	33,301	13,615	-	19,714	24,763
502-400-51000	Administrative Costs Allocated	141,394	180,238	161,886	161,886	-
502-400-51010	Uniforms/Safety Clothing	1,084	888	1,058	2,500	2,500
502-400-51020	Operating Supplies	12,316	12,026	11,440	11,000	11,000
502-400-51030	Custodial Supplies	3,266	2,850	3,960	4,000	4,000
502-400-52000	Communications	4,889	8,365	5,525	6,000	6,000
502-400-52010	Water, Sewer & Refuse	106,299	141,267	120,634	90,000	90,000
502-400-52020	Street Lighting	-	-	-	3,000	3,000
502-400-52030	Electricity	66,199	57,987	49,588	70,000	70,000
502-400-52040	Heating Oil	7,631	7,587	7,802	8,000	8,000
502-400-52070	Leases/Rentals	-	391	-	500	500
502-400-52120	Travel - Car Rental	119	-	-	300	300
502-400-52130	Travel - Airfare/Ferry	2,521	1,100	1,619	4,500	4,500
502-400-52140	Travel - Lodging	2,439	1,392	4,813	2,500	2,500
502-400-52150	Travel - Per Diem	600	750	950	1,000	1,000
502-400-52160	Professional Development	375	945	775	1,000	1,000
502-400-52170	Dues & Subscriptions	220	345	345	500	700
502-400-52179	Drug Testing	134	468	971	400	400
502-400-52180	Professional Services	19,172	19,033	51,656	29,000	39,000
502-400-52185	Bank Fees	23,025	27,580	29,445	20,000	20,000
502-400-52270	Legal Printing	-	-	-	750	750
502-400-52290	Bad Debt Expense	93,892	73,928	-	-	-
502-400-54000	Fuel & Lube	5,465	5,522	4,471	10,000	10,000
502-400-54010	Vehicle Parts & Repairs	2,500	768	4,636	2,500	2,500
502-400-54020	Repair - Other Equipment	10,008	41,782	55,357	40,000	60,000
502-400-54050	R & M Travel Lift	51,279	33,672	38,889	22,000	30,000
502-400-55000	Other Equipment	17,422	13,764	15,653	20,000	25,000
502-400-55020	Other Improvements	-	85,441	255,135	65,000	75,000
502-400-55030	Used Oil	11,439	39,361	60,000	60,000	60,000
502-400-56000	Insurance	57,401	58,892	90,019	57,108	57,108
Total		1,185,273	1,333,188	1,547,591	1,283,835	1,206,899
Transfer to Reserve & CIP						
502-896-57500	Transfer to Dep'n Reserve	150,000	150,000	150,000	150,000	150,000
Total		150,000	150,000	150,000	150,000	150,000

**CITY OF CORDOVA
2020 BUDGET**

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
Depreciation & Amortization						
502-899-59090	Depreciation	774,227	762,709	-	-	-
Total		774,227	762,709	-	-	-
Interfund Transfers Out						
502-901-57415	Transfer to Water Fund	15,000	5,000	-	-	-
502-901-59996	Perm Fund Replacement	2,328	2,328	2,328	2,328	-
502-901-59997	Transfer to Perm Fund Trvl Lft	18,000	18,000	18,000	18,000	18,000
502-901-59999	Transfer to General Fund-Admin	-	-	-	-	168,868
Total		35,328	25,328	20,328	20,328	186,868
HARBOR ENTERPRISE FUND Revenue Total:						
		1,355,625	1,441,305	1,606,488	1,492,907	1,561,293
HARBOR ENTERPRISE FUND Expenditure Total:						
		2,144,828	2,271,225	1,717,919	1,454,163	1,543,767
Net Total HARBOR ENTERPRISE FUND:		(789,202)	(829,920)	(111,431)	38,744	17,526

Balance as of 12/31/19: \$524,223

REVENUE/ EXPENDITURE HISTO RY



Sewer

Enterprise Fund

PRO G R A M D E S C R I P T I O N

The City of Cordova Water and Sewer division consists of 5 employees holding State of Alaska water and wastewater operator certifications. Employees in this division make daily decisions that affect public health and the environment. They are working closely with the ADEC and EPA to avoid penalties and maintains State regulatory compliance. The primary duty of each employees is to achieve reliable levels of disinfection requirements for surface water supply sources with the intent to protect the public from waterborne disease.

The Water/Sewer Division maintains Cordova's principal water sources. Murcheson Creek, Orca Creek, Heney Creek/Meals reservoir are unfiltered and received UV and chlorine disinfection treatment only. Eyak Lake water is generally of poorer quality and receives coagulation, filtration, and disinfection.

The Water/Sewer Division personnel also perform tasks in wastewater treatment plant operations and they make control decisions from operational information acquired from laboratory analyses and data acquired from instrumentation. The sewer plant operator ensures the plant is properly operated and maintained to achieve compliance with the NPDES permit conditions.

The Water/Sewer Division also maintains water distribution and wastewater collection systems consists of 4 water storage tanks and 4 booster stations that maintain adequate pressure during peak season. The sewer collection system has 6 lift stations that must be properly operated and maintained.

PRO G R A M G O A L S A N D O B J E C T I V E S

The City of Cordova is actively working toward achieving the requirements to maintain filtration avoidance for its surface water sources. The LT2 and Post LT2 projects and upgrades will satisfy the required level of disinfection by the SWTR (surface water treatment rule). Each source acquired UV (ultraviolet) light disinfection, automatic shutoff valving and controls, new instrumentation and OSHG (on-site hypochlorite generation) and distribution system upgrades.

In addition, the future system is projected to serve a maximum increase in population and industrial development and growth. The City of Cordova and Cordova Electric Cooperative Crater Lake proposed project may utilize Crater Lake as an auxiliary water supply to handle the increasing demands of water.

Continue to improve the water/sewer systems to achieve more efficient and effective operations that minimize cost expenses and maintain high service quality.

BUDG E T

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
Sewer Operations Revenue						
503-301-45000	Sewer Revenue	731,347	709,112	813,268	783,949	823,146
503-301-45001	Sewer Administrative Fee	858	360	430	500	525
503-301-45012	Sewer Tap Fees	5,492	5,725	4,328	2,000	2,100
503-301-45015	Other Sewer Operating Revenue	8,783	7,708	7,956	6,000	6,300
503-301-46020	In-Kind Revenue	27,652	35,014	-	27,652	36,765
Total		774,133	757,919	825,982	820,101	868,836
Interfund Transfers In						
503-390-49998	Transfer From Reserve Fund	-	-	65,485	65,485	-
503-390-49999	due to/from other funds	25,880	(20,881)	-	-	-
Total		25,880	(20,881)	65,485	65,485	-
Other Revenue SWR						
503-397-40239	Pension State Relief	6,798	6,761	-	8,013	10,458
503-397-41095	Reserve Fund-Budgeted	-	-	-	18,499	-
503-397-45005	Non Operating Sewer Revenue	-	-	-	-	-
503-397-45050	Penalties Paid From Utilities	6,650	5,262	7,017	-	-
Total		13,448	12,023	7,017	26,512	10,458

CITY OF CORDOVA
2020 BUDGET

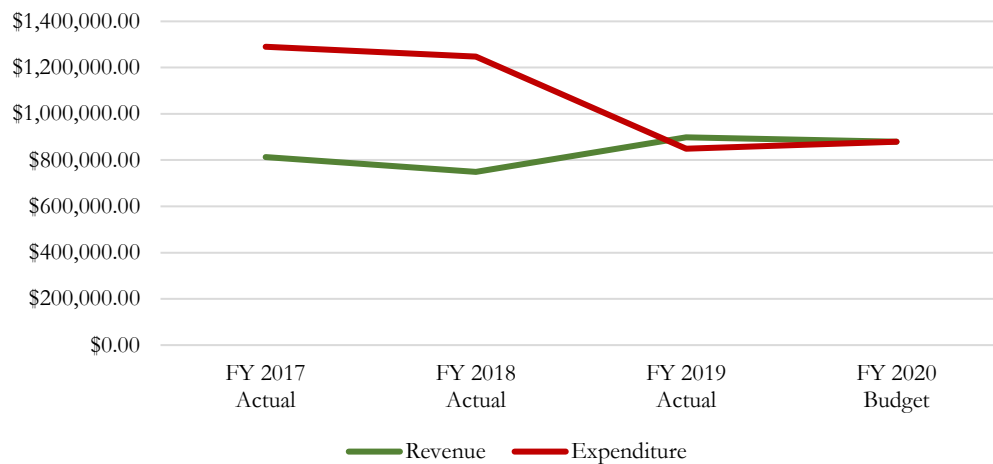
Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
Sewer Operations Expenditures						
503-401-50000	Salaries and Wages	131,749	139,596	138,878	129,609	145,939
503-401-50010	Overtime	7,974	8,803	6,960	8,000	8,000
503-401-50020	Temporary Employees	12,344	15,368	11,216	15,000	15,000
503-401-50030	On Call Time	5,408	6,075	6,268	6,000	6,000
503-401-50100	FICA	11,642	12,537	12,170	12,134	13,382
503-401-50110	PERS	24,595	24,833	25,350	31,594	35,187
503-401-50120	Health Ins.	50,062	35,011	42,307	31,449	30,692
503-401-50130	Compensation Ins.	4,968	4,967	4,124	3,870	4,653
503-401-50140	ESC	1,143	1,224	1,108	1,145	1,145
503-401-50150	PERS Relief	14,483	6,761	-	8,013	10,588
503-401-51000	Administrative Costs Allocated	109,775	99,650	90,211	90,211	-
503-401-51010	Uniforms/Safety Clothing	1,285	1,346	789	1,200	1,200
503-401-51020	Operating Supplies	37,406	42,933	27,977	38,000	40,000
503-401-51050	Small Tools	1,210	1,759	138	1,200	1,200
503-401-52000	Communications	4,215	4,242	4,236	2,300	2,000
503-401-52010	Water, Sewer & Refuse	4,217	4,217	4,059	4,000	4,000
503-401-52030	Electricity	142,590	110,097	88,266	82,000	82,000
503-401-52040	Heating Oil WWTP	6,319	11,288	7,416	7,700	7,700
503-401-52070	Leases/Rentals	-	-	-	600	600
503-401-52120	Travel - Car Rental	-	-	435	800	800
503-401-52130	Travel - Airfare/Ferry	351	1,115	1,412	1,350	1,500
503-401-52140	Travel - Lodging	-	1,327	513	1,350	1,500
503-401-52150	Travel - Per Diem	425	675	300	750	800
503-401-52160	Professional Development	1,235	1,892	1,255	2,000	4,000
503-401-52170	Dues & Subscriptions	-	-	250	-	500
503-401-52179	Drug Testing	67	163	-	300	300
503-401-52180	Professional Services	18,944	40,950	26,804	18,000	19,000
503-401-52200	Permit Expense	3,084	5,784	8,484	5,000	8,000
503-401-54000	Fuel & Lube	4,565	6,425	5,082	7,300	7,500
503-401-54010	Repairs - Vehicle & Parts	2,905	5,136	8,901	5,000	9,000
503-401-54020	Repair - Other Equipment	27,340	24,017	29,890	20,000	20,000
503-401-54032	Structure Maint WWTP	357	1,155	127	1,000	9,197
503-401-54034	Structure Maint Ferry T Pump S	253	1,925	68	1,000	5,000
503-401-54082	Heating Sys Maint WWTP	1,090	2,811	25	2,000	2,000
503-401-55010	Equipment & Furnishings	2,453	9,001	99,054	116,359	32,375
503-401-55020	Other Improvements	-	11,269	8,253	15,375	15,375
503-401-56000	Insurance	31,000	31,000	32,469	31,000	31,000
Total		665,452	675,352	694,797	702,609	577,133
Debt Service SWR						
503-895-58043	WWTP Upgrade PhseII 261071 Prn	-	-	-	55,000	55,000
503-895-58044	WWTP Upgrade PhseII 261071 Int	71,617	16,210	15,675	15,675	15,675
Total		71,617	16,210	15,675	70,675	70,675
Transfer to Dep'n Reserve/CIP						
503-896-57500	Transfer to Reserve - #703	100,000	100,000	100,000	100,000	100,000
Total		100,000	100,000	100,000	100,000	100,000
Depreciation & Amortization						
503-899-59090	Depreciation - Sewer	414,046	410,383	-	-	-
Total		414,046	410,383	-	-	-

**CITY OF CORDOVA
2020 BUDGET**

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
Interfund Transfers Out						
503-901-59996	Perm Fund Replacment - SWR	11,164	11,164	11,164	11,164	-
503-901-59999	Transfer to General Fund-Admin	-	-	-	-	94,721
Total		11,164	11,164	11,164	11,164	94,721
In-Kind Services SWR						
503-905-58400	School - High School	6,161	8,978	6,160	6,160	9,427
503-905-58410	School - Elementary	4,125	5,712	3,919	3,919	5,997
503-905-58420	CCMC- Hospital	16,896	19,578	16,896	16,896	20,557
503-905-58440	Chamber of Commerce	676	746	675	675	784
Total		27,858	35,014	27,650	27,650	36,765
SEWER ENTERPRISE FUND Revenue Total:		813,461	749,061	898,483	912,098	879,294
SEWER ENTERPRISE FUND Expenditure Total:		1,290,138	1,248,123	849,286	912,098	879,294
Net Total SEWER ENTERPRISE FUND:		(476,677)	(499,062)	49,197	-	-

Balance as of 12/31/19: -\$40,504

REVENUE/ EXPENDITURE HISTO RY



Water

Enterprise Fund

BUDGET

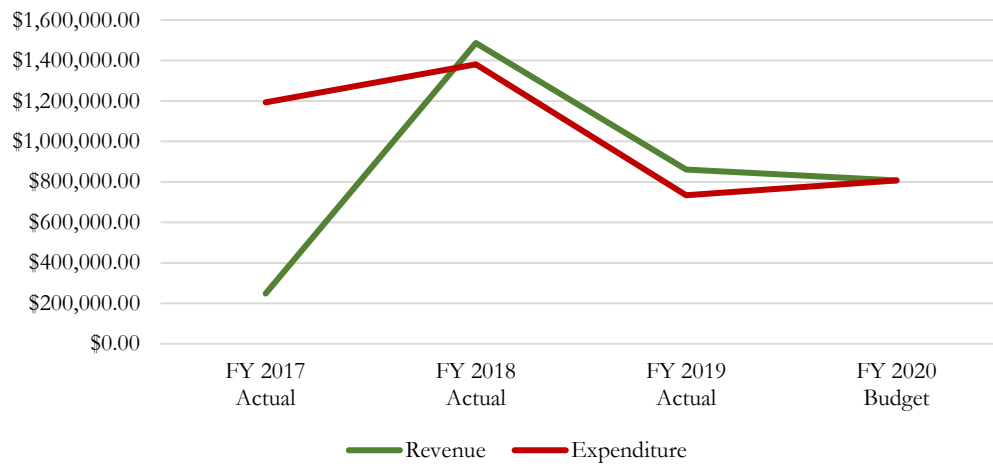
Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
Water Operations Revenue						
504-302-24516	Other Water Non-Operating Rev	-	208	-	23,000	24,150
504-302-45010	Water Revenue	707,149	653,440	791,891	709,175	744,634
504-302-45011	Water Administrative Fee	611	360	430	600	630
504-302-45012	Water Tap Fees	600	2,200	668	5,000	5,250
504-302-45015	Other Water Operating Revenue	7,534	5,834	3,082	5,000	5,250
504-302-46020	In-Kind Revenue	11,855	15,614	-	11,855	16,395
Total		727,749	677,655	796,070	754,630	796,309
Interfund Transfers In						
504-390-41010	Transfer from Harbor	15,000	5,000	-	-	-
504-390-49998	Transfer From Reserve Fund	-	-	65,485	65,485	-
504-390-49999	due to/form other funds	(501,448)	774,463	-	-	-
Total		(486,448)	779,463	65,485	65,485	-
Other Revenue WTR						
504-398-40239	Pension State Relief	6,798	6,761	-	8,013	10,458
504-398-49745	Insurance Reimbursements	-	22,500	-	-	-
Total		6,798	29,261	-	8,013	10,458
Water Operations Expenditures						
504-402-50000	Salaries and Wages	131,749	140,190	138,877	129,609	145,939
504-402-50010	Overtime	7,974	8,803	6,852	8,000	8,000
504-402-50020	Temp. Employees	12,344	15,368	11,216	15,000	15,000
504-402-50030	On Call Time	5,408	6,075	5,980	6,000	6,000
504-402-50100	FICA	11,641	12,535	12,169	12,134	13,382
504-402-50110	PERS	24,594	24,832	25,348	31,594	35,187
504-402-50120	Health Ins.	50,061	35,010	42,306	31,449	30,751
504-402-50130	Compensation Ins.	4,968	4,967	4,124	3,870	4,653
504-402-50140	ESC	1,143	1,224	1,107	1,145	1,145
504-402-50150	PERS Relief	14,483	6,761	-	8,013	10,588
504-402-51000	Administrative Costs Allocated	110,291	78,868	80,508	80,479	-
504-402-51010	Uniforms/Safety Clothing	1,253	1,353	789	1,500	1,500
504-402-51020	Operating Supplies	49,596	40,126	39,872	40,000	40,000
504-402-51050	Small Tools	1,153	1,878	190	1,200	1,200
504-402-52000	Communications	4,117	5,660	4,379	2,500	4,200
504-402-52010	Water, Sewer & Refuse	1,651	1,651	1,590	1,734	1,734
504-402-52030	Electricity	70,771	62,158	61,632	65,000	65,000
504-402-52040	Heating Oil Eyak Wtr Plant	26,351	23,396	17,213	15,000	15,000
504-402-52070	Leases/Rentals	100	-	-	500	500
504-402-52120	Travel - Car Rental	-	-	435	600	600
504-402-52130	Travel - Airfare/Ferry	335	1,115	883	1,000	1,500
504-402-52140	Travel - Lodging	-	1,324	777	1,000	1,500
504-402-52150	Travel - Per Diem	175	675	200	600	800
504-402-52160	Professional Development	915	1,942	1,705	2,000	3,250
504-402-52170	Dues & Subscriptions	315	1,633	1,097	600	600
504-402-52179	Drug Testing	67	163	-	300	300
504-402-52180	Professional Services	21,881	83,523	39,133	18,000	25,000
504-402-52200	Permit Expense	764	864	764	1,750	1,750
504-402-52270	Legal Printing	250	-	-	500	500

**CITY OF CORDOVA
2020 BUDGET**

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
504-402-54000	Fuel & Lube	3,881	5,889	4,743	5,000	5,000
504-402-54005	Repairs - Watershed	18,158	5,977	9,857	15,000	15,000
504-402-54010	Repairs - Vehicles & Parts	865	5,646	5,903	10,000	10,000
504-402-54020	Repairs - Other Equipment	33,386	38,307	18,644	20,000	25,000
504-402-54032	Structure Maint Eyak Wtr Plant	72	564	-	10,000	10,000
504-402-54082	Heating Sys Maint Eyak Plant	809	-	250	750	750
504-402-55010	Equipment & Furnishings	160	742	83,169	83,169	19,769
504-402-55020	Other Improvements	2,193	6,848	14,757	30,000	30,000
504-402-56000	Insurance	31,000	31,000	32,469	31,000	31,000
Total		644,871	657,067	668,939	685,996	582,098
Debt Service WTR						
504-895-58040	ADEC Drinking Wtr Loan 261031	-	-	-	69,044	69,044
504-895-58041	ADEC Drinking Wtr L 261031 Int	4,143	5,094	2,071	2,071	2,071
504-895-58046	ADEC Drinking Wtr 261141-Int	-	31,709	-	-	-
Total		4,143	36,803	2,071	71,115	71,115
Transfer to Dep'n Reserve/CIP						
504-896-57500	Transfer to Reserve - #704	50,000	50,000	50,000	50,000	50,000
Total		50,000	50,000	50,000	50,000	50,000
Depreciation & Amortization						
504-899-59091	Depreciation - Water	481,274	620,353	-	-	-
Total		481,274	620,353	-	-	-
Interfund Transfers Out						
504-901-59996	Perm Fund Replacement - WTR	1,164	1,164	1,164	1,164	-
504-901-59999	Transfer to General Fund-Admin	-	-	-	-	87,159
Total		1,164	1,164	1,164	1,164	87,159
IN-KIND SERVICES WATER						
504-905-58400	School - High School	3,883	5,659	3,883	3,883	5,942
504-905-58410	School - Elementary	2,265	3,600	2,470	2,470	3,780
504-905-58420	CCMC - Hospital	5,146	5,963	5,146	5,146	6,261
504-905-58440	Chamber of Commerce	355	392	354	354	412
Total		11,649	15,614	11,853	11,853	16,395
WATER ENTERPRISE FUND Revenue Total:						
		248,099	1,486,379	861,555	828,128	806,767
WATER ENTERPRISE FUND Expenditure Total:						
		1,193,101	1,381,001	734,027	820,128	806,767
Net Total WATER ENTERPRISE FUND:		(945,002)	105,378	127,528	8,000	-

Balance as of 12/31/19: -\$434,323

REVENUE/ EXPENDITURE HISTO RY



Refuse

Enterprise Fund

PRO G R A M D E S C R I P T I O N

The Refuse Department consists of the Refuse Department Supervisor, 2 Equipment Operators, and 2 Refuse Maintenance Workers. Our staff is responsible for the collection, processing, and hauling of residential and commercial refuse and recyclables as well as the collection and shipping of hazardous waste. The refuse department also operates and maintains the 17 Mile Landfill and is responsible for the maintenance of the closed Whitshed Landfill.

PRO G R A M G O A L S A N D O B J E C T I V E S

The following are goals the Refuse Department aims to achieve.

*Goal: Deliver superior customer service.

Objectives:

- Grow customer satisfaction through friendly, timely responses and interactions.
- Listen to customer feedback on how to improve our operation.

*Goal: Enhance the efficiency of our operations.

Objectives:

- Complete routes in a timely, consistent manner.
- Compact loads to maximum density before hauling to landfill to decrease trips.

*Goal: Maintain ADEC compliance at 17 Mile Landfill.

Objectives:

- Follow all state and federal regulations.
- Increase man hours spent on landfill maintenance.

BUDG E T

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
Revenue - Operations						
505-301-46000	Refuse Service Charges	1,067,083	1,035,096	1,129,417	1,096,955	1,142,205
505-301-46001	Refuse Administrative Fee	570	380	420	650	500
505-301-46010	Refuse Recycling Revenue	-	512	-	1,000	500
505-301-46020	In-Kind Revenue	27,585	38,216	-	27,584	40,126
505-301-46030	Other Refuse Revenue	-	162	-	-	-
Total		1,095,238	1,074,365	1,129,837	1,126,189	1,183,331
Interfund Transfers In						
505-390-49998	Transfer From Permanent Fund	-	-	269,000	269,000	-
505-390-49999	due to/from other funds	198,228	(27,629)	-	-	-
Total		198,228	(27,629)	269,000	269,000	-
Other Revenue						
505-398-40239	Pension State Relief	3,595	12,616	-	16,875	20,566
Total		3,595	12,616	-	16,875	20,566
Refuse Operations Expenditures						
505-400-50000	Salaries and Wages	275,974	282,022	288,371	295,411	303,665
505-400-50010	OT	4,818	2,667	6,546	7,000	7,000
505-400-50020	Temp. Employees	18,224	24,937	25,607	31,000	31,000
505-400-50100	FICA	22,400	23,745	23,779	25,506	26,137
505-400-50110	PERS	52,855	54,333	55,822	66,530	68,346
505-400-50120	Health Ins.	95,597	66,196	79,960	73,115	71,719
505-400-50130	Compensation Ins.	21,408	18,886	15,709	16,237	18,074

**CITY OF CORDOVA
2020 BUDGET**

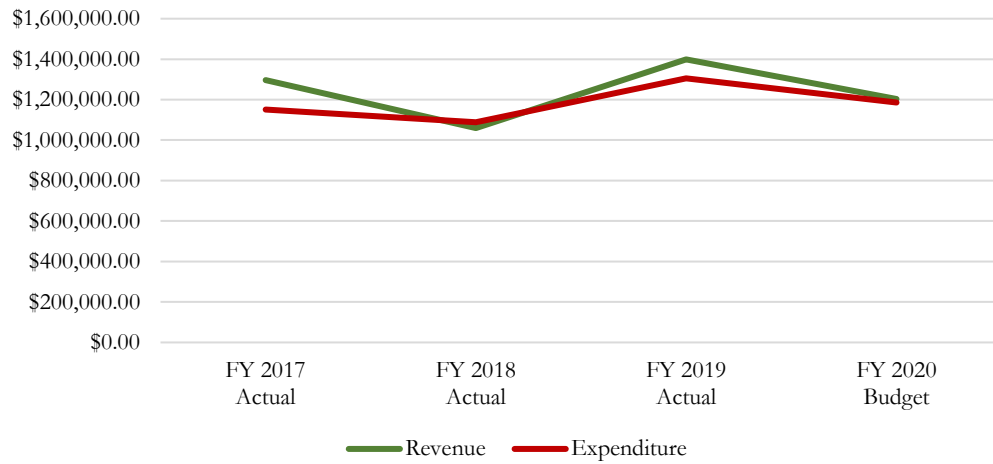
Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
505-400-50140	ESC	2,092	2,216	2,171	2,300	2,300
505-400-50150	PERS Relief	19,895	12,616	-	16,875	20,566
505-400-51000	Allocated Administrative Costs	130,585	144,248	120,665	120,665	-
505-400-51010	Uniforms/Safety Clothing	2,605	3,109	2,513	4,000	4,000
505-400-51020	Operating Supplies	20,823	13,251	8,578	16,000	16,000
505-400-51050	Small Tools	1,821	1,933	1,993	2,000	2,000
505-400-52000	Communications	3,214	4,102	3,738	4,500	4,500
505-400-52010	Water, Sewer & Refuse	2,866	1,719	1,292	4,500	4,500
505-400-52030	Electricity	8,600	7,399	5,773	12,000	10,000
505-400-52040	Heating Oil	1,278	1,394	1,490	2,000	2,000
505-400-52070	Leases/Rentals	-	-	-	500	500
505-400-52120	Travel - Car Rental	20	-	-	500	500
505-400-52130	Travel - Airfare/Ferry	463	1,197	-	2,500	2,500
505-400-52140	Travel - Lodging	405	326	-	2,000	2,000
505-400-52150	Travel - Per Diem	225	200	-	1,000	1,000
505-400-52160	Professional Development	1,325	-	686	3,000	3,000
505-400-52170	Dues & Subscriptions	-	-	-	300	300
505-400-52179	Drug Testing	-	176	312	500	500
505-400-52180	Professional Services	53,167	39,619	78,792	45,000	55,000
505-400-52200	License & Fees	2,983	-	4,000	3,000	4,000
505-400-52270	Legal Printing	-	334	-	500	500
505-400-54000	Fuel & Lube	27,256	32,459	26,380	32,000	32,000
505-400-54010	Vehicle Parts & Repairs	47,686	18,959	22,742	25,000	25,000
505-400-54020	Repair - Other Equipment	25,411	12,892	7,773	25,000	25,000
505-400-54030	R & M Buildings	2,000	4,454	356	6,000	16,000
505-400-54080	Boiler Maintenance	-	-	125	-	-
505-400-55000	Other Equipment	6,000	6,000	312,588	314,000	50,000
505-400-55030	Landfill Maintenance	7,782	4,000	5,500	7,000	7,000
505-400-56000	Insurance	31,000	31,000	32,469	31,000	31,000
Total		890,778	816,387	1,135,729	1,198,439	847,607
Debt Service						
505-895-58038	2005 GO Bonds Principal	-	-	38,000	36,000	-
505-895-58039	2005 GO Bonds Interest	1,730	2,365	1,520	1,520	-
Total		1,730	2,365	39,520	37,520	-
Transfer to Dep'n Reserve/CIP						
505-896-55030	Landfill Closure Cost Reserved	50,000	50,000	50,000	50,000	50,000
505-896-57500	Transfer to Dep'n Reserve	50,000	50,000	50,000	50,000	75,000
Total		100,000	100,000	100,000	100,000	125,000
Depreciation & Amortization						
505-899-59090	Depreciation	128,935	128,933	-	-	-
Total		128,935	128,933	-	-	-
Interfund Transfers Out						
505-901-59996	Perm Fund Replacement	2,328	2,328	2,328	2,328	44,123
505-901-59999	Transfer to General Fund-Admin	-	-	-	-	129,017
Total		2,328	2,328	2,328	2,328	173,140
In-Kind Services Refuse						
505-905-58400	School - High School	14,019	20,429	14,018	14,018	21,450
505-905-58410	School - Elementary	7,009	10,214	7,009	7,009	10,725
505-905-58420	CCMC - Hospital	6,092	7,059	6,092	6,092	7,412
505-905-58440	Chamber of Commerce	465	513	464	464	539
Total		27,585	38,216	27,583	27,583	40,126

**CITY OF CORDOVA
2020 BUDGET**

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
	REFUSE ENTERPRISE FUND Revenue Total:	1,297,061	1,059,352	1,398,837	1,412,064	1,203,897
	REFUSE ENTERPRISE FUND Expenditure Total:	1,151,356	1,088,229	1,305,160	1,365,870	1,185,873
	Net Total REFUSE ENTERPRISE FUND:	145,705	(28,877)	93,677	46,194	18,024

Balance as of 12/31/19: \$293,902

REVENUE/ EXPENDITURE HISTO RY



Odiak Park

Enterprise Fund

PRO G R A M D E S C R I P T I O N

Odiak Camper Park is an R/V Park tending primarily, to seasonal long-term (over 30 days) tenants. On average, tenants stay for approximately 90 days; arriving in late April or early May.

Each space is provided with electrical hook ups. Tenants are metered individually, and each can choose to have cable and internet access through local providers.

Water and Sewer is **not** provided. There is a dumping station on site and access to fresh potable water. The bath house is available to residents 24 hours a day. There are coin operated showers and toilets in each restroom.

There is a playground on site and a multi-use grass field adjacent to the Camper Park, that is available for recreational purposes.

A dumpster is located on the far end of the Park and it is emptied twice per week.

PRO G R A M G O A L S A N D O B J E C T I V E S

The City of Cordova Parks and Recreation Department Mission Statement:

Cordova Parks and Recreation is essential for providing and fostering Parks, Programs and Facilities for all in the pursuit of a healthy sustainable community.

Revised December 2012.

Goal: Create a safe environment for tenants to live.

Objectives:

- Perform routine and preventative maintenance on schedule.
- Respond to unexpectant maintenance needs quickly and efficiently.
- Clearly communicate and enforce the rules and regulations of the Camper Park to the best of our ability.

Goal: Adjust the rates to keep revenue and expenditures in balance.

Objectives:

- Collect and accurately compile data on revenue and expenditures.
- Collect and accurately compile data on maintenance schedules related to the property.

Goal: Preserve the property.

Objective:

- Perform routine and preventative maintenance on schedule.
- Respond to unexpectant maintenance needs quickly and efficiently.

Goal: Improve property.

Objective:

- Invite tenants to participate in public process to communicate their changing needs and desires.
- Update the Master Plan as needed; prioritizing capital improvement projects.
- Adjust rates to fund for future improvements.

BUD G E T C O M M E N T A R Y

Classification: Camper Park

The Parks and Recreation Commission and Parks and Recreation Dept. Director work together to create a priority list for Capital improvements at the Park. This list is reviewed, as needed, and is a component of the Department's 10-year Master Plan. The list is written in priority. Under each category, the numbered items below are prioritized by the Department and the Commission.

Health and Safety priorities:

1. Water Sewer hook ups.
2. Improve / move bath house; if water sewer lines are being placed at Park.
3. Good garbage management / reduce, minimize attractive nuisance.

**CITY OF CORDOVA
2020 BUDGET**

4. Safe access to bike and walking trails. The Commission supports the Safe Routes to School proposal; to place a bike/walking path along Whitshed road between the Copper River Highway Odiak Camper Park.

Recreational priorities:

1. Move playground area (which is need of replacement) to the multi-use field for the whole community to enjoy. This proposal is particularly attractive if the bike path is placed on Whitshed road via SRTS grant. This would also allow us to redesign the Park and create more R/V parking spaces.

Administrative priorities:

1. Make sure rates reflect costs for future capital projects.

This budget covers funding for all operational expenses related to Odiak Camper Park and ¼ of the Parks Maintenance Supervisor's wages.

BUDGET

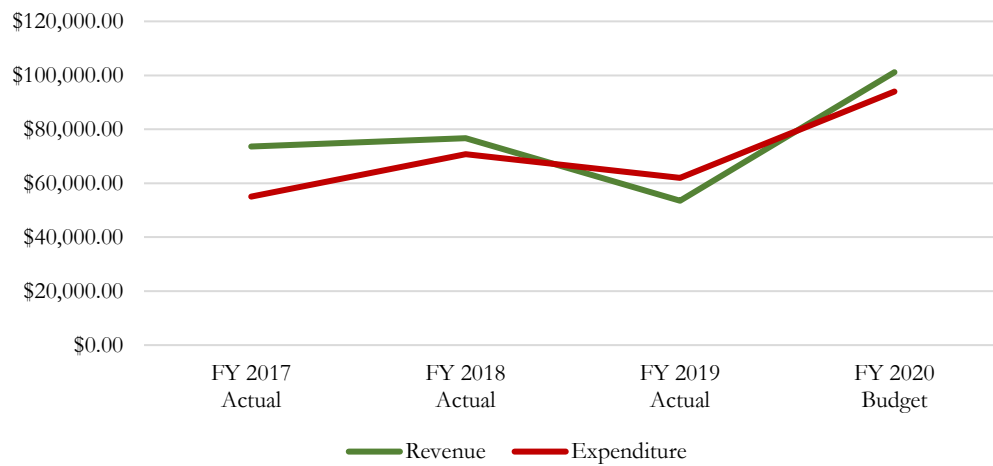
Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
Revenue						
506-301-40460	Odiak Camper Park Space Fees	73,808	75,985	57,708	75,000	75,000
506-301-40465	Odiak Camper Park Deposits	-	-	(4,193)	-	-
Total		73,808	75,985	53,515	75,000	75,000
Interfund Transfers In						
506-390-49999	due to/from other funds	(248)	-	-	-	-
Total		(248)	-	-	-	-
Source: 397						
506-397-41095	Reserve funds-Budgeted	-	-	-	25,000	25,000
Total		-	-	-	25,000	25,000
Other Revenue						
506-398-40239	Pension State Relief	-	690	-	-	1,150
Total		-	690	-	-	1,150
Odiak Park Expenditures						
506-400-50000	Salaries and Wages	13,529	15,562	15,935	16,045	16,368
506-400-50010	OT	324	176	272	1,000	1,000
506-400-50100	FICA	945	1,142	1,133	1,304	1,329
506-400-50110	PERS	2,313	2,715	2,792	3,750	3,821
506-400-50120	Health Ins.	8,141	5,653	7,025	6,267	6,267
506-400-50130	Compensation Ins.	748	746	594	753	749
506-400-50140	ESC	95	99	100	100	100
506-400-50150	PERS Relief	-	690	-	951	1,150
506-400-51000	Administrative Costs Allocated	-	9,750	8,250	8,250	-
506-400-51020	Operating Supplies	892	830	189	750	750
506-400-51030	Custodial Supplies	137	54	-	500	500
506-400-52010	Water, Sewer & Refuse	3,039	4,126	5,206	3,500	3,500
506-400-52030	Electricity	15,353	13,873	8,869	12,500	12,500
506-400-52040	Heating Oil	1,445	1,982	1,169	5,000	5,000
506-400-52180	Professional Services	-	-	-	25,000	25,000
506-400-54020	Repair & Maintenance	2,046	1,985	613	3,000	3,000
506-400-54080	Boiler Maintenance	-	-	194	700	700
506-400-56000	Insurance	-	5,400	5,656	4,000	4,000
Total		49,008	64,782	57,996	93,370	85,734
Depreciation Expense						
506-899-59090	Depreciation Expense	2,038	2,038	-	-	-
Total		2,038	2,038	-	-	-

**CITY OF CORDOVA
2020 BUDGET**

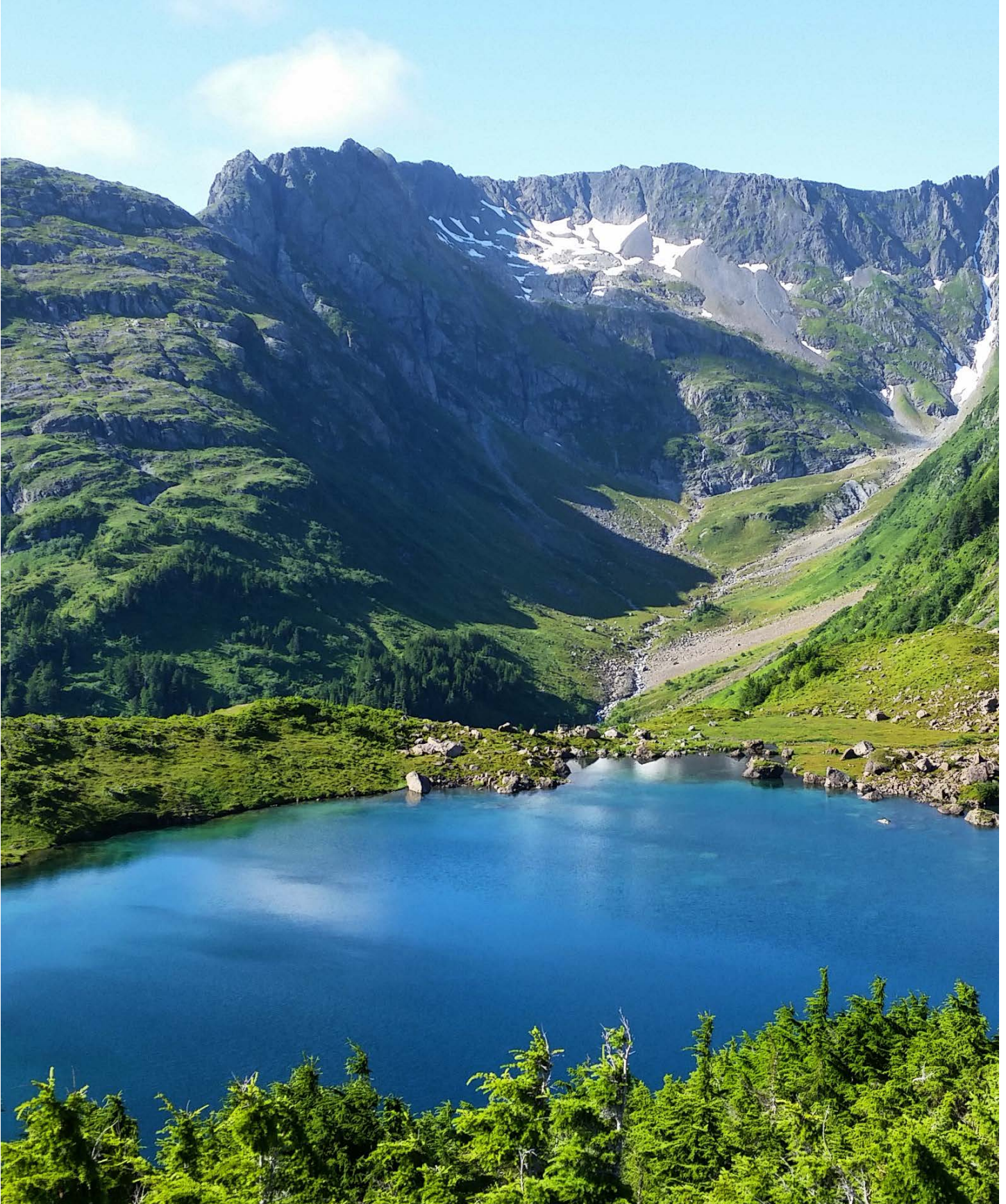
Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
Interfund Transfers Out						
506-901-59996	Permanent Fund Replacement	4,000	4,000	4,000	4,000	-
506-901-59999	Transfer to General Fund-Admin	-	-	-	-	8,250
Total		4,000	4,000	4,000	4,000	8,250
Odiak Camper Park Revenue Total:		73,560	76,675	53,515	100,000	101,150
Odiak Camper Park Expenditure Total:		55,046	70,820	61,996	97,370	93,984
Net Total Odiak Camper Park:		18,515	5,855	(8,481)	2,630	7,166

Balance as of 12/31/19: \$135,554

REVENUE/ EXPENDITURE HISTO RY



Other Funds



City Permanent Fund

Special Revenue Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
Revenue						
104-300-40300	Investment Earnings_CT	-	8,384	581,006	10,000	10,000
104-300-40325	Investment Earnings-PF	914,777	(299,061)	489,733	200,000	200,000
104-300-40730	Sale of Real Estate	75,666	121,950	57,640	-	-
104-300-40740	Misc. Revenue	248	-	-	-	-
104-300-43000	CRH Sewer Assessment Principal	1,776	620	620	-	-
104-300-43001	CRH Sewer Assessment Interest	367	116	116	-	-
Total		992,834	(167,991)	1,129,115	210,000	210,000
Interfund Transfers In						
104-390-41030	Transfer from Sewer Fund	11,164	11,164	11,164	11,164	-
104-390-41032	Transfer From Water Fund	1,164	1,164	1,164	1,164	-
104-390-41070	Transfer from Harbor Fund	20,328	20,328	20,328	20,328	18,000
104-390-41075	Transfer from Refuse Fund	2,328	2,328	2,328	2,328	44,123
104-390-41085	Transfer from Odiak Camper Par	4,000	4,000	4,000	4,000	-
104-390-49999	Due To/From Other Funds	(19,962)	-	-	-	-
Total		19,022	38,984	38,984	38,984	62,123
Source: 399						
104-399-99999	Appropriation of Fund Balance	-	-	-	1,569,000	-
Total		-	-	-	1,569,000	-
Interfund Transfers Out						
104-901-57416	Transfer to Refuse Fund	-	-	269,000	269,000	-
104-901-59999	Transfer to General Fund	876,000	-	1,023,331	1,300,000	-
Total		876,000	-	1,292,331	1,569,000	-
City Permanent Fund Revenue Total:						
		1,011,856	(129,007)	1,168,099	1,817,984	272,123
City Permanent Fund Expenditure Total:						
		876,000	-	1,292,331	1,569,000	-
Net Total City Permanent Fund:						
		135,856	(129,007)	(124,232)	248,984	272,123

Fire Dept. Vehicle Acquisition

Special Revenue Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
Revenue						
203-300-40325	Investment Earnings	47	1,104	128	-	-
203-300-40430	Ambulance Service Charges	52,341	36,457	26,433	50,000	40,000
Total		52,388	37,561	26,562	50,000	40,000
Expenditures						
203-400-52180	Professional Services	3,769	3,636	3,173	8,000	8,000
203-400-55010	Fire Dept Vehicle Replacement	-	-	-	-	20,000
Total		3,769	3,636	3,173	8,000	28,000
Fire Dept. Vehicle Acquisition Revenue Total:		52,388	37,561	26,562	50,000	40,000
Fire Dept. Vehicle Acquisition Expenditure Total:		3,769	3,636	3,173	8,000	28,000
Net Total Fire Dept. Vehicle Acquisition:		48,619	33,925	23,388	42,000	12,000

Vehicle Removal/Impound

Special Revenue Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
Revenue						
205-300-40430	Revenue from sale of impounds	-	-	-	17,000	6,730
Total		-	-	-	17,000	6,730
Interfund Transfers In						
205-390-49999	Transfer From General Fund	-	-	-	-	15,000
Total		-	-	-	-	15,000
Vehicle Impound Expense						
205-401-50000	Salaries and Wages	2,139	982	697	2,000	4,000
205-401-50010	Overtime	940	2,515	3,527	2,000	4,000
205-401-50015	On-Call Time	5,629	5,826	6,328	6,000	6,000
205-401-50100	FICA	-	-	-	-	1,071
205-401-50110	PERS	-	-	-	-	3,080
205-401-50130	Compensation Ins.	-	-	-	-	539
205-401-50140	ESC	-	-	-	-	40
205-401-58100	Vehicle Impound Expense	-	8,969	1,223	7,000	3,000
Total		8,707	18,292	11,775	17,000	21,730
Vehicle Removal/Impound Fund Revenue Total:						
		-	-	-	17,000	21,730
Vehicle Removal/Impound Fund Expenditure Total:						
		8,707	18,292	11,775	17,000	21,730
Net Total Vehicle Removal/Impound Fund:						
		(8,707)	(18,292)	(11,775)	-	-

2012 Snowpocalypse

Special Revenue Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
Interfund Transfers In						
333-390-49999	Transfer From General Fund	-	541,895	-	-	-
Total		-	541,895	-	-	-
2012 Snowpocalypse Revenue Total:		-	541,895	-	-	-
2012 Snowpocalypse Expenditure Total:		-	-	-	-	-
Net Total 2012 Snowpocalypse:		-	541,895	-	-	-

General Proj & Grant Admin

Special Revenue Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
Revenue Pass-Thru Grant Only						
401-300-50256	CSD Gymnasium Floor	-	187,340	-	-	-
401-300-51160	UAA School Lease Pass Thru	20,543	18,945	20,998	20,767	21,467
401-300-51175	Red Dragon Pass Thru	2,372	-	-	-	-
401-300-51176	Historical Preser. pass-thru	3,900	-	-	-	-
401-300-51187	Library PLAG '18	7,000	7,000	-	-	-
401-300-51188	Library PLAG '19	-	-	7,000	7,000	-
401-300-51189	Library PLAG'20	-	-	-	-	7,000
Total		33,816	213,285	27,998	27,767	28,467
Public Safety						
401-341-50090	2019 DPS	-	-	-	32,082	-
Total		-	-	-	32,082	-
Fire/EMS						
401-343-59194	DHS EMPG-GY19	-	-	4,500	18,000	9,000
401-343-59195	DHS 10 EMPG GR35581	-	-	-	-	18,000
401-343-59202	DHS 20 EMPG GY16	9,000	-	-	-	-
401-343-59203	DHS 20EMPG-GY17	9,000	9,000	-	-	-
401-343-59204	DHS 20EMPG-GY18	-	9,000	9,000	9,000	-
401-343-59207	DHS 09 SHSP 34058	-	-	-	-	81,757
401-343-59216	20SHSP-GY16	19,500	3,968	2,467	14,653	-
401-343-59217	20SHSP-GY18	-	-	106,370	139,374	29,760
401-343-59218	20NOAA-GY18	-	-	930	49,200	-
Total		37,500	21,968	123,266	230,227	138,517
Other P.W. Capital Projects						
401-361-55035	Hippy Cove Culvert Replacement	-	8,997	94	-	25,000
Total		-	8,997	94	-	25,000
Parks Maintenance						
401-366-55040	Insurance Reimbursements	-	-	134,854	134,854	-
401-366-55075	Grant-Crater Lake Vault Toilet	2,144	-	-	-	-
Total		2,144	-	134,854	134,854	-
Interfund Transfers In						
401-390-49997	Transfer From General Fund Res	-	170,686	-	-	-
401-390-49999	Transfer From General Fund	49,627	359,293	190,566	217,566	18,000
Total		49,627	529,979	190,566	217,566	18,000
Source: 397						
401-397-41095	Reserve funds-Budgeted	-	-	-	92,336	61,787
Total		-	-	-	92,336	61,787
Expense Pass-Thru Grants Only						
401-400-50256	CHS Gymnasium Floor	-	327,580	-	-	-
401-400-51160	UAA School Lease Pass Thru	17,119	20,656	19,229	20,767	21,467
401-400-51175	Red Dragon Pass Thru	-	2,372	-	-	-
401-400-51176	Historical Preser. Pass-Thru	-	3,900	-	-	-
401-400-51187	Library PLAG '18	7,005	7,000	-	-	-

**CITY OF CORDOVA
2020 BUDGET**

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
401-400-51188	Library PLAG '19	-	-	7,000	7,000	-
401-400-51189	Library PLAG'20	-	-	-	-	7,000
401-400-51190	Library Continuing Ed 2015	-	-	-	1,000	-
Total		24,125	361,509	26,229	28,767	28,467
Planning Dept # 423						
401-423-59240	Comprehensive Plan	-	48,081	74,065	74,065	-
Total		-	48,081	74,065	74,065	-
Public Safety Dept #441						
401-441-50090	2019 DPS	-	-	33,708	32,082	-
Total		-	-	33,708	32,082	-
Fire EMS Dept #443						
401-443-59186	Code Blue	-	-	-	2,000	2,000
401-443-59194	DHS EMPG-GY19	-	-	18,000	36,000	18,000
401-443-59195	DHS 10 EMPG 35581	-	-	-	-	36,000
401-443-59201	DHS 16 EMPG GY15	(4,500)	-	-	-	-
401-443-59202	DHS 20 EMPG GY16	18,000	-	-	-	-
401-443-59203	DHS 20EMPG-GY17	18,000	18,000	-	-	-
401-443-59204	DHS 20EMPG-GY18	-	18,000	18,000	18,000	-
401-443-59207	DHS 09 SHSP 34058	-	-	-	-	81,757
401-443-59215	DHS Tsunami Siren	-	-	-	-	-
401-443-59216	20SHSP-GY16	19,500	3,968	2,467	14,653	-
401-443-59217	20SHSP-GY18	-	-	109,542	139,374	29,760
401-443-59218	20NOAA-GY18	-	-	44,956	49,200	-
401-443-59220	Southern Region Matching Grant	-	-	935	1,250	1,250
Total		51,000	39,968	193,899	260,477	168,767
Public Works Dept #601						
401-601-55031	ATAP Adams Ave	135,467	-	-	-	-
401-601-55200	CORDOVA CNTR STAIRS MATCH	-	-	-	-	27,683
401-601-59055	Hippy Cove Culvert Replacement	195	-	-	-	-
Total		135,662	-	-	-	27,683
Recreation Bidarki Dept. #701						
401-701-55004	Bidarki Roof Repair	-	-	162,450	171,000	-
401-701-55075	Crater Lake Restroom Vault	2,144	-	-	-	-
Total		2,144	-	162,450	171,000	-
Recreation Pool Dept. #702						
401-702-55026	Pool Repairs	-	-	19,654	116,654	-
Total		-	-	19,654	116,654	-
Other Capital Items						
401-802-55200	Whitshed Rd Bike and Path	40,627	-	-	-	-
401-802-55360	Culvert Relocation	18,188	8,997	24,654	-	25,000
401-802-55365	PWS Economic Analysis	-	10,979	15	14,021	-
401-802-55370	Misc Capital Project	-	57,096	-	-	21,854
Total		58,815	77,072	24,669	14,021	46,854
General Proj & Grant Admn Revenue Total:						
		123,087	774,229	476,778	734,832	271,771
General Proj & Grant Admn Expenditure Total:						
		271,745	526,630	534,674	697,066	271,771
Net Total General Proj & Grant Admn:						
		(148,658)	247,599	(57,896)	37,766	-

School ILP Building

Special Revenue Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
Interfund Transfers In						
408-390-49999	Transfer From General Fund	-	(9,669)	-	-	-
Total		-	(9,669)	-	-	-
School ILP Building Revenue Total:		-	(9,669)	-	-	-
School ILP Building Expenditure Total:		-	-	-	-	-
Net Total School ILP Building:		-	(9,669)	-	-	-

Chip Seal C.I.P.

Special Revenue Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
Grant Revenue						
410-397-40195	CHIP SEAL RESERVE FUNDS BUDGET	-	-	-	-	138,000
Total		-	-	-	-	138,000
Interfund Transfers Out						
410-901-59999	Transfer to General Fund	-	-	-	-	138,000
Total		-	-	-	-	138,000
Chip Seal C.I.P. Revenue Total:						
		-	-	-	-	138,000
Chip Seal C.I.P. Expenditure Total:						
		-	-	-	-	138,000
Net Total Chip Seal C.I.P.:						
		-	-	-	-	-

School Capital Project

Special Revenue Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
Source: 390						
420-390-49999	due to/from other funds	-	(111,763)	-	-	-
Total		-	(111,763)	-	-	-
School Capital Project Revenue Total:		-	(111,763)	-	-	-
School Capital Project Expenditure Total:		-	-	-	-	-
Net Total School Capital Project:		-	(111,763)	-	-	-

Cordova Center Fund

Special Revenue Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
Revenue						
426-300-42210	Misc Donations	-	-	33,500	-	-
Total		-	-	33,500	-	-
Interfund Transfers In						
426-390-49999	Transfer from General Fund	-	1,225,455	-	-	-
Total		-	1,225,455	-	-	-
Phse II - From City Money						
426-402-70130	Construction	6,946	-	-	-	-
426-402-70160	Art	-	-	24,000	-	-
426-402-70170	Furnishings,Fixtures & Equip	-	-	9,500	-	-
Total		6,946	-	33,500	-	-
Cordova Center Fund Revenue Total:		-	1,225,455	33,500	-	-
Cordova Center Fund Expenditure Total:		6,946	-	33,500	-	-
Net Total Cordova Center Fund:		(6,946)	1,225,455	-	-	-

Street Improvement Project

Special Revenue Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
Department: 901						
450-901-59999	Transfers to General Fund	31,046	-	-	-	-
Total		31,046	-	-	-	-
Street Improvement Project Revenue Total:		-	-	-	-	-
Street Improvement Project Expenditure Total:		31,046	-	-	-	-
Net Total Street Improvement Project:		(31,046)	-	-	-	-

Harbor and Port Projects

Special Revenue Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
Interfund Transfers In						
602-390-41030	Transfer From Dep'n Reserve	-	-	200,000	200,000	-
602-390-49999	due to/from other funds	-	(1,816)	-	-	-
Total		-	(1,816)	200,000	200,000	-
DC Boat Haulout - Structure						
602-420-55010	Structure Expenses	-	-	-	200,000	-
Total		-	-	-	200,000	-
Harbor & Port Projects Revenue Total:						
		-	(1,816)	200,000	200,000	-
Harbor & Port Projects Expenditure Total:						
		-	-	-	200,000	-
Net Total Harbor & Port Projects:						
		-	(1,816)	200,000	-	-

Sewer Projects

Special Revenue Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
Interfund Transfers In						
603-390-49999	Transfer from General Fund	-	20,881	-	-	-
Total		-	20,881	-	-	-
WWTP Disinfection GR 261071						
603-872-70130	Construction	780	-	-	-	-
Total		780	-	-	-	-
Sewer Projects Revenue Total:						
		-	20,881	-	-	-
Sewer Projects Expenditure Total:						
		780	-	-	-	-
Net Total Sewer Projects:		(780)	20,881	-	-	-

Water Projects

Special Revenue Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
Interfund Transfers In						
604-390-49999	Transfer From General Fund	-	1	-	-	-
Total		-	1	-	-	-
Water Projects Revenue Total:		-	1	-	-	-
Water Projects Expenditure Total:		-	-	-	-	-
Net Total Water Projects:		-	1	-	-	-

Solid Waste Projects

Special Revenue Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
Interfund Transfers In						
605-390-49999	due to/from other funds	(100,774)	27,629	-	-	-
Total		(100,774)	27,629	-	-	-
Solid Waste Projects Revenue Total:		(100,774)	27,629	-	-	-
Solid Waste Projects Expenditure Total:		-	-	-	-	-
Net Total Solid Waste Projects:		(100,774)	27,629	-	-	-

LT2 Compliance Project

Special Revenue Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
Source: 310						
654-310-50100	LT2 - Loan Proceeds	-	-	-	65,745	64,625
654-310-50110	LT2 - Grant Money	1,340,074	-	-	-	-
Total		1,340,074	-	-	65,745	64,625
Interfund Transfers In						
654-390-49999	Due To/From Other Funds	460,139	(774,463)	-	-	-
Total		460,139	(774,463)	-	-	-
Source: 397						
654-397-49740	Misc. Revenue	-	-	-	-	-
Total		-	-	-	-	-
LT2 Grant						
654-410-52140	Equipment	-	-	-	-	-
Total		-	-	-	-	-
LT2 DW Loan #261141						
654-420-52180	Professional Services	-	-	-	65,745	64,625
Total		-	-	-	65,745	64,625
LT2 Expenditures						
654-430-52130	Engineering Construction	-	-	1,120	-	-
654-430-52140	Construction	-	-	-	-	-
654-430-52150	Equipment	-	-	-	-	-
Total		-	-	1,120	-	-
LT2 Compliance Project Revenue Total:						
		1,800,213	(774,463)	-	65,745	64,625
LT2 Compliance Project Expenditure Total:						
		-	-	1,120	65,745	64,625
Net Total LT2 Compliance Project:						
		1,800,213	(774,463)	(1,120)	-	-

Harbor Fund Depreciation Reserve

Special Revenue Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
Interfund Transfers In						
702-390-41030	Transfer From Harbor Fund	150,000	150,000	150,000	150,000	150,000
Total		150,000	150,000	150,000	150,000	150,000
Other Revenue						
702-397-41095	Reserve Fund-Budgeted	-	-	-	200,000	42,000
Total		-	-	-	200,000	42,000
Department: 400						
702-400-55000	OTHER EQUIP HARBOR RESERVES	-	-	-	-	42,000
Total		-	-	-	-	42,000
Interfund Transfers Out						
702-901-57370	Transfer to Cap Projects	-	-	200,000	200,000	-
Total		-	-	200,000	200,000	-
Harbor Fund Dep'n Reserve Revenue Total:		150,000	150,000	150,000	350,000	192,000
Harbor Fund Dep'n Reserve Expenditure Total:		-	-	200,000	200,000	42,000
Net Total Harbor Fund Dep'n Reserve:		150,000	150,000	(50,000)	150,000	150,000

Balance as of 12/31/19: \$1,061,298

Sewer Fund Depreciation Reserve

Special Revenue Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
Interfund Transfers In						
703-390-41030	Transfer From Sewer Fund	100,000	100,000	100,000	100,000	100,000
Total		100,000	100,000	100,000	100,000	100,000
Other Revenue						
703-397-41095	Reserve Fund-Budgeted	-	-	-	85,064	50,000
Total		-	-	-	85,064	50,000
Department: 400						
703-400-54032	STRUCTURE MAINT - SEWER DEPT	-	-	-	-	50,000
Total		-	-	-	-	50,000
Department: 841						
703-841-55010	Equipment & Furnishing	-	-	19,579	19,579	-
Total		-	-	19,579	19,579	-
Interfund Transfers Out						
703-901-57360	Transfer To Sewer Fund	-	-	65,485	65,485	-
Total		-	-	65,485	65,485	-
Sewer Fund Dep'n Reserve Revenue Total:		100,000	100,000	100,000	185,064	150,000
Sewer Fund Dep'n Reserve Expenditure Total:		-	-	85,064	85,064	50,000
Net Total Sewer Fund Dep'n Reserve:		100,000	100,000	14,936	100,000	100,000

Balance as of 12/31/19: \$602,579

Water Fund Depreciation Reserve

Special Revenue Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
Interfund Transfers In						
704-390-41030	Transfer From Water Fund	50,000	50,000	50,000	50,000	50,000
Total		50,000	50,000	50,000	50,000	50,000
Other Revenue						
704-397-41095	Reserve Fund-Budgeted	-	-	-	65,485	50,000
Total		-	-	-	65,485	50,000
Department: 400						
704-400-54032	STRUCTURE MAINT - WATER DEPT	-	-	-	-	50,000
Total		-	-	-	-	50,000
Interfund Transfers Out						
704-901-57360	Transfer To Water Fund	-	-	65,485	65,485	-
Total		-	-	65,485	65,485	-
Water Fund Dep'n Reserve Revenue Total:		50,000	50,000	50,000	115,485	100,000
Water Fund Dep'n Reserve Expenditure Total:		-	-	65,485	65,485	50,000
Net Total Water Fund Dep'n Reserve:		50,000	50,000	(15,485)	50,000	50,000

Balance as of 12/31/19: \$456,751

Refuse Fund Depreciation Reserve

Special Revenue Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
Interfund Transfers In						
705-390-41030	Transfer From Refuse Fund	50,000	50,000	50,000	50,000	75,000
Total		50,000	50,000	50,000	50,000	75,000
Refuse Fund Dep'n Reserve Fund Revenue Total:		50,000	50,000	50,000	50,000	75,000
Refuse Fund Dep'n Reserve Fund Expenditure Total:		-	-	-	-	-
Net Total Refuse Fund Dep'n Reserve Fund:		50,000	50,000	50,000	50,000	75,000

Balance as of 12/31/19: \$200,000

Landfill Fund

Special Revenue Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
Interfund Transfers In						
805-390-41030	Transfer From Refuse Fund	50,000	50,000	50,000	50,000	50,000
Total		50,000	50,000	50,000	50,000	50,000
Other Revenue						
805-397-40325	Investment Earnings	580	785	696	-	-
805-397-41095	RESERVE FUNDS-BUDGETED LANDFIL	-	-	-	-	200,000
Total		580	785	696	-	200,000
Department: 890						
805-890-55031	Landfill Closure Costs	33,850	(90,829)	-	-	200,000
Total		33,850	(90,829)	-	-	200,000
LandFill Fund Revenue Total:						
		50,580	50,785	50,696	50,000	250,000
LandFill Fund Expenditure Total:						
		33,850	(90,829)	-	-	200,000
Net Total LandFill Fund:						
		16,730	141,614	50,696	50,000	50,000

Balance as of 12/31/19: \$940,892

Health Internal Service Fund

Special Revenue Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
Other Revenue						
810-397-40195	HEALTH FUND RESERVE BUDGETED	-	-	-	-	108,628
810-397-49745	Insurance Reimbursements	-	-	8,657	-	26,606
810-397-49850	Employer Contribution	-	-	914,981	-	753,070
810-397-49851	Employee Contribution	-	-	89,244	-	97,956
Total		-	-	1,012,883	-	986,260
Department: 824						
810-824-50160	Health Ins (reinsure & Fees)	-	-	399,478	-	266,596
810-824-50164	HRA-Employee reimbursements	-	-	23,923	-	15,000
810-824-50165	Health Insurance Claims	-	-	620,987	-	596,036
Total		-	-	1,044,388	-	877,632
Interfund Transfers Out						
810-901-59999	Transfer to General Fund	-	-	-	-	108,628
Total		-	-	-	-	108,628
Health Internal Service Fund Revenue Total:		-	-	1,012,883	-	986,260
Health Internal Service Fund Expenditure Total:		-	-	1,044,388	-	986,260
Net Total Health Internal Service Fund:		-	-	(31,505)	-	-

Balance as of 12/31/19: -\$31,505

E-911 Special Revenue Fund

Special Revenue Fund

BUDGET

Acct. Number	Description	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2019 Budget	FY 2020 Budget
Source: 300						
911-300-40460	E911 Surcharge	-	-	-	75,000	75,000
Total		-	-	-	75,000	75,000
Operations Expenditures						
911-400-52180	Professional Services	-	-	-	75,000	75,000
Total		-	-	-	75,000	75,000
E-911 Special Revenue Fund Revenue Total:						
		-	-	-	75,000	75,000
E-911 Special Revenue Fund Expenditure Total:						
		-	-	-	75,000	75,000
Net Total E-911 Special Revenue Fund:						
		-	-	-	-	-

Fee Schedule



City Hall

Business Licenses	
Primary	\$35.00 per year
Additional	\$25.00 per year
Special Event	\$25.00 per event
Fees	
Non-Sufficient-Funds Checks	\$50.00
Election Board Compensation	
Election Chairperson	\$12.50 per hour
Election Board/Clerks	\$12.00 per hour
Services	
<u>Letter/Legal Copies & Fax</u>	<u>Fee per Page</u>
Black & White	\$0.50
Color	\$1.00
Fax (incoming and outgoing)	\$1.00
Budget (Electronic)	Free
Budget (Printed and Bound)	\$100.00
Tax Forms (blank)	Free
<u>Staff Time</u>	<u>Per Hour</u>
Employee Straight Time	\$72.00
Employee Overtime	\$108.00

Library

Services	
<i>Letter/Legal Copies & Fax</i>	<i>Fee per Page</i>
Black & White	\$0.25
Fax (incoming and outgoing)	\$1.00
Tax Forms (blank)	Free
Temporary Deposit Library Card	\$20.00
Printed School Work	\$0.10

Planning Department

Building Permits & Zoning Compliance Permits	
Residential	\$100.00
Multi-Family	\$200.00
Commercial	\$300.00
Industrial	\$400.00
Sales Tax Exemption Card (must have Building Permit)	\$180.00
Permits	
Site Plan Review	\$200.00
Conditional Use	\$250.00
Encroachment	\$200.00
Exception	\$250.00
Rezone	\$350.00
Vacation of R.O.W.	\$250.00
Variance	\$250.00
Tideland	\$250.00
Sign	\$25.00
Letter of Interest for City Property	
Letter of Interest for City Property (Deposit to be used for disposal costs)	\$250.00
Subdivision	
Preliminary Plat	\$200.00 + \$50.00 per lot
Final Plat	\$100.00 + \$25.00 per lot
Administrative Plat	\$100.00
Administrative Plat Dissolving Lot Lines	\$0.00 + recording fees
Lease & Purchase Agreements	
Lease and/or Purchase Agreements	\$150.00
Appeals	
Appeal to Planning Commission	\$200.00
Appeal to City Council	\$200.00
Copies, Prints, & Scans	
<i>Large Format</i>	<i>Fee</i>
Black & White	\$2.50/sq.ft.
Color	\$5.00/sq.ft.
Scanning	\$25.00/first sheet; \$5.00/additional sheet

Police Department

License Fees	
<u>Vehicles</u>	
ATV	\$25.00
Snow-machine	\$25.00
<u>Dogs</u>	
Altered Animal	\$20.00
Non-Altered Animal	\$25.00
Provisional	\$10.00
Replacement	\$5.00
Service Rates	
Alcohol Breath Test	\$50.00
Fingerprinting	\$ 25/single card; \$15/second card
Police Reports (requires approval from Chief)	\$10.00
Discovery CDs	\$15.00
Discovery Video	\$15.00
Service of Civil Papers	\$65.00
Impound Fees	
<u>Vehicles & Trailers</u>	<u>Daily</u>
Vehicles & Trailers up to 21' long	\$10.00
Each additional foot	Add an additional \$1/foot
All other material	\$0.29/square foot
<u>Animals*</u>	<u>Daily</u>
Cats – Flat fee	\$50.00
Dog – 1st Impound	\$25.00 Licensed \$50.00 Unlicensed
Dog – 2nd Impound	\$50.00 Licensed \$75.00 Unlicensed
Dog – 3rd Impound	Determined by Chief
<u>Boarding Fees</u>	<u>Daily</u>
Cats	\$10.00
Dogs	\$20.00
*Total animal impound costs = Impound Fee + Boarding Fee + Medical Costs + License Fee (if not yet obtained)	

Fire Department

Ambulance Trip	\$500.00 per run + \$15.00/mile
Standby for Fire Department Personnel	\$200.00 per incident + \$25.00/Hr per Department Member + \$50.00/Hr per Fire Department Officer

Parks and Recreation Department

Bidarki Recreation Center/Bob Korn Memorial Pool		
Adult Passes		
<u>Monthly or Annual Rates</u>	<u>Single Facility (Pool OR Bidarki)</u>	<u>Combo Pass (Both Facilities)</u>
Monthly	\$55.00	\$100.00
Annual	\$225.00	\$400.00
<u>Summer Rates</u>	<u>(May 1 – September 1)</u>	
Daily	\$10.00	n/a
Weekly	\$30.00	\$50.00
Summer Special (5 MO: May 1 – Sept 30)	\$150.00	\$250.00
<u>Off-Season Rates</u>	<u>(September 1 – April 30)</u>	
Daily	\$5.00	n/a
Weekly	\$15.00	\$25.00
Off-Season Pass (8 MO)	\$150.00	\$250.00
Family Passes		
<u>Monthly or Annual Rates</u>	<u>Single Facility (Pool OR Bidarki)</u>	<u>Combo Pass (Both Facilities)</u>
Monthly	\$80.00	\$150.00
Annual	\$400.00	\$600.00
<u>Summer Rates</u>	<u>(May 1 – September 1)</u>	
Summer Special (5 MO: May 1 – Sept 30)	\$300.00	\$450.00
<u>Off-Season Rates</u>	<u>(September 1 – April 30)</u>	
Off-Season Pass (7 MO: Oct 1 – April 30)	\$300.00	\$450.00
Special & Youth Passes		
<u>Daily, Monthly or Annual Rates</u>	<u>Single Facility (Pool OR Bidarki)</u>	<u>Daily, Monthly or Annual Rates (Both Facilities)</u>
Daily (year-round)	\$3.00	n/a
Monthly	\$30.00	\$50.00
Bidarki Annual	\$80.00	\$150.00
Pool Annual	\$100.00	
<u>Corporate Passes*</u>	<u>Description</u>	<u>Fee</u>
USCG	Family Combo/Flat Annual Fee	\$8,683.44
CCMC	Family Annual Combo	\$180.00
City Employee	Family Annual Combo	\$180.00
CPSD	20% Discount on any Annual Pass	-20%
Participating Cannery	Valid May 1 – September 30	\$1,000.00
Participating cannery employee fee	Bidarki Rec. Center only / Bob Korn Pool not included	\$3.00
Lost barcode	1 st barcode is free	\$3.00
Facility Rental and Event Registration		
<u>Christmas Bazaar Vendor</u>	<u>Description</u>	<u>Fee</u>
Non-Food Table/ 8x8' space / x1 8ft. table	Location: Mt. Eccles Elementary All vendors must have a business license	\$60.00
Food Table/ 8x8' space / x1 8ft. table		\$30.00 - \$60.00
Shared Table/ 8x8' space / x1 6ft table		\$30 per vendor
Store front/ 10x12'space / x2 6'ft tables		\$100.00

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<u>Pool Rental</u>	<u>Description</u>	<u>Fee</u>
Birthday Party (up to 38 bathers in pool)	1 hour + 45 minute lobby time	\$100.00
Pool rental per hour (up to 38 bathers in the pool)	Use of the pool / private rental	\$75.00
Additional lifeguard fee for rentals (mover 38 bathers in the pool)		\$50.00
Lobby option	Use of the lobby area after rental period (1 hour)	\$25.00
Special Interest/Trainings	Fee dependent upon guarding requirement Fee authorized by Director	n/a
<u>Bidarki Gym Rental</u>	<u>Description</u>	<u>Fee</u>
Birthday Party	1 Rec Aide / 25 Guest Maximum	\$50.00/Hr
Athletic Rental	Usage agreement required after hours	\$35.00/Hr
Dances	Usage agreement required & 20% of door	n/a
Conferences	Usage agreement required. Rate: 8-Hr day	\$500.00
<u>Skaters Cabin Rental</u>	<u>Description</u>	<u>Fee</u>
1 ST 24 Hr Period	Requires \$50.00 deposit for a non-resident of Cordova. Residents must provide a copy of State ID or driver license. 3-day maximum rental period. No refund if cancelled less than 10 days prior to rental date.	\$25.00
2 ND 24 Hr Period		\$35.00
3 RD 24 Hr Period		\$50.00
RV Park & Tent Camping		
<u>RV Camping*</u>	<u>Description</u>	<u>Fee</u>
Shelter Cove, Private Site	No electricity provided/ tax included 7 days maximum rental	\$20.00
Shelter Cove Econo Space	Per day/ tax included/ rental period negotiated weekly	\$11.00
Odiak Camper Park – Long Term (30 days or longer)	.20 per KWH; billed monthly/ daily rate billed separately/ tax included	\$26.00
Odiak Camper Park – Short term (under 30 days)	Per day/ tax & electricity included	\$27.00
<u>Tent Camping</u>	<u>Description</u>	<u>Fee</u>
Odiak Camper Park	Per day/ tax included 7 days or less	\$11.00
Shelter Cove		\$20.00
*Odiak Camper Park: Lot Rent Late Fee: 10% compounding monthly		
<u>Port-o-John Rental</u>	<u>Description</u>	<u>Fee</u>
Daily	Does not include pump-out fees. Renter must have Port-o-John pumped out after use. \$250.00 deposit required.	\$50.00
Weekly (7 Days)		\$175.00
Monthly (30-31 Days)		\$400.00

Harbor

Moorage	
<u>Vessel</u>	
Daily, per vessel	\$1.10/ft/day paid in advance \$1.30/ft/day if billed
Monthly, per vessel	\$14.70/ft/mo.
Annual, per vessel	\$48.00/ft/yr.
<u>Failure to register within 24 hours</u>	\$75.00
<u>Parking</u>	
Vehicle Parking (Non-Taxable)	\$30.00 per month
Trailered Vessels parked beyond authorized times	Daily moorage rate. \$1.30 per ft
Items pre-staged for shipment for over 6 hours	\$1.30 ft./day
<u>Tideland</u>	
Daily, per foot	\$0.85/ft/day
Monthly, per foot	\$6.60/ft/mo.
Annual, per foot	\$13.25/ft/yr.
* All slips will be reserved based on over-all length of vessels, including those slips on "L" floats. Moorage rates on "L" floats will be calculated at 75% of current annual moorage rate (only for slips between approach ramps).	
Cruise ship and day cruise vessel Lightering	\$2.00 per person
Grid Fees (Per Tide)	
<u>Vessel Length</u>	
0' – 40'	\$.75/ft/tide
41' – 58'	\$1.00/ft/tide
Over 58'	\$1.75/ft/tide
Impound Fees	
Vessel	\$1,000.00
Net	\$300.00
Vessel Storage	\$2.75/ft/day
Service Rates	
<u>General Services</u>	
Waitlist	\$25.00/year
Pump Rental	\$33.35/hr.
Electricity (for rental slips with power supply)	\$16.00/day
Labor & Equipment	\$95.29/hr.
Showers	\$6.00
Dock Use Fee	\$2.40/ft/day
Non-harbor user refuse fee	\$10.00 per 3 bags of trash
<u>Staff Time</u>	
Employee Straight Time	\$75.60/hr.
Employee Overtime	\$113.40/hr.
<u>Launch Ramps</u>	
2-Week Permit	\$30.00
Stall Holders	No charge
Non-Stall Holders	\$100.00/year

Port

Wharfage & Dockage	
Wharfage N.O.S. (not otherwise specified)	\$6.40/ton (non-taxable)
Dockage (Also applies to annual stall holders)	\$2.00/ft/day
<u>Landing crafts will be charged Dockage and Wharfage when using ramps</u>	
Vessel Storage	
Up to 12 Months	\$2.75/ft/mo.
Over 12 Months	\$11.00/ft/mo.
Service Rates	
<u>Water</u>	
Minimum Water Charge	\$40 (for employee labor)
Metered Rate	\$6.00/1000 gallons
RV Dump Station	\$5 each or \$25 per season
<u>Fuels</u>	
	<u>Per Barrel</u>
First 50,000 barrels	\$0.17
Second 50,000 barrels	\$0.15
Over 100,000 barrels	\$0.14
Additional Per gallon	\$0.03
<u>Used Oil</u>	
≤ 100 gallons	\$95.29/ man-hour
> 100 gallons, suitable for burning	\$95.29/man-hour
> 100 gallons, unsuitable for burning	\$47.65/gallon + \$95.29/man-hour
<u>Staff Time</u>	
Employee Straight Time	\$75.60/hr.
Employee Overtime	\$113.40/hr.
<u>Miscellaneous Fees</u>	
	<u>Rate</u>
Electrical Use	\$26.25/day
Washdown	Free up to 2 hours \$72.00/hr. when more than 2 hours
Maintenance area daily use fee	\$16.00
Travel Lift*	
<u>Vessel Length</u>	<u>Rate</u>
0' – 40'	\$23.00/ft
41' – 58'	\$24.00/ft
Over 58'	\$27.00/ft
No-Show Fee**	\$350.00
Inspection Haul***	60% of Travel Lift round trip rate
* All rates are per lift or one way. Payment must be paid in advance and for round trip.	
**Boat owner does not show or fails to cancel at least 1 hour before scheduled time. Owner is charged the minimum fee to cover such things as re-blocking, relocating vessels or labor	
***Limited to approval and availability. Vessel is hauled out, left in slings over dock for 2 hours, and returned to the water. After 2 hours, vessel is charged \$75.00 per 15 minutes. Unsuccessful haul is charged 60% round-trip of Travel Lift rate due to vessel configuration and/or weight.	

Public Works

NOTE 1: All equipment includes an operator. 3 hour minimum

NOTE 2: Overtime or holiday rates apply outside of regular (straight time) work hours

NOTE 3: Straight time work hours vary but are generally 7:00 AM to 3:30 PM. All rates are per employee

NOTE 4: All prices subject to 6% sales tax

General Services

	<u>Unit</u>	<u>Straight Time Rate</u>	<u>Overtime Rate</u>	<u>Holiday Rate</u>
Removal of Snow from Right of Way	Hour	\$367.50	\$443.10	\$594.30
Cemetery Plot - Preparation and Covering	Each	\$500.00	\$750.00	\$1000.00
Cemetery Plot – Purchase	Each	\$550.00	--	--
Laborer	Hour	\$79.38	\$119.07	\$198.45

Materials & Equipment

	<u>Unit</u>	<u>Rate</u>		
Patching Chip Sealed Roads <i>Minimum charge of 10 square feet</i>	SF	\$26.25	--	--
Patching Asphalt Roads <i>Minimum charge of 10 square feet</i>	SF	\$26.25	--	--
Fill, general	CY	\$5.25	--	--
Shop Time	Hour	\$105.00	\$157.50	\$210.00
Heavy Equipment and Operator	Hour	\$367.50	\$443.10	\$594.30
Small Equipment - <i>Minimum charge of 1 day</i>	Day	\$157.50	\$171.68	\$242.03

Refuse

Baler				
<u>Disposal Fees</u>		<u>Unit</u>	<u>Rate</u>	
Residential & Commercial Refuse		Cubic Yard	\$6.54	
Construction & Demolition (C&D) Materials		Cubic Yard	\$10.31	
Hazardous Materials		Gallon	\$9.62	
Asbestos Materials*		Cubic Yard	\$125.76	
Scrap Metal		Cubic Yard	\$18.68	
Major Household Appliances			\$9.30 each	
Refrigerators, freezers & other w/ Freon**			\$55.35 each	
*Customer must give 2 weeks advanced noticed and receive approval prior to dumping.				
**Certificate of refrigerant removal required to receive Major Household Appliance rate.				
17-Mile Landfill				
Vehicles are only accepted at the 17-mile landfill once all fluids, tires and batteries are removed.				
<u>Vehicle Disposal*</u>		<u>Rate</u>		
Vehicles & light duty trucks		\$52.50		
Large trucks & equipment <i>Minimum charge of \$628.50</i>		\$ 18.68/cu. yd.		
Campers and/or house trailers < 32 feet		\$207.90		
Campers, house trailers > 32 feet		\$414.59		
Boat hull		Cost = estimated labor & equipment (as required to prepare for placement in landfill) + estimated cubic yardage at C&D rate		
* Requires Vehicle Disposal Form and Vehicle Title. Get form from the City of Cordova web site, the City Office or at the Baler. Junk titles can be obtained through DMV.				
Refuse Pick-Up Service				
<u>Residential (Once/Week)</u>		<u>Rate</u>		
1-3 containers (35 gallons)		\$54.54/month		
Each additional container		\$5.45/each pick-up		
Residence vacant for more than 30 consecutive days		No charge for the period*		
Self-service at Baler		\$35.30/month		
<u>Commercial (Once/Week)</u>				
1-3 containers (35 gallons)		\$54.54/month		
Each additional container		\$5.45/each pick-up		
*Requires Service Suspension Form. Get form from the City of Cordova web site or City Hall				
Dumpster Placement, Rental, & Tipping				
NO HAZARDOUS CONTENTS ALLOWED IN DUMPSTERS				
Do not compact materials in dumpster. Recycling Dumpsters are for cardboard or aluminum only. Contents must be clean and separated to be eligible for reduced rates.				
<u>Dumpster Placement or Removal</u>		<u>Rate</u>		
Regular Dumpster (4-8 cubic yard)		\$60.09		
20' Enclosed Conex for Recycling		\$120.17		
<u>Dumpster Rental</u>		<u>Rate</u>		
4 cubic yard dumpster		\$42.25/month		
6 cubic yard dumpster		\$61.99/month		
8 cubic yard dumpster		\$83.10/month		
20 cubic yard dumpster – 7 day rental		\$210.30 (Includes placement and removal fees)		
20' Enclosed Conex for Recycling		\$120.17/month		
<u>Dumpster Tip</u>		<u>Regular Rate</u>	<u>Sunday Rate</u>	<u>Holiday Rate</u>
4 cubic yard dumpster		\$61.99/each	\$93.00/each	\$123.98/each
6 cubic yard dumpster		\$94.37/each	\$141.56/each	\$188.75/each
8 cubic yard dumpster		\$125.37/each	\$188.06/each	\$250.73/each

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20 cubic yard dumpster	\$272.78/each	\$396.57/each	\$528.54/each
20' enclosed conex	\$210.30/each	\$315.46/each	\$420.61/each
Additional tip	full charge of applicable rate per pick up		
Removal of compacted dumpster materials	\$210.00		
Laborer	\$79.38/hour	\$119.07/hour	\$198.45/hour

Water

Non-Metered Service

Monthly fee for water service is **thirty-two dollars and sixty-one cents (\$32.61)** multiplied by the Equivalent Unit below

Equivalent Unit Table

	<u>Classification</u>	<u>Equivalent Unit</u>
1	Single-family dwelling	1.0
2	Multifamily residence: per dwelling unit	1.0
3	Mobile home park: per rental space in a mobile home park where water is available to a space which is used	1.0
4	Hotel, B&B or motel with individual bath: per room	.5
4a	Hotel, B&B and motel with individual bath and kitchen: per room	.7
5	Boarding house or hotel without individual baths: per room or fraction thereof	.3
5a	Bunkhouse facility with central bath: per bunk	.2
6	Bar or cocktail lounge: for every 25 seats or fraction thereof	1.0
6a	Bar with restaurant: for every 25 seats or fraction thereof	2.0
6b	Restaurants: for every 25 seats or fraction thereof	1.0
6c	Clubs with bar and kitchen: for every 25 seats or fraction thereof	1.0
6d	Clubs with kitchen: for every 25 seats or fraction thereof	0.7
7	Retail store/office: for every 12 plumbing fixture units or fraction thereof	1.0
8	Schools:	
	(1) Public or private high schools or colleges: for each 15 persons or fraction thereof in average daily full-time attendance	1.0
	(2) Public or private elementary schools: for each 25 persons or fraction thereof in average daily attendance	1.0
	(3) Public or private childcare centers: for each 25 persons or fraction thereof in average daily attendance	1.0
	Average daily attendance shall be based on annual attendance. Persons as used in this section include students, teachers and all school staff and administration.	
9	Theater or auditorium: for each 100 seats or fraction thereof	1.0
10	Churches: for each church	1.0
10a	Churches with meeting rooms: for each church	1.5
11	Laundromats/self-service laundry: per washing machine in a commercial laundromat/self-service laundry or in any other washing facility, the use of which is not strictly limited to occupants of a residential building or mobile home park in which the facility is located	0.5
12	Hospital, rest home, convalescent home: for each bed	0.3
13	Gasoline service station or repair garage	1.0
14	Carwash, self-service: per stall	1.0
15	Public restrooms and showers: for 12 plumbing fixture units or fraction thereof	1.0
16	Port: per 1,000 gallons	1.0
17	Fire hydrants, per hydrant	0.5
18	Combined uses: where more than use is served by a single connection the rate for service shall be based on the sum of the equivalent unit amounts for each of the individual uses.	
19	City Manager shall determine the equivalent unit amount for a use that is not listed above, based on the equivalent unit amount for the listed use that the City Manager determines to be most similar in quantity of water used.	
20	Where the equivalent unit amount depends on the number of seats in a use, that number shall be determined by reference to occupancy load for the use in the most recently adopted Uniform Building Code.	
21	All industrial uses shall be metered and charged according to Section 14.08.020	

Use the following schedule to determine flat rate for non-metered water service to the following use Classifications

<u>Use Classification</u>	<u>Basis for Charge</u>
Small boat harbor: per hydrant	\$1.10 per stall
Special user (ship moored to a dock temporarily or bulk water purchaser)	\$128.87/day

Metered Service

Monthly rate for water service to facility that is metered shall be the sum of: (Production fee equal to the product of the number of thousands of gallons of water used multiplied by the rate per gallon assigned to the use classification of the facility in the Production Charge Table) + (Monthly demand charge determined in the demand table)

**CITY OF CORDOVA
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Production Charge Table					
<u>Use Classification</u>		<u>Production Charge</u>			
Heavy industrial		\$1.76/1,000 gallons			
Residential and light industrial		\$3.95/1,000 gallons			
Special user (ship moored to a dock temporarily or bulk water purchaser)		\$3.89/1,000 gallons			
Monthly Demand Charge Table					
<u>Service Line Size</u>		<u>Charge</u>			
1"		\$32.61			
Larger than 1" and less than 2"		\$41.23			
2"		\$47.68			
Larger than 2" and less than 4"		\$77.31			
4"		\$103.09			
Larger than 4"		\$221.63			
Water Connection					
The fee for connecting to the city water system is based on line size of the use that is served:					
<u>Service Line Size</u>		<u>Residential Charge</u>		<u>Nonresidential Charge</u>	
1"		\$110.25		\$220.50	
Larger than 1" less than 2"		\$165.38		\$330.75	
2"		\$220.50		\$441.00	
Larger than 2" less than 4"		\$441.00		\$882.00	
4"		\$661.50		\$1323.00	
Larger than 4"		\$882.00		\$1,764.00	
Expansion*		\$228.22		\$456.44	
*Expansion Fee is charged when expanding the use of an existing non-metered water connection. It is determined by multiplying the applicable charge (residential or non-residential) by the equivalent units in the equivalent unit table above.					
Service Rates					
<u>General Services</u>		<u>Unit</u>	<u>Strait Time Rate</u>	<u>Overtime Rate</u>	<u>Holiday Rate</u>
Water Turn On or Off (free to year-round customers)		Each	\$55.13	\$92.06	\$165.93
Water Sample Testing - Coli Forms		Each	\$62.84	\$86.55	\$160.42
Water & sewer line locates per Utility Coordination Council Request procedure (2 business days' notice)		Each	No Charge	--	--
Emergency water & sewer locate (less than 2 business days' notice)		Hour	\$79.38	\$119.07	\$198.45
Shut-off Notices (delivered for non-payment)		Each	\$26.25	--	--
Laborer		Hour	\$79.38	\$119.07	\$198.45
HDPE Welder <i>Minimum charge of 1 day</i>		Day	\$157.50	\$192.68	\$263.03
Double Check Backflow Preventer*		Day	\$55.13	\$92.06	\$165.93
*Must be installed & removed by City staff daily					

Sewer

Rates

Monthly fee for Residential sewer service is **Fifty-three dollars and ninety-five cents (\$53.95)** multiplied by the equivalent unit in table below. Residential equivalent units are identified with an R.

The monthly fee for Commercial sewer service is **Sixty-four dollars and fifty-eight cents (\$64.58)** multiplied by the equivalent unit in table below. Commercial equivalent units are identified with a C.

The monthly fee for Industrial sewer service is **one hundred thirteen dollars and fifty-four cents (\$113.54)** multiplied by the equivalent unit in table below. Industrial equivalent units are identified with an I.

Equivalent Unit Table

	<u>Classification</u>	<u>Equivalent Unit</u>
1	Single-family dwelling	1.0 x R
2	Multifamily residence: per dwelling unit	1.0 x R
3	Mobile home park: per rental space in a mobile home park where water is available to a space which is used	1.0 x R
4	Hotel, B&B or motel with individual bath: per room	0.3 x C
4a	Hotel, B&B and motel with individual bath and kitchen: per room	0.7 x C
5	Boarding house or hotel without individual baths: per room or fraction thereof	0.3 x C
5a	Bunkhouse facility with central bath: per bunk	0.3 x C
6	Bar or cocktail lounge: for every 25 seats or fraction thereof	1.0 x C
6a	Bar with restaurant: for every 25 seats or fraction thereof	2.0 x C
6b	Restaurants: for every 25 seats or fraction thereof	1.0 x C
6c	Clubs with bar and kitchen: for every 25 seats or fraction thereof	1.0 x C
6d	Clubs with kitchen: for every 25 seats or fraction thereof	0.7 x C
7	Retail store, office: for every 12 plumbing fixture units or fraction thereof	1.0 x C
8	Schools:	
	(1) Public or private high schools or colleges: for each 15 persons or fraction thereof in average daily full-time attendance	1.0 x R
	(2) Public or private elementary schools: for each 25 persons or fraction thereof in average daily attendance	1.0 x R
	(3) Public or private childcare centers: for each 25 persons or fraction thereof in average daily attendance	1.0 x R
	Average daily attendance shall be based on annual attendance. Persons as used in this section include students, teachers and all school staff and administration.	
9	Theater or auditorium: for each 100 seats or fraction thereof	1.0 x C
10	Churches: for each church	1.0 x C
10a	Churches with meeting rooms: for each church	0.5 x C
11	Laundromats or self-service laundry: for each washing machine in a commercial laundromat or self-service laundry or in any other washing facility, the use of which is not strictly limited to occupants of a residential building, or mobile home park in or on which the facility is located	0.3 x C
12	Hospital, rest home, convalescent home: for each bed	1.0 x C
13	Gasoline service station or repair garage	1.0 x C
14	Carwash, self-service: per stall	1.0 x C
15	Public restrooms and showers: for 12 plumbing fixture units or fraction thereof	1.0 x C
16	Combined uses: where more than use is served by a single connection the rate for service shall be based on the sum of the equivalent unit amounts for each of the individual uses.	
17	The City Manager shall determine the equivalent unit amount for a use that is not listed above, based on the equivalent unit amount for the listed use that the City Manager determines to be most similar in quantity of water used.	
18	Where the equivalent unit amount depends on the number of seats in a use, that number shall be determined by reference to occupancy load for the use in the most recently adopted Uniform Building Code.	
19	Processing facility per office	1.0 x I

Sewer Connection & Septic Dumping

The fee for connecting to the city sewer system is based on the line size of the use that is served, as follows:

<u>Service Line Size</u>	<u>Residential Charge</u>	<u>Nonresidential Charge</u>
4"	\$811.00	\$1,662.35
Larger than 4"	\$1,108.23	\$2,216.47
Expansion fee*	\$300.60	\$601.20
Septic Tank Dump**, ***	\$103.91	\$457.16

**CITY OF CORDOVA
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*Fee for expanding the use of an existing sewer service shall be determined by multiplying the applicable charge below by the number of equivalent units in the equivalent unit table above.

**The fee for portable toilet contents disposal is \$52.50 per dump

***The fee for dump station use is \$21.00 per dump

Service Rates

<u>Services</u>	<u>Unit</u>	<u>Strait Time Rate</u>	<u>Overtime Rate</u>	<u>Holiday Rate</u>
Water & sewer line locates per Utility Coordination Council Request procedure (2 business days' notice)	Each	No Charge	--	--
Emergency water & sewer locate (less than 2 business days' notice)	Hour	\$79.38	\$119.07	\$198.45
Laborer	Hour	\$79.38	\$119.07	\$198.45

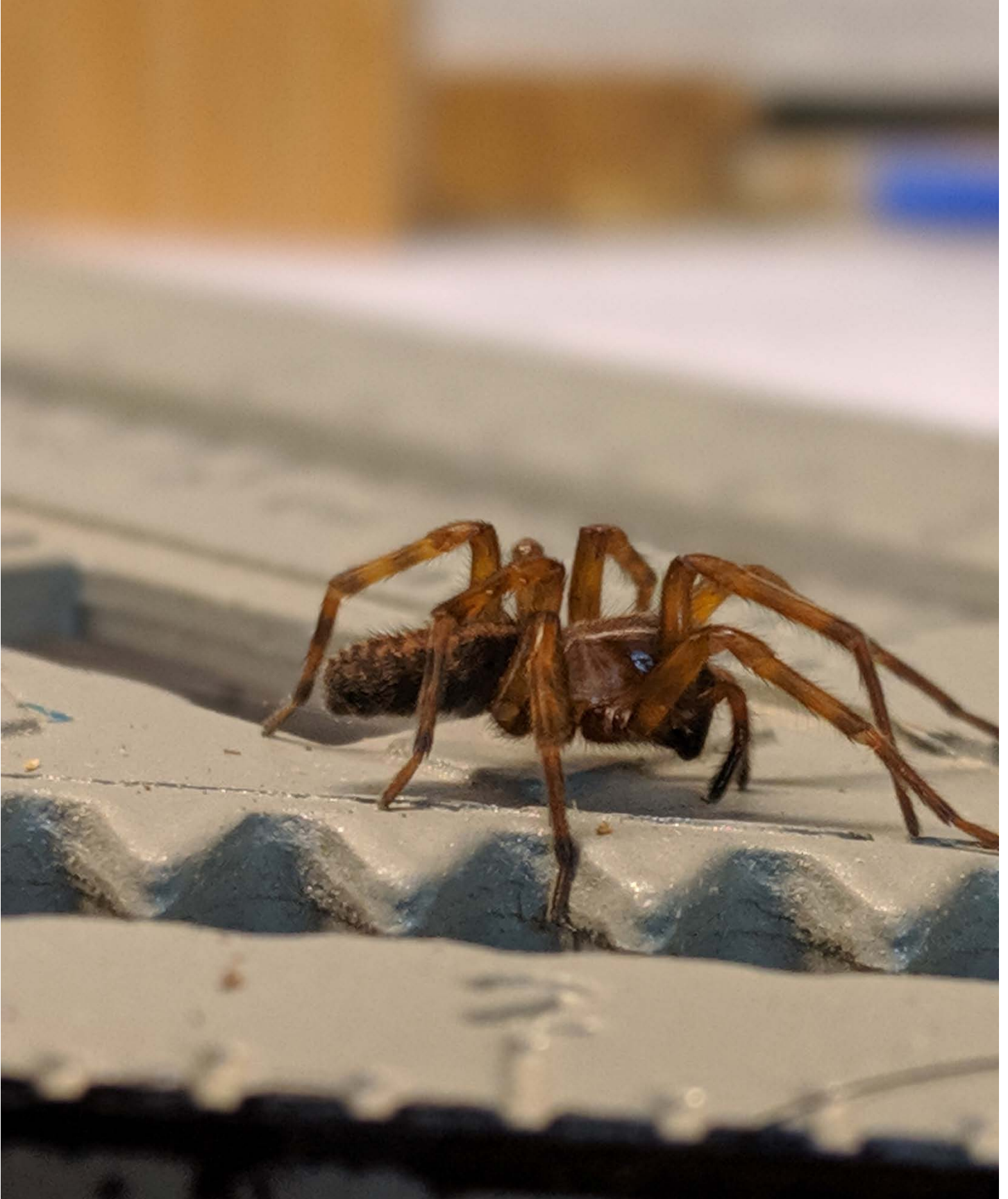
Cordova Center

Room & Service Rental Rates, Seating Capacity				
<i>Room Rental</i>	<i>Hourly Local</i>	<i>Hourly Regular</i>	<i>Minimum Booking Duration</i>	<i>Capacity</i>
Entire Facility	\$400.00	\$800.00	8	964
Theater Complex	\$50.00	\$100.00	4	200
Auditorium	\$50.00	\$100.00	Flat Fee	200
Community Room A	\$20.00	\$40.00	4	60
Community Room B	\$10.00	\$20.00	4	25
Community Room A & B	\$40.00	\$80.00	4	100
Education Room	\$15.00	\$30.00	2	40
Project Room	\$10.00	\$20.00	1	15
Mayors Conference Room	\$15.00	\$30.00	1	15
Atrium (2nd floor)	\$40.00	\$80.00	4	75
Atrium (3rd floor)	N/A	N/A	4	40
Copper River Gallery	\$30.00	\$60.00	4	40
Library Fireplace Nook	\$15.00	\$30.00	2	12
Kitchen	\$25.00	\$50.00	4	
<i>Service Rental</i>	<i>Daily Rate</i>	<i>Daily Rate</i>		
Theatre Production Fee	\$100.00	\$200.00	> than 4 man hrs	
Dance Production Fee	\$100.00	\$200.00	> than 4 man hrs	
Dress Rehearsal Fee	\$75.00	\$150.00	Require full lighting	
Clean Up Fee	\$50.00	\$100.00	# per person needed	
Set Up Fee	\$50.00	\$100.00	# per person needed	
Coffee/Water Service	\$25.00	\$50.00	Per day	
AV Technician Fee	\$75.00	\$150.00	If CC crew required	
Ushers	\$75.00	\$150.00	Per usher, CC trained	
Advanced Set Up Fee	\$50.00	\$100.00	See details below	
Advance Decorating	\$50.00	\$50.00	See details below	
Damage Fee	Minimum - \$75.00	Minimum - \$75.00	See details below	
<i>Equipment Rental</i>	<i>Daily Rate</i>	<i>Daily Rate</i>		
Laptop	\$15.00	\$30.00	Provided By CC	
Wireless Handheld Mic	\$2.00	\$4.00	Per mic	
Wireless Headset Mic	\$2.00	\$4.00	Per mic	
Polycom Equipment	\$5.00	\$10.00	MCR/ED/CAB/2 Units	
In Room Teleconference	\$5.00	\$10.00	MCR/ED/CAB	
Marley Floor Install/Uninstall	\$125.00	\$250.00	Must be installed by CC Crew	
Logitech Wireless Pointer	\$1.00	\$2.00	3 - CC	
Wired Handheld Mic	\$2.00	\$4.00	10 - CC	
Wired Table Mic	\$0	\$0	Included Room B (12)	
RF Assisted Listening Device	\$0	\$0	Theatre/CAB	
Di Converter for Music	\$1.00	\$2.00	3 – CC	
Projector	\$0	\$0	Theatre/AB/ED	
Blue Ray/DVD	\$0	\$0	Theatre/AB/MCR	
Easel	\$1.00	\$2.00	25 (CRG)	
Whiteboard	\$0	\$0	ED/AB/MCR	
Easel, Paper, Markers	\$1.00	\$2.00	Provided by CC	
Podium	\$1.00	\$2.00	3 Podiums, 2 with mic	
Glassware	\$35.00	\$70.00	Per 100	
Plates, Bowls	\$35.00	\$70.00	Per 100	
Silverware	\$35.00	\$70.00	Per 100	
Tablecloths	\$5.00	\$5.00	Each	
Napkins	\$10.00	\$10.00	Per Dozen	

**CITY OF CORDOVA
2020 BUDGET**

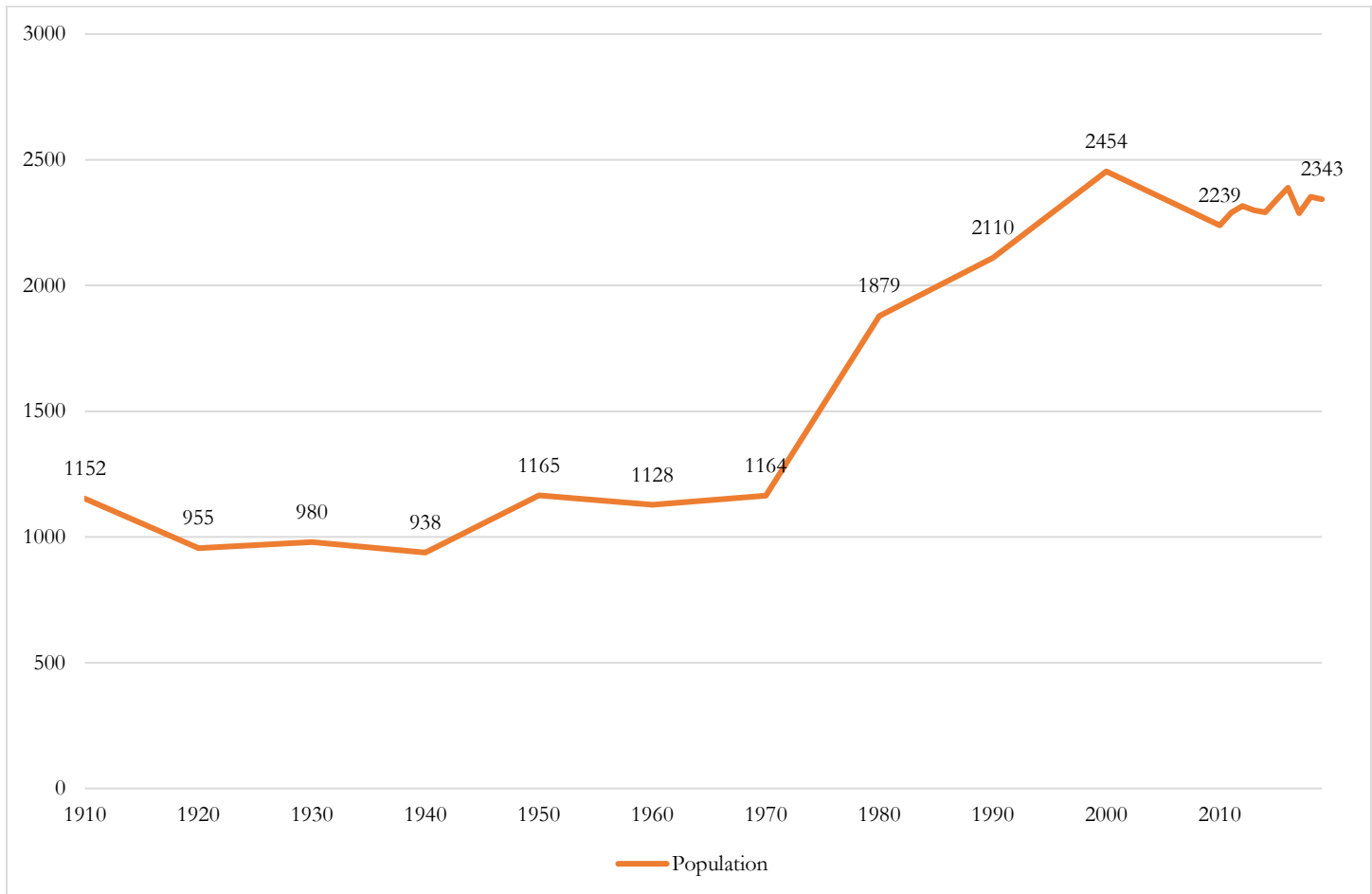
Room Rates, Dimensions, and Seating Capacity	
<i>Room</i>	<i>Description</i>
Entire Facility	Rental includes entire facility except City Offices, Museum Offices, Library Offices.
Theater Complex	Rental includes theatre, dressing rooms, project room and Lower Atrium.
Auditorium	Rental includes auditorium and AV room. Specifically, Film Showings, Lectures.
Community Room A	Rental includes Room A – Walls Closed.
Community Room B	Rental includes Room B – Walls Closed.
Community Room A & B	Rental includes Room A and B, Wall(s) Open.
Education Room	Rental includes Ed Room.
Project Room	Rental includes Project Room.
Mayors Conference Room	Rental includes Mayors Conference Room.
Atrium (2nd floor)	Rental Includes all of lower atrium.
Atrium (3rd floor)	No charge for use of this upper level atrium.
Copper River Gallery	Rental includes use of Temporary Gallery in Museum.
Library Fireplace Nook	Rental includes use of uncarpeted area in front of fireplace.
Kitchen	Rental includes use of kitchen and appliances.
Theatre Production Fee	Charge for a play, musical, performance that requires greater than 4 hours CC crew
Dance Production Fee	Charge for a dance performance that requires greater than 4 hours CC team time
Dress Rehearsal Fee	Charge for a full-dress rehearsal
Clean Up Fee	Charge will be lessened or waived if volunteers assist or complete clean up.
Set Up Fee	Per person charge for set up for event.
Coffee/Water Service	Per day for service
AV Technician Fee	Charge if AV assistance from CC Team is needed
Advanced Set Up	Extraordinary Use of Furniture or Set Up
Advance Decorating	Decorating the day(s) before the event
Damage Fee	Nails, tacks, pushpin plus replacement costs for broken fixtures and labor
Ushers	If the event requires or desires ushers, must use CC Team Trained Ushers.
Laptop	
Wireless Handheld Mic	
Wireless Headset Mic	
Polycom Teleconference	
Polycom Equipment	
In Room Teleconference	
Marley Floor Install/Uninstall	Must be pre-arranged. Floor install and uninstall must be done by CC Team
Logitech Wireless Pointer	
Wired Handheld Mic	
Wired Table Mic	
RF Assisted Listening Device	
Di Converter for Music	
Projector	
Blue Ray/DVD	
Easel	
Whiteboard	
Easel, Paper, Markers	
Podium	
Glassware	If rental does not include kitchen use fee.
Plates, Bowls	If rental does not include kitchen use fee.
Silverware	If rental does not include kitchen use fee.
Tablecloths, Napkins	If rented for event outside of Cordova Center

Appendices



Appendix A: Community Information

POPULATION



The population numbers are the number of people residing within City Limits. The last year shown is 2019. After 2010, the population estimates are from the Alaska Department of Labor & Workforce Development. The next US Census is in 2020.

BUSINESS LICENSES

	2015	2016	2017	2018	2019
Regular Business Licenses	566	600	600	605	
Special Event Licenses	20	19	12	22	
Total	588	619	612	627	

TAXES

The sales tax rate in Cordova is 6%. There is an additional 6% surtax for public accommodation services and motor vehicle rentals, as well as on alcohol, tobacco, and marijuana.

The property tax rate in 2019 in Cordova was 11.81 mills. This translates to a tax levy of \$1,181 for every \$100,000 in assessed valuation.

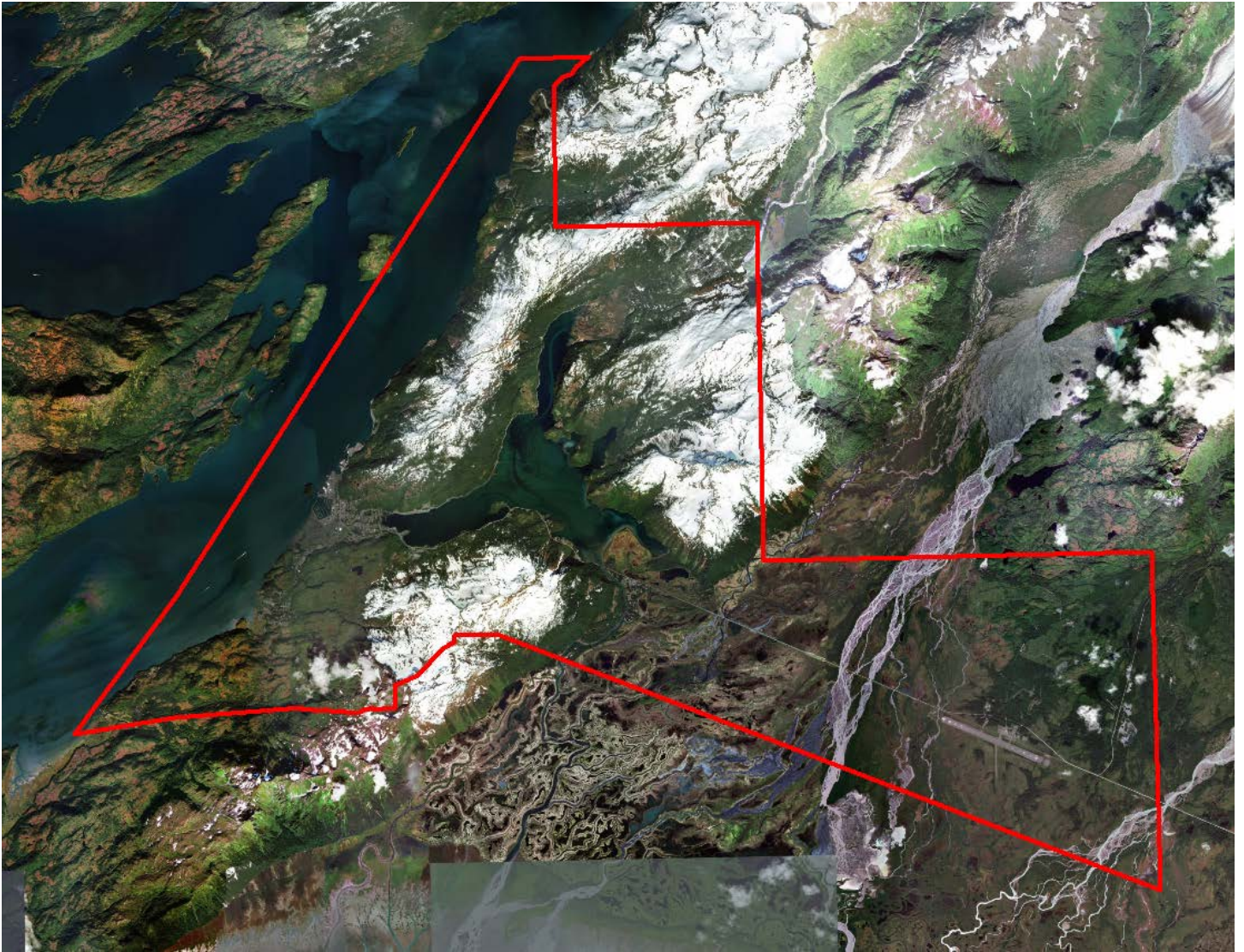
CITY OF CORDOVA TEN YEARS PROPERTY ASSESSMENTS COMPARISON

TAX YEAR	PROP TAX BILLED	MILL RATES	TAXABLE ASSESSMENT	EXEMPTED ASSESSMENT	TOTAL ASSESSMENT
2009	\$1,756,300	14.50 & 13.50	\$137,305,360	\$123,808,050	\$261,113,410
2010	\$2,093,027	13.90 & 12.90	\$146,419,540	\$124,237,950	\$270,657,490
2011	\$1,506,150	9.70 & 8.70	\$158,862,060	\$128,619,400	\$287,481,460
2012	\$1,500,605	9.43 & 8.43	\$162,764,496	\$130,722,764	\$293,487,260
2013	\$1,587,405	9.43 & 8.43	\$172,107,590	\$190,893,600	\$363,001,190
2014	\$2,129,122	12.07 & 11.07	\$179,527,870	\$200,270,200	\$379,798,070
2015	\$2,155,026	11.53	\$186,905,960	\$205,166,480	\$392,072,440
2016	\$2,234,841	11.05	\$202,118,470	\$205,663,800	\$407,782,270
2017	\$2,533,433	12.35	\$205,136,290	\$203,768,000	\$408,904,290
2018	\$2,533,554	11.81	\$214,526,160	\$206,410,900	\$420,937,060
2019	\$2,640,957	11.81	\$223,620,381	\$216,689,879	\$440,310,260

THREE YEARS COMPARISON OF EXEMPT VALUE TO TAXABLE VALUE

	2019	%	2018	%	2017	%
TOTAL LAND	\$92,933,500		\$93,650,400		\$90,337,900	
TOTAL IMPROVEMENTS	\$347,376,760		\$327,286,660		\$318,566,390	
TOTAL ASSESSED VALUE	\$440,310,260	100%	\$420,937,060	100%	\$408,904,290	100%
TOTAL EXEMPTIONS	\$216,689,879	49.21%	\$206,410,900	49.04%	\$203,768,000	49.83%
TOTAL TAXABLE	\$223,620,381	50.79%	\$214,526,160	50.96%	\$205,136,290	50.17%
EXEMPTIONS:						
CITY	\$128,002,100	59.07%	\$123,236,500	59.70%	\$121,668,900	59.71%
STATE	\$16,719,500	7.72%	\$15,752,500	7.63%	\$15,910,200	7.81%
FEDERAL	\$22,894,300	10.57%	\$22,536,600	10.92%	\$22,414,100	11.00%
SENIORS/ D-V	\$20,685,579	9.55%	\$18,829,500	9.12%	\$18,064,500	8.87%
NATIVE CORPS	\$13,046,000	6.02%	\$12,370,100	5.99%	\$12,014,000	5.90%
NON-PROFITS	\$7,792,600	3.60%	\$6,619,400	3.21%	\$6,690,600	3.28%
CHURCHES	\$7,549,800	3.48%	\$7,066,300	3.42%	\$7,005,700	3.44%
TOTAL EXEMPTIONS	\$216,689,879	100%	\$206,410,900	100%	\$203,768,000	100%

Appendix B: Cordova City Limits



Appendix C: Cordova School District Budget

Alaska Department of Education & Early Development - School Finance FY2020 School Operating Fund Budget Summary

Cordova School District
District Name

Page 2

Beginning Fund Balance: July 1, 2019 (Subject to 10% Limit per AS 14.17.505(a))	<u>\$80,000</u>
(Excluded from the 10% Limit)	<u>\$160,000</u>
Total Beginning Fund Balance	<u>\$240,000</u>

Revenue

010 City/Borough Appropriations	(1)	<u>\$2,074,000</u>	
030 Earnings on Investments	(2)	<u>12,000</u>	
040 Other Local Revenues	(3)	<u>13,000</u>	
041 Tuition from Students	(4)	<u>17,500</u>	
042 Tuition - Other Districts	(5)	<u>0</u>	
047 E-Rate Program	(6)	<u>139,000</u>	
050 State Sources	(7)	<u>4,658,602</u>	
100 Federal Sources - Direct	(8)	<u>44,000</u>	
150 Federal Sources - Through the State	(9)	<u>0</u>	
190 Federal Sources - Other Agencies	(10)	<u>0</u>	
250 Transfers From Other Funds	(11)	<u>0</u>	
Total Revenue			<u>\$6,958,102</u>

Expenditures

100 Instruction	(12)	<u>\$2,853,366</u>	
200 Special Education Instruction	(13)	<u>744,642</u>	
220 Special Education Support Services	(14)	<u>65,763</u>	
300 Support Services - Students	(15)	<u>129,472</u>	
350 Support Services - Instruction	(16)	<u>644,280</u>	
400 School Administration	(17)	<u>305,572</u>	
450 School Administration Support Services	(18)	<u>205,423</u>	
510 District Administration	(19)	<u>263,055</u>	
550 District Administration Support Services	(20)	<u>352,053</u>	
600 Operations and Maintenance of Plant	(21)	<u>904,491</u>	
700 Student Activities	(22)	<u>108,487</u>	
780 Community Services	(23)	<u>0</u>	
900 Other Financing Uses	(24)	<u>369,242</u>	
Total Expenditures			<u>\$6,945,846</u>

Ending Fund Balance: June 30, 2020 (Subject to 10% Limit per AS 14.17.505(a))	<u>\$92,256 **</u>
(Excluded from the 10% Limit)	<u>\$160,000</u>
Total Ending Fund Balance	<u>\$252,256</u>

** Must be greater than or equal to zero

Appendix D: Cordova Community Medical Center Budget

CORDOVA COMMUNITY MEDICAL CENTER
YEAR 2020 BUDGET (Approved by CCMC Board 11.25.19)
11/25/2019

	2020 BUDGET	2019 FORECAST	2018 AUDITED
REVENUE			
\$ Inpatients	\$ 595,163	\$ 566,822	\$ 631,183
Swing Bed	1,591,312	1,515,535	2,065,308
Outpatients	1,849,389	1,761,323	1,834,182
Observation	284,734	258,051	80,296
Emergency room	2,008,199	1,912,810	971,217
Long Term Care	4,637,741	4,642,427	4,686,999
Clinic	709,218	674,431	918,213
Behavioral Health (no grants)	265,262	252,631	341,448
Retail Pharmacy	1,372,659	1,188,449	908,886
Grants	485,247	485,247	462,727
In-kind Contributions	30,268	30,268	366,814
Other Revenue	87,051	93,291	86,220
Total Gross Revenue	13,916,242	13,381,285	13,353,493
DEDUCTIONS FROM REVENUE			
Contractual Adjustments	2,512,736	2,724,033	1,992,074
Charity	121,145	150,789	116,078
Bad Debt	800,384	705,388	766,907
Total Deductions	3,434,265	3,580,211	2,875,059
Total Net Revenue	10,481,977	9,801,074	10,478,434
EXPENSES			
Wages	4,270,732	4,176,342	4,371,951
Employee benefits	1,297,754	1,223,811	982,406
PERS	759,616	742,827	506,433
Professional fees - travelers	721,598	884,472	834,062
Professional fees - physicians	694,188	694,188	260,499
Professional fees - other	1,116,640	1,294,148	1,079,470
Purchased services	33,889	46,889	25,403
Supplies	401,105	389,422	499,628
Supplies - retail pharmacy	1,077,250	932,684	625,045
Minor Equipment	29,142	33,485	57,581
Freight	31,181	31,181	32,463
Repairs and Maintenance	128,945	128,945	182,452
Licenses and taxes	1,248	1,248	13,487
Dues and subscriptions	68,652	68,652	67,885
Rents and Leases	98,864	98,864	92,965
Electricity	151,855	151,855	116,261
Heating fuel/gas	128,398	128,398	152,244
Water/sewer/garbage	32,538	32,538	29,965
Telephone	44,627	62,627	39,570
Television and internet	67,771	67,771	61,982
Travel and Training	106,175	106,175	187,456
Insurance	115,570	115,570	100,821
Recruiting and Relocation	87,181	159,041	90,663
Depreciation and Amortization	652,369	625,077	680,237
Interest expense	6,594	6,594	6,779
Other Expenses	86,576	113,176	100,467
Total Expenses	12,210,456	12,315,979	11,198,175
\$ Net Loss	\$ (1,728,478)	\$ (2,514,905)	\$ (719,741)
CASH FLOW OPERATIONS - estimate			
	(1,076,109)	(1,889,828)	

For better comparison between years - "one-time" expenses that affect bottom line:

Medicare cost report settlement	436,000	(525,000)
Health insurance payment made by the City		(97,000)
Assets purchased by the City for the Hospital		(117,000)
Actuarial changes in PERS		(125,000)
"Restated" Net Loss \$	(1,728,478)	(2,078,905)
		(1,583,741)

**CORDOVA COMMUNITY MEDICAL CENTER
YEAR 2020 CAPITAL BUDGET
11/25/2019**

Priority	Department	Item	Cost
1	Emergency Room	Stretcher	10,500
1	ER/Nursing	EKG machine	21,950
1	ER/Nursing	Zoll R Series ALS defibrillator	38,723
1	ER/Nursing	Smart IV pumps (2x)	20,000
1	ER/Nursing	IV pumps (4x)	16,500
1	ER/Nursing	Glucose monitor CLIA Waved Testing	13,859
1	ER/Nursing	Bi-pap machine	5,000
1	Nursing	Call system	45,500
			<hr/> 172,032
2	ER/Nursing	Eye tono pen	4,000
2	ER/Nursing	ALS/intubation simulation maniquinn	7,800
2	ER/Nursing	Vital sign monitors with carts (4X)	35,760
2	Laboratory	Piccolo Xpress lab analyzer	20,000
			<hr/> 67,560
3	Plant	Sprinkler - replace remaining corroded pipe and fittings in attic	18,585
3	Plant	Replace corroded roof on sand shed	8,828
			<hr/> 27,413
			<hr/> <hr/> 267,005

Priority Codes:

- 1 Patient safety
- 2 Service improvement
- 3 Infrastructure needs