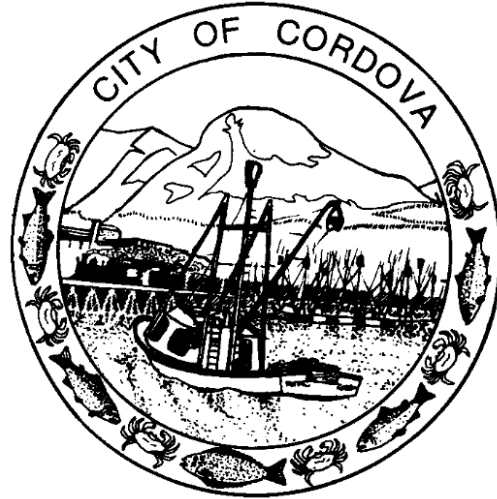


# 2019 BUDGET





# CITY OF CORDOVA, ALASKA

## 2019 COUNCIL APPROVED BUDGET

### **Mayor**

Clay Koplin

### **City Council**

James Burton

Kenneth Jones

Jeff Guard

Melina Meyer

Anne Schaefer

David Allison

James Wiese

### **City Manager**

Alan Lanning

### **Interim Finance Director**

Dean Baugh

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**CITY OF CORDOVA  
2019 BUDGET**

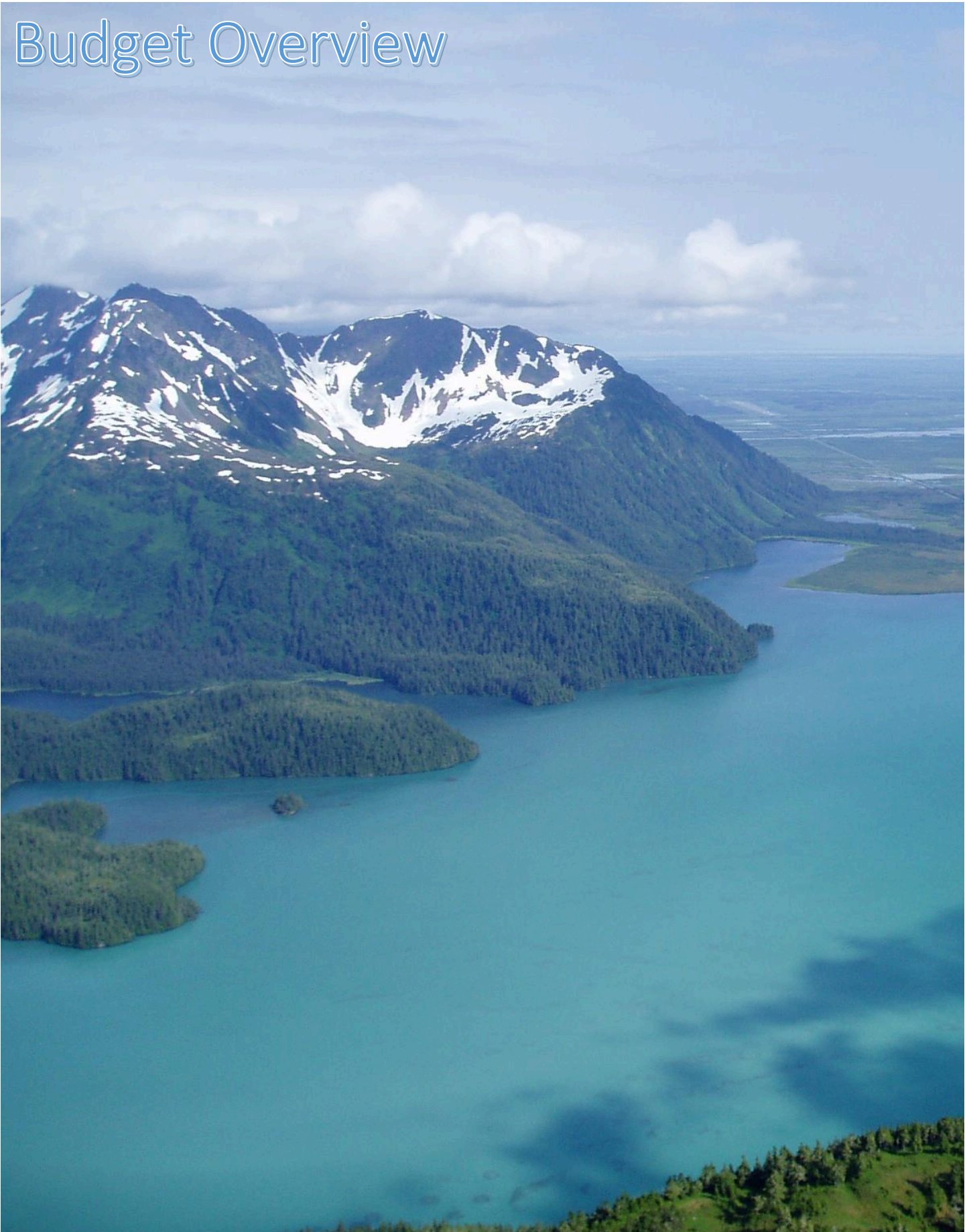
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CITY OF CORDOVA  
2019 BUDGET

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# Budget Overview





## EXECUTIVE SUMMARY

***SUBJECT: Fiscal Year (FY) 2019 Budget Executive Summary:***

***From: Alan D. Lanning, City Manager***

The preparation of the FY2019 budget represents several changes from past years and in some respects a transition back to earlier methodologies. The Cordova City Council Strategic Planning process encouraged budgets less dependent upon federal and State sources of revenue. The City of Cordova City Council passed and implemented two new revenue sources for FY2018, anticipating approximately \$300,000 in new revenue. However, voters rejected both sources of revenue, a 4 cent a gallon fuel tax and an increase in the sales tax cap. This eliminated the revenue in the FY2018 budget, but Raw Fish Tax numbers were again strong, offsetting the revenue loss. With Economic Sustainability still the core value, several changes are present in the FY2019 budget, diversions from last year. In the FY2019 budget, property tax rates are being held steady and sales tax collections are anticipated to be lower. The FY2019 budget anticipates a larger "debt service reimbursement" from the State and the budget anticipates "Secure Rural School receipts" in the calculations. The "Secure Rural Schools receipts" and the larger debt service reimbursement make up the bulk of a budget revenue increase with about 3% more revenue. It is also anticipated that all four Enterprise Funds will see 5% fee increases, perhaps in multiple years, in an effort to provide equipment and capital replacement funds.

The FY2019 budget contemplates some small paving projects, sidewalk replacement, equipment replacement and a few other small projects. Staff turnover will be a large concern in FY2019, highlighted by losses in Public Works, Finance, Information Services and others anticipated. Recruiting efforts began in FY2018, but recruiting is difficult in rural Alaska. The end of FY2018 and the Beginning of FY2019 will see incumbent staff taking on additional duties and responsibilities until recruiting efforts are successful or other changes are made to the organization. The City continues to partner with local agencies and entities toward an Economically Sustainable budget and community. The City of Cordova approved several new projects including the Prince William Sound Science Center location and campus. The City is working closely with Cordova Electric Cooperative to provide sustainable power and reliable power grid improvements, through the NREL and other partners. The City is working with the Copper River Watershed Project, working toward a more sustainable recycling effort. The City is working closely with CCMC in an ongoing effort to create efficiencies, including sharing staff positions and implementing purchasing efficiencies. The City of working with NVE on a variety of projects, with an emphasis in the law enforcement area and security efforts. Both the City of Cordova and CCMC continue to partner on medical insurance, creating cost savings and maintaining benefit levels for City and CCMC staff. Medical insurance renewals will see a slight decrease, which is outstanding news for the plan. Other projects include the Comprehensive Plan and BUILD grant process, both anticipated to be completed in FY2019.

A conservative fiscal approach is still top priority. While the City has experienced some relief in both State and federal funding, the primary goal remains to be as fiscally independent as practical. FY2019 and FY2020 will continue to be fiscally challenging years and new revenue sources must be pursued. Equipment replacement and facility replacement are not part of the FY2019 budget and the City's equipment, some of the larger equipment is aging and maintenance is an ongoing problem. Even with these improvements in the budget, the City of Cordova must still become more efficient and work toward a sustainable local economy. With a dedicated and experienced City staff and a proactive and involved City Council, we believe Cordova will meet its challenges and both sustain and thrive.

Thanks to those who assisted in preparing this document by submitting data and information and a special thanks to Jon Stavig, Barb Webber, Leif Stavig, and Dean Baugh.

Most Respectfully,



Alan D. Lanning  
City Manager



## BUDGET RESOLUTIONS

### CITY OF CORDOVA, ALASKA RESOLUTION 12-18-33

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF CORDOVA, ALASKA,  
ADOPTING AN OPERATING AND CAPITAL BUDGET FOR FISCAL YEAR 2019  
AND APPROPRIATING THE AMOUNT OF \$15,538,342 AS SUMMARIZED  
PURSUANT TO THE FOLLOWING TABLE**

FUND	REVENUES	PLUS INTERFUND TRANSFERS IN	LESS INTERFUND TRANSFERS OUT	TO or (FROM) RESERVE	APPROPRIATION
General Fund	\$11,063,428	\$461,491	\$37,766	\$0	\$10,564,171
Permanent Fund	\$390,406	\$38,984	\$0	\$429,390	\$0
Fire Dept Vehicle Acquisition Fund	\$75,000	\$0	\$0	\$67,500	\$7,500
Vehicle Removal Fund	\$0	\$0	\$0	<16,301>	\$16,301
Governmental Capital Projects	\$78,559	\$37,766	\$0	\$0	\$78,559
Governmental Funds Total	\$11,607,393	\$538,241	\$37,766	\$496,890	\$10,666,531
Harbor & Port Enterprise Fund	\$1,492,401	\$0	\$332,214	\$0	\$1,492,401
Harbor Fund Dep'n Reserve	\$0	\$150,000	\$0	\$150,000	\$0
Sewer Enterprise Fund	\$828,114	\$0	\$201,375	\$0	\$1,029,489
Sewer Capital Projects	\$0	\$0	\$0	\$0	\$0
Sewer Fund Dep'n Reserve	\$0	\$100,000	\$0	\$100,000	\$0
Water Enterprise Fund	\$762,643	\$0	\$131,643	\$0	\$894,286
Water Capital Projects	\$0	\$0	\$0	\$0	\$0
Water Fund Dep'n Reserve	\$0	\$50,000	\$0	\$50,000	\$0
Refuse Enterprise Fund	\$1,145,392	\$0	\$222,993	\$0	\$1,368,385
Refuse Dep'n Reserve	\$0	\$50,000	\$0	\$0	\$0
Refuse Fund - Landfill	\$0	\$50,000	\$0	\$50,000	\$0
Odiak Camper Park Fund	\$75,000	\$0	\$12,250	\$0	\$87,250
Enterprise Funds Total	\$4,303,550	\$400,000	\$900,475	\$350,000	\$4,871,811
TOTALS APPROPRIATION	\$15,910,943	\$938,241	\$938,241	\$846,890	\$15,538,342

**WHEREAS**, the City Manager submitted his proposed FY19 Operating Budget; and,

**WHEREAS**, the City Council has conducted work sessions reviewing the proposed 2019 budget, and submitted its recommendations, and held a public hearing on December 19, 2018 on the proposed 2019 operating & capital budget; and

**WHEREAS**, in the amount appropriated from the General Fund, **\$1,750,000** is included for the Cordova Public Schools.

**NOW, THEREFORE BE IT RESOLVED THAT** the City Council of the City of Cordova, Alaska, hereby adopts the City Operating and Capital Budgets and appropriates such

CITY OF CORDOVA  
2019 BUDGET

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funds for FY19, for the period of January 1, 2019 to December 31, 2019, in the amount of **\$15,538,342.**

**BE IT FURTHER RESOLVED** that all unencumbered balances remaining in each fund as of January 1, 2020 shall be transferred to the unappropriated fund balance of the respective fund from which appropriated.

**PASSED AND APPROVED THIS 19<sup>th</sup> DAY OF DECEMBER 2018**



David Allison, Vice Mayor

ATTEST:



Susan Bourgeois, CMC, City Clerk

**CITY OF CORDOVA, ALASKA  
RESOLUTION 03-19-14**

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF CORDOVA, ALASKA,  
AUTHORIZING THE CITY OF CORDOVA TO AMEND THE FY19 BUDGET IN THE  
AMOUNT OF \$25,000.00 FOR THE DESIGN DRAWINGS FOR A  
RENOVATION/EXPANSION OF THE ODIK CAMPER PARK**

**WHEREAS**, the City Council of the City of Cordova has adopted the City Operating Budget and appropriated funds for FY 19 for the period of January 1, 2019 to December 31, 2019.

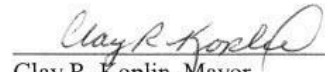
**WHEREAS**, the Odiak Camper Park fund has cash reserves available for projects, which are neither encumbered nor expected to be spent by year end. As of 2019 the reserve balance is \$140,000.

**WHEREAS**, the funds will be appropriated in line item 506-400-52180 professional services. to fund the design and engineering drawings of a renovation/expansion of the Odiak Camper Park, for the purpose of applying for a Land Water Conservation Fund (LWCF) grant.


**NOW, THEREFORE, BE IT RESOLVED** by the City Council of the City of Cordova, that: authorizes the amendment of the FY19 Budget and in the amount of \$25,000.00 for the design and engineering drawings of a renovation/expansion of the Odiak Camper Park.

**PASSED AND APPROVED THIS 20<sup>th</sup> DAY OF MARCH 2019.**



  
Clay R. Koplin, Mayor

ATTEST:

  
Susan Bourgeois, CMC, City Clerk

**CITY OF CORDOVA, ALASKA  
RESOLUTION 05-19-20**

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF CORDOVA,  
ALASKA, AUTHORIZING AMENDMENT TO THE FY19 BUDGET IN THE  
AMOUNT OF \$124,735.**

**WHEREAS**, the City Council of the City of Cordova, Alaska has adopted the City Operating Budget and appropriated funds for FY 19 for the period of January 1, 2019 to December 31, 2019; and

**WHEREAS**, staff is requesting that the following amendments be made to the FY19 budget as several items went unrecognized at the time of budget adoption: “transfers out” of various funds require accompanying “transfers in” to balance, two debt services payments need to be corrected, Fund 203 requires a budget, the Permanent fund earnings projections need to be added to the budget, Bidarki roof replacement needs to be budgeted, PW administration and vehicle removal expenses need to be amended for accuracy; and

**WHEREAS**, the funds will be appropriated in following line items:

Account	Current	Proposed	Adjustment	Description
101-895-58042	\$730,000	\$765,000	\$35,000	Debt Service
101-895-58065	\$144,000	\$152,000	\$8,000	Debt Service
104-390-41030	-	\$11,164	\$11,164	Transfer to PF-Sewer
104-390-41032	-	\$1,164	\$1,164	Transfer to PF-Water
104-390-41070	-	\$20,328	\$20,328	Transfer to PF-Harbor
104-390-41075	-	\$2,328	\$2,328	Transfer to PF-Refuse
104-390-41085	-	\$4,000	\$4,000	Transfer to PF-Odiak
401-390-49999	-	\$37,766	\$37,766	Transfer to CIP-GF
702-390-41030	-	\$150,000	\$150,000	Transfer to Reserves-Harbor
703-390-41030	-	\$100,000	\$100,000	Transfer to Reserves-Sewer
704-390-41030	-	\$50,000	\$50,000	Transfer to Reserves-Water
705-390-41030	-	\$50,000	\$50,000	Transfer to Reserves-Refuse
805-390-41030	-	\$50,000	\$50,000	Transfer to Reserves-Landfill
203-300-40430	-	\$50,000	\$50,000	Ambulance Charges
203-400-52180	-	\$8,000	\$8,000	Professional Charges
205-300-40430	-	\$17,000	\$17,000	Sale of Impounds
205-401-50000	-	\$2,000	\$2,000	Salaries
205-401-50010	-	\$2,000	\$2,000	OT
205-401-50015	-	\$6,000	\$6,000	On Call

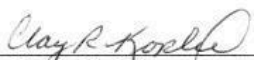
CITY OF CORDOVA  
2019 BUDGET

205-401-58100	-	\$7,000	\$7,000	Impound Expenses
104-366-55040	-	\$10,000	\$10,000	Earnings-CT
104-300-40325	-	\$200,000	\$200,000	Earnings-PF
401-366-55040	-	\$99,735	\$99,735	Insurance Reimbursement
401-701-55004	-	\$99,735	\$99,735	Bidarki Roof Repair
101-601-50000-- 50150	-	\$158,662	\$158,662	Salary and Benefits
101-423-50000-- 50150	\$235,649	\$105,299	(\$130,350)	Salary and Benefits
101-441-50000-- 50150	\$851,368	\$794,318	(\$57,050)	Salary and Benefits
101-442-50000-- 50150	\$250,129	\$235,867	(\$14,262)	Salary and Benefits
			<b>\$124,735</b>	<b>Total Expense increase</b>
			\$476,750	Total Transfers revenue increase
			\$377,686	Total Revenue increase


**NOW, THEREFORE, BE IT RESOLVED** by the City Council of the City of Cordova, Alaska, that amendment to the FY19 Budget in the amount of \$124,735.00 as specified in the above chart, is hereby authorized and approved.

**PASSED AND APPROVED THIS 1<sup>st</sup> DAY OF MAY 2019.**



  
Clay R. Koplin, Mayor

ATTEST:

  
Susan Bourgeois, CMC, City Clerk

**CITY OF CORDOVA  
2019 BUDGET**

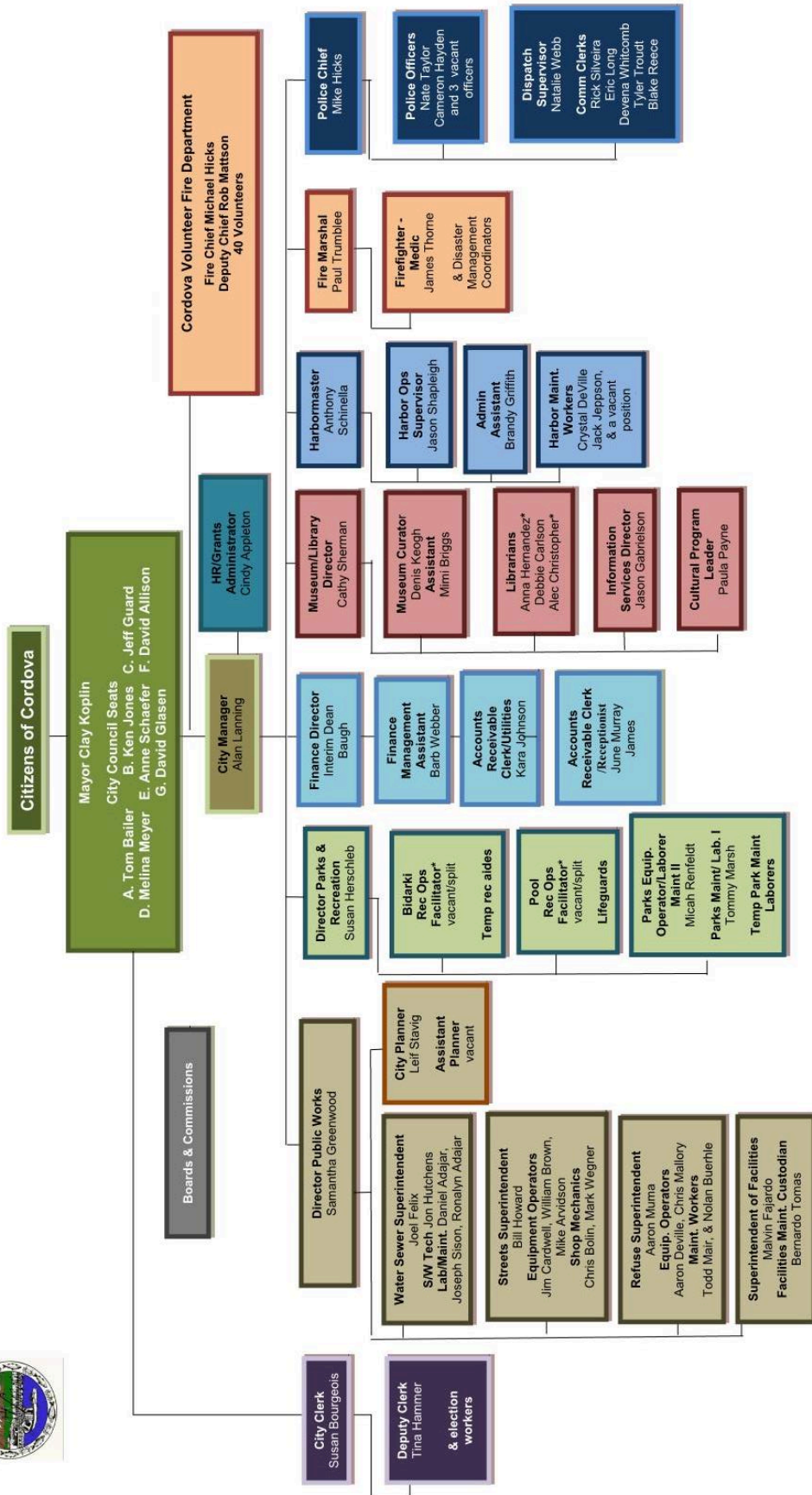
## BUDGET SCHEDULE

DATE		EVENT
6/15/2018		Staff prepares, budget narratives, goals and objectives, budget plans.
7/18/2018		Departments receive excel budget worksheets. 1st budget, revenue discussion with Council.
8/1/2018		Departmental budget worksheets due. Rate analyses due. 2 <sup>nd</sup> Budget work session, Council discussion.
8/15/2018		Council has 3 <sup>rd</sup> work session and staff presentation regarding 2018 budget.
8/29/2018		Dept. Heads meet with Finance Director to work out details of Dept. Budgets and fee structure. Dept.'s deadline to submit completed budget worksheets, including narratives, line item justifications and capital items or projects, and written explanation of additional personnel, wage increases, fee changes, and significant changes in operation budgets to Finance Director.
9/1/2018		Human Resources provides budget of personnel costs to City Manager & Finance Director. 4 <sup>th</sup> Council budget work session.
9/5/2018	Council Work Session	4 <sup>th</sup> Council Work session. Review of 2019 Budget and related documents.
9/19/2018	Council Work Session	Ongoing review of 2019 Budget and related Documents.
10/3/2018	Council Work Session	Ongoing review of 2019 Budget and related Documents.
10/17/2018	Council Work Session	Ongoing discussion and review of FY2019 budget.
11/7/2018	Council Work Session	Ongoing discussion and review of FY2019 budget.
11/21/2018	Council Work Session	Ongoing discussion and review of FY2019 budget.
12/19/2018	Regular Meeting	Public Hearing and Adoption of FY2019 Budget and FY2019 Fee schedule.
3/20/2019	Regular Meeting	FY2019 Budget Amended by Resolution 03-19-14
5/1/2019	Regular Meeting	FY2019 Budget Amended by Resolution 05-19-20



# ORGANIZATIONAL CHART

As of May 3, 2019





## CORDOVA STRATEGIC ACTION PLAN

### **CORDOVA STRATEGIC ACTION PLAN 2017**

### **ECONOMIC SUSTAINABILITY**

#### **STRATEGIC PLAN PRIORITIES**

- Financial Plan
- Economic Development
- Support Partnerships
- Infrastructure
- Internal Services

#### **FINANCIAL PLAN**

- Implement 20/20 budget Plan
  - Self-Sustaining Budget
  - Staffing Reorganization Tied To Budget Model
  - Increase Operational Budgets to 2016 Level
  - Taxes-Exemptions/Exceptions Review/Implementation
- CSD Full Funding Goal-Based on Available Funding
- CCMC-Sustainable Financial Model
- Comprehensive Rate Analysis-All Funds
- Pursue Grant Funding
- Sustainable Economic Model-Self Reliance

#### **ECONOMIC DEVELOPMENT**

- Tourism Promotion
- Event Development - Conferences
- Staffing Expertise
- Eco-Tourism
- Grow/Maintain Current Events/Festivals
- Improve Marketing and Marketing Tools-Regional
- Fishery Support/Harbor Improvement/Growth
- Additional Economic Development Partners
- Cordova Center Utilization

#### **SUPPORT PARTNERSHIPS**

- Build/Maintain Strong Partnerships
- Project Collaboration
  - Chamber Move
  - Crater Lake
  - USFS Special Use Permits
  - USCG FRC (Cutter)
  - PWSSC Potential Move and Land
  - Whitshed Sidewalk Projects
  - NVE and Private Partnerships

## INFRASTRUCTURE

- Sidewalks-Adams St./Sidewalk Plan/Whitshed
- Water System-Additional Capacity-Crater Lake
- Street Improvements-Phase II Plan
- Foster Partnerships
- Expand Odiak-RV Spaces
- Oil Reuse Project-Partnerships
- Ski Hill Summer Use
- Code Review: Chpt. 16-17-18
- Comprehensive Plan Review
- Code Review Chpt. 4
- Provide Modern Comprehensive Infrastructure
- Land availability/development

## INTERNAL SERVICES

- Staffing to 20/20 Plan
- Reorganize to 20/20 Plan
- Review Code Chap. 16-17-18
- Review Code Chap. 4
- Review Comprehensive Plan
- Program Evaluations/Work Flow Analysis
- Process Improvements
- Staff Training and Development

## STRATEGIC WORK PLAN

- 2017 Action Items
  - Tax Review and Implementation--C
  - Rate Studies-All Funds--C
  - Adams St. Sidewalk Project--IP
  - Redefined Budgeting Process-May--C
  - Begin Tourism/Marketing Efforts/Event ID--IP
  - Develop Service Delivery System Efficiencies--IP
  - Waste Oil Project-2017 Phase I-Centrifuge and Building Configuration--IP
  - Promote conferences through City, CCMC, CSD--IP
  - Evaluation of Partnerships--IP
  - Complete Strategic Plan 2017--C
  - CIP Cross Reference-Capital Priorities--C

## STRATEGIC WORK PLAN

- 2018 Action Items
  - Comprehensive Plan Review--C
  - Chapter 4 Review--IP
  - Chapter 18 Review (16 & 17 To Follow)--IP
  - Waste Oil Project 2018 Phase II-System efficiency--OH
  - Reorganization Phase I-System efficiencies--IP
  - Marketing Event Promotion Phase I-Brainstorming--IP
  - Project Development-RV Park--IP
  - Marketing-Promotion Improvements--IP

## STRATEGIC WORK PLAN

- 2019 Action Items
  - Ongoing Reorganization
  - Development/Implementation of Capital Plans
  - Chapter 4 Revision
  - Comprehensive Plan Completion
  - Harbor loan/grant Project
  - BUILD Grant Application
  - E911/Addressing System
  - Improved Recruiting Efforts

**CITY OF CORDOVA  
2019 BUDGET**

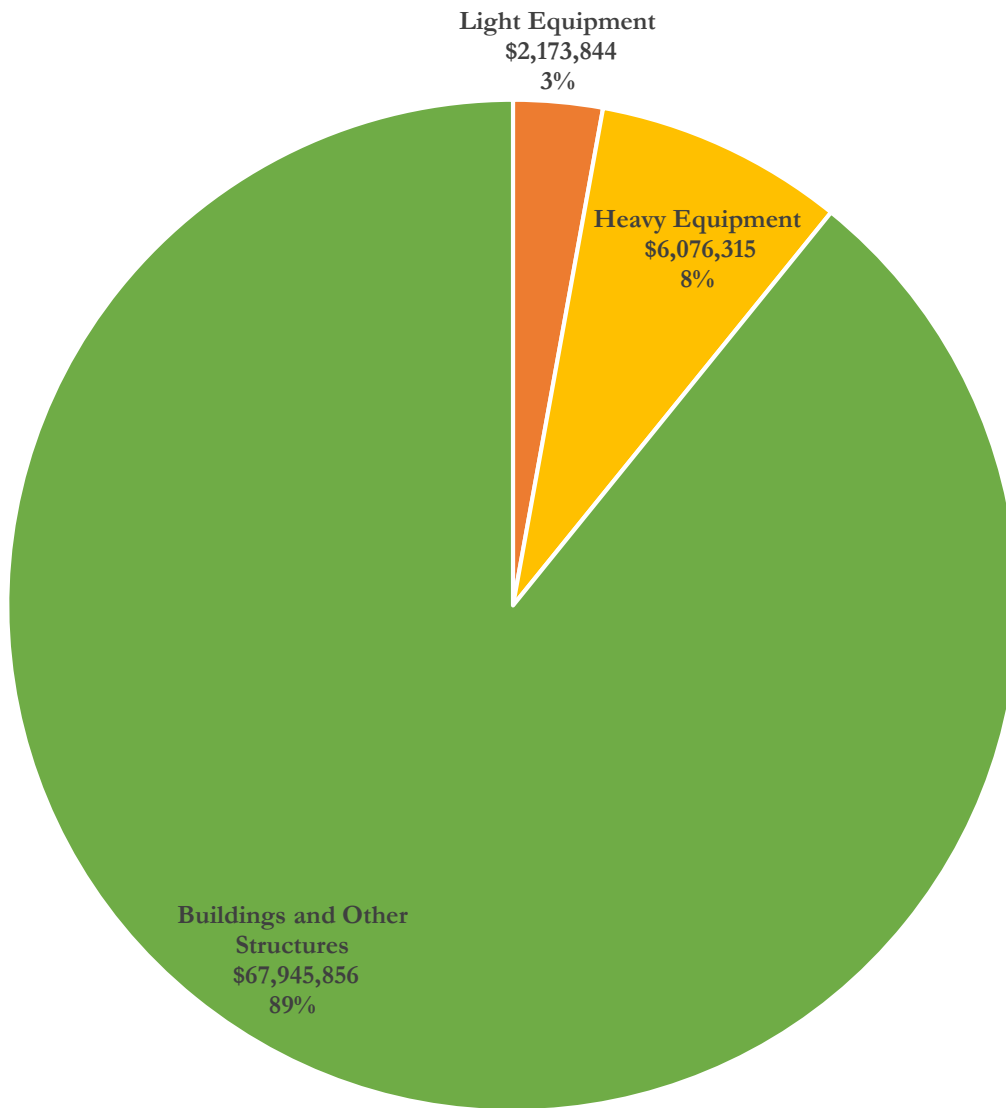
## EQUIPMENT LIST

<i>Model Year</i>	<i>Make</i>	<i>Model</i>	<i>Department</i>	<i>Replacement Cost</i>	<i>Estimated Life</i>	<i>Estimated Replacement Date</i>	<i>Service Years Remaining</i>	<i>Current Condition</i>
2005	Ford	Focus	Admin	\$22,000	10	2015	-4	Good
1942	Ford	Fire Truck	Fire	\$650,000	30	1972	-47	Antique
1984	Pierreville	Fire Truck	Fire	\$650,000	20	2004	-15	Fair
1994	Kawasaki	Mule-Mini	Fire	\$25,000	15	2009	-10	Good
2003	Ford	F350	Fire	\$50,000	10	2013	-6	Good
2004	Chevrolet	Silverado	Fire	\$65,000	10	2014	-5	Good
1997	Ford	E350	Fire	\$200,000	20	2017	-2	Good
2003	Saber	Fire Truck	Fire	\$650,000	20	2023	4	Good
2005	International	Fire Truck	Fire	\$600,000	20	2025	6	Good
2005	International	Heavy Rescue	Fire	\$650,000	20	2025	6	Good
2005	Honda ATV	TXR500FMG	Fire	\$12,000	20	2025	6	Good
2005	Honda ATV	TXR500FMG	Fire	\$12,000	20	2025	6	Good
2007	Ford	E-450	Fire	\$200,000	20	2027	8	Good
2004	Haulmark	MCI trailer	Fire	\$32,000	20	2024	5	Good
2004	Haulmark	Snow machine Trailer	Fire	\$15,000	20	2024	5	Good
2005	Cargo Mate	Hazmat Response Trailer	Fire	\$25,000	20	2025	6	Good
2011	Blazer	City EM Trailer	Fire	\$16,000	20	2031	12	Good
2000	Ford	F250	Harbor	\$35,000	10	2010	-9	Needs Replacement
2003	Ford	F550	Harbor	\$45,000	10	2013	-6	Good
2006	Ford	F250	Harbor	\$35,000	10	2016	-3	Good
1998	Melroe	873 Bobcat	Harbor	\$65,000	20	2018	-1	Good
2001	Genie/Man-Lift	Z-Boom, Z-45/25J	Harbor	\$25,000	20	2021	2	Good
2008	Marine Travel Lift	150CII	Harbor	\$775,329	15	2023	4	Good
2015	Ford	F250	Harbor	\$35,000	10	2025	6	Good
2010	Heavy Weather	Skiff 18' w/outboard	Harbor	\$30,000	15	2025	6	Good
1993	Chevrolet	Astro	Parks & Rec	\$30,000	10	2003	-16	Needs Replacement
1990	Bluebird	Bus	Parks & Rec	\$100,000	15	2005	-14	Fair
1995	Gmc	Vandura	Parks & Rec	\$25,000	10	2005	-14	Fair
2008	Ford	F250	Parks & Rec	\$35,000	10	2018	-1	Good
2002	SkyJack	SJPX30 Man lift	Parks & Rec	\$6,500	20	2022	3	Fair
2008	Ldtd	Utility Trailer	Parks & Rec	\$10,000	20	2028	9	Good
2008	Ldtr	Utility Trailer	Parks & Rec	\$5,000	20	2028	9	Good
2011	KUBOTA TRACTOR	B3030HSDC	Parks & Rec	\$34,515	15	2026	7	Good
2007	Ford	Expedition	Police	\$65,000	10	2017	-2	Good
2008	Ford	Expedition	Police	\$65,000	10	2018	-1	Needs Replacement
2008	Ford	Expedition	Police	\$65,000	10	2018	-1	Fair
2008	Chevrolet	Tahoe	police	\$16,000	10	2018	-1	Good
2010	Ford	Expedition	Police	\$65,000	10	2020	1	Good
2015	Ford	Explorer	Police	\$55,000	10	2025	6	Good
1991	Ford	L-8000	Public Works	\$80,000	15	2006	-13	Good

**CITY OF CORDOVA  
2019 BUDGET**

<i>Model Year</i>	<i>Make</i>	<i>Model</i>	<i>Department</i>	<i>Replacement Cost</i>	<i>Estimated Life</i>	<i>Estimated Replacement Date</i>	<i>Service Years Remaining</i>	<i>Current Condition</i>
1988	International	S Series 1954	Public Works	\$150,000	20	2008	-11	Good
1989	Entyre	Chip Spreader	Public Works	\$100,000	20	2009	-10	Fair
1997	Ford	Cf7000	Public Works	\$315,000	15	2012	-7	Needs Replacement
2005	Ford	Expedition	Public Works	\$45,000	10	2015	-4	Needs Replacement
2005	Ford	Expedition	Public Works	\$45,000	10	2015	-4	Needs Replacement
1987	Ford	12Cy	Public Works	\$118,000	30	2017	-2	Needs Replacement
1999	Cat	IT62G Loader	Public Works	\$300,000	20	2019	0	Fair
2009	Chevrolet	Pickup	Public Works	\$30,849	10	2019	0	Good
2000	Freightliner	FIs112R	Public Works	\$170,000	20	2020	1	Good
2011	Ford	F250	Public Works	\$35,000	10	2021	2	Good
2012	Ford	F250	Public Works	\$35,000	10	2022	3	Good
2002	Dynapac	Roller	Public Works	\$60,000	20	2022	3	Good
2003	Cat	Grader 163h	Public Works	\$375,000	20	2023	4	Good
2009	HP	DesignJet T1200	Public Works	\$10,000	15	2024	5	Good
2009	Contex	SD 4450	Public Works	\$10,000	15	2024	5	Good
2006	RamVac	CM3600 Vacuum Trailer	Public Works	\$170,000	20	2026	7	Good
2009	Mack	Gu813	Public Works	\$136,108	20	2029	10	Good
2010	Volvo Loader	L120F	Public Works	\$300,000	20	2030	11	Good
2014	Motor Grader	140M2	Public Works	\$378,000	20	2034	15	Good
2014	Ray-Tech Infrared	Combination Reclaimer & Pavement Heater	Public Works	\$100,000	20	2034	15	Good
2014	Wacker Roller	RD 12A-90	Public Works	\$20,000	20	2034	15	Good
?	Rex Works	Drum Compactor	Public Works	\$70,000	20	?	?	Fair
1989	Cat	950 E Loader	Refuse	\$300,000	20	2009	-10	Needs Replacement
1997	Mack	Refuse Packer	Refuse	\$240,000	15	2012	-7	Needs Replacement
2000	Melroe	Bobcat 963 Loader	Refuse	\$80,000	15	2015	-4	Needs Replacement
2005	Ford	F-450	Refuse	\$50,000	10	2015	-4	Fair
2000	Freightliner	Refuse Truck	Refuse	\$150,000	15	2015	-4	Needs Replacement
2005	Chevrolet	Silverado	Refuse	\$34,600	10	2015	-4	Fair
2001	Whittke	40YD Front Loader	Refuse	\$230,980	15	2016	-3	Needs Replacement
2007	Peterbilt	320	Refuse	\$244,000	15	2022	3	Fair
2002	Hitachi	EX230LC	Refuse	\$200,000	20	2022	3	Fair
2004	Harris Badger	Baler	Refuse	\$600,000	20	2024	5	Needs Replacement
2014	Ford	F550	Refuse	\$110,000	10	2024	5	Good
2011	Gehl	Skid Steer Loader	Refuse	\$65,000	15	2026	7	Good
1999	Ford	F-450	Water Sewer	\$50,000	10	2009	-10	Good
2000	Ford	F250	Water Sewer	\$35,000	10	2010	-9	Needs Replacement
1992	Cat	436B Backhoe	Water Sewer	\$125,000	20	2012	-7	Needs Replacement
1992	Ford	Sewer Vac Truck	Water Sewer	\$330,000	20	2012	-7	Fair
2005	Chevrolet	Express	Water Sewer	\$35,000	10	2015	-4	Needs Replacement
2007	Ford	F150	Water Sewer	\$30,000	10	2017	-2	Fair
2015	Ford	F250	Water Sewer	\$35,000	10	2025	6	Good
2018	Chevrolet	Silverado 2500	Water Sewer	\$35,000	10	2028	11	Good

VALUE OF EQUIPMENT, BUILDINGS, AND STRUCTURES



**Light Equipment** – Work Trucks, Trailers, Small Equipment, Etc.

**Heavy Equipment** – Loader, Bus, Fire Trucks, Etc.

**Buildings and Other Structures** – City Buildings, Water Tanks, Outbuildings, Etc.

## FACILITY MAINTENANCE NEEDS

All rough order of magnitudes (ROM) are very approximate and currently not based on any proposals, engineer estimates, or bids and are not to be used for budgeting.

### School Facilities

#### Mt. Eccles

##### Exterior Playground Restroom

ROM: \$10,000

The playground gets used year-round even when school is out. If the building is locked the children don't have access to any restrooms. A few options exist to provide a summer portable toilet or build a restroom facility on or near the playground. Different solutions are being considered and discussed ranging from a portable toilet to a permanent restroom facility located outside. Depending on the solution it could require additional funding to construct a facility building.

#### High School

##### HVAC

ROM: \$30,000

The HVAC system at the High School has been reviewed by 2 HVAC contractors to review the condition of the system and the potential requirements to keep it operational. Proposals are forth coming and will provided additional details on items that need corrective action. Many items could be replaced and incorporated via attrition if needed.

##### Boilers

ROM: \$10,000

The building has 3 boilers and a used oil burner. The used oil burner is currently in the process of being rebuilt and will likely be back online before the winter. Of the other 3 boilers, the largest has been nonfunctional for numerous years and needs to be repaired prior to returning to an online status. The second boiler runs during the winter and generally meets the needs of the building. The 3<sup>rd</sup> boiler is undersized and acts as a back up to the 2<sup>nd</sup> boiler and often meets the needs during the off seasons. These boilers will need some maintenance to bring them up to 100%.

##### Extended Storage Area

ROM: \$15,000

The High School building has limited storage areas for all the activities that go on in the building. The staff is considering constructing an exterior addition to the gym area where non-temperature sensitive items could be stored. The staff is looking at making this project a student class in which the design, permitting, and construction will all be done by the students. Some materials are likely going to be donated while others would still need to be purchased to complete the project. This project has not been approved or prioritized at this time.

### Cordova Community Medical Center

##### Fire safety sprinkler system

ROM: \$150,000

The sprinkler pipes are original and over the years have started to corrode. On their last inspection, lots of areas of the pipe showed pitting. Some areas have been upgraded as needed but a full facility review needs to be done and replacement is likely in many locations. CCMC staff is currently in talks with Taylor Fire Protection for a budget number.

##### Underground Storage Tank

ROM: \$150,000

The fuel tank for CCMC is a large underground storage tank that has no record of leaking at this point. If there ever was to be a leak or failure of the tank the fuel would travel to waterways quickly. This tank needs to be removed from the ground and a new above ground tank needs to be installed. An above ground tank was quoted in 2014 and has been priced around \$36,000 just for the tank.

##### Relocation of Generators

ROM: \$150,000

The current generators are located on the basement level of the facility. Numerous inspections have recommended that the generators be relocated to an outside generator shed to meet current standards. At this point the generators are grandfathered in and are tested monthly.



**CITY OF CORDOVA  
2019 BUDGET**

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Medical Vacuum System

ROM: \$45,000

The current Medical Vacuum is located on the basement in the mechanical/boiler room. During an inspection conducted by an outside company, several deficiencies were found. The deficiencies found were due being outdated equipment and not having the current alarm & safety features, per NFPA 2012 code.

Demo & Removal of Stack & Incinerator Unit

ROM: \$10,000

The incinerator building is located outside the adjacent from the garage of the hospital. The incinerator building was built in the early 90's, after the previous incinerator caught cut fire and damaged part of the garage area of the hospital. The incinerator has since been put out of commission due to EPA's regulations. The incinerator now serves as a storage building with a leaking roof and the decommissioned incinerator unit. Solution will be to demo/remove the incinerator unit & fix the roof, to fully utilize the building.

**Public Safety Building**

Adjust Heating System

ROM: \$12,000

This building is not being used in the same matter that the heating system was designed for and new efficiencies are being considered to reduce the amount of oil being consumed. Solutions are being considered and the expense of this project could be reduced and potentially be funded in the facilities budget.

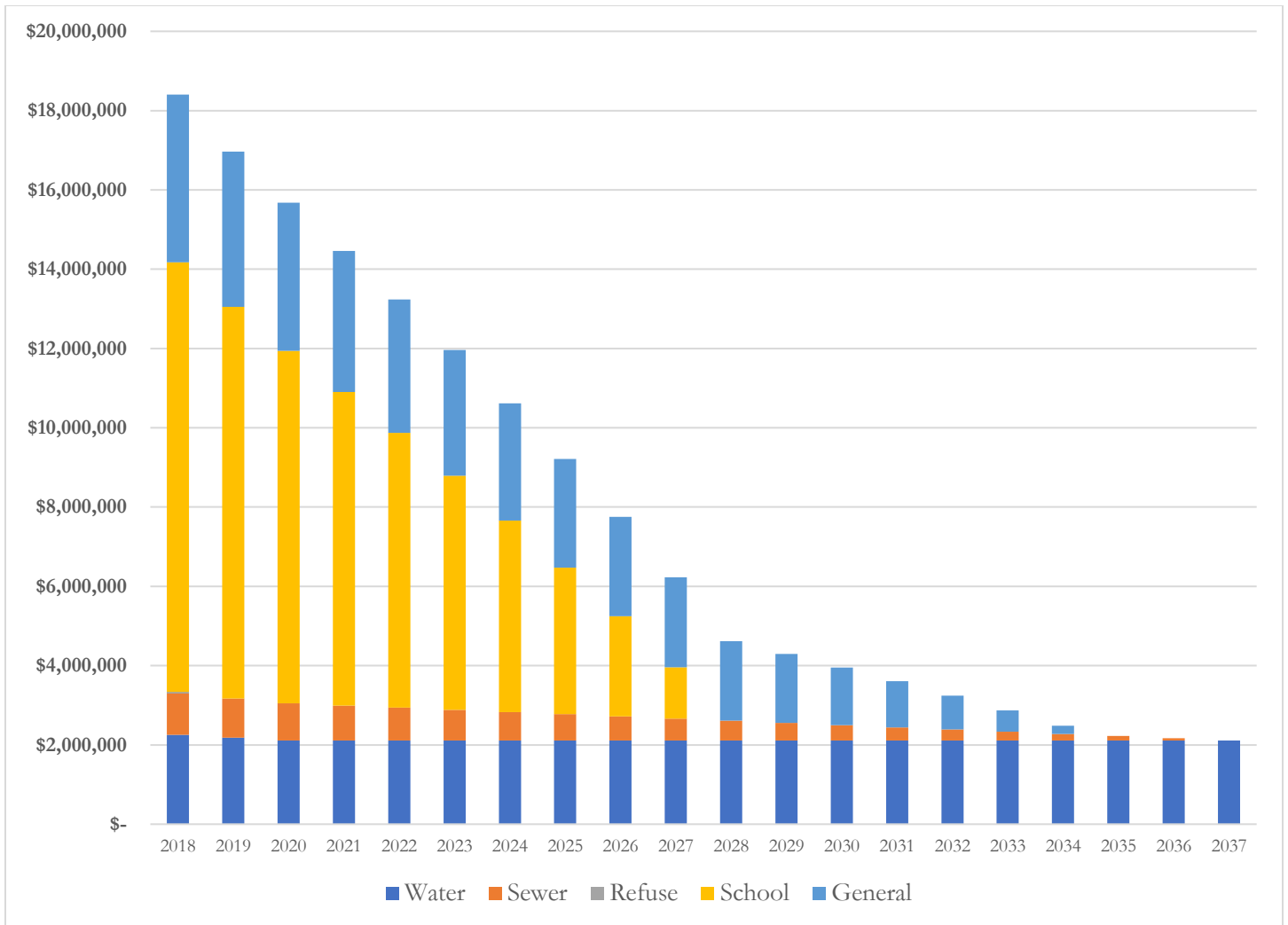


**CITY OF CORDOVA  
2019 BUDGET**

## DEBT SERVICES SCHEDULE

Summary Of Long Term Debt - All Funds										
City Of Cordova										
2018-19										
Type	Description	Lender	Fd.	Payoff	Int Rate	Issue\$	Balance 12/31/2018	Principal	Interest	Balance 12/31/2019
Water Loan	Water Loan 261031	ADEC	✓ 504	2020	0.015	1,380,884	138,089	69,044	2,071	69,045
Loan	Water Loan 261141 Project not complete yet	ADEC	✓ 504	??	0.015	2,114,125	2,114,125	-	-	2,114,125
Total Water						3,495,009	2,252,214	69,044	2,071	2,183,170
Sewer Loan	Sewer Loan 261071	ADEC	✓ 503	2037	0.015	1,100,000	1,045,000	55,000	15,675	990,000
Total Sewer						1,100,000	1,045,000	55,000	15,675	990,000
Refuse GO	2015-1-B 20%	Bond Bank	✓ 505	2020	2-4%	175,000	38,000	38,000	1,520	-
Total Refuse						175,000	38,000	38,000	1,520	-
School GO	2011 III	Bond Bank	✓ 101	2021	3-5%	445,000	155,000	50,000	7,250	105,000
GO	2010B II taxable	Bond Bank	✓ 101	2020	3.75-4.507%	210,000	90,000	45,000	4,236	45,000
GO	2009 II-refinanced	Bond Bank	✓ 101	2019	4.125-4.750%	2,870,000	765,000	765,000	18,169	-
GO	2015-1-C	Bond Bank	✓ 101	2029	2-5%	10,065,000	9,830,000	105,000	490,450	9,725,000
Total School						13,590,000	10,840,000	965,000	520,105	9,875,000
General GO	2015-1-B 80%	Bond Bank	✓ 101	2020	2-4%	700,000	152,000	152,000	6,080	-
GO-roads	2015-1-A	Bond Bank	✓ 101	2035	2-5%	1,805,000	1,565,000	65,000	70,425	1,500,000
GO-Cordova ctr	2015-2-A	Bond Bank	✓ 101	2035	2-5%	2,790,000	2,515,000	100,000	110,150	2,415,000
Total General						5,295,000	4,232,000	317,000	186,655	3,915,000
	Page Total					23,655,009	18,407,214	1,444,044	726,026	16,963,170

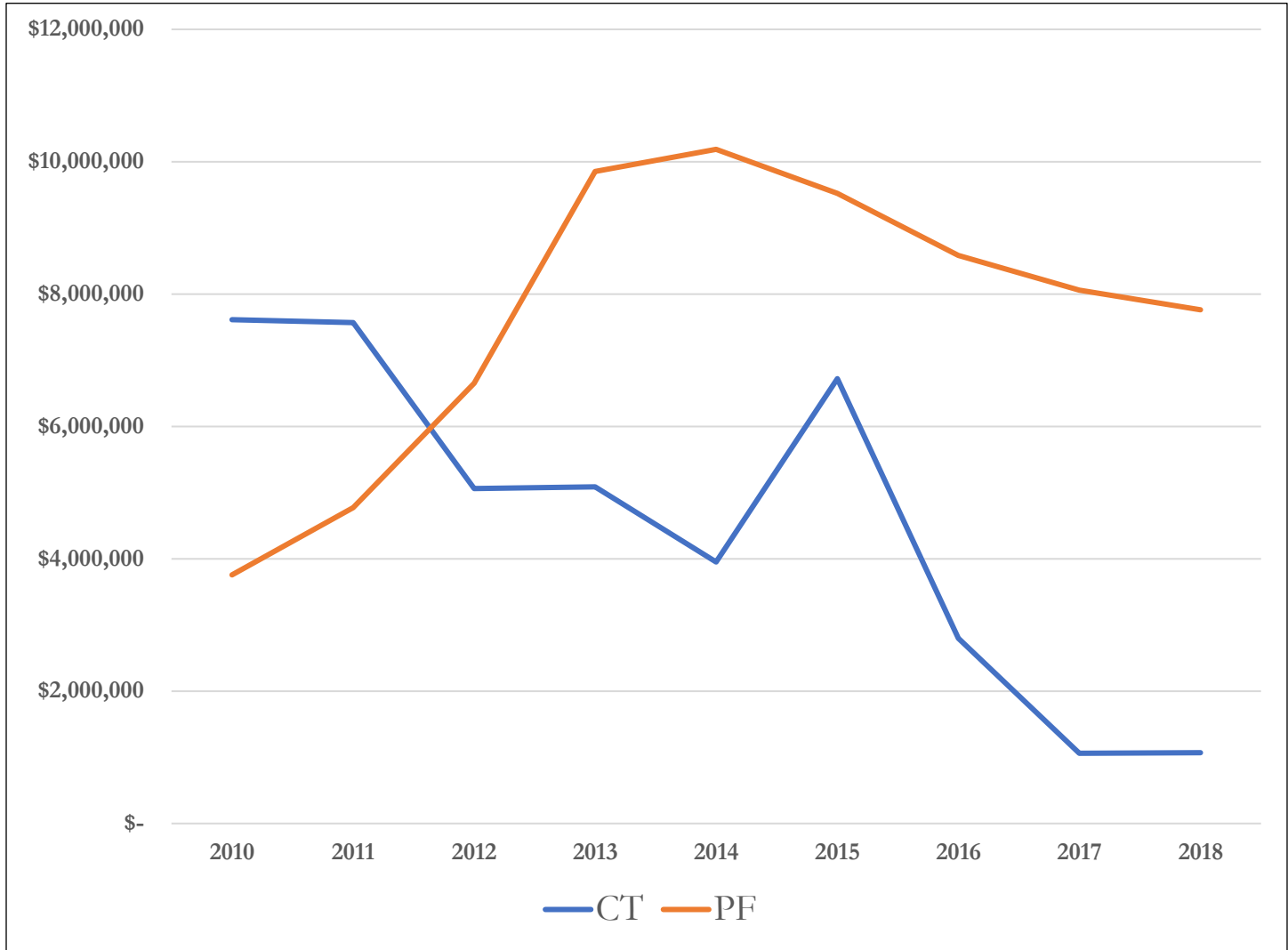
## TOTAL DEBT REQUIREMENTS TO MATURITY



## INVESTMENT ACCOUNTS

### UBS INVESTMENT ACCOUNTS

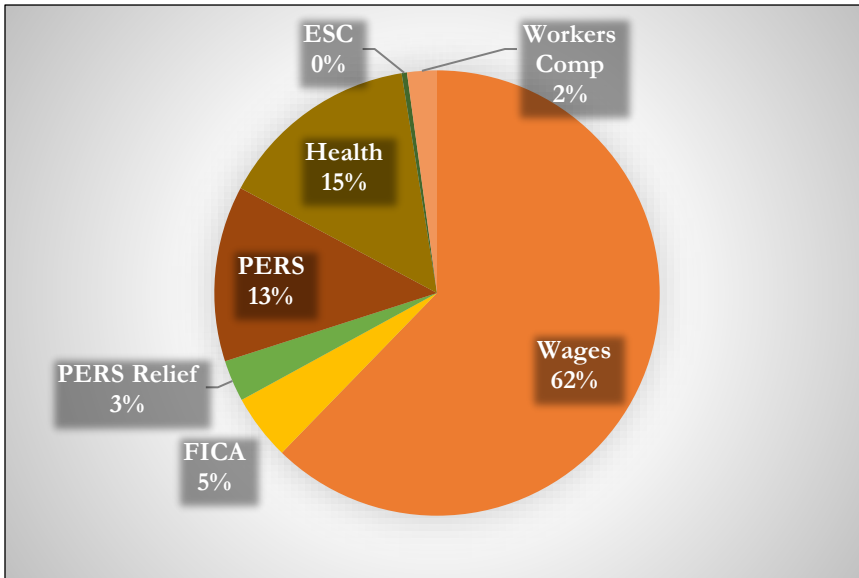
Includes CT (Central Treasury) and PF (Permanent Fund) Accounts



	2010	2011	2012	2013	2014	2015	2016	2017	2018
Sub-total CT	7,612,878	7,569,874	5,061,302	5,085,803	3,951,407	6,722,754	2,797,400	1,061,002	1,069,387
Sub-total PF	3,756,687	4,774,048	6,652,095	9,852,051	10,187,395	9,520,110	8,584,905	8,060,079	7,761,018
<b>Total UBS Accounts</b>	<b>11,369,565</b>	<b>12,343,922</b>	<b>11,713,397</b>	<b>14,937,854</b>	<b>14,138,803</b>	<b>16,242,863</b>	<b>11,382,305</b>	<b>9,121,082</b>	<b>8,830,405</b>

## PERSONNEL COSTS

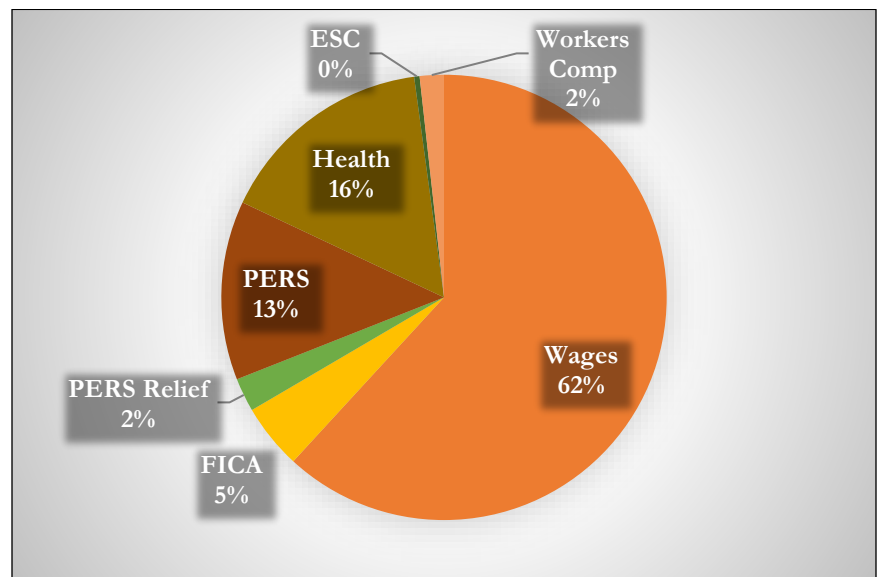
2016



<b>Total Personnel Costs</b>	<b>\$6,380,775</b>
Wages	\$3,973,187
FICA	\$303,949
PERS Relief	\$192,132
PERS	\$814,433
Health	\$934,693
ESC	\$24,776
Workers Comp	\$137,605

2017

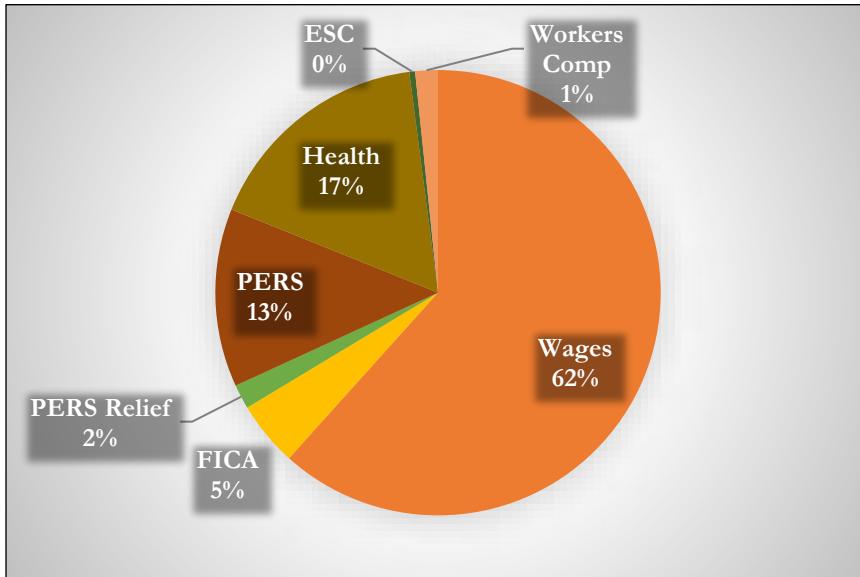
<b>Total Personnel Costs</b>	<b>\$6,054,837</b>
Wages	\$3,743,759
FICA	\$286,398
PERS Relief	\$148,123
PERS	\$787,129
Health	\$959,545
ESC	\$23,818
Workers Comp	\$106,065



**CITY OF CORDOVA  
2019 BUDGET**

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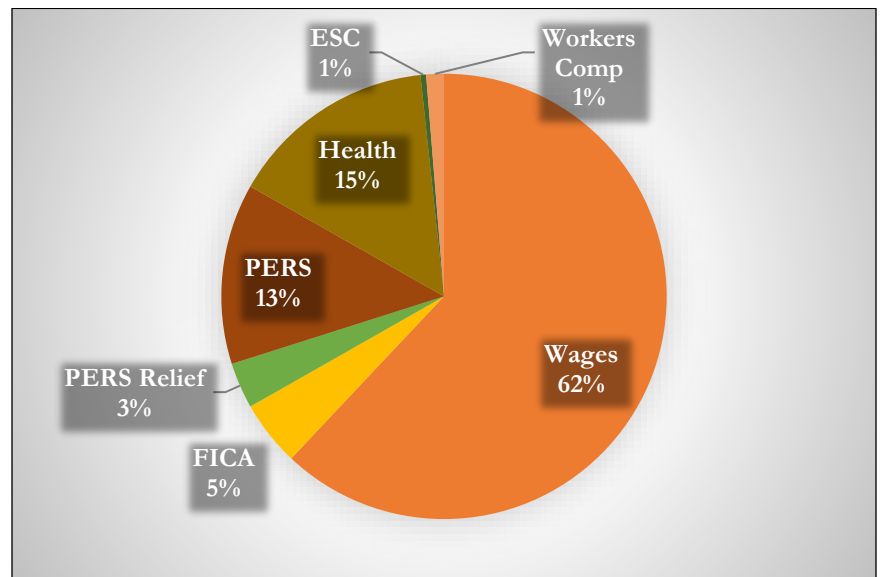
**2018**



<b>Total Personnel Costs</b>	<b>\$5,942,218</b>
Wages	\$3,663,732
FICA	\$280,276
PERS Relief	\$105,285
PERS	\$769,523
Health	\$1,000,613
ESC	\$24,849
Workers Comp	\$97,741

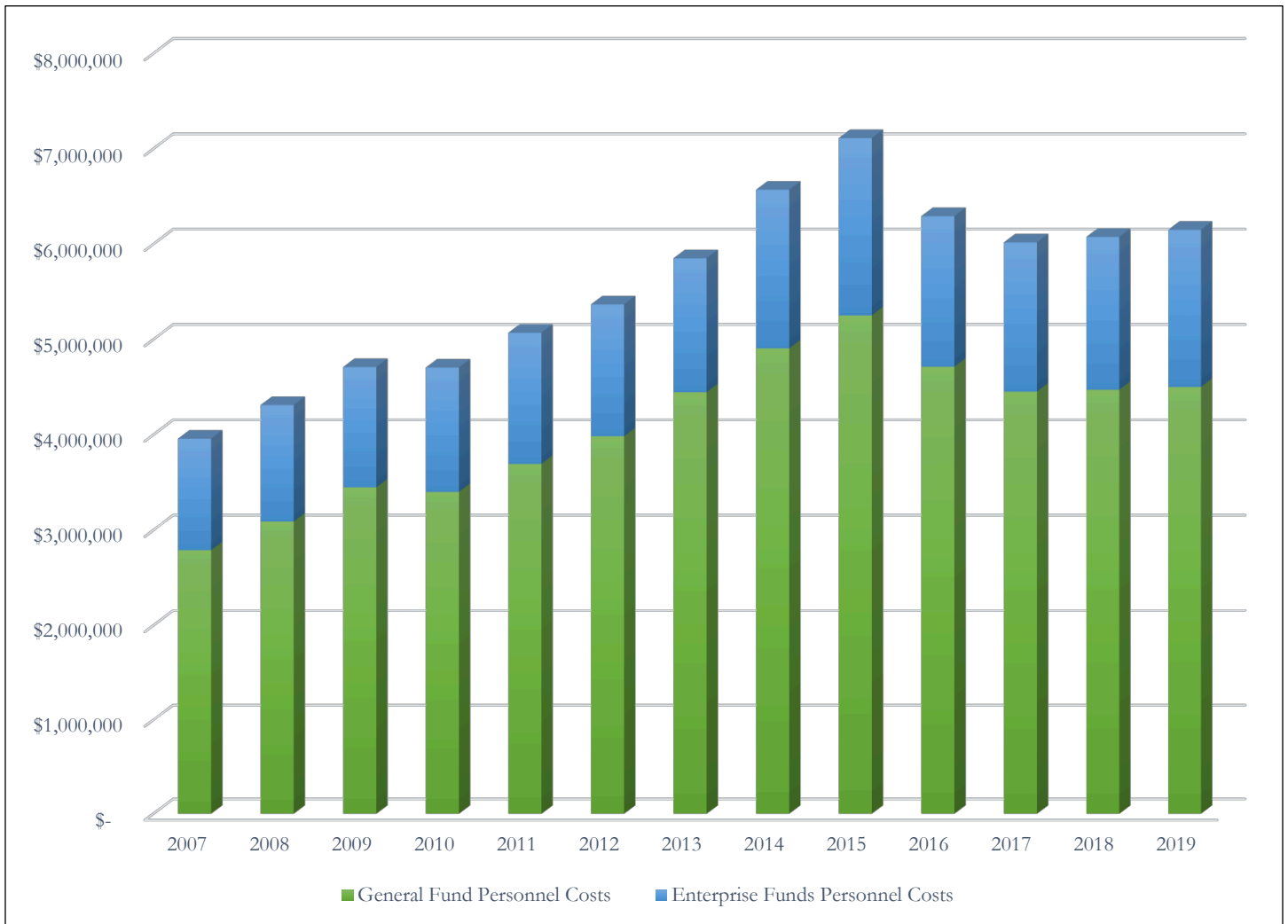
**2019**

<b>Total Personnel Costs</b>	<b>\$6,150,376</b>
Wages	\$3,814,899
FICA	\$291,839
PERS Relief	\$204,669
PERS	\$806,935
Health	\$928,161
ESC	\$24,880
Workers Comp	\$78,993



CITY OF CORDOVA  
2019 BUDGET

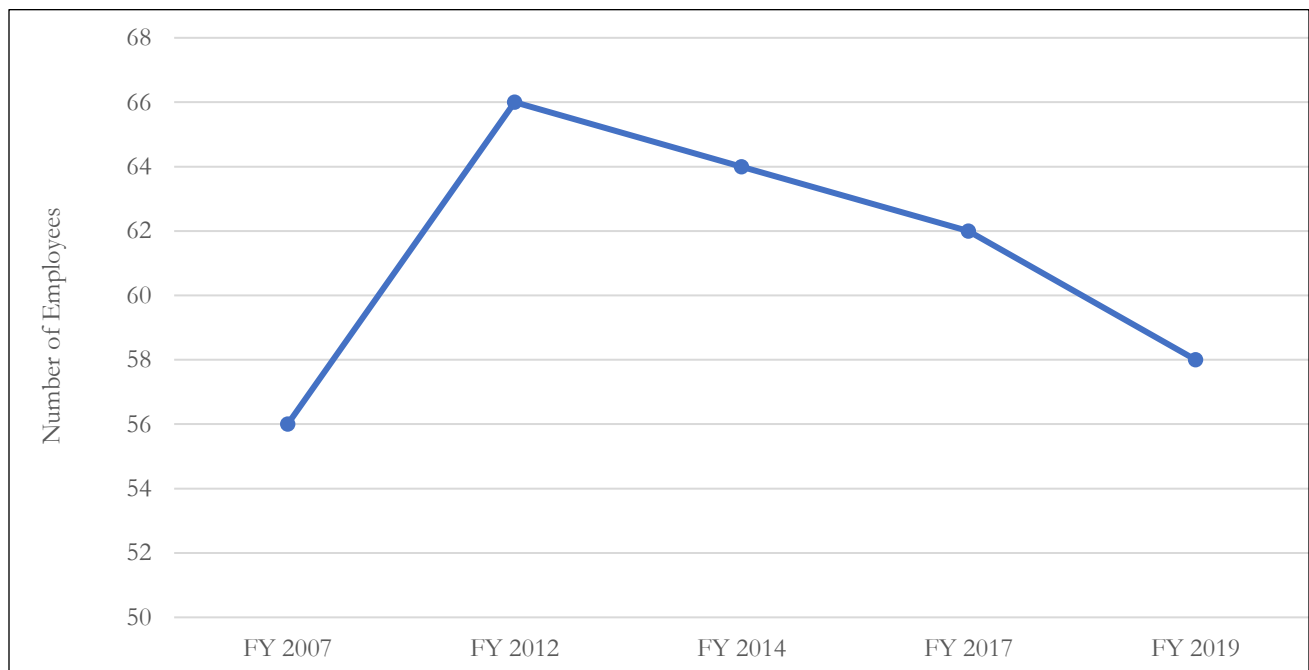
PERSONNEL COSTS 2007-2019



## STAFFING PLAN

<i>Category</i>	<i>FY 2007</i>	<i>FY 2012</i>	<i>FY 2014</i>	<i>FY 2017</i>	<i>FY 2019 Budget</i>
City Manager	2	2	2	2	2
City Clerk	2	2	2	2	2
Public Safety	10	13	12	11	11
Fire	2	2	2	2	2
Parks and Rec	4	5	4	4	4
Harbor	6	6	6	6	6
Information Svcs	9	10	10	9	7
Finance	4	4	4	4	4
PW Admin	1	1	1	1	1
Facility Maint.	1	2	2	2	2
Streets	5	7	7	7	6
Water/Sewer	4	5	5	5	5
Refuse	5	5	5	5	5
Planning	2	2	2	2	1
<b>Total</b>	<b>56</b>	<b>66</b>	<b>64</b>	<b>62</b>	<b>58</b>

General Fund	36	43	41	39	41.75
Enterprise Funds	20	23	23	23	16.25





## ACTIVE LAND AGREEMENTS

<b>Entity</b>	<b>Disposal</b>	<b>Location</b>	<b>Commencement</b>	<b>Expiration</b>
Prince William Sound Science Center	Lease	Portion of Lot 2 Block 7A, Tidewater Development Park	3/17/2014	12/31/2021
Prince William Sound Science Center	Lease	Portion Lot 3 Block 7A, Tidewater Development Park	1/1/2015	1/1/2020
Chamber of Commerce	Lease	Lot 3, 4, 5 Block 8, USS 449	1/1/2015	12/31/2019
Trident Seafoods	Lease	Portion of Lot 3 Block 7A, Tidewater Development Park	1/1/1993	1/1/2023
Alaska Department of Fish and Game	Lease	Lot 5A Block 3, Odiak Park Subdivision	8/1/2014	7/31/2034
Alaska Commercial Company	Lease	Portion of Lot 5 Block 1, South Fill Development Park	4/1/2014	3/31/2024
Alaska Commercial Company	Lease	Lot 4, 8, 9 Block 1, South Fill Development Park	9/1/1993	8/31/2023
Mobile Grid Trailers	Lease with Option	Lot 2 Block 7, North Fill Development Park	7/1/2015	7/1/2045
AT&T	Lease	Tract B, P-76-1, USS 449	6/1/2016	6/1/2019
Cordova Electric Co-op	Lease	Portion of ATS 220	8/1/1983	8/1/2018
Alaska Marine Lines	Lease	ATS 220	6/6/2006	6/6/2036
PWSCC	Lease	Space on High School Campus	7/1/2018	6/30/2023
Shoreside Petroleum	Lease	City Dock	12/11/2012	12/11/2042
Cordova Telephone Cooperative, Inc.	Sublease	Tower on Tripod Hill	1/1/2015	8/3/2027
Copper Valley Wireless	Sublease	Tower on Tripod Hill	12/21/2010	12/21/2030
Sheridan Ski Club	Management Contract	Tripod Hill	7/14/2016	8/4/2027
U.S. Forest Service	Lease	Forest Service Dock in Harbor	5/31/1965	5/31/2020
State of Alaska DOT Ferry Terminal	Lease	Ferry Dock and Terminal	7/13/1995	7/12/2025
U.S. Coast Guard	Lease	T-pier Mooring	6/3/2002	9/30/2021
U.S. Coast Guard	Lease	Mooring and Dock Space (Old Harbor)	5/1/2007	9/30/2026
U.S. Coast Guard	Lease	Lot 2, Block 2 & a Portion of Lot 1, Block 3, North Fill Development Park	6/3/2002	9/30/2021
U.S. Coast Guard	Lease	Portion of Sorrel Road, North Fill Development Park	11/1/2007	9/30/2021
U.S. Coast Guard	Lease	Lot 1, Block 2, North Fill Development Park	11/1/2007	9/30/2021
Dan Nichols	Performance Deed	Lot 2, Block 3, Cordova Industrial Park	2/15/2013	N/A
Thai Vu and Camtu Ho	Performance Deed	Lot 6, Block 2, South Fill Development Park	2/25/2013	N/A
J & N Enterprises	Land Use Permit	Heney Trailer Court	4/1/2013	2/28/2032
Facility Contractors	Lease with Option	Old Library/Museum	5/10/2016	5/10/2046
Alaska State Troopers	Lease	Old City Hall Building	7/1/2016	6/30/2019
Copper River Watershed Project	Lease	South Fill Development Park	5/1/2017	5/1/2022
Trident Seafoods	Tideland Permit	ATS 220	5/8/2017	5/8/2022
Camtu's Alaska Wild Seafoods	Tideland Permit	ATS 220	4/16/2014	4/16/2019
Prime Select	Tideland Permit	ATS 220	10/1/2014	10/1/2019
Carl and Jane Jensen	Lease with Option	Lot 20, Block 23	6/1/2017	5/31/2020
Saddle Point Machine	Lease with Option	Lot 3, Block 5	10/1/2018	9/30/2028

# General Fund Summary



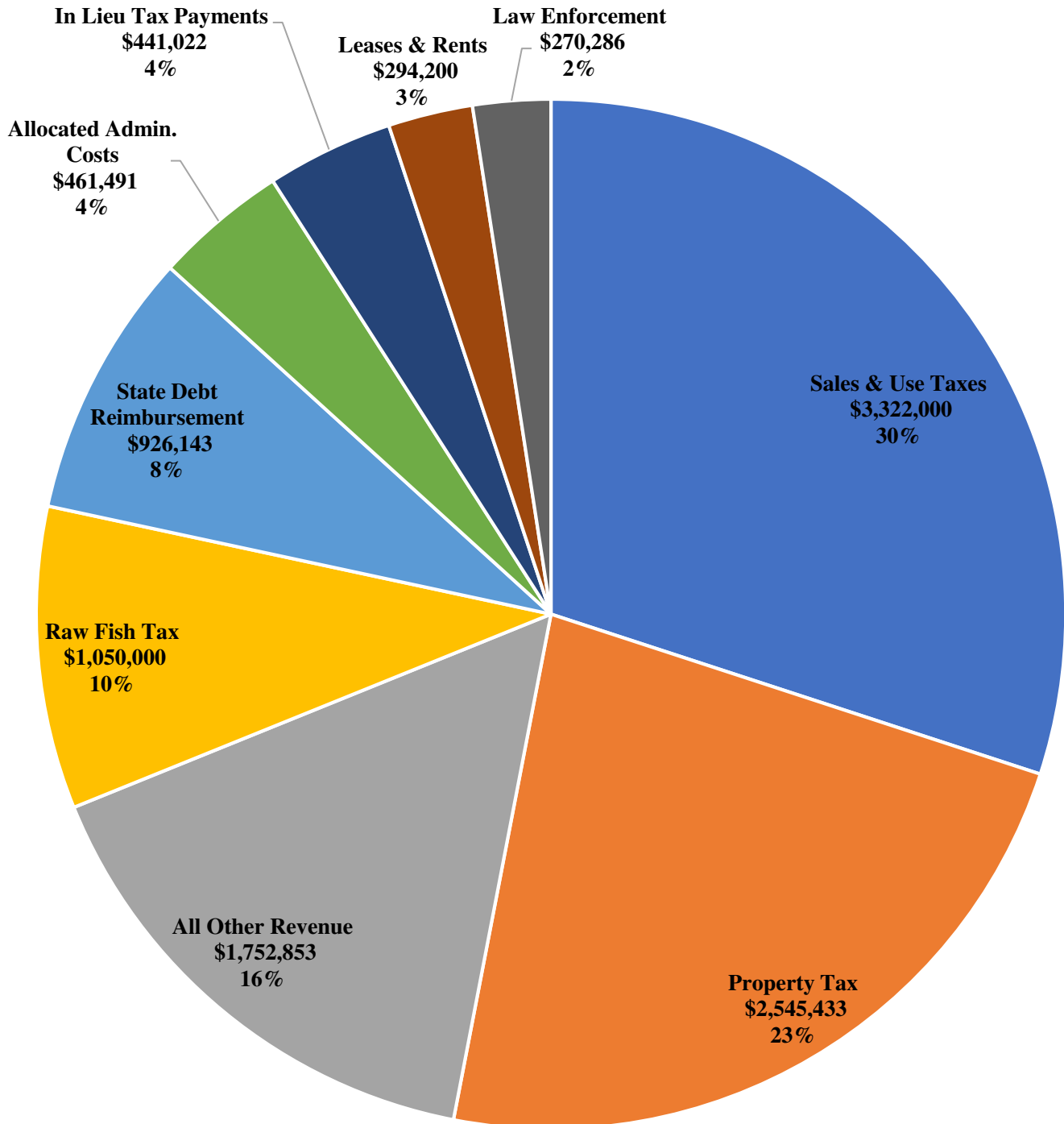


CITY OF CORDOVA  
2019 BUDGET

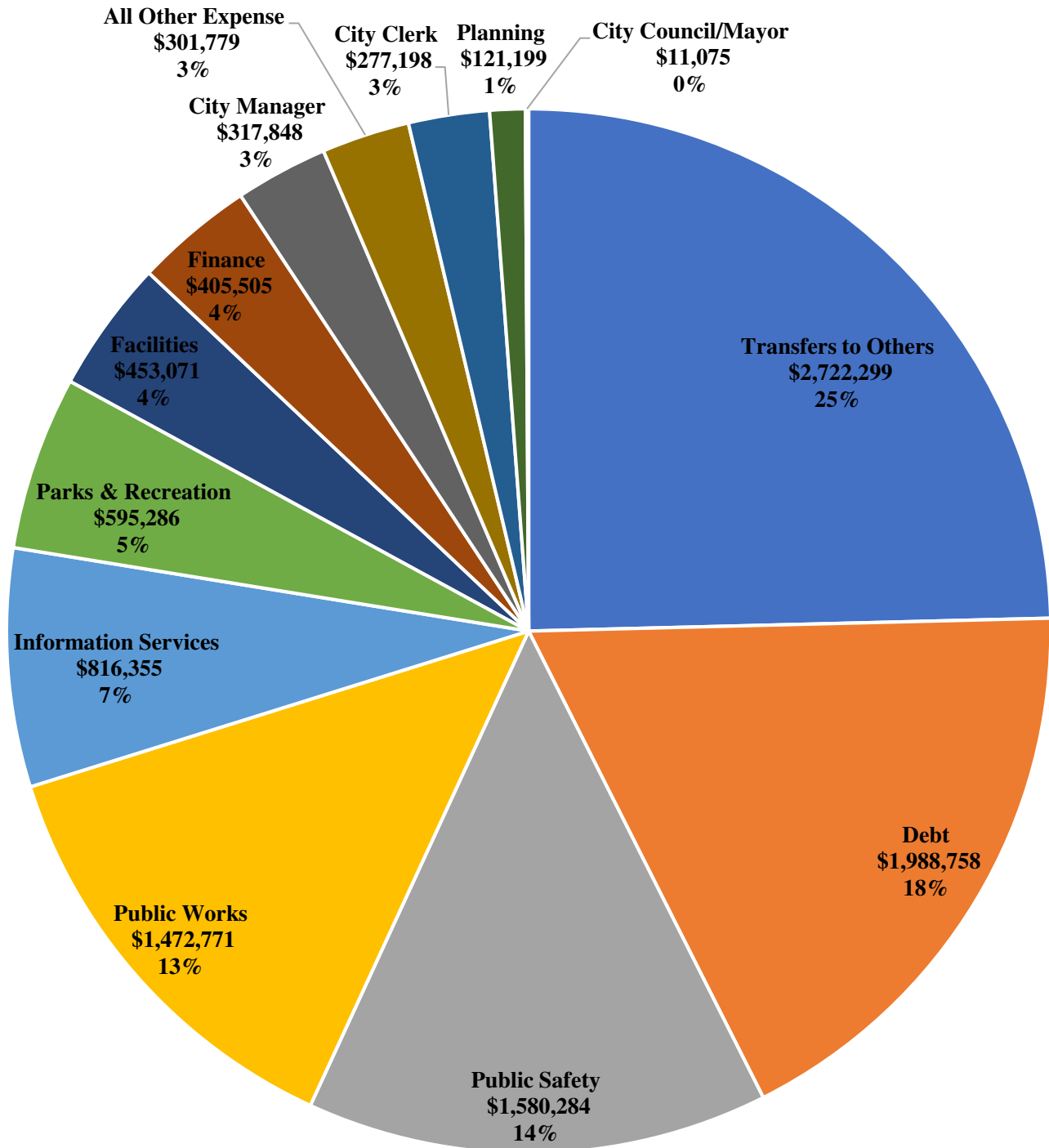
## GENERAL FUND BUDGET

<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
<b>Revenue</b>					
Taxes	6,042,275.83	6,269,757.04	6,416,822.76	6,801,751.00	6,507,455.00
Licenses & Permits	21,480.00	23,670.00	24,210.00	20,600.00	20,600.00
Other Governmental	1,992,123.63	1,729,312.03	2,519,953.60	1,291,195.00	2,154,253.00
Leases & Rents	301,834.01	273,056.78	281,151.05	294,200.00	294,200.00
Law Enforcement	203,872.65	250,927.45	268,170.04	260,286.00	270,286.00
D. M. V.	68,673.24	72,396.66	67,384.56	69,600.00	69,600.00
Planning Department Revenue	11,876.10	8,241.00	7,122.00	13,500.00	13,500.00
Recreation Dept Revenue	88,847.92	90,552.09	91,471.82	84,900.00	84,900.00
Pool Revenue	33,686.22	31,489.79	31,358.28	34,000.00	34,000.00
Sale of Property	2,388.25	7,919.06	5,723.00	12,000.00	12,000.00
Interfund Transfers In	399,769.41	1,306,815.87	-1,303,897.86	794,900.00	461,491.00
Other Revenue	152,721.74	161,649.42	196,950.75	263,462.00	215,000.00
State Debt Service Reimbursements	861,471.00	850,593.00	952,265.00	716,000.00	926,143.00
<b>Total Revenue</b>	<b>10,181,020.00</b>	<b>11,076,380.19</b>	<b>9,558,685.00</b>	<b>10,656,394.00</b>	<b>11,063,428.00</b>
<b>Expense</b>					
City Council	11,740.14	8,408.18	4,015.72	1,000.00	8,250.00
City Clerk	252,629.16	280,939.50	254,700.40	252,869.00	277,198.00
City Mayor	1,655.67	0.00	1,008.59	1,000.00	2,825.00
City Manager	360,636.35	336,601.23	315,311.95	315,530.00	317,848.00
Finance	395,594.72	421,252.40	394,595.04	397,483.00	405,505.00
Planning Department Expense	231,366.18	225,723.61	202,127.98	229,019.00	119,699.00
Planning Commission	1,592.05	0.00	490.44	1,000.00	1,500.00
Department of Motor Vehicles	82,706.92	55,632.00	69,141.95	58,207.00	71,750.00
Law Enforcement	953,787.24	860,500.84	834,134.11	875,591.00	898,968.00
Jail Operations	227,207.41	213,791.04	205,822.04	226,604.00	251,967.00
Fire & EMS	353,079.18	320,792.61	300,547.41	306,026.00	351,599.00
Disaster Management Dept.	15,444.78	4,218.17	6,141.32	6,000.00	6,000.00
Information Services	847,620.13	767,936.28	770,583.37	732,864.00	816,355.00
Facility Utilities	181,151.40	147,959.43	156,675.22	130,400.00	149,850.00
PW Administration	156,459.36	162,946.74	160,399.78	166,775.00	205,662.00
Facility Maintenance	267,311.27	317,985.89	262,702.21	278,423.00	303,221.00
Street Maintenance	759,401.18	661,621.39	673,681.52	639,657.00	873,624.00
Snow Removal	66,755.33	31,572.16	27,536.48	35,925.00	63,284.00
Equipment Maintenance	358,959.25	318,907.84	321,654.05	329,005.00	310,047.00
Parks Maintenance	132,589.20	87,947.90	87,497.40	81,496.00	95,643.00
Cemetery Maintenance Dept.	33,974.56	6,646.46	8,409.34	7,188.00	20,154.00
Recreation - Bidarki	338,566.35	292,251.74	274,222.23	283,300.00	282,961.00
Pool	272,516.57	251,045.21	219,039.86	235,182.00	216,682.00
Ski Hill	82,508.00	105,190.06	90,989.11	92,012.00	92,012.00
Non-Departmental	3,452,435.49	466,465.28	379,432.39	280,012.52	264,013.00
Long Term Debt Service	1,964,611.15	1,957,149.50	1,955,166.60	1,949,245.00	1,988,758.00
Interfund Transfers Out	97,750.00	55,736.00	359,293.00	359,293.00	37,766.00
Transfers to Other Entities	2,420,234.50	2,633,200.25	2,516,861.68	2,385,287.48	2,630,287.00
<b>Total Expense</b>	<b>14,320,283.54</b>	<b>10,992,421.71</b>	<b>10,852,181.19</b>	<b>10,656,394.00</b>	<b>11,063,428.00</b>
Total Revenue	10,181,020.00	11,076,380.19	9,558,685.00	10,656,394.00	11,063,428.00
Total Expense	14,320,283.54	10,992,421.71	10,852,181.19	10,656,394.00	11,063,428.00
<b>Net Total</b>	<b>-4,139,263.54</b>	<b>83,958.48</b>	<b>-1,293,496.19</b>	<b>0.00</b>	<b>0.00</b>

## GENERAL FUND REVENUE



## GENERAL FUND EXPENDITURES



**Transfers to Others** = Transfers to Others + Ski Hill

**Public Safety** = DMV + Law Enforcement + Jail Operations + Fire & EMS + Disaster Management

**Public Works** = PW Administration + Streets + Snow Removal + Equipment Maintenance + Cemetery Maintenance

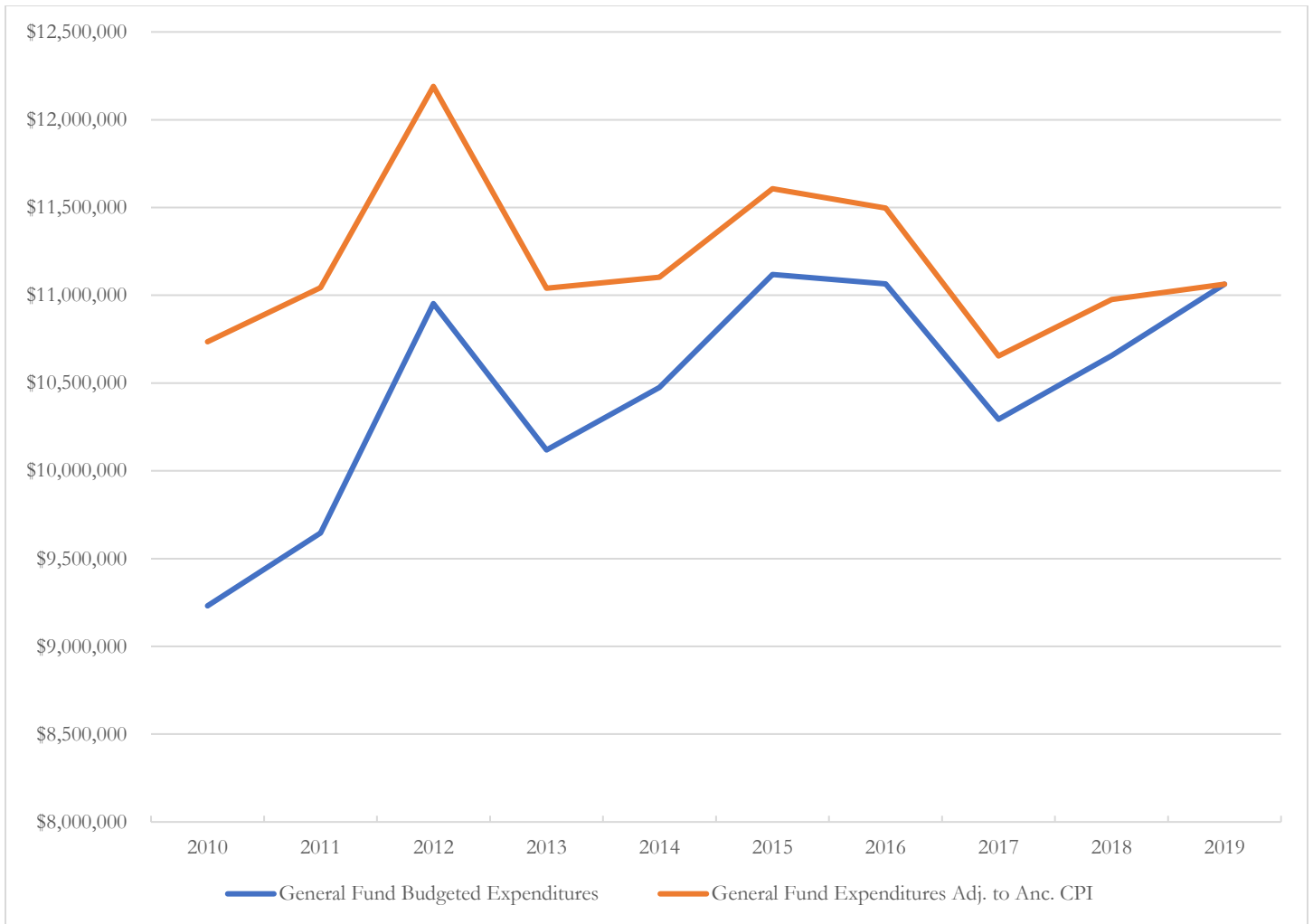
**Parks & Recreation** = Parks Maintenance + Recreation – Bidarki + Pool

**All Other Expense** = Non-Departmental + Interfund Transfers Out

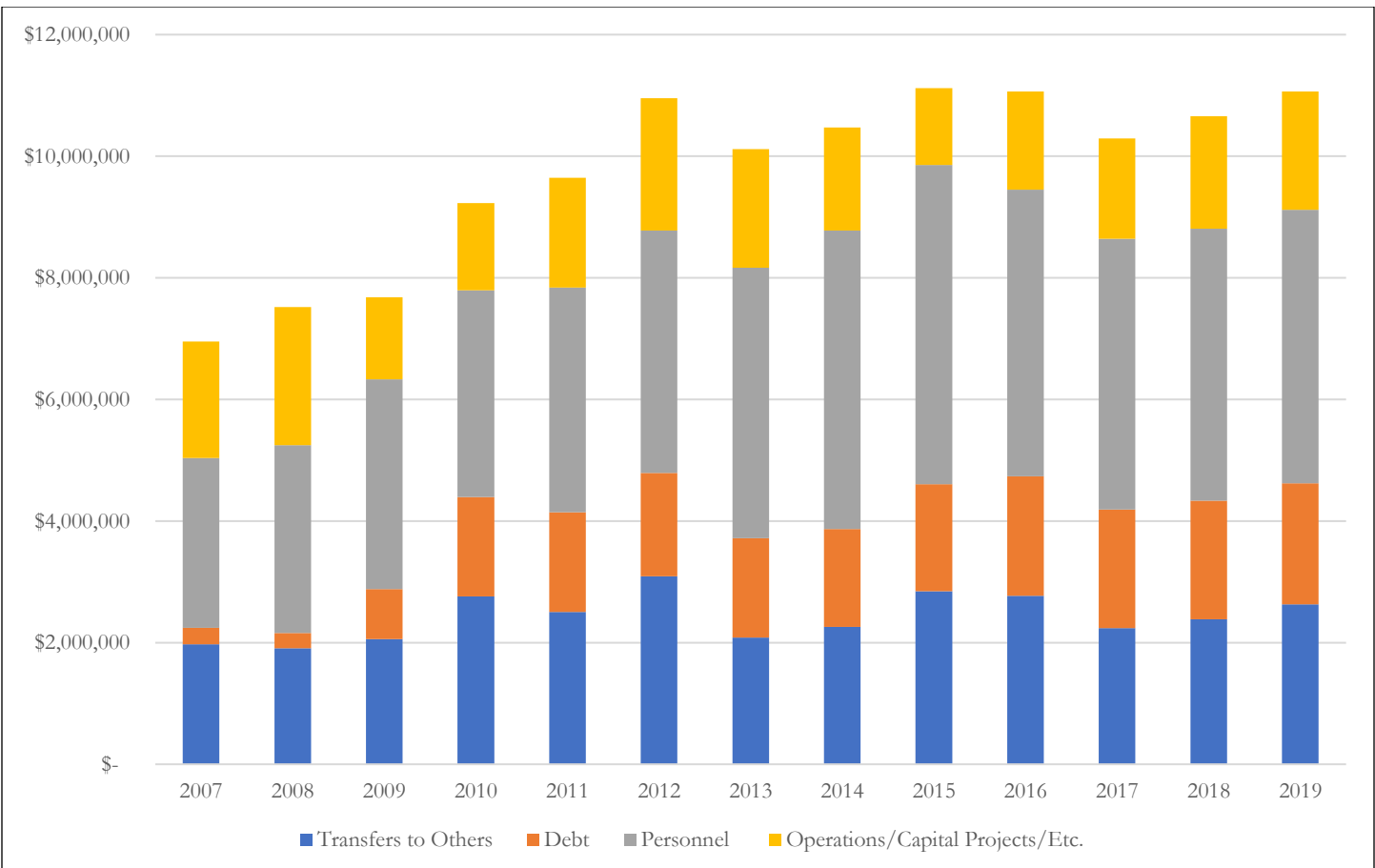
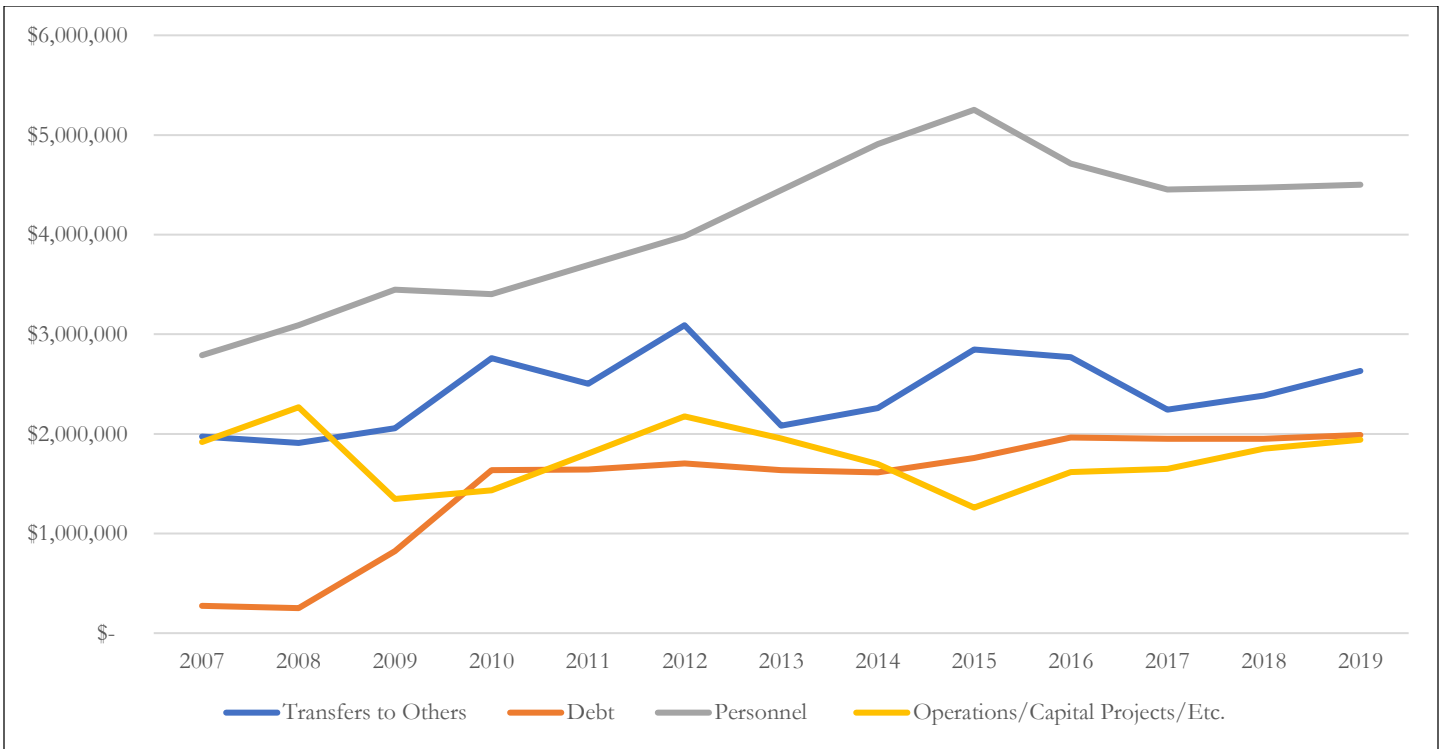
**Planning** = Planning Department + Planning Commission

CITY OF CORDOVA  
2019 BUDGET

EXPENDITURES 2010-2019 ADJUSTED TO CONSUMER PRICE INDEX

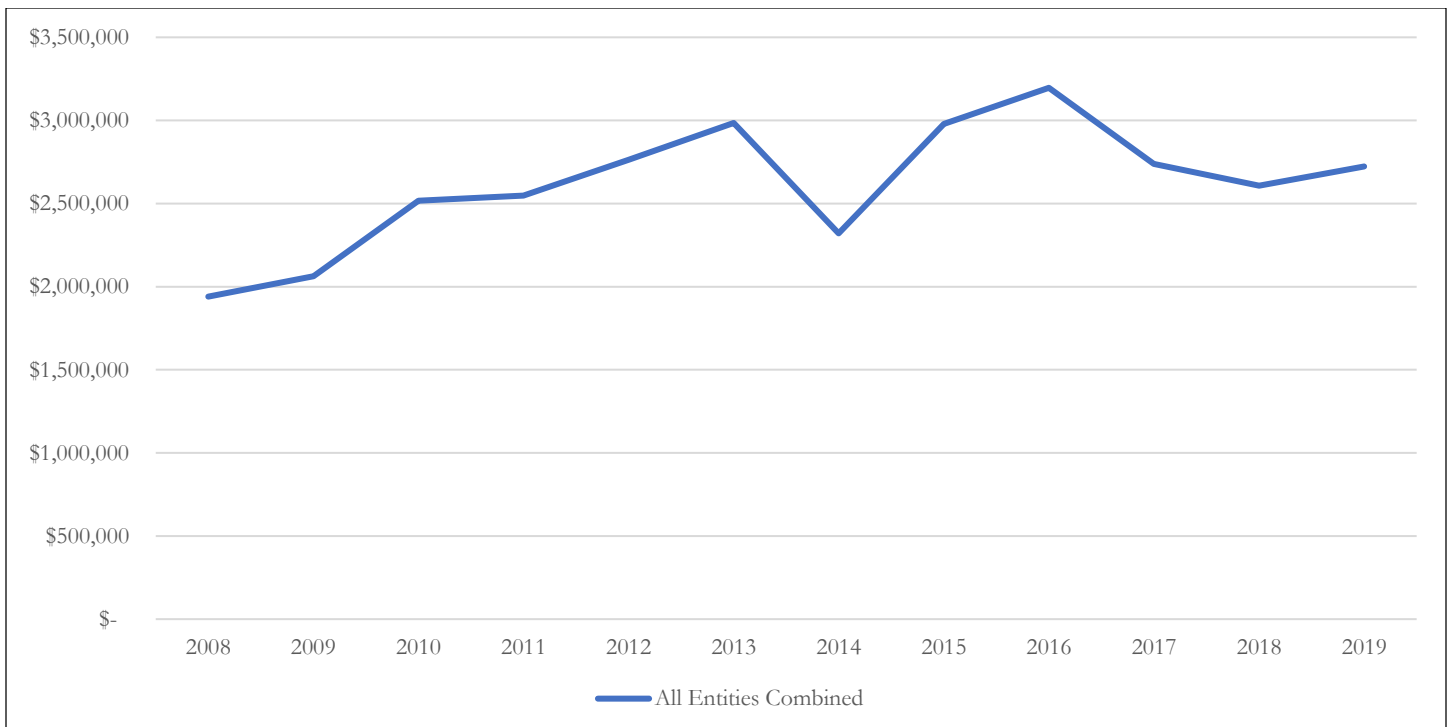
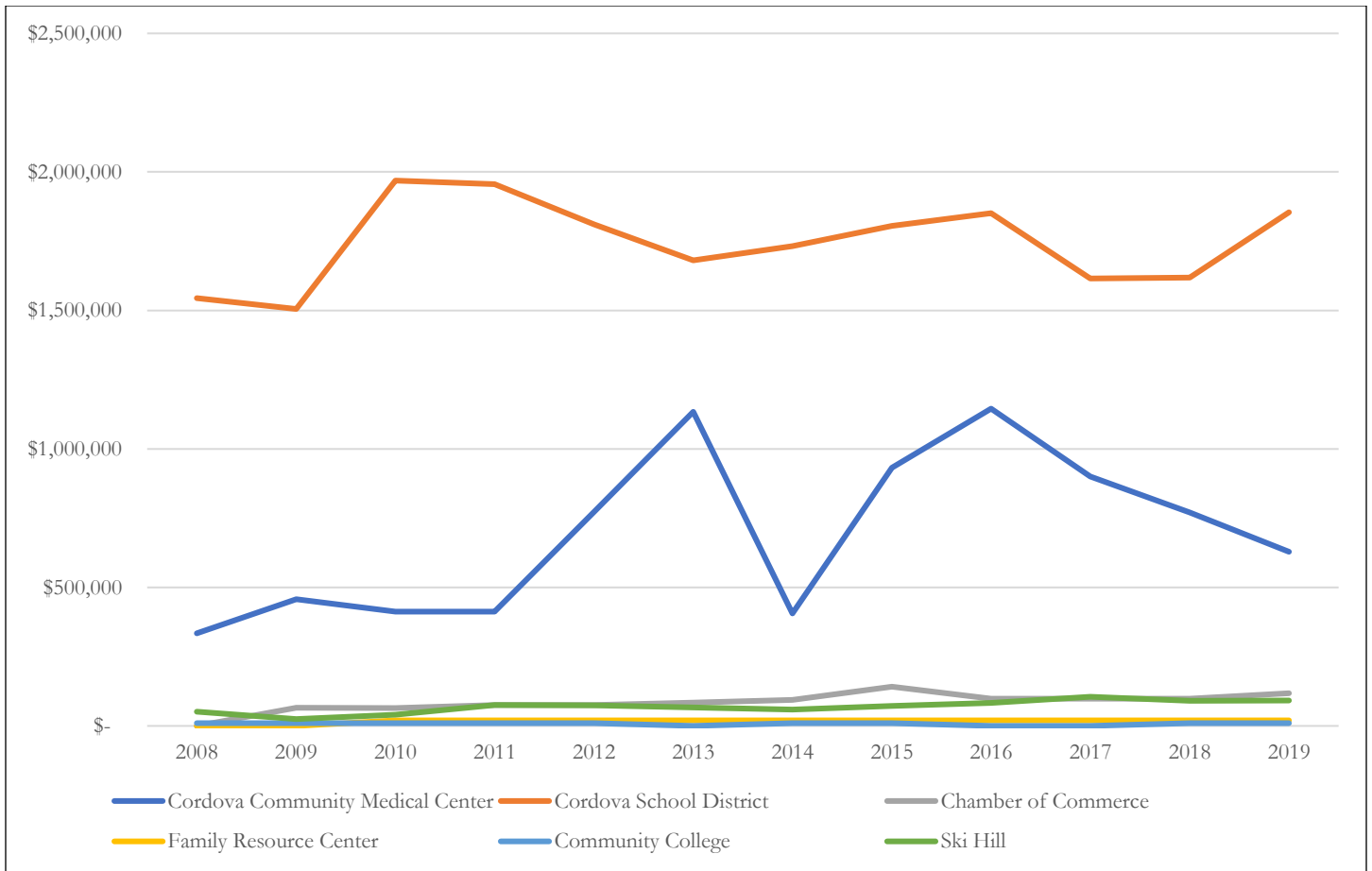


## EXPENDITURES BY CATEGORY 2007-2019



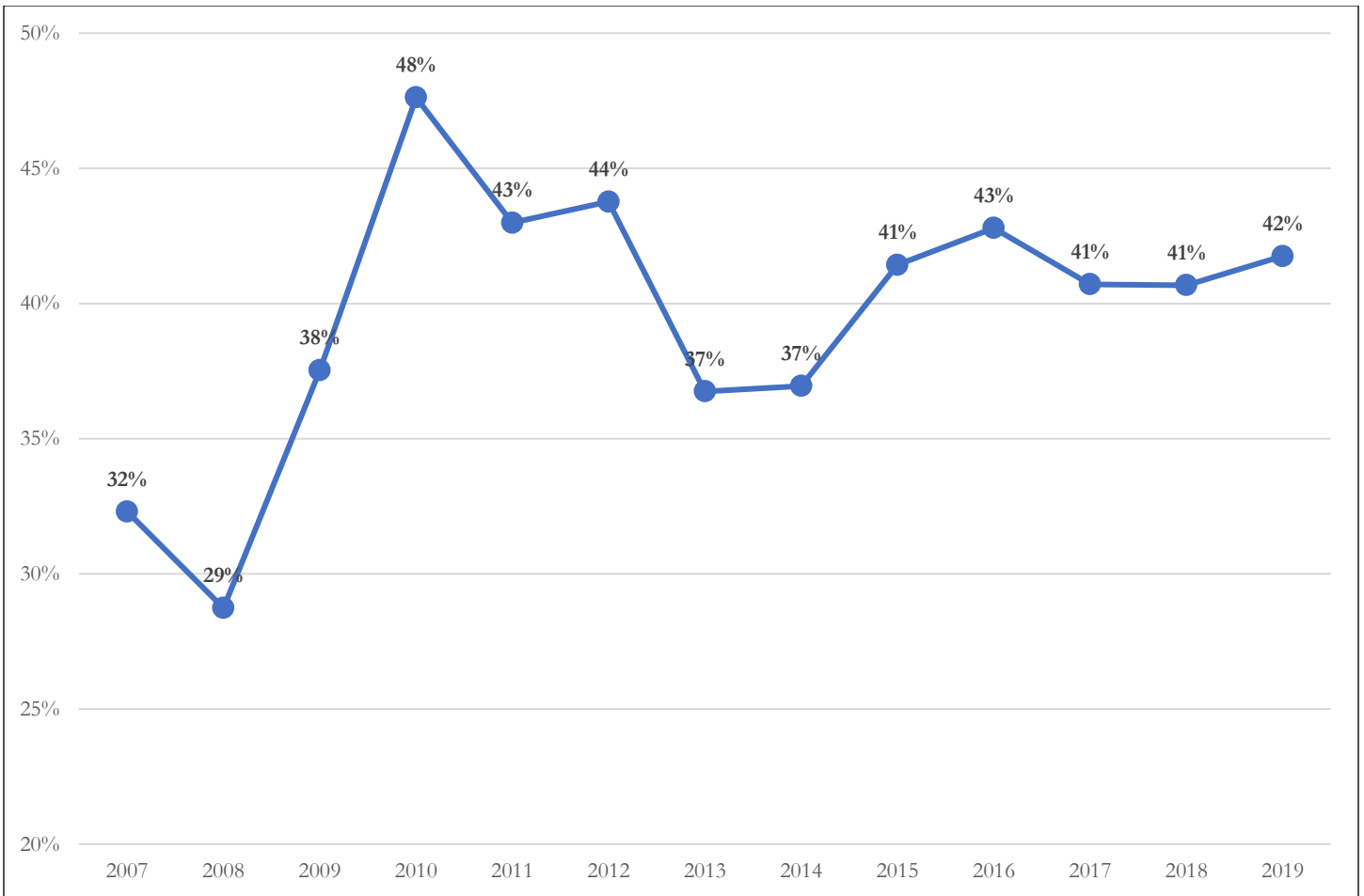


## HISTORIC SUPPORT OF OTHER ENTITIES



CITY OF CORDOVA  
2019 BUDGET

PERCENT OF GENERAL FUND SPENT ON DEBT AND TRANSFERS TO OTHERS



# General Fund Revenue Detail



**CITY OF CORDOVA  
2019 BUDGET**

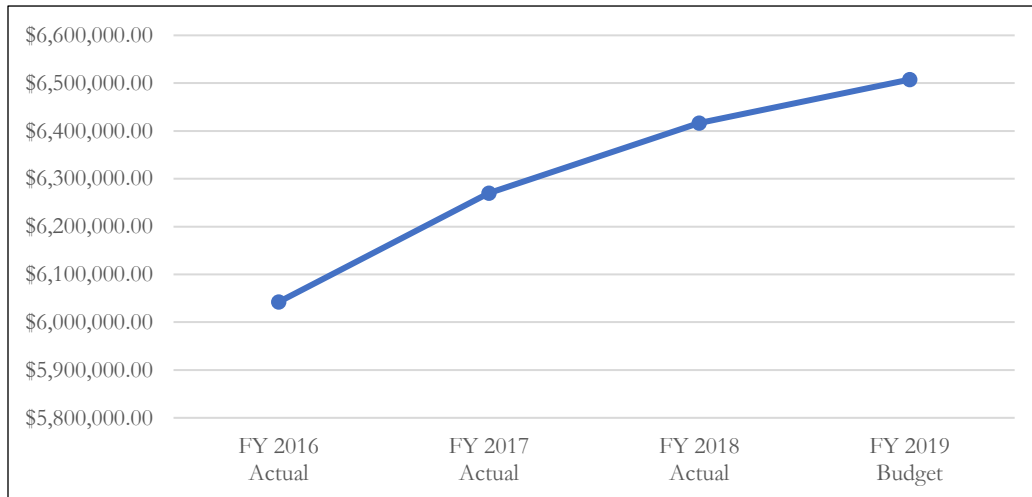
**TAXES**

**GENERAL FUND**

**BUDGET**

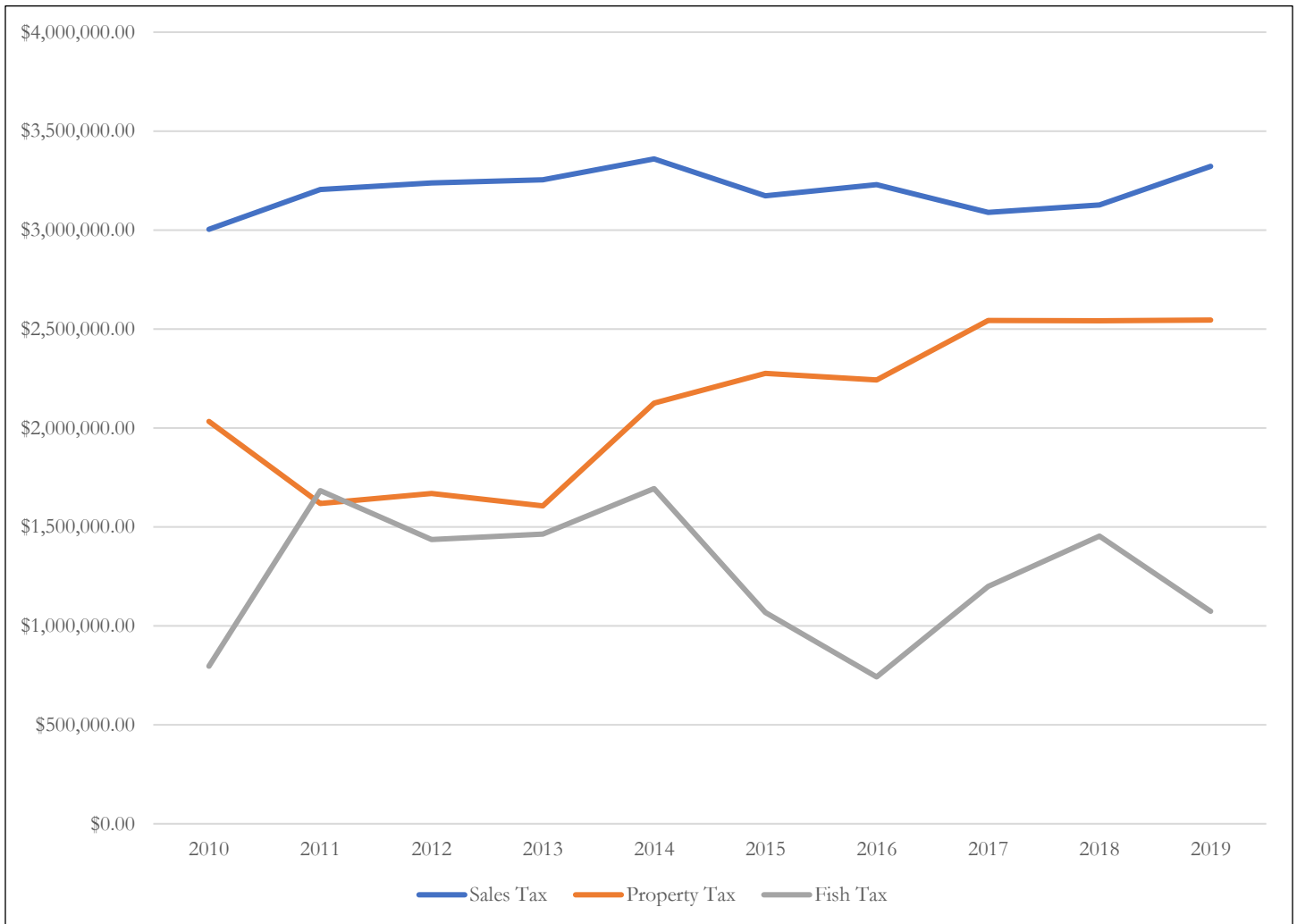
<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-300-40001	Property Tax	2,224,400.85	2,528,740.53	2,528,778.11	2,533,433.00	2,533,433.00
101-300-40003	Property Tax-Penalties	16,899.71	11,962.23	11,171.88	0.00	10,000.00
101-300-40005	Property Tax-Interest	1,975.40	2,205.44	1,691.70	0.00	2,000.00
101-300-40010	Sales & Use Taxes	3,238,756.19	3,093,075.94	3,116,197.47	3,500,000.00	3,300,000.00
101-300-40011	Public Accommodations Surtax	120,687.55	187,661.30	274,789.42	117,500.00	175,000.00
101-300-40012	Vehicle Rental Surtax	16,201.41	1,243.77	6,894.20	18,000.00	17,000.00
101-300-40013	Sales Tax Compensation timely	-30,990.97	-28,988.90	-4,717.33	0.00	0.00
101-300-40014	Motor Fuel Tax	0.00	0.00	16,653.72	175,000.00	0.00
101-300-40030	Penalties & Int. - Sales Tax	22,449.56	25,771.74	16,032.08	15,000.00	22,000.00
101-300-40035	Penalty & Interest on Accounts	0.00	0.00	122.72	0.00	0.00
101-300-40040	In Lieu Tax Payments	423,633.04	440,818.98	442,001.11	440,818.00	441,022.00
101-300-40041	Payment in Lieu of Tax - Other	8,263.09	7,266.01	7,207.68	2,000.00	7,000.00
<b>Total</b>		<b>6,042,275.83</b>	<b>6,269,757.04</b>	<b>6,416,822.76</b>	<b>6,801,751.00</b>	<b>6,507,455.00</b>

**REVENUE HISTORY**



**CITY OF CORDOVA  
2019 BUDGET**

**TAX REVENUE 2010-2019**



	<i>FY 2010 Actual</i>	<i>FY 2011 Actual</i>	<i>FY 2012 Actual</i>	<i>FY 2013 Actual</i>	<i>FY 2014 Actual</i>	<i>FY 2015 Actual</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2019 Budget</i>
Sales Tax	3,003,961	3,204,592	3,237,803	3,253,696	3,359,682	3,173,542	3,230,215	3,089,859	3,127,512	3,322,000
Property Tax	2,033,498	1,618,002	1,668,847	1,606,367	2,125,199	2,275,231	2,243,276	2,542,908	2,541,642	2,545,433
Fish Tax	795,660	1,683,227	1,436,604	1,463,578	1,693,831	1,067,985	742,139	1,199,717	1,453,095	1,073,000

CITY OF CORDOVA  
2019 BUDGET

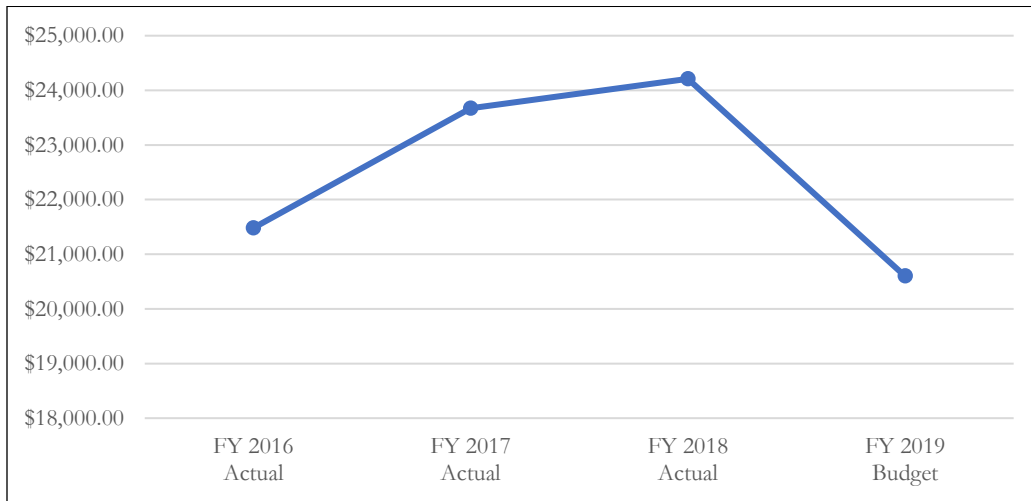
LICENSES & PERMITS

GENERAL FUND

**BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-301-40100	General Business Licenses	20,700.00	21,195.00	22,775.00	20,000.00	20,000.00
101-301-40120	Taxi - For Hire Operators	780.00	2,475.00	1,435.00	600.00	600.00
<b>Total</b>		<b>21,480.00</b>	<b>23,670.00</b>	<b>24,210.00</b>	<b>20,600.00</b>	<b>20,600.00</b>

**REVENUE HISTORY**



**CITY OF CORDOVA  
2019 BUDGET**

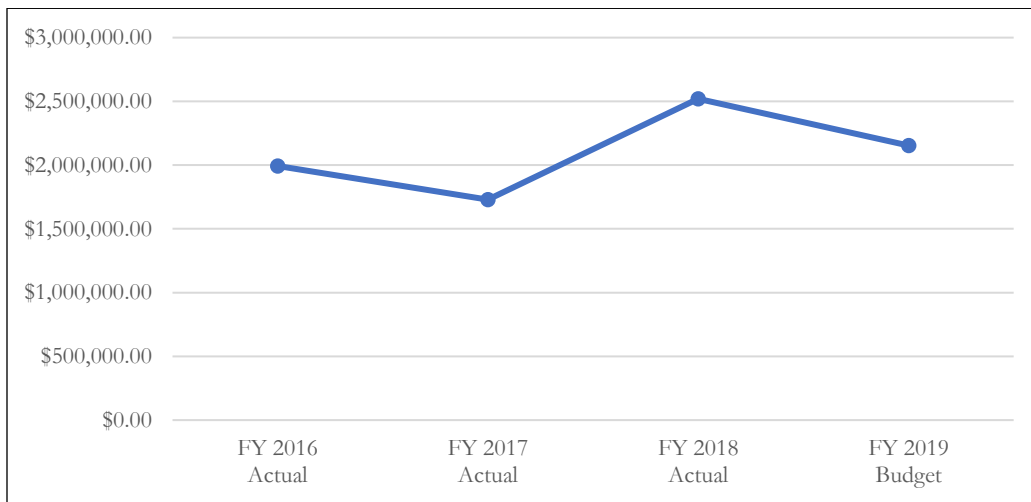
**OTHER GOVERNMENTAL**

**GENERAL FUND**

**BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-302-40205	Raw Fish Tax	713,635.31	1,160,157.08	1,429,950.89	800,000.00	1,050,000.00
101-302-40210	Liquor Licenses	11,950.00	12,900.00	11,950.00	12,000.00	12,000.00
101-302-40215	Share Revenue - General	130,882.00	134,113.00	0.00	130,853.00	130,853.00
101-302-40220	Forest Receipts - Roads	57,610.03	0.00	51,097.49	0.00	15,000.00
101-302-40221	Forest Receipts - School	652,554.32	15,076.33	579,623.68	0.00	580,000.00
101-302-40225	Utility Cooperative Refunds	227,631.89	250,231.10	310,266.80	215,000.00	230,000.00
101-302-40230	Shared Fisheries Tax	28,503.60	39,559.49	23,144.40	20,000.00	23,000.00
101-302-40239	Pension State Relief	144,060.48	104,224.41	111,803.41	113,342.00	113,400.00
101-302-40240	Library Grant	0.00	0.00	745.26	0.00	0.00
101-302-40245	E-Rate Grant (Library)	25,296.00	13,050.62	1,371.67	0.00	0.00
<b>Total</b>		<b>1,992,123.63</b>	<b>1,729,312.03</b>	<b>2,519,953.60</b>	<b>1,291,195.00</b>	<b>2,154,253.00</b>

**REVENUE HISTORY**



CITY OF CORDOVA  
2019 BUDGET

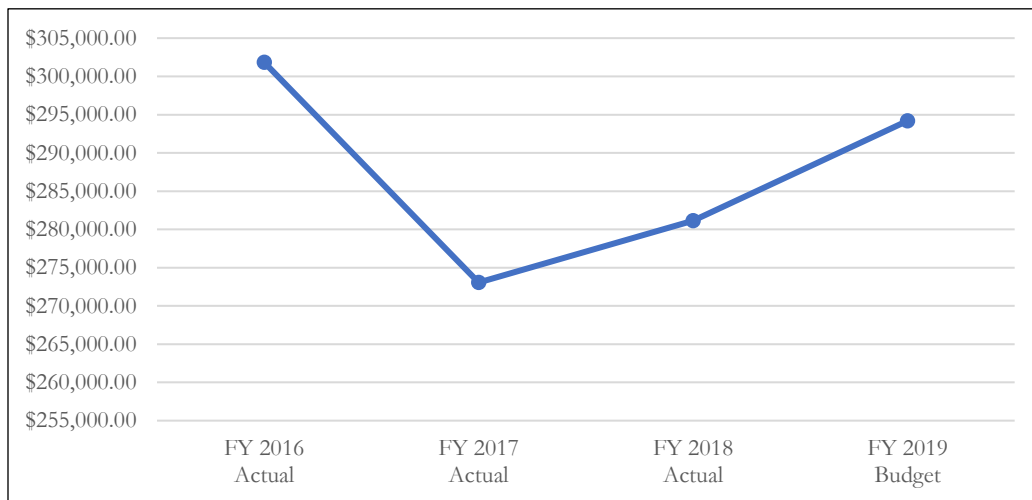
LEASES & RENTS

GENERAL FUND

**BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-303-40310	Cordova Industrial Park Leases	0.00	0.00	0.00	0.00	0.00
101-303-40320	N. Harbor Fill Lease	92,931.24	89,922.43	89,169.74	93,000.00	93,000.00
101-303-40330	S. Harbor Fill Lease	30,696.36	30,823.96	30,858.08	25,000.00	25,000.00
101-303-40350	Other Land Leases	56,339.96	53,518.00	56,292.23	25,000.00	25,000.00
101-303-40360	Other Building Leases	57,594.45	41,390.06	41,878.52	87,000.00	87,000.00
101-303-51110	Lease Rev Pass-Thru Mt Eyak	64,272.00	57,402.33	62,952.48	64,200.00	64,200.00
<b>Total</b>		<b>301,834.01</b>	<b>273,056.78</b>	<b>281,151.05</b>	<b>294,200.00</b>	<b>294,200.00</b>

**REVENUE HISTORY**





**CITY OF CORDOVA  
2019 BUDGET**

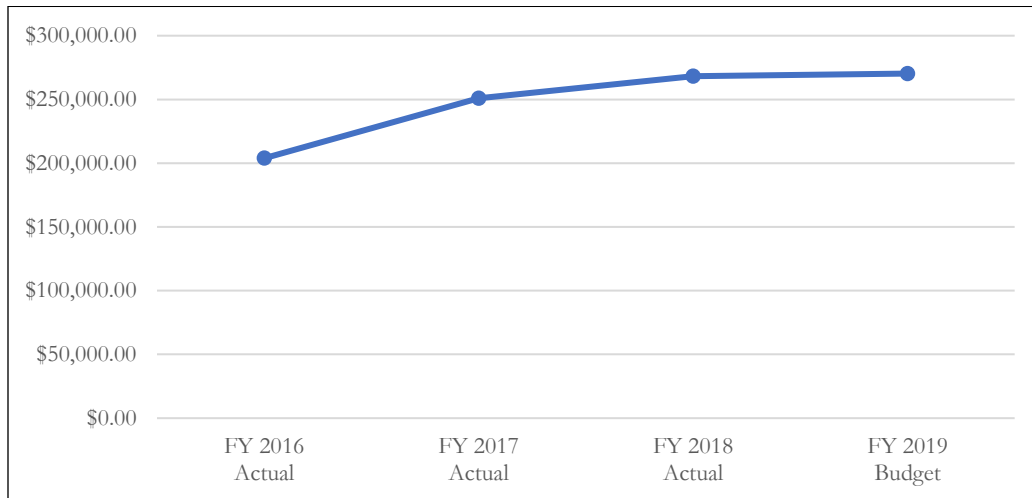
**LAW ENFORCEMENT**

**GENERAL FUND**

**BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-304-40245	State Contract - Jail	135,303.00	139,614.00	114,949.50	148,236.00	148,236.00
101-304-40250	Surcharge - SOA	975.00	750.00	914.00	2,000.00	2,000.00
101-304-40265	State Dispatch Services	4,725.00	4,725.00	2,362.50	4,725.00	4,725.00
101-304-40267	USFS Dispatch Services	6,750.00	0.00	6,750.00	6,725.00	6,725.00
101-304-40268	CPD NVE MOU 2017	0.00	10,000.00	20,000.00	0.00	10,000.00
101-304-40370	Court Fines & Forfeitures	0.00	0.00	0.00	200.00	200.00
101-304-40371	Citations	6,930.00	6,618.00	7,604.00	7,500.00	7,500.00
101-304-40380	ATV Registration Fees	395.00	450.00	425.00	300.00	300.00
101-304-40400	Dog Licenses	540.00	445.00	360.00	600.00	600.00
101-304-40410	Dog Impounds	105.00	275.00	0.00	600.00	600.00
101-304-40420	Dog Citations	0.00	0.00	20.00	400.00	400.00
101-304-40440	Airline Security Service	40,961.06	78,285.15	104,370.65	80,000.00	80,000.00
101-304-40450	Fingerprinting Services	2,950.00	3,324.00	2,535.00	2,500.00	2,500.00
101-304-40545	Impound	4,076.50	1,680.50	5,262.50	5,000.00	5,000.00
101-304-40700	Case File Fees	146.00	195.00	330.00	500.00	500.00
101-304-49730	Bulletproof Vest Grant	0.00	947.50	742.74	0.00	0.00
101-304-49740	Miscellaneous Revenue P.D.	16.09	3,618.30	1,544.15	1,000.00	1,000.00
<b>Total</b>		<b>203,872.65</b>	<b>250,927.45</b>	<b>268,170.04</b>	<b>260,286.00</b>	<b>270,286.00</b>

**REVENUE HISTORY**



**CITY OF CORDOVA  
2019 BUDGET**

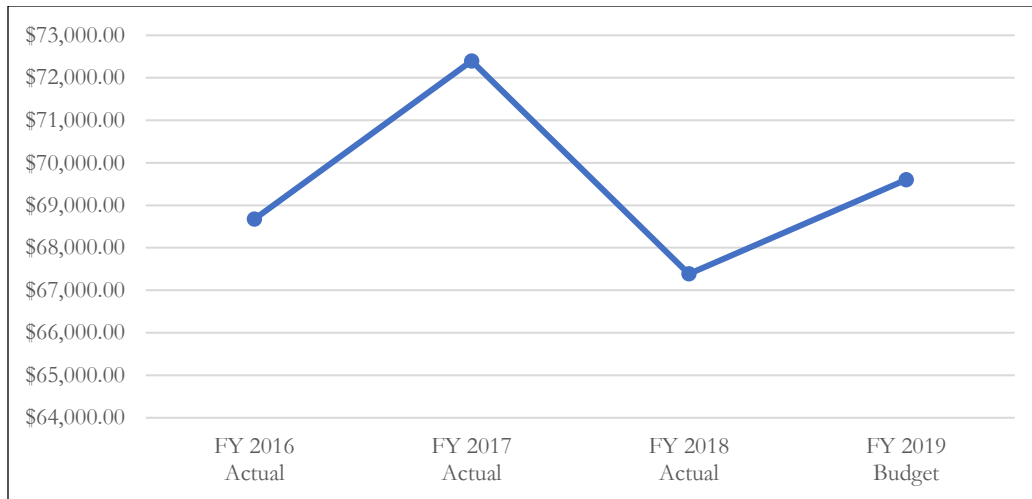
**D.M.V.**

**GENERAL FUND**

**BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-305-40255	MV, Boat, Snow Trans	27,315.10	28,849.00	28,015.20	30,000.00	30,000.00
101-305-40260	Driver License & ID Fee	9,335.80	9,759.20	6,959.20	10,000.00	10,000.00
101-305-40266	Vehicle Registration Tax	-16,815.70	-18,015.50	-17,608.00	0.00	0.00
101-305-40268	Mtr Vehicle Reg Tax St of AK	48,074.84	49,144.96	48,105.16	29,000.00	29,000.00
101-305-49740	Road Tests & Misc Revenue DMV	763.20	2,659.00	1,913.00	600.00	600.00
<b>Total</b>		<b>68,673.24</b>	<b>72,396.66</b>	<b>67,384.56</b>	<b>69,600.00</b>	<b>69,600.00</b>

**REVENUE HISTORY**



CITY OF CORDOVA  
2019 BUDGET

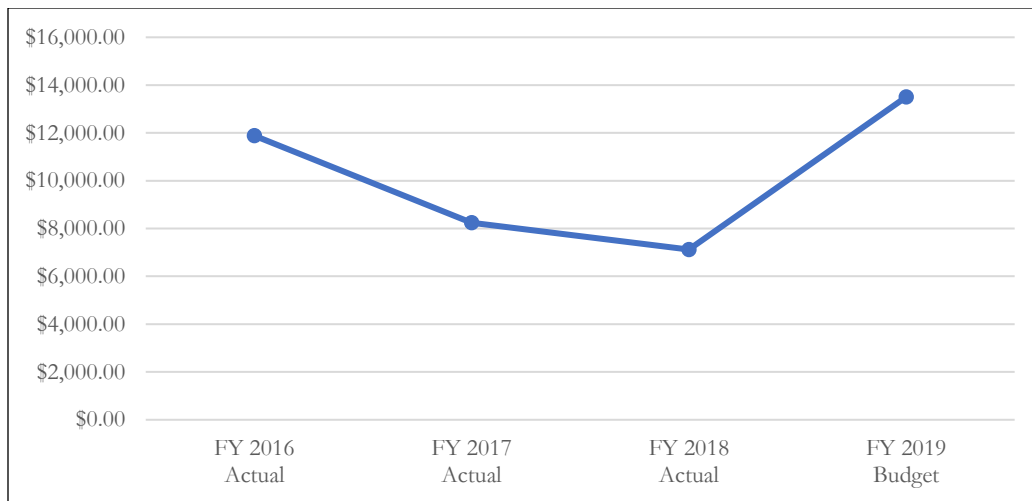
PLANNING DEPARTMENT REVENUE

GENERAL FUND

**BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-323-40160	Plat Fees	100.00	0.00	0.00	500.00	500.00
101-323-40170	Planning Permit Fees	9,240.60	7,585.00	7,025.00	7,500.00	7,500.00
101-323-48010	Legal Fees Reimbursment	2,465.50	575.00	0.00	2,500.00	2,500.00
101-323-48012	Appraisal Fees Reimbursments	0.00	0.00	0.00	3,000.00	3,000.00
101-323-48014	Other Revenue	70.00	81.00	97.00	0.00	0.00
<b>Total</b>		<b>11,876.10</b>	<b>8,241.00</b>	<b>7,122.00</b>	<b>13,500.00</b>	<b>13,500.00</b>

**REVENUE HISTORY**



CITY OF CORDOVA  
2019 BUDGET

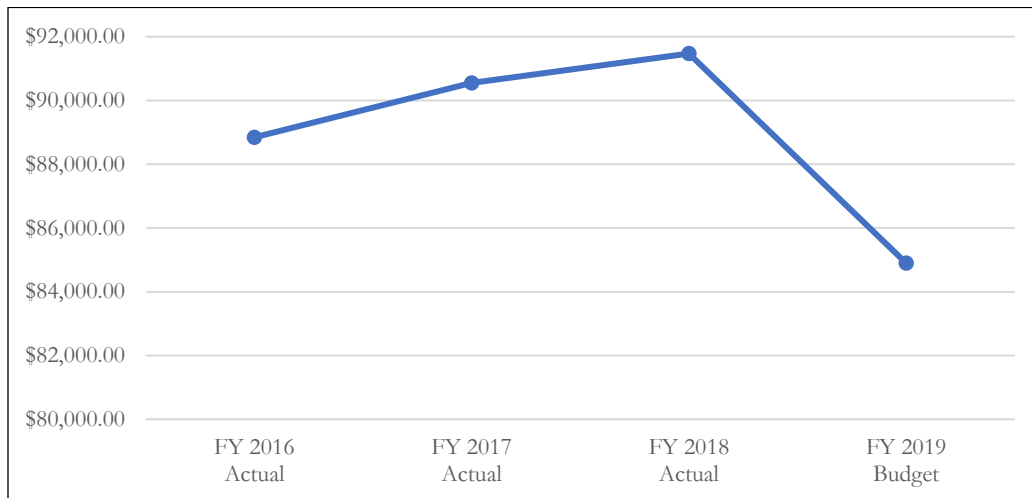
RECREATION DEPT REVENUE

GENERAL FUND

**BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-345-40505	Activity Fees	2,552.00	2,805.25	1,413.36	500.00	500.00
101-345-40508	Christmas Bazaar	2,320.00	2,555.00	2,760.00	2,000.00	2,000.00
101-345-40515	Summer Camp	6,030.00	0.00	0.00	13,000.00	13,000.00
101-345-40520	Skaters Cabin Rental	3,090.00	4,051.00	4,235.00	3,000.00	3,000.00
101-345-40525	Bidarki Entrance Fees	69,592.73	66,579.55	75,631.65	60,000.00	60,000.00
101-345-40535	Facility Rental	300.00	150.00	350.00	1,000.00	1,000.00
101-345-42100	Fisherman's Memorial park	1,600.40	2,450.00	660.00	1,000.00	1,000.00
101-345-43075	ALPAR pass-thru	0.00	0.00	0.00	1,400.00	1,400.00
101-345-49740	Bidarki Misc.	3,362.79	11,961.29	6,421.81	3,000.00	3,000.00
<b>Total</b>		<b>88,847.92</b>	<b>90,552.09</b>	<b>91,471.82</b>	<b>84,900.00</b>	<b>84,900.00</b>

**REVENUE HISTORY**



CITY OF CORDOVA  
2019 BUDGET

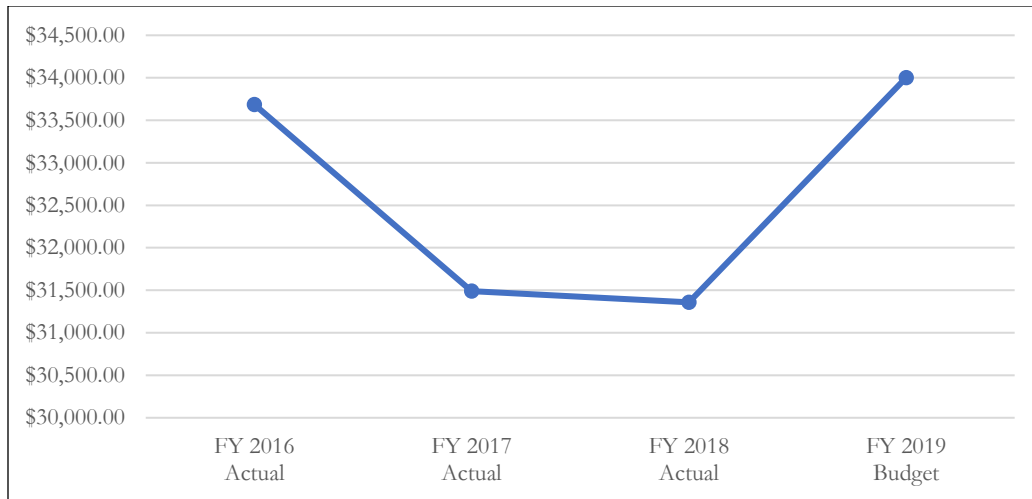
POOL REVENUE

GENERAL FUND

**BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-346-40525	Combo Pass Fee	0.00	0.00	0.00	4,000.00	4,000.00
101-346-40600	Pool Entrance Fees	32,236.22	28,929.79	30,398.28	24,000.00	24,000.00
101-346-40620	Program Fees	425.00	1,335.00	960.00	3,000.00	3,000.00
101-346-40630	Rental Fees	1,025.00	1,225.00	0.00	2,000.00	2,000.00
101-346-49740	Pool Misc.	0.00	0.00	0.00	1,000.00	1,000.00
<b>Total</b>		<b>33,686.22</b>	<b>31,489.79</b>	<b>31,358.28</b>	<b>34,000.00</b>	<b>34,000.00</b>

**REVENUE HISTORY**



CITY OF CORDOVA  
2019 BUDGET

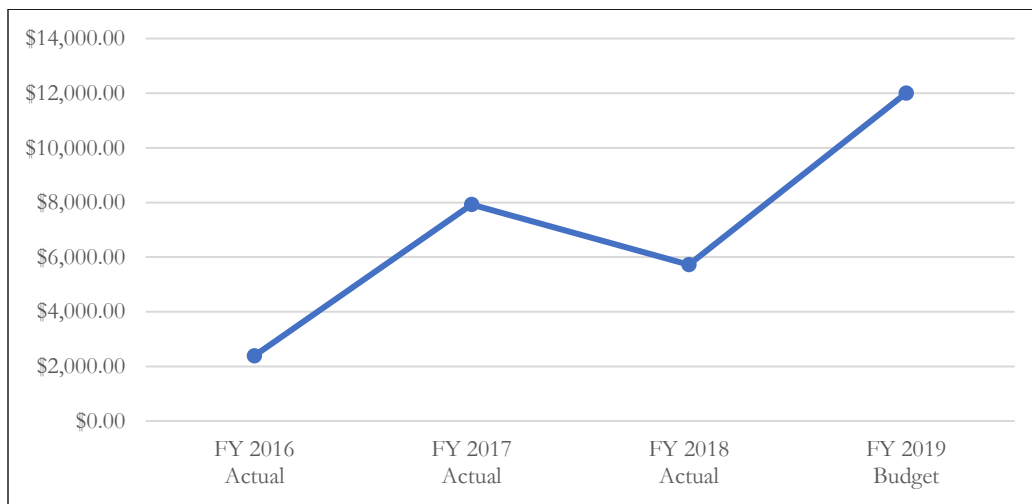
SALE OF PROPERTY

GENERAL FUND

**BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-347-40700	Sale of Materials	210.00	2,015.00	0.00	500.00	500.00
101-347-40710	Sale of Equipment	1,128.25	2,754.06	3,673.00	10,000.00	10,000.00
101-347-40720	Sale of Cemetary Lots	1,050.00	3,150.00	2,050.00	1,500.00	1,500.00
<b>Total</b>		<b>2,388.25</b>	<b>7,919.06</b>	<b>5,723.00</b>	<b>12,000.00</b>	<b>12,000.00</b>

**REVENUE HISTORY**



CITY OF CORDOVA  
2019 BUDGET

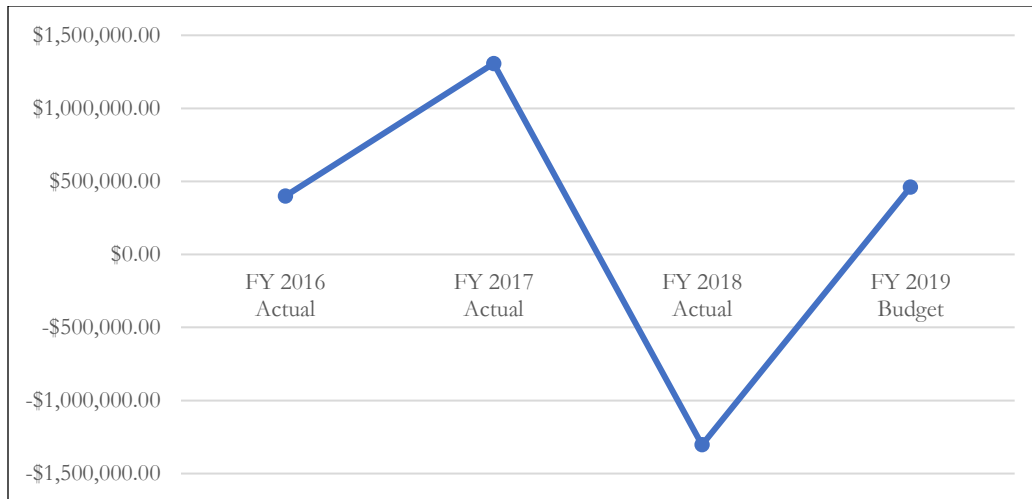
INTERFUND TRANSFERS IN

GENERAL FUND

**BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-390-41000	Allocated Administrative Costs	492,043.80	492,043.80	512,706.52	512,754.00	461,491.00
101-390-41015	Transfer from Capital Projects	0.00	31,046.49	0.00	0.00	0.00
101-390-41095	Transfer From General Fund Res	0.00	0.00	0.00	282,146.00	0.00
101-390-49998	Transfer from Permanent Fund	0.00	876,000.00	0.00	0.00	0.00
101-390-49999	due to/from other funds	-92,274.39	-92,274.42	-1,816,604.38	0.00	0.00
<b>Total</b>		<b>399,769.41</b>	<b>1,306,815.87</b>	<b>-1,303,897.86</b>	<b>794,900.00</b>	<b>461,491.00</b>

**REVENUE HISTORY**



CITY OF CORDOVA  
2019 BUDGET

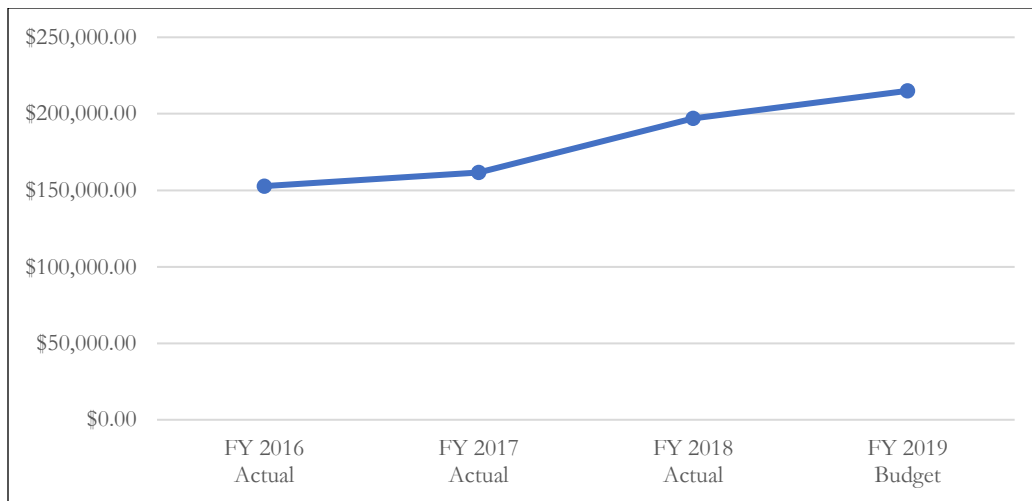
OTHER REVENUE

GENERAL FUND

**BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-397-40325	Investment Earnings	88,041.45	0.00	40,583.22	60,000.00	60,000.00
101-397-49740	Misc. Revenue	22,752.77	82,560.37	117,038.73	148,462.00	95,000.00
101-397-49741	Reimbursed Legal Fees Settleme	375.00	0.00	0.00	0.00	0.00
101-397-49760	Streets-Cut Revenue	5,010.00	30,315.00	2,640.00	5,000.00	5,000.00
101-397-49770	Cordova Center Revenue	36,542.52	48,774.05	36,688.80	50,000.00	55,000.00
<b>Total</b>		<b>152,721.74</b>	<b>161,649.42</b>	<b>196,950.75</b>	<b>263,462.00</b>	<b>215,000.00</b>

**REVENUE HISTORY**





CITY OF CORDOVA  
2019 BUDGET

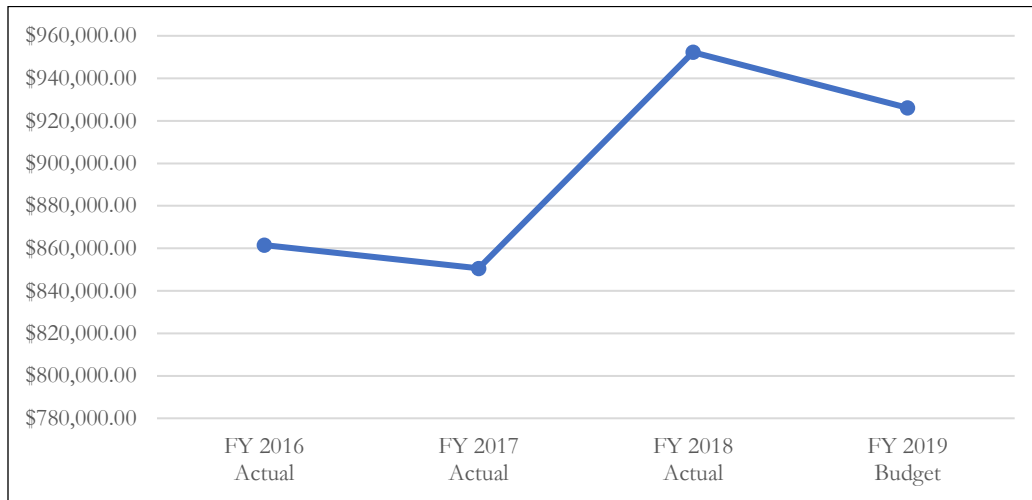
STATE DEBT REIMBURSEMENT

GENERAL FUND

BUDGET

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-398-40200	State Debt Service Reimb	861,471.00	850,593.00	952,265.00	716,000.00	926,143.00
<b>Total</b>		<b>861,471.00</b>	<b>850,593.00</b>	<b>952,265.00</b>	<b>716,000.00</b>	<b>926,143.00</b>

REVENUE HISTORY







# General Fund Expense Detail





**CITY OF CORDOVA  
2019 BUDGET**

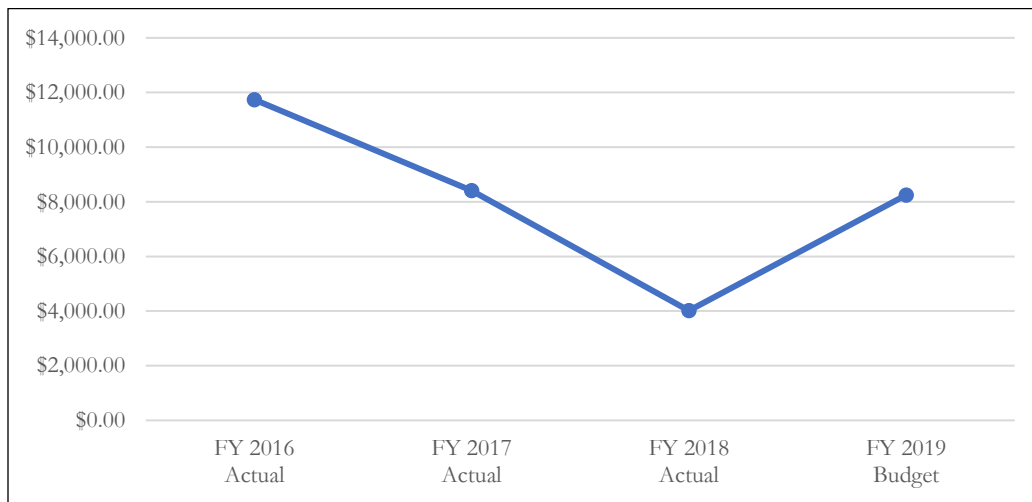
**CITY COUNCIL**

**GENERAL FUND**

**BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-401-51020	Operating Supplies	1,448.99	989.83	167.18	0.00	500.00
101-401-52000	Communications	511.13	629.41	647.42	0.00	750.00
101-401-52090	Council Contingency	3,356.02	1,362.94	430.12	1,000.00	1,000.00
101-401-52130	Travel - Airfare/Ferry	726.00	0.00	0.00	0.00	500.00
101-401-52140	Travel - Lodging	1,287.00	0.00	0.00	0.00	1,000.00
101-401-52150	Travel - Per Diem	400.00	0.00	0.00	0.00	500.00
101-401-52160	Professional Development	1,200.00	0.00	0.00	0.00	1,000.00
101-401-52170	Dues & Subscriptions	2,811.00	5,426.00	2,771.00	0.00	3,000.00
<b>Total</b>		<b>11,740.14</b>	<b>8,408.18</b>	<b>4,015.72</b>	<b>1,000.00</b>	<b>8,250.00</b>

**EXPENDITURE HISTORY**



## CITY CLERK

## GENERAL FUND

### PROGRAM DESCRIPTION

The Office of the City Clerk, in accordance with the City Charter and Code serves as the clerical officer of the Mayor and City Council. The City Clerk, with assistance from the Deputy Clerk serves as the ex-officio tax assessor. The office administers municipal elections and maintains City records and archives. The City Clerk is the custodian of the City seal and attests to documents as required by municipal code and state law. The Clerk's office also administers oaths of office and ensures licensing and registration of City vehicles and equipment.

The office of the City Clerk is often the first contact for the public seeking communication with the elected body and thus acts as a liaison for the people to the City Council. In preparing accurate minutes and accounts of all open City meetings, the Clerk maintains the history of the City for future generations of Cordovans including citizens, elected officials and City employees.

### PROGRAM GOALS AND OBJECTIVES

- Provide professional service to the public – assist them in understanding local government and respond in the most respectful manner to whatever their request might be
- Maintain the most accurate records of the actions of the City Council and properly archive and catalogue permanently the minutes, resolutions, ordinances
- Prepare well-organized, thorough council agendas and packets – easily understandable to the City Council and the public in order to promote the effective engagement required to make the best decisions for the community of Cordova
- Oversee the maintenance of City property records in order to ensure the most equitable assessing and taxation for the benefit of the public and the City revenue stream
- Fairly and impartially conduct municipal elections and promote this utmost of democratic rights of our citizens
- Work cooperatively with the City Manager, the Department Heads, the Mayor and City Council and all employees of the City of Cordova toward the best interest of all citizens

### BUDGET COMMENTARY

The 2017 budget was as bare bones as I have ever seen in my 15 years with the City of Cordova. The operating line items within the Clerk's office were pared down to unrealistic levels and have therefore been overspent or will be overspent by year-end. The 2018 Clerk's budget has been returned to levels consistent with the recent past years, especially in such line items as Professional Services (codification of ordinances), operating supplies and election expense. Current staff is well-trained but no budgeting toward continuing education and the accompanying travel is not realistic especially if there comes a time when there is turnover to less trained employees in this department.

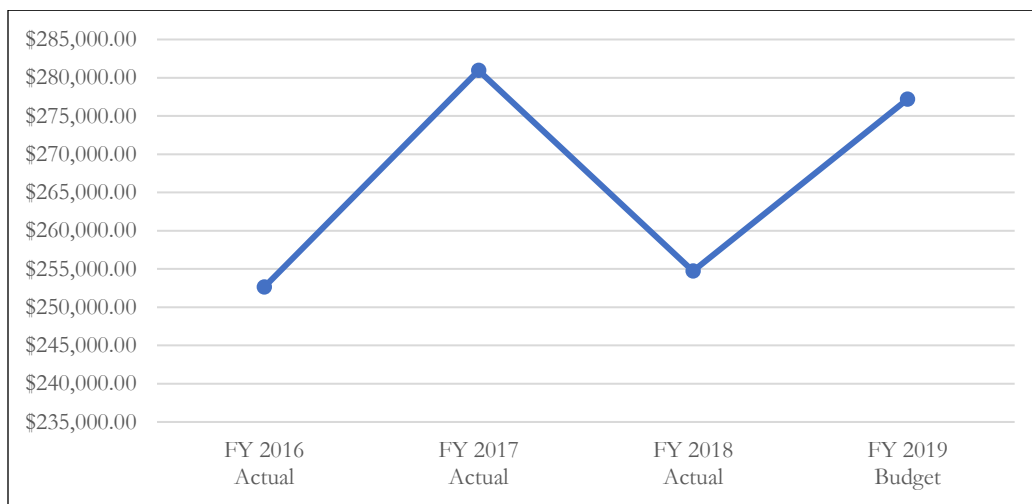
### BUDGET

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-402-50000	Salaries and Wages	136,164.23	140,758.98	137,163.58	136,089.00	143,566.00
101-402-50020	Temp Employees	261.00	0.00	0.00	0.00	1,000.00
101-402-50100	FICA	9,428.92	10,768.15	11,183.55	10,411.00	10,983.00
101-402-50110	PERS	30,414.13	30,768.81	30,836.48	29,940.00	31,584.00
101-402-50120	Health Ins.	39,453.76	57,195.05	39,640.79	48,054.00	48,054.00
101-402-50130	Compensation Ins.	629.38	577.87	516.66	558.00	589.00
101-402-50140	ESC	837.11	755.48	796.99	796.00	876.00
101-402-50150	PERS Relief	7,155.36	5,636.04	6,248.82	4,096.00	7,746.00
101-402-51020	Operating Supplies	2,580.23	1,048.49	1,373.72	500.00	1,000.00
101-402-52000	Communications	2,770.32	2,206.06	2,540.05	1,000.00	2,500.00
101-402-52120	Travel - Car Rental	0.00	0.00	0.00	0.00	300.00
101-402-52130	Travel - Airfare/Ferry	0.00	0.00	0.00	0.00	500.00
101-402-52140	Travel - Lodging	0.00	0.00	0.00	0.00	1,000.00

**CITY OF CORDOVA  
2019 BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-402-52150	Travel - Per Diem	0.00	0.00	0.00	0.00	500.00
101-402-52160	Professional Development	95.90	0.00	0.00	0.00	875.00
101-402-52170	Dues & Subscriptions	350.00	310.00	400.00	425.00	425.00
101-402-52180	Professional Services	3,332.00	3,756.00	2,992.00	1,500.00	3,000.00
101-402-52230	Assessor Fees	17,200.00	20,800.00	18,000.00	18,000.00	20,000.00
101-402-52240	Election Expense	1,956.82	6,358.57	2,883.23	1,500.00	2,200.00
101-402-52310	Public Relations	0.00	0.00	0.00	0.00	500.00
101-402-54020	Repair & Maintenance	0.00	0.00	124.53	0.00	0.00
<b>Total</b>		<b>252,629.16</b>	<b>280,939.50</b>	<b>254,700.40</b>	<b>252,869.00</b>	<b>277,198.00</b>

**EXPENDITURE HISTORY**



CITY OF CORDOVA  
2019 BUDGET

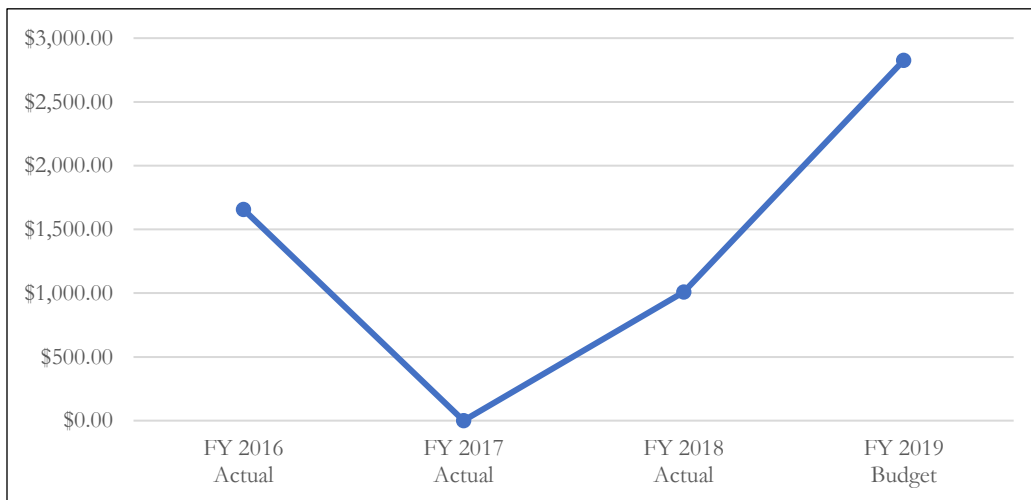
CITY MAYOR

GENERAL FUND

**BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-403-51020	Operating Supplies	60.00	0.00	342.50	0.00	500.00
101-403-52130	Travel - Airfare/Ferry	845.67	0.00	172.81	1,000.00	850.00
101-403-52140	Travel - Lodging	0.00	0.00	443.28	0.00	600.00
101-403-52150	Travel - Per Diem	300.00	0.00	0.00	0.00	400.00
101-403-52160	Professional Development	400.00	0.00	0.00	0.00	425.00
101-403-52170	Dues & Subscriptions	50.00	0.00	50.00	0.00	50.00
<b>Total</b>		<b>1,655.67</b>	<b>0.00</b>	<b>1,008.59</b>	<b>1,000.00</b>	<b>2,825.00</b>

**EXPENDITURE HISTORY**



## CITY MANAGER

## GENERAL FUND

### PROGRAM DESCRIPTION

The Office of the City Manager is charged with providing City services in a professional, innovative and cost-effective manner, with emphasis on friendly, timely and courteous service to all. The City Manager's office strives to achieve the goals and objectives of the Cordova City Council, allocating resources, encouraging development and enhancing the quality of life for the community and those who live and work in the community. As defined by the Cordova City Council, Economic Sustainability is the core value the City Manager's office works toward.

### PROGRAM GOALS AND OBJECTIVES

- Work toward Economic Sustainability, supporting economic revitalization, development, diversifying income streams and reducing costs.
- Increase staff effectiveness, recognizing limitations on our resources and recruiting difficulties.
- Improve Service Delivery by continuously evaluating and monitoring systems.
- Assemble and keep a well-trained work force, encouraging and rewarding professional development, training and certifications.
- Implement the plans and goals of the City Council, allocating resources to City Council priorities.
- Annually update the Cordova Strategic Plan, goals and objectives.

### BUDGET COMMENTARY

The FY2019 budget for the City Manager is primarily a Status quo" budget from FY2018. The goal of the FY2019 budget is to maintain the ability of the City Manager and staff to perform the essential functions of City administrative services, human resources functions, risk management functions and medical insurance monitoring and evaluation. Recruitment activities will have special emphasis in FY2019 as several key staff members retired late in FY2018 or will retire in early FY2019.

### BUDGET

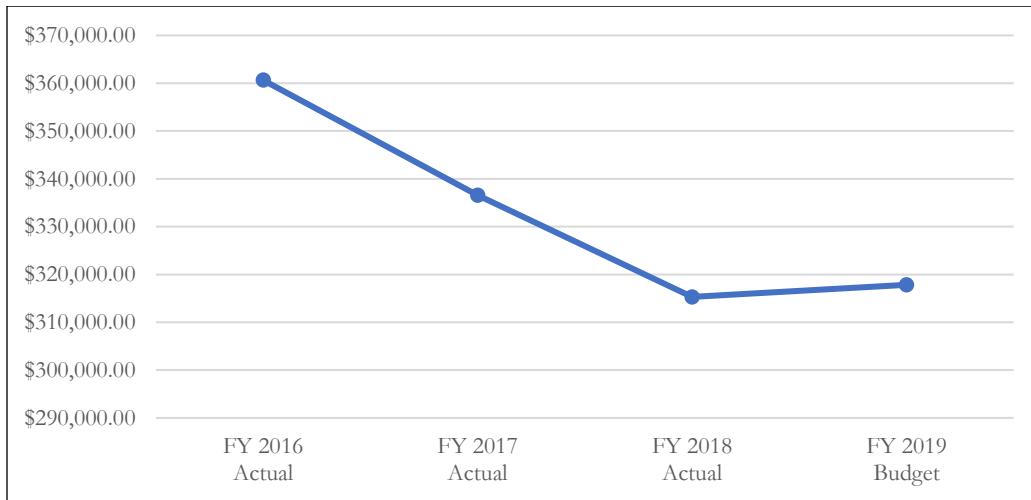
<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-421-50000	Salaries and Wages	235,302.48	209,267.11	197,848.32	188,307.00	189,673.00
101-421-50100	FICA	17,625.27	15,194.79	15,699.67	14,405.00	14,694.00
101-421-50110	PERS	41,124.19	31,715.65	38,198.46	41,428.00	42,256.00
101-421-50120	Health Ins.	28,787.91	60,641.87	42,744.64	48,054.00	48,054.00
101-421-50130	Compensation Ins.	1,478.53	861.62	728.18	772.00	557.00
101-421-50140	ESC	1,225.30	716.50	790.00	796.00	796.00
101-421-50150	PERS Relief	10,598.62	8,254.13	8,433.44	5,668.00	10,718.00
101-421-51020	Operating Supplies	1,354.30	1,013.77	435.87	2,000.00	1,000.00
101-421-52000	Communications	2,419.04	2,800.14	3,113.21	2,000.00	2,000.00
101-421-52080	Manager's Contingency	2,664.15	400.00	5,098.14	5,000.00	3,000.00
101-421-52110	Employee Merit Program	250.00	0.00	0.00	0.00	0.00
101-421-52120	Travel - Car Rental	108.96	0.00	0.00	0.00	0.00
101-421-52130	Travel - Airfare/Ferry	1,454.11	0.00	191.20	0.00	0.00
101-421-52140	Travel - Lodging	110.88	0.00	0.00	0.00	0.00
101-421-52150	Travel - Per Diem	395.00	0.00	0.00	0.00	0.00
101-421-52160	Professional Development	1,439.00	0.00	1,621.82	6,000.00	4,000.00
101-421-52170	Dues & Subscriptions	909.00	985.65	409.00	1,100.00	1,100.00
101-421-52350	Recruitment and Moving	4,250.00	4,750.00	0.00	0.00	0.00
101-421-55000	Other Equipment	12.52	0.00	0.00	0.00	0.00



**CITY OF CORDOVA  
2019 BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-421-55050	Contractual Services	9,127.09	0.00	0.00	0.00	0.00
<b>Total</b>		<b>360,636.35</b>	<b>336,601.23</b>	<b>315,311.95</b>	<b>315,530.00</b>	<b>317,848.00</b>

**EXPENDITURE HISTORY**



## FINANCE

## GENERAL FUND

### PROGRAM DESCRIPTION

The Finance Department is responsible for all accounting and finances of the City of Cordova. The Department receipts all funds the City takes from various sources such as the harbor, City utilities, property tax, sales tax, State and Federal receipts, recreation services. The Department generates approximately 800 billings for utilities monthly and services the processing of approximately 500 business licenses which includes the collection and receipting sales tax quarterly. In addition, we act as the central reception area to the City, perform payroll and A/P functions, budget preparation, procurement and report filings to government departments.

### PROGRAM GOALS AND OBJECTIVES

- Assist management in the preparation of annual budget
- Produce and distribute to department heads a financial report covering their area of responsibility
- Always looking to improving internal operational efficiencies and streamlining efforts for the public
- Coordinate the completion of annual audit
- Provide financial reporting to Council on a regular basis

### BUDGET COMMENTARY

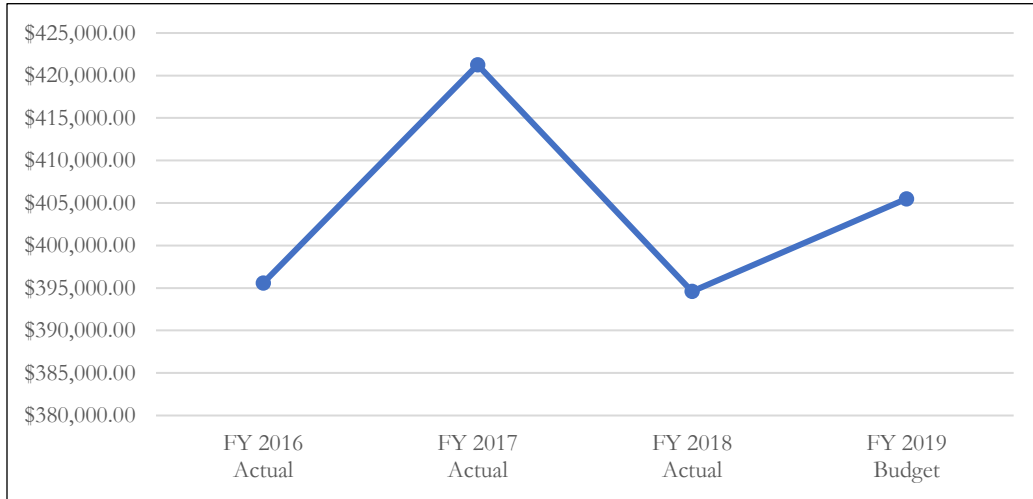
The Department is staffed by 4 FTE positions led by the Finance Director. The Finance Director reports to the City Manager. Personnel Costs take up 96% of the Department's budget while the remainder is operating supplies at 4%. Positions duties are as follows; 1. Finance Clerk-Utility billing, sales tax and business license. 2. Finance Clerk-City receptionist, A/R and receives payments. 3. Finance Management Assistant-acts as assistant to the Finance Director and performs payroll and A/P functions and supervises two finance clerks.

### BUDGET

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-422-50000	Salaries and Wages	254,763.83	251,423.80	266,726.26	250,532.00	260,126.00
101-422-50100	FICA	17,039.53	18,682.62	20,585.50	19,166.00	19,000.00
101-422-50110	PERS	49,685.46	48,841.09	47,446.42	55,117.00	57,228.00
101-422-50120	Health Ins.	53,509.16	75,752.35	42,645.39	59,008.00	48,790.00
101-422-50130	Compensation Ins.	1,175.77	1,032.13	897.84	1,027.00	754.00
101-422-50140	ESC	1,637.96	1,510.27	1,566.04	1,592.00	1,592.00
101-422-50150	PERS Relief	13,238.43	9,916.43	10,835.31	7,541.00	14,515.00
101-422-51020	Operating Supplies	2,359.24	12,539.08	2,460.70	2,000.00	2,000.00
101-422-52000	Communications	1,403.94	1,554.63	1,387.84	1,500.00	1,500.00
101-422-52130	Travel - Airfare/Ferry	731.40	0.00	0.00	0.00	0.00
101-422-52160	Professional Development	50.00	0.00	0.00	0.00	0.00
101-422-52340	Other Costs	0.00	0.00	43.74	0.00	0.00
<b>Total</b>		<b>395,594.72</b>	<b>421,252.40</b>	<b>394,595.04</b>	<b>397,483.00</b>	<b>405,505.00</b>

CITY OF CORDOVA  
2019 BUDGET

EXPENDITURE HISTORY



## PLANNING

## GENERAL FUND

### PROGRAM DESCRIPTION

The Planning Department consists of the City Planner/Deputy Public Works Director and the Assistant Planner. Our staff assists the public, Planning Commission, City Council, and other city departments by providing information, guidance, and direction on land use issues and regulations.

The Planning Department facilitates monthly Planning Commission meetings and brings the commission's matters and other business to City Council as necessary. The Planning Department aids the public by providing information concerning zoning requirements, building requirements, and subdivision developments. The department oversees land use in the city and is responsible for the disposal of property. The department also provides support for the Public Works Department and applies for multiple grants and loans to benefit the city's infrastructure.

### PROGRAM GOALS AND OBJECTIVES

Goal: Provide excellent customer service.

Objectives:

- Address problems and requests, and assist with land use paperwork and process timely and efficiently.
- Listen and communicate clearly with public and staff.

Goal: Ensure accurate and efficient work flow.

Objectives:

- Provide accurate reports, memos, and information to public, boards, and staff
- Move requests through the Planning Commission and City Council as efficiently as possible

Goal: Uphold and disseminate city codes and processes.

Objectives:

- Communicate code requirements to the public
- Follow city policies and process

### BUDGET COMMENTARY

#### Boards and Commissions

Staff produce monthly Planning Commission packets, document meeting with minutes, and provide additional information to commissioners as requested. The department also provides bi-monthly memos to city council which include recommendations and resolutions from the Planning Commission and other issues. Staff participate in commission meetings, providing information and direction on planning issues.

#### Permit Administration

Staff provide guidance, resources, maps, information and offer assistance to the public through all land use permit processes.

#### Public Support

Staff maintain and update the department's portion of the city's web page, which provides printable forms, Planning Commission packets and minutes, and land use information. Staff also maintain GIS parcel and tax data map layers and provide information to the public as requested.

#### Land Disposal

The Planning Department and Planning Commission develop annual land disposal maps delineating city property available for lease or sale. All steps in the land disposal process are administrated by the department. Leases, performance deeds of trust, and land use permits are tracked and rates are increased by staff.

#### Public Works Support

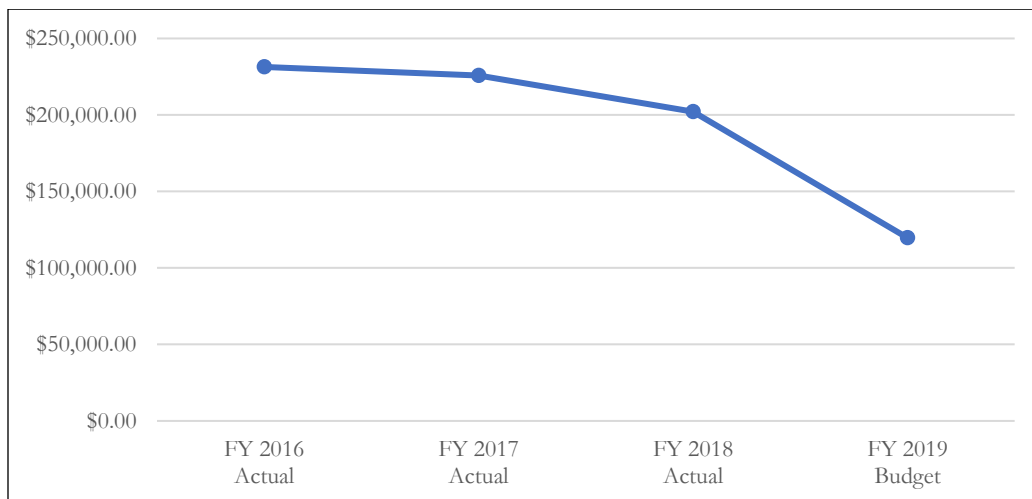
Planning staff provide technical and organizational support to the Public Works Department, including coordination for large CIP projects, contract negotiations, State and Federal permitting assistance, and grant and loan application coordination and tracking.

**CITY OF CORDOVA  
2019 BUDGET**

**BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-423-50000	Salaries and Wages	139,443.24	136,481.63	122,842.70	136,344.00	71,386.00
101-423-50010	Overtime	2,132.55	978.77	4,670.65	3,000.00	0.00
101-423-50020	Temp Employees	0.00	0.00	0.00	0.00	0.00
101-423-50100	FICA	9,688.92	10,347.98	9,876.26	10,469.00	5,460.00
101-423-50110	PERS	28,174.22	27,198.78	24,837.79	30,106.00	15,702.00
101-423-50120	Health Ins.	27,419.21	39,676.03	23,240.99	30,624.00	8,163.00
101-423-50130	Compensation Ins.	650.44	560.92	475.57	561.00	207.00
101-423-50140	ESC	840.22	749.81	790.00	796.00	398.00
101-423-50150	PERS Relief	7,380.14	5,382.98	6,549.41	4,119.00	3,983.00
101-423-51020	Operating Supplies	2,363.07	399.11	407.90	250.00	750.00
101-423-52000	Communications	2,179.51	2,276.67	2,476.75	2,100.00	2,100.00
101-423-52120	Travel - Car Rental	228.61	0.00	0.00	800.00	800.00
101-423-52130	Travel - Airfare/Ferry	1,166.60	0.00	459.00	1,500.00	1,500.00
101-423-52140	Travel - Lodging	1,895.00	0.00	0.00	1,500.00	1,500.00
101-423-52150	Travel - Per Diem	600.00	0.00	100.00	800.00	800.00
101-423-52160	Professional Development	1,743.85	0.00	550.00	0.00	600.00
101-423-52170	Dues & Subscriptions	515.00	550.00	1,168.14	600.00	600.00
101-423-52180	Legal Fees	116.00	0.00	1,343.91	1,000.00	1,000.00
101-423-52182	Appraisal/Survey Fees	2,325.00	0.00	0.00	2,500.00	2,500.00
101-423-52184	Other Professional Fees	2,014.10	825.95	1,900.00	1,450.00	1,500.00
101-423-52270	Legal Printing	490.50	294.98	438.91	500.00	750.00
<b>Total</b>		<b>231,366.18</b>	<b>225,723.61</b>	<b>202,127.98</b>	<b>229,019.00</b>	<b>119,699.00</b>

**EXPENDITURE HISTORY**



**LINE ITEM EXPLANATION**

<b>101-423-51020</b>	<b>Operating Supplies</b>	Ink/paper for the plotter, meeting supplies, etc.
<b>101-423-52170</b>	<b>Dues &amp; Subscriptions</b>	AK Planning Association for two
<b>101-423-52180</b>	<b>Legal Fees</b>	Misc. legal fees, land disposal fees to be reimbursed
<b>101-423-52182</b>	<b>Appraisal/Survey Fees</b>	Misc. surveys, drawings, related work

**CITY OF CORDOVA  
2019 BUDGET**

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<b>101-423-52184</b>	<b>Other Professional Fees</b>	GIS fees, other software fees, engineer services, other services
<b>101-423-52270</b>	<b>Legal Printing</b>	Land disposal and other required advertising

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CITY OF CORDOVA  
2019 BUDGET

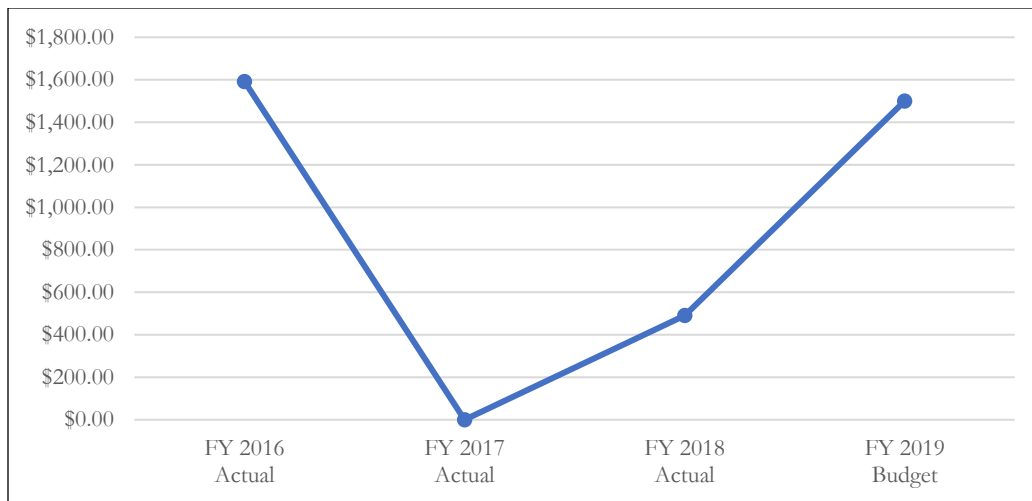
PLANNING COMMISSION

GENERAL FUND

**BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-424-51020	Operating Supplies	795.73	0.00	0.00	0.00	500.00
101-424-52130	Travel - Airfare/Ferry	278.87	0.00	299.19	0.00	0.00
101-424-52140	Travel - Lodging	129.95	0.00	0.00	0.00	0.00
101-424-52150	Travel - Per Diem	75.00	0.00	0.00	0.00	0.00
101-424-52160	Professional Development	312.50	0.00	191.25	1,000.00	1,000.00
<b>Total</b>		<b>1,592.05</b>	<b>0.00</b>	<b>490.44</b>	<b>1,000.00</b>	<b>1,500.00</b>

**EXPENDITURE HISTORY**



**LINE ITEM EXPLANATION**

**101-424-52160 Professional Development** Reports, nameplates and materials for commission



**CITY OF CORDOVA  
2019 BUDGET**

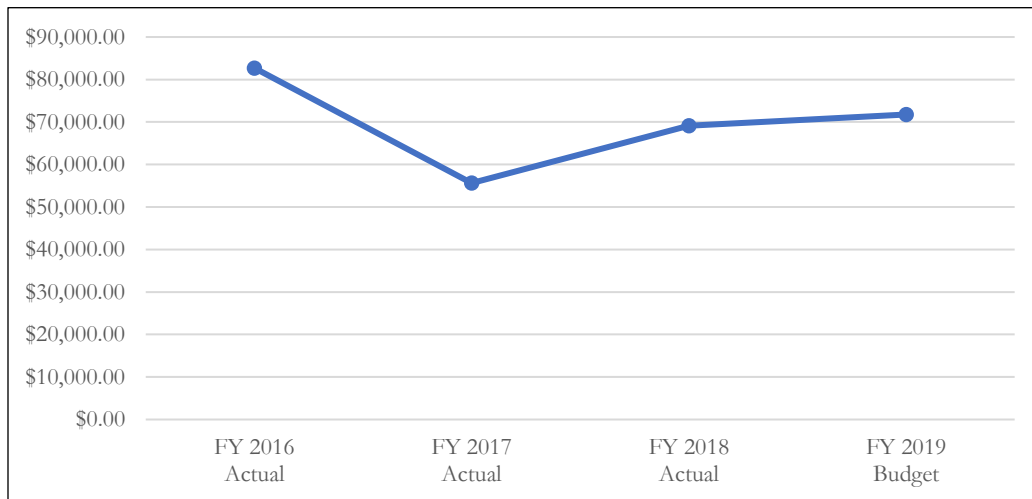
**DEPARTMENT OF MOTOR VEHICLES**

**GENERAL FUND**

**BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-440-50000	Salaries and Wages	32,154.24	28,822.93	46,761.12	32,779.00	40,544.00
101-440-50010	Overtime	5,629.38	5,147.36	3,316.05	2,000.00	2,000.00
101-440-50030	On Call Time	74.00	0.00	0.00	0.00	0.00
101-440-50100	FICA	2,588.09	2,233.80	2,313.86	2,508.00	2,949.00
101-440-50110	PERS	6,787.08	5,007.01	5,451.08	7,211.00	8,480.00
101-440-50120	Health Ins.	8,119.66	6,947.01	5,258.99	5,569.00	8,076.00
101-440-50130	Compensation Ins.	383.93	107.88	100.93	434.00	371.00
101-440-50140	ESC	269.78	197.78	227.81	239.00	279.00
101-440-50150	PERS Relief	14,378.57	1,136.81	1,335.89	987.00	2,151.00
101-440-51010	Uniforms/Safety Equip/Supplies	66.41	97.28	73.80	90.00	100.00
101-440-51020	Operating Supp/Postage/Freight	250.92	577.08	423.93	450.00	750.00
101-440-51030	Janitorial Supplies	30.11	0.00	0.00	0.00	0.00
101-440-52000	Communications	2,784.74	1,929.75	2,320.93	2,000.00	2,000.00
101-440-52070	Leases and Rentals	6,402.27	0.00	0.00	0.00	0.00
101-440-52120	Travel - Car Rental	202.48	192.48	57.02	300.00	300.00
101-440-52130	Travel - Airfare/Ferry	598.20	732.00	239.60	1,000.00	1,000.00
101-440-52140	Travel - Lodging	594.00	784.93	208.00	1,500.00	1,500.00
101-440-52150	Travel - Per Diem	300.00	1,025.00	150.00	450.00	450.00
101-440-52160	Professional Development	49.75	0.00	0.00	0.00	0.00
101-440-52170	Dues & Subscriptions	35.00	192.90	125.90	150.00	150.00
101-440-52270	Legal Printing/Advertising	20.00	0.00	60.00	40.00	150.00
101-440-55010	Equipment, Furnishings & Tools	988.31	500.00	717.04	500.00	500.00
<b>Total</b>		<b>82,706.92</b>	<b>55,632.00</b>	<b>69,141.95</b>	<b>58,207.00</b>	<b>71,750.00</b>

**EXPENDITURE HISTORY**



**CITY OF CORDOVA  
2019 BUDGET**

**LAW ENFORCEMENT**

**GENERAL FUND**

**PROGRAM DESCRIPTION**

The Cordova Police Department consists of a Police Chief, five officers, one dispatch supervisor and four dispatchers who are hired as needed by the Chief. CPD is committed to the protection of life and property of all citizens of Cordova, Alaska. CPD dispatches for local fire, medical and law enforcement and has MOU's with the Alaska Wildlife Troopers and USFS Fish and Game LEO and works closely with dispatching for their law enforcement teams. CPD currently has two open police officer positions. CPD also has one administrative assistant and once dispatch position which are unfunded.

**BUDGET COMMENTARY**

This Depts. workload has been slowly increasing due to the amount of Local, State and Federal Mandated Regulations that we need to enforce or adhere too. This Dept. only has 11 members out of 13 positions responsible for this work load. The Dept. Budget other than some compensation for the 11-paid staff has decreased.

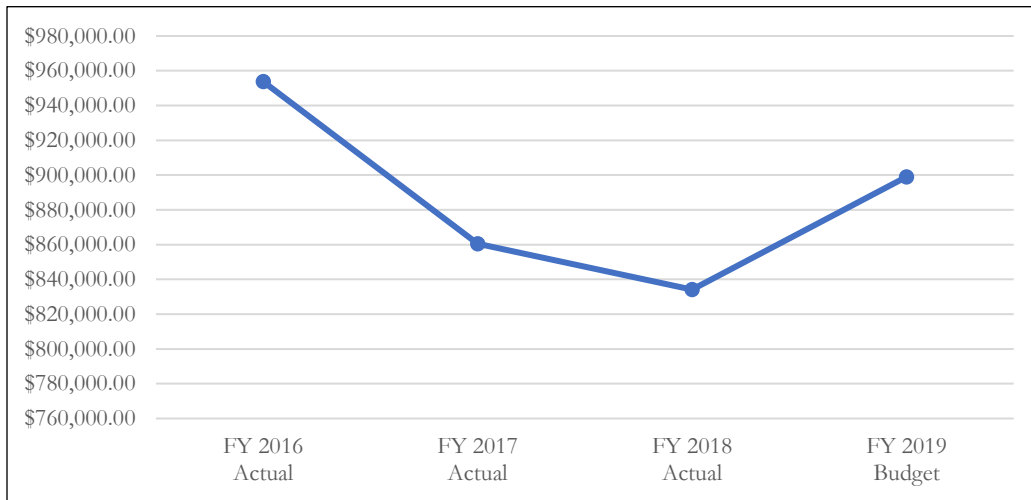
**BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-441-50000	Salaries and Wages	459,355.31	433,723.05	419,617.92	460,314.00	413,932.00
101-441-50010	Overtime	66,951.33	47,459.34	47,076.09	10,000.00	60,000.00
101-441-50030	On Call Time	7,810.00	8,768.00	8,910.00	3,000.00	3,000.00
101-441-50040	Shift Differential	0.00	0.00	0.00	12,000.00	12,000.00
101-441-50100	FICA	34,974.62	36,754.08	38,164.58	35,214.00	35,873.00
101-441-50110	PERS	95,669.60	82,370.78	80,903.09	101,269.00	103,165.00
101-441-50120	Health Ins.	121,538.33	140,495.23	98,609.15	128,551.00	128,254.00
101-441-50130	Compensation Ins.	10,918.29	7,165.09	7,195.99	11,024.00	8,727.00
101-441-50140	ESC	3,539.19	3,011.39	3,060.07	3,264.00	3,201.00
101-441-50150	PERS Relief	21,791.30	17,106.52	19,044.60	13,855.00	26,166.00
101-441-51010	Uniforms/Safety Equip/Supplies	4,802.54	3,639.33	6,644.15	4,500.00	6,000.00
101-441-51020	Operating Supp/Postage/Freight	10,353.07	6,552.92	5,949.64	6,300.00	6,300.00
101-441-52000	Communications	49,987.08	14,559.88	19,296.15	20,000.00	20,000.00
101-441-52120	Travel - Car Rental	674.41	247.65	1,181.49	500.00	750.00
101-441-52130	Travel - Airfare/Ferry	3,303.08	3,878.50	3,912.84	5,000.00	6,200.00
101-441-52140	Travel - Lodging	2,107.96	2,411.09	1,823.15	4,500.00	4,500.00
101-441-52150	Travel - Per Diem	2,050.00	2,150.00	1,050.00	3,000.00	3,000.00
101-441-52160	Professional Development	1,615.95	305.00	2,133.20	1,500.00	7,000.00
101-441-52165	Training Equipment & Supplies	3,075.00	0.00	0.00	1,500.00	1,500.00
101-441-52170	Dues & Subscriptions	2,799.09	8,833.62	10,304.48	10,000.00	8,000.00
101-441-52180	Professional Services/Towing	221.50	318.00	3,815.00	450.00	450.00
101-441-52270	Legal Printing/Advertising	935.40	2,210.00	232.95	450.00	450.00
101-441-52310	Public Relations	500.00	0.00	15.00	0.00	0.00
101-441-52320	Drug Interdiction	0.00	0.00	0.00	1,000.00	1,000.00
101-441-52350	Recruitment and Moving	0.00	0.00	1,647.60	0.00	2,500.00
101-441-54000	Fuel & Lube	16,407.94	12,619.15	12,115.41	15,000.00	15,000.00
101-441-54010	Vehicle Parts & Repairs	6,833.55	4,981.33	5,408.88	10,500.00	7,500.00
101-441-54020	Repair Maintenanc Other Equip	10,997.21	3,264.23	4,198.97	4,500.00	5,500.00
101-441-55000	Other Equipment & Rentals	5,275.15	3,402.00	17,741.09	3,600.00	4,000.00
101-441-55010	Equipment, Furnishings & Tools	2,355.02	1,040.69	1,459.14	1,800.00	2,000.00

**CITY OF CORDOVA  
2019 BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-441-55020	Ammunition	5,955.32	3,092.00	3,375.30	3,000.00	3,000.00
101-441-55030	Court Collection Fee	0.00	100.00	0.00	0.00	0.00
101-441-55035	State Surcharge Citation remit	990.00	490.00	955.00	0.00	0.00
101-441-55040	MOA/NVE	0.00	9,551.97	8,293.18	0.00	0.00
<b>Total</b>		<b>953,787.24</b>	<b>860,500.84</b>	<b>834,134.11</b>	<b>875,591.00</b>	<b>898,968.00</b>

**EXPENDITURE HISTORY**



**CITY OF CORDOVA  
2019 BUDGET**

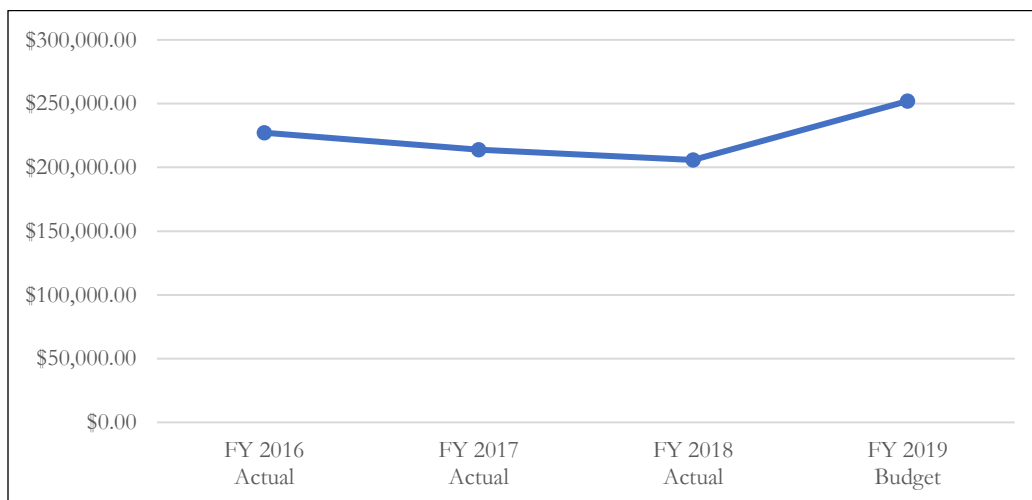
**JAIL OPERATIONS**

**GENERAL FUND**

**BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-442-50000	Salaries and Wages	122,877.44	114,459.81	110,961.09	123,273.00	138,429.00
101-442-50010	Overtime	18,111.62	13,151.70	12,598.11	6,000.00	6,000.00
101-442-50030	On Call Time	1,971.00	2,192.00	2,227.50	700.00	700.00
101-442-50040	Shift Differential	0.00	0.00	0.00	3,000.00	3,000.00
101-442-50100	FICA	9,390.22	9,746.58	10,119.25	9,430.00	10,409.00
101-442-50110	PERS	25,610.62	21,844.01	21,588.96	27,120.00	29,935.00
101-442-50120	Health Ins.	32,413.66	36,860.05	25,965.97	33,530.00	36,500.00
101-442-50130	Compensation Ins.	2,825.43	1,818.41	1,824.13	2,864.00	2,316.00
101-442-50140	ESC	952.01	802.13	821.82	876.00	985.00
101-442-50150	PERS Relief	0.00	4,514.42	5,095.12	3,711.00	7,593.00
101-442-51010	Uniforms/Safety Equip/Supplies	851.63	835.13	1,254.50	1,000.00	1,000.00
101-442-51020	Operating Supplies	2,318.85	602.20	1,946.35	2,000.00	2,000.00
101-442-51030	Janitorial Supplies	233.29	43.60	229.69	500.00	500.00
101-442-51070	Prisoner Board	3,812.39	1,219.97	2,612.23	4,000.00	4,000.00
101-442-52130	Travel - Airfare/Ferry	858.15	505.60	600.00	600.00	600.00
101-442-52140	Travel - Lodging	0.00	0.00	1,104.84	800.00	800.00
101-442-52150	Travel - Per Diem	1,550.00	2,200.00	1,550.00	2,000.00	2,000.00
101-442-52160	Professional Development	125.00	96.00	799.00	2,500.00	2,500.00
101-442-52180	Professional Services	950.00	1,840.61	0.00	900.00	900.00
101-442-52185	Inmate Medical Expense	64,845.24	0.00	2,801.17	0.00	0.00
101-442-52186	Inmate Medical Expense - Reimb	-65,044.43	0.00	0.00	0.00	0.00
101-442-54020	Repair & Maintenance	1,603.96	1,058.82	1,722.31	1,800.00	1,800.00
101-442-55000	Other Equipment & Rentals	951.33	0.00	0.00	0.00	0.00
<b>Total</b>		<b>227,207.41</b>	<b>213,791.04</b>	<b>205,822.04</b>	<b>226,604.00</b>	<b>251,967.00</b>

**EXPENDITURE HISTORY**



## FIRE AND EMS

## GENERAL FUND

### PROGRAM DESCRIPTION

The Cordova Volunteer Fire Department consists of a Fire Chief and Deputy Chief who are elected annually by the membership and solely responsible to the City Council. This membership is a paramilitary organization with appointed Fire and EMS Officers responsible for their designated Companies which are responsible for responding to all emergencies with in our district and at times assist other regions by Boat or Aircraft.

Many Departments in the State and most in the lower 48 provide either Fire or EMS and some Search and Rescue. CVFD on the other hand because of our unique situation of not being able to request help from neighboring communities must provide all levels of emergency services, such as: Fire Suppression, Fire Investigation, Basic Life Support, Advanced Life Support, Medical Transport Care, Search and Rescue, Dive Rescue, Avalanche Rescue, Haz-Mat Response, Marine Shipboard Firefighting, High Angle Rescue, Confined Space Rescue, Vehicle Extrication, Disaster Preparedness and Management, Provide in house Certified Instructors, Public Education and Training.

### PROGRAM GOALS AND OBJECTIVES

The Goals of this Department, shall be to prevent Emergencies through inspections, education and code enforcement.

The Department Objectives. Provides fire suppression and emergency medical services to preserve, protect life, property, and the environment against injury and damage within the City of Cordova, Alaska. Property outside the City limits shall be protected at all times possible without setting in jeopardy such property that lies within these said limits.

### BUDGET COMMENTARY

This Depts. Budget has remained literally unchanged until 2002 when the City Council approved a second Fire paid position, due to the fact that the fire service nationwide has increase in codes, strict safety maintenance programs, updated vehicles, equipment and facilities. While other Department budgets are increasing the Fire Dept Budget is asked to decrease. Over the years the Fire Dept. service has continued to increase and never decrease and subjected to an ever-increasing amount of Local, State and Federal Mandated Regulations that we need to enforce or adhere too. Programs like Bloodborne pathogen training and immunization, OSHA and NFPA compliancy to work related task, OSHA and NFPA Standards for Firefighters and EMS Workers (this also pertains to Volunteers), State laws and regulations pertaining to the delivery of EMS care, Continuing education and records management for all Volunteers and Equipment Maintenance Programs to list a few.

Other City Depts. have many paid staff to continue to severe our community, this Dept. only has 2 members responsible for this work load. And the Dept. Budget other than the compensation for the 2-paid staff has not increased.

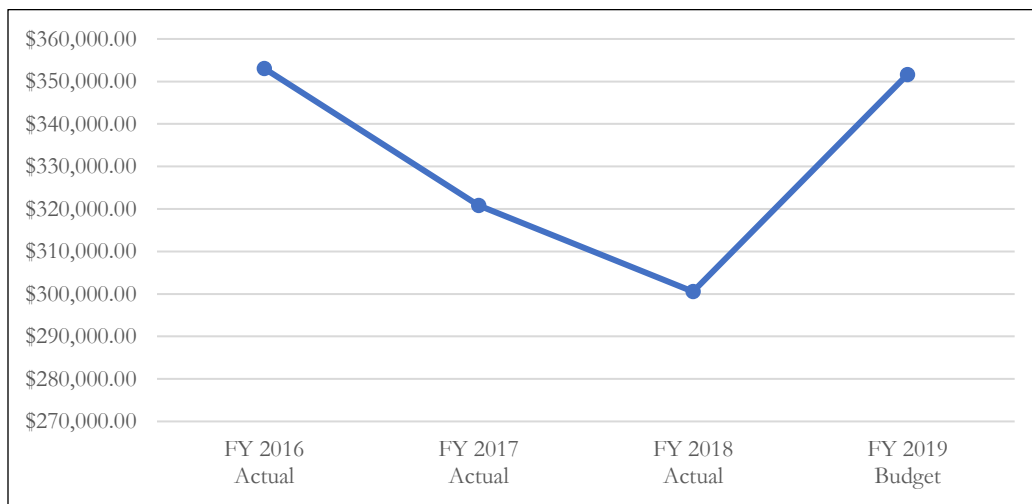
### BUDGET

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-443-50000	Salaries and Wages	117,309.47	117,826.05	116,859.59	119,250.00	122,907.00
101-443-50010	Overtime	1,703.94	1,804.51	2,564.94	0.00	0.00
101-443-50020	Temp Employees	592.00	0.00	0.00	0.00	0.00
101-443-50030	On Call	1,860.00	2,010.00	4,240.00	0.00	0.00
101-443-50100	FICA	8,233.07	9,216.05	9,813.81	9,123.00	9,402.00
101-443-50110	PERS	23,806.30	23,713.32	24,478.06	26,235.00	27,040.00
101-443-50120	Health Ins.	34,286.08	48,822.57	33,880.66	45,094.00	38,408.00
101-443-50130	Compensation Ins.	8,231.64	6,822.29	5,801.01	6,439.00	4,326.00
101-443-50140	ESC	841.53	754.34	790.00	796.00	796.00
101-443-50150	PERS Relief	6,368.19	4,647.19	5,541.26	3,589.00	6,858.00
101-443-51010	Uniforms/Safety Clothing	5,678.19	7,172.89	2,495.81	8,100.00	5,678.00
101-443-51020	Operating Supplies	26,785.56	17,730.76	18,206.55	18,000.00	26,786.00

**CITY OF CORDOVA  
2019 BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-443-51030	Custodial Supplies	87.45	0.00	0.00	0.00	400.00
101-443-51050	Small Tools	592.42	273.97	0.00	0.00	592.00
101-443-52000	Communications	6,703.31	5,951.61	8,300.04	4,050.00	6,703.00
101-443-52010	Water, Sewer & Refuse	0.00	0.00	439.54	0.00	0.00
101-443-52030	Electricity	832.74	2,302.14	1,197.39	1,000.00	833.00
101-443-52040	Heating Oil	2,272.04	5,276.13	7,666.59	1,800.00	2,272.00
101-443-52120	Travel-Car Rental	297.00	16.37	258.70	0.00	297.00
101-443-52130	Travel - Airfare/Ferry	2,547.20	791.38	3,341.60	0.00	2,547.00
101-443-52140	Travel - Lodging	2,426.00	0.00	4,026.00	0.00	2,426.00
101-443-52150	Travel - Per Diem	2,550.00	0.00	2,825.00	0.00	2,550.00
101-443-52160	Professional Development	6,668.86	4,722.80	2,410.00	2,550.00	6,669.00
101-443-52170	Dues & Subscriptions	481.70	400.00	0.00	0.00	482.00
101-443-52180	Professional Services	11,382.62	17,647.07	6,996.70	16,000.00	10,000.00
101-443-52181	Travel Reimbursment	0.00	0.00	0.00	0.00	0.00
101-443-52310	Public Relations	1,721.32	0.00	1,100.36	0.00	1,721.00
101-443-52320	Volunteer Fireman	20,190.00	20,355.00	18,025.00	20,500.00	20,190.00
101-443-52330	Volunteer Incentives	1,737.98	1,586.30	1,505.24	3,000.00	1,738.00
101-443-54000	Fuel & Lube	4,374.51	5,334.21	3,795.40	4,000.00	4,375.00
101-443-54010	Vehicle Parts & Repairs	26,914.49	489.15	2,455.03	0.00	20,000.00
101-443-54020	Repair - Other Equipment	12,021.23	15,126.51	11,533.13	16,500.00	12,021.00
101-443-54030	Structure Maintenance	3,031.35	0.00	0.00	0.00	3,031.00
101-443-54032	Structure Maint Fire Station	2,424.02	0.00	0.00	0.00	2,424.00
101-443-54034	Structure Maint Station 2	828.54	0.00	0.00	0.00	829.00
101-443-54080	Boiler Maintenance	0.00	0.00	0.00	0.00	0.00
101-443-55000	Other Equipment	710.47	0.00	0.00	0.00	710.00
101-443-55005	Fire Fighting Equipment	3,222.31	0.00	0.00	0.00	3,222.00
101-443-55010	Equipment & Furnishings	3,365.65	0.00	0.00	0.00	3,366.00
<b>Total</b>		<b>353,079.18</b>	<b>320,792.61</b>	<b>300,547.41</b>	<b>306,026.00</b>	<b>351,599.00</b>

**EXPENDITURE HISTORY**



**CITY OF CORDOVA  
2019 BUDGET**

**LINE ITEM EXPLANATION**

101-443-51010	Uniforms/Safety Clothing	Safety clothing / PPE Repair Station clothing / Uniforms
101-443-51020	Operating Supplies	Medical supplies O2 bottles, Regulators, Blankets, Ambulance Drugs, CCMC, EMS Supplies. General supplies (daily operations, office supplies and local hardware purchases)
101-443-51030	Custodial Supplies	Soap, Brushes, TP, P towels, Cleaning supplies
101-443-51050	Small Tools	Miscellaneous small tools, apparatus tools
101-443-52120	Travel - Car Rental	ASFA conference, EMS Symposium, Fire Investigator Conference 4 for Fire & 4 for EMS
101-443-52130	Travel - Airfare/Ferry	ASFA conference, EMS Symposium, Fire Investigator Conference 4 for Fire & 4 for EMS
101-443-52140	Travel - Lodging	ASFA conference, EMS Symposium, Fire Investigator Conference 4 for Fire & 4 for EMS
101-443-52150	Travel - Per Diem	ASFA conference, EMS Symposium, Fire Investigator Conference 4 for Fire & 4 for EMS
101-443-52160	Professional Development	Fire Fighter I, II & Officers Course EMT I/II/III class EMS symposium registration ASFA conference registration Fire Arson Investigation Conference
101-443-52170	Dues & Subscriptions	NFPA dues Fire training DVD's EMS Training DVD's
101-443-52180	Professional Services	Annual EMS equipment calibration Annual Gas detector calibration Annual Mako Service O2, SCBA, Scuba bottle Hydro testing Hurst tool Annual maintenance Vol Members Hep Shots 10@\$200.00 Printer Service Contract
101-443-52310	Public Relations	CPR and First aid Supplies City Employee CPR Supplies Public education & Fire promotions
101-443-52320	Volunteer Fireman	Compensation to Volunteers
101-443-52330	Volunteer Incentives	Members service awards Fire competition (purple Thursday) EMS competition (golden stethoscope) FD banquet
101-443-54020	Repair - Other Equipment	Pager repairs, 10 Vehicle repairs, Fire equipment repairs EMS equipment repairs
101-443-54032	Structure Maint Fire Station	Bay Door Service
101-443-54034	Structure Maint Station 2	Window repair/replacement
101-443-55000	Other Equipment	Incidental equipment
101-443-55005	Fire Fighting Equipment	6 – 50' LDH Hose 6 - 100' LDH Hose Misc. Fire appliances

CITY OF CORDOVA  
2019 BUDGET

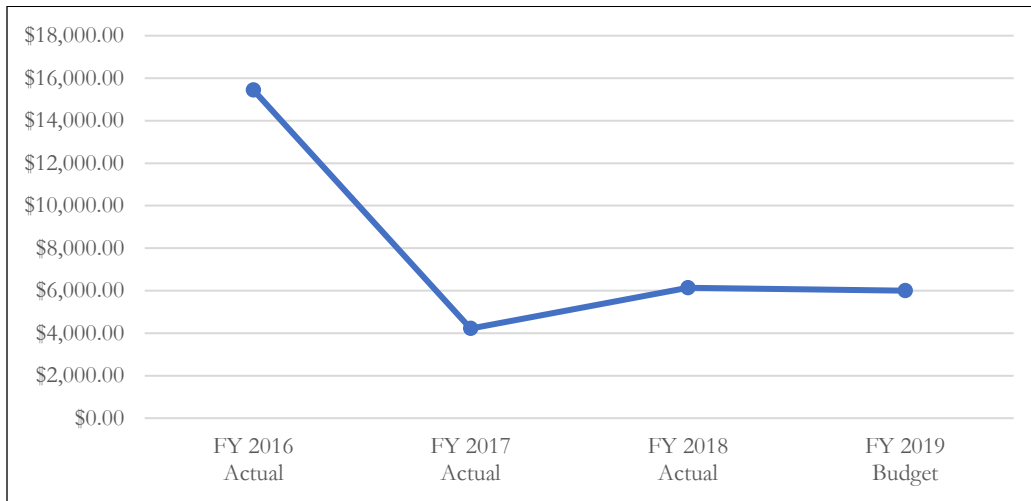
DISASTER MANAGEMENT

GENERAL FUND

**BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-445-59400	Supplies	7,638.72	1,830.66	2,617.51	3,000.00	3,000.00
101-445-59405	Community Training	7,806.06	2,387.51	3,523.81	3,000.00	3,000.00
<b>Total</b>		<b>15,444.78</b>	<b>4,218.17</b>	<b>6,141.32</b>	<b>6,000.00</b>	<b>6,000.00</b>

**EXPENDITURE HISTORY**



**LINE ITEM EXPLANATION**

<b>101-445-59400</b>	<b>Supplies</b>	Training Supplies and Materials for Local and City wide activities
<b>101-445-59405</b>	<b>Community Training</b>	Prof Development, Mandatory State Grant Meetings Travel, Perdiem, Hotel



## INFORMATION SERVICES

## GENERAL FUND

### PROGRAM DESCRIPTION

The **Information Services Department** consists of three Divisions: Cordova Public Library, Cordova Historical Museum, and the Information Services Division which includes Public Information, Marketing, Cordova Center Rentals and Information Technology.

The **Cordova Public Library** is staffed with: 1- Permanent Full Time Librarian, 3 - Permanent Part-Time Librarians/Program Leader, 1 – Temporary Seasonal Position. The Library provides a public place for all, where ideas of a broad spectrum can be explored and considered; provides for the individual an environment conducive to reading, listening or studying; identifies community needs and provides programs and services to meet those needs. The Cordova Public Library serves as the school library for elementary and homeschool students.

The **Cordova Historical Museum** is staffed with: 1 – Permanent Full Time Curator of Exhibits and Collections, 1 – Permanent Full-Time Museum Administrative Assistant, 1 – Temporary Seasonal Position. The Cordova Historical Museum, an educational institution, is a museum of cultural and economic history to record and interpret everyday life in the Copper River, Bering River and Prince William Sound to help people understand the past, explore the present and plan the future. The museum accomplishes this through exhibitions, programs, publications and other activities that engage, enlighten, educate and entertain children and adults of both community residents and visitors.

The **Information Services Division** is staffed with: 1 – Permanent Full Time Library, Museum Director (Responsible for oversight of all divisions), 1 – Permanent Full Time Information Services Director. This division is responsible for all public information, press releases, website and other materials for the City of Cordova as well as all the technology, cell phones and website maintenance. This division is also responsible for all reservations and events at the Cordova Center. The Museum/Library Director serves as PIO in the ICS.

### PROGRAM GOALS AND OBJECTIVES

#### **Cordova Public Library:**

**Strategic Goal 1** Increasingly provide access to collections and services to support instruction, research, and outreach, while improving access to the Cordova Public Libraries' collections.

**Strategic Goal 2** Increase circulation and usage by various patron types.

**Strategic Goal 3** Increase cultural awareness within the community.

#### **Cordova Historical Museum:**

**Goal 1:** To design and implement museum exhibits

**Goal 2:** To successfully accomplish the move and assure efficient operation in the new facility

**Goal 3:** To strengthen communication with membership

**Goal 4:** To achieve accreditation

**Goal 5:** To establish an ongoing training program for staff and volunteers

**Goal 6:** To expand program offerings

**Goal 7:** To create a sustainable revenue stream

#### **Information Services Division:**

- Create, Update and Maintain Websites for Divisions
- Maintain Technology for City of Cordova
- Provide regular news updates to the Community of Cordova
- Provide Marketing for all Departments of the City of Cordova
- Maintain and fulfill all reservations and events in the Cordova Center.

### BUDGET COMMENTARY

#### **Boards and Commissions**

Staff serve as support for the Cordova Historical Society, the Cordova Historic Preservation Commission, the Friends of the Library and the Library Board. Staff prepares packets, minutes and agendas for the meetings as well as events and fund-raisers sponsored by the various groups

#### **Cordova Public Library**

**CITY OF CORDOVA  
2019 BUDGET**

Staff is responsible for the daily operation of the library open 6 days a week year-round. This includes the continual assessment of the collection, cataloging and ordering materials for the collection and preparing and presenting additional programs for various age groups within the community.

**Cordova Historical Museum**

Staff is responsible for the daily operation of the museum open 6 days a week in year-round. This includes regular changing of exhibits in the temporary gallery, completing exhibits in the permanent gallery spaces, presentations and programs to the general public and a cultural curriculum for K through 6<sup>th</sup> grade on Cordova history.

**Information Services**

Staff cares for and maintains four websites for the Department and the City of Cordova as well as other social media. Working with Arctic Information Technology, staff maintains 60 work stations, 5 physical servers, 5 virtual servers, a physical camera server for the harbor and an off-site camera server for Water/Sewer Department. Staff is also responsible for City Department cell phone coverage, press releases and other public announcements.

**Cordova Center**

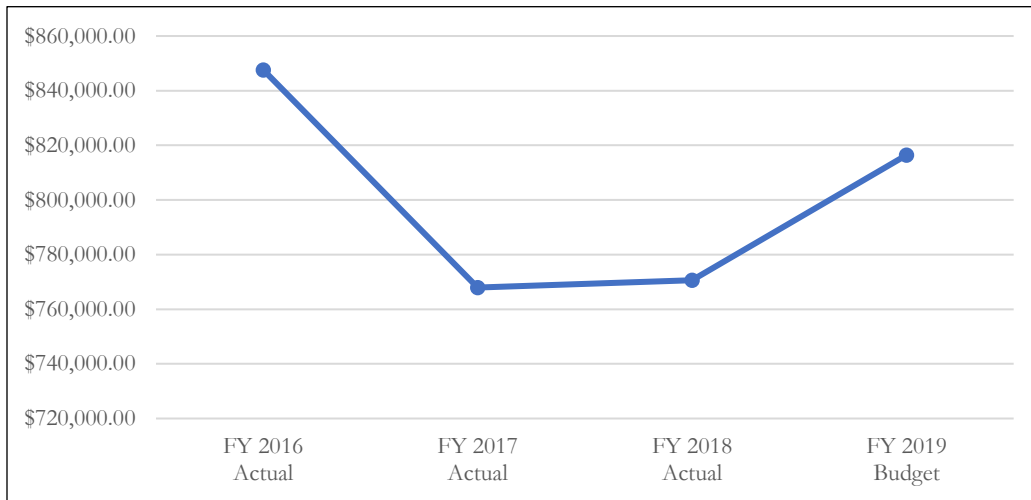
A portion of the Information Services Staff serves on the Cordova Center Team taking reservations, maintaining the website, creating marketing, and a rental Policy. Along with CC Event Team members, staff carries out and fulfills rentals for the Cordova Center.

**BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-501-50000	Salaries and Wages	384,831.92	351,046.66	352,439.17	347,946.00	376,429.00
101-501-50010	Overtime	876.84	1,236.92	3,940.70	0.00	0.00
101-501-50020	Temp Employees	20,045.37	20,579.69	26,271.03	10,000.00	10,000.00
101-501-50100	FICA	26,729.37	27,179.15	29,126.12	27,383.00	29,562.00
101-501-50110	PERS	75,528.79	69,242.74	70,889.72	76,548.00	82,814.00
101-501-50120	Health Ins.	98,053.58	127,839.98	86,755.88	114,008.00	113,993.00
101-501-50130	Compensation Ins.	1,852.55	1,516.16	1,419.67	1,468.00	1,121.00
101-501-50140	ESC	3,171.43	2,758.94	2,988.88	3,008.00	3,040.00
101-501-50150	PERS Relief	19,766.59	13,845.67	15,911.36	10,473.00	21,005.00
101-501-51020	Operating Supplies	4,016.28	2,843.73	3,309.53	2,500.00	2,500.00
101-501-51060	Books & Periodicals	3,491.06	7,179.56	6,984.84	8,000.00	10,000.00
101-501-52000	Communications	27,158.40	15,376.97	6,050.66	4,000.00	4,000.00
101-501-52120	Travel - Car Rental	352.60	0.00	0.00	0.00	0.00
101-501-52130	Travel - Airfare/Ferry	3,203.61	0.00	0.00	0.00	0.00
101-501-52140	Travel - Lodging	2,866.41	0.00	0.00	0.00	0.00
101-501-52150	Travel - Per Diem	716.18	0.00	0.00	0.00	0.00
101-501-52160	Professional Development	893.05	0.00	0.00	0.00	0.00
101-501-52170	Dues & Subscriptions	844.00	0.00	0.00	0.00	0.00
101-501-52180	Professional Services	968.50	8,817.00	5,160.68	1,000.00	600.00
101-501-52230	Software Licensing	29,990.66	7,583.99	22,860.47	21,000.00	26,950.00
101-501-52250	IT Services	95,546.66	90,927.00	97,996.48	85,680.00	86,291.00
101-501-52270	Legal Printing	8,348.05	280.00	0.00	350.00	350.00
101-501-52369	Owl Literacy Grant	2,724.64	2,535.60	1,371.67	0.00	0.00
101-501-54020	Repair & Maintenance	2,937.89	90.49	39.48	1,000.00	12,000.00
101-501-54030	Computers & Peripherals	7,649.06	12,120.20	14,139.63	12,500.00	14,500.00
101-501-55000	Other Equipment	700.32	1,047.86	742.17	1,000.00	0.00
101-501-55010	Equipment & Furnishings	903.63	0.00	0.00	0.00	0.00
101-501-57181	City Marketing	23,452.69	3,887.97	22,185.23	5,000.00	21,200.00
<b>Total</b>		<b>847,620.13</b>	<b>767,936.28</b>	<b>770,583.37</b>	<b>732,864.00</b>	<b>816,355.00</b>

**CITY OF CORDOVA  
2019 BUDGET**

**EXPENDITURE HISTORY**



**LINE ITEM EXPLANATION**

<b>101-501-51020</b>	<b>Operating Supplies</b>	Office Supplies; Library Cataloguing Materials; Program Supplies
<b>101-501-51060</b>	<b>Books &amp; Periodicals</b>	Periodicals, Book Leases, EBook Lease, Collection Additions
<b>101-501-52000</b>	<b>Communications</b>	Landline Expenses; Internet Expenses
<b>101-501-52230</b>	<b>Software Licensing</b>	Destiny, OCLC, Deep Freeze, Cassie, Meraki, Office 365, Adobe, Go Daddy
<b>101-501-52250</b>	<b>IT Services</b>	Arctic Information Technology: Arctic Care
<b>101-501-52180</b>	<b>Professional Services</b>	State of Alaska Food License
<b>101-501-52270</b>	<b>Legal Printing</b>	Advertising – Positions, Legal Announcements
<b>101-501-54020</b>	<b>Repair/Maintenance</b>	Equipment Replacement, Equipment Repair
<b>101-501-54030</b>	<b>Computers &amp; Peripherals</b>	Workstation Replacements, Warranty Renewals, Network Upgrade
<b>101-501-55000</b>	<b>Other Equipment</b>	Battery Backup Replacements – MDF, IDF and A/V
<b>101-501-57181</b>	<b>City Marketing</b>	Cordova Times Ads, PWS Visitor Guide, Misc. Local Advertising

**CITY OF CORDOVA  
2019 BUDGET**

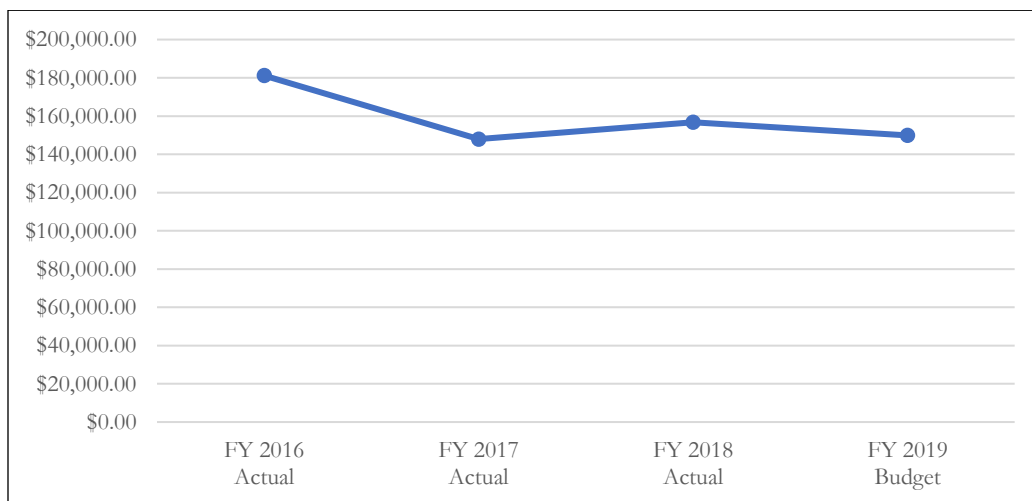
**FACILITY UTILITIES**

**GENERAL FUND**

**BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-598-52012	Wtr, Swr, Refuse City Hall	4,836.08	0.00	0.00	0.00	0.00
101-598-52013	Wtr, Swr, Refuse Public Safety	0.00	5,274.48	4,834.94	4,000.00	5,600.00
101-598-52014	Wtr, Swr, Ref Library/Museum	381.03	0.00	0.00	0.00	0.00
101-598-52016	Wtr, Swr, Ref Chamber Comm	1,651.44	1,651.44	1,651.44	1,400.00	1,850.00
101-598-52017	Wtr, Swr, Ref Cordova Center	11,101.95	9,328.28	9,407.82	9,000.00	9,800.00
101-598-52032	Electricity City Hall	56,438.86	0.00	0.00	0.00	0.00
101-598-52033	Electricity Public Safety	0.00	28,611.82	28,596.08	40,000.00	30,000.00
101-598-52034	Electricity Library/Museum	705.26	0.00	0.00	0.00	0.00
101-598-52037	Electricity Cordova Center	57,182.73	48,757.22	48,035.74	42,000.00	50,000.00
101-598-52038	Electricity--Coho	0.00	0.00	682.16	0.00	0.00
101-598-52042	Heating Oil City Hall	13,176.55	0.00	0.00	0.00	0.00
101-598-52044	Heating Oil Library/Museum	3,015.59	0.00	0.00	0.00	0.00
101-598-52045	Heating Oil Public Safety	0.00	19,023.59	20,430.73	9,000.00	18,600.00
101-598-52046	Heating Oil Chamber Comm	1,333.11	2,429.42	2,083.66	1,500.00	2,500.00
101-598-52047	Heating Oil Cordova Center	0.00	0.00	0.00	0.00	0.00
101-598-52048	Heating Oil CordovaCenter	30,397.16	31,494.10	37,512.23	22,000.00	30,000.00
101-598-52049	Propane CordovaCenter	931.64	1,389.08	2,251.24	1,500.00	1,500.00
101-598-52050	Heating Oil--Coho	0.00	0.00	1,189.18	0.00	0.00
<b>Total</b>		<b>181,151.40</b>	<b>147,959.43</b>	<b>156,675.22</b>	<b>130,400.00</b>	<b>149,850.00</b>

**EXPENDITURE HISTORY**



**CITY OF CORDOVA  
2019 BUDGET**

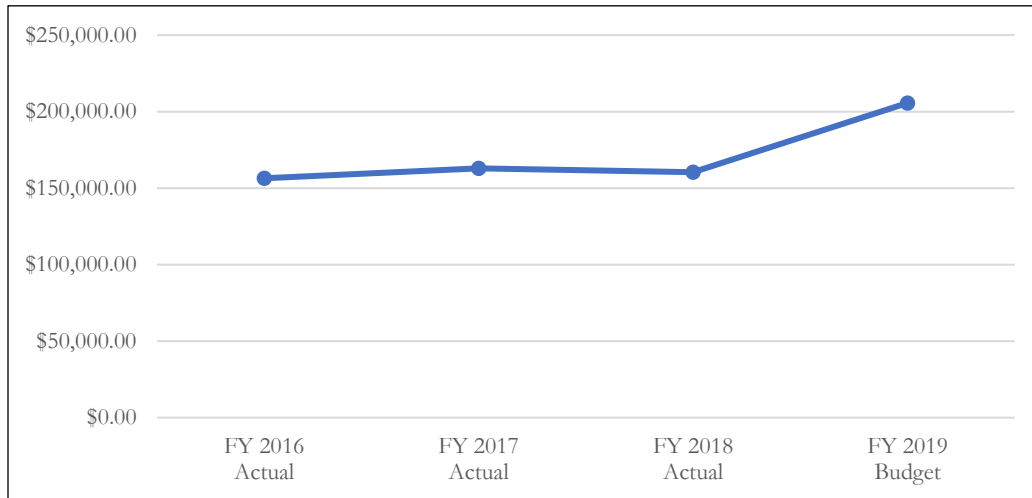
**PUBLIC WORKS ADMINISTRATION**

**GENERAL FUND**

**BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-601-50000	Salaries and Wages	107,513.00	109,783.94	105,500.16	113,905.00	100,208.00
101-601-50100	FICA	7,393.89	8,398.40	8,453.54	8,714.00	7,666.00
101-601-50110	PERS	20,269.50	20,376.69	20,560.20	25,059.00	22,046.00
101-601-50120	Health Ins.	11,719.22	16,566.40	13,070.30	10,003.00	22,461.00
101-601-50130	Compensation Ins.	497.30	446.14	387.62	467.00	291.00
101-601-50140	ESC	437.33	357.70	395.00	398.00	398.00
101-601-50150	PERS Relief	0.00	4,330.00	3,882.83	3,429.00	5,592.00
101-601-51020	Operating Supplies	462.51	68.49	2.35	300.00	0.00
101-601-52000	Communications	1,820.37	1,909.44	2,081.51	1,800.00	0.00
101-601-52120	Travel - Car Rental	212.69	0.00	0.00	0.00	0.00
101-601-52130	Travel - Airfare/Ferry	1,650.59	0.00	0.00	0.00	0.00
101-601-52150	Travel - Per Diem	275.00	0.00	0.00	0.00	0.00
101-601-52160	Professional Development	1,855.00	0.00	0.00	0.00	0.00
101-601-52162	Safety & Training	0.00	0.00	145.47	400.00	0.00
101-601-52170	Dues & Subscriptions	260.00	275.00	280.00	400.00	0.00
101-601-52180	Professional Services	400.00	0.00	4,404.00	400.00	47,000.00
101-601-52270	Legal Printing	0.00	0.00	72.00	100.00	0.00
101-601-54000	Fuel & Lube	77.40	0.00	0.00	500.00	0.00
101-601-54010	Vehicle Parts & Repairs	205.56	434.54	828.82	300.00	0.00
101-601-54020	Repair - Other Equipment	510.00	0.00	0.00	300.00	0.00
101-601-55010	Equipment & Furnishings	900.00	0.00	335.98	300.00	0.00
<b>Total</b>		<b>156,459.36</b>	<b>162,946.74</b>	<b>160,399.78</b>	<b>166,775.00</b>	<b>205,662.00</b>

**EXPENDITURE HISTORY**



## FACILITY MAINTENANCE

## GENERAL FUND

### PROGRAM DESCRIPTION

The facilities section consists of 2 employees; the superintendent of facilities and custodian. The section performs maintenance and creates maintenance documents for many of the cities facilities. Takes on projects as assigned that involve 1 or more facilities. Review, balance, and manage the building systems within the various facilities. Assists with events at the Cordova Center including setup and takedown, AV needs, planning and execution of scheduled events. Coordinates with the maintenance teams of the Cordova School District and the Cordova Community Medical Facility. Janitorial staff cleans the public safety building and the Cordova Center building.

### PROGRAM GOALS AND OBJECTIVES

The following are the objectives for the facilities section

- Develop maintenance plans for facilities
- Continual cross training of facilities and building systems
- Reduce the amount of emergency repairs by continual preventative maintenance
- Create user guides for building systems; light and sound boards, AV, and controls
- Coordinate and schedule outside maintenance contractors with CCMC and CSD
- Monitor energy use and continually work to reduce energy use in city facilities

### BUDGET COMMENTARY

The facilities budget is slightly higher from 2018 due to yearly inflation & to some unforeseen repairs. The 2019 budget includes a line item for bird mitigation at the Cordova Center that is based on a provided quote. I added \$2000 into Professional Development for any training courses that may come available that pertains to being Superintendent of Facilities.

The 2018 actual will show a several overages based on emergency repairs at the Public Safety Building, Cordova Center, & COHO. The 2 boiler-burner were replaced & boiler were serviced due to being faulty and not being professionally serviced. Cordova Center's elevator went out of service and needed additional service repair, outside its regular service contract. COHO needed maintenance work for safety. COHO needed to be secured, heated, & pumped out water from basement, to prevent neighbors from being flooded.

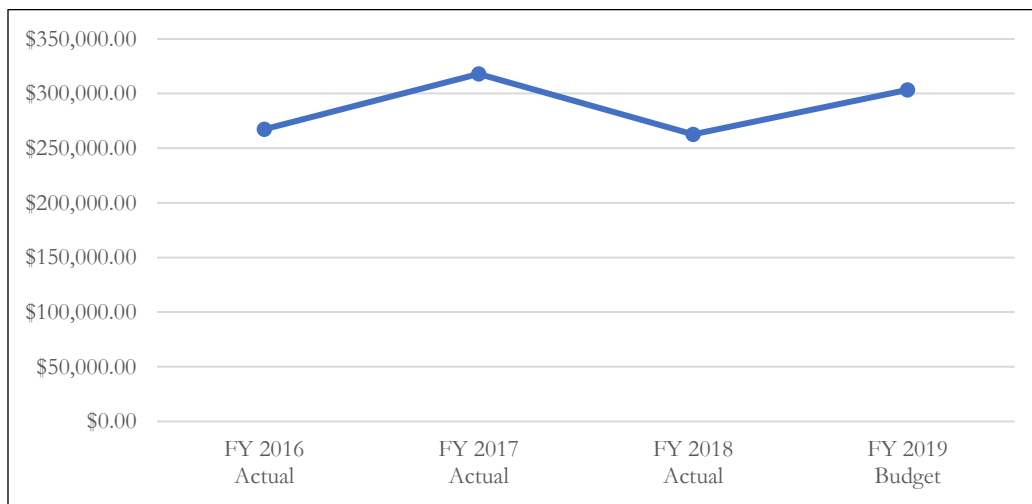
### BUDGET

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-602-50000	Salaries and Wages	124,526.74	128,148.74	112,182.39	125,232.00	120,114.00
101-602-50010	Overtime	5,754.89	497.85	1,140.36	500.00	500.00
101-602-50020	Temp Employees	3,312.00	5,184.00	5,282.00	1,200.00	1,000.00
101-602-50100	FICA	8,933.73	9,925.76	9,173.36	9,710.00	9,319.00
101-602-50110	PERS	22,319.82	22,381.45	20,483.44	27,551.00	26,425.00
101-602-50120	Health Ins.	44,574.64	64,222.70	38,235.37	48,626.00	48,626.00
101-602-50130	Compensation Ins.	6,921.35	6,673.50	5,624.25	2,627.00	2,377.00
101-602-50140	ESC	845.51	791.51	804.33	808.00	808.00
101-602-50150	PERS Relief	12,384.14	5,054.33	3,854.66	3,769.00	6,702.00
101-602-51020	Operating Supplies	454.90	1,035.89	765.50	500.00	1,200.00
101-602-51025	Operating Supplies Cordova Ctr	1,188.83	3,046.10	1,059.34	0.00	0.00
101-602-51032	Custodial Supplies City Hall	875.32	0.00	0.00	0.00	0.00
101-602-51038	Custodial Supplies Cordova Ctr	6,672.57	0.00	0.00	0.00	0.00
101-602-51039	Custodial Supplies	0.00	6,253.10	7,522.37	7,000.00	7,000.00
101-602-51050	Small Tools	615.40	245.90	476.92	250.00	500.00
101-602-52000	Communications	1,164.88	1,457.09	1,425.57	1,200.00	1,200.00
101-602-52001	Communications Cordova Ctr	1,518.98	1,511.40	1,335.49	1,200.00	1,200.00

**CITY OF CORDOVA  
2019 BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-602-52120	Travel - Car Rental	46.89	0.00	0.00	0.00	0.00
101-602-52130	Travel - Airfare/Ferry	360.00	450.00	439.20	0.00	0.00
101-602-52150	Travel - Per Diem	100.00	0.00	150.00	0.00	0.00
101-602-52160	Professional Development	390.00	0.00	0.00	0.00	2,000.00
101-602-52180	Professional Services	9,161.88	1,291.00	320.00	3,000.00	3,000.00
101-602-54000	Fuel & Lube	1,259.09	985.53	1,023.85	2,500.00	2,000.00
101-602-54010	Vehicle Parts & Repairs	0.00	0.00	0.00	750.00	750.00
101-602-54020	Repair - Other Equipment	-6,527.54	-605.65	-13,219.60	0.00	0.00
101-602-54028	Equipment Maint Cordova Ctr	8,960.82	5.99	0.00	0.00	0.00
101-602-54029	Equipment Maint	150.00	13,903.51	15,204.54	10,000.00	10,000.00
101-602-54032	Structure Maint City Hall	1,004.39	3,187.43	0.00	0.00	2,000.00
101-602-54036	Structure Maint Chamber Commer	14.98	0.00	45.03	0.00	10,000.00
101-602-54038	Structure Maint Cordova Ctr	2,639.50	325.00	0.00	0.00	0.00
101-602-54039	Structure Maint	0.00	3,692.79	5,747.80	6,000.00	6,000.00
101-602-54082	Boiler Maintance City Hall	2,151.00	0.00	0.00	0.00	7,000.00
101-602-54086	Boiler Maint Chamber Comm	1,075.50	0.00	0.00	0.00	7,000.00
101-602-54088	Boiler Maint City Shop	250.00	0.00	0.00	0.00	0.00
101-602-54090	Boiler Maint Cordova Ctr	1,800.75	1,462.20	0.00	0.00	0.00
101-602-54091	Heating System Maint	0.00	5,595.09	27,906.54	10,500.00	10,500.00
101-602-54092	Other Improvments City Hall	306.70	0.00	0.00	0.00	0.00
101-602-54098	Other Improvments Cordova Ctr	1,025.68	0.00	0.00	0.00	0.00
101-602-54099	Other Improvments	0.00	1,978.48	0.00	0.00	0.00
101-602-55000	Other Equipment & Furnishings	1,077.93	200.00	0.00	0.00	0.00
101-602-55010	Fire Inspection and Repair	0.00	5,474.50	11,542.10	5,500.00	6,000.00
101-602-55020	School Bldgs Maintenance	0.00	23,610.70	0.00	5,000.00	5,000.00
101-602-55030	CCMC Bldg Maintenance	0.00	0.00	0.00	5,000.00	5,000.00
101-602-55035	Maintenance--Coho	0.00	0.00	4,177.40	0.00	0.00
<b>Total</b>		<b>267,311.27</b>	<b>317,985.89</b>	<b>262,702.21</b>	<b>278,423.00</b>	<b>303,221.00</b>

**EXPENDITURE HISTORY**



CITY OF CORDOVA  
2019 BUDGET

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**LINE ITEM EXPLANATION**

101-602-51020	<b>Operating Supplies</b>	Electrical cords, air filters, saw blades, consumable tools & parts
101-602-51039	<b>Custodial Supplies</b>	Paper products, cleaning supplies, & soap (for Cordova Center & Public Safety Bldg)
101-602-51050	<b>Small Tools</b>	Hand tools, ladders, & wrenches
101-602-52160	<b>Professional Development</b>	Training that pertains to Superintendent of Facilities when it comes available
101-602-52180	<b>Professional Services</b>	Hiring of expert, engineer, or professional as needed
101-602-54010	<b>Vehicle Parts &amp; Repairs</b>	Repairs to custodial truck
101-602-54020	<b>Repair - Other Equipment</b>	Repair other equipment that may fail during normal operations
101-602-54029	<b>Equipment Maint</b>	Elevator maintenance contract and inspection, access controls & camera contract, generator repair,
101-602-54039	<b>Structure Maint</b>	Replacement parts including electrical outlets, switches, paint, lighting fixtures,
101-602-54091	<b>Heating System Maint</b>	Boiler inspection and parts, valves, belts, and motors
101-602-55010	<b>Fire Inspection and Repair</b>	Fire systems inspections and small repair items
101-602-55020	<b>School Bldgs. Maintenance</b>	Line item for costs not covered under the use agreement with CSD
101-602-55030	<b>CCMC Bldg. Maintenance</b>	Line item for costs not covered under the use agreement with CCMC



## STREETS MAINTENANCE

## GENERAL FUND

### PROGRAM DESCRIPTION

Responsible for the Streets and City Right of Ways, Maintaining and repairing the City's vehicle fleet and power tools. Removal of snow and applying sand for traction. Maintaining the Cemetery and digging of graves

### PROGRAM GOALS AND OBJECTIVES

The following are the objectives for the Public Works Crew

- Streets Division: Keep the streets in good repair and safe
- Equipment Division: Have an up to date, well maintained and safe motor pool. Bridge the gap between scheduled preventive maintenance and a fleet of fatigued and wore out equipment and vehicles [moving from disaster to disaster]. To educate all city employees on safe driving, and proper care of vehicles. The City has 78 pieces of rolling stock
- Snow Removal Division: To have the City streets open and drivable at the end of each shift
- Cemetery Division: To keep the Cemetery's well maintained and pleasing to those visiting the grounds

### BUDGET COMMENTARY

#### Vehicle replacements

2011 ford pickup is due for replacement we would like to upgrade to a 550 as the 250 is a bit small for towing the Infrared paving machine and the Vactor trailer. Also with the success we have had with a pickup utilizing a sand bed and plow a 550 would be a much better option. IT 62 Cat Loader 1999. 20 years is coming up fast and that is our rotation schedule for these bigger pieces of equipment, the front-end loaders and graders become first response vehicles in the winter and after 20 years they are getting tired.

#### Vehicle Maintenance

We need to have a more aggressive vehicle replacement policy throughout the whole City, We tend to keep vehicles until they are falling apart and dead, In the last few years we have purchased many used vehicles, which we might get a good deal on and then we turn around and put \$10, 000 into them to keep it on the road.

There is a reason they are being sold. Is replacing a used vehicle with a used vehicle a good idea? You might get lucky occasionally. At the shop, we are having a hard time getting any preventive and routine maintenance done as we are constantly barraged with broken and falling apart vehicles that need to be put back on the road as quickly as possible to allow Refuse and Water/Sewer to provide their essential services, not to mention Police Ambulance and Fire vehicles. There is a huge cost in parts especially for the big rigs and specialty vehicles not to mention the cost of getting them here usually from the Midwest or back East.

#### Upgrades to Shop Area

With the new siding, new doors, auto door openers and soon to be installed concrete floor in our last bay. To finish the shop, we need to insulate and sheet the inside of the last bay then the construction phase of this building will finally be complete.

Outside improvement calls for trusses and a roof over our Conex's giving us 1,600 square feet of covered storage and building racks in the 40' Conex for tire storage.

#### Chip seal program:

We need to be more aggressive with our chip seal maintenance program we are losing roads to lack of maintenance coats. The last several years we have been using almost half of our allotted oil to putting bandages on asphalt roads to get them thru the winter. We need to get back to using the money to maintain and expand the chip seal roads. We need to apply 4 tanks of oil and 400 yards of chips each year for the next 4 years to keep the roads which we have already chip sealed. Which amounts to about \$120,000 per year. I have been researching applying a seal or fog coat over our chip seal roads. I was hoping to attend a seminar and maybe acquire hands on experience with the process this year but was told to cut our training and travel budget, I am almost convinced this would improve and enhance our chip seal roads, however I would like to see it in person before moving forward.

#### Asphalt Roads:

We need to continue to be aggressive in pursuing loans and grants to install curb and gutter, sidewalks and new asphalt. Except for last year's project on Railroad Avenue and the Harbor. The rest of our asphalt roads are over twenty and 30 year's old. The pavement is less than 1/2 inch thick in many places. This deterioration causes more potholes with occurring storm. These roads have served us well but are

**CITY OF CORDOVA  
2019 BUDGET**

long past their prime. Installing curbs, gutters and sidewalks, then laying a proper road bed would vastly improve our drainage and road maintenance issues. Over twenty years ago we the public works crew spoke of doing one block per year if we had gone forward at that time think where we would be now. Part of the equation needs to be having the design and engineering done and ready to go, so when opportunities come for grants we can move. Such was the case with the Adams Street Project that our planner Samantha Greenwood was able to secure for us. I would suggest That each year we need to design and engineer for future projects

#### Drainage Projects

We have several locations around town that are constantly washing out during heavy rains causing erosion and then repair which takes money and resources that could be better spent or not spent at all. Over the last 25 years we have improved our drainage system to the point where we are not driving around all night during rain storms mitigating flooding issues. In fact, it is very seldom we do overtime on drainage issues whereas we used to have 2 personnel out with every heavy rain event. We have come along way but we still have a few problems to address

#### Personnel

If we do not fill the empty operator position, we can expect a 30 to 40 percent less in our work production in the non- snow months as many of our operations require 2 persons to be on site. This is not only a safety issue but also effects productivity, with only 3 operators we can't divide and have 2 projects going on at the same time. Examples of this would be: on a sunny day painting and pot hole repair going on at the same time. Or 2 men vacuuming out drains while the other two are grading and compacting gravel roads. Many of the tasks we do are 2 person jobs so by having 4 operators we can divide and conquer, thus our productivity prospers. In the past we have hired 2 Temps for 6 to 8 weeks to cut brush and help with the chip sealing operation [ which takes a minimum of 8 bodies, with no money in the temp budget we will be struggling when the brush and alders come August we need a few extra qualified people to help with the chip seal.

#### Snow removal

Also, snow removal will be dramatically affected. And the public will experience a noticeable slow down and quality of service, we will see this in not being able to open all emergency and essential services before the magic hour of 8:00am for City offices, Fire and Police Dept., Hospital, parking lots, and main thoroughfares thru town. And then the Schools before 8:30 am

The Citizens should expect to remove the snow berms in front of their drives. We will also need to enforce no private dumping in City Snow dumps or on City right of ways as this also takes considerable time to clean up. I realize in most places this the order of business, however we have spoiled this town considerably over the last 30 years and the Council and upper Management are going to have to take a stand. As the public, will be in for a bit of a shock and must be educated.

#### Cemetery

Over the last few years' leaps and bounds have been made in transforming the Cemeteries from weed patches and eyesores, into peaceful and pleasing to the eye resting places. Mostly this is due to the efforts of William Bernard, who has worked part time each summer. Last year we hired a second temp to help him.

We have received many complements on the work done there. Looking ahead with our Cemetery Temp budget being cut in half, we will be lucky not to fall behind and find these spots in disrepair again. Also, we will need to start opening the upper addition for graves soon as I believe we only have 6 more spots on the lower section.

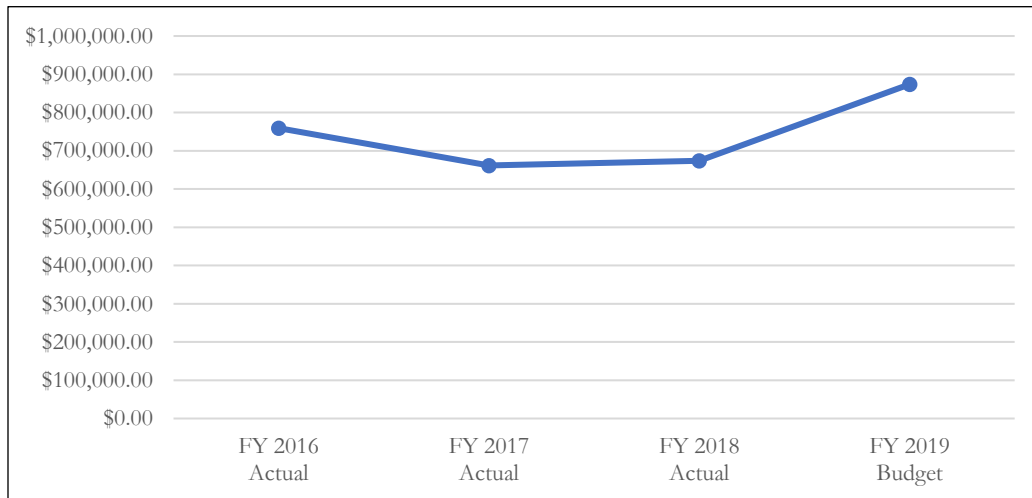
### **BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-603-50000	Salaries and Wages	288,842.71	275,503.56	249,428.78	265,277.00	264,705.00
101-603-50010	Overtime	25,116.12	2,796.87	4,952.56	8,000.00	8,000.00
101-603-50020	Temp Employees	10,210.00	0.00	432.00	0.00	10,000.00
101-603-50030	On Call Time	662.00	0.00	236.99	0.00	0.00
101-603-50100	FICA	23,373.06	22,358.15	21,094.70	20,997.00	20,954.00
101-603-50110	PERS	52,875.51	54,216.90	49,495.66	60,121.00	59,995.00
101-603-50120	Health Ins.	55,451.10	102,181.54	56,529.28	61,420.00	78,323.00
101-603-50130	Compensation Ins.	18,493.20	12,878.34	11,056.92	11,912.00	10,326.00
101-603-50140	ESC	2,456.24	1,704.76	1,733.71	1,604.00	1,604.00
101-603-50150	PERS Relief	13,126.78	10,866.17	10,862.16	8,226.00	15,217.00
101-603-51010	Uniforms/Safety Clothing	3,536.78	2,043.89	2,184.40	2,500.00	2,500.00
101-603-51020	Operating Supplies	25,468.66	24,339.30	21,873.77	22,000.00	62,000.00
101-603-51038	Custodial Supplies City Shop	815.44	426.39	419.59	1,000.00	1,000.00
101-603-52010	Water, Sewer & Refuse	4,216.68	3,865.29	4,216.68	3,500.00	4,500.00

**CITY OF CORDOVA  
2019 BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-603-52020	Street Lighting	52,919.73	69,543.12	53,155.09	50,000.00	50,000.00
101-603-52030	Electricity	15,664.35	17,911.21	22,083.98	14,000.00	20,000.00
101-603-52040	Heating Oil City Shop	1,065.30	275.38	1,127.05	2,300.00	2,300.00
101-603-52070	Leases/Rentals	17,824.45	1,108.36	2,556.25	10,000.00	10,000.00
101-603-52120	Travel - Car Rental	55.89	20.00	0.00	100.00	100.00
101-603-52130	Travel - Airfare/Ferry	3,243.60	599.00	932.40	2,500.00	2,500.00
101-603-52140	Travel - Lodging	472.00	160.20	553.68	700.00	700.00
101-603-52150	Travel - Per Diem	650.00	175.00	400.00	900.00	900.00
101-603-52160	Professional Development	4,101.50	0.00	0.00	0.00	5,000.00
101-603-52162	Safety & Training	3,019.24	997.49	0.00	1,800.00	6,000.00
101-603-52180	Professional Services	125.50	1,158.05	971.45	1,000.00	2,000.00
101-603-54010	Vehicle Parts & Repairs	0.00	0.00	0.00	0.00	100,000.00
101-603-54020	Repair & Maintenance	31,957.94	31,641.93	72,539.95	30,000.00	30,000.00
101-603-54028	Equipment Maint City Shop	358.83	970.96	994.46	800.00	2,000.00
101-603-54038	Structure Maint City Shop	16,273.67	4,188.93	22,946.73	4,000.00	6,000.00
101-603-54098	Other Improvments City Shop	8,951.32	0.00	0.00	0.00	32,000.00
101-603-55010	Equipment & Furnishings	0.00	0.00	0.00	0.00	5,000.00
101-603-55020	Other Improvements	17,484.13	78.20	0.00	0.00	0.00
101-603-55025	Chip Sealing Maintenance	60,589.45	19,612.40	60,903.28	55,000.00	60,000.00
<b>Total</b>		<b>759,401.18</b>	<b>661,621.39</b>	<b>673,681.52</b>	<b>639,657.00</b>	<b>873,624.00</b>

**EXPENDITURE HISTORY**



**LINE ITEM EXPLANATION**

<b>101-603-50020</b>	<b>Temp Employees</b>	brush cutting, chip sealing
<b>101-603-51010</b>	<b>Uniforms/Safety Clothing</b>	vest, glasses, gloves, ear plugs, rain gear
<b>101-603-51020</b>	<b>Operating Supplies</b>	street paint, cones, jersey barriers, signs, posts, tires, cutting edges, sweeper brooms
<b>101-603-51038</b>	<b>Custodial Supplies City Shop</b>	paper towels, toilet paper cleaning supplies
<b>101-603-52070</b>	<b>Leases/Rentals</b>	excavators, and other equipment we don't own
<b>101-603-52130</b>	<b>Travel - Airfare/Ferry</b>	hauling supplies and equipment to and from Anchorage
<b>101-603-52162</b>	<b>Safety &amp; Training</b>	upgrading and replacing harnesses, flares, first aid kits, fire extinguishers
<b>101-603-52180</b>	<b>Professional Services</b>	Bring a nequipment instructor in for crew training

**CITY OF CORDOVA  
2019 BUDGET**

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101-603-54020	<b>Repair &amp; Maintenance</b>	Road repair, perma-patch, road topping, storm drains, pipe fittings, concrete
101-603-54028	<b>Equipment Maint City Shop</b>	tire service machines, welders,
101-603-54038	<b>Structure Maint City Shop</b>	doors, fans, lights,paint
101-603-54098	<b>Other Improvments City Shop</b>	Insulation, sheeting for last bay of shop
101-603-55025	<b>Chip Sealing Maintenance</b>	5 tanks of oil, one for center drive and 4 to catch up on maintenance

CITY OF CORDOVA  
2019 BUDGET

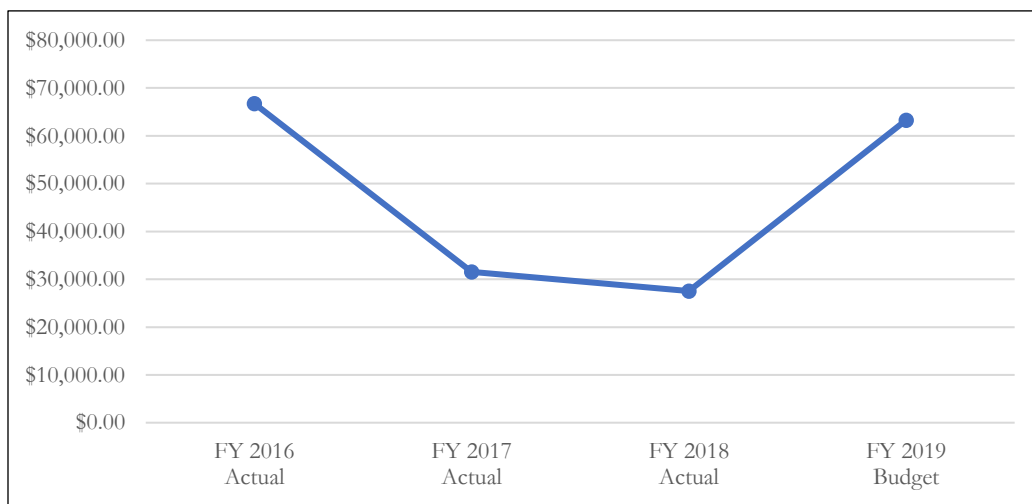
SNOW REMOVAL

GENERAL FUND

**BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-604-50000	Salaries and Wages	-1,851.61	0.00	-538.72	0.00	0.00
101-604-50010	Overtime	10,249.70	14,682.96	13,161.32	10,000.00	10,000.00
101-604-50020	Temp Employees	9,072.00	0.00	0.00	0.00	0.00
101-604-50030	On Call Time	5,497.00	5,087.00	5,708.00	6,200.00	6,200.00
101-604-50100	FICA	-160.28	0.00	0.00	1,239.00	1,239.00
101-604-50110	PERS	0.00	0.00	0.00	3,564.00	3,564.00
101-604-50120	Health Ins.	0.00	0.00	0.00	0.00	0.00
101-604-50130	Compensation Ins.	510.84	0.00	0.00	434.00	377.00
101-604-50140	ESC	90.72	0.00	0.00	0.00	0.00
101-604-50150	PERS Relief	0.00	0.00	0.00	488.00	904.00
101-604-51020	Operating Supplies	19,521.96	11,694.06	9,055.88	14,000.00	14,000.00
101-604-51021	Road Sand	13,875.00	0.00	0.00	0.00	7,000.00
101-604-52250	Road Maintenance Serv.	9,950.00	108.14	150.00	0.00	20,000.00
<b>Total</b>		<b>66,755.33</b>	<b>31,572.16</b>	<b>27,536.48</b>	<b>35,925.00</b>	<b>63,284.00</b>

**EXPENDITURE HISTORY**



**LINE ITEM EXPLANATION**

<b>101-604-51020</b>	<b>Operating Supplies</b>	set of loader chains, grader and truck chains, ice blades,
<b>101-604-51021</b>	<b>Road Sand</b>	was able to recover about 1/3 of our sand this year
<b>101-604-52250</b>	<b>Road Maintenance Serv.</b>	cutting edges and expendables for plows and buckets

**CITY OF CORDOVA  
2019 BUDGET**

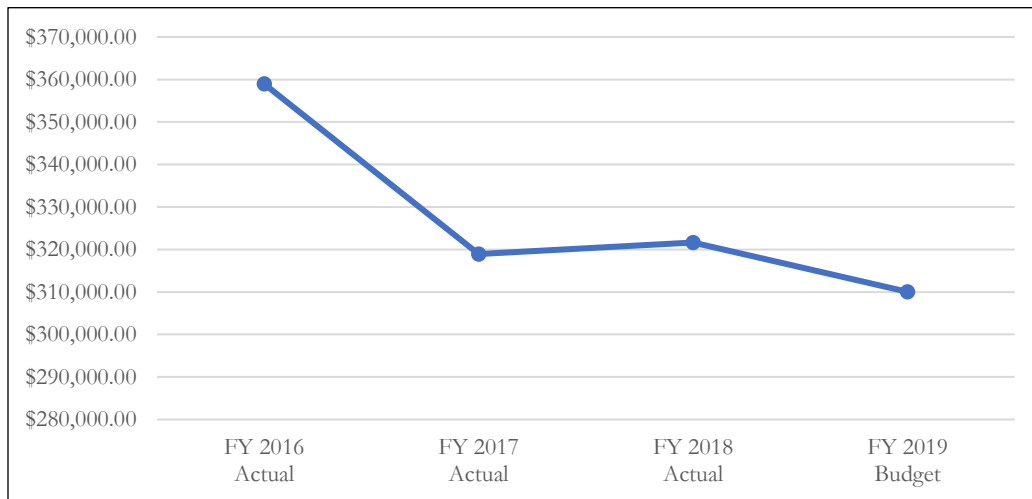
**EQUIPMENT MAINTENANCE**

**GENERAL FUND**

**BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-605-50000	Salaries and Wages	125,463.47	127,619.31	135,838.41	131,102.00	139,835.00
101-605-50010	Overtime	14,921.12	3,533.49	8,232.18	5,000.00	5,000.00
101-605-50100	FICA	10,323.33	11,021.51	12,666.27	10,412.00	11,080.00
101-605-50110	PERS	27,018.55	25,608.25	28,211.50	29,943.00	31,864.00
101-605-50120	Health Ins.	25,458.11	8,155.65	4,940.66	33,229.00	0.00
101-605-50130	Compensation Ins.	7,756.96	6,167.99	5,632.28	5,526.00	4,490.00
101-605-50140	ESC	854.22	735.79	790.00	796.00	796.00
101-605-50150	PERS Relief	7,873.74	5,033.45	6,892.84	4,097.00	8,082.00
101-605-51010	Uniforms/Safety Clothing	815.67	636.94	700.69	700.00	700.00
101-605-51020	Operating Supplies	21,234.48	19,021.93	21,311.58	20,000.00	20,000.00
101-605-51050	Small Tools	5,552.51	1,548.91	2,619.23	2,000.00	2,000.00
101-605-52000	Communications	4,243.88	3,587.37	5,356.85	3,500.00	3,500.00
101-605-52120	Travel - Car Rental	57.82	0.00	0.00	0.00	0.00
101-605-52130	Travel - Airfare/Ferry	1,377.60	0.00	0.00	0.00	0.00
101-605-52140	Travel - Lodging	356.00	0.00	0.00	0.00	0.00
101-605-52150	Travel - Per Diem	300.00	0.00	0.00	0.00	0.00
101-605-52160	Professional Development	2,440.00	229.17	0.00	0.00	0.00
101-605-52180	Professional Services	1,586.50	1,500.00	5,280.96	1,200.00	1,200.00
101-605-54000	Fuel & Lube	39,503.98	48,372.44	40,346.05	40,000.00	40,000.00
101-605-54010	Vehicle Parts & Repairs	57,206.86	52,835.17	40,231.39	40,000.00	40,000.00
101-605-54020	Repair - Other Equipment	0.00	0.00	94.11	0.00	0.00
101-605-55010	Equipment & Furnishings	4,614.45	3,300.47	2,509.05	1,500.00	1,500.00
<b>Total</b>		<b>358,959.25</b>	<b>318,907.84</b>	<b>321,654.05</b>	<b>329,005.00</b>	<b>310,047.00</b>

**EXPENDITURE HISTORY**



CITY OF CORDOVA  
2019 BUDGET

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**LINE ITEM EXPLANATION**

101-605-50020	Temp Employees	insulate and sheetrock
101-605-51010	Uniforms/Safety Clothing	coveralls, glasses, gloves,welding sleeves and apron
101-605-51020	Operating Supplies	nuts,bolts, solvents, lubricants, welding rod, gasses,and expendables for welding , grinding, steel fabrication stock, paint cleaners-degreasers
101-605-51050	Small Tools	wrenches, screwdrivers, hammers, drills, specialty tools
101-605-52160	Professional Development	Diognostic training
101-605-52180	Professional Services	diagnostic upgrade, safety data subscription
101-605-54000	Fuel & Lube	deisel, gas, oil,and other fuels
101-605-54010	Vehicle Parts & Repairs	maintainenceparts and repair costs of public works equipment
101-605-54020	Repair - Other Equipment	Lift and oil burner maintenance
101-605-55010	Equipment & Furnishings	hydraulic press for shop

## PARKS MAINTENANCE

## GENERAL FUND

### PROGRAM DESCRIPTION

The City of Cordova Parks and Recreation Dept. / Parks Maintenance division performs routine and preventative maintenance on all the facilities/properties (and all related equipment/amenities in/at the facilities/properties) listed below:

- Bidarki Recreation Center
- The Bob Korn Memorial Pool
- Skater's Cabin
- Odiak Camper Park
- Shelter Cove Recreation Area.
- Hollis Hendricks Field
- Orca Inlet Fish Cleaning Station.
- Netty Hanson Park.
- The Tot Lot
- Orca Inlet Pump Track.
- Cordova Municipal Field.
- Whitshed Rd. Ballfield (a.k.a. Field of Dreams) / Whitshed Rd. Multi Use Field
- Fisherman's Memorial Park.
- Nirvana Park Cemetery and Eyak Lake Burial Grounds.

### PROGRAM GOALS AND OBJECTIVES

The City of Cordova Parks and Recreation Department Mission Statement:

*Cordova Parks and Recreation is essential for providing and fostering Parks, Programs and Facilities for all in the pursuit of a healthy sustainable community.*

Revised December 2012.

Goal: Preserve properties.

Objectives:

- Perform routine and preventative maintenance on facilities, properties and parks.
- Assist in creating timelines for capital improvement projects through accurate and thorough data collection.

Goal: Support continuity of service.

Objectives:

- Address unforeseen maintenance issues on a timely basis.
- Prioritize work flow daily, weekly, monthly and annually.
- Maintain current CPO (Certified Pool Spa Operator) license.

### BUDGET COMMENTARY

The Parks Maintenance team responds to unpredicted maintenance issues on a weekly basis. This division spends much of their time upholding maintenance related SOP's for every property/facility; the Parks Maintenance team also supports the Department in providing programming and special events to our Community.

The division supervisor assists the director in developing capital project priority lists and may be designated as project manager for either capital or small projects. The division supervisor must also maintain a current CPO (Certified Pool Operator) license through the State of Alaska Department of Environmental Conservation.

This budget includes ¼ of the wages for the Parks Maintenance Supervisor. The Parks Maintenance Supervisor's wages are split equally amongst the Bidarki, Pool and Parks Maintenance general fund budgets, and the Odiak Camper Park enterprise fund. The Parks budget includes 1 FT benefitted employee and is funded 1 FT temporary employee, seasonally.

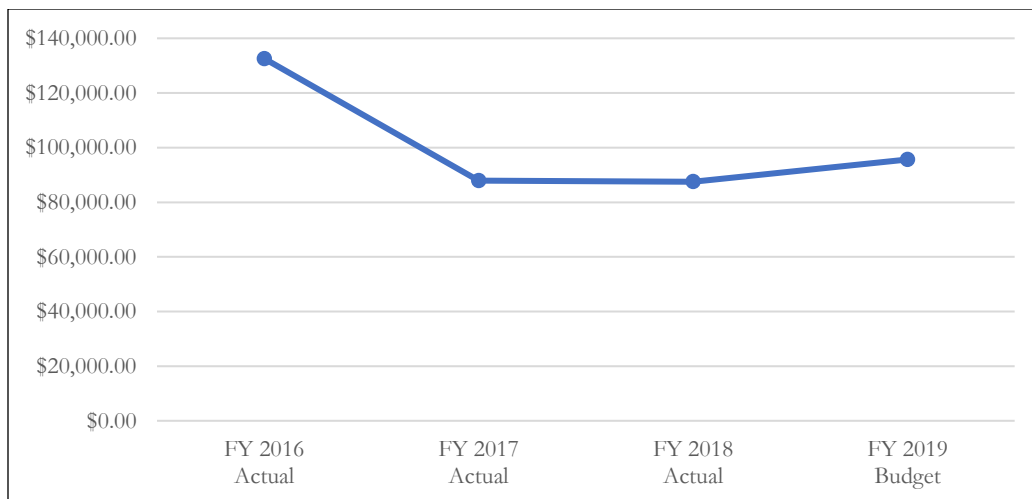


**CITY OF CORDOVA  
2019 BUDGET**

**BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-606-50000	Salaries and Wages	13,491.10	13,529.23	14,982.66	14,160.00	30,457.00
101-606-50010	Overtime	596.91	66.06	175.87	0.00	500.00
101-606-50020	Temp Employees	56,832.50	33,709.25	31,694.50	25,500.00	8,000.00
101-606-50100	FICA	5,539.95	3,598.59	3,646.60	3,034.00	2,980.00
101-606-50110	PERS	2,050.83	2,312.89	2,714.87	3,225.00	6,811.00
101-606-50120	Health Ins.	5,653.01	8,142.78	5,653.83	6,267.00	14,622.00
101-606-50130	Compensation Ins.	3,648.96	2,661.71	2,254.06	2,019.00	1,722.00
101-606-50140	ESC	693.39	442.16	426.15	350.00	324.00
101-606-50150	PERS Relief	2,987.50	1,067.21	690.42	441.00	1,727.00
101-606-51020	Operating Supplies	5,327.58	3,632.04	3,368.19	5,000.00	5,000.00
101-606-52010	Water, Sewer & Refuse	3,156.04	3,344.97	2,730.34	3,000.00	3,000.00
101-606-52030	Electricity	1,664.37	1,592.80	1,660.12	2,000.00	2,000.00
101-606-52040	Heating Fuel	1,404.07	1,667.81	1,655.06	1,500.00	1,500.00
101-606-52180	Professional Services	6,496.98	250.00	435.96	2,500.00	1,000.00
101-606-52340	Other Costs/outhouse tender	3,357.14	2,218.70	2,800.00	1,500.00	2,500.00
101-606-53015	Fisherman's Memorial	1,674.45	2,044.50	1,826.16	1,500.00	1,500.00
101-606-54000	Fuel & Lube	3,538.11	2,669.61	3,576.96	3,000.00	3,000.00
101-606-54010	Vehicle Parts & Repairs	2,773.79	407.39	1,810.44	2,000.00	2,500.00
101-606-54020	Repair - Other Equipment	2,127.22	2,413.86	1,072.26	2,000.00	1,500.00
101-606-55000	Other Equipment	277.32	0.00	0.00	0.00	0.00
101-606-55010	Equipment & Furnishings	1,709.43	0.00	0.00	0.00	0.00
101-606-55020	Other Improvements	7,588.55	2,176.34	4,322.95	2,500.00	5,000.00
<b>Total</b>		<b>132,589.20</b>	<b>87,947.90</b>	<b>87,497.40</b>	<b>81,496.00</b>	<b>95,643.00</b>

**EXPENDITURE HISTORY**



**LINE ITEM EXPLANATION**

<b>101-606-51020</b>	<b>Operating Supplies</b>	Grass seed, fertilizer, paint, stain, screws, nuts, bolts...
<b>101-606-52180</b>	<b>Professional Services</b>	Equipment rental, Operator services, Electrical repair beyond scope of ability.
<b>101-606-52340</b>	<b>Other Costs/outhouse tender</b>	Outhouse tender

**CITY OF CORDOVA  
2019 BUDGET**

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<b>101-606-53015</b>	<b>Fisherman's Memorial</b>	Purchase plaques in advance of payment from family
<b>101-606-54000</b>	<b>Fuel &amp; Lube</b>	Van, truck, tractor, summer camp school bus
<b>101-606-54010</b>	<b>Vehicle Parts &amp; Repairs</b>	Van, truck, tractor, summer camp school bus
<b>101-606-54020</b>	<b>Repair - Other Equipment</b>	Playground equipment repair, Parks amenities repair, Parks facility repair
<b>101-606-55000</b>	<b>Other Equipment</b>	Specific equipment needed to do a planned minor Park improvement
<b>101-606-55010</b>	<b>Equipment &amp; Furnishings</b>	Tools
<b>101-606-55020</b>	<b>Other Improvements</b>	Specific, planned small improvements and/or random, necessary improvements related to Parks.

CITY OF CORDOVA  
2019 BUDGET

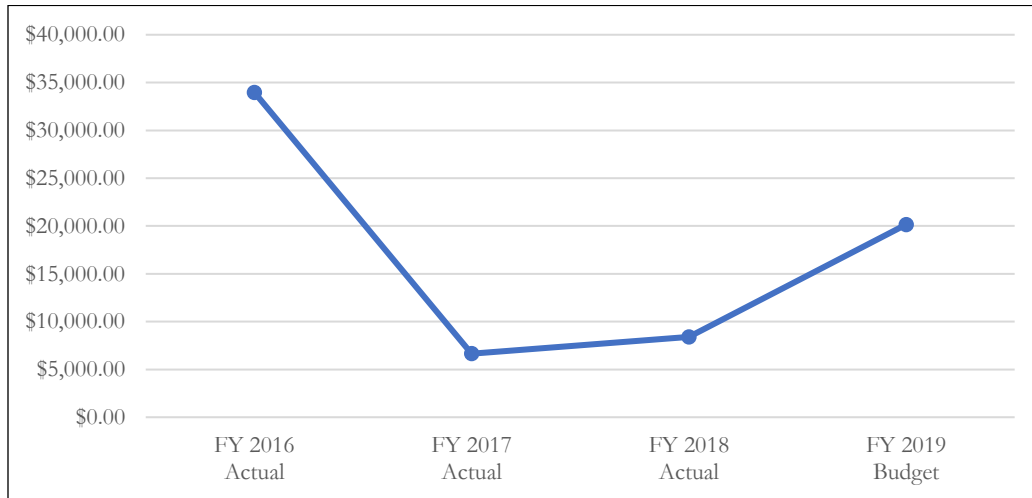
CEMETERY MAINTENANCE

GENERAL FUND

**BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-607-50000	Salaries and Wages	0.00	0.00	0.00	0.00	0.00
101-607-50010	Overtime	0.00	0.00	0.00	0.00	0.00
101-607-50020	Temp Employees	15,023.00	4,860.00	5,880.00	5,000.00	8,000.00
101-607-50100	FICA	1,149.31	371.80	449.82	383.00	383.00
101-607-50130	Compensation Ins.	852.71	268.06	289.76	255.00	221.00
101-607-50140	ESC	150.23	48.60	58.80	50.00	50.00
101-607-51020	Operating Supplies	3,104.56	1,098.00	1,730.96	1,500.00	1,500.00
101-607-55000	Other Equipment	8,474.75	0.00	0.00	0.00	5,000.00
101-607-55020	Other Improvements	5,220.00	0.00	0.00	0.00	5,000.00
<b>Total</b>		<b>33,974.56</b>	<b>6,646.46</b>	<b>8,409.34</b>	<b>7,188.00</b>	<b>20,154.00</b>

**EXPENDITURE HISTORY**



BIDARKI

GENERAL FUND

PROGRAM DESCRIPTION

The Parks and Recreation Dept. promotes healthy habits and wellness to the community by facilitating an array of programs and activities to multiple age groups. Below is a list of activities/amenities offered at Bidarki Rec. Center:

- Bidarki Recreation Center features:
  - A full-service weight room with; free weights, a cable crossover station, various weight machines and bikes, multiple treadmills, an elliptical trainer and adaptive motion trainers.
  - Upstairs, patrons enjoy a hardwood floor with a full basketball/volleyball court.
  - Each bathroom is outfitted with a sauna.
- Adult athletics are offered 4 times per week; adult volleyball and adult basketball
- Weight training and/or cardio classes are offered 6 days a week.
- Tots and their parents enjoy playtime in the upstairs gymnasium x2 per week, with an assortment of toys and tumbling mats. This service is free to the public.

Staff at the Administrative offices can assist the public in scheduling the Recreation Center for birthday parties along with scheduling and/or renting several recreational sites managed by the department:

- Skater's Cabin
- Odiak Camper Park; long and short-term R/V parking.
- Shelter Cove Private R/V parking & tent platform sites.
- Shelter Cove Economy, short term R/V parking.
- Hollis Hendricks Field for Community events.

Administrative staff facilitates monthly Parks and Recreation (P&R) Commission meetings. The P&R Commission is an advisory Commission to City Council and Commissioners are appointed by the Mayor.

PROGRAM GOALS AND OBJECTIVES

The City of Cordova Parks and Recreation Department Mission Statement:

*Cordova Parks and Recreation is essential for providing and fostering Parks, Programs and Facilities for all in the pursuit of a healthy sustainable community.*

Revised December 2012.

Goal: Promote healthy habits and wellness to the Community.

Objectives:

Facilitate/create programming and activities that appeal to the Community.

- Be aware of current fitness/programming trends.
- Be aware of changing demographics.

Goal: Identify and remove barriers to physical activity and recreation.

Objectives:

Invite feedback from local health care providers and the public.  
Be proactive in solving problems with access.

Goal: Create a safe environment for patrons to recreate.

Objectives:

Address unforeseen maintenance issues on a timely basis.  
Practice risk management routinely.  
Create current and effective EAP's (Emergency Action Plan) for activities and programs.  
Review annually and revise as needed; the P&R Dept. Code of Conduct.  
Review annually and revise as needed; rules and regulations for each facility, property and Park annually  
Ensure the aquatics division maintains current certifications:

**CITY OF CORDOVA  
2019 BUDGET**

- CPO (Certified Pool Operator)
- LG (Lifeguard)
- LGI (Lifeguard Instructor)
- WSI (Water Safety Instructor)

**BUDGET COMMENTARY**

**Bidarki** is a division of the Parks and Recreation Dept. Included in this budget is funding for:

- All programming sponsored by the City of Cordova Parks and Recreation Dept.
- Operational expenses related to Bidarki Recreation Center.
- Operational expenses related to the Administrative services provided by the Parks and Recreation Department

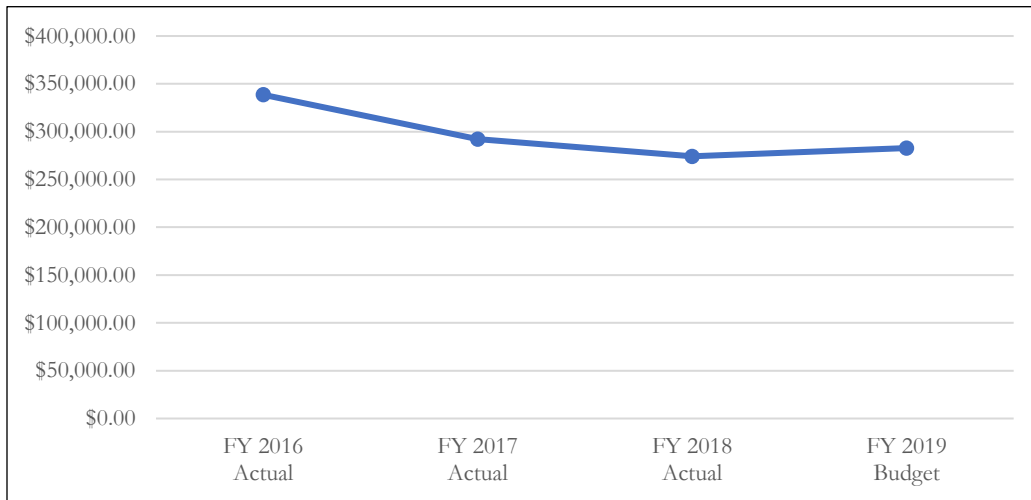
This budget includes salaries and wages for: The Director of the Parks and Recreation Department; 1/3 funding of the Parks and Recreation Operations Facilitator; ¼ of the wages for the Parks Maintenance Supervisor, and temporary employee expenses related to community programming and janitorial services for the Recreation Center.

**BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-701-50000	Salaries and Wages	128,612.21	129,874.52	117,846.49	127,648.00	126,008.00
101-701-50010	Overtime	1,971.17	177.96	459.82	500.00	1,000.00
101-701-50020	Temp Employees	60,983.50	14,592.00	29,375.50	25,000.00	18,000.00
101-701-50100	FICA	13,468.77	11,061.49	11,655.74	11,716.00	11,093.00
101-701-50110	PERS	24,963.98	24,274.16	22,613.02	28,193.00	27,942.00
101-701-50120	Health Ins.	34,559.61	49,910.69	29,216.40	38,925.00	44,964.00
101-701-50130	Compensation Ins.	5,526.36	5,030.90	4,491.73	1,315.00	2,347.00
101-701-50140	ESC	1,528.31	989.19	1,039.77	1,146.00	1,020.00
101-701-50150	PERS Relief	5,965.60	5,122.39	5,119.29	3,857.00	7,087.00
101-701-51020	Operating Supplies	3,918.41	3,569.17	4,378.05	3,000.00	3,000.00
101-701-51030	Custodial Supplies	1,571.92	799.83	831.63	1,000.00	1,000.00
101-701-52000	Communications	4,072.09	3,593.32	3,447.51	4,000.00	4,000.00
101-701-52010	Water, Sewer & Refuse	4,810.32	4,266.15	4,216.68	4,500.00	4,500.00
101-701-52030	Electricity	10,125.98	12,474.20	12,234.92	7,500.00	7,500.00
101-701-52040	Heating Oil	7,069.64	10,674.91	10,463.35	10,000.00	10,000.00
101-701-53000	Concessions	106.05	0.00	0.00	0.00	0.00
101-701-53010	Programs	5,411.62	6,587.03	9,261.70	3,000.00	3,000.00
101-701-53020	Summer Camp	4,979.69	0.00	0.00	4,000.00	0.00
101-701-53060	Icworm Festival Supplies	5,480.44	675.00	2,639.47	3,000.00	3,000.00
101-701-54010	Vehicle Parts & Repairs	148.39	0.00	586.76	500.00	0.00
101-701-54020	Equipment Maintenance & Repair	1,788.37	3,869.99	1,751.28	1,500.00	3,000.00
101-701-54030	Structure Maintenance	1,675.38	24.47	0.00	0.00	0.00
101-701-54080	Boiler Maintenance	2,416.47	0.00	0.00	0.00	0.00
101-701-55010	Equipment & Furnishings	5,762.48	2,922.84	2,571.13	3,000.00	3,000.00
101-701-55020	Other Improvements	1,649.59	1,761.53	21.99	0.00	1,500.00
<b>Total</b>		<b>338,566.35</b>	<b>292,251.74</b>	<b>274,222.23</b>	<b>283,300.00</b>	<b>282,961.00</b>

**CITY OF CORDOVA  
2019 BUDGET**

**EXPENDITURE HISTORY**



**LINE ITEM EXPLANATION**

101-701-51020	Operating Supplies	Paper products, light bulbs, garbage bags, 1st aid supplies, hand sanitizer etc...
101-701-51030	Custodial Supplies	cleaning supplies
101-701-52120	Travel - Car Rental	Employee professional development or required certifications
101-701-52130	Travel - Airfare/Ferry	Employee professional development or required certifications
101-701-52140	Travel - Lodging	Employee professional development or required certifications
101-701-52150	Travel - Per Diem	Employee professional development or required certifications
101-701-52160	Professional Development	Employee professional development or required certifications
101-701-52270	Legal Printing	Advertising jobs & Commission meetings
101-701-53000	Concessions	Seed money for Concessions during youth activities
101-701-53010	Programs	Christmas Bazaar supplies, basketballs, volleyballs, jerseys, Tot-time toys, fundraising supplies
101-701-53060	Iceworm Festival Supplies	Prizes, Jerseys, 1st aid supplies, facility rental fees, athletic equipment
101-701-54020	Equipment Maintenance & Repair	Treadmill & weight machine annual maintenance and repair
101-701-55010	Equipment & Furnishings	Weight room equipment replacement/ Other equipment replacement
101-701-55020	Other Improvements	Planned Improvements only - under 10k

POOL

GENERAL FUND

**PROGRAM DESCRIPTION**

The Bob Korn Memorial Pool promotes healthy habits and wellness to the community by facilitating an array of programs and activities to multiple age groups. Below is a list of activities offered on a weekly basis:

- Open Swim for families and youth is offered a minimum of twice per week and up to 5 times per week in the summer. Time is set aside during each open swim to use the diving board and the rope swing.
- Lap swimming and other forms of aquatic exercise is available daily.
- Tot-Swim for non-swimmers and their parents happens a minimum of twice per week (perhaps more depending on the season)
- Lifeguard trainings are scheduled a minimum of twice per year.
- Swim lessons are available to a wide range of ages throughout the year.

Staff can assist you with scheduling and renting the pool for celebratory or educational programming throughout the year and depending on lifeguard availability.

The Bob Korn Memorial Swimming Pool enables the Cordova School District to execute their elementary school swim program (5 days a week) and the CHS swim team during their season. The pool also accommodates the Iceworm Swim Team 6 days a week for a minimum of 7 months a year.

**PROGRAM GOALS AND OBJECTIVES**

**The City of Cordova Parks and Recreation Department Mission Statement:**

*Cordova Parks and Recreation is essential for providing and fostering Parks, Programs and Facilities for all in the pursuit of a healthy sustainable community.*

Revised December 2012.

Goal: Promote healthy habits and wellness to the Community.

Objectives:

Facilitate/create aquatic programming and activities that appeal to the Community.

- Be aware of current aquatic fitness/programming trends.
- Be aware of changing demographics.

Goal: Identify and remove barriers to physical activity and recreation.

Objectives:

Invite feedback from local health care providers and the public.  
Be proactive in solving problems with access.

Goal: Create a safe environment for patrons to recreate.

Objectives:

Address unforeseen maintenance issues on a timely basis.

Practice risk management routinely.

Create a current and effective EAP (Emergency Action Plan) for aquatic activities and programs.

Review annually and revise as needed; the P&R Dept. Code of Conduct.

Review annually and revise as needed; rules and regulations for the Bob Korn Memorial Swimming Pool

Ensure the aquatics division maintains current certifications:

- CPO (Certified Pool Operator)
- LG (Lifeguard)
- LGI (Lifeguard Instructor)
- WSI (Water Safety Instructor)

**BUDGET COMMENTARY**

The Pool is a division of the Parks and Recreation Dept. Included in this budget is funding for:

**CITY OF CORDOVA  
2019 BUDGET**

- All aquatic programming sponsored by the City of Cordova Parks and Recreation Dept.
- Operational expenses related to the Bob Korn Memorial Swimming Pool.

This budget includes 1/3 of the wages of the Parks and Recreation Operations Facilitator; 1/4 of the wages for the Parks Maintenance Supervisor, and temporary employee expenses related to aquatic community programming and janitorial services for the Bob Korn Memorial Swimming Pool.

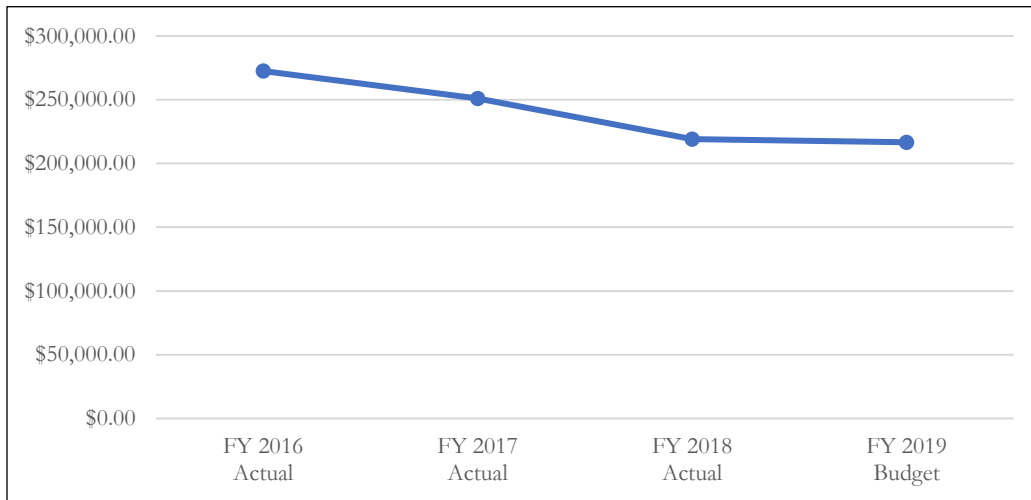
**BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-702-50000	Salaries and Wages	61,801.32	58,585.23	33,152.87	61,355.00	52,426.00
101-702-50010	Overtime	3,279.11	781.26	175.87	500.00	500.00
101-702-50020	Temp Employees	36,194.50	25,259.75	30,934.00	25,000.00	18,000.00
101-702-50100	FICA	6,876.20	6,195.99	4,765.31	6,644.00	5,426.00
101-702-50110	PERS	6,371.49	9,734.13	5,363.79	13,608.00	11,644.00
101-702-50120	Health Ins.	14,781.40	32,765.32	12,193.00	24,648.00	27,155.00
101-702-50130	Compensation Ins.	4,079.29	3,351.19	2,402.83	4,617.00	2,117.00
101-702-50140	ESC	947.27	707.84	573.65	748.00	611.00
101-702-50150	PERS Relief	1,045.52	2,310.67	1,506.00	1,862.00	2,953.00
101-702-51020	Operating Supplies	10,444.17	8,683.94	16,476.10	7,500.00	7,500.00
101-702-51030	Custodial Supplies	859.88	54.46	83.75	1,500.00	1,500.00
101-702-52000	Communications	2,233.84	1,869.70	2,041.69	1,700.00	1,700.00
101-702-52010	Water, Sewer & Refuse	5,478.40	5,483.29	5,574.70	5,500.00	5,500.00
101-702-52030	Electricity	22,416.08	27,556.53	26,904.35	12,000.00	12,000.00
101-702-52040	Heating Oil	54,243.83	61,720.48	65,855.83	55,000.00	55,000.00
101-702-52130	Travel - Airfare/Ferry	2,094.00	0.00	0.00	0.00	650.00
101-702-52140	Travel - Lodging	570.00	0.00	0.00	0.00	500.00
101-702-52160	Professional Development	2,129.87	200.00	1,482.00	0.00	1,500.00
101-702-54020	Repair & Maintenance	14,786.94	3,988.25	1,635.70	5,000.00	5,000.00
101-702-54030	Structural Maintenance	1,080.65	0.00	0.00	0.00	0.00
101-702-54080	Boiler Maintenance	1,833.20	0.00	0.00	0.00	0.00
101-702-55000	Other Equipment	9,000.00	1,541.14	5,378.93	5,000.00	3,000.00
101-702-55010	Equipment & Furnishings	5,501.20	256.04	2,539.49	3,000.00	2,000.00
101-702-55020	Other Improvements	4,413.41	0.00	0.00	0.00	0.00
101-702-55050	Employee Merit	55.00	0.00	0.00	0.00	0.00
<b>Total</b>		<b>272,516.57</b>	<b>251,045.21</b>	<b>219,039.86</b>	<b>235,182.00</b>	<b>216,682.00</b>



**CITY OF CORDOVA  
2019 BUDGET**

**EXPENDITURE HISTORY**



**LINE ITEM EXPLANATION**

101-702-51020	<b>Operating Supplies</b>	Chemicals related to water quality, paper products, lifeguard supplies etc...
101-702-51030	<b>Custodial Supplies</b>	Cleaning supplies
101-702-52120	<b>Travel - Car Rental</b>	Employee professional development or required certifications
101-702-52130	<b>Travel - Airfare/Ferry</b>	Employee professional development or required certifications
101-702-52140	<b>Travel - Lodging</b>	Employee professional development or required certifications
101-702-52150	<b>Travel - Per Diem</b>	Employee professional development or required certifications
101-702-52160	<b>Professional Development</b>	Employee professional development or required certifications
101-702-52270	<b>Legal Printing</b>	Advertising jobs
101-702-54020	<b>Repair &amp; Maintenance</b>	Contingency for minor facility/equipment repair
101-702-55000	<b>Other Equipment</b>	Scheduled replacement of rescue equipment or equipment related to water quality
101-702-55010	<b>Equipment &amp; Furnishings</b>	Equipment /furnishings needed to do a planned minor improvement / light fixtures.
101-702-55020	<b>Other Improvements</b>	Planned Improvements only - under 10k

CITY OF CORDOVA  
2019 BUDGET

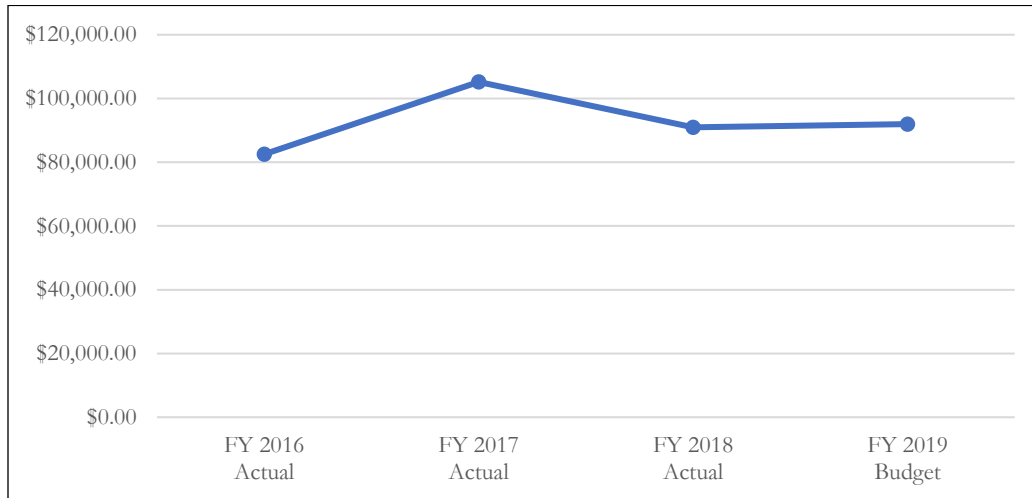
SKI HILL

GENERAL FUND

**BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-704-51040	Repair & Maintenance	0.00	15,000.00	15,000.00	15,000.00	15,000.00
101-704-51110	Lease Rev Pass Thru CTC	31,200.00	31,224.20	31,476.24	31,200.00	31,200.00
101-704-51115	Lease Rev Pass Thru CVW	33,072.00	26,178.13	31,476.24	33,072.00	33,072.00
101-704-52010	Water, Sewer & Refuse	1,442.04	1,442.04	1,442.04	1,620.00	1,620.00
101-704-52030	Electricity	21,620.94	28,547.60	24,516.26	12,000.00	12,000.00
101-704-52035	Electric reimburse contra	-15,446.98	-12,754.35	-14,481.60	-18,000.00	-18,000.00
101-704-52040	Heating Oil	0.00	2,586.10	3,396.93	5,500.00	5,500.00
101-704-52180	Annual Inspection	0.00	2,966.34	-1,837.00	1,000.00	1,000.00
101-704-52190	Insurance	10,620.00	10,000.00	0.00	10,620.00	10,620.00
<b>Total</b>		<b>82,508.00</b>	<b>105,190.06</b>	<b>90,989.11</b>	<b>92,012.00</b>	<b>92,012.00</b>

**EXPENDITURE HISTORY**



**CITY OF CORDOVA  
2019 BUDGET**

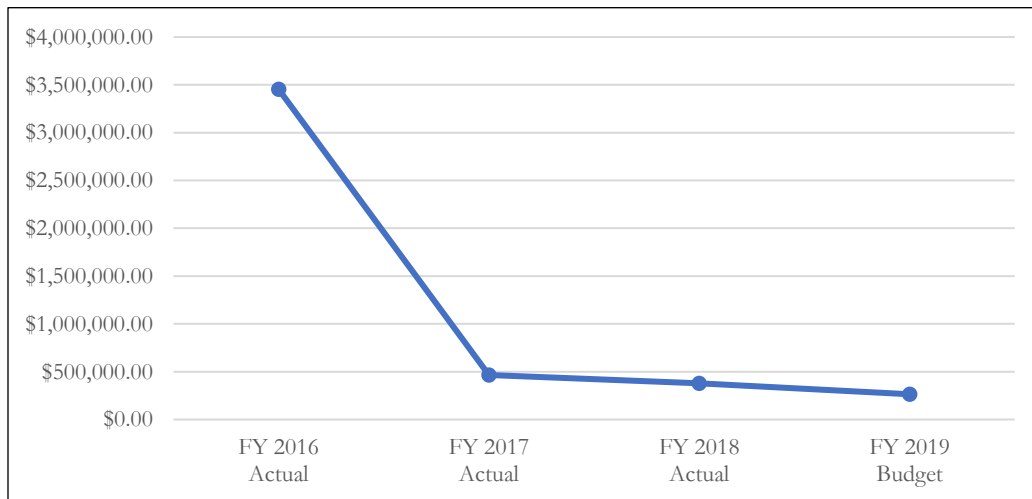
**NON-DEPARTMENTAL**

**GENERAL FUND**

**BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-824-50000	Salaries and Wages	0.00	10.12	0.00	0.00	0.00
101-824-51020	Operating Supplies	12,851.44	12,637.88	9,614.38	15,000.00	15,000.00
101-824-52070	Leases & Rentals	7,650.43	7,188.54	6,057.96	9,000.00	7,500.00
101-824-52170	Dues & Subscriptions	0.00	0.00	0.00	500.00	500.00
101-824-52179	Drug Testing	752.00	786.00	1,379.57	3,000.00	1,500.00
101-824-52180	Professional Services	3,318.86	6,539.37	2,238.21	6,000.00	5,000.00
101-824-52181	Software Licensing	14,136.00	14,136.00	14,136.00	26,000.00	14,000.00
101-824-52182	Avalanche Mitigation Jan-April	16,000.00	16,000.00	16,000.00	12,000.00	12,000.00
101-824-52183	Avalanche Mitigation Nov-Dec	4,000.00	4,000.00	4,000.00	8,000.00	8,000.00
101-824-52184	State Reimb - Avalanche Contra	-9,000.00	-10,000.00	-10,000.00	-9,000.00	-9,000.00
101-824-52185	Bank Fees & Bank Reconciliatio	12,927.06	55,314.97	8,259.28	7,500.00	7,500.00
101-824-52188	Lobbyist - State	50,657.50	48,284.95	48,000.00	50,000.00	50,000.00
101-824-52190	Attorney Fees	159,640.93	96,022.41	144,262.57	100,000.00	100,000.00
101-824-52210	Audit Fees	117,123.64	123,480.53	101,693.85	82,000.00	82,000.00
101-824-52290	Bad Debt	3,093,127.34	0.00	0.00	0.00	0.00
101-824-52340	Eyak Site Remediation	591.36	0.00	3,754.64	3,000.00	3,000.00
101-824-52341	Oil Spill Response	0.00	14,199.36	0.00	0.00	0.00
101-824-52350	Recruitment and Moving	23,308.24	-6,099.53	0.00	0.00	0.00
101-824-55010	Equipment & Furnishings	0.00	347.14	182.85	500.00	500.00
101-824-56000	Insurance	100,204.99	237,429.94	171,608.50	126,800.00	126,800.00
101-824-56002	Reimbursement of Garnished Fun	0.00	0.00	33,106.26	0.00	0.00
101-824-57000	In-kind Services Allocation	-154,854.30	-153,812.40	-174,861.68	-160,287.48	-160,287.00
<b>Total</b>		<b>3,452,435.49</b>	<b>466,465.28</b>	<b>379,432.39</b>	<b>280,012.52</b>	<b>264,013.00</b>

**EXPENDITURE HISTORY**



**CITY OF CORDOVA  
2019 BUDGET**

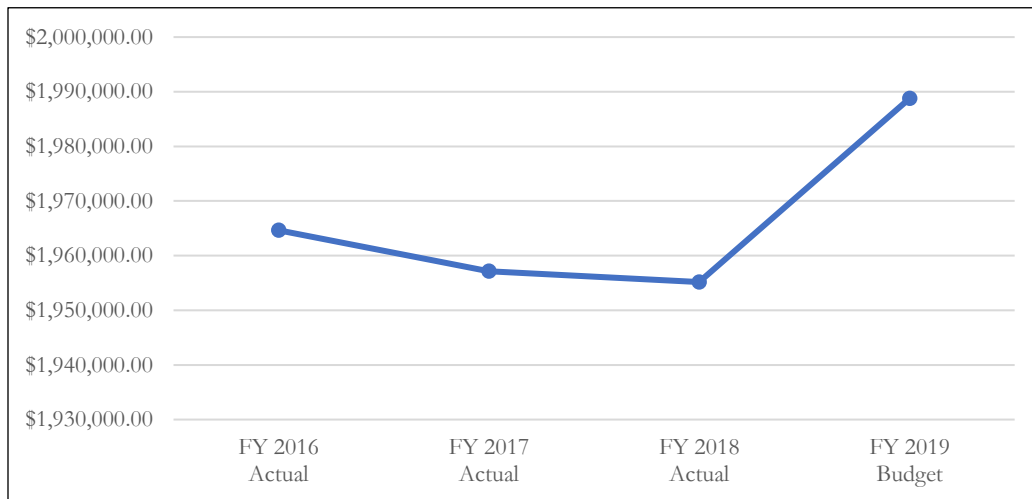
**LONG TERM DEBT SERVICE**

**GENERAL FUND**

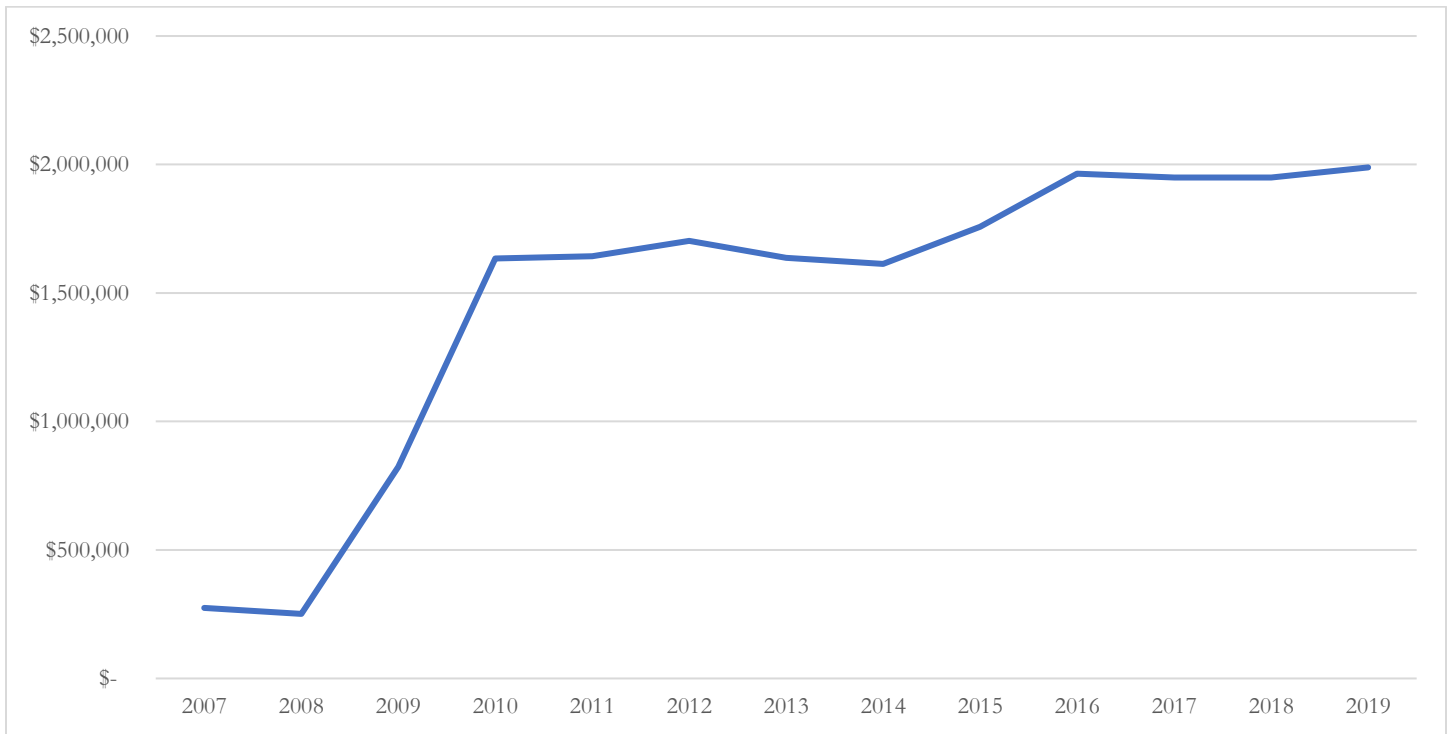
**BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-895-58042	2009 II GO Bond - Principal	675,000.00	700,000.00	730,000.00	730,000.00	765,000.00
101-895-58044	2009 II GO Bond - Interest	112,406.25	83,625.00	52,762.50	52,763.00	18,168.00
101-895-58052	2010B II - Taxable - Principal	40,000.00	40,000.00	40,000.00	40,000.00	45,000.00
101-895-58054	2010B II - Taxable - Interest	9,179.90	7,679.50	6,039.10	6,038.00	4,236.00
101-895-58060	2011 Series III Principal	45,000.00	45,000.00	45,000.00	45,000.00	50,000.00
101-895-58062	2011 Series III Interest	14,000.00	11,750.00	9,500.00	9,500.00	7,250.00
101-895-58063	2015 GO Bond One A- Principal	60,000.00	60,000.00	65,000.00	65,000.00	65,000.00
101-895-58064	2015 GO Bond One A-Interest	77,225.50	75,425.00	73,025.00	73,024.00	70,424.00
101-895-58065	2015 GO Bond One B-Principal	132,000.00	140,000.00	144,000.00	144,000.00	152,000.00
101-895-58066	2015 GO Bond One B-Interest	21,400.00	19,620.00	11,840.00	5,920.00	6,080.00
101-895-58067	2015 GO Bond One C-Principal	70,000.00	70,000.00	75,000.00	75,000.00	105,000.00
101-895-58068	2015 GO Bond One C-Interest	498,349.50	496,250.00	493,450.00	493,450.00	490,450.00
101-895-58069	2015 GO Bond Two A-Principal	90,000.00	90,000.00	95,000.00	95,000.00	100,000.00
101-895-58070	2015 GO Bond Two A-Interest	120,050.00	117,800.00	114,550.00	114,550.00	110,150.00
<b>Total</b>		<b>1,964,611.15</b>	<b>1,957,149.50</b>	<b>1,955,166.60</b>	<b>1,949,245.00</b>	<b>1,988,758.00</b>

**EXPENDITURE HISTORY**



**ANNUAL DEBT PAYMENTS 2008-2018**



CITY OF CORDOVA  
2019 BUDGET

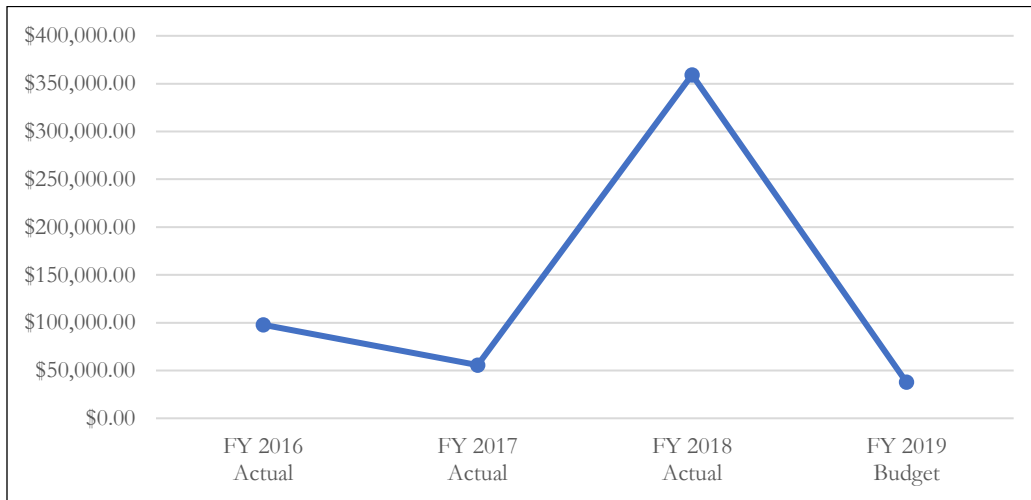
INTERFUND TRANSFERS OUT

GENERAL FUND

**BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-901-57340	Transfer to Cap Proj Fund #401	97,750.00	55,736.00	359,293.00	359,293.00	37,766.00
<b>Total</b>		<b>97,750.00</b>	<b>55,736.00</b>	<b>359,293.00</b>	<b>359,293.00</b>	<b>37,766.00</b>

**EXPENDITURE HISTORY**



**CITY OF CORDOVA  
2019 BUDGET**

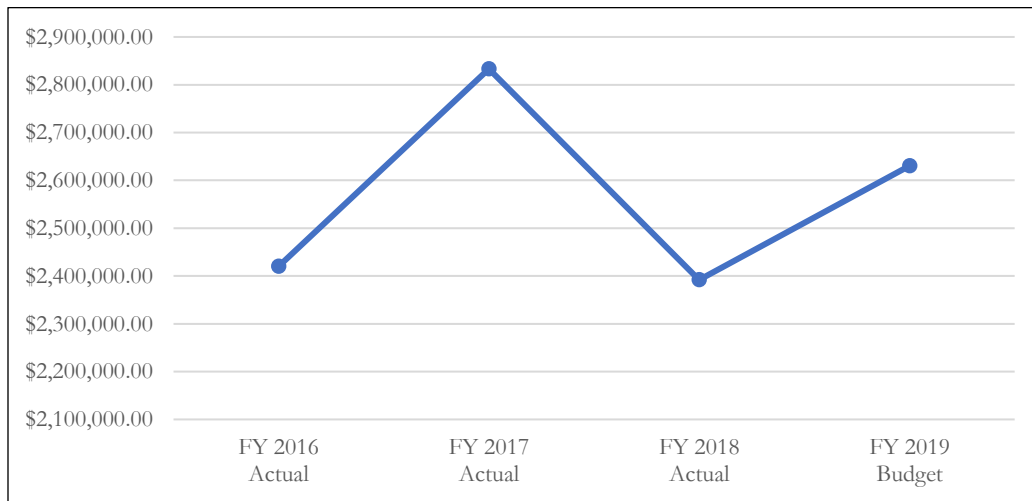
**TRANSFERS TO OTHER ENTITIES**

**GENERAL FUND**

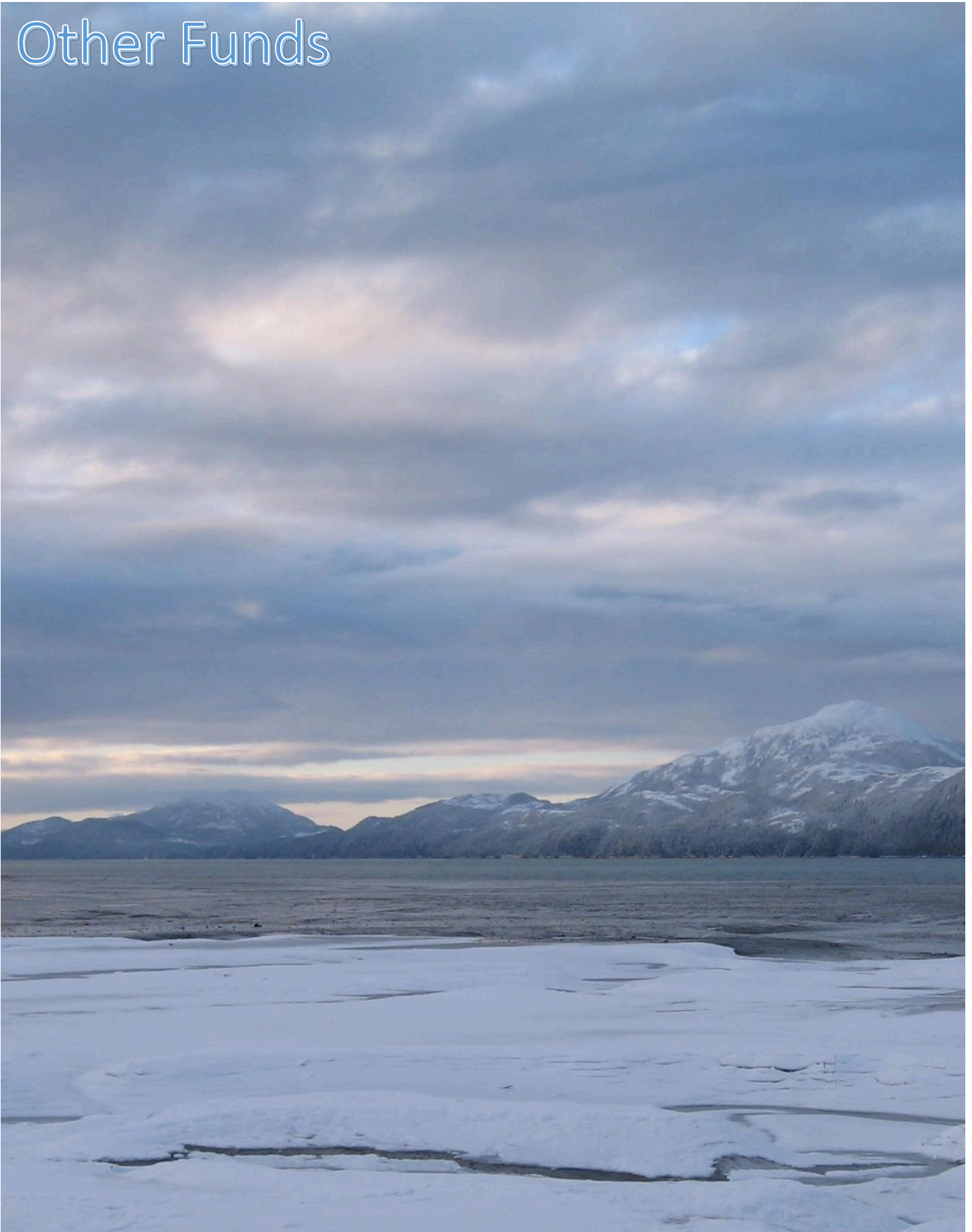
**BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
101-902-57000	School Transfer (Jan-June)	826,791.00	861,000.00	844,000.00	844,000.00	844,000.00
101-902-57001	School Transfer (July-Dec)	925,000.00	656,000.00	656,000.00	656,000.00	906,000.00
101-902-57002	School Boiler	0.00	0.00	0.00	0.00	0.00
101-902-57004	School Cap Projects	0.00	0.00	0.00	0.00	0.00
101-902-57005	School In-Kind Jan-June	52,068.00	46,634.82	59,355.10	52,068.00	52,068.00
101-902-57006	School In-Kind Jul-Dec	46,634.82	51,026.10	59,355.10	52,068.00	52,068.00
101-902-57014	CCMC In-Kind Services Jan-Dec	28,134.48	28,134.48	28,134.48	28,134.48	28,134.00
101-902-57016	CCMC Support & Admn	0.00	7,554.52	0.00	0.00	0.00
101-902-57017	CCMC Budget Appropriation	223,589.20	806,500.00	742,000.00	625,000.00	600,000.00
101-902-57019	Quorum Contract	200,000.00	58,333.33	0.00	0.00	0.00
101-902-57020	Cordova Family Resource Ctr	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00
101-902-57030	Cordova Community College	0.00	0.00	10,000.00	10,000.00	10,000.00
101-902-57181	Cordova Chamber of Commerce	70,000.00	70,000.00	70,000.00	70,000.00	90,000.00
101-902-57182	Cordova Chamber in-kind	4,547.04	4,547.04	4,547.04	4,547.00	4,547.00
101-902-57183	Cordova Chamber in-kind lease	23,469.96	23,469.96	23,469.96	23,470.00	23,470.00
<b>Total</b>		<b>2,420,234.50</b>	<b>2,633,200.25</b>	<b>2,516,861.68</b>	<b>2,385,287.48</b>	<b>2,630,287.00</b>

**EXPENDITURE HISTORY**



# Other Funds





CITY OF CORDOVA  
2019 BUDGET

CITY PERMANENT FUND

**BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
<b>Revenue</b>						
104-300-40300	Investment Earnings_CT	0.00	0.00	8,384.39	0.00	10,000.00
104-300-40325	Investment Earnings-PF	331,200.92	914,776.97	-299,061.35	225,000.00	200,000.00
104-300-40730	Sale of Real Estate	34,088.80	75,666.08	121,950.08	200,000.00	0.00
104-300-40740	Misc. Revenue	0.00	248.20	0.00	0.00	0.00
104-300-43000	CRH Sewer Assessment Principal	336.00	1,776.00	620.00	1,000.00	0.00
104-300-43001	CRH Sewer Assessment Interest	0.00	367.00	116.00	200.00	0.00
<b>Total Revenue:</b>		<b>365,625.72</b>	<b>992,834.25</b>	<b>-167,990.88</b>	<b>426,200.00</b>	<b>210,000.00</b>
<b>Interfund Transfers In</b>						
104-390-41030	Transfer from Sewer Fund	11,164.00	11,164.00	11,164.00	11,164.00	11,164.00
104-390-41032	Transfer From Water Fund	1,164.00	1,164.00	1,164.00	1,164.00	1,164.00
104-390-41070	Transfer from Harbor Fund	20,328.00	20,328.00	20,328.00	20,328.00	20,328.00
104-390-41075	Transfer from Refuse Fund	2,328.00	2,328.00	2,328.00	2,328.00	2,328.00
104-390-41085	Transfer from Odiak Camper Par	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00
104-390-49999	Due To/From Other Funds	-19,961.94	-19,962.00	0.00	0.00	0.00
<b>Total Interfund Transfers In:</b>		<b>19,022.06</b>	<b>19,022.00</b>	<b>38,984.00</b>	<b>38,984.00</b>	<b>38,984.00</b>
<b>Interfund Transfers Out</b>						
104-901-57390	Transfer to Cordova Ctr Fund	1,300,000.00	0.00	0.00	0.00	0.00
104-901-59999	Transfer to General Fund	0.00	876,000.00	0.00	0.00	0.00
<b>Total Interfund Transfers Out:</b>		<b>1,300,000.00</b>	<b>876,000.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
City Permanent Fund Revenue Total:		384,647.78	1,011,856.25	-129,006.88	465,184.00	248,984.00
City Permanent Fund Expenditure Total:		1,300,000.00	876,000.00	0.00	0.00	0.00
<b>Net Total City Permanent Fund:</b>		<b>-915,352.22</b>	<b>135,856.25</b>	<b>-129,006.88</b>	<b>465,184.00</b>	<b>248,984.00</b>

CITY OF CORDOVA  
2019 BUDGET

## FIRE DEPT. VEHICLE ACQUISITION

### BUDGET

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
<b>Revenue</b>						
203-300-40325	Investment Earnings	35.01	46.97	1,104.28	0.00	0.00
203-300-40430	Ambulance Service Charges	52,614.19	52,341.07	36,456.91	75,000.00	50,000.00
<b>Total Revenue:</b>		<b>52,649.20</b>	<b>52,388.04</b>	<b>37,561.19</b>	<b>75,000.00</b>	<b>50,000.00</b>
<b>Expenditures</b>						
203-400-52180	Professional Services	4,866.88	3,769.19	3,636.19	7,500.00	8,000.00
<b>Total Expenditures:</b>		<b>4,866.88</b>	<b>3,769.19</b>	<b>3,636.19</b>	<b>7,500.00</b>	<b>8,000.00</b>
Fire Dept. Vehicle Acquisition Revenue Total:		52,649.20	52,388.04	37,561.19	75,000.00	50,000.00
Fire Dept. Vehicle Acquisition Expenditure Total:		4,866.88	3,769.19	3,636.19	7,500.00	8,000.00
<b>Net Total Fire Dept. Vehicle Acquisition:</b>		<b>47,782.32</b>	<b>48,618.85</b>	<b>33,925.00</b>	<b>67,500.00</b>	<b>42,000.00</b>

CITY OF CORDOVA  
2019 BUDGET

## VEHICLE REMOVAL/IMPOUND

### BUDGET

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
<b>Revenue</b>						
205-300-40430	Revenue from sale of impounds	0.00	0.00	0.00	0.00	17,000.00
<b>Total Revenue:</b>		<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>17,000.00</b>
<b>Vehicle Removal Expense</b>						
205-400-50010	Overtime	132.12	0.00	0.00	0.00	0.00
<b>Total Vehicle Removal Expense:</b>		<b>132.12</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Vehicle Impound Expense</b>						
205-401-50000	Salaries and Wages	974.21	2,138.74	982.39	2,000.00	2,000.00
205-401-50010	Overtime	3,703.48	939.62	2,514.74	2,000.00	2,000.00
205-401-50015	On-Call Time	5,916.00	5,629.00	5,826.01	6,200.00	6,000.00
205-401-50100	FICA	0.00	0.00	0.00	459.00	0.00
205-401-50110	PERS	0.00	0.00	0.00	1,320.00	0.00
205-401-50130	Compensation Ins.	0.00	0.00	0.00	277.00	0.00
205-401-50140	ESC	0.00	0.00	0.00	45.00	0.00
205-401-58100	Vehicle Impound Expense	1,426.07	0.00	8,969.07	4,000.00	7,000.00
<b>Total Vehicle Impound Expense:</b>		<b>12,019.76</b>	<b>8,707.36</b>	<b>18,292.21</b>	<b>16,301.00</b>	<b>17,000.00</b>
Vehicle Removal/Impound Fund Revenue Total:		0.00	0.00	0.00	0.00	17,000.00
Vehicle Removal/Impound Fund Expenditure Total:		12,151.88	8,707.36	18,292.21	16,301.00	17,000.00
<b>Net Total Vehicle Removal/Impound Fund:</b>		<b>-12,151.88</b>	<b>-8,707.36</b>	<b>-18,292.21</b>	<b>-16,301.00</b>	<b>0.00</b>

CITY OF CORDOVA  
2019 BUDGET

2012 SNOWPOCALYPSE

BUDGET

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
<b>Interfund Transfers In</b>						
333-390-49999	Transfer From General Fund	0.00	0.00	541,895.31	0.00	0.00
<b>Total Interfund Transfers In:</b>		<b>0.00</b>	<b>0.00</b>	<b>541,895.31</b>	<b>0.00</b>	<b>0.00</b>
2012 Snowpocalypse Revenue Total:		0.00	0.00	541,895.31	0.00	0.00
2012 Snowpocalypse Expenditure Total:		0.00	0.00	0.00	0.00	0.00
<b>Net Total 2012 Snowpocalypse:</b>		<b>0.00</b>	<b>0.00</b>	<b>541,895.31</b>	<b>0.00</b>	<b>0.00</b>

CITY OF CORDOVA  
2019 BUDGET

GENERAL PROJ & GRANT ADMIN

**BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
<b>Revenue Pass-Thru Grant Only</b>						
401-300-50256	CSD Gymnasium Floor	0.00	0.00	187,340.00	0.00	0.00
401-300-51160	UAA School Lease Pass Thru	32,028.78	20,543.28	18,944.50	20,543.00	20,767.00
401-300-51175	Red Dragon Pass Thru	0.00	2,372.24	0.00	0.00	0.00
401-300-51176	Historical Preser. pass-thru	0.00	3,900.44	0.00	0.00	0.00
401-300-51185	Library PLAG '16	4,883.47	0.00	0.00	0.00	0.00
401-300-51186	Library PLAG '17	6,900.00	0.00	0.00	0.00	0.00
401-300-51187	Library PLAG '18	0.00	7,000.00	7,000.00	7,000.00	0.00
401-300-51188	Library PLAG '19	0.00	0.00	0.00	0.00	7,000.00
401-300-51190	Library Continuing Ed 2015	949.70	0.00	0.00	1,000.00	0.00
<b>Total Revenue Pass-Thru Grant Only:</b>		<b>44,761.95</b>	<b>33,815.96</b>	<b>213,284.50</b>	<b>28,543.00</b>	<b>27,767.00</b>
<b>Fire/EMS</b>						
401-343-59186	Code Blue Grant Rev	0.00	0.00	0.00	2,000.00	0.00
401-343-59200	DHS 15 EMPG GY1516	9,000.00	0.00	0.00	0.00	0.00
401-343-59202	DHS 20 EMPG GY16	9,000.00	9,000.00	0.00	0.00	0.00
401-343-59203	DHS 20EMPG-GY17	0.00	9,000.00	9,000.00	9,000.00	0.00
401-343-59204	DHS 20EMPG-GY18	0.00	0.00	9,000.00	0.00	9,000.00
401-343-59213	DHS 2014 SHSP GR34094	5,160.00	0.00	0.00	0.00	0.00
401-343-59214	DHS 2015 SHSP GY15	8,386.36	0.00	0.00	0.00	0.00
401-343-59215	DHS Tsunami Siren	34,619.00	0.00	0.00	0.00	0.00
401-343-59216	20SHSP-GY16	0.00	19,500.00	3,967.58	0.00	14,653.00
401-343-59217	20SHSP-GY18	0.00	0.00	0.00	0.00	139,374.00
401-343-59218	20NOAA-GY18	0.00	0.00	0.00	0.00	49,200.00
401-343-59220	Southern Region Matching Grant	0.00	0.00	0.00	1,250.00	0.00
<b>Total Fire/EMS:</b>		<b>66,165.36</b>	<b>37,500.00</b>	<b>21,967.58</b>	<b>12,250.00</b>	<b>212,227.00</b>
<b>Other P.W. Capital Projects</b>						
401-361-55030	SRTS Grant LU20-11-003	1,662.37	0.00	0.00	0.00	0.00
401-361-55035	Hippy Cove Culvert Replacement	0.00	0.00	8,997.30	0.00	0.00
<b>Total Other P.W. Capital Projects:</b>		<b>1,662.37</b>	<b>0.00</b>	<b>8,997.30</b>	<b>0.00</b>	<b>0.00</b>
<b>Parks Maintenance</b>						
401-366-55040	Insurance Reimbursements	0.00	0.00	0.00	0.00	99,735.00
401-366-55075	Grant-Crater Lake Vault Toilet	26,686.77	2,143.82	0.00	0.00	0.00
<b>Total Parks Maintenance:</b>		<b>26,686.77</b>	<b>2,143.82</b>	<b>0.00</b>	<b>0.00</b>	<b>99,735.00</b>
<b>Interfund Transfers In</b>						
401-390-49997	Transfer From General Fund Res	0.00	0.00	170,686.46	0.00	0.00
401-390-49999	Transfer From General Fund	97,750.00	49,627.00	359,293.00	359,293.00	37,766.00
<b>Total Interfund Transfers In:</b>		<b>97,750.00</b>	<b>49,627.00</b>	<b>529,979.46</b>	<b>359,293.00</b>	<b>37,766.00</b>
<b>Source: 397</b>						
401-397-41095	Reserve funds-Budgeted	0.00	0.00	0.00	0.00	92,336.00

**CITY OF CORDOVA  
2019 BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
<b>Total Source: 397:</b>		<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>92,336.00</b>
<b>Expense Pass-Thru Grants Only</b>						
401-400-50256	CHS Gymnasium Floor	0.00	0.00	327,580.00	135,000.00	0.00
401-400-51160	UAA School Lease Pass Thru	32,028.78	17,119.40	20,656.44	20,543.00	20,767.00
401-400-51175	Red Dragon Pass Thru	0.00	0.00	2,372.24	0.00	0.00
401-400-51176	Historical Preser. Pass-Thru	0.00	0.00	3,900.43	0.00	0.00
401-400-51185	Library PLAG '16	6,481.55	0.00	0.00	0.00	0.00
401-400-51186	Library PLAG '17	10,259.80	0.00	0.00	0.00	0.00
401-400-51187	Library PLAG '18	0.00	7,005.37	7,000.00	7,000.00	0.00
401-400-51188	Library PLAG '19	0.00	0.00	0.00	0.00	7,000.00
401-400-51190	Library Continuing Ed 2015	949.70	0.00	0.00	1,000.00	1,000.00
<b>Total Expense Pass-Thru Grants Only:</b>		<b>49,719.83</b>	<b>24,124.77</b>	<b>361,509.11</b>	<b>163,543.00</b>	<b>28,767.00</b>
<b>Planning Dept # 423</b>						
401-423-59240	Comprehensive Plan	0.00	0.00	48,081.17	122,146.00	74,065.00
<b>Total Planning Dept # 423:</b>		<b>0.00</b>	<b>0.00</b>	<b>48,081.17</b>	<b>122,146.00</b>	<b>74,065.00</b>
<b>Fire EMS Dept #443</b>						
401-443-59186	Code Blue	1,577.17	0.00	0.00	2,500.00	2,000.00
401-443-59200	DHS 15 EMPG GY1516	18,000.00	0.00	0.00	0.00	0.00
401-443-59201	DHS 16 EMPG GY15	0.00	-4,500.00	0.00	0.00	0.00
401-443-59202	DHS 20 EMPG GY16	18,000.00	18,000.00	0.00	0.00	0.00
401-443-59203	DHS 20EMPG-GY17	0.00	18,000.00	18,000.00	18,000.00	0.00
401-443-59204	DHS 20EMPG-GY18	0.00	0.00	18,000.00	0.00	9,000.00
401-443-59213	DHS 2014 SHSP GR34094	5,160.00	0.00	0.00	0.00	0.00
401-443-59214	DHS 2015 SHSP GY15	8,386.78	0.00	0.00	0.00	0.00
401-443-59215	DHS Tsunami Siren	34,619.00	0.00	0.00	0.00	0.00
401-443-59216	20SHSP-GY16	0.00	19,500.00	3,967.58	0.00	14,653.00
401-443-59217	20SHSP-GY18	0.00	0.00	0.00	0.00	139,374.00
401-443-59218	20NOAA-GY18	0.00	0.00	0.00	0.00	49,200.00
401-443-59220	Southern Region Matching Grant	4,817.07	0.00	0.00	1,875.00	1,250.00
<b>Total Fire EMS Dept #443:</b>		<b>90,560.02</b>	<b>51,000.00</b>	<b>39,967.58</b>	<b>22,375.00</b>	<b>215,477.00</b>
<b>Public Works Dept #601</b>						
401-601-55031	ATAP Adams Ave	0.00	135,466.96	0.00	0.00	0.00
401-601-59055	Hippy Cove Culvert Replacement	0.00	194.64	0.00	0.00	0.00
<b>Total Public Works Dept #601:</b>		<b>0.00</b>	<b>135,661.60</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Recreation Bidarki Dept. #701</b>						
401-701-55004	Bidarki Roof Repair	0.00	0.00	0.00	0.00	99,735.00
401-701-55075	Crater Lake Restroom Vault	26,686.77	2,143.82	0.00	0.00	0.00
<b>Total Recreation Bidarki Dept. #701:</b>		<b>26,686.77</b>	<b>2,143.82</b>	<b>0.00</b>	<b>0.00</b>	<b>99,735.00</b>
<b>Other Capital Items</b>						
401-802-55100	Hospital Equipment	2,317.20	0.00	0.00	0.00	0.00
401-802-55200	Whitshed Rd Bike and Path	37,241.00	40,627.00	0.00	0.00	0.00
401-802-55300	CEC Crater Lake Study	5,062.08	0.00	0.00	0.00	0.00
401-802-55350	Mt.Eccles Window Repair	43,171.67	0.00	0.00	0.00	0.00

**CITY OF CORDOVA  
2019 BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
401-802-55360	Culvert Relocation	0.00	18,187.50	8,997.30	0.00	0.00
401-802-55365	PWS Economic Analysis	0.00	0.00	10,979.00	25,000.00	14,021.00
401-802-55370	Misc Capital Project	0.00	0.00	57,095.50	67,022.00	0.00
<b>Total Other Capital Items:</b>		<b>87,791.95</b>	<b>58,814.50</b>	<b>77,071.80</b>	<b>92,022.00</b>	<b>14,021.00</b>
General Proj & Grant Admn Revenue Total:		237,026.45	123,086.78	774,228.84	400,086.00	469,831.00
General Proj & Grant Admn Expenditure Total:		254,758.57	271,744.69	526,629.66	400,086.00	432,065.00
<b>Net Total General Proj &amp; Grant Admn:</b>		<b>-17,732.12</b>	<b>-148,657.91</b>	<b>247,599.18</b>	<b>0.00</b>	<b>37,766.00</b>

CITY OF CORDOVA  
2019 BUDGET

SCHOOL ILP BUILDING

BUDGET

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
<b>Interfund Transfers In</b>						
408-390-49999	Transfer From General Fund	0.00	0.00	-9,669.32	0.00	0.00
<b>Total Interfund Transfers In:</b>		<b>0.00</b>	<b>0.00</b>	<b>-9,669.32</b>	<b>0.00</b>	<b>0.00</b>
School ILP Building Revenue Total:		0.00	0.00	-9,669.32	0.00	0.00
School ILP Building Expenditure Total:		0.00	0.00	0.00	0.00	0.00
<b>Net Total School ILP Building:</b>		<b>0.00</b>	<b>0.00</b>	<b>-9,669.32</b>	<b>0.00</b>	<b>0.00</b>



## SCHOOL CAPITAL PROJECT

### BUDGET

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
<b>Source: 390</b>						
420-390-49999	due to/from other funds	0.00	0.00	-111,763.20	0.00	0.00
<b>Total Source: 390:</b>		<b>0.00</b>	<b>0.00</b>	<b>-111,763.20</b>	<b>0.00</b>	<b>0.00</b>
School Capital Project Revenue Total:		0.00	0.00	-111,763.20	0.00	0.00
School Capital Project Expenditure Total:		0.00	0.00	0.00	0.00	0.00
<b>Net Total School Capital Project:</b>		<b>0.00</b>	<b>0.00</b>	<b>-111,763.20</b>	<b>0.00</b>	<b>0.00</b>

CITY OF CORDOVA  
2019 BUDGET

CORDOVA CENTER FUND

**BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
<b>Revenue</b>						
426-300-42210	Misc Donations	975,000.00	0.00	0.00	0.00	0.00
<b>Total Revenue:</b>		<b>975,000.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Grant Revenue</b>						
426-310-45480	EVOSTC - Fed Grant	1,534.26	0.00	0.00	0.00	0.00
<b>Total Grant Revenue:</b>		<b>1,534.26</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Interfund Transfers In</b>						
426-390-49998	Transfer from Permanent Fund	1,300,000.00	0.00	0.00	0.00	0.00
426-390-49999	Transfer from General Fund	0.00	0.00	1,225,455.13	0.00	0.00
<b>Total Interfund Transfers In:</b>		<b>1,300,000.00</b>	<b>0.00</b>	<b>1,225,455.13</b>	<b>0.00</b>	<b>0.00</b>
<b>Phse I - From City Money</b>						
426-401-70100	Interest Expense	23,165.09	0.00	0.00	0.00	0.00
<b>Total Phse I - From City Money:</b>		<b>23,165.09</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Phse II - From City Money</b>						
426-402-70110	Administration	16,525.44	0.00	0.00	0.00	0.00
426-402-70130	Construction	623,685.27	6,946.14	0.00	0.00	0.00
426-402-70140	Construction Managment	81,157.81	0.00	0.00	0.00	0.00
426-402-70160	Art	48,199.56	0.00	0.00	0.00	0.00
426-402-70170	Furnishings,Fixtures & Equip	158,326.44	0.00	0.00	0.00	0.00
426-402-70180	Professional Services	4,895.00	0.00	0.00	0.00	0.00
<b>Total Phse II - From City Money:</b>		<b>932,789.52</b>	<b>6,946.14</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
Cordova Center Fund Revenue Total:		2,276,534.26	0.00	1,225,455.13	0.00	0.00
Cordova Center Fund Expenditure Total:		955,954.61	6,946.14	0.00	0.00	0.00
<b>Net Total Cordova Center Fund:</b>		<b>1,320,579.65</b>	<b>-6,946.14</b>	<b>1,225,455.13</b>	<b>0.00</b>	<b>0.00</b>

CITY OF CORDOVA  
2019 BUDGET

HOSPITAL REPAIR PROJECT

BUDGET

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
<b>Grant Revenue</b>						
435-300-40010	Grant Revenue Hospital Project	34,770.00	0.00	0.00	0.00	0.00
<b>Total Grant Revenue:</b>		<b>34,770.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Expenditures</b>						
435-400-70130	Construction	34,770.00	0.00	0.00	0.00	0.00
<b>Total Expenditures:</b>		<b>34,770.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
Hospital Repair Project Revenue Total:		34,770.00	0.00	0.00	0.00	0.00
Hospital Repair Project Expenditure Total:		34,770.00	0.00	0.00	0.00	0.00
<b>Net Total Hospital Repair Project:</b>		<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

CITY OF CORDOVA  
2019 BUDGET

## STREET IMPROVEMENT PROJECT

### BUDGET

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
Project Expenditures						
450-410-52140	Design Services	22,127.56	0.00	0.00	0.00	0.00
450-410-52150	Construction	1,731,488.43	0.00	0.00	0.00	0.00
<b>Total Project Expenditures:</b>		<b>1,753,615.99</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
Department: 901						
450-901-59999	Transfers to General Fund	0.00	31,046.49	0.00	0.00	0.00
<b>Total Department: 901:</b>		<b>0.00</b>	<b>31,046.49</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
Street Improvement Project Revenue Total:		0.00	0.00	0.00	0.00	0.00
Street Improvement Project Expenditure Total:		1,753,615.99	31,046.49	0.00	0.00	0.00
<b>Net Total Street Improvement Project:</b>		<b>-1,753,615.99</b>	<b>-31,046.49</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

## HARBOR

## ENTERPRISE FUND

### PROGRAM DESCRIPTION

The Port of Cordova department is responsible for maintaining the Small Harbor consisting of 711 stalls, Shipyard with a 150 ton Travelift, small boat storage in the Northfill area, two boat ramps, each with a floating dock and the parking lots in the North and South Harbor. Harbor employees consist of a Harbormaster, Operations Supervisor, 3 Harbor officers/maintenance and an Admin Assistant. The Harbor Dept. runs 7 days a week 8am to 5pm with the Harbormaster available 24/7.

### PROGRAM GOALS AND OBJECTIVES

The following are the objectives for the Harbormaster

- Maintain a clean and safe harbor
- To be a peace office of the City, and as such shall enforce all ordinances and regulations governing the public use of the Port of Cordova.
- Responsible for all levels of moorage, maintenance, supervision and security of Harbor and Port facilities.
- Supervises daily office routine. Coordinates with Assistant Harbormaster on day to day departmental field operations.
- Interfaces with the Harbor Commission, City Council, local, state and federal agencies and other Municipal departments.
- Develops monthly and special meeting agendas for the Harbor Commission
- Prepares and implements annual budget and monitors accounts receivable
- Oversees maintenance of Harbor and Port facilities and equipment. Directs snow removal from Harbor and Port facilities
- Performs special vessel services such as pumping, towing, snow removal and securing vessels
- Supervises harbor emergency response activities in the event of fire, tsunami, oil spills or other emergencies

### BUDGET

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
<b>Revenue - Operations</b>						
502-300-44010	Wharfage	22,990.59	67,453.55	41,674.63	47,250.00	49,612.00
502-300-44020	Dockage	52,416.24	36,387.56	45,858.36	30,000.00	31,050.00
502-300-44030	Impounds & Fines	1,691.01	1,582.90	2,281.27	500.00	500.00
502-300-44040	Dry Land Storage Fees	61,244.20	64,608.89	60,141.37	90,000.00	90,000.00
502-300-44050	Sale Of Labor	791.99	836.84	11,016.00	700.00	700.00
502-300-44060	Permanent Slip Fees	858,869.82	828,711.76	973,966.35	1,000,000.00	1,050,000.00
502-300-44070	Monthly Slip Fees	24,112.64	25,707.38	43,642.88	20,000.00	20,000.00
502-300-44080	Daily Slip Fees	85,750.40	84,507.03	101,307.36	84,700.00	84,700.00
502-300-44090	Grid Use Fees	7,318.57	6,337.33	6,670.28	6,600.00	6,600.00
502-300-44100	Seaplane Moorage	815.72	815.72	1,004.53	500.00	500.00
502-300-44110	Utility Sales	22,552.44	22,204.87	25,482.07	12,000.00	12,000.00
502-300-44120	Sale of Sevices	4,783.54	3,864.56	5,805.90	5,000.00	5,000.00
502-300-44130	Other Harbor Revenue	89,273.60	8,329.38	9,574.30	10,000.00	10,000.00
502-300-44135	Penalty & Interest - Harbor	11,328.29	19,586.15	14,339.41	2,500.00	2,500.00
502-300-44140	Travel Lift Fees	137,364.37	128,229.52	110,072.30	124,671.00	103,831.00
502-300-44150	Launch Ramp Fees	1,811.53	1,770.20	2,008.74	2,500.00	2,500.00
502-300-44160	Parking Permits	2,245.64	741.20	560.00	1,000.00	1,000.00
502-300-44170	Maintenance Area Use	1,087.50	945.00	2,388.35	1,200.00	1,200.00
502-300-44180	Misc Settlement Proceeds	422,677.26	0.00	0.00	0.00	0.00
<b>Total Revenue - Operations:</b>		<b>1,809,125.35</b>	<b>1,302,619.84</b>	<b>1,457,794.10</b>	<b>1,439,121.00</b>	<b>1,471,693.00</b>

**CITY OF CORDOVA  
2019 BUDGET**

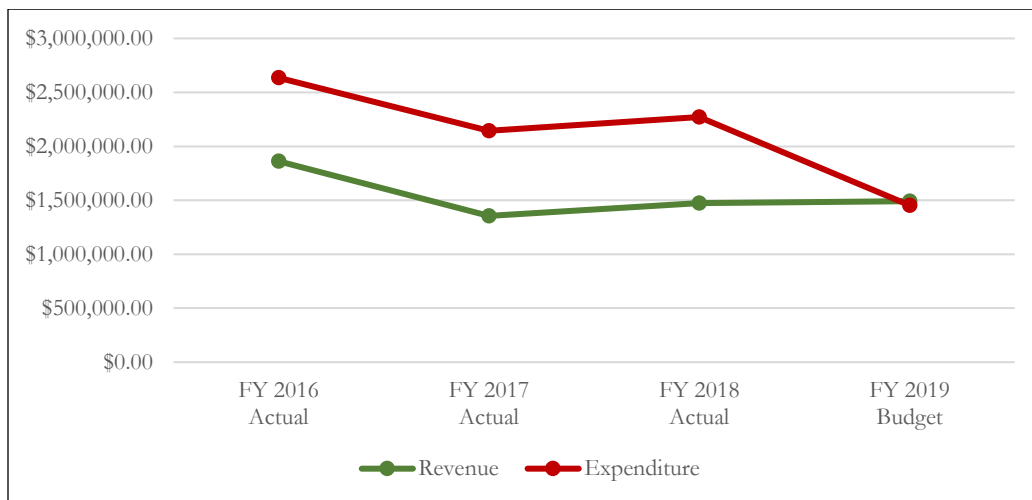
<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
<b>Interfund Transfers In</b>						
502-390-49999	due to/from other funds	36,562.86	36,568.00	1,816.00	0.00	0.00
<b>Total Interfund Transfers In:</b>		<b>36,562.86</b>	<b>36,568.00</b>	<b>1,816.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Other Revenue</b>						
502-398-40239	Pension State Relief	14,592.00	15,631.06	13,615.01	9,915.00	19,714.00
502-398-40325	Investment Earnings	1,140.75	806.52	845.35	1,500.00	1,500.00
<b>Total Other Revenue:</b>		<b>15,732.75</b>	<b>16,437.58</b>	<b>14,460.36</b>	<b>11,415.00</b>	<b>21,214.00</b>
<b>Harbor Operations Expenditures</b>						
502-400-50000	Salaries and Wages	334,505.54	308,105.39	324,331.50	322,403.00	346,291.00
502-400-50010	OT	6,631.22	7,786.07	9,233.20	7,000.00	7,500.00
502-400-50020	Temp. Employees	4,760.00	16,813.25	1,170.00	12,000.00	12,000.00
502-400-50100	FICA	26,592.57	23,976.29	25,525.72	26,117.00	27,945.00
502-400-50110	PERS	61,022.17	52,458.16	54,885.03	72,469.00	77,724.00
502-400-50120	Health Ins.	64,671.14	91,162.96	78,256.77	88,920.00	86,866.00
502-400-50130	Compensation Ins.	12,867.50	8,389.44	7,451.75	12,080.00	9,843.00
502-400-50140	ESC	2,634.15	2,192.47	2,376.41	2,508.00	2,508.00
502-400-50150	PERS Relief	172,708.00	33,301.06	13,615.01	9,915.00	19,714.00
502-400-51000	Administrative Costs Allocated	141,393.72	141,393.72	180,238.00	180,238.00	161,886.00
502-400-51010	Uniforms/Safety Clothing	901.17	1,084.03	888.09	2,500.00	2,500.00
502-400-51020	Operating Supplies	10,358.45	12,316.04	12,026.34	11,000.00	11,000.00
502-400-51030	Custodial Supplies	2,608.03	3,265.64	2,849.98	4,000.00	4,000.00
502-400-52000	Communications	4,029.26	4,889.30	8,365.47	6,000.00	6,000.00
502-400-52010	Water, Sewer & Refuse	110,940.24	106,299.21	141,266.62	90,000.00	90,000.00
502-400-52020	Street Lighting	0.00	0.00	0.00	3,000.00	3,000.00
502-400-52030	Electricity	52,808.59	66,199.20	57,987.43	70,000.00	70,000.00
502-400-52040	Heating Oil	5,797.39	7,631.27	7,587.24	8,000.00	8,000.00
502-400-52070	Leases/Rentals	0.00	0.00	391.24	500.00	500.00
502-400-52120	Travel - Car Rental	20.00	118.85	0.00	300.00	300.00
502-400-52130	Travel - Airfare/Ferry	2,678.37	2,520.61	1,100.10	4,500.00	4,500.00
502-400-52140	Travel - Lodging	2,076.99	2,439.05	1,392.27	2,500.00	2,500.00
502-400-52150	Travel - Per Diem	800.00	600.00	750.00	1,000.00	1,000.00
502-400-52160	Professional Development	485.00	375.00	945.00	1,000.00	1,000.00
502-400-52170	Dues & Subscriptions	0.00	220.00	345.25	500.00	500.00
502-400-52179	Drug Testing	0.00	134.00	467.79	400.00	400.00
502-400-52180	Professional Services	43,662.19	19,171.69	19,033.37	29,000.00	29,000.00
502-400-52185	Bank Fees	24,690.25	23,024.97	27,580.13	20,000.00	20,000.00
502-400-52270	Legal Printing	0.00	0.00	0.00	750.00	750.00
502-400-52290	Bad Debt Expense	32,918.96	93,891.60	73,928.05	0.00	0.00
502-400-54000	Fuel & Lube	4,978.58	5,465.00	5,521.66	10,000.00	10,000.00
502-400-54010	Vehicle Parts & Repairs	1,741.16	2,500.38	767.77	2,500.00	2,500.00
502-400-54020	Repair - Other Equipment	18,180.43	10,007.90	41,781.68	40,000.00	40,000.00
502-400-54050	R & M Travel Lift	24,201.76	51,278.92	33,671.92	22,000.00	22,000.00
502-400-55000	Other Equipment	7,871.39	17,421.99	13,763.96	20,000.00	20,000.00
502-400-55020	Other Improvements	446,086.95	0.00	85,440.63	65,000.00	65,000.00
502-400-55030	Used Oil	0.00	11,438.63	39,360.54	60,000.00	60,000.00
502-400-56000	Insurance	58,553.10	57,400.68	58,892.46	57,108.00	57,108.00
<b>Total Harbor Operations Expenditures:</b>		<b>1,684,174.27</b>	<b>1,185,272.77</b>	<b>1,333,188.38</b>	<b>1,265,208.00</b>	<b>1,283,835.00</b>

**CITY OF CORDOVA  
2019 BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
<b>Transfer to Reserve &amp; CIP</b>						
502-896-57500	Transfer to Dep'n Reserve	150,000.00	150,000.00	150,000.00	150,000.00	150,000.00
<b>Total Transfer to Reserve &amp; CIP:</b>		<b>150,000.00</b>	<b>150,000.00</b>	<b>150,000.00</b>	<b>150,000.00</b>	<b>150,000.00</b>
<b>Depreciation &amp; Amortization</b>						
502-899-59090	Depreciation	765,603.79	774,227.00	762,709.00	0.00	0.00
<b>Total Depreciation &amp; Amortization:</b>		<b>765,603.79</b>	<b>774,227.00</b>	<b>762,709.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Interfund Transfers Out</b>						
502-901-57415	Transfer to Water Fund	15,000.00	15,000.00	5,000.00	15,000.00	0.00
502-901-59996	Perm Fund Replacement	2,328.00	2,328.00	2,328.00	2,328.00	2,328.00
502-901-59997	Transfer to Perm Fund Trvl Lft	18,000.00	18,000.00	18,000.00	18,000.00	18,000.00
<b>Total Interfund Transfers Out:</b>		<b>35,328.00</b>	<b>35,328.00</b>	<b>25,328.00</b>	<b>35,328.00</b>	<b>20,328.00</b>
<b>HARBOR ENTERPRISE FUND Revenue Total:</b>						
		1,861,420.96	1,355,625.42	1,474,070.46	1,450,536.00	1,492,907.00
<b>HARBOR ENTERPRISE FUND Expenditure Total:</b>						
		2,635,106.06	2,144,827.77	2,271,225.38	1,450,536.00	1,454,163.00
<b>Net Total HARBOR ENTERPRISE FUND:</b>		<b>-773,685.10</b>	<b>-789,202.35</b>	<b>-797,154.92</b>	<b>0.00</b>	<b>38,744.00</b>

Balance as of xx/xx/xx: \$xxxxxx

**REVENUE/EXPENDITURE HISTORY**



**LINE ITEM EXPLANATION**

502-400-51010	Uniforms/Safety Clothing	Footwear, Raingear, Ear plugs/muffs, Safety glasses.
502-400-51020	Operating Supplies	Toner, pens, screws, coffee, paint brushes, paint.
502-400-51030	Custodial Supplies	Toilet paper, hand towels, hand soap.
502-400-52000	Communications	Newspaper job ads, Impoundment ads, Marine Expo booth.
502-400-52010	Water, Sewer & Refuse	Metered water usage, standard sewage charge and dumpster rental and pickup.
502-400-52020	Street Lighting	Electricity used for street light along the Harbor waterfront.
502-400-52030	Electricity	Electricity used for Harbor facilities.
502-400-52040	Heating Oil	Heating oil used to heat Harbor office and restrooms.
502-400-52070	Leases/Rentals	Rental equipment.
502-400-52120	Travel - Car Rental	Car rental on official business.
502-400-52130	Travel - Airfare/Ferry	Travel on official business.

**CITY OF CORDOVA  
2019 BUDGET**

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502-400-52140	<b>Travel - Lodging</b>	Lodging on official business.
502-400-52150	<b>Travel - Per Diem</b>	Meals.
502-400-52160	<b>Professional Development</b>	Harbormaster Annual Conference fee.
502-400-52170	<b>Dues &amp; Subscriptions</b>	Alaska Association of Harbormasters and Port Administrators membership dues.
502-400-52180	<b>Professional Services</b>	Cathodic protection system inspection, Annual dock hoists inspection, Condition assessment report.
502-400-52185	<b>Bank Fees</b>	Credit card processing fees.
502-400-52270	<b>Legal Printing</b>	Parking, trailer and ramp permit tags.
502-400-54000	<b>Fuel &amp; Lube</b>	Fuel and oil for harbor vehicles and equipment.
502-400-54010	<b>Vehicle Parts &amp; Repairs</b>	Parts and repairs for Harbor Vehicles.
502-400-54020	<b>Repair - Other Equipment</b>	Snowblower repairs. Lumber and bolts for dock repairs, hydraulic hoses.
502-400-54050	<b>R &amp; M Travel Lift</b>	Annual tech inspections, oil and filter changes, Straps, tires, cables, hydraulic parts and for any un-foreseen casualties.
502-400-55000	<b>Other Equipment</b>	Life rings, Fire extinguishers, Tools, Pumps, Computers and Harbor carts, Water meters and fittings
502-400-55020	<b>Other Improvements</b>	Facility repairs conducted by contractors. i.e. installation of dock floatation blocks.
502-400-55030	<b>Used Oil</b>	Cost of disposing of used oil with NRC Alaska.



SEWER

ENTERPRISE FUND

**PROGRAM DESCRIPTION**

The City of Cordova Water and Sewer division consists of 5 employees holding State of Alaska water and wastewater operator certifications. Employees in this division make daily decisions that affect public health and the environment. They are working closely with the ADEC and EPA to avoid penalties and maintains State regulatory compliance. The primary duty of each employees is to achieve reliable levels of disinfection requirements for surface water supply sources with the intent to protect the public from waterborne disease.

The Water/Sewer Division maintains Cordova's principal water sources. Murcheson Creek, Orca Creek, Heney Creek/Meals reservoir are unfiltered and received UV and chlorine disinfection treatment only. Eyak Lake water is generally of poorer quality and receives coagulation, filtration, and disinfection.

The Water/Sewer Division personnel also perform tasks in wastewater treatment plant operations and they make control decisions from operational information acquired from laboratory analyses and data acquired from instrumentation. The sewer plant operator ensures the plant is properly operated and maintained to achieve compliance with the NPDES permit conditions.

The Water/Sewer Division also maintains water distribution and wastewater collection systems consists of 4 water storage tanks and 4 booster stations that maintain adequate pressure during peak season. The sewer collection system has 6 lift stations that must be properly operated and maintained.

**PROGRAM GOALS AND OBJECTIVES**

The City of Cordova is actively working toward achieving the requirements to maintain filtration avoidance for its surface water sources. The LT2 and Post LT2 projects and upgrades will satisfy the required level of disinfection by the SWTR (surface water treatment rule). Each source acquired UV (ultraviolet) light disinfection, automatic shutoff valving and controls, new instrumentation and OSHG (on-site hypochlorite generation) and distribution system upgrades.

In addition, the future system is projected to serve a maximum increase in population and industrial development and growth. The City of Cordova and Cordova Electric Cooperative Crater Lake proposed project may utilize Crater Lake as an auxiliary water supply to handle the increasing demands of water.

Continue to improve the water/sewer systems to achieve more efficient and effective operations that minimize cost expenses and maintain high service quality.

**BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
<b>Sewer Operations Revenue</b>						
503-301-45000	Sewer Revenue	728,165.22	731,347.33	744,125.87	746,618.00	783,949.00
503-301-45001	Sewer Administrative Fee	560.00	858.00	360.00	500.00	500.00
503-301-45012	Sewer Tap Fees	3,309.30	5,492.00	5,725.00	2,000.00	2,000.00
503-301-45015	Other Sewer Operating Revenue	6,859.84	8,783.09	7,708.28	6,000.00	6,000.00
503-301-46020	In-Kind Revenue	27,652.32	27,652.32	0.00	27,652.00	27,652.00
<b>Total Sewer Operations Revenue:</b>		<b>766,546.68</b>	<b>774,132.74</b>	<b>757,919.15</b>	<b>782,770.00</b>	<b>820,101.00</b>
<b>Interfund Transfers In</b>						
503-390-49998	Transfer From Reserve Fund	0.00	0.00	0.00	213,068.00	0.00
503-390-49999	due to/from other funds	25,878.91	25,880.00	-20,881.19	0.00	0.00
<b>Total Interfund Transfers In:</b>		<b>25,878.91</b>	<b>25,880.00</b>	<b>-20,881.19</b>	<b>213,068.00</b>	<b>0.00</b>

**CITY OF CORDOVA  
2019 BUDGET**

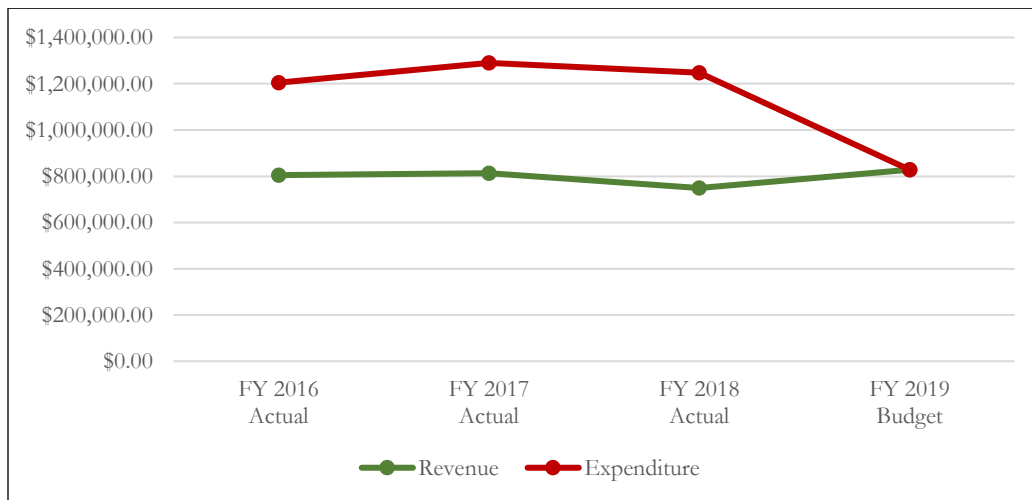
<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
<b>Other Revenue SWR</b>						
503-397-40239	Pension State Relief	5,101.62	6,798.31	6,761.04	4,395.00	8,013.00
503-397-45005	Non Operating Sewer Revenue	0.00	0.00	0.00	0.00	0.00
503-397-45050	Penalties Paid From Utilities	7,487.96	6,649.82	5,262.21	0.00	0.00
<b>Total Other Revenue SWR:</b>		<b>12,589.58</b>	<b>13,448.13</b>	<b>12,023.25</b>	<b>4,395.00</b>	<b>8,013.00</b>
<b>Sewer Operations Expenditures</b>						
503-401-50000	Salaries and Wages	124,825.09	131,749.04	139,596.44	132,028.00	129,609.00
503-401-50010	Overtime	7,288.40	7,974.00	8,803.33	8,000.00	8,000.00
503-401-50020	Temporary Employees	17,858.50	12,344.00	15,368.00	15,000.00	15,000.00
503-401-50030	On Call Time	5,029.50	5,408.00	6,074.50	6,000.00	6,000.00
503-401-50100	FICA	11,402.84	11,642.28	12,536.69	12,319.00	12,134.00
503-401-50110	PERS	19,392.28	24,594.51	24,833.17	32,126.00	31,594.00
503-401-50120	Health Ins.	28,810.72	50,062.27	35,010.96	39,900.00	31,449.00
503-401-50130	Compensation Ins.	5,183.50	4,968.49	4,967.49	5,056.00	3,870.00
503-401-50140	ESC	1,212.52	1,143.43	1,224.49	1,145.00	1,145.00
503-401-50150	PERS Relief	60,381.62	14,483.31	6,761.04	4,395.00	8,013.00
503-401-51000	Administrative Costs Allocated	109,774.56	109,774.56	99,650.00	99,650.00	90,211.00
503-401-51010	Uniforms/Safety Clothing	1,019.83	1,284.79	1,345.53	1,200.00	1,200.00
503-401-51020	Operating Supplies	40,754.82	37,405.57	42,933.46	38,000.00	38,000.00
503-401-51050	Small Tools	727.66	1,210.48	1,759.00	1,000.00	1,200.00
503-401-52000	Communications	3,429.95	4,215.23	4,241.70	2,300.00	2,300.00
503-401-52010	Water, Sewer & Refuse	4,216.68	4,216.68	4,216.68	4,000.00	4,000.00
503-401-52030	Electricity	102,881.98	142,589.61	110,096.91	82,000.00	82,000.00
503-401-52040	Heating Oil WWTP	9,126.89	6,319.17	11,288.41	12,000.00	7,700.00
503-401-52070	Leases/Rentals	0.00	0.00	0.00	600.00	600.00
503-401-52120	Travel - Car Rental	548.56	0.00	0.00	750.00	800.00
503-401-52130	Travel - Airfare/Ferry	422.90	350.66	1,114.55	1,350.00	1,350.00
503-401-52140	Travel - Lodging	1,481.03	0.00	1,326.50	1,350.00	1,350.00
503-401-52150	Travel - Per Diem	345.85	425.00	675.00	750.00	750.00
503-401-52160	Professional Development	1,113.90	1,234.50	1,891.50	2,000.00	2,000.00
503-401-52170	Dues & Subscriptions	157.50	0.00	0.00	0.00	0.00
503-401-52179	Drug Testing	0.00	67.00	163.43	300.00	300.00
503-401-52180	Professional Services	13,316.51	18,943.66	40,949.59	18,000.00	18,000.00
503-401-52200	Permit Expense	0.00	3,083.50	5,783.50	12,200.00	5,000.00
503-401-54000	Fuel & Lube	7,467.31	4,565.38	6,425.24	8,500.00	7,300.00
503-401-54010	Repairs - Vehicle & Parts	3,769.13	2,904.93	5,135.85	5,000.00	5,000.00
503-401-54020	Repair - Other Equipment	17,510.60	27,339.71	24,017.08	17,000.00	20,000.00
503-401-54032	Structure Maint WWTP	373.36	356.94	1,155.13	1,000.00	1,000.00
503-401-54034	Structure Maint Ferry T Pump S	0.00	252.84	1,925.30	1,000.00	1,000.00
503-401-54082	Heating Sys Maint WWTP	797.51	1,089.72	2,811.35	2,000.00	2,000.00
503-401-55010	Equipment & Furnishings	844.67	2,453.04	9,000.95	27,500.00	32,375.00
503-401-55020	Other Improvements	1,837.40	0.00	11,269.09	10,000.00	15,375.00
503-401-56000	Insurance	32,187.84	30,999.96	30,999.96	31,000.00	31,000.00
<b>Total Sewer Operations Expenditures:</b>		<b>635,491.41</b>	<b>665,452.26</b>	<b>675,351.82</b>	<b>636,419.00</b>	<b>618,625.00</b>
<b>Debt Service SWR</b>						
503-895-58043	WWTP Upgrade PhseII 261071 Prn	0.00	0.00	0.00	0.00	55,000.00
503-895-58044	WWTP Upgrade PhseII 261071 Int	16,488.00	71,617.08	16,209.93	225,000.00	15,675.00

**CITY OF CORDOVA  
2019 BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
<b>Total Debt Service SWR:</b>		<b>16,488.00</b>	<b>71,617.08</b>	<b>16,209.93</b>	<b>225,000.00</b>	<b>70,675.00</b>
<b>Transfer to Dep'n Reserve/CIP</b>						
503-896-57500	Transfer to Reserve - #703	100,000.00	100,000.00	100,000.00	100,000.00	100,000.00
<b>Total Transfer to Dep'n Reserve/CIP:</b>		<b>100,000.00</b>	<b>100,000.00</b>	<b>100,000.00</b>	<b>100,000.00</b>	<b>100,000.00</b>
<b>Depreciation &amp; Amortization</b>						
503-899-59090	Depreciation - Sewer	413,489.77	414,046.00	410,383.37	0.00	0.00
<b>Total Depreciation &amp; Amortization:</b>		<b>413,489.77</b>	<b>414,046.00</b>	<b>410,383.37</b>	<b>0.00</b>	<b>0.00</b>
<b>Interfund Transfers Out</b>						
503-901-59996	Perm Fund Replacment - SWR	11,164.00	11,164.00	11,164.00	11,164.00	11,164.00
<b>Total Interfund Transfers Out:</b>		<b>11,164.00</b>	<b>11,164.00</b>	<b>11,164.00</b>	<b>11,164.00</b>	<b>11,164.00</b>
<b>In-Kind Services SWR</b>						
503-905-58400	School - High School	6,160.92	6,160.92	8,978.10	6,160.00	6,160.00
503-905-58410	School - Elementary	3,919.56	4,125.44	5,711.84	3,919.00	3,919.00
503-905-58420	CCMC- Hospital	16,896.00	16,896.00	19,577.80	16,896.00	16,896.00
503-905-58440	Chamber of Commerce	675.84	675.84	746.34	675.00	675.00
<b>Total In-Kind Services SWR:</b>		<b>27,652.32</b>	<b>27,858.20</b>	<b>35,014.08</b>	<b>27,650.00</b>	<b>27,650.00</b>
SEWER ENTERPRISE FUND Revenue Total:		805,015.17	813,460.87	749,061.21	1,000,233.00	828,114.00
SEWER ENTERPRISE FUND Expenditure Total:		1,204,285.50	1,290,137.54	1,248,123.20	1,000,233.00	828,114.00
<b>Net Total SEWER ENTERPRISE FUND:</b>		<b>-399,270.33</b>	<b>-476,676.67</b>	<b>-499,061.99</b>	<b>0.00</b>	<b>0.00</b>

Balance as of xx/xx/xx: \$xxxxxx

**REVENUE/EXPENDITURE HISTORY**



**LINE ITEM EXPLANATION**

<b>503-401-51010</b>	<b>Uniforms/Safety Clothing</b>	Safety pants, Boots, jackets and gloves- 5 @250 ea	
<b>503-401-51020</b>	<b>Operating Supplies</b>	Quicklime	\$6,500.00
		Polymer	\$2,800.00

**CITY OF CORDOVA  
2019 BUDGET**

		High heat sewer drain opener	\$3,500.00
		Sewer degreaser	\$3,500.00
		Bleach, soap and disinfection products	\$1,000.00
		STP laboratory testing supplies	\$5,000.00
503-401-51050	Small Tools	Cut-off saw, sewer drain power cleaner	\$1,200.00
503-401-52070	Leases/Rentals	Equipment rentals	
503-401-52120	Travel - Car Rental	Operator Training and conferences 2 @ \$250 ea	
503-401-52130	Travel - Airfare/Ferry	Operator Training and conferences 2 @ \$500 ea	
503-401-52140	Travel - Lodging	Operator Training and conferences 2 @ \$500 ea	
503-401-52150	Travel - Per Diem	Operator Training and conferences 2 @ \$300 ea	
503-401-52160	Professional Development	5 Op Cert Application, Exam and Renewal fee @ \$300 ea	
503-401-52180	Professional Services	Annual Compliance Monitoring Program (CMP)	\$2,000.00
		Annual power generators testing and maintenance	\$10,000.00
		WWTP Cathodic protection inspection	\$3,700.00
503-401-52200	Permit Expense	Annual NPDES permit	
503-401-54000	Fuel & Lube	Gas for Vactor truck, Sludge truck, Chevy van and Forklift	
503-401-54010	Repairs - Vehicle & Parts	Send Vactor out of town for repair	
503-401-54020	Repair - Other Equipment	Ferry Dock lift station pump repair	\$4,000.00
		Morpac lift station power generator repair	\$4,000.00
		Odiak lift station pump repair	\$8,000.00
		Whiskey Ridge lift station pump repair	\$4,000.00
		4" Transfer pump	\$1,800.00
503-401-54032	Structure Maint WWTP	Roofing and siding maintenance of WWTP office/lab building	
503-401-54082	Heating Sys Maint WWTP	Dewater building and shop heater parts and maintenance	
503-401-55010	Equipment & Furnishings	WWTP office/lab Oil heater replacement	
503-401-55020	Other Improvements	Onsite Hypochlorite Generator building	\$5,000.00
		STP headworks inclosure	\$5,000.00

CITY OF CORDOVA  
2019 BUDGET

**WATER**

**ENTERPRISE FUND**

**BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
<b>Water Operations Revenue</b>						
504-302-24516	Other Water Non-Operating Rev	0.00	0.00	207.63	0.00	23,000.00
504-302-45010	Water Revenue	588,101.77	707,149.01	653,440.03	675,405.00	709,175.00
504-302-45011	Water Administrative Fee	560.00	610.84	360.00	600.00	600.00
504-302-45012	Water Tap Fees	1,150.00	600.00	2,200.00	5,000.00	5,000.00
504-302-45015	Other Water Operating Revenue	5,015.00	7,533.94	5,833.53	5,000.00	5,000.00
504-302-46020	In-Kind Revenue	11,855.04	11,855.04	15,614.10	11,855.00	11,855.00
<b>Total Water Operations Revenue:</b>		<b>606,681.81</b>	<b>727,748.83</b>	<b>677,655.29</b>	<b>697,860.00</b>	<b>754,630.00</b>
<b>Interfund Transfers In</b>						
504-390-41010	Transfer from Harbor	15,000.00	15,000.00	5,000.00	15,000.00	0.00
504-390-49999	due to/from other funds	2,482,747.91	-501,447.82	774,462.60	0.00	0.00
<b>Total Interfund Transfers In:</b>		<b>2,497,747.91</b>	<b>-486,447.82</b>	<b>779,462.60</b>	<b>15,000.00</b>	<b>0.00</b>
<b>Other Revenue WTR</b>						
504-398-40239	Pension State Relief	5,101.62	6,798.29	6,761.04	4,395.00	8,013.00
504-398-45050	Penalties Paid From Utilities	0.00	0.00	0.00	3,500.00	0.00
504-398-49745	Insurance Reimbursments	0.00	0.00	22,500.00	0.00	0.00
<b>Total Other Revenue WTR:</b>		<b>5,101.62</b>	<b>6,798.29</b>	<b>29,261.04</b>	<b>7,895.00</b>	<b>8,013.00</b>
<b>Water Operations Expenditures</b>						
504-402-50000	Salaries and Wages	124,824.79	131,748.56	140,190.11	132,028.00	129,609.00
504-402-50010	Overtime	7,288.13	7,973.62	8,803.07	8,000.00	8,000.00
504-402-50020	Temp. Employees	19,778.50	12,344.00	15,368.00	15,000.00	15,000.00
504-402-50030	On Call Time	5,029.50	5,408.00	6,074.50	6,000.00	6,000.00
504-402-50100	FICA	11,548.35	11,640.86	12,535.16	12,319.00	12,134.00
504-402-50110	PERS	19,391.08	24,593.60	24,832.39	32,126.00	31,594.00
504-402-50120	Health Ins.	28,809.73	50,060.56	35,009.89	39,900.00	31,449.00
504-402-50130	Compensation Ins.	5,251.93	4,968.49	4,967.49	5,056.00	3,870.00
504-402-50140	ESC	1,231.02	1,143.00	1,224.00	1,145.00	1,145.00
504-402-50150	PERS Relief	60,381.62	14,483.29	6,761.04	4,395.00	8,013.00
504-402-51000	Administrative Costs Allocated	110,290.56	110,290.56	78,868.00	78,868.00	80,479.00
504-402-51010	Uniforms/Safety Clothing	1,040.06	1,252.79	1,352.51	1,400.00	1,500.00
504-402-51020	Operating Supplies	38,024.05	49,596.26	40,125.94	38,000.00	40,000.00
504-402-51050	Small Tools	523.74	1,153.10	1,878.27	1,200.00	1,200.00
504-402-52000	Communications	4,320.48	4,116.95	5,660.07	2,500.00	2,500.00
504-402-52010	Water, Sewer & Refuse	1,651.44	1,651.44	1,651.44	4,000.00	1,734.00
504-402-52030	Electricity	52,884.80	70,771.43	62,157.79	62,000.00	65,000.00
504-402-52040	Heating Oil Eyak Wtr Plant	12,238.87	26,350.67	23,396.45	15,000.00	15,000.00
504-402-52070	Leases/Rentals	0.00	100.00	0.00	500.00	500.00
504-402-52120	Travel - Car Rental	548.55	0.00	0.00	500.00	600.00
504-402-52130	Travel - Airfare/Ferry	760.90	334.54	1,114.55	1,000.00	1,000.00
504-402-52140	Travel - Lodging	859.43	0.00	1,323.50	1,000.00	1,000.00
504-402-52150	Travel - Per Diem	325.00	175.00	675.00	750.00	600.00

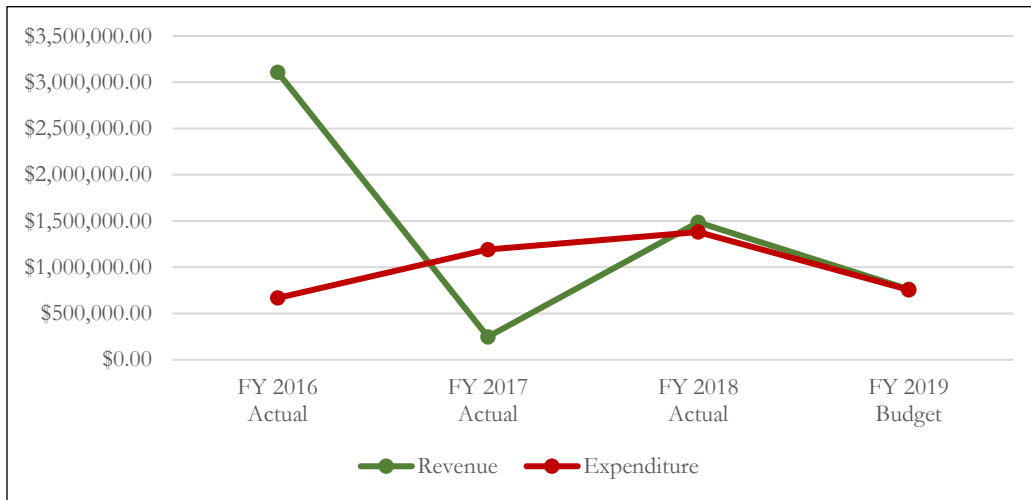
**CITY OF CORDOVA  
2019 BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
504-402-52160	Professional Development	1,974.24	914.50	1,941.50	2,000.00	2,000.00
504-402-52170	Dues & Subscriptions	157.50	315.00	1,632.84	600.00	600.00
504-402-52179	Drug Testing	0.00	67.00	163.44	300.00	300.00
504-402-52180	Professional Services	23,147.01	21,881.29	83,522.82	18,000.00	18,000.00
504-402-52200	Permit Expense	1,513.00	763.50	863.50	1,750.00	1,750.00
504-402-52270	Legal Printing	0.00	250.00	0.00	500.00	500.00
504-402-54000	Fuel & Lube	5,646.01	3,880.62	5,888.76	7,500.00	5,000.00
504-402-54005	Repairs - Watershed	898.07	18,157.92	5,976.58	2,000.00	15,000.00
504-402-54010	Repairs - Vehicles & Parts	3,800.80	865.20	5,646.38	10,000.00	10,000.00
504-402-54020	Repairs - Other Equipment	24,480.35	33,385.92	38,307.36	30,000.00	20,000.00
504-402-54032	Structure Maint Eyak Wtr Plant	0.00	71.70	564.32	11,000.00	10,000.00
504-402-54082	Heating Sys Maint Eyak Plant	2,133.70	809.00	0.00	750.00	750.00
504-402-55010	Equipment & Furnishings	618.51	160.28	742.16	5,000.00	17,684.00
504-402-55020	Other Improvements	1,348.19	2,192.64	6,848.36	2,500.00	30,000.00
504-402-56000	Insurance	32,187.84	30,999.96	30,999.96	31,000.00	31,000.00
<b>Total Water Operations Expenditures:</b>		<b>604,907.75</b>	<b>644,871.25</b>	<b>657,067.15</b>	<b>585,587.00</b>	<b>620,511.00</b>
<b>Debt Service WTR</b>						
504-895-58040	ADEC Drinking Wtr Loan 261031	0.00	0.00	0.00	69,044.00	69,044.00
504-895-58041	ADEC Drinking Wtr L 261031 Int	226.75	4,142.70	5,094.16	3,107.00	2,071.00
504-895-58046	ADEC Drinking Wtr 261141-Int	0.00	0.00	31,709.06	0.00	0.00
<b>Total Debt Service WTR:</b>		<b>226.75</b>	<b>4,142.70</b>	<b>36,803.22</b>	<b>72,151.00</b>	<b>71,115.00</b>
<b>Transfer to Dep'n Reserve/CIP</b>						
504-896-57500	Transfer to Reserve - #704	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00
<b>Total Transfer to Dep'n Reserve/CIP:</b>		<b>50,000.00</b>	<b>50,000.00</b>	<b>50,000.00</b>	<b>50,000.00</b>	<b>50,000.00</b>
<b>Depreciation &amp; Amortization</b>						
504-899-59091	Depreciation - Water	0.00	481,273.81	620,352.60	0.00	0.00
<b>Total Depreciation &amp; Amortization:</b>		<b>0.00</b>	<b>481,273.81</b>	<b>620,352.60</b>	<b>0.00</b>	<b>0.00</b>
<b>Interfund Transfers Out</b>						
504-901-59996	Perm Fund Replacement - WTR	1,164.00	1,164.00	1,164.00	1,164.00	1,164.00
<b>Total Interfund Transfers Out:</b>		<b>1,164.00</b>	<b>1,164.00</b>	<b>1,164.00</b>	<b>1,164.00</b>	<b>1,164.00</b>
<b>IN-KIND SERVICES WATER</b>						
504-905-58400	School - High School	3,883.32	3,883.32	5,659.03	3,883.00	3,883.00
504-905-58410	School - Elementary	2,470.56	2,264.68	3,600.26	2,470.00	2,470.00
504-905-58420	CCMC - Hospital	5,146.20	5,146.20	5,963.03	5,146.00	5,146.00
504-905-58440	Chamber of Commerce	354.96	354.96	391.99	354.00	354.00
<b>Total IN-KIND SERVICES WATER:</b>		<b>11,855.04</b>	<b>11,649.16</b>	<b>15,614.31</b>	<b>11,853.00</b>	<b>11,853.00</b>
WATER ENTERPRISE FUND Revenue Total:		3,109,531.34	248,099.30	1,486,378.93	720,755.00	762,643.00
WATER ENTERPRISE FUND Expenditure Total:		668,153.54	1,193,100.92	1,381,001.28	720,755.00	754,643.00
<b>Net Total WATER ENTERPRISE FUND:</b>		<b>2,441,377.80</b>	<b>-945,001.62</b>	<b>105,377.65</b>	<b>0.00</b>	<b>8,000.00</b>

Balance as of xx/xx/xx: \$xxxxxx

**CITY OF CORDOVA  
2019 BUDGET**

**REVENUE/EXPENDITURE HISTORY**



**LINE ITEM EXPLANATION**

503-401-51010	Uniforms/Safety Clothing	Safety pants, Boots, jackets and gloves- 5 @250 ea	
503-401-51020	Operating Supplies	Quicklime	\$6,500.00
		Polymer	\$2,800.00
		High heat sewer drain opener	\$3,500.00
		Sewer degreaser	\$3,500.00
		Bleach, soap and disinfection products	\$1,000.00
		STP laboratory testing supplies	\$5,000.00
503-401-51050	Small Tools	Cut-off saw, sewer drain power cleaner	\$1,200.00
503-401-52070	Leases/Rentals	Equipment rentals	
503-401-52120	Travel - Car Rental	Operator Training and conferences 2 @ \$250 ea	
503-401-52130	Travel - Airfare/Ferry	Operator Training and conferences 2 @ \$500 ea	
503-401-52140	Travel - Lodging	Operator Training and conferences 2 @ \$500 ea	
503-401-52150	Travel - Per Diem	Operator Training and conferences 2 @ \$300 ea	
503-401-52160	Professional Development	5 Op Cert Application, Exam and Renewal fee @ \$300 ea	
503-401-52180	Professional Services	Annual Compliance Monitoring Program (CMP)	\$2,000.00
		Annual power generators testing and maintenance	\$10,000.00
		WWTP Cathodic protection inspection	\$3,700.00
503-401-52200	Permit Expense	Annual NPDES permit	
503-401-54000	Fuel & Lube	Gas for Vactor truck, Sludge truck, Chevy van and Forklift	
503-401-54010	Repairs - Vehicle & Parts	Send Vactor out of town for repair	
503-401-54020	Repair - Other Equipment	Ferry Dock lift station pump repair	\$4,000.00
		Morpac lift station power generator repair	\$4,000.00
		Odiak lift station pump repair	\$8,000.00
		Whiskey Ridge lift station pump repair	\$4,000.00
		4" Transfer pump	\$1,800.00
503-401-54032	Structure Maint WWTP	Roofing and siding maintenance of WWTP office/lab building	
503-401-54082	Heating Sys Maint WWTP	Dewater building and shop heater parts and maintenance	
503-401-55010	Equipment & Furnishings	WWTP office/lab Oil heater replacement	
503-401-55020	Other Improvements	Onsite Hypochlorite Generator building	\$5,000.00
		STP headworks inclosure	\$5,000.00

## REFUSE

## ENTERPRISE FUND

### PROGRAM DESCRIPTION

The Refuse Department consists of the Refuse Department Supervisor, 2 Equipment Operators, and 2 Refuse Maintenance Workers. Our staff is responsible for the collection, processing, and hauling of residential and commercial refuse and recyclables as well as the collection and shipping of hazardous waste. The refuse department also operates and maintains the 17 Mile Landfill and is responsible for the maintenance of the closed Whitshed Landfill.

### PROGRAM GOALS AND OBJECTIVES

The following are goals the Refuse Department aims to achieve.

\*Goal: Deliver superior customer service.

Objectives:

- Grow customer satisfaction through friendly, timely responses and interactions.
- Listen to customer feedback on how to improve our operation.

\*Goal: Enhance the efficiency of our operations.

Objectives:

- Complete routes in a timely, consistent manner.
- Compact loads to maximum density before hauling to landfill to decrease trips.

\*Goal: Maintain ADEC compliance at 17 Mile Landfill.

Objectives:

- Follow all state and federal regulations.
- Increase man hours spent on landfill maintenance.

### BUDGET COMMENTARY

**Personnel** – The Refuse Department consists of a 5-person crew and personnel accounts for 60% of our annual budget.

**Maintenance and Fuel** – The Refuse Department fleet consists of 3 collection trucks, 3 pieces of landfill equipment, 2 skid steer loaders, and 2 pick-up trucks. Most of these vehicles are due for replacement and these older models require more maintenance.

**Landfill Maintenance** – Surveying, monitoring well maintenance, rental of large equipment not owned by the Refuse Department.

**Professional Services** – Environmental consulting services for ADEC required monitoring well samples for the 17 Mile Landfill and surface water samples for the Whitshed Landfill, as well as the reporting that must be submitted.

Completion of the Landfill Hydrology Study that began in 2016, as well as the re-writing of the Landfill Monitoring Plan/Quality Assurance Program based on the findings of that study.

Consolidating, packaging, and shipping of hazardous waste.

**Other Equipment** – Purchasing of dumpsters, bear proof dumpsters and lids, roll off containers and garbage cans, as well as maintenance of those items.

### BUDGET

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
<b>Revenue - Operations</b>						
505-301-46000	Refuse Service Charges	1,080,694.73	1,067,082.89	1,073,311.52	1,044,719.20	1,096,955.00



**CITY OF CORDOVA  
2019 BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
505-301-46001	Refuse Administrative Fee	590.00	570.00	380.00	650.00	650.00
505-301-46010	Refuse Recycling Revenue	738.25	0.00	511.50	1,500.00	1,000.00
505-301-46020	In-Kind Revenue	27,584.88	27,584.88	0.00	27,584.00	27,584.00
505-301-46030	Other Refuse Revenue	0.00	0.00	161.84	0.00	0.00
<b>Total Revenue - Operations:</b>		<b>1,109,607.86</b>	<b>1,095,237.77</b>	<b>1,074,364.86</b>	<b>1,074,453.20</b>	<b>1,126,189.00</b>
<b>Interfund Transfers In</b>						
505-390-49999	due to/from other funds	198,228.22	198,228.00	-27,628.99	0.00	0.00
<b>Total Interfund Transfers In:</b>		<b>198,228.22</b>	<b>198,228.00</b>	<b>-27,628.99</b>	<b>0.00</b>	<b>0.00</b>
<b>Other Revenue</b>						
505-398-40239	Pension State Relief	12,636.93	3,595.00	12,615.98	8,636.00	16,875.00
<b>Total Other Revenue:</b>		<b>12,636.93</b>	<b>3,595.00</b>	<b>12,615.98</b>	<b>8,636.00</b>	<b>16,875.00</b>
<b>Refuse Operations Expenditures</b>						
505-400-50000	Salaries and Wages	277,709.75	275,973.81	282,021.61	279,905.00	295,411.00
505-400-50010	OT	4,566.88	4,817.96	2,667.42	7,000.00	7,000.00
505-400-50020	Temp. Employees	25,806.40	18,224.00	24,937.00	31,000.00	31,000.00
505-400-50100	FICA	23,138.62	22,400.36	23,745.10	24,320.00	25,506.00
505-400-50110	PERS	50,858.88	52,855.15	54,332.74	63,119.00	66,530.00
505-400-50120	Health Ins.	68,993.33	95,596.85	66,196.23	73,115.00	73,115.00
505-400-50130	Compensation Ins.	33,230.65	21,408.04	18,886.40	21,935.00	16,237.00
505-400-50140	ESC	2,335.68	2,091.88	2,216.31	2,300.00	2,300.00
505-400-50150	PERS Relief	149,572.93	19,895.00	12,615.98	8,636.00	16,875.00
505-400-51000	Allocated Administrative Costs	130,584.96	130,584.96	144,248.00	144,248.00	120,665.00
505-400-51010	Uniforms/Safety Clothing	3,087.47	2,605.47	3,109.31	4,000.00	4,000.00
505-400-51020	Operating Supplies	21,436.40	20,822.80	13,251.02	16,000.00	16,000.00
505-400-51050	Small Tools	2,211.02	1,821.47	1,932.54	2,000.00	2,000.00
505-400-52000	Communications	4,121.43	3,213.63	4,101.96	4,000.00	4,500.00
505-400-52010	Water, Sewer & Refuse	3,785.21	2,866.09	1,718.55	4,500.00	4,500.00
505-400-52030	Electricity	11,122.32	8,600.15	7,398.65	14,000.00	12,000.00
505-400-52040	Heating Oil	899.63	1,277.96	1,393.68	2,000.00	2,000.00
505-400-52070	Leases/Rentals	0.00	0.00	0.00	500.00	500.00
505-400-52120	Travel - Car Rental	0.00	19.95	0.00	500.00	500.00
505-400-52130	Travel - Airfare/Ferry	489.00	462.90	1,197.00	2,500.00	2,500.00
505-400-52140	Travel - Lodging	0.00	405.00	325.67	2,000.00	2,000.00
505-400-52150	Travel - Per Diem	150.00	225.00	200.00	1,000.00	1,000.00
505-400-52160	Professional Development	310.00	1,325.00	0.00	3,000.00	3,000.00
505-400-52170	Dues & Subscriptions	0.00	0.00	0.00	300.00	300.00
505-400-52179	Drug Testing	0.00	0.00	175.93	500.00	500.00
505-400-52180	Professional Services	23,329.32	53,166.86	39,618.74	35,000.00	45,000.00
505-400-52200	License & Fees	2,983.00	2,983.00	0.00	3,000.00	3,000.00
505-400-52270	Legal Printing	0.00	0.00	333.68	500.00	500.00
505-400-54000	Fuel & Lube	21,571.83	27,255.79	32,458.83	35,000.00	32,000.00
505-400-54010	Vehicle Parts & Repairs	19,545.45	47,685.84	18,958.74	25,000.00	25,000.00
505-400-54020	Repair - Other Equipment	60,827.06	25,410.78	12,892.20	25,000.00	25,000.00
505-400-54030	R & M Buildings	2,406.33	2,000.24	4,454.17	2,000.00	6,000.00
505-400-55000	Other Equipment	6,125.00	6,000.00	6,000.00	6,000.00	45,000.00
505-400-55030	Landfill Maintenance	2,877.73	7,782.00	4,000.00	7,000.00	7,000.00

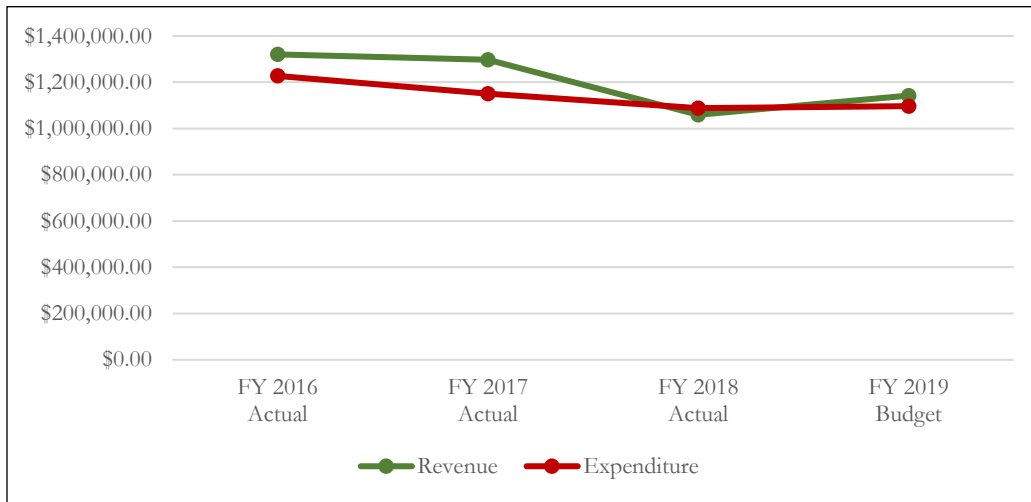
**CITY OF CORDOVA  
2019 BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
505-400-56000	Insurance	32,364.54	30,999.96	30,999.96	31,000.00	31,000.00
<b>Total Refuse Operations Expenditures:</b>		<b>986,440.82</b>	<b>890,777.90</b>	<b>816,387.42</b>	<b>881,878.00</b>	<b>929,439.00</b>
<b>Debt Service</b>						
505-895-58038	2005 GO Bonds Principal	0.00	0.00	0.00	35,000.00	36,000.00
505-895-58039	2005 GO Bonds Interest	4,100.00	1,730.00	2,365.00	4,360.00	1,520.00
<b>Total Debt Service:</b>		<b>4,100.00</b>	<b>1,730.00</b>	<b>2,365.00</b>	<b>39,360.00</b>	<b>37,520.00</b>
<b>Transfer to Dep'n Reserve/CIP</b>						
505-896-55030	Landfill Closure Cost Reserved	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00
505-896-57500	Transfer to Dep'n Reserve	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00
<b>Total Transfer to Dep'n Reserve/CIP:</b>		<b>100,000.00</b>	<b>100,000.00</b>	<b>100,000.00</b>	<b>100,000.00</b>	<b>100,000.00</b>
<b>Depreciation &amp; Amortization</b>						
505-899-59090	Depreciation	107,053.70	128,935.00	128,933.00	0.00	0.00
<b>Total Depreciation &amp; Amortization:</b>		<b>107,053.70</b>	<b>128,935.00</b>	<b>128,933.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Interfund Transfers Out</b>						
505-901-59996	Perm Fund Replacement	2,328.00	2,328.00	2,328.00	2,328.00	2,328.00
<b>Total Interfund Transfers Out:</b>		<b>2,328.00</b>	<b>2,328.00</b>	<b>2,328.00</b>	<b>2,328.00</b>	<b>2,328.00</b>
<b>In-Kind Services Refuse</b>						
505-905-58400	School - High School	14,018.64	14,018.64	20,428.90	14,018.00	14,018.00
505-905-58410	School - Elementary	7,009.32	7,009.32	10,214.44	7,009.00	7,009.00
505-905-58420	CCMC - Hospital	6,092.28	6,092.28	7,059.27	6,092.00	6,092.00
505-905-58440	Chamber of Commerce	464.64	464.64	513.11	464.00	464.00
<b>Total In-Kind Services Refuse:</b>		<b>27,584.88</b>	<b>27,584.88</b>	<b>38,215.72</b>	<b>27,583.00</b>	<b>27,583.00</b>
REFUSE ENTERPRISE FUND Revenue Total:		1,320,473.01	1,297,060.77	1,059,351.85	1,083,089.20	1,143,064.00
REFUSE ENTERPRISE FUND Expenditure Total:		1,227,507.40	1,151,355.78	1,088,229.14	1,051,149.00	1,096,870.00
<b>Net Total REFUSE ENTERPRISE FUND:</b>		<b>92,965.61</b>	<b>145,704.99</b>	<b>-28,877.29</b>	<b>31,940.20</b>	<b>46,194.00</b>

Balance as of xx/xx/xx: \$xxxxxx

CITY OF CORDOVA  
2019 BUDGET

REVENUE/EXPENDITURE HISTORY



## ODIAK PARK

## ENTERPRISE FUND

### PROGRAM DESCRIPTION

Odiak Camper Park is an R/V Park tending primarily, to seasonal long-term (over 30 days) tenants. On average, tenants stay for approximately 90 days; arriving in late April or early May.

Each space is provided with electrical hook ups. Tenants are metered individually and each can choose to have cable and internet access through local providers.

Water and Sewer is **not** provided. There is a dumping station on site and access to fresh potable water. The bath house is available to residents 24 hours a day. There are coin operated showers and toilets in each restroom.

There is a playground on site and a multi-use grass field adjacent to the Camper Park, that is available for recreational purposes.

A dumpster is located on the far end of the Park and it is emptied twice per week.

### PROGRAM GOALS AND OBJECTIVES

**The City of Cordova Parks and Recreation Department Mission Statement:**

*Cordova Parks and Recreation is essential for providing and fostering Parks, Programs and Facilities for all in the pursuit of a healthy sustainable community.*

Revised December 2012.

Goal: Create a safe environment for tenants to live.

Objectives:

- Perform routine and preventative maintenance on schedule.
- Respond to unexpectant maintenance needs quickly and efficiently.
- Clearly communicate and enforce the rules and regulations of the Camper Park to the best of our ability.

Goal: Adjust the rates to keep revenue and expenditures in balance.

Objectives:

- Collect and accurately compile data on revenue and expenditures.
- Collect and accurately compile data on maintenance schedules related to the property.

Goal: Preserve the property.

Objective:

- Perform routine and preventative maintenance on schedule.
- Respond to unexpectant maintenance needs quickly and efficiently.

Goal: Improve property.

Objective:

- Invite tenants to participate in public process to communicate their changing needs and desires.
- Update the Master Plan as needed; prioritizing capital improvement projects.
- Adjust rates to fund for future improvements.

### BUDGET COMMENTARY

#### **Classification: Camper Park**

The Parks and Recreation Commission and Parks and Recreation Dept. Director work together to create a priority list for Capital improvements at the Park. This list is reviewed, as needed, and is a component of the Department's 10-year Master Plan. The list is written in priority. Under each category, the numbered items below are prioritized by the Department and the Commission.

#### **Health and Safety priorities:**

1. Water Sewer hook ups.

**CITY OF CORDOVA  
2019 BUDGET**

2. Improve / move bath house; if water sewer lines are being placed at Park.
3. Good garbage management / reduce, minimize attractive nuisance.
4. Safe access to bike and walking trails. The Commission supports the Safe Routes to School proposal; to place a bike/walking path along Whitshed road between the Copper River Highway Odiak Camper Park.

**Recreational priorities:**

1. Move playground area (which is need of replacement) to the multi-use field for the whole community to enjoy. This proposal is particularly attractive if the bike path is placed on Whitshed road via SRTS grant. This would also allow us to redesign the Park and create more R/V parking spaces.

**Administrative priorities:**

1. Make sure rates reflect costs for future capital projects.

This budget covers funding for all operational expenses related to Odiak Camper Park and ¼ of the Parks Maintenance Supervisor's wages.

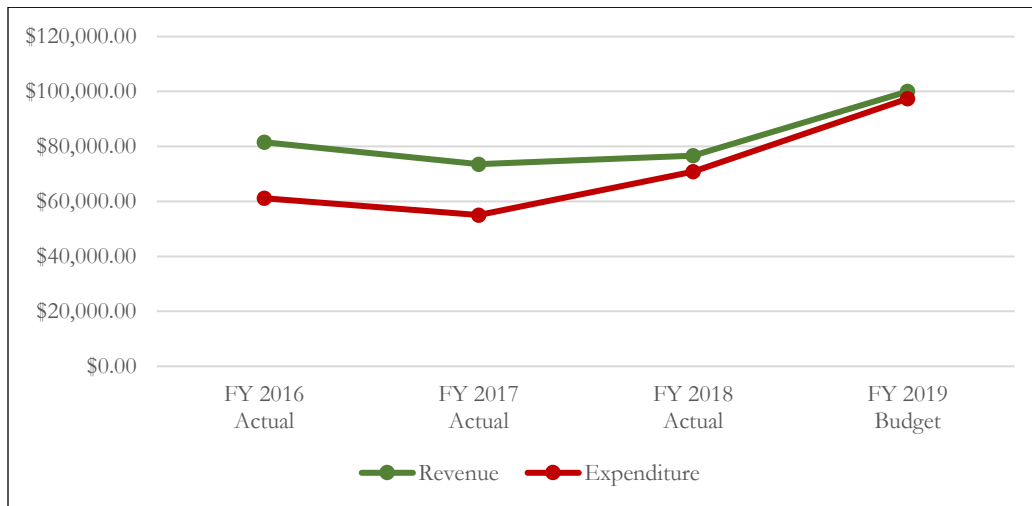
**BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
<b>Revenue</b>						
506-301-40460	Odiak Camper Park Space Fees	81,747.12	73,808.47	75,984.80	75,000.00	75,000.00
506-301-40465	Odiak Camper Park Deposits	0.00	0.00	0.00	0.00	0.00
<b>Total Revenue:</b>		<b>81,747.12</b>	<b>73,808.47</b>	<b>75,984.80</b>	<b>75,000.00</b>	<b>75,000.00</b>
<b>Interfund Transfers In</b>						
506-390-49998	Transfer from Permanent Fund	-116.90	0.00	0.00	0.00	0.00
506-390-49999	due to/from other funds	-134.25	-248.00	0.00	0.00	0.00
<b>Total Interfund Transfers In:</b>		<b>-251.15</b>	<b>-248.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Source: 397</b>						
506-397-41095	Reserve funds-Budgeted	0.00	0.00	0.00	0.00	25,000.00
<b>Total Source: 397:</b>		<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>25,000.00</b>
<b>Other Revenue</b>						
506-398-40239	Pension State Relief	0.00	0.00	690.43	456.00	0.00
<b>Total Other Revenue:</b>		<b>0.00</b>	<b>0.00</b>	<b>690.43</b>	<b>456.00</b>	<b>0.00</b>
<b>Odiak Park Expenditures</b>						
506-400-50000	Salaries and Wages	14,151.78	13,529.05	15,562.16	14,160.00	16,045.00
506-400-50010	OT	465.59	324.16	175.75	1,000.00	1,000.00
506-400-50100	FICA	1,027.21	944.87	1,142.11	1,160.00	1,304.00
506-400-50110	PERS	2,409.03	2,312.66	2,714.65	3,335.00	3,750.00
506-400-50120	Health Ins.	5,651.96	8,141.22	5,653.19	6,267.00	6,267.00
506-400-50130	Compensation Ins.	823.66	748.41	745.72	772.00	753.00
506-400-50140	ESC	103.49	95.14	98.61	100.00	100.00
506-400-50150	PERS Relief	0.00	0.00	690.43	456.00	951.00
506-400-51000	Administrative Costs Allocated	0.00	0.00	9,750.00	9,750.00	8,250.00
506-400-51020	Operating Supplies	771.63	892.30	829.94	750.00	750.00
506-400-51030	Custodial Supplies	488.25	136.81	54.45	500.00	500.00
506-400-52010	Water, Sewer & Refuse	5,137.16	3,038.96	4,125.79	5,000.00	3,500.00
506-400-52030	Electricity	14,524.48	15,352.62	13,872.76	12,500.00	12,500.00
506-400-52040	Heating Oil	947.17	1,445.16	1,981.73	5,000.00	5,000.00
506-400-52180	Professional Services	0.00	0.00	0.00	0.00	25,000.00

**CITY OF CORDOVA  
2019 BUDGET**

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
506-400-54020	Repair & Maintenance	2,618.63	2,046.17	1,984.94	3,000.00	3,000.00
506-400-54080	Boiler Maintenance	600.25	0.00	0.00	700.00	700.00
506-400-56000	Insurance	5,400.00	0.00	5,400.00	4,000.00	4,000.00
<b>Total Odiak Park Expenditures:</b>		<b>55,120.29</b>	<b>49,007.53</b>	<b>64,782.23</b>	<b>68,450.00</b>	<b>68,370.00</b>
<b>Depreciation Expense</b>						
506-899-59090	Depreciation Expense	2,037.23	2,038.00	2,038.00	0.00	0.00
<b>Total Depreciation Expense:</b>		<b>2,037.23</b>	<b>2,038.00</b>	<b>2,038.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Interfund Transfers Out</b>						
506-901-59996	Permanent Fund Replacement	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00
<b>Total Interfund Transfers Out:</b>		<b>4,000.00</b>	<b>4,000.00</b>	<b>4,000.00</b>	<b>4,000.00</b>	<b>4,000.00</b>
Odiak Camper Park Revenue Total:		81,495.97	73,560.47	76,675.23	75,456.00	100,000.00
Odiak Camper Park Expenditure Total:		61,157.52	55,045.53	70,820.23	72,450.00	97,370.00
<b>Net Total Odiak Camper Park:</b>		<b>20,338.45</b>	<b>18,514.94</b>	<b>5,855.00</b>	<b>3,006.00</b>	<b>2,630.00</b>

**REVENUE/EXPENDITURE HISTORY**



**LINE ITEM EXPLANATION**

506-400-51020	<b>Operating Supplies</b>	Paint, D1 fill, paper products, garbage bags etc...
506-400-51030	<b>Custodial Supplies</b>	Cleaning supplies
506-400-54020	<b>Repair &amp; Maintenance</b>	Contingency account for unplanned repair or annual, preventative maintenance
506-400-54080	<b>Boiler Maintenance</b>	Annual & preventative maintenance

## HARBOR AND PORT PROJECTS

### BUDGET

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
<b>Interfund Transfers In</b>						
602-390-49999	due to/from other funds	0.00	0.00	-1,816.00	0.00	0.00
<b>Total Interfund Transfers In:</b>		<b>0.00</b>	<b>0.00</b>	<b>-1,816.00</b>	<b>0.00</b>	<b>0.00</b>
Harbor & Port Projects Revenue Total:		0.00	0.00	-1,816.00	0.00	0.00
Harbor & Port Projects Expenditure Total:		0.00	0.00	0.00	0.00	0.00
<b>Net Total Harbor &amp; Port Projects:</b>		<b>0.00</b>	<b>0.00</b>	<b>-1,816.00</b>	<b>0.00</b>	<b>0.00</b>

## SEWER PROJECTS

### BUDGET

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
<b>Interfund Transfers In</b>						
603-390-49999	Transfer from General Fund	0.00	0.00	20,881.19	0.00	0.00
<b>Total Interfund Transfers In:</b>		<b>0.00</b>	<b>0.00</b>	<b>20,881.19</b>	<b>0.00</b>	<b>0.00</b>
<b>WWTP Disinfection GR 261071</b>						
603-872-70130	Construction	0.00	779.94	0.00	0.00	0.00
<b>Total WWTP Disinfection GR 261071:</b>		<b>0.00</b>	<b>779.94</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>WWTP Upgrade Phase II</b>						
603-880-59060	Services Purchased	5,526.25	0.00	0.00	0.00	0.00
<b>Total WWTP Upgrade Phase II:</b>		<b>5,526.25</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
Sewer Projects Revenue Total:		0.00	0.00	20,881.19	0.00	0.00
Sewer Projects Expenditure Total:		5,526.25	779.94	0.00	0.00	0.00
<b>Net Total Sewer Projects:</b>		<b>-5,526.25</b>	<b>-779.94</b>	<b>20,881.19</b>	<b>0.00</b>	<b>0.00</b>



CITY OF CORDOVA  
2019 BUDGET

WATER PROJECTS

BUDGET

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
<b>Interfund Transfers In</b>						
604-390-49999	Transfer From General Fund	0.00	0.00	0.80	0.00	0.00
<b>Total Interfund Transfers In:</b>		<b>0.00</b>	<b>0.00</b>	<b>0.80</b>	<b>0.00</b>	<b>0.00</b>
Water Projects Revenue Total:		0.00	0.00	0.80	0.00	0.00
Water Projects Expenditure Total:		0.00	0.00	0.00	0.00	0.00
<b>Net Total Water Projects:</b>		<b>0.00</b>	<b>0.00</b>	<b>0.80</b>	<b>0.00</b>	<b>0.00</b>

## SOLID WASTE PROJECTS

### BUDGET

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
<b>Interfund Transfers In</b>						
605-390-49999	due to/from other funds	-100,773.92	-100,774.00	27,628.99	0.00	0.00
<b>Total Interfund Transfers In:</b>		<b>-100,773.92</b>	<b>-100,774.00</b>	<b>27,628.99</b>	<b>0.00</b>	<b>0.00</b>
<b>Baler</b>						
605-415-58830	Bailer Bldg Upgrades	0.00	0.00	0.00	0.00	0.00
<b>Total Baler:</b>		<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
Solid Waste Projects Revenue Total:		-100,773.92	-100,774.00	27,628.99	0.00	0.00
Solid Waste Projects Expenditure Total:		0.00	0.00	0.00	0.00	0.00
<b>Net Total Solid Waste Projects:</b>		<b>-100,773.92</b>	<b>-100,774.00</b>	<b>27,628.99</b>	<b>0.00</b>	<b>0.00</b>

CITY OF CORDOVA  
2019 BUDGET

## LT2 COMPLIANCE PROJECT

### BUDGET

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
<b>Source: 310</b>						
654-310-50100	LT2 - Loan Proceeds	0.00	0.00	0.00	0.00	65,745.00
654-310-50110	LT2 - Grant Money	1,582,077.51	1,340,073.97	0.00	0.00	0.00
<b>Total Source: 310:</b>		<b>1,582,077.51</b>	<b>1,340,073.97</b>	<b>0.00</b>	<b>0.00</b>	<b>65,745.00</b>
<b>Interfund Transfers In</b>						
654-390-49999	Due To/From Other Funds	0.00	460,139.11	-774,463.40	0.00	0.00
<b>Total Interfund Transfers In:</b>		<b>0.00</b>	<b>460,139.11</b>	<b>-774,463.40</b>	<b>0.00</b>	<b>0.00</b>
<b>LT2 DW Loan #261141</b>						
654-420-52180	Professional Services	0.00	0.00	0.00	0.00	65,745.00
<b>Total LT2 DW Loan #261141:</b>		<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>65,745.00</b>
<b>LT2 Expenditures</b>						
654-430-52110	Administration	82.17	0.00	0.00	0.00	0.00
654-430-52120	Engineering Design	60,004.86	0.00	0.00	0.00	0.00
654-430-52130	Engineering Construction	642,279.79	0.00	0.00	0.00	0.00
654-430-52140	Construction	1,713,130.73	0.00	0.00	0.00	0.00
654-430-52150	Equipment	105,053.13	0.00	0.00	0.00	0.00
654-430-52160	Other	9,825.00	0.00	0.00	0.00	0.00
<b>Total LT2 Expenditures:</b>		<b>2,530,375.68</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
LT2 Compliance Project Revenue Total:		1,582,077.51	1,800,213.08	-774,463.40	0.00	65,745.00
LT2 Compliance Project Expenditure Total:		2,530,375.68	0.00	0.00	0.00	65,745.00
<b>Net Total LT2 Compliance Project:</b>		<b>-948,298.17</b>	<b>1,800,213.08</b>	<b>-774,463.40</b>	<b>0.00</b>	<b>0.00</b>

CITY OF CORDOVA  
2019 BUDGET

## HARBOR FUND DEPRECIATION RESERVE

### BUDGET

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
Interfund Transfers In						
702-390-41030	Transfer From Harbor Fund	150,000.00	150,000.00	150,000.00	150,000.00	150,000.00
<b>Total Interfund Transfers In:</b>		<b>150,000.00</b>	<b>150,000.00</b>	<b>150,000.00</b>	<b>150,000.00</b>	<b>150,000.00</b>
Harbor Fund Dep'n Reserve Revenue Total:		150,000.00	150,000.00	150,000.00	150,000.00	150,000.00
Harbor Fund Dep'n Reserve Expenditure Total:		0.00	0.00	0.00	0.00	0.00
<b>Net Total Harbor Fund Dep'n Reserve:</b>		<b>150,000.00</b>	<b>150,000.00</b>	<b>150,000.00</b>	<b>150,000.00</b>	<b>150,000.00</b>

Balance as of 12/31/18: \$1,111,298

CITY OF CORDOVA  
2019 BUDGET

SEWER FUND DEPRECIATION RESERVE

BUDGET

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
<b>Interfund Transfers In</b>						
703-390-41030	Transfer From Sewer Fund	100,000.00	100,000.00	100,000.00	100,000.00	100,000.00
<b>Total Interfund Transfers In:</b>		<b>100,000.00</b>	<b>100,000.00</b>	<b>100,000.00</b>	<b>100,000.00</b>	<b>100,000.00</b>
Sewer Fund Dep'n Reserve Revenue Total:		100,000.00	100,000.00	100,000.00	100,000.00	100,000.00
Sewer Fund Dep'n Reserve Expenditure Total:		0.00	0.00	0.00	0.00	0.00
<b>Net Total Sewer Fund Dep'n Reserve:</b>		<b>100,000.00</b>	<b>100,000.00</b>	<b>100,000.00</b>	<b>100,000.00</b>	<b>100,000.00</b>

Balance as of 12/31/18: \$587,643

CITY OF CORDOVA  
2019 BUDGET

WATER FUND DEPRECIATION RESERVE

BUDGET

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
<b>Interfund Transfers In</b>						
704-390-41030	Transfer From Water Fund	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00
<b>Total Interfund Transfers In:</b>		<b>50,000.00</b>	<b>50,000.00</b>	<b>50,000.00</b>	<b>50,000.00</b>	<b>50,000.00</b>
Water Fund Dep'n Reserve Revenue Total:		50,000.00	50,000.00	50,000.00	50,000.00	50,000.00
Water Fund Dep'n Reserve Expenditure Total:		0.00	0.00	0.00	0.00	0.00
<b>Net Total Water Fund Dep'n Reserve:</b>		<b>50,000.00</b>	<b>50,000.00</b>	<b>50,000.00</b>	<b>50,000.00</b>	<b>50,000.00</b>

Balance as of 12/31/18: \$472,263

CITY OF CORDOVA  
2019 BUDGET

REFUSE FUND DEPRECIATION RESERVE

BUDGET

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
<b>Interfund Transfers In</b>						
705-390-41030	Transfer From Refuse Fund	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00
<b>Total Interfund Transfers In:</b>		<b>50,000.00</b>	<b>50,000.00</b>	<b>50,000.00</b>	<b>50,000.00</b>	<b>50,000.00</b>
Refuse Fund Dep'n Reserve Fund Revenue Total:		50,000.00	50,000.00	50,000.00	50,000.00	50,000.00
Refuse Fund Dep'n Reserve Fund Expenditure Total:		0.00	0.00	0.00	0.00	0.00
<b>Net Total Refuse Fund Dep'n Reserve Fund:</b>		<b>50,000.00</b>	<b>50,000.00</b>	<b>50,000.00</b>	<b>50,000.00</b>	<b>50,000.00</b>

Balance as of 12/31/18: \$150,000

CITY OF CORDOVA  
2019 BUDGET

## LANDFILL FUND

### BUDGET

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
<b>Interfund Transfers In</b>						
805-390-41030	Transfer From Refuse Fund	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00
<b>Total Interfund Transfers In:</b>		<b>50,000.00</b>	<b>50,000.00</b>	<b>50,000.00</b>	<b>50,000.00</b>	<b>50,000.00</b>
<b>Other Revenue</b>						
805-397-40325	Investment Earnings	579.45	580.15	785.02	0.00	0.00
<b>Total Other Revenue:</b>		<b>579.45</b>	<b>580.15</b>	<b>785.02</b>	<b>0.00</b>	<b>0.00</b>
<b>Department: 890</b>						
805-890-55031	Landfill Closure Costs	73,300.86	33,850.00	-90,828.96	0.00	0.00
<b>Total Department: 890:</b>		<b>73,300.86</b>	<b>33,850.00</b>	<b>-90,828.96</b>	<b>0.00</b>	<b>0.00</b>
LandFill Fund Revenue Total:		50,579.45	50,580.15	50,785.02	50,000.00	50,000.00
LandFill Fund Expenditure Total:		73,300.86	33,850.00	-90,828.96	0.00	0.00
<b>Net Total LandFill Fund:</b>		<b>-22,721.41</b>	<b>16,730.15</b>	<b>141,613.98</b>	<b>50,000.00</b>	<b>50,000.00</b>

Balance as of 12/31/18: \$890,191 (includes 2 CD's)



CITY OF CORDOVA  
2019 BUDGET

E-911 SPECIAL REVENUE FUND

BUDGET

<i>Acct. Number</i>	<i>Description</i>	<i>FY 2016 Actual</i>	<i>FY 2017 Actual</i>	<i>FY 2018 Actual</i>	<i>FY 2018 Budget</i>	<i>FY 2019 Budget</i>
<b>Source: 300</b>						
911-300-40460	E911 Surcharge	0.00	0.00	0.00	0.00	75,000.00
<b>Total Source: 300:</b>		<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>75,000.00</b>
<b>Operations Expenditures</b>						
911-400-52180	Professional Services	0.00	0.00	0.00	0.00	75,000.00
<b>Total Operations Expenditures:</b>		<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>75,000.00</b>
E-911 Special Revenue Fund Revenue Total:		0.00	0.00	0.00	0.00	75,000.00
E-911 Special Revenue Fund Expenditure Total:		0.00	0.00	0.00	0.00	75,000.00
<b>Net Total E-911 Special Revenue Fund:</b>		<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>







CITY OF CORDOVA  
2019 BUDGET

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CITY HALL

Business Licenses	
Primary	\$35.00 per year
Additional	\$25.00 per year
Special Event	\$25.00 per event
Fees	
Non-Sufficient-Funds Checks	\$50.00
Election Board Compensation	
Election Chairperson	\$12.50 per hour
Election Board/Clerks	\$12.00 per hour
Services	
<i>Letter/Legal Copies &amp; Fax</i>	<i>Fee per Page</i>
Black & White	\$0.50
Color	\$1.00
Fax (incoming and outgoing)	\$1.00
Budget Documents	\$25.00
Tax Forms (blank)	Free
<i>Staff Time</i>	<i>Per Hour</i>
Employee Straight Time	\$72.00
Employee Overtime	\$108.00

## INFORMATION SERVICES

Services	
<u>Letter/Legal Copies &amp; Fax</u>	<u>Fee per Page</u>
Black & White	\$0.25
Fax (incoming and outgoing)	\$1.00
Tax Forms (blank)	Free
Temporary Deposit Library Card	\$20.00
Printed School Work	\$0.10

## PLANNING DEPARTMENT

Building Permits & Zoning Compliance Permits	
Single Family	\$50.00
Multi-Family	\$100.00
Commercial	\$150.00
Industrial	\$200.00
Sales Tax Exemption Card (must have Building Permit)	\$180.00
Permits	
Conditional Use	\$250.00
Encroachment	\$200.00
Exception	\$250.00
Rezone	\$350.00
Vacation of R.O.W.	\$250.00
Variance	\$250.00
Tideland	\$250.00
Sign	\$25.00
Site Plan Review	
Commercial/Business	\$150.00
Industrial	\$200.00
Subdivision	
Preliminary Plat	\$200.00 + \$50.00 per lot
Final Plat	\$100.00 + \$25.00 per lot
Administrative Plat	\$100.00
Administrative Plat Dissolving Lot Lines	\$0.00 + recording fees
Lease & Purchase Agreements	
Lease and/or Purchase Agreements	\$150.00
Appeals	
Appeal to Planning Commission	\$200.00
Appeal to City Council	\$200.00
Copies, Prints, & Scans	
<i>Letter or Legal</i>	<i>Fee per Page</i>
Black & White	\$0.50
Color	\$1.00
<i>Large Format</i>	<i>Fee per Page</i>
Black & White	\$2.50/sq.ft.
Color	\$5.00/sq.ft.
Scanning	\$25.00/first sheet; \$5.00/additional sheet

## POLICE DEPARTMENT

License Fees	
<u>Vehicles</u>	
ATV	\$25.00
Snow-machine	\$25.00
<u>Dogs</u>	
Altered Animal	\$20.00
Non-Altered Animal	\$25.00
Provisional	\$10.00
Replacement	\$5.00
Service Rates	
Alcohol Breath Test	\$50.00
Fingerprinting	\$ 25/single card; \$15/second card
Police Reports (requires approval from Chief)	\$10.00
Discovery CDs	\$15.00
Discovery Video	\$15.00
Service of Civil Papers	\$65.00
Impound Fees	
<u>Vehicles &amp; Trailers</u>	<u>Daily</u>
Vehicles & Trailers up to 21' long	\$10.00
Each additional foot	Add an additional \$1/foot
All other material	\$0.29/square foot
<u>Animals*</u>	<u>Daily</u>
Cats – Flat fee	\$50.00
Dog – 1st Impound	\$25.00 Licensed \$50.00 Unlicensed
Dog – 2nd Impound	\$50.00 Licensed \$75.00 Unlicensed
Dog – 3rd Impound	Determined by Chief
<u>Boarding Fees</u>	<u>Daily</u>
Cats	\$10.00
Dogs	\$20.00
*Total animal impound costs = Impound Fee + Boarding Fee + Medical Costs + License Fee (if not yet obtained)	

CITY OF CORDOVA  
2019 BUDGET

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FIRE DEPARTMENT

Ambulance Trip	\$500.00 per run + \$15.00/mile
Standby for Fire Department Personnel	\$200.00 per incident + \$25.00/Hr per Department Member + \$50.00/Hr per Fire Department Officer

## PARKS AND RECREATION DEPARTMENT

Bidarki Recreation Center/Bob Korn Memorial Pool		
Adult Passes		
<u>Monthly or Annual Rates</u>	<u>Single Facility (Pool OR Bidarki)</u>	<u>Combo Pass (Both Facilities)</u>
Monthly	\$55.00	\$100.00
Annual	\$225.00	\$400.00
<u>Summer Rates</u>	<u>(May 1 – September 1)</u>	
Daily	\$10.00	n/a
Weekly	\$30.00	\$50.00
Summer Special (5 MO: May 1 – Sept 30)	\$150.00	\$250.00
<u>Off-Season Rates</u>	<u>(September 1 – April 30)</u>	
Daily	\$5.00	n/a
Weekly	\$15.00	\$25.00
Off-Season Pass (8 MO)	\$150.00	\$250.00
Family Passes		
<u>Monthly or Annual Rates</u>	<u>Single Facility (Pool OR Bidarki)</u>	<u>Combo Pass (Both Facilities)</u>
Monthly	\$80.00	\$150.00
Annual	\$400.00	\$600.00
<u>Summer Rates</u>	<u>(May 1 – September 1)</u>	
Summer Special (5 MO: May 1 – Sept 30)	\$300.00	\$450.00
<u>Off-Season Rates</u>	<u>(September 1 – April 30)</u>	
Off-Season Pass (8 MO)	\$300.00	\$450.00
Special & Youth Passes		
<u>Daily, Monthly or Annual Rates</u>	<u>Single Facility (Pool OR Bidarki)</u>	<u>Daily, Monthly or Annual Rates (Both Facilities)</u>
Daily (year-round)	\$3.00	n/a
Monthly	\$30.00	\$50.00
Bidarki Annual	\$80.00	\$150.00
Pool Annual	\$100.00	
<u>Corporate Passes*</u>	<u>Description</u>	<u>Fee</u>
USCG	Family Combo/Flat Annual Fee	\$8,683.44
CCMC	Family Annual Combo	\$180.00
City Employee	Family Annual Combo	\$180.00
CPSD	20% Discount on any Annual Pass	-20%
Participating Cannery	Valid May 1 – September 30	\$1,000.00
Participating cannery employee fee	Bidarki Rec. Center only / Bob Korn Pool not included	\$3.00
Lost barcode	1 <sup>st</sup> barcode is free	\$3.00
Facility Rental and Event Registration		
<u>Christmas Bazaar Vendor</u>	<u>Description</u>	<u>Fee</u>
Non-Food Table/ 8x8' space / x1 8ft. table	Location: Mt. Eccles Elementary All vendors must have a business license	\$60.00
Food Table/ 8x8' space / x1 8ft. table		\$60.00
Shared Table/ 8x8' space / x1 6ft table		\$30 per vendor
Store front/ 10x12'space / x2 6'ft tables		\$100.00



**CITY OF CORDOVA  
2019 BUDGET**

<u>Pool Rental</u>	<u>Description</u>	<u>Fee</u>
Little Surfer	1 Hr 10 Min; No Lobby Rental	\$50.00
Big Kahuna	1 Hr 40 Min; Optional Lobby Rental	\$75.00
Wipe Out	2 Hr 25 Min; Super Soak/Optional Lobby Rental	\$100.00
Lobby option	Use of the lobby area after the swim	\$25.00
Special Interest/Trainings	Fee dependent upon guarding requirement Fee authorized by Director	n/a
<u>Bidarki Gym Rental</u>	<u>Description</u>	<u>Fee</u>
Birthday Party	1 Rec Aide / 25 Guest Maximum	\$50.00/Hr
Athletic Rental	Usage agreement required after hours	\$35.00/Hr
Dances	Usage agreement required & 20% of door	n/a
Conferences	Usage agreement required. Rate: 8-Hr day	\$500.00
<u>Skaters Cabin Rental</u>	<u>Description</u>	<u>Fee</u>
1 <sup>ST</sup> 24 Hr Period	Requires \$50.00 deposit for a non-resident of Cordova. Residents must provide a copy of State ID or driver license. 3-day maximum rental period. No refund if cancelled less than 10 days prior to rental date.	\$25.00
2 <sup>ND</sup> 24 Hr Period		\$35.00
3 <sup>RD</sup> 24 Hr Period		\$50.00
RV Park & Tent Camping		
<u>RV Camping*</u>	<u>Description</u>	<u>Fee</u>
Shelter Cove, Private Site	No electricity provided/ tax included 7 days maximum rental	\$20.00
Shelter Cove Econo Space	Per day/ tax included/ rental period negotiated weekly	\$11.00
Odiak Camper Park – Long Term (30 days or longer)	.20 per KWH; billed monthly/ daily rate billed separately/ tax included	\$26.00
Odiak Camper Park – Short term (under 30 days)	Per day/ tax & electricity included	\$27.00
<u>Tent Camping</u>	<u>Description</u>	<u>Fee</u>
Odiak Camper Park	Per day/ tax included 7 days or less	\$11.00
Shelter Cove		\$20.00
*Odiak Camper Park: Lot Rent Late Fee: 10% compounding monthly		
<u>Port-o-John Rental</u>	<u>Description</u>	<u>Fee</u>
Daily	Does not include pump-out fees. Renter must have Port-o-John pumped out after use. \$250.00 deposit required.	\$50.00
Weekly (7 Days)		\$175.00
Monthly (30-31 Days)		\$400.00

## HARBOR

Moorage	
<u>Vessel</u>	
Daily, per vessel	\$1.04/ft/day paid in advance \$1.23/ft/day if billed
Monthly, per vessel	\$14.00/ft/mo.
Annual, per vessel	\$46.15/ft/yr.
Failure to register within 24 hours	\$75.00
<u>Parking</u>	
Vehicle Parking	\$30.00 per month
Trailered Vessels parked beyond authorized times	Daily moorage rate, \$1.04 per ft
Items pre-staged for shipment for over 6 hours	\$1.04 ft./day
<u>Tideland</u>	
Daily, per foot	\$0.80/ft/day
Monthly, per foot	\$6.30/ft/mo.
Annual, per foot	\$12.60/ft/yr.
* All slips will be reserved based on over-all length of vessels, including those slips on "L" floats. Moorage rates on "L" floats will be calculated at 75% of current annual moorage rate (only for slips between approach ramps).	
Cruise ship and day cruise vessel Lightering	\$2.00 per person
Grid Fees (Per Tide)	
<u>Vessel Length</u>	
0' – 40'	\$.75/ft/tide
41' – 58'	\$1.00/ft/tide
Over 58'	\$1.75/ft/tide
Impound Fees	
Vessel	\$1,000.00
Net	\$288.75
Vessel Storage	\$2.60/ft/day
Service Rates	
<u>General Services</u>	
Waitlist	\$25.00/year
Pump Rental	\$33.35/hr.
Electricity (for rental slips with power supply)	\$16.00/day
Labor & Equipment	\$95.29/hr.
Showers	\$6.00
Dock Use Fee	\$2.25/ft/day
Non-harbor user refuse fee	\$10.00 per 3 bags of trash
<u>Staff Time</u>	
Employee Straight Time	\$75.60/hr.
Employee Overtime	\$113.40/hr.
<u>Launch Ramps</u>	
2-Week Permit	\$25.00
Stall Holders	No charge
Non-Stall Holders	\$82.75/year

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Wharfage & Dockage	
Wharfage N.O.S. (not otherwise specified)	\$6.10/ton (non-taxable)
Dockage (Also applies to annual stall holders)	\$1.92/ft/day
Landing crafts will be charged Dockage and Wharfage when using ramps	
Vessel Storage	
Up to 12 Months	\$2.63/ft/mo.
Over 12 Months	\$10.50/ft/mo.
Service Rates	
<u>Water</u>	
Minimum Water Charge	\$40 (for employee labor)
Metered Rate	\$6.00/1000 gallons
<u>Fuels</u>	
	<u>Per Barrel</u>
First 50,000 barrels	\$0.17
Second 50,000 barrels	\$0.15
Over 100,000 barrels	\$0.14
Per gallon	\$0.03
<u>Used Oil</u>	
≤ 100 gallons	\$95.29/ man-hour
> 100 gallons, suitable for burning	\$95.29/man-hour
> 100 gallons, unsuitable for burning	\$47.65/gallon + \$95.29/man-hour
<u>Staff Time</u>	
Employee Straight Time	\$75.60/hr.
Employee Overtime	\$113.40/hr.
<u>Miscellaneous Fees</u>	
	<u>Rate</u>
Electrical Use	\$26.25/day
Washdown	Free up to 2 hours \$72.00/hr. when more than 2 hours
Maintenance area daily use fee	\$15.00
Travel Lift*	
	<u>Rate</u>
<u>Vessel Length</u>	
0' – 40'	\$22.00/ft
41' – 58'	\$24.00/ft
Over 58'	\$26.00/ft
No-Show Fee**	\$300.00
Inspection Haul***	60% of Travel Lift round trip rate
* All rates are per lift or one way. Payment must be paid in advance and for round trip.	
**Boat owner does not show or fails to cancel at least 1 hour before scheduled time. Owner is charged the minimum fee to cover such things as re-blocking, relocating vessels or labor	
***Limited to approval and availability. Vessel is hauled out, left in slings over dock for 2 hours, and returned to the water. After 2 hours, vessel is charged \$75.00 per 15 minutes. Unsuccessful haul is charged 60% round-trip of Travel Lift rate due to vessel configuration and/or weight.	

## PUBLIC WORKS

NOTE 1: All equipment includes an operator. 3 hour minimum may apply to any situation involving a City employee

NOTE 2: Overtime or holiday rates apply outside of regular (straight time) work hours

NOTE 3: Straight time work hours vary but are generally 7:00 AM to 3:30 PM. All rates are per employee

NOTE 4: Water & sewer line locates per Utility Coordination Council Request procedure are free. (2 business days' notice required. All locates requested outside of normal business hours will be charged as emergency locate.)

NOTE 5: All prices subject to 6% sales tax

### Permits

Right of Way Permit	\$150.00
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### Service Rates

<u>General Services</u>	<u>Unit</u>	<u>Straight Time Rate</u>	<u>Overtime Rate</u>	<u>Holiday Rate</u>
Tow Truck w/2 Operators	Hour	\$350.00	\$422.00	\$566.00
Cemetery Plot - Preparation and Covering	Each	\$500.00	\$750.00	\$1000.00
Cemetery Plot – Purchase (Regular Hours Only)	Each	\$200.00	--	--
Shut off Notices (delivered for non-payment)	Each	\$25.00	--	--

<u>Staff Time</u>	<u>Unit</u>	<u>Straight Time Rate</u>	<u>Overtime Rate</u>	<u>Holiday Rate</u>
Laborer	Hour	\$72.00	\$108.00	\$180.00

### Materials & Equipment Rental Rates

<u>Materials</u>	<u>Unit</u>	<u>Rate</u>		
Patching Chip Sealed Roads <i>Minimum charge of 10 square feet</i>	SF	\$25.00	--	--
Patching Asphalt Roads <i>Minimum charge of 10 square feet</i>	SF	\$25.00	--	--
Sand, 5-gallon bucket	Bucket	\$5.00	--	--
Sand <i>Minimum charge of 10 cubic yards</i>	CY	\$18.00	--	--
Fill, general	CY	\$5.00	--	--
Shop Time	Hour	\$100.00	\$150.00	\$200.00
Hilti Concrete Drill	Hour	\$75.00	\$97.50	\$175.00
Volvo L120F Loader	Hour	\$130.00	\$163.50	\$230.50
Cat 950 Loader	Hour	\$130.00	\$163.50	\$230.50
Cat IT 62G Loader	Hour	\$130.00	\$163.50	\$230.50

<u>Equipment Rental</u>	<u>Unit</u>	<u>Straight Time Rate</u>	<u>Overtime Rate</u>	<u>Holiday Rate</u>
Hitachi 230 Excavator	Hour	\$150.00	\$183.50	\$250.50
Cat 436B Tractor/Backhoe	Hour	\$120.00	\$153.50	\$220.50
Cat 163H Grader 2003	Hour	\$150.00	\$183.50	\$250.50
Elgin Street Sweeper	Hour	\$200.00	\$233.50	\$300.50
Ford L9000 Vacuum Truck (Vactor) 1992	Hour	\$225.00	\$258.50	\$325.50
Ford L9000 Tandem Dump Truck 1987	Hour	\$110.00	\$143.50	\$210.50
Ford L8000 Flatbed Truck 1991	Hour	\$110.00	\$143.50	\$210.50
Dynapack CP132 Rubber Tired Roller	Hour	\$100.00	\$133.50	\$200.50
Pickup Truck or Van w/ 1 person	Hour	\$110.00	\$143.50	\$210.50
Vibratory Plate Compactor	Hour	\$75.00	\$108.50	\$175.50
Bobcat 943 Skid Steer Loader	Hour	\$90.00	\$123.50	\$190.50
Chevy 3500 Service Truck w/ Welder 2009	Hour	\$150.00	\$183.50	\$250.50
City Level, Tripod, and Rod	Hour	\$80.00	\$113.50	\$180.50
Cut-off saw	Hour	\$75.00	\$108.50	\$175.50
Electric Jackhammer - Bosch	Hour	\$75.00	\$108.50	\$175.50

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1" Pump - Honda	Hour	\$75.00	\$108.50	\$175.50
1.5" Electric Pump	Hour	\$100.00	\$133.50	\$200.50
2" Pump - Honda	Hour	\$150.00	\$183.50	\$250.50
120/240V Power Gen- Honda EG 3500	Hour	\$100.00	\$133.50	\$200.50
Jackhammer w/ Compressor Ingersoll-Rand	Hour	\$110.00	\$143.50	\$210.50
HDPE Welder <i>Minimum charge of 1 day</i>	Day	\$150.00	\$183.50	\$250.50
4" Honda Pump w/ Intake & Discharge Hose <i>Minimum charge of 4 hours</i>	Hour	\$200.00	\$233.50	\$300.50
6" Gorman-Rupp Pump w/ Intake & Discharge Hose <i>Minimum charge of 4 hours</i>	Hour	\$250.00	\$283.50	\$350.50
1.5" Neptune Backflow Preventer RPZ w/ Meter* <i>Minimum charge of 1 day</i>	Day	\$90.00	\$123.50	\$190.50
*Must be installed & removed by City staff daily				

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## REFUSE

<b>Baler</b>		
<u>Disposal Fees</u>	<u>Unit</u>	<u>Rate</u>
Residential & commercial refuse	Cubic yard	\$6.23
Construction & Demolition (C&D) materials	Cubic yard	\$9.82
Hazardous Materials	Gallon	\$9.16
Asbestos materials*	Cubic yard	\$119.77
Scrap metal	Cubic yard	\$17.79
Major household appliances		\$8.86 each
Refrigerators, freezers & other w/ Freon**		\$52.71each

\*Customer must give 2 weeks advanced noticed and receive approval prior to dumping

\*\*Freon must be removed prior to removal of compressor. Certificate of refrigerant removal required to waive fee

### 17-Mile Landfill

Vehicles are only accepted at the 17-mile landfill once all fluids, tires and batteries are removed.

<u>Vehicle Disposal*</u>	<u>Rate</u>
Vehicles & light duty trucks	\$50.00
Large trucks & equipment <i>Minimum charge of \$598.57</i>	\$ 17.79/cu. yd.
Campers and/or house trailers < 32 feet	\$198.00
Campers, house trailers > 32 feet	\$394.85
Boat Hull	Cost = estimated labor & equipment (as required to prepare for placement in landfill) + estimated cubic yardage at C&D rate

\* Requires Vehicle Disposal Form and Vehicle Title. Get form from the City of Cordova web site, the City Office or at the Baler. Junk titles can be obtained through DMV.

### Refuse Pick-Up Service

<u>Residential (Once/Week)</u>	<u>Rate</u>
1-3 containers (35 gallons)	\$51.94/month
Each additional container	\$5.19/each pick-up
Residence vacant for more than 30 consecutive days	No charge for the period*
Self-service at Baler	\$33.62/month

<u>Commercial (Once/Week)</u>	
1-3 containers (35 gallons)	\$51.94/month
Each additional container	\$5.19/each pick-up

\*Requires Service Suspension Form. Get form from the City of Cordova web site or City Hall

### Dumpster Placement, Rental, & Tipping

#### **NO HAZARDOUS CONTENTS ALLOWED IN DUMPSTERS**

Do not compact materials in dumpster. Recycling Dumpsters are for cardboard or aluminum only. Contents must be clean and separated to be eligible for reduced rates.

<u>Dumpster Placement or Removal</u>	<u>Rate</u>
Regular Dumpster (4-8 cubic yard)	\$57.23
High Capacity Dumpster (20 cubic yard)	\$200.29 (includes 7-day rental)
20' Enclosed Conex for Recycling	\$114.45

<u>Dumpster Rental</u>	<u>Rate</u>
4 cubic yard dumpster	\$40.24/month
6 cubic yard dumpster	\$59.04/month
8 cubic yard dumpster	\$79.14/month
20 cubic yard dumpster	7-day rental included in placement fee
20' Enclosed Conex for Recycling	\$114.45/month

<u>Dumpster Tip</u>	<u>Regular Rate</u>	<u>Sunday Rate</u>	<u>Holiday Rate</u>
4 cubic yard dumpster	\$59.04/each	\$88.57each	\$118.08/each

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6 cubic yard dumpster	\$89.88/each	\$134.82/each	\$179.76/each
8 cubic yard dumpster	\$119.40/each	\$179.10/each	\$238.79/each
20 cubic yard dumpster	\$259.79/each	\$377.69/each	\$503.37/each
20' Enclosed Conex for Recycling	\$200.29/each	\$300.44/each	\$400.58/each
Additional tip	full charge of applicable rate per pick up		

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## WATER

### Non-Metered Service

Monthly fee for water service is **thirty-one dollars and six cents (\$31.06)** multiplied by the Equivalent Unit below

### Equivalent Unit Table

	<i>Classification</i>	<i>Equivalent Unit</i>
1	Single-family dwelling	1.0
2	Multifamily residence: per dwelling unit	1.0
3	Mobile home park: per rental space in a mobile home park where water is available to a space which is used	1.0
4	Hotel, B&B or motel with individual bath: per room	.5
4a	Hotel, B&B and motel with individual bath and kitchen: per room	.7
5	Boarding house or hotel without individual baths: per room or fraction thereof	.3
5a	Bunkhouse facility with central bath: per bunk	.2
6	Bar or cocktail lounge: for every 25 seats or fraction thereof	1.0
6a	Bar with restaurant: for every 25 seats or fraction thereof	2.0
6b	Restaurants: for every 25 seats or fraction thereof	1.0
6c	Clubs with bar and kitchen: for every 25 seats or fraction thereof	1.0
6d	Clubs with kitchen: for every 25 seats or fraction thereof	0.7
7	Retail store/office: for every 12 plumbing fixture units or fraction thereof	1.0
8	Schools:	
	(1) Public or private high schools or colleges: for each 15 persons or fraction thereof in average daily full-time attendance	1.0
	(2) Public or private elementary schools: for each 25 persons or fraction thereof in average daily attendance	1.0
	(3) Public or private child care centers: for each 25 persons or fraction thereof in average daily attendance	1.0
	Average daily attendance shall be based on annual attendance. Persons as used in this section include students, teachers and all school staff and administration.	
9	Theater or auditorium: for each 100 seats or fraction thereof	1.0
10	Churches: for each church	1.0
10a	Churches with meeting rooms: for each church	1.5
11	Laundromats/self-service laundry: per washing machine in a commercial laundromat/self-service laundry or in any other washing facility, the use of which is not strictly limited to occupants of a residential building or mobile home park in which the facility is located	0.5
12	Hospital, rest home, convalescent home: for each bed	0.3
13	Gasoline service station or repair garage	1.0
14	Carwash, self-service: per stall	1.0
15	Public restrooms and showers: for 12 plumbing fixture units or fraction thereof	1.0
16	Port: per 1,000 gallons	1.0
17	Fire hydrants, per hydrant	0.5
18	Combined uses: where more than use is served by a single connection the rate for service shall be based on the sum of the equivalent unit amounts for each of the individual uses.	
19	City Manager shall determine the equivalent unit amount for a use that is not listed above, based on the equivalent unit amount for the listed use that the City Manager determines to be most similar in quantity of water used.	
20	Where the equivalent unit amount depends on the number of seats in a use, that number shall be determined by reference to occupancy load for the use in the most recently adopted Uniform Building Code.	
21	All industrial uses shall be metered and charged according to Section 14.08.020	

Use the following schedule to determine flat rate for non-metered water service to the following use Classifications

<i>Use Classification</i>	<i>Basis for Charge</i>
Small boat harbor: per hydrant	\$1.05 per stall
Special user (ship moored to a dock temporarily or bulk water purchaser)	\$122.73/day

### Metered Service

Monthly rate for water service to facility that is metered shall be the sum of: (Production fee equal to the product of the number of thousands of gallons of water used multiplied by the rate per gallon assigned to the use classification of the facility in the Production Charge Table) + (Monthly demand charge determined in the demand table)



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Production Charge Table				
<u>Use Classification</u>	<u>Production Charge</u>			
Heavy industrial	\$1.68/1,000 gallons			
Residential and light industrial	\$3.76/1,000 gallons			
Special user (ship moored to a dock temporarily or bulk water purchaser)	\$3.70/1,000 gallons			
Monthly Demand Charge Table				
<u>Service Line Size</u>	<u>Charge</u>			
1"	\$31.06			
Larger than 1" and less than 2"	\$39.27			
2"	\$45.41			
Larger than 2" and less than 4"	\$73.63			
4"	\$98.18			
Larger than 4"	\$211.08			
Water Connection				
The fee for connecting to the city water system is based on line size of the use that is served:				
<u>Service Line Size</u>	<u>Residential Charge</u>	<u>Nonresidential Charge</u>		
1"	\$105.00	\$210.00		
Larger than 1" less than 2"	\$157.50	\$315.00		
2"	\$210.00	\$420.00		
Larger than 2" less than 4"	\$420.00	\$840.00		
4"	\$630.00	\$1260.00		
Larger than 4"	\$840.00	\$1,680.00		
Expansion*	\$217.35	\$434.70		
*Expansion Fee is charged when expanding the use of an existing non-metered water connection. It is determined by multiplying the applicable charge (residential or non-residential) by the equivalent units in the equivalent unit table above.				
Service Rates				
<u>General Services</u>	<u>Unit</u>	<u>Strait Time Rate</u>	<u>Overtime Rate</u>	<u>Holiday Rate</u>
Water Turn On or Off (free to year-round customers)	Each	\$52.50	\$87.68	\$158.03
Water Sample Testing - Coli Forms	Each	\$59.85	\$82.43	\$152.78
Water & sewer line locates per Utility Coordination Council Request procedure (2 business days' notice)	Each	No Charge	--	--
Emergency water & sewer locate (less than 2 business days' notice)	Hour	\$75.60	\$113.40	\$189.00
3/4" Double Check Valve Backflow Preventer*	Day	\$52.50	\$87.68	\$158.03
*Must be installed & removed by City staff daily				

## SEWER

### Rates

Monthly fee for Residential sewer service is **Fifty-one dollars and thirty-eight cents (\$51.38)** multiplied by the equivalent unit in table below. Residential equivalent units are identified with an R.

The monthly fee for Commercial sewer service is **Sixty-one dollars and fifty cents (\$61.50)** multiplied by the equivalent unit in table below. Commercial equivalent units are identified with a C.

The monthly fee for Industrial sewer service is **one hundred eight dollars and thirteen cents (\$108.13)** multiplied by the equivalent unit in table below. Industrial equivalent units are identified with an I.

### Equivalent Unit Table

	<u>Classification</u>	<u>Equivalent Unit</u>
1	Single-family dwelling	1.0 x R
2	Multifamily residence: per dwelling unit	1.0 x R
3	Mobile home park: per rental space in a mobile home park where water is available to a space which is used	1.0 x R
4	Hotel, B&B or motel with individual bath: per room	0.3 x C
4a	Hotel, B&B and motel with individual bath and kitchen: per room	0.7 x C
5	Boarding house or hotel without individual baths: per room or fraction thereof	0.3 x C
5a	Bunkhouse facility with central bath: per bunk	0.3 x C
6	Bar or cocktail lounge: for every 25 seats or fraction thereof	1.0 x C
6a	Bar with restaurant: for every 25 seats or fraction thereof	2.0 x C
6b	Restaurants: for every 25 seats or fraction thereof	1.0 x C
6c	Clubs with bar and kitchen: for every 25 seats or fraction thereof	1.0 x C
6d	Clubs with kitchen: for every 25 seats or fraction thereof	0.7 x C
7	Retail store, office: for every 12 plumbing fixture units or fraction thereof	1.0 x C
8	Schools:	
	(1) Public or private high schools or colleges: for each 15 persons or fraction thereof in average daily full-time attendance	1.0 x R
	(2) Public or private elementary schools: for each 25 persons or fraction thereof in average daily attendance	1.0 x R
	(3) Public or private child care centers: for each 25 persons or fraction thereof in average daily attendance	1.0 x R
	Average daily attendance shall be based on annual attendance. Persons as used in this section include students, teachers and all school staff and administration.	
9	Theater or auditorium: for each 100 seats or fraction thereof	1.0 x C
10	Churches: for each church	1.0 x C
10a	Churches with meeting rooms: for each church	0.5 x C
11	Laundromats or self-service laundry: for each washing machine in a commercial laundromat or self-service laundry or in any other washing facility, the use of which is not strictly limited to occupants of a residential building, or mobile home park in or on which the facility is located	0.3 x C
12	Hospital, rest home, convalescent home: for each bed	1.0 x C
13	Gasoline service station or repair garage	1.0 x C
14	Carwash, self-service: per stall	1.0 x C
15	Public restrooms and showers: for 12 plumbing fixture units or fraction thereof	1.0 x C
16	Combined uses: where more than use is served by a single connection the rate for service shall be based on the sum of the equivalent unit amounts for each of the individual uses.	
17	The City Manager shall determine the equivalent unit amount for a use that is not listed above, based on the equivalent unit amount for the listed use that the City Manager determines to be most similar in quantity of water used.	
18	Where the equivalent unit amount depends on the number of seats in a use, that number shall be determined by reference to occupancy load for the use in the most recently adopted Uniform Building Code.	
19	Processing facility per office	1.0 x I

### Sewer Connection & Septic Dumping

The fee for connecting to the city sewer system is based on line size the use that is served, as follows:

<u>Service Line Size</u>	<u>Residential Charge</u>	<u>Nonresidential Charge</u>
4"	\$772.38	\$1,583.19
Larger than 4"	\$1,055.46	\$2,110.92
Expansion fee*	\$286.29	\$572.57
Septic Tank Dump**, ***	\$98.96	\$435.39

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\*Fee for expanding the use of an existing sewer service shall be determined by multiplying the applicable charge below by the number of equivalent units in the equivalent unit table above.

\*\*The fee for portable toilet contents disposal is \$50.00 per dump

\*\*\*The fee for dump station use is \$20.00 per dump

**Service Rates**

<u>Services</u>	<u>Unit</u>	<u>Strait Time Rate</u>	<u>Overtime Rate</u>	<u>Holiday Rate</u>
Water & sewer line locates per Utility Coordination Council Request procedure (2 business days' notice)	Each	No Charge	--	--
Emergency water & sewer locate (less than 2 business days' notice)	Hour	\$75.60	\$113.40	\$189.00

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## CORDOVA CENTER

Room & Service Rental Rates, Seating Capacity				
<u>Room Rental</u>	<u>Hourly Local</u>	<u>Hourly Regular</u>	<u>Minimum Booking Duration</u>	<u>Capacity</u>
Entire Facility	\$400.00	\$800.00	8	964
Theater Complex	\$50.00	\$100.00	4	200
Auditorium	\$50.00	\$100.00	Flat Fee	200
Community Room A	\$20.00	\$40.00	4	60
Community Room B	\$10.00	\$20.00	4	25
Community Room A & B	\$40.00	\$80.00	4	100
Education Room	\$15.00	\$30.00	2	40
Project Room	\$10.00	\$20.00	1	15
Mayors Conference Room	\$15.00	\$30.00	1	15
Atrium (2nd floor)	\$40.00	\$80.00	4	75
Atrium (3rd floor)	N/A	N/A	4	40
Copper River Gallery	\$30.00	\$60.00	4	40
Library Fireplace Nook	\$15.00	\$30.00	2	12
Kitchen	\$25.00	\$50.00	4	
<u>Service Rental</u>	<u>Daily Rate</u>	<u>Daily Rate</u>		
Theatre Production Fee	\$100.00	\$200.00	> than 4 man hrs	
Dance Production Fee	\$100.00	\$200.00	> than 4 man hrs	
Dress Rehearsal Fee	\$75.00	\$150.00	Require full lighting	
Clean Up Fee	\$50.00	\$100.00	# per person needed	
Set Up Fee	\$50.00	\$100.00	# per person needed	
Coffee/Water Service	\$50.00	\$100.00	Per day	
AV Technician Fee	\$75.00	\$150.00	If CC crew required	
Ushers	\$75.00	\$150.00	Per usher, CC trained	
Advanced Set Up Fee	\$50.00	\$100.00	See details below	
<u>Equipment Rental</u>	<u>Daily Rate</u>	<u>Daily Rate</u>		
Laptop	\$15.00	\$30.00	Provided By CC	
Wireless Handheld Mic	\$2.00	\$4.00	Per mic	
Wireless Headset Mic	\$2.00	\$4.00	Per mic	
Polycom Equipment	\$5.00	\$10.00	MCR/ED/CAB/2 Units	
In Room Teleconference	\$5.00	\$10.00	MCR/ED/CAB	
Marley Floor Install/Uninstall	\$125.00	\$250.00	Must be installed by CC Crew	
Logitech Wireless Pointer	\$1.00	\$2.00	3 - CC	
Wired Handheld Mic	\$2.00	\$4.00	10 - CC	
Wired Table Mic	\$0	\$0	Included Room B (12)	
RF Assisted Listening Device	\$0	\$0	Theatre/CAB	
Di Converter for Music	\$1.00	\$2.00	3 - CC	
Projector	\$0	\$0	Theatre/AB/ED	
Blue Ray/DVD	\$0	\$0	Theatre/AB/MCR	
Easel	\$1.00	\$2.00	25 (CRG)	
Whiteboard	\$0	\$0	ED/AB/MCR	
Easel, Paper, Markers	\$1.00	\$2.00	Provided by CC	
Podium	\$1.00	\$2.00	3 Podiums, 2 with mic	
Glassware	\$35.00	\$70.00	Per 100	
Plates, Bowls	\$35.00	\$70.00	Per 100	
Silverware	\$35.00	\$70.00	Per 100	
Tablecloths, Napkins	\$35.00	\$70.00		
Room Rates, Dimensions, and Seating Capacity				
<u>Room</u>	<u>Description</u>			
Entire Facility	Rental includes entire facility except City Offices, Museum Offices, Library Offices.			

**CITY OF CORDOVA  
2019 BUDGET**

Theater Complex	Rental includes theatre, dressing rooms, project room and Lower Atrium.
Auditorium	Rental includes auditorium and AV room. Specifically, Film Showings, Lectures.
Community Room A	Rental includes Room A – Walls Closed.
Community Room B	Rental includes Room B – Walls Closed.
Community Room A & B	Rental includes Room A and B, Wall(s) Open.
Education Room	Rental includes Ed Room.
Project Room	Rental includes Project Room.
Mayors Conference Room	Rental includes Mayors Conference Room.
Atrium (2nd floor)	Rental Includes all of lower atrium.
Atrium (3rd floor)	No charge for use of this upper level atrium.
Copper River Gallery	Rental includes use of Temporary Gallery in Museum.
Library Fireplace Nook	Rental includes use of uncarpeted area in front of fireplace.
Kitchen	Rental includes use of kitchen and appliances.
Theatre Production Fee	Charge for a play, musical, performance that requires greater than 4 hours CC crew
Dance Production Fee	Charge for a dance performance that requires greater than 4 hours CC team time
Dress Rehearsal Fee	Charge for a full-dress rehearsal
Clean Up Fee	Charge will be lessened or waived if volunteers assist or complete clean up.
Set Up Fee	Per person charge for set up for event.
Coffee/Water Service	Per day for service
AV Technician Fee	Charge if AV assistance from CC Team is needed
Advanced Set Up	Extraordinary Use of Furniture or Set Up
Ushers	If the event requires or desires ushers, must use CC Team Trained Ushers.
Laptop	
Wireless Handheld Mic	
Wireless Headset Mic	
Polycom Teleconference	
Polycom Equipment	
In Room Teleconference	
Marley Floor Install/Uninstall	Must be pre-arranged. Floor install and uninstall must be done by CC Team
Logitech Wireless Pointer	
Wired Handheld Mic	
Wired Table Mic	
RF Assisted Listening Device	
Di Converter for Music	
Projector	
Blue Ray/DVD	
Easel	
Whiteboard	
Easel, Paper, Markers	
Podium	
Glassware	If rental does not include kitchen use fee.
Plates, Bowls	If rental does not include kitchen use fee.
Silverware	If rental does not include kitchen use fee.
Tablecloths, Napkins	If rented for event outside of Cordova Center

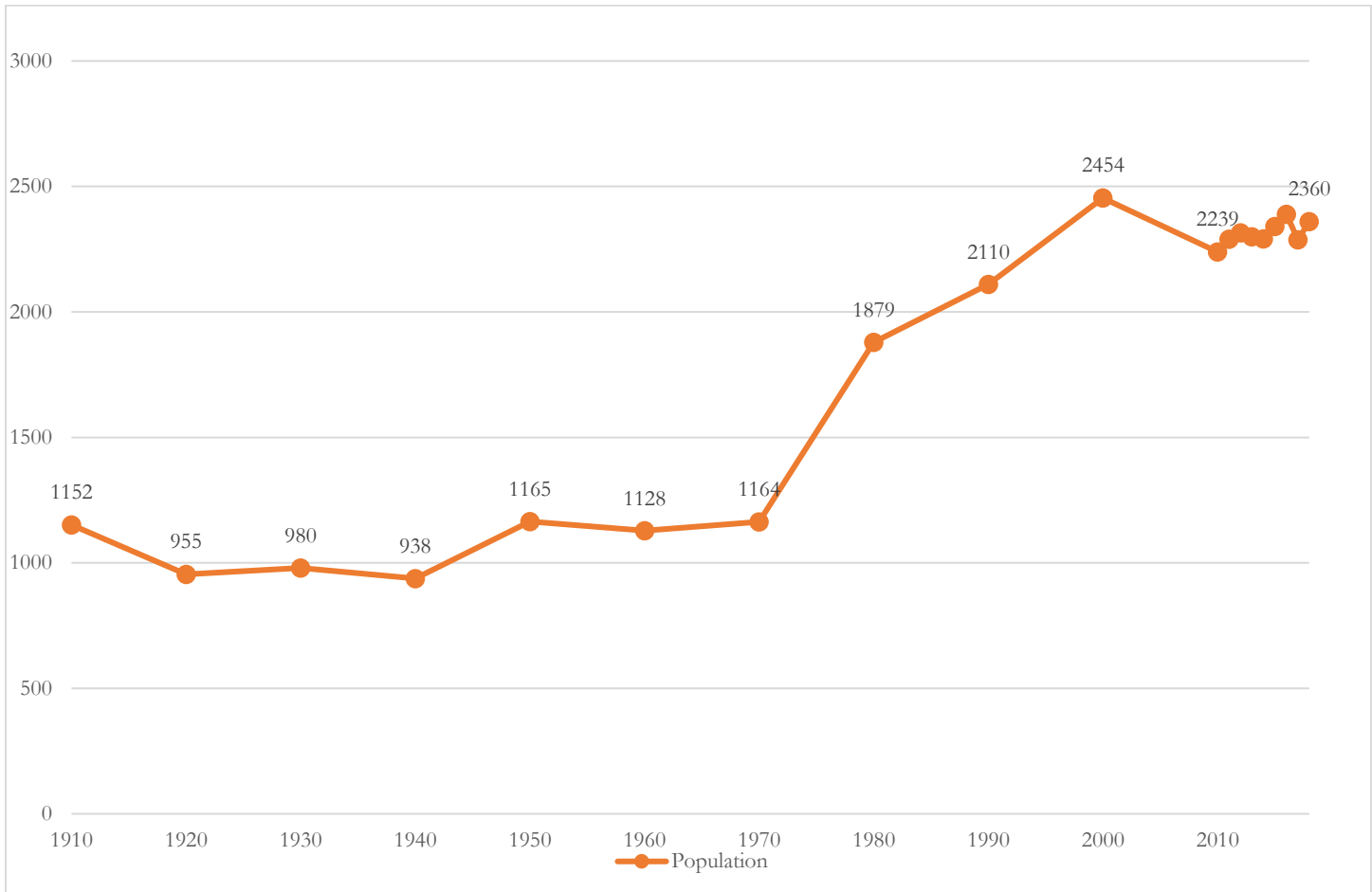


# Appendices



## APPENDIX A: COMMUNITY INFORMATION

### POPULATION



The population numbers are the number of people residing within City Limits. The last year shown is 2018. After 2010, the population estimates are from the Alaska Department of Labor & Workforce Development. The next US Census is in 2020.

### BUSINESS LICENSES

	2015	2016	2017	2018
Regular Business Licenses	566	600	600	605
Special Event Licenses	20	19	12	22
<b>Total</b>	<b>588</b>	<b>619</b>	<b>612</b>	<b>627</b>

### TAXES

The sales tax rate in Cordova is 6%. There is an additional 6% surtax for public accommodation services and motor vehicle rentals.

The property tax rate in 2018 in Cordova was 11.81 mills. This translates to a tax levy of \$1,181 for every \$100,000 in assessed valuation.

## CITY OF CORDOVA TEN YEARS PROPERTY ASSESSMENTS COMPARISON

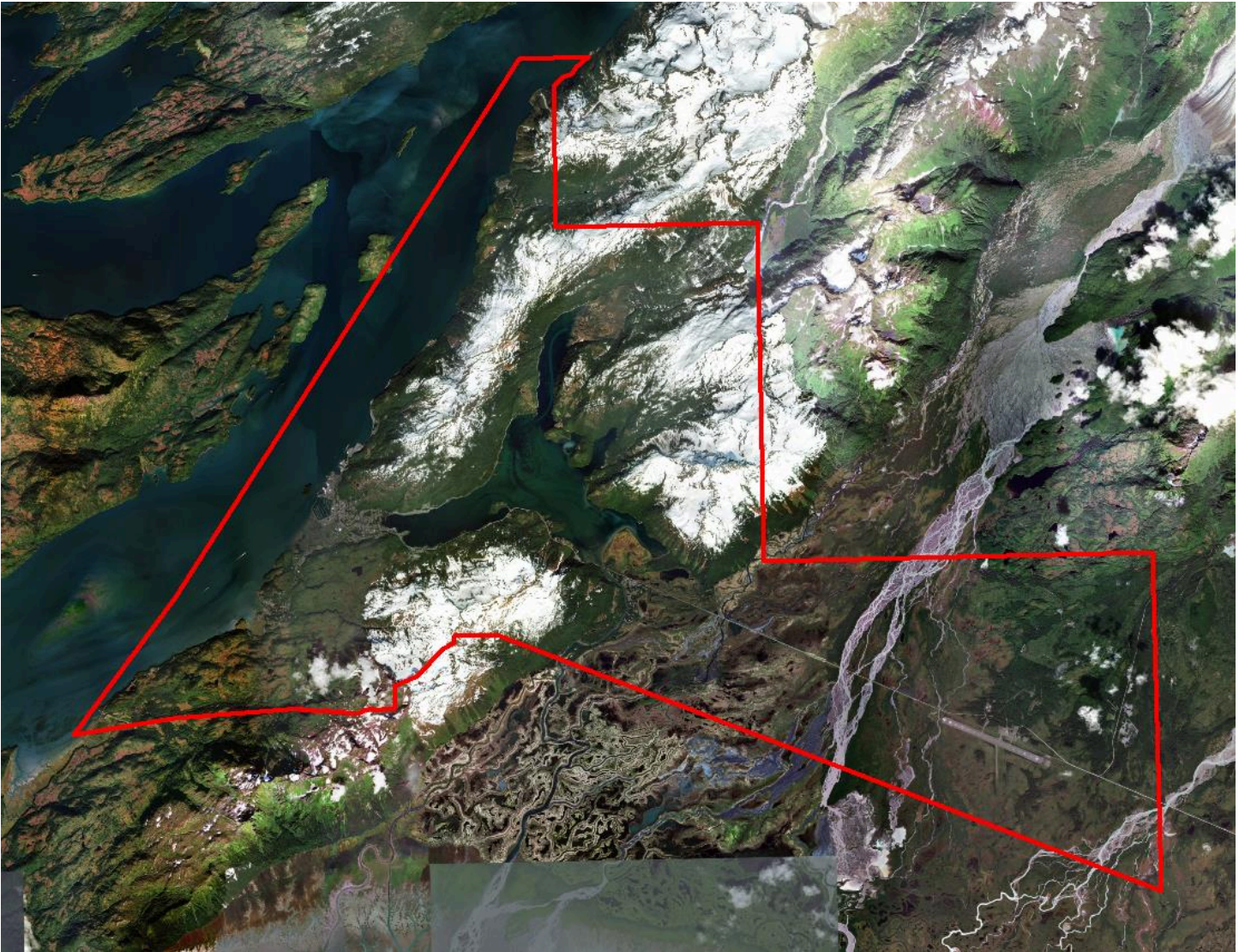
TAX YEAR	PROP TAX BILLED	MILL RATES	TAXABLE ASSESSMENT	EXEMPTED ASSESSMENT	TOTAL ASSESSMENT
2009	\$1,756,300	14.50 & 13.50	\$137,305,360	\$123,808,050	\$261,113,410
2010	\$2,093,027	13.90 & 12.90	\$146,419,540	\$124,237,950	\$270,657,490
2011	\$1,506,150	9.70 & 8.70	\$158,862,060	\$128,619,400	\$287,481,460
2012	\$1,500,605	9.43 & 8.43	\$162,764,496	\$130,722,764	\$293,487,260
2013	\$1,587,405	9.43 & 8.43	\$172,107,590	\$190,893,600	\$363,001,190
2014	\$2,129,122	12.07 & 11.07	\$179,527,870	\$200,270,200	\$379,798,070
2015	\$2,155,026	11.53	\$186,905,960	\$205,166,480	\$392,072,440
2016	\$2,234,841	11.05	\$202,118,470	\$205,663,800	\$407,782,270
2017	\$2,533,433	12.35	\$205,136,290	\$203,768,000	\$408,904,290
2018	\$2,533,554	11.81	\$214,526,160	\$206,410,900	\$420,937,060
2019	Unknown	Not Set Yet	\$223,620,381	\$217,690,779	\$441,311,160

### THREE YEARS COMPARISON OF EXEMPT VALUE TO TAXABLE VALUE

	2019	%	2018	%	2017	%
<b>TOTAL LAND</b>	\$93,934,400		\$93,650,400		\$90,337,900	
<b>TOTAL IMPROVEMENTS</b>	\$347,376,760		\$327,286,660		\$318,566,390	
<b>TOTAL ASSESSED VALUE</b>	\$441,311,160	100%	\$420,937,060	100%	\$408,904,290	100%
<b>TOTAL EXEMPTIONS</b>	\$217,690,779	49.33%	\$206,410,900	49.04%	\$203,768,000	49.83%
<b>TOTAL TAXABLE</b>	\$223,620,381	50.67%	\$214,526,160	50.96%	\$205,136,290	50.17%
<b>EXEMPTIONS:</b>						
<b>CITY</b>	\$128,960,400	59.24%	\$123,236,500	59.70%	\$121,668,900	59.71%
<b>STATE</b>	\$16,762,100	7.70%	\$15,752,500	7.63%	\$15,910,200	7.81%
<b>FEDERAL</b>	\$22,894,300	10.52%	\$22,536,600	10.92%	\$22,414,100	11.00%
<b>SENIORS/D-V</b>	\$20,685,579	9.50%	\$18,829,500	9.12%	\$18,064,500	8.87%
<b>NATIVE CORPS</b>	\$13,046,000	5.99%	\$12,370,100	5.99%	\$12,014,000	5.90%
<b>NON-PROFITS</b>	\$7,792,600	3.58%	\$6,619,400	3.21%	\$6,690,600	3.28%
<b>CHURCHES</b>	\$7,549,800	3.47%	\$7,066,300	3.42%	\$7,005,700	3.44%
<b>TOTAL EXEMPTIONS</b>	\$217,690,779	100%	\$206,410,900	100%	\$203,768,000	100%



## APPENDIX B: CORDOVA CITY LIMITS



CITY OF CORDOVA  
2019 BUDGET

APPENDIX C: CORDOVA SCHOOL DISTRICT BUDGET

Cordova School District  
District Name

Page 2

<b>Beginning Fund Balance: July 1, 2018 (Subject to 10% Limit per AS 14.17.505(a))</b>	<u>\$590,000</u>
<b>(Excluded from the 10% Limit)</b>	<u>\$160,000</u>
<b>Total Beginning Fund Balance</b>	<u>\$750,000</u>

**Revenue**

010 City/Borough Appropriations	(1) <u>\$1,604,000</u>
030 Earnings on Investments	(2) <u>0</u>
040 Other Local Revenues	(3) <u>3,000</u>
041 Tuition from Students	(4) <u>15,000</u>
042 Tuition - Other Districts	(5) <u>0</u>
047 E-Rate Program	(6) <u>124,704</u>
050 State Sources	(7) <u>4,452,969</u>
100 Federal Sources - Direct	(8) <u>46,000</u>
150 Federal Sources - Through the State	(9) <u>0</u>
190 Federal Sources - Other Agencies	(10) <u>0</u>
250 Transfers From Other Funds	(11) <u>0</u>
<b>Total Revenue</b>	<u>\$6,245,673</u>

**Expenditures**

100 Instruction	(12) <u>\$2,887,401</u>
200 Special Education Instruction	(13) <u>682,811</u>
220 Special Education Support Services	(14) <u>50,144</u>
300 Support Services - Students	(15) <u>124,945</u>
350 Support Services - Instruction	(16) <u>593,107</u>
400 School Administration	(17) <u>297,876</u>
450 School Administration Support Services	(18) <u>187,548</u>
510 District Administration	(19) <u>273,228</u>
550 District Administration Support Services	(20) <u>336,549</u>
600 Operations and Maintenance of Plant	(21) <u>891,408</u>
700 Student Activities	(22) <u>94,988</u>
780 Community Services	(23) <u>0</u>
900 Other Financing Uses	(24) <u>269,242</u>
<b>Total Expenditures</b>	<u>\$6,689,247</u>

<b>Ending Fund Balance: June 30, 2019 (Subject to 10% Limit per AS 14.17.505(a))</b>	<u>\$146,426 **</u>
<b>(Excluded from the 10% Limit)</b>	<u>\$160,000</u>
<b>Total Ending Fund Balance</b>	<u>\$306,426</u>

\*\* Must be greater than or equal to zero



CITY OF CORDOVA  
2019 BUDGET

APPENDIX D: CORDOVA COMMUNITY MEDICAL CENTER BUDGET

Cordova Community Medical Center

	2019	2018
	<u>Budget</u>	<u>Annualized</u>
<u>Revenue</u>		
Acute/Swing Bed	-3,399,852	-3,237,953
Long Term Care	-4,686,276	-4,686,276
Clinic	-1,184,233	-1,127,841
Outpatients - Other	-3,010,132	-2,866,793
Retail Pharmacy	-912,543	-912,543
Behavioral Health	-468,420	-446,114
Patient Services Total	-13,661,456	-13,277,520
<u>Deductions</u>		
Charity	175,000	198,585
Medicare	675,000	653,349
Medicaid	1,500,000	2,333,663
Commercial	150,000	136,776
Other	853,053	833,879
<b>Contractual Adjustments</b>	<b>3,178,053</b>	<b>3,957,667</b>
Bad Debt	714,758	729,345
Deductions Total	4,067,811	4,885,597
<u>Cost Recoveries</u>		
Grants	-328,000	-413,553
In-Kind Contributions	-1,102,606	-1,102,606
Funds From City	0	0
Other Revenue	-40,155	-40,155
Cost Recoveries Total	-1,470,761	-1,556,314
Net Revenue	-11,064,406	-9,948,237
<u>Expenses</u>		
Patient Care Salaries	2,766,318	2,724,344
Support Salaries	682,531	579,995
Administration Salaries	792,154	780,135
Total Wages	<b>4,241,004</b>	<b>4,084,474</b>
PTO Expense	82,948	56,785
FICA/Medicare	324,436	312,462
Health Life/Ins expense	900,000	803,750
PERS Retirement Expense	1,000,880	1,117,172
<b>Taxes &amp; Benefits</b>	<b>2,308,264</b>	<b>2,290,169</b>

CITY OF CORDOVA  
2019 BUDGET

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Nursing Travelers	600,000	597,468	
Locums Physicians	400,000	186,431	
PT Travelers	82,400	82,400	
IT Pro Services	291,045	291,045	
Audit/Cost Report	50,000	50,000	
Lab Pro Services	48,056	48,056	
Billing Services	144,000	144,000	
Medical Records	96,000	96,000	
Other Professional Services	110,000	103,197	
<b>Total Professional Services</b>	<b>1,821,501</b>		<b>1,598,597</b>
<b>Minor Equipment</b>	<b>10,692</b>		<b>12,855</b>
Billable Medical Supplies	850,000	806,088	
Non Billable Supplies	138,664	132,060	
Office Supplies	30,212	28,773	
Food Supplies	72,450	69,000	
Freight	29,320	27,925	
<b>Total Supplies</b>	<b>1,120,646</b>		<b>1,063,846</b>
Imaging Repair & Maintenance (CT)	55,000	82,371	
Building Maintenance	31,539	31,539	
Other Maintenance	26,457	33,560	
<b>Total Repairs &amp; Maintenance</b>	<b>112,996</b>		<b>147,470</b>
Apartment Rentals	85,866	86,750	
Copier & Postage Leases	500	-	
Respiratory Equipment Leases	2,527	2,527	
<b>Rents &amp; Leases</b>	<b>88,893</b>		<b>89,277</b>
I. T. Internet/T1 lines	973,200	973,200	
Electricity	107,916	107,916	
Heating Fuel	162,913	162,913	
Vehicle Gas	3,221	3,221	
Water Sewer Garbage	28,597	28,597	
Telephone	31,300	31,300	
Television	11,569	11,569	
<b>Total Utilities</b>	<b>1,318,716</b>		<b>1,318,716</b>
Grant Services Travel & Training	4,106	4,106	
Patient Care Travel & Training	7,695	7,695	
Admin Travel & Training	24,401	24,401	
Other Travel & Training	30,000	29,495	
<b>Total Travel &amp; Training</b>	<b>66,202</b>		<b>65,697</b>
Insurance General Insurance	52,503	52,503	
Insurance Malpractice Insurance	49,326	49,326	
Work Comp Insurance	48,200	87,367	
Unemployment Insurance	18,200	18,200	
<b>Insurances</b>	<b>168,229</b>		<b>207,396</b>

CITY OF CORDOVA  
2019 BUDGET

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<b>Recruitment &amp; Relocation</b>	<b>50,000</b>	<b>-3,305</b>
Admin Depr-Buildings	165,700	165,700
Admin Depr-Fixed Equip	11,382	11,382
Admin Depr-Moveable Equip	370,260	390,024
<b>Depreciation</b>	<b>547,342</b>	<b>567,106</b>
Licenses & Taxes	11,921	11,921
Dues & Subscriptions	48,578	48,578
Interest Expense	5,821	5,821
Bank Fees	20,229	20,229
Other Expenses	113,478	73,471
<b>Total Other Expenses</b>	<b><u>200,027</u></b>	<b><u>160,020</u></b>
<b>Expenses</b>	<b><u>12,054,512</u></b>	<b><u>11,602,318</u></b>
Operating Income	(990,106)	(1,654,081)
Restricted Contributions	<u>0</u>	<u>30</u>
Net Income/(Loss)	<u><u>(990,106)</u></u>	<u><u>(1,654,051)</u></u>

CITY OF CORDOVA  
2019 BUDGET

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**CCMC Capital Budget 2019**

<u>Priority</u>			
1	Really Need To Replace		
2	If not 2019 then 2020 - will need to replace		
3	May go for a few years but will need to be replaced		

<u>Priority</u>	<u>Department</u>	<u>Item</u>	<u>Cost</u>
1	Plant	Replace central vacuum air system	46,400.00
	ED	ER Stretcher	10,500.00
	Nursing	Nurse Call System	45,500.00
	ED/Nursing	ECG Machine	12,950.00
	ED/Nursing	Zoll R Series ALS Defibrillator w/ One statper	38,750.00
	ED/Nursing	IV Pumps	16,500.00
		Total Priority 1	170,600.00
2	ED/Nursing	Complete ALS/Intubation/Simulator Maniquinns	7,800.00
	Nursing	Vital Sign Monitors with carts	8,940.00
		Repurpose 2 backup generators & buy 1 new	
2	Plant	exterior generator	140,000.00
		Total Priority 2	156,740.00
3	Plant	Remove & replace underground heating oil storage tank	50,000.00
3	Plant	Remove stac from inceneratorator building, remove incenerator, patch roof and landfill haul	8,485.00
		Total Priority 3	58,485.00
		Total Capital Budget	385,825.00

### CCMC 2019 Budget Assumptions

- Utilization - Hospital wide utilization will remain consistent with 2018 volumes. There may be room for some increase in the retail pharmacy as that service is still growing. Other areas will remain consistent from the budget standpoint with the change in providers being an unknown. There will be increases in radiology revenue as we start billing for the radiologist's interpretation fees and as the use of telemedicine increases.
- Revenue – Will be driven off of statistical projections which will mirror 2018 with the exception of the Radiologist fees, Sleep Medicine program fees and telemedicine fees, which will be new revenue sources in 2019. We are including a 5% increase in rates for next year.
- Contractual Allowances – Payer mix is not expected to change in 2019 so the contractual allowances should parallel 2018 with the exception of any Medicare settlements or mid-year rate adjustments which should be minimal unless utilization changed or payer mix changes. Also, the Medicaid contractual allowance is reduced considerably from 2018 due to the allowance being highly over booked in 2017 which carried over into 2018 due to the Medicaid swing bed patients. The 2019 allowance is based off of budgeted utilization and known reimbursement from Medicaid due to our small hospital contract.
- Charity and Bad Debts – Charity will be budgeted consistent with 2018. Bad Debts may be somewhat higher as we work with our billing company to continue to clean up the accounts receivable and work on clearing out the accounts receivable from the previous information system.
- Cost Recoveries – The larger grants run July through June so we know what the amounts will be for half the year. We will project the second half by what we know. We receive Grant funds for Behavioral Health, Dietary, Emergency Preparedness as well as some smaller grants that come up. We try to apply for any and all grants that we are eligible for. Our in-kind contributions come from the state for PERS, USAC for internet usage and the city for some utilities. PERS funding is determined by the state and USAC funds are determined by contract.
- Expenses
  - Salaries – Staff wages are budgeted using the philosophy approved by the board and the ASHNHA Wage survey. Some staff will receive minimal increases while others will get something more depending on the wage survey as our objective is to be close to average for each job classification. With the new CFO starting the end of December there are currently 6 vacant positions. Wages and benefits will be budgeted for these positions but if not filled the expense will be in travelers and not wages.

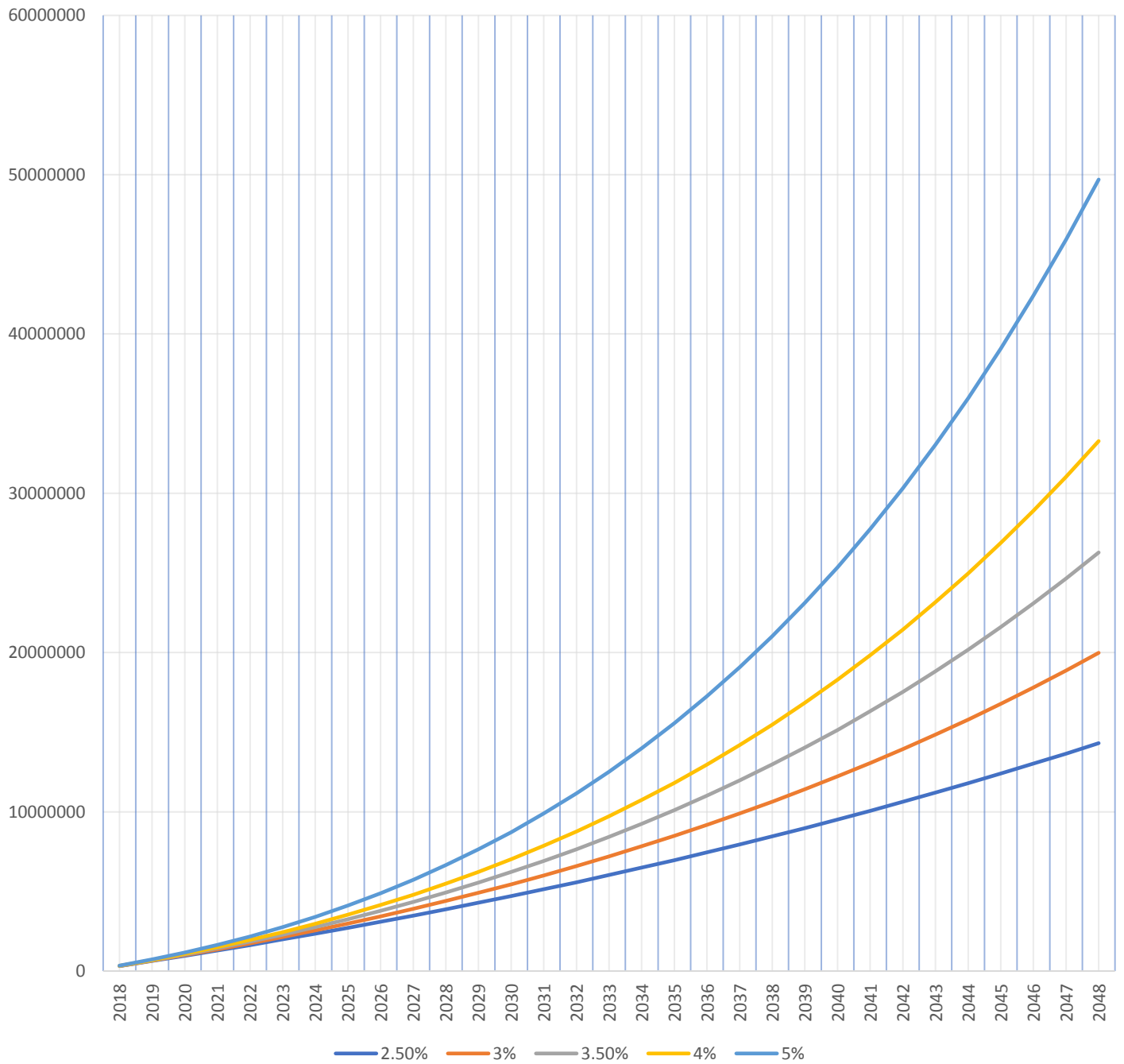
- Taxes and Benefits – Payroll taxes are budgeted off of the salary expense. Health & Life are based off of current utilization and projected changes in cost. Some cushion is added for vacant positions that when filled will want health insurance coverage.
  - Travelers – We will continue to need travelers especially in nursing, physical therapy and radiology. We will also be utilizing locum tenens physicians in the clinic and emergency room until we finalize physician recruitment strategies. Hopefully we will be able to replace some positions with permanent staff but those costs will be in the traveler area in the positions we seem to have the most difficulty recruiting.
  - Professional Services – We will continue to need professional services in Information Technology, Administration, Laboratory, Medical Records and probably a few others. Some of these fees are by contract and some are derived at time of service. Will use historical information as well as known needs for the budget. Of course there can always be something that occurs that is unforeseen.
  - Insurance – A majority of our insurance costs are known through most of 2019 as the renewals have recently been completed. There is a chance of a slight increase in property insurance due to recent re-appraisal by the insurance carrier.
  - Depreciation – Is based off of our depreciation schedule for capital already purchased and will be adjusted for any anticipated capital equipment to be purchased in 2019.
  - Other Expenses – the rest of the expense budget will be prepared utilizing historical data as well as known needs for the coming year.
- Cash needs from the City – based on the conversations at the recent joint City Council-CCMC Authority Board Meeting, below are our estimates of needs for cash infusion from the City in 2019.
    - \$600,000 is included in the City budget to go to CCMC for general operational needs.
    - \$600,000 is estimated to be the need for the extra costs of PERS, as discussed during the joint meeting.
    - There was also a request to make sure that CCMC asks for additional cash as needed to keep the health insurance claims and fixed costs current. While we know the general amount of the recurring fixed costs, our estimates for the cost of health insurance claims is included in the operating budget, but can vary widely as only one large claim can have a large impact on any given month. We will work closely with the City Manager to determine needs as they arise.
    - The City Manager and the CCMC CEO will be working with PERS to work out payment arrangements for the PERS invoices in arrears. Once we know the full amount needed for this, it will be presented to the CCMC Authority Board and the City Council. We will be attempting to reduce this burden on CCMC in consultation with the PERS staff.



## APPENDIX E: HARBOR RATE STUDY

<b>Moorage</b>	Current		2.50%	3.00%	3.50%	4.00%	5.00%
Annual	38.14	ft/yr	39.09	39.28	39.47	39.67	40.05
Monthly	13.33	ft/mo	13.66	13.73	13.80	13.86	14.00
Daily-Prepaid	0.99	ft/day	1.01	1.02	1.02	1.03	1.04
Daily-Billed	1.17	ft/day	1.20	1.21	1.21	1.22	1.23
			-	-	-	-	-
Annual Seaplane	815.72	yr	836.11	840.19	844.27	848.35	856.51
Daily Seaplane	33.95	day	34.80	34.97	35.14	35.31	35.65
Eyak Seaplane 40ft	340.98	yr	349.50	351.21	352.91	354.62	358.03
Eyak Seaplane 60ft	538.52	day	551.98	554.68	557.37	560.06	565.45
			-	-	-	-	-
Grid 0-50	0.58	ft/tide	0.59	0.60	0.60	0.60	0.61
Grid 51-70	0.79	ft/tide	0.81	0.81	0.82	0.82	0.83
Grid Over 70	1.50	ft/tide	1.54	1.55	1.55	1.56	1.58
			-	-	-	-	-
2wk launch Ramp	20.00		20.50	20.60	20.70	20.80	21.00
Annual Launch Ramp	78.75	yr	80.72	81.11	81.51	81.90	82.69
Waitlist	20.00	yr	20.50	20.60	20.70	20.80	21.00
Pump Rental	31.76	hr	32.55	32.71	32.87	33.03	33.35
Staff Labor	72.00	hr	73.80	74.16	74.52	74.88	75.60
OT Labor	108.00	ht	110.70	111.24	111.78	112.32	113.40
Impound Fee	1,000.00		1,025.00	1,030.00	1,035.00	1,040.00	1,050.00
Net Impound	288.75		295.97	297.41	298.86	300.30	303.19
Storage	2.50	ft/mo	2.56	2.58	2.59	2.60	2.63
Electricity - Small	15.00	day	15.38	15.45	15.53	15.60	15.75
Man and Equipment	95.29	hr	97.67	98.15	98.63	99.10	100.05
Showers	5.00		5.13	5.15	5.18	5.20	5.25
Dock use Fee	2.00	ft/day	2.05	2.06	2.07	2.08	2.10
			-	-	-	-	-
Wharfage	5.27	ton	5.40	5.43	5.45	5.48	5.53
Dockage	1.66	ft/day	1.70	1.71	1.72	1.73	1.74
Storage	2.50	ft/mo	2.56	2.58	2.59	2.60	2.63
Storage over 12 months	10.00	ft/mo	10.25	10.30	10.35	10.40	10.50
			-	-	-	-	-
Fuel over the dock	0.17	barrel	0.17	0.18	0.18	0.18	0.18
first 50 thousand barrels	0.15	barrel	0.15	0.15	0.16	0.16	0.16
second 50 thousand barrels	0.14	barrel	0.14	0.14	0.14	0.15	0.15
over 100 thousand barrels			-	-	-	-	-
			-	-	-	-	-
Travel lift	22.00	ft/rt	22.55	22.66	22.77	22.88	23.10
up to 40 ft	24.00	ft/rt	24.60	24.72	24.84	24.96	25.20
41-58 ft	26.00	ft/rt	26.65	26.78	26.91	27.04	27.30
over 58 ft			-	-	-	-	-
			-	-	-	-	-
Shipyard electric	25.00	day	25.63	25.75	25.88	26.00	26.25

### Potential Savings Balance



CITY OF CORDOVA  
2019 BUDGET

DRAFT*****ROM Cost Estimate - Harbor Dept- Facility/Vehicle/Equipment Annualized Costs										as of: 09Aug17	
Facility / Item	QTY	UNIT	UNIT COST	Total Value	Lifecycle Yrs	\$ per yr needed					
<b>Harbor Dept</b>											
Used oil recovery building, 2 bay, ove	1 EA		240,000	240000	30	8000					
Bobcat skid steer	1 EA		65,000	65000	10	6500					
trucks, pickup	4 EA		28000	112000	10	11200					
South Harbor docks	1 EA		20,000,000	20000000	5	4000000					
North Harbor docks	1 EA		10,000,000	10000000	10	1000000					
Travelift	1 EA		500,000	500000	12	41667					
Ocean Dock cathodic protection syste	1 EA		108,000	108000	3	36000					
Security camera system	1 EA		30,000	30000	10	3000					
Genie lift	1 EA		32,000	32000	20	1600					
Harbormaster office	1 EA		400,000	400000	30	13333.33333					
North Ramp floating dock	1 EA		130,000	130000	10	13000					
North Harbor restrooms	1 EA		92,000	92000	10	9200					
Harbor skiff	1 EA		20,000	20000	30	666.6666667					
				0	50	0					
				0	50	0					
				0	50	0					
				0	50	0					
				0	50	0					
				0	120	0					
				0	80	0					
				0	80	0					
				0	80	0					
				0	50	0					
				0	50	0					
					1	0					
					1	0					
				0	80	0					
Alpine Falls Pump House, 3 pumps	1 EA		120,000	120000	50	2400					
subtotal				31729000		5,144,167					
<b>NOTE:</b> Moorage, Travelift and Storage fees cover the annual \$1,300,000 budget. To bring in the \$5.1 million for capital items, moorage rates would have to increase by 400% BB% (CCCC/750 = MM).											

# APPENDIX F: SEWER RATE STUDY

## SEWER RATES

Classification	Monthly	Monthly	Monthly	Monthly
Single-family dwelling	\$48.93	\$53.82	\$58.72	\$63.61
Multifamily residence: per dwelling unit	\$48.93	\$53.82	\$58.72	\$63.61
Mobile home park: per rental space in MH park where water is available to a space which is used				
Hotel, B&B or motel with individual bath: per room	\$48.93	\$53.82	\$58.72	\$63.61
Hotel, B&B and motel with individual bath and kitchen: per room	\$17.57	\$19.33	\$21.08	\$21.48
Boarding house/hotel w/o individ baths: per room/fraction thereof	\$41.00	\$45.10	\$49.20	\$53.30
Bunkhouse facility with central bath: per bunk	\$17.57	\$19.33	\$21.08	\$22.84
Bar or cocktail lounge: for every 25 seats or fraction thereof	\$17.57	\$19.33	\$21.08	\$22.84
Bar with restaurant: for every 25 seats or fraction thereof	\$58.57	\$64.43	\$70.28	\$76.14
Restaurants: for every 25 seats or fraction thereof	\$117.14	\$128.85	\$140.57	\$152.28
Clubs with bar and kitchen: for every 25 seats or fraction thereof	\$58.57	\$64.43	\$70.28	\$76.14
Clubs with kitchen: for every 25 seats or fraction thereof	\$58.57	\$64.43	\$70.28	\$76.14
Retail store/office: for every 12 plumbing fixture units/fraction thereof	\$41.00	\$45.10	\$49.20	\$53.30
	\$58.57	\$64.43	\$70.28	\$76.14
<b>Schools</b>				
Public or private high schools or colleges: for each 15 persons or fraction thereof in average daily full-time attendance	\$48.93	\$53.82	\$58.72	\$63.61
Public or private elementary schools: for each 25 persons or fraction thereof in average daily attendance	\$48.93	\$53.82	\$58.72	\$63.61
Public or private child care centers: for each 25 persons or fraction thereof in average daily attendance	\$48.93	\$53.82	\$58.72	\$63.61
Theater or auditorium: for each 100 seats or fraction thereof	\$58.57	\$64.43	\$70.28	\$76.14
Churches: for each church	\$58.57	\$64.43	\$70.28	\$76.14
Churches with meeting rooms: for each church	\$29.29	\$29.29	\$35.15	\$35.15
Commercial Laundromats/self-service laundry: per washing machine	\$17.57	\$17.57	\$21.08	\$21.08
Hospital, rest home, convalescent home: for each bed	\$58.57	\$64.43	\$70.28	\$76.14
Gasoline service station or repair garage	\$58.57	\$64.43	\$70.28	\$76.14
Carwash, self-service: per stall	\$58.57	\$64.43	\$70.28	\$76.14
Public restrooms/showers: for 12 plumbing fixtures units/fixtures thereof	\$58.57	\$64.43	\$70.28	\$76.14
Processing facility per office	\$102.98	\$102.98	\$123.58	\$133.87
<b>Sewer Connections Fee</b>				
<b>Service line size (each)</b>	<b>Residential</b>	<b>Non Resident</b>	<b>Residential</b>	<b>Non Resident</b>
Less than 4"	\$502.60	\$ 1,005.20	\$603.12	\$1,206.24
4"	\$735.60	\$ 1,507.80	\$809.16	\$1,618.36
Larger than 4"	\$1,005.20	\$ 2,010.40	\$1,206.24	\$2,412.48
Expansion fee	\$272.65	\$545.30	\$354.45	\$654.36
<b>Septic tank dumping</b>	<b>Residential</b>	<b>Non Resident</b>	<b>Residential</b>	<b>Non Resident</b>
Septic tank per dump	\$94.24	\$414.65	\$113.09	\$428.75
Portable toilet per dump	\$50.00		\$60.00	
Dump station per dump	\$20.00		\$24.00	
<b>Water and Sewer Service Rates</b>	<b>ST Rate</b>	<b>OT Rate</b>	<b>OT Rate</b>	<b>OT Rate</b>
Water & Sewer line locates- 2 business days notice per utility	no charge	\$108	\$119	\$122.51
Emergency water & sewer line locate per hour per hour	\$72.00	\$180	\$198.00	\$216.00
Water turn on or off - year round customers	no charge	\$78.50	\$86.35	\$93.60
Water Sample coliform testing per sample	\$57.00	\$145	\$159.50	\$174.00
<b>Sewer Revenue =</b>	\$734,704	\$808,174	\$881,645	\$955,115

# APPENDIX G: WATER RATE STUDY

WATER METERED SERVICE FEE	as of: 25Sep17	Current Rates	Rates to Cover Expenditures +10%	Rates to Cover Expenditures +20%	Rates to Cover Expenditures +30%
<b>Use Classification</b>		<b>Production Fee</b>	<b>Production Fee</b>	<b>Production Fee</b>	<b>Production Fee</b>
Heavy Industrial		\$1.60/1,000 gal	\$1.76/1,000 gal	\$1.92/1,000 gal	\$2.08/1,000 gal
Residential and Light Industrial		\$3.58/1,000 gal	\$3.94/1,000 gal	\$4.30/1,000 gal	\$4.65/1,000 gal
Special user (ship moored to dock temporarily/bulk water buyer)		\$3.52/1,000 gal	\$3.87/1,000 gal	\$4.22/1,000 gal	\$4.58/1,000 gal
<b>Service Line Size Charge</b>		<b>Monthly</b>	<b>Monthly</b>	<b>Monthly</b>	<b>Monthly</b>
1"		\$29.58	\$32.54	\$35.50	\$38.45
Larger than 1" and less than 2"		\$37.40	\$41.14	\$44.88	\$48.62
2"		\$43.24	\$47.56	\$51.89	\$56.21
Larger than 2" and less than 4"		\$70.12	\$77.13	\$84.14	\$91.16
4"		\$93.50	\$102.85	\$112.20	\$121.55
Larger than 4"		\$201.02	\$221.12	\$241.22	\$261.33
<b>NON METERED SERVICE</b>					
<b>Classification</b>		<b>Monthly</b>	<b>Monthly</b>	<b>Monthly</b>	<b>Monthly</b>
Single-family dwelling		\$29.58	\$31.35	\$35.50	\$38.45
Multifamily residence: per dwelling unit		\$29.58	\$31.35	\$35.50	\$38.45
Mobile home park: per rental space in mobile home park where water is available to a space which is used		\$29.58	\$32.53	\$35.50	\$38.45
Hotel, B&B or motel with individual bath: per room		\$14.79	\$16.27	\$17.75	\$19.23
Hotel, B&B and motel with individual bath and kitchen: per room		\$20.71	\$22.78	\$24.85	\$26.92
Boarding house/hotel w/o individ baths: per room or fraction thereof		\$8.87	\$9.76	\$10.64	\$11.53
Bunkhouse facility with central bath: per bunk		\$5.92	\$6.51	\$7.10	\$7.70
Bar or cocktail lounge: for every 25 seats or fraction thereof		\$29.58	\$32.54	\$35.50	\$38.45
Bar with restaurant: for every 25 seats or fraction thereof		\$59.16	\$65.10	\$70.99	\$76.91
Restaurants: for every 25 seats or fraction thereof		\$29.58	\$32.54	\$35.50	\$38.45
Clubs with bar and kitchen: for every 25 seats or fraction thereof		\$29.58	\$32.54	\$35.50	\$38.45
Clubs with kitchen: for every 25 seats or fraction thereof		\$20.71	\$22.78	\$24.85	\$26.92
Retail store/office: for every 12 plumbing fixture units/fraction thereof		\$29.58	\$32.54	\$35.50	\$38.45
<b>Schools</b>					
Public or private high schools or colleges: for each 15 persons or fraction thereof in average daily full-time attendance		\$29.58	\$32.54	\$35.50	\$38.45
Public or private elementary schools: for each 25 persons or fraction thereof in average daily attendance		\$29.58	\$32.54	\$35.50	\$38.45
Public or private child care centers: for each 25 persons or fraction thereof in average daily attendance		\$29.58	\$32.54	\$35.50	\$38.45
Theater or auditorium: for each 100 seats or fraction thereof		\$29.58	\$32.54	\$35.50	\$38.45
Churches: for each church		\$29.58	\$32.54	\$35.50	\$38.45
Churches with meeting rooms: for each church		\$44.37	\$48.92	\$53.24	\$57.60
Commercial Laundromats/self-service laundry: per washing machine		\$14.79	\$16.27	\$17.75	\$19.23
Hospital, rest home, convalescent home: for each bed		\$8.87	\$9.76	\$10.64	\$11.53
Gasoline service station or repair garage		\$29.58	\$32.54	\$35.50	\$38.45
Carwash, self-service: per stall		\$29.58	\$32.54	\$35.50	\$38.45
<b>Water Revenue =</b>		<b>\$722,060</b>	<b>\$794,266</b>	<b>\$866,472</b>	<b>\$938,678</b>

# APPENDIX H: REFUSE RATE STUDY

Disposal Fees	Unit	Current Rates		Rates to Cover Expenditures		Rates to Cover Expenditures +10%		Rates to Cover Expenditures +20%		Rates to Cover Expenses +30%	
		Rate	Sunday Rate	Holiday Rate	Rate	Sunday Rate	Holiday Rate	Rate	Sunday Rate	Rate	Holiday Rate
Residential & Commercial Refuse Construction & Demolition Materials	Cubic Yard	\$5.93			\$5.57			\$6.68		\$7.24	
Hazardous Materials	Cubic Yard	\$9.35			\$8.79			\$10.54		\$11.43	
Asbestos Materials	Gallon	\$8.72			\$8.19			\$9.83		\$10.65	
Scrap Metal	Cubic Yard	\$11.07			\$10.23			\$126.68		\$139.40	
Major Household Appliances	Cubic Yard	\$16.94			\$15.92			\$19.10		\$20.70	
Refrigerators/Freezers	Each	\$8.44			\$7.93			\$9.52		\$10.31	
Vehicles & Light Duty Trucks	Each	\$50.20			\$47.19			\$56.63		\$61.35	
Large Trucks & Equipment	Each	\$227.81			\$214.14			\$256.97		\$278.38	
Campers/House Trailers Under 32 ft.	Cubic Yard	\$16.94			\$15.92			\$19.10		\$20.70	
Campers/House Trailers Over 32 ft.	Each	\$188.57			\$177.26			\$212.71		\$230.44	
	Each	\$376.05			\$353.49			\$424.19		\$469.54	
<b>Refuse Pick-Up Service (Once/Week)</b>											
Residential											
1-3 Containers	Month	\$49.47			\$46.50			\$55.80		\$60.45	
Each Additional Container	Each	\$4.94			\$4.64			\$5.92		\$6.42	
Self Service at Baler Facility	Month	\$32.02			\$30.10			\$36.12		\$39.13	
Commercial											
1-3 Containers	Month	\$49.47			\$46.50			\$55.80		\$60.45	
Each Additional Can	Each	\$4.94			\$4.64			\$5.92		\$6.42	
<b>Dumpster Placement, Rental, Tipping</b>											
Dumpster Placement or Removal											
Regular Dumpster (4-8 cubic yard)	Each	\$54.50			\$51.23			\$61.48		\$66.60	
High Capacity Dumpster (20 cubic yard)	Each	\$190.75			\$179.31			\$215.17		\$233.10	
20' Enclosed Connex for Recycling	Each	\$109.00			\$102.46			\$122.95		\$133.20	
Dumpster Rental											
4 Cubic Yard	Month	\$38.32			\$36.02			\$43.22		\$46.83	
6 Cubic Yard	Month	\$56.23			\$52.86			\$63.43		\$68.72	
8 Cubic Yard	Month	\$75.37			\$70.85			\$85.02		\$92.11	
20' Enclosed Connex for Recycling	Month	\$109.00			\$102.46			\$122.95		\$133.20	
Dumpster Tip											
4 Cubic Yard	Each	\$56.23	\$84.35	\$112.46	\$52.86	\$79.29	\$105.72	\$63.43	\$95.15	\$68.72	\$103.08
6 Cubic Yard	Each	\$85.60	\$128.40	\$171.20	\$80.46	\$120.69	\$160.92	\$96.55	\$144.83	\$104.60	\$156.90
8 Cubic Yard	Each	\$113.71	\$170.57	\$227.42	\$106.89	\$160.33	\$213.78	\$128.27	\$192.41	\$138.96	\$208.44
20 Cubic Yard	Each	\$239.80	\$359.70	\$479.40	\$225.41	\$337.97	\$450.82	\$270.49	\$405.74	\$293.03	\$439.55
20' Enclosed Connex for Recycling	Each	\$190.75	\$286.13	\$381.50	\$179.31	\$268.97	\$358.62	\$215.17	\$322.76	\$233.10	\$349.65
		Total Revenue - \$1,113,486.84	Total Revenue - \$1,044,952.63		Total Revenue - \$1,149,447.80		Total Revenue - \$1,235,943.10		Total Revenue - \$1,358,438.30		