

Mayor  
James Kallander

Council Members  
Keith van den Broek  
James Kacsh  
David Allison  
Bret Bradford  
EJ Cheshier  
David Reggiani  
Robert Beedle

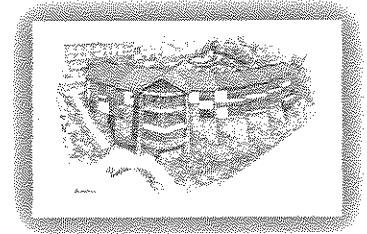
City Manager  
Mark Lynch

City Clerk  
Susan Bourgeois

Deputy Clerk  
Erika Empey  
Robyn Kincaid

Student Council  
Jessica Smyke

**REGULAR COUNCIL MEETING  
DECEMBER 1, 2010 @ 7:30 PM  
LIBRARY MEETING ROOM**



**AGENDA**

**A. CALL TO ORDER**

**B. INVOCATION AND PLEDGE OF ALLEGIANCE**

I pledge allegiance to the Flag of the United States of America, and to the republic for which it stands, one Nation under God, indivisible with liberty and justice for all.

**C. ROLL CALL**

Mayor James Kallander, Council members Keith van den Broek, James Kacsh, David Allison, Bret Bradford, EJ Cheshier, David Reggiani and Robert Beedle

**D. APPROVAL OF REGULAR AGENDA..... (voice vote)**

**E. DISCLOSURES OF CONFLICTS OF INTEREST**

**F. COMMUNICATIONS BY AND PETITIONS FROM VISITORS**

1. Guest Speakers
  - a. Kathy Zamudio (safe routes to school)
  - b. Buck Adams – UBS Financial Services..... (page 1)
2. Audience comments regarding agenda items..... (3 minutes per speaker)
3. Chairpersons and Representatives of Boards and Commissions

**G. APPROVAL OF CONSENT CALENDAR..... (roll call vote)**

4. Record excused absence for Mayor James Kallander (work-related) from the 11-03-10 regular meeting.
5. Mayor appointment and Council concurrence to fill..... (page 35)  
seat on Planning & Zoning Commission
6. Mayor appointment and Council concurrence to fill..... (page 40)  
seat on Health Services Board
7. Resolution 12-10-63..... (page 43)  
A resolution of the City Council of the City of Cordova, Alaska, approving the Final Plat of Cabin Ridge Phase I Amendment #1.
8. Resolution 12-10-64..... (page 46)  
A resolution of the City Council of the City of Cordova, Alaska supporting increased public support for arts/humanities in Alaska communities.
9. Resolution 12-10-65..... (page 49)  
A resolution of the City Council of the City of Cordova, Alaska, authorizing amendment to the 2010 budget and supplemental appropriation in the amount of \$26,925 for the general fund # 101, for the payment to Peninsula Scrap and Salvage Company, invoice # SR10-576 for vehicle removal.
10. Resolution 12-10-66..... (page 51)  
A resolution of the City Council of the City of Cordova, Alaska, amendment to the 2010 budget and authorizing the transfer of money from the general fund to the permanent reserve fund in the amount of \$995,922.

**H. APPROVAL OF MINUTES..... (voice vote)**

11. Minutes of 10-13-10 Council Work Session..... (page 53)
12. Minutes of 11-03-10 Regular Council Meeting..... (page 58)
13. Minutes of 11-03-10 Council Budget Work Session..... (page 63)

**I. CONSIDERATION OF BIDS - None**

## **J. REPORTS OF OFFICERS**

- 14. Mayor's Report
- 15. Manager's Report
- 16. City Clerk's Report
- 17. Staff Reports
  - a. Tom Cohenour, COR, Director of Public Works – School Gym & Reno updates
  - b. Moe Zamarron, COR, Cordova Center Project
  - c. Chief Baty, CPD - timeline for E-911..... (page 66)

## **K. CORRESPONDENCE**

- 18. Letter from Denise Branshaw in re ferry schedule..... (page 68)
- 19. Letter from State Petroleum Property Assessor in re TY 2006 supplemental roll..... (page 70)

## **L. ORDINANCES AND RESOLUTIONS**

- 20. Ordinance 1077..... (voice vote)(page 71)  
An ordinance of the City of Cordova enacting Chapter 18.46 of the Cordova Municipal Code to establish standards for the siting, construction, and operation of wind energy systems (wind turbines).
- 21. Resolution 12-10-62..... (roll call vote)(page 76)  
A resolution of the City Council of the City of Cordova, Alaska, adopting an operating budget for fiscal year 2011 in the amount of \$29,202,241.

## **M. UNFINISHED BUSINESS – None**

## **N. NEW & MISCELLANEOUS BUSINESS**

- 22. City Manager Contract approval..... (roll call vote)(page 128)
- 23. Council discussion of School District modular buildings..... (page 134)  
Jim Nygaard, Superintendent of Schools
- 24. Customer dispute of utility bill (CMC 14-04-100 billing errors and disputes)..... (voice vote)(page 136)
- 25. Council discussion concerning City lobbyist RFP
- 26. Pending Agenda and Calendar..... (page 141)

## **O. AUDIENCE PARTICIPATION**

## **P. COUNCIL COMMENTS**

- 27. Council Comments

## **Q. EXECUTIVE SESSION**

- 28. Update on negotiations with AIGCO

## **R. ADJOURNMENT**

Executive Sessions: Subjects which may be discussed are: (1) Matters the immediate knowledge of which would clearly have an adverse effect upon the finances of the government; (2) Subjects that tend prejudice the reputation and character of any person; provided that the person may request a public discussion; (3) Matters which by law, municipal charter or code are required to be confidential; (4) Matters involving consideration of governmental records that by law are not subject to public disclosures.

**If you have a disability that makes it difficult to attend city-sponsored functions,  
you may contact 424-6200 for assistance.**



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November 19, 2010

City Council  
City of Cordova  
P.O. Box 1210  
Cordova, Alaska 99574

Dear Council members,

As requested, we have performed research on your behalf into the types of investments held by other permanent type funds in Alaska. I have attached a brief spreadsheet listing the various funds, as well as their respective asset allocations. Some list their allocations only by broad asset class, for example, Domestic stocks, while others differentiate their investments to a greater degree, such as, Domestic Large-Cap, Domestic Mid-Cap, Domestic Small-Cap, etc. In order to provide more clarity, we have only broken the asset classes out by broad description.

While they vary widely in the extent of their diversification and the complexity of their asset allocation, on average, most of the permanent type funds in Alaska allocate their investments across multiple asset classes, to include Domestic Stocks, International Stocks, Fixed Income and some form of non-traditional asset class such as Real Estate, Alternative Investments, Private Equity, etc.

During the course of this research we also looked at several of the most highly respected and successful endowments in the nation, to include Harvard and Yale. What becomes readily apparent when reviewing how these endowments allocate their investments today, is their heavy weighting to alternative type asset classes, which include, among other things, commodities, private equity, absolute return strategies, as well as real estate.

We have also attached an excellent educational presentation prepared by UBS on the concept and theories behind why asset allocation is so important to the long-term success of any investment portfolio. During the course of the presentation before the council on December 1<sup>st</sup>, I will review some of these ideas in more detail. The performance results and volatility between portfolios where asset allocation is utilized versus those where it is not, is compelling.

I look forward to meeting with you on December 1<sup>st</sup> and exploring these concepts further. Thank you for your support and giving UBS the opportunity to work with you on helping Cordova preserve and grow your investments.

Sincerely,

Buck Adams, CFP®, CIMA® ChFC®,  
Senior Vice President – Investments

Enc: Asset allocation presentation, Permanent fund spreadsheet

## Permanent Funds in Alaska

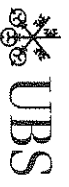
|                                   | Fixed Income | Domestic Equity | International Equity | Real Estate/Alternatives |
|-----------------------------------|--------------|-----------------|----------------------|--------------------------|
| Kenai Airport Permanent Fund      | 45           | 35              | 15                   | 5                        |
| Municipality of Anchorage Trust   | 35           | 45              | 15                   | 5                        |
| Fairbanks Permanent Fund          | 45           | 45              | 10                   | 5                        |
| Valdez Permanent Fund             | 60           | 27              | 13                   | 0                        |
| Anchorage Police/ Fire Retirement | 28           | 44              | 16                   | 12                       |
| Alaska Permanent Fund             | 22           | 24              | 26                   | 28                       |
| <b>Average Allocation</b>         | <b>40</b>    | <b>35</b>       | <b>15</b>            | <b>10</b>                |

# The Case For Asset Allocation

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11/04/2010

Buck Adams  
 CFP® , CIMA®, ChFC®R



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## Asset allocation

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# What is asset allocation?

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Asset allocation is a fundamental principle of investing. It involves diversifying your portfolio across a variety of different asset classes such as stocks, bonds and cash to help increase potential returns at a level of risk you find acceptable.

**By helping you understand how asset allocation works, we can help you better pursue your investment objectives.**

## Building your wealth

How often have you been tempted to move from one hot investment sector to another?

## Preserving your wealth

Do you worry about the effects of market volatility on your investments?

## Maintaining your lifestyle

Do you wonder how to find the optimal balance of growth and income investments in your portfolio?

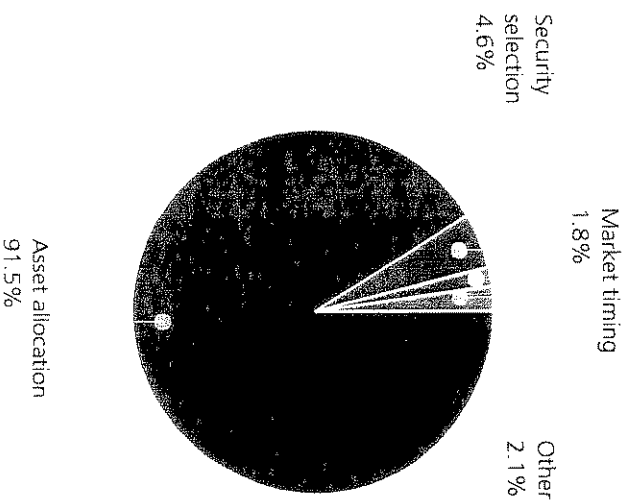
Asset allocation does not assure profits or prevent against losses from an investment portfolio or account in a declining market.



# The importance of asset allocation

Strategic asset allocation can help manage portfolio risk while stabilizing returns.

## Asset allocation decisions outweigh other factors



In 1991, a landmark study concluded that asset allocation explained over 91% of the variation of portfolio returns. Previously, many had believed the difference was due to security selection.

Source: "Determinants of Portfolio Performance II: An Update," by Gary P. Brinson, Brian D. Singer and Gilbert L. Beebower, *Financial Analysts Journal*, May/June, 1991.

Asset allocation does not assure profits or prevent against losses from an investment portfolio or account in a declining market.

# The building blocks of an investment portfolio

Determining the appropriate mix of investments for your portfolio is very personal, based on your individual goals, time horizon and ability to tolerate risk.

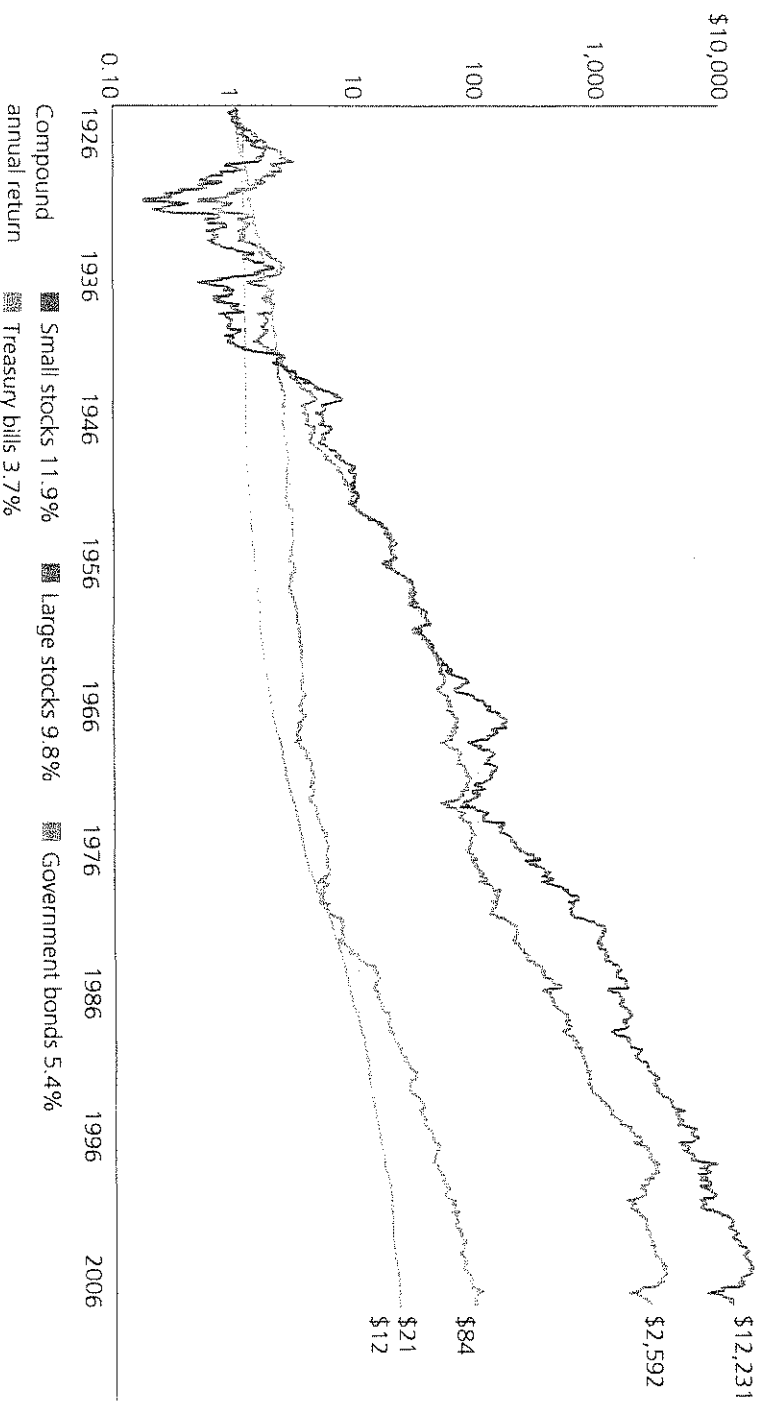
| Stocks               | Bonds                      | Cash <sup>1</sup> | Alternative investments |
|----------------------|----------------------------|-------------------|-------------------------|
| U.S. stocks          | U.S. government bonds      |                   | Private equity          |
| International stocks | Municipal bonds            |                   | Hedge funds             |
| Growth stocks        | Corporate bonds            |                   | Real estate             |
| Value stocks         | High yield bonds           |                   | Managed futures         |
| Large-cap stocks     | Mortgage backed securities |                   |                         |
| Mid-cap stocks       | Foreign bonds              |                   |                         |
| Small-cap stocks     |                            |                   |                         |

With a thorough understanding of your investor profile, we can work with you to build an asset allocation strategy for your particular goals.

<sup>1</sup> Represents securities commonly considered to be cash equivalents due to their short-term maturities and high level of liquidity.

# Understanding risks and rewards

The reward for taking on risk is the potential to earn greater investment returns. Stocks, for example, experience greater market fluctuations than bonds and cash but have historically provided higher returns. Typically, the longer your time horizon, the better you are able to tolerate risk.



Past performance is no guarantee of future results. Hypothetical value of \$1 invested at the beginning of 1926, through December 31, 2009. Assumes reinvestment of income and no transaction costs or taxes. This is for illustrative purposes only and not indicative of any investment.

Small stocks in this example are represented by the fifth capitalization quintile of stocks on the NYSE for 1926-1981 and the performance of the Dimensional Fund Advisors, Inc. (DFA) U.S. Micro Cap Portfolio thereafter. Large stocks are represented by the Standard & Poor's 500®, which is an unmanaged group of securities and considered to be representative of the stock market in general. Government bonds are represented by the 20-year U.S. government bond, Treasury bills by the 30-day U.S. Treasury bill, and inflation by the Consumer Price Index. Underlying data is from the Stocks, Bonds, Bills, and Inflation® (SBBBI) Yearbook, by Roger G. Ibbotson and Rex Sinquefeld, updated annually. An investment cannot be made directly in an index.

Stocks represent ownership in a corporation, while bonds, if held to maturity, offer a fixed rate of return and fixed principal value. Small company stocks are generally more volatile than large company stocks. Government bonds and treasury bills are guaranteed by the full faith and credit of the U.S. government as to the timely payment of principal and interest, while corporate bonds are not guaranteed.

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# Market leadership is unpredictable

The key to diversification is understanding that no single asset class tends to perform well consistently. Diversification involves spreading your money among various investments so potential gains can offset potential losses. We believe your portfolio should be diversified *between* and *within* asset classes. Diversifying your portfolio can increase the opportunity to benefit from the next market leader.

| Return from the Real Market Index: |       |       |        |        |        |       |       |       |       |       |       |       |       |        |        |        |       |       |       |       |        |        |       |
|------------------------------------|-------|-------|--------|--------|--------|-------|-------|-------|-------|-------|-------|-------|-------|--------|--------|--------|-------|-------|-------|-------|--------|--------|-------|
|                                    | 1987  | 1988  | 1989   | 1990   | 1991   | 1992  | 1993  | 1994  | 1995  | 1996  | 1997  | 1998  | 1999  | 2000   | 2001   | 2002   | 2003  | 2004  | 2005  | 2006  | 2007   | 2008   | 2009  |
| 24.63%                             | 29.47 | 38.92 | 43.83  | 51.19  | 29.14  | 32.56 | 7.78  | 37.77 | 32.44 | 31.85 | 27.02 | 43.09 | 22.83 | 14.02  | -11.43 | 48.54  | 22.25 | 13.45 | 26.28 | 11.10 | -28.92 | 34.47  |       |
|                                    | 28.27 | 30.12 | 0.26   | 46.05  | 18.12  | 23.77 | 9.62  | 37.77 | 32.44 | 31.85 | 27.02 | 43.09 | 22.83 | 14.02  | -11.43 | 48.54  | 22.25 | 13.45 | 26.28 | 11.10 | -28.92 | 34.47  |       |
| 94                                 | 24.89 |       | 4.16   | 41.70  | 18.91  | 0.38  | 37.18 | 31.78 | 19.94 | 27.02 |       | 46.03 | 18.33 | 18.27  |        | 7.05   | 33.79 | 31.59 |       |       |        |        |       |
|                                    |       | 20.17 |        |        | 17.72  | 9.64  |       | -1.54 | 31.04 | 21.37 | 31.48 |       | 21.26 | 3.02   | -9.23  | -15.94 | 38.57 | 47.1  | 18.37 |       |        | 24.15  |       |
|                                    |       |       |        |        |        |       |       |       |       |       |       |       |       |        |        |        |       |       |       |       |        |        |       |
|                                    |       | 20.37 |        | 6.21   | -17.41 | 33.03 | 7.77  | 13.37 |       | 28.44 | 16.50 | 22.38 | 18.17 | 20.91  | -7.79  | 20.48  |       | 14.31 | 4.55  | 15.46 | 5.77   | -37.60 | 27.17 |
|                                    |       |       |        |        |        |       |       |       |       |       |       |       |       |        |        |        |       |       |       |       |        |        |       |
| 7.11                               | 17.23 |       | 9.58   | -19.51 |        |       |       |       | 25.75 | 11.26 | 12.94 | 1.23  |       | -14.17 | 12.45  | 21.65  | 25.83 | 11.49 | 4.15  | 13.35 |        | -38.44 | 20.58 |
| 18.77                              | 11.77 | 12.43 | -21.77 | 18.00  | 16.99  |       | -2.43 |       | 6.05  |       | 2.55  | 1.53  | 12.44 | 20.43  | 17.88  | 28.75  | 16.38 | 13.27 | 9.07  | 1.57  | -38.54 |        |       |
| -10.48                             | 30.1  | 10.54 | -23.45 | 12.14  | -12.17 | 23.77 |       |       | 11.21 |       | 1.78  | -6.45 | 1.49  | -22.43 | -21.44 | -30.26 | 14.16 | 13.13 | 7.41  | 3.17  | -9.78  | -43.43 |       |

**Small Cap Value**, represented by the Russell 2000 Value Index, contains those Russell 2000 securities with a less-than-average growth orientation. Securities in this index generally have lower price-to-book and price-to-earnings ratios than those in the Russell 2000 Growth Index.

**Small Cap Growth**, represented by the Russell 2000 Growth Index, contains those Russell 2000 securities with a greater-than-average growth orientation. Securities in this index generally have higher price-to-book and price-to-earnings ratios than those in the Russell 2000 Value Index.

**International Stocks**, represented by the MSCI EAFE Index, is a Morgan Stanley Capital International index that is designed to measure the performance of the developed stock markets of Europe, Australasia, and the Far East.

**Large Cap Stocks**, represented by the Russell 1000 Index, which measures the performance of the 1,000 largest companies in the Russell 3000 Index.

**Large Cap Growth and Large Cap Value**, represented by the Russell 1000 Growth and the Russell 1000 Value Indexes. The Russell 1000 Growth Index measures the performance of those Russell 1000 companies with higher price-to-book ratios and higher forecasted growth values. The Russell 1000 Value Index measures the performance of those Russell 1000 companies with lower price-to-book ratios and lower forecasted growth values.

**US Bonds**, represented by the Barclays Capital U.S. Aggregate Bond Index, includes US government, corporate, and mortgage-backed securities with maturities up to 30 years.

**Small Cap Stocks**, represented by the Russell 2000 Index. The Russell 2000 is a market-value-weighted index of the 2000 smallest stocks in the broad-market Russell 3000 Index. These securities are traded on the NYSE, AMEX and NASDAQ.

Source: UBS Global Asset Management.

Data as of 12/31/09. For illustrative purposes only. Security indices are unmanaged. They assume reinvestment of distributions and interest payments and do not take into account fees, taxes and other charges. Such fees and charges would reduce performance. It is not possible to invest directly in an index. Past performance does not guarantee future results.

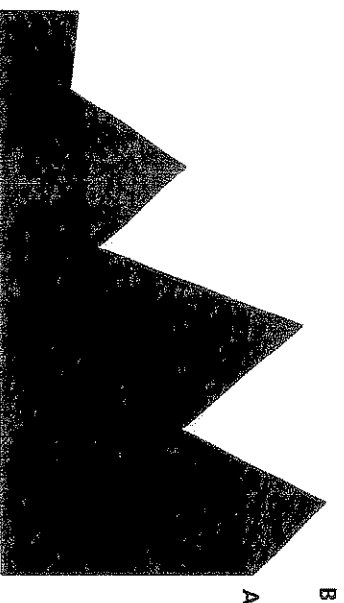


## Diversification can reduce portfolio volatility

Historically, the returns of certain asset classes have a low correlation, meaning they have not typically moved up and down at the same time. By investing in two or more asset classes with low or negative correlation, you may be able to reduce your portfolio's overall risk and volatility.

If one asset class declines, another asset class in your diversified allocation may rise and thereby help dampen portfolio fluctuation.

### Individual asset classes



■ Asset class A

● Asset class B

### Combined asset classes



■ Combined asset classes

**Performance of asset classes A and B differs over time.**

**Owning both A and B may help make overall returns less volatile.**

Information shown is for illustrative purposes only and is not meant to represent the performance of any particular investment or asset class. It is rare to find two perfectly negatively correlated asset classes as shown in the diagram above. Asset classes with low or moderate correlation should still reduce overall volatility. However, there is no guarantee that combining two asset classes will reduce a portfolio's overall volatility.

# How you can benefit from low correlation during bear markets

Because stocks and bonds have traditionally had a low correlation, an allocation to bonds can help offset declining stock prices during a bear market.

## The performance of stocks and bonds in bear markets

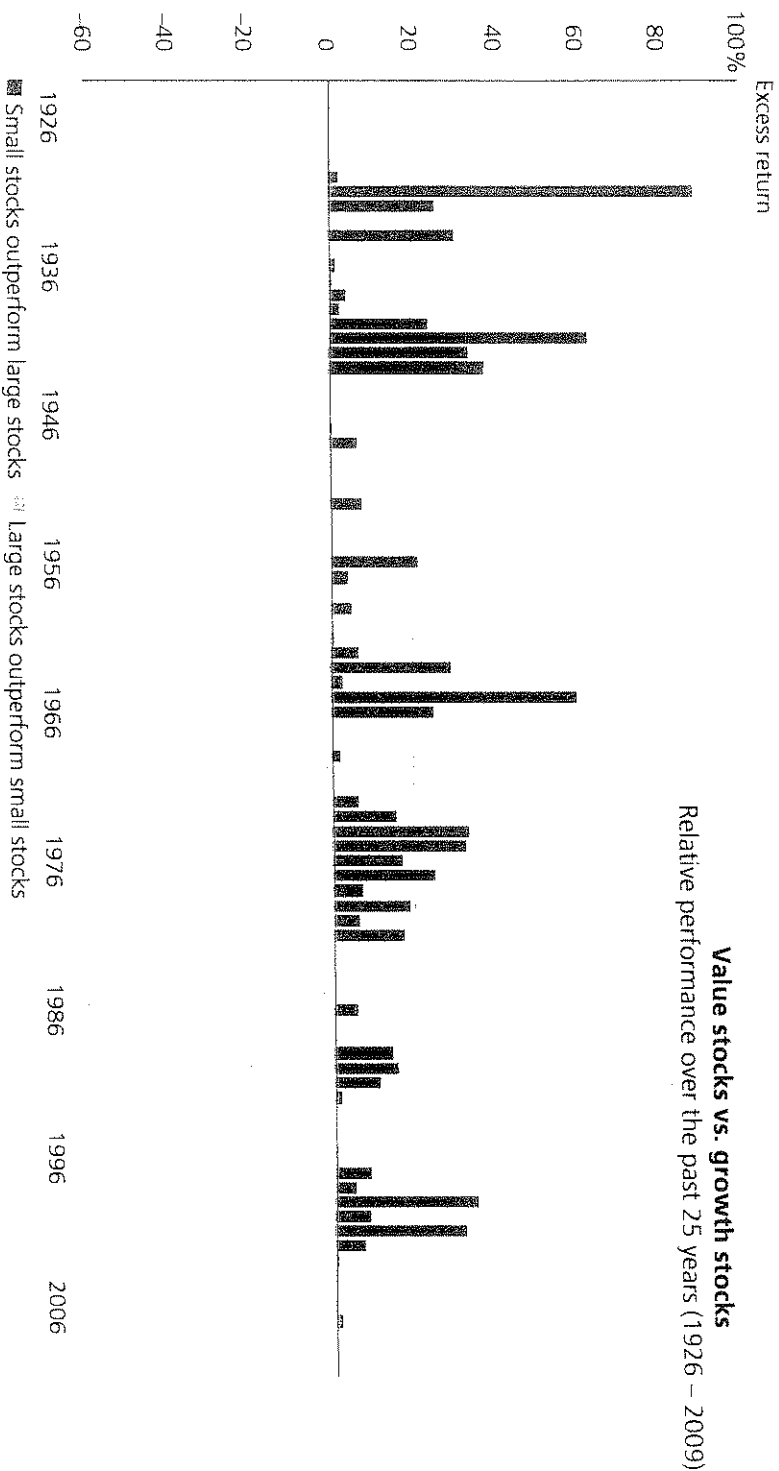
|                                | U.S. stocks | Bear market           | U.S. bonds |
|--------------------------------|-------------|-----------------------|------------|
| As stocks fell<br>in value ... | - 14.3%     | Jan. 1977 – Feb. 1978 | + 3.2%     |
|                                | - 16.5%     | Dec. 1980 – July 1982 | + 21.6%    |
|                                | - 29.6%     | Sep. 1987 – Nov. 1987 | + 2.2%     |
|                                | - 14.7%     | June 1990 – Oct. 1990 | + 3.8%     |
|                                | - 13.4%     | May 1998 – Aug. 1998  | + 3.7%     |
|                                | - 33.0%     | Mar. 2000 – Dec. 2002 | + 32.3%    |
|                                | -50.17%     | Oct. 2007 – Feb. 2009 | +7.04      |

... bonds rose,  
dampening  
volatility.

Source: Russell Mellon Analytical Services, UBS Financial Services Inc. Manager Research Group. Past performance does not guarantee future results. Investing involves risk. The information shown is for illustrative purposes only and is based on index results. Returns shown above are cumulative returns for the time periods listed. Time periods start on the first day of the initial month and end on the last day of the final month. U.S. stocks are represented by the S&P 500® index. U.S. bonds are represented by the Barclays Capital Aggregate Bond Index. Indexes are not available for direct investment and reflect an unmanaged universe of securities, which does not take into account advisory or transaction fees, all of which will reduce their overall return. Please see the page entitled "Description of indexes" at the end of this section for more information on the indexes listed in this presentation.

## Benefits of diversifying within an asset class

We believe it is prudent to diversify within a single asset class. For example, within U.S. stocks there are different investment styles, such as growth and value, and different market capitalizations, such as large- and small-cap. Each subcategory offers its own risk/reward characteristics—and an opportunity to manage risk by reducing your exposure to any one type of investment.



Past performance is no guarantee of future results. This is for illustrative purposes only and not indicative of any investment. An investment cannot be made directly in an index.

Small stocks in this example are represented by the fifth capitalization quintile of stocks on the NYSE for 1926–1981 and the performance of the Dimensional Fund Advisors, Inc. (DFA) U.S. Micro Cap Portfolio thereafter. Large stocks are represented by the Standard & Poor's 500®, which is an unmanaged group of securities and considered to be representative of the stock market in general. An investment cannot be made directly in an index. The average return represents a compound annual return. The data assumes reinvestment of all income and does not account for taxes or transaction costs.

Small company stocks are generally more volatile than large company stocks.

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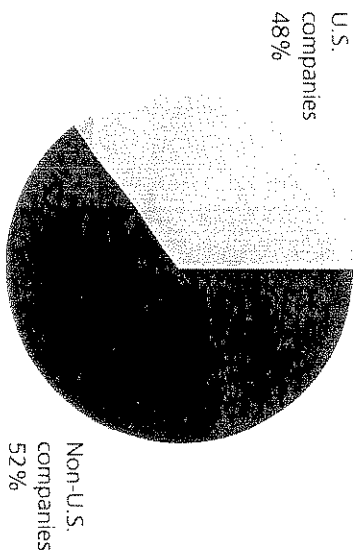
## Gaining exposure to the global marketplace

Non-U.S. stocks can provide another degree of diversification to your portfolio, plus the potential for increased returns. Some of the most well-known and successful companies are found outside the U.S.

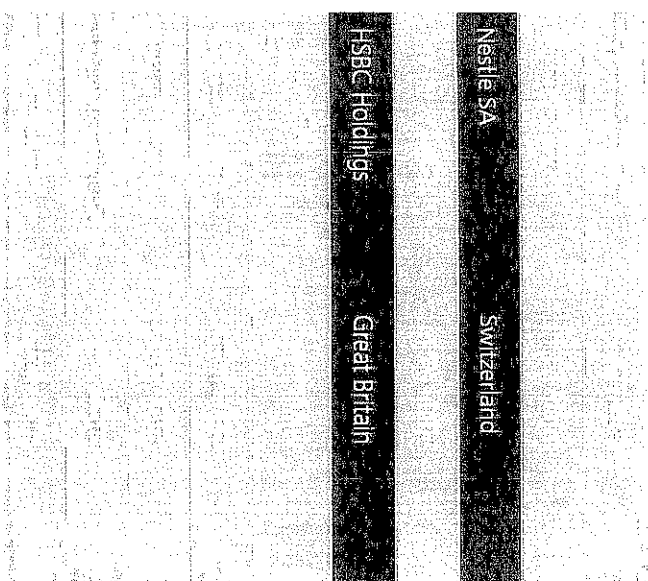
By not allocating a portion of your investment portfolio to international stocks, you could be missing out on an important source of potential returns.

### Global stock market capitalization\*

100% = \$49 trillion



### S&P 100 Global Top 10 Holdings\*\*



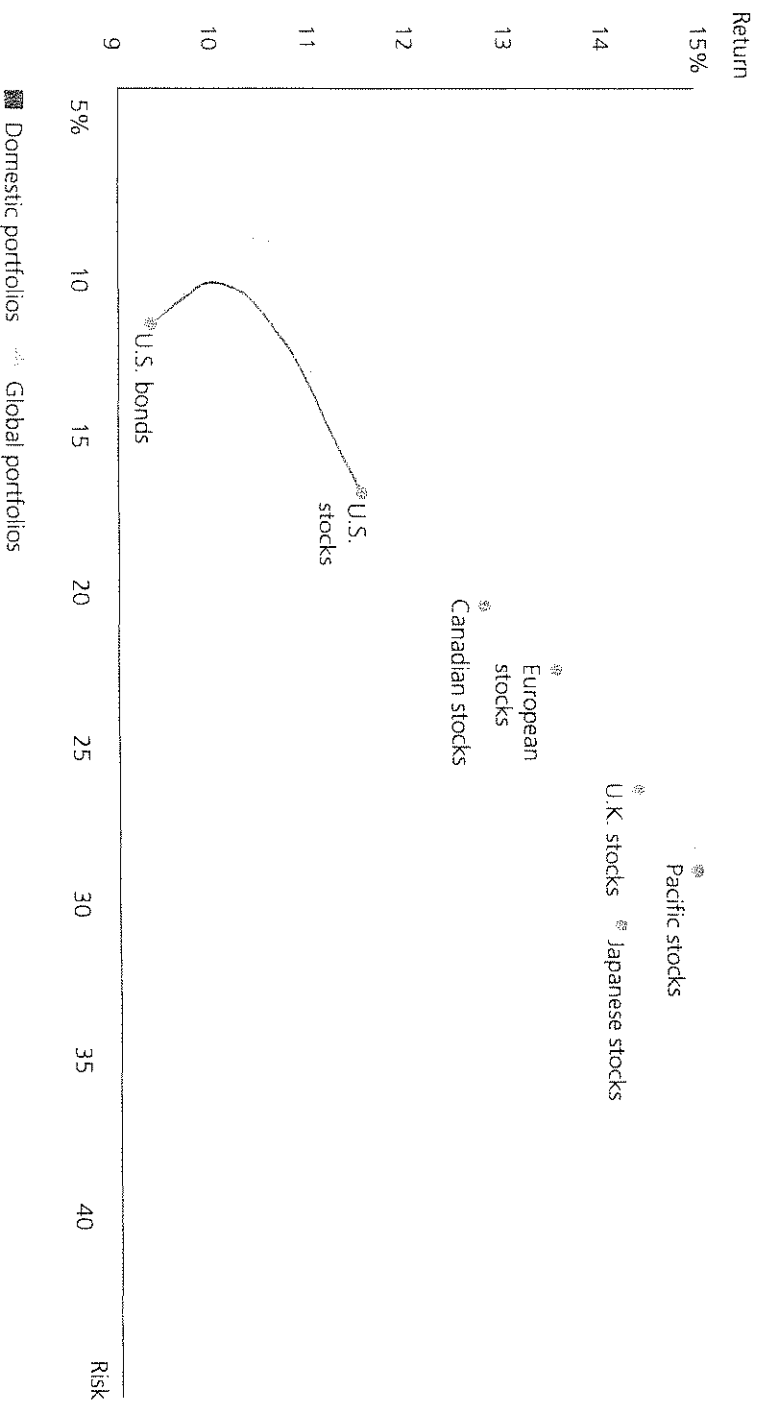
\* Source: World Federation of Exchanges, as of March 2010. Foreign investments may be exposed to certain risks not typically involved in domestic investments, such as exchange rate fluctuations, adverse political and economic developments, imposition of currency exchange controls or other foreign laws or restrictions.

\*\* As of July 13, 2010



# International enhances domestic portfolios

1970 – 2009



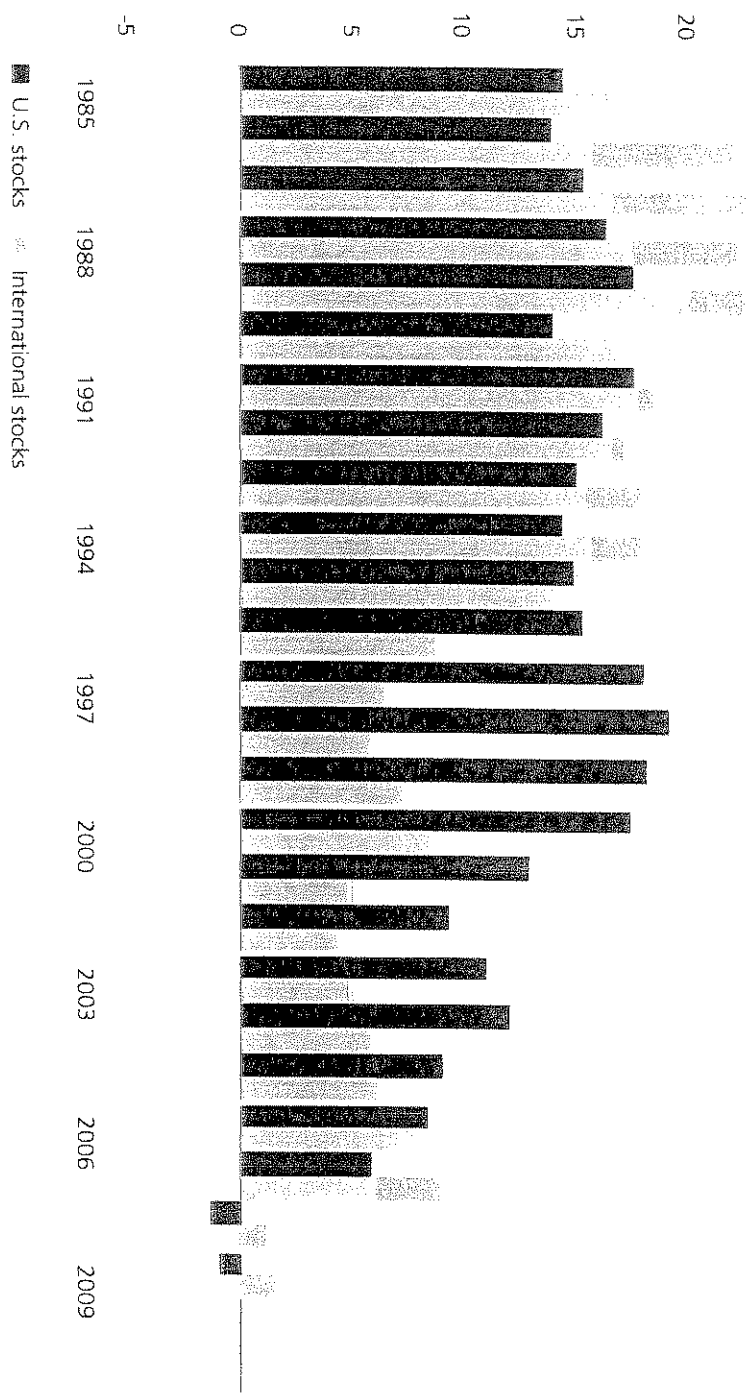
Past performance is no guarantee of future results. Data expressed in U.S. dollars. Risk and return are based on 1970–2009 annual data. This is for illustrative purposes only and not indicative of any investment. An investment cannot be made directly in an index. U.S. bonds in this example are represented by the 20-year U.S. government bond and U.S. stocks by the Standard & Poor's 500® which is an unmanaged group of securities and considered to be representative of the stock market in general. Canadian stocks are represented by the Morgan Stanley Capital International Canada Index, European stocks by the Morgan Stanley Capital International Europe except U.K. index, U.K. stocks by the Morgan Stanley Capital International U.K. index, Japanese stocks by the Morgan Stanley Capital International Japan Index, and Pacific stocks by the Morgan Stanley Capital International Pacific Japan Index. Risk and return are measured by standard deviation and arithmetic mean return, respectively. Standard deviation measures the fluctuation of returns around the arithmetic average return of the investment. The higher the standard deviation, the greater the variability (and thus risk) of the investment returns. The data assumes reinvestment of all income and does not account for taxes or transaction costs.

Investing in foreign securities presents certain unique risks not associated with domestic investments such as currency fluctuations and political and economic changes. This may result in greater share price volatility.

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## Diversifying across global and domestic stocks

Just as there's no way to predict which asset class will outperform in any given year, there's no way of knowing which of the world's stock markets will generate the best returns. Diversifying your holdings geographically is another way to potentially optimize your asset allocation.

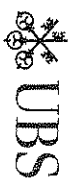


Past performance is no guarantee of future results. Based on data from 1976-2009. Calculated using rolling 10-year average returns. This is for illustrative purposes only and not indicative of any investment. An investment cannot be made directly in an index.

U.S. stocks in this example are represented by the Standard & Poor's 500® which is an unmanaged group of securities and considered to be representative of the stock market in general and international stocks by the Morgan Stanley Capital International Europe, Australasia, and Far East (EAFE®) index. All values are expressed in U.S. dollars. The average return represents a compound annual return. The data assumes reinvestment of income and does not account for taxes or transaction costs.

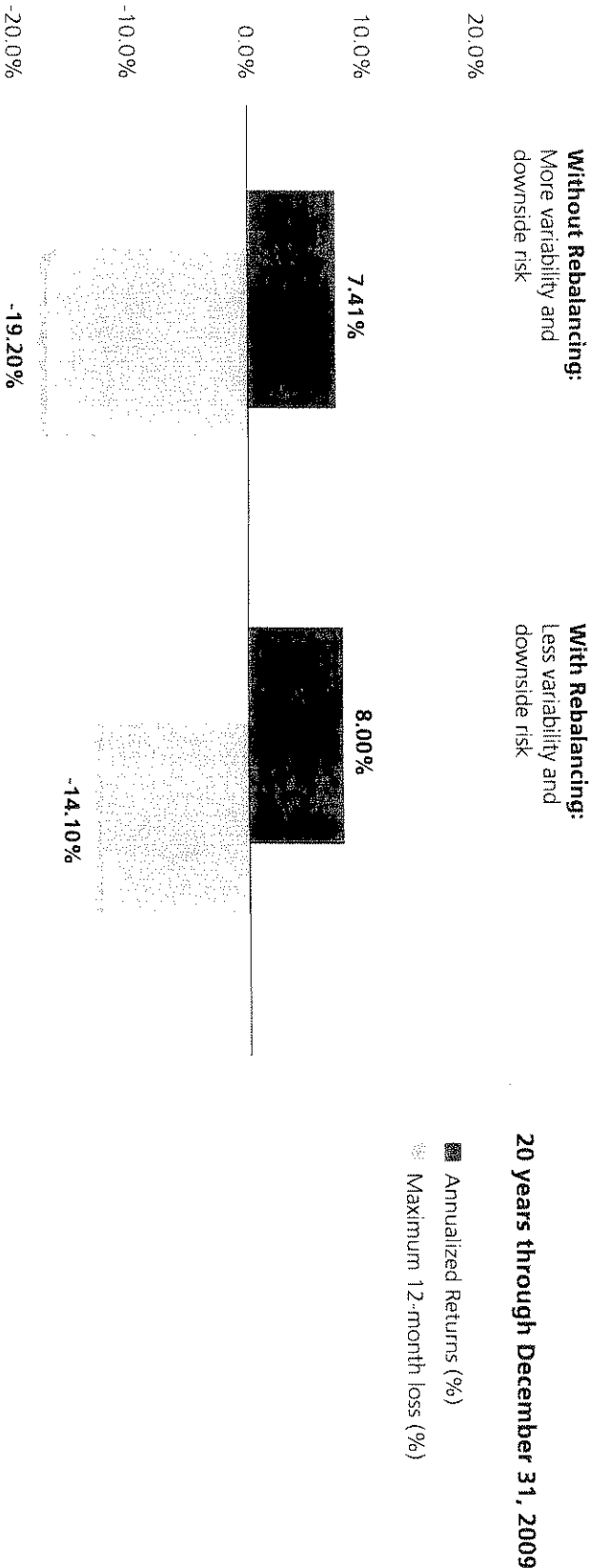
Investing in foreign securities presents certain unique risks not associated with domestic investments such as currency fluctuations and political and economic changes. This may result in greater share price volatility.

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# Rebalancing can help to manage volatility

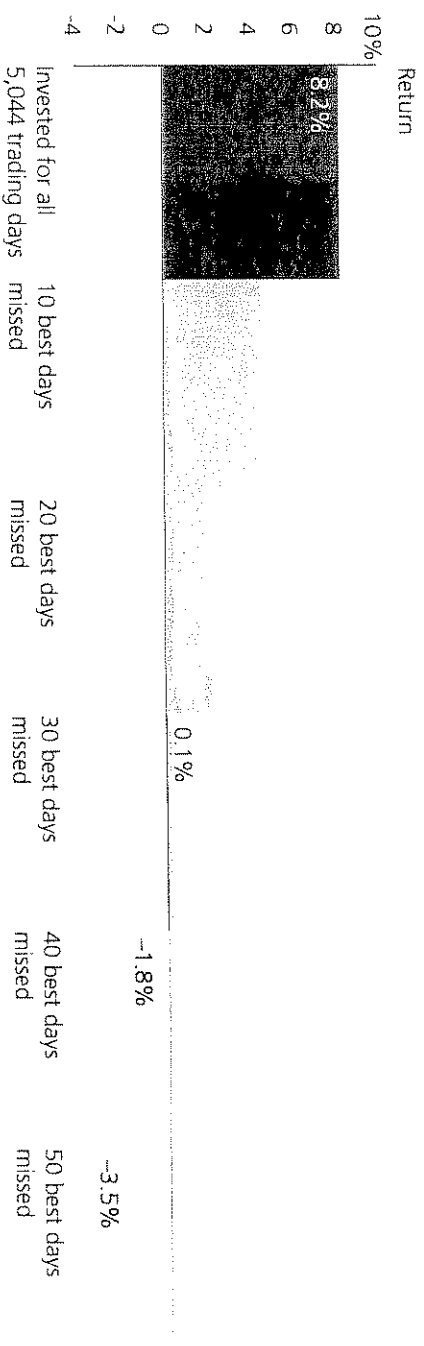
Portfolios that are rebalanced even once a year are significantly less volatile than portfolios that have not been rebalanced.



Source: UBS Global Asset Management. For illustrative purposes only. The example above is based on a hypothetical portfolio consisting of 40% S&P 500 index and 60% Barclays Capital Treasury Index. The indices are unmanaged and are not available for direct investment. The portfolio rebalanced annually was rebalanced every January during the 20-year period. Maximum loss is based on any rolling 12-month period during the 20-year period. Past performance is no guarantee of future results. Rebalancing alone does not ensure gains or prevent losses from occurring in a portfolio or account.

## The cost of market timing

A well-diversified, periodically rebalanced portfolio can help mitigate the impact of market volatility and may help you reduce the temptation to move in and out of the markets.



This chart shows the cost of missing the best trading days in the stock market over the past 20 years (1990 – 2009).

Past performance is no guarantee of future results. This is for illustrative purposes only and not indicative of any investment. Stocks in this example are represented by the Standard & Poor's 500®, which is an unmanaged group of securities and considered to be representative of the stock market in general. An investment cannot be made directly in an index. The data assumes reinvestment of income and does not account for taxes or transaction costs.

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## Portfolio diversification

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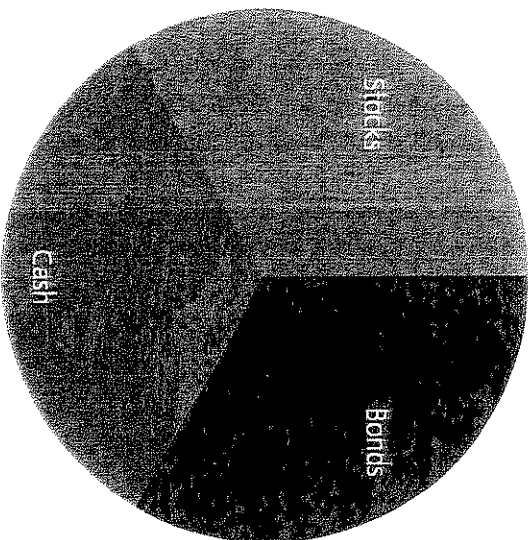
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## What is asset allocation?

---

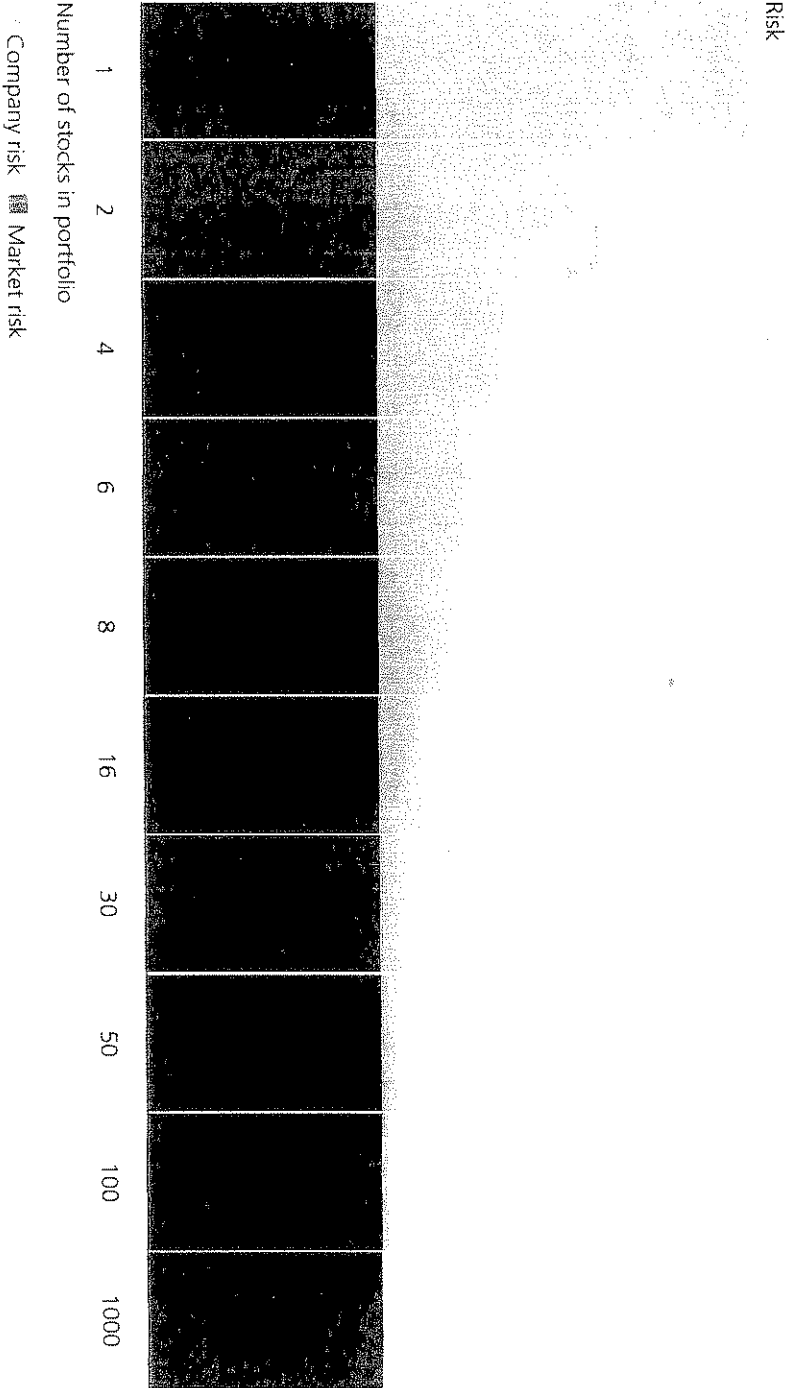
Asset allocation is the process of combining asset classes such as stocks, bonds, and cash in a portfolio in order to meet your goals.



Source: Morningstar

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# Stock diversification



Source: Lawrence Fisher and James H. Lorie, "Some Studies of Variability of Returns on Investments in Common Stocks," *Journal of Business*, April 1970; Edwin J. Elton and Martin J. Gruber, "Risk Reduction and Portfolio Size: An Analytical Solution," *Journal of Business*, October 1977; and Meir Statman, "How Many Stocks Make a Diversified Portfolio?," *Journal of Financial and Quantitative Analysis*, September 1987.

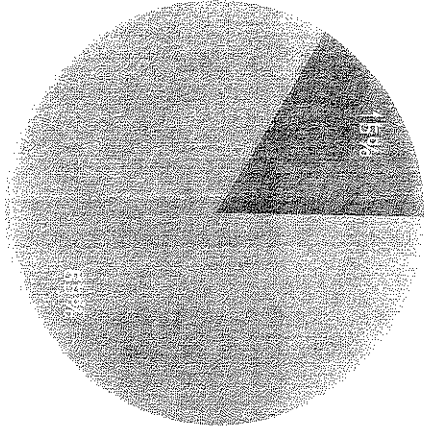
Past performance is no guarantee of future results. This is for illustrative purposes only and not indicative of any investment. Diversification does not eliminate the risk of experiencing investment losses. The portfolios used in this study are equally weighted. Returns and principal invested in stocks are not guaranteed. Mutual funds may have management fees and other additional costs. An investment cannot be made directly in an index.

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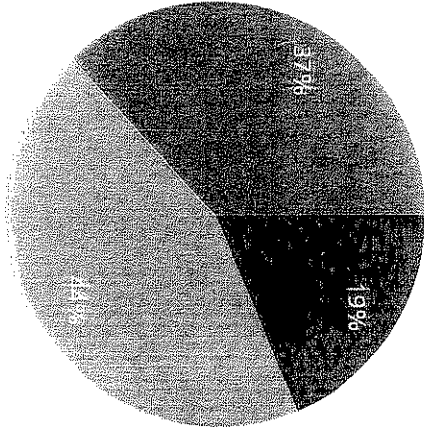
# Potential to reduce risk or increase return

1970-2009

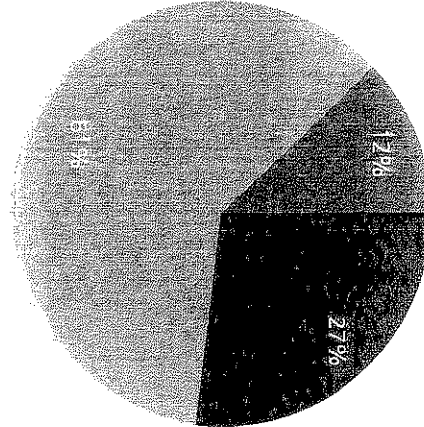
Fixed income portfolio



Lower risk portfolio



High return portfolio



Return: 8.0%  
Risk: 7.8%

Return: 8.0%  
Risk: 5.8%

Return: 8.9%  
Risk: 7.8%

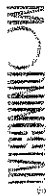
Stocks Bonds Cash

Past performance is no guarantee of future results. Risk and return are measured by standard deviation and compound annual return, respectively. They are based on annual data over the period 1970-2009. This is for illustrative purposes only and not indicative of any investment.

Stocks in this example are represented by the Standard & Poor's 500®, which is an unmanaged group of securities and considered to be representative of the stock market in general. Long-term government bonds are represented by the 20-year U.S. government bond, intermediate-term government bonds by the five-year U.S. government bond, and cash by the 30-day U.S. Treasury bill. Bonds represent an equally weighted portfolio of long-term government bonds and intermediate-term government bonds. All portfolios are rebalanced annually. Risk is measured by standard deviation. Standard deviation measures the fluctuation of returns around the arithmetic average return of the investment. The higher the standard deviation, the greater the variability (and thus risk) of the investment returns. An investment cannot be made directly in an index. The data assumes reinvestment of all income and does not account for taxes or transaction costs.

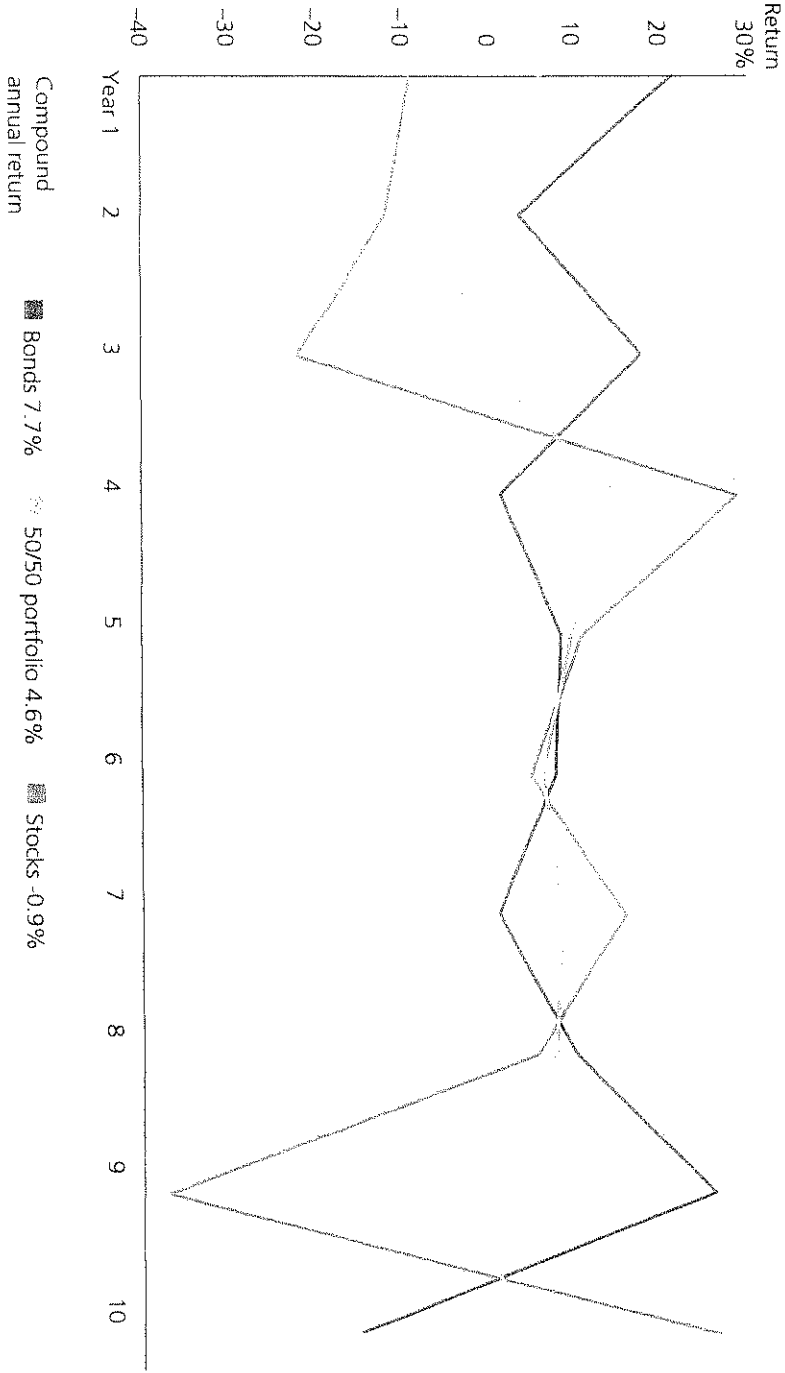
Stock represent ownership in a corporation, while bonds, if held to maturity, offer a fixed rate of return and fixed principal value.

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# The case for diversifying



Past performance is no guarantee of future results. Time period illustrated is from 2000-2009. This time period was chosen as a dramatic illustration of stock and bond return behavior and how their often opposite movements reduced portfolio volatility. This is for illustrative purposes only and not indicative of any investment.

Stocks in this example are represented by the Standard & Poor's 500®, which is an unmanaged group of securities and considered to be representative of the stock market in general and bonds by the 20-year U.S. government bond. Annual rebalancing is assumed in the 50% stocks/50% bonds portfolio. An investment cannot be made directly in an index. The data assumes reinvestment of all income and does not account for taxes or transaction costs.

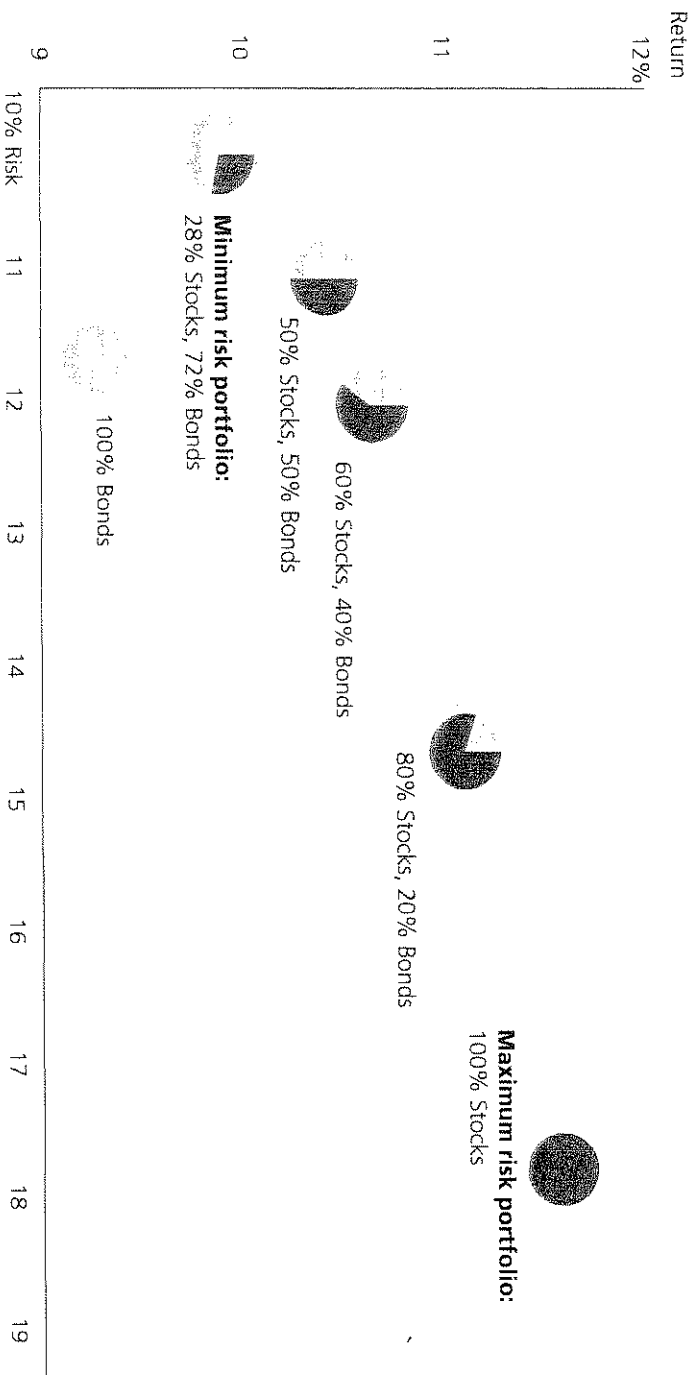
Stock represent ownership in a corporation, while bonds, if held to maturity, offer a fixed rate of return and fixed principal value.

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# Stocks and bonds: risk versus return

1970-2009



Past performance is no guarantee of future results. Risk and return are measured by standard deviation and arithmetic mean, respectively. This is for illustrative purposes only and not indicative of any investment.

Stocks in this example are represented by the Standard & Poor's 500®, which is an unmanaged group of securities and considered to be representative of the stock market in general and bonds by the 20-year U.S. government bond. Risk and return are based on annual data over the period 1970-2009 and are measured by standard deviation and arithmetic mean, respectively. Standard deviation measures the fluctuation of returns around the arithmetic average return of the investment. The higher the standard deviation, the greater the variability (and thus risk) of the investment returns. An investment cannot be made directly in an index. The data assumes reinvestment of all income and does not account for taxes or transaction costs.

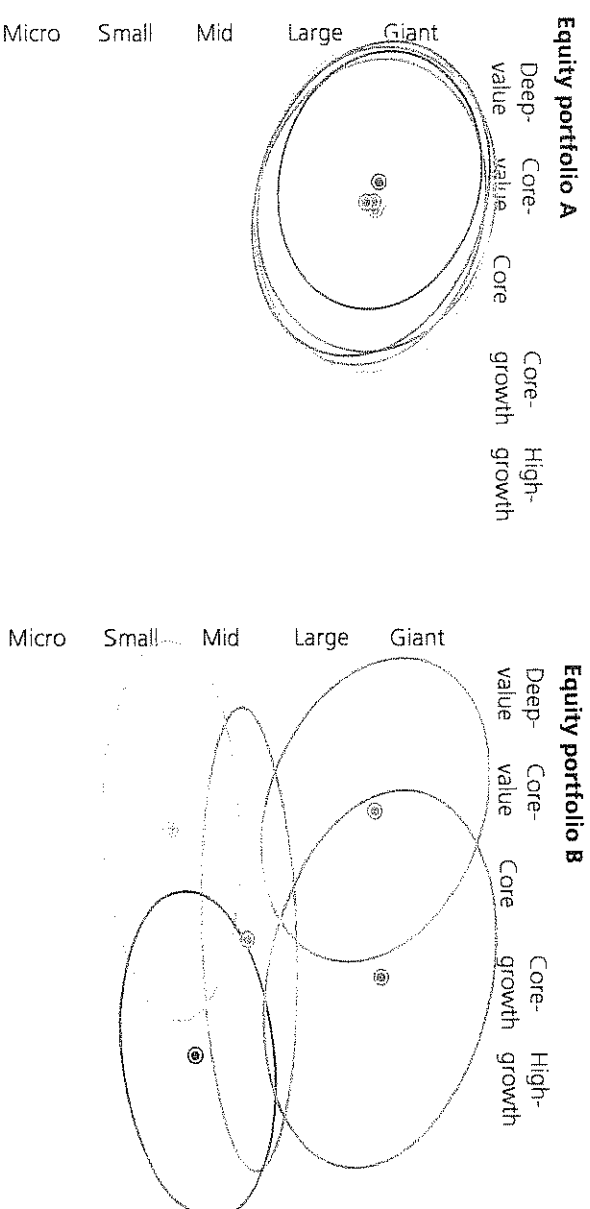
Stock represent ownership in a corporation, while bonds, if held to maturity, offer a fixed rate of return and fixed principal value.

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# More funds do not always mean greater diversification

## Identifying potential security overlap



Source: Morningstar

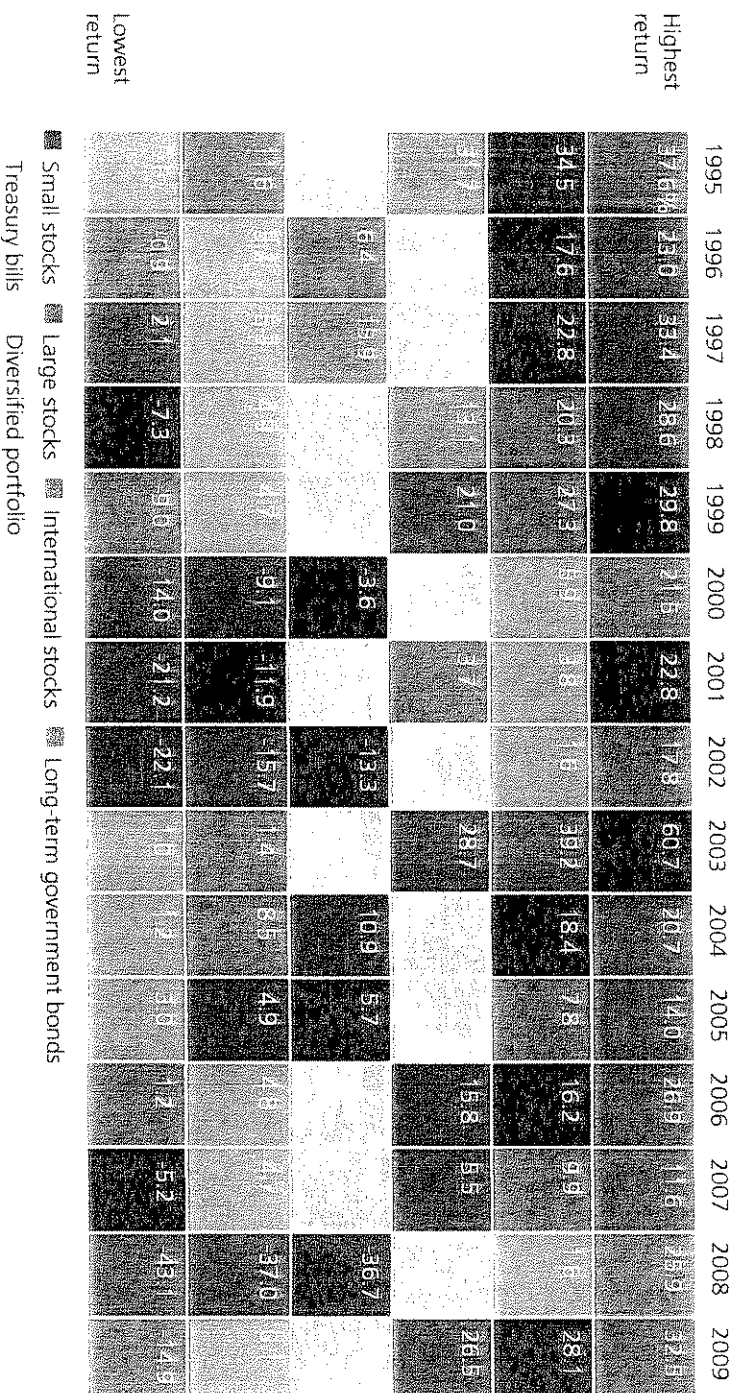
Past performance is no guarantee of future results. This is for illustrative purposes only and not indicative of any investment. An investment cannot be made directly in an index.

Small company stocks are generally more volatile than large company stocks.

Mutual funds are sold by prospectus, which can be obtained from your financial professional or the company and which contains complete information, including investment objectives, risks, charges, and expenses. Investors should read the prospectus and consider this information carefully before investing or sending money.

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## Asset class winners and losers









Past performance is no guarantee of future results. This is for illustrative purposes only and not indicative of any investment. Stocks in this example are represented by the Standard & Poor's 500®, which is an unmanaged group of securities and considered to be representative of the stock market in general. Bonds are represented by the five-year U.S. government bond. An investment cannot be made directly in an index. The data assumes reinvestment of all income and does not account for taxes or transaction costs.

Stocks represent ownership in a corporation, while bonds, if held to maturity, offer a fixed rate of return and fixed principal value.

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# Correlation can help evaluate potential diversification benefits

## Asset-class correlation 1926–2009

|                           |  |  |  |  |  |  |
|---------------------------|---|---|--|---|---|---|
| <b>Small stocks</b>       | 1.00  |   |  |   |   |   |
| <b>Large stocks</b>       | 0.79  | 1.00  |  |   |   |   |
| <b>LT corporate bonds</b> | 0.07  | 0.17  | 1.00   |   |   |   |
| <b>LT gov't bonds</b>     | -0.07   | 0.03  | 0.89   | 1.00  |   |   |
| <b>IT gov't bonds</b>     | -0.10   | -0.01   | 0.88   | 0.90  | 1.00  |   |
| <b>Treasury bills</b>     | -0.09   | -0.01   | 0.20   | 0.22  | 0.47  | 1.00  |

Past performance is no guarantee of future results. Correlation ranges from -1 to 1, with -1 indicating that the returns move perfectly opposite to one another, 0 indicating no relationship, and one indicating that the asset classes react exactly the same. This is for illustrative purposes only and not indicative of any investment.

Small stocks are represented by the fifth capitalization quintile of stocks on the NYSE for 1926–1981 and the performance of the Dimensional Fund Advisors, Inc. (DFA) U.S. Micro Cap Portfolio thereafter. Large stocks are represented by the Standard & Poor's 500®, which is an unmanaged group of securities and considered to be representative of the stock market in general. Corporate bonds are represented by the Ibbotson Associates U.S. long-term high-grade corporate bond index, long-term government bonds by the 20-year U.S. government bond, intermediate-term government bonds by the five-year U.S. government bond, and Treasury bills by the 30-day U.S. Treasury bill. An investment cannot be made directly in an index.

Stock represent ownership in a corporation, while bonds, if held to maturity, offer a fixed rate of return and fixed principal value.

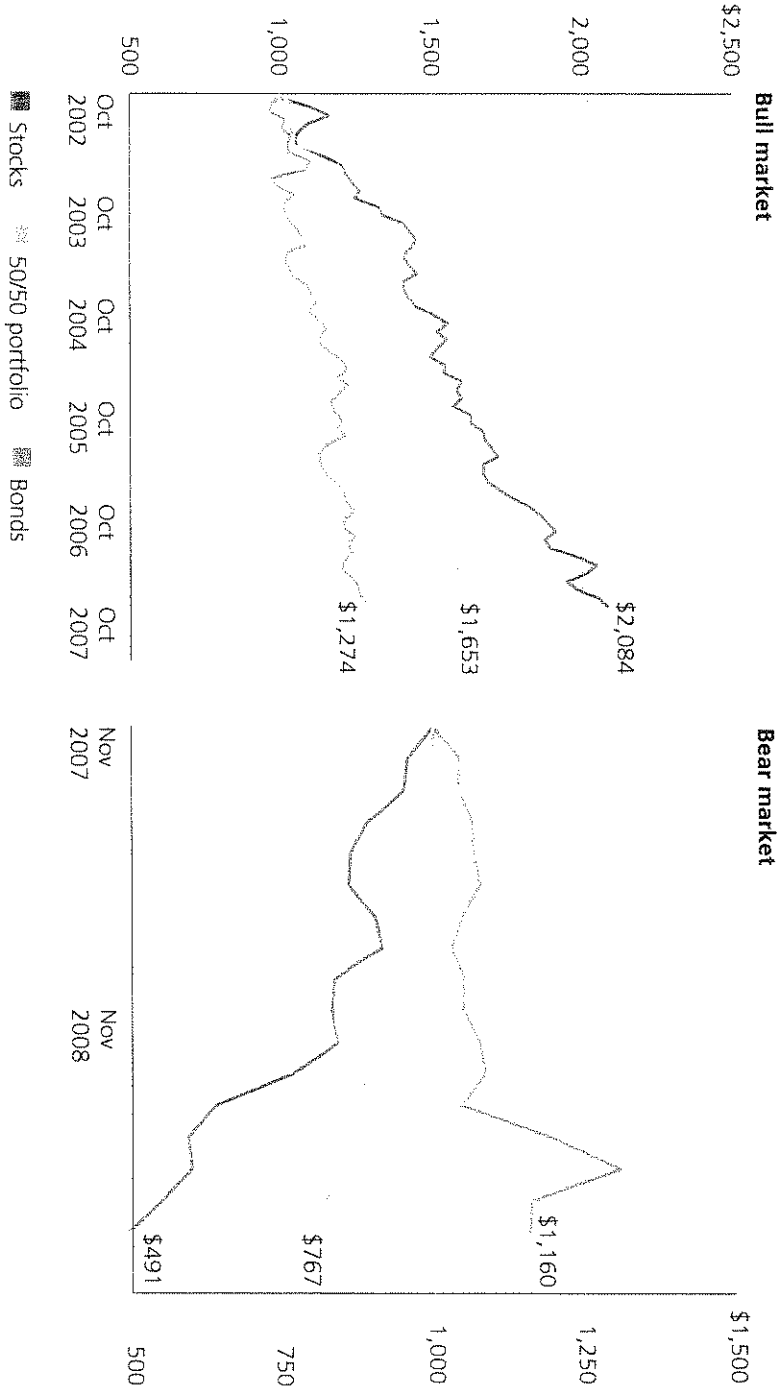
Small company stocks are generally more volatile than large company stocks.

Investing in foreign securities presents certain unique risks not associated with domestic investments such as currency fluctuations and political and economic changes. This may result in greater share price volatility.

Government bonds and treasury bills are guaranteed by the full faith and credit of the U.S. government as to the timely payment of principal and interest, while corporate bonds are not guaranteed.

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# Diversification in bull and bear markets

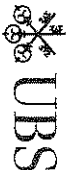


Past performance is no guarantee of future results. This is for illustrative purposes only and not indicative of any investment. An investment cannot be made directly in an index. Stocks in this example are represented by the Standard & Poor's 500®, which is an unmanaged group of securities and considered to be representative of the stock market in general, and bonds by the 20-year U.S. government bond. An investment cannot be made directly in an index. The data assumes reinvestment of income and does not account for taxes or transaction costs. The bull market analyzed is defined by the time period October 2002–October 2007, and the bear market by the time period November 2007–February 2009.

Diversification does not eliminate the risk of experiencing investment losses. Government bonds and Treasury bills are guaranteed by the full faith and credit of the United States government as to the timely payment of principal and interest, while stocks are not guaranteed and have been more volatile than bonds.

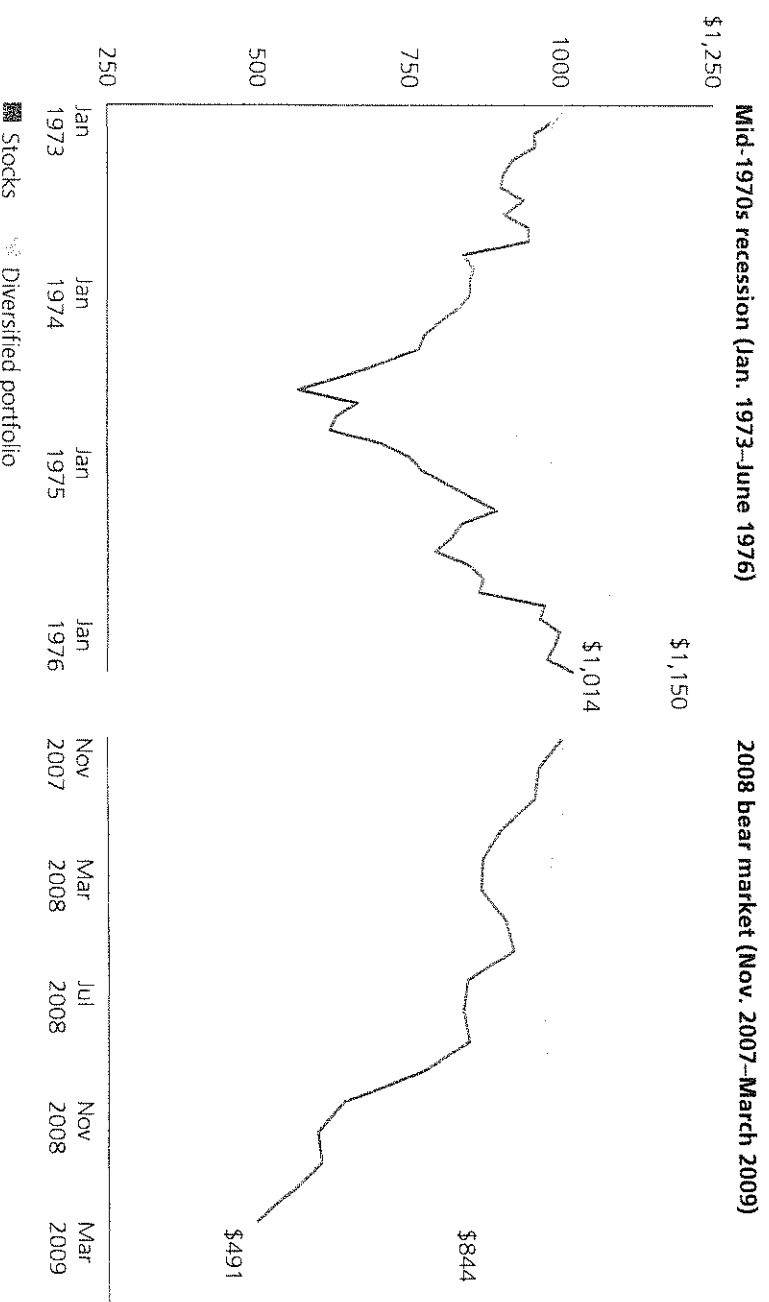
Stock represent ownership in a corporation, while bonds, if held to maturity, offer a fixed rate and fixed principal value.

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# Diversified portfolios in various market conditions

Performance during and after select bear markets



Past performance is no guarantee of future results. Diversified portfolio: 35% stocks, 40% bonds, 25% Treasury bills. Hypothetical value of \$1,000 invested at the beginning of January 1973 and Nov 2007, respectively. This is for illustrative purposes only and not indicative of any investment.

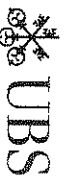
Stocks in this example are represented by the Standard & Poor's 500®, which is an unmanaged group of securities and considered to be representative of the stock market in general. Bonds are represented by the 20-year U.S. government bond, and Treasury bills by the 30-day U.S. Treasury bill. The mid-1970s recession occurred from January 1973 through June 1976. The 2007–2009 bear market began in November 2007 and reached a trough in March 2009. An investment cannot be made directly in an index. The data assumes reinvestment of income and does not account for taxes or transaction costs.

Stock represent ownership in a corporation, while bonds, if held to maturity, offer a fixed rate of return and fixed principal value.

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## Alternative asset classes

Complement a portfolio of traditional asset classes with appropriate alternative investments

| Description            |   | Features  |  |
|------------------------|---|---|--|
| <b>Hedge funds</b>     | <ul style="list-style-type: none"> <li>Private pools of assets covering numerous strategies, market exposures and risk/return profiles</li> </ul>                           | <ul style="list-style-type: none"> <li>Absolute return objective</li> <li>Flexible strategies</li> <li>Opportunistic/tactical</li> </ul>                |  |
| <b>Managed futures</b> | <ul style="list-style-type: none"> <li>Funds that actively trade futures and forward contracts on physical commodities, financial assets and/or currencies</li> </ul>       | <ul style="list-style-type: none"> <li>Low or negative historical correlation to the traditional equity and fixed income markets<sup>1</sup></li> </ul> |  |
| <b>Private equity</b>  | <ul style="list-style-type: none"> <li>Pools of capital that invest in public and private companies</li> </ul>  | <ul style="list-style-type: none"> <li>Enhanced return potential</li> <li>Value created by exercising control over firm</li> </ul>                      |  |
| <b>Real estate</b>     | <ul style="list-style-type: none"> <li>Direct investment in commercial properties</li> </ul>  | <ul style="list-style-type: none"> <li>Potential inflation hedge</li> <li>Potential capital appreciation</li> </ul>                                     |  |
| <b>Exchange funds</b>  | <ul style="list-style-type: none"> <li>Funds that allow investors to exchange their concentrated stock positions for shares in a diversified portfolio of stocks</li> </ul> | <ul style="list-style-type: none"> <li>Diversification of concentrated single stock exposure</li> <li>Tax-efficient exchange</li> </ul>                 |  |

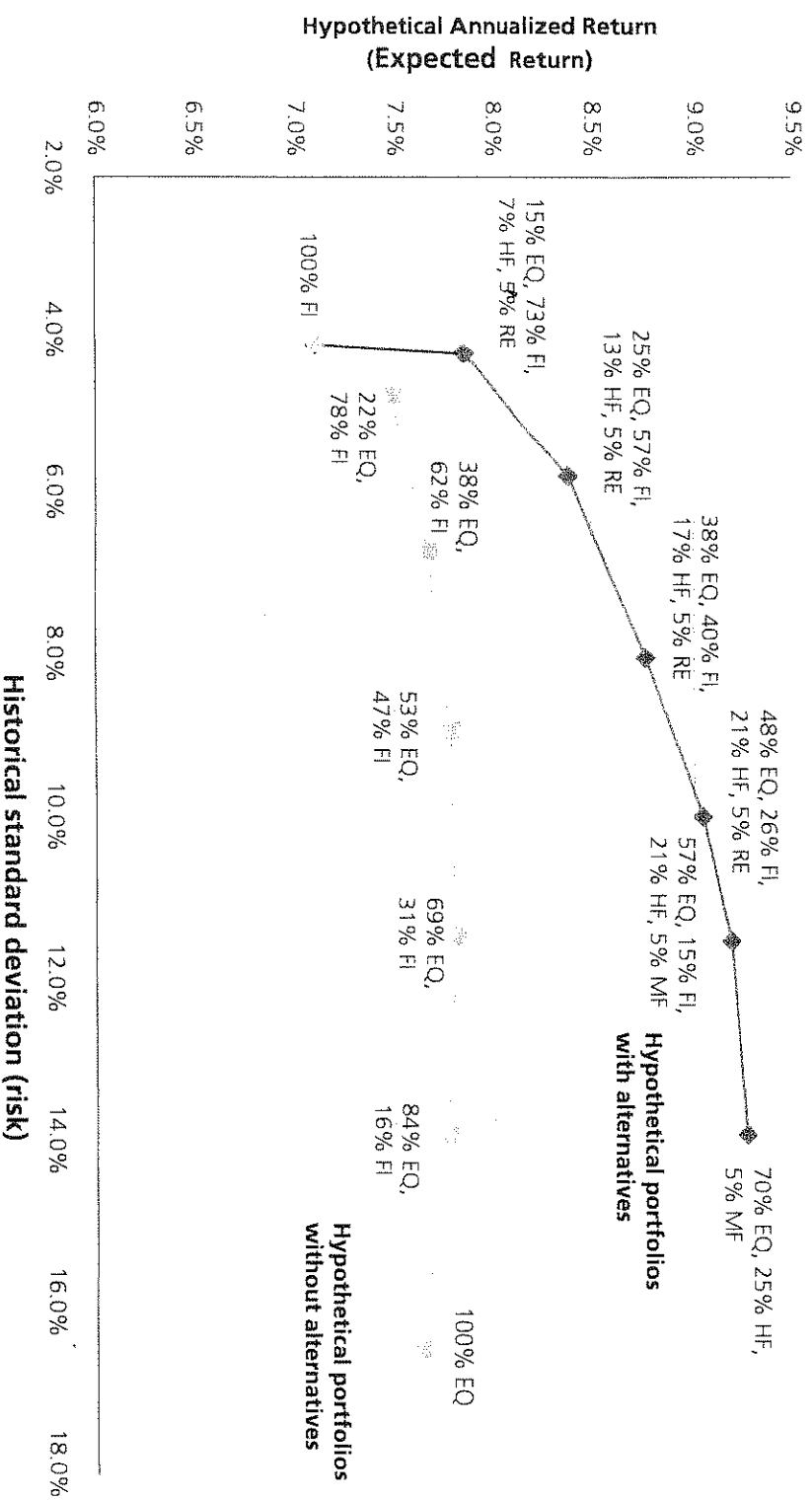
<sup>1</sup> Past performance is not indicative of future results.



# Broad offering can match any risk/return profile

By adding alternative investments to a portfolio, it is possible to achieve higher returns with less risk. The choice of alternative investments at UBS enables the potential to construct optimal portfolios for any risk/return profile.

## Hypothetical portfolio statistics



Source: Equities (EQ) – S&P 500, Fixed Income (FI) – Barclays Aggregate Bond, Hedge Funds (HF) – HFRI Equity Hedge Index, Managed Futures (MF) – Barclays CTA Index, Real Estate (RE) – National Council of Real Estate Investment Fiduciaries (January 1, 1990 – June 30, 2010). Please see "Note about Hypothetical Portfolio Statistics graph" in the important disclosures at the end of the presentation for additional information.

# Definitions of indexes

Barclays Capital Aggregate Bond Index—Composed of securities from Barclays Capital government/corporate bond index, mortgage-backed securities index, and the asset-backed securities index. Total return comprises price appreciation/depreciation and income as a percentage of the original investment. Indexes are rebalanced monthly by market capitalization.

*MSCI EAFE (EAFE) Net*: An arithmetic, market value-weighted average of the performance of over 900 securities listed on the stock exchanges of the following countries in Europe, Australia and the Far East: Australia, Hong Kong, Norway, Austria, Ireland, Singapore, Belgium, Italy, Spain, Denmark, Japan, Sweden, Finland, Malaysia, Switzerland, France, Netherlands, United Kingdom, Germany, and New Zealand.

*S&P 500*: Covers 500 industrial, utility, transportation, and financial companies of the U.S. markets (mostly NYSE issues). The index represents about 75% of NYSE market capitalization and 30% of NYSE issues. It is a capitalization-weighted index calculated on a total return basis with dividends reinvested.

*Russell 1000 Growth*: Contains those Russell 1000 securities with a greater-than-average growth orientation. Securities in this index tend to exhibit higher price-to-book and price-earnings ratios, lower dividend yields and higher forecasted growth values than the value universe.

*Russell 1000 Value*: Contains those Russell 1000 securities with a less-than-average growth orientation. It represents the universe of stocks from which value managers typically select. Securities in this index tend to exhibit low price-to-book and price-earnings ratios, higher dividend yields and lower forecasted growth values than the growth universe.

*Russell 2000 Index*: Includes the smallest 2000 securities in the Russell 3000 offers investors access to the small-cap segment of the U.S. equity universe. The Russell 2000 is constructed to provide a comprehensive and unbiased small-cap barometer and is completely reconstituted annually to ensure larger stocks do not distort the performance and characteristics of the true small-cap opportunity set.

*Russell 2000 Growth*: Contains those Russell 2000 securities with a greater-than-average growth orientation. Securities in this index tend to exhibit higher price-to-book and price-earnings ratios, lower dividend yields and higher forecasted growth values than the value universe.

*Russell 2000 Value*: Contains those Russell 2000 securities with a less-than-average growth orientation. Securities in this index tend to exhibit lower price-to-book and price-earnings ratios, higher dividend yields and lower forecasted growth values than the growth universe.

*Russell 3000*: Measures the performance of the 3,000 largest U.S. companies based on total market capitalization, which represents approximately 98% of the investable U.S. equity market. As of the 2005 reconstitution, the average market capitalization was approximately \$4.8 billion; the median market capitalization was approximately \$94.7 million.

*Russell Midcap Growth*: Contains those Russell Midcap securities with a greater-than-average growth orientation. Securities in this index tend to exhibit higher price-to-book and price-earnings ratios, lower dividend yields and higher forecasted growth values than the value universe. The stocks are also members of the Russell 1000 Growth Index.

*Russell Midcap Value*: Contains those Russell Midcap securities with a less-than-average growth orientation. Securities in this index tend to exhibit low price-to-book and price-earnings ratios, higher dividend yields and lower forecasted growth values than the growth universe. The stocks are also members of the Russell 1000 Value Index.

*Hedge Fund Research Index, Equity Hedge Index (HFRI)*: The HFRI Equity Hedge Index represents performance of a universe of hedge funds that employ core holding strategies of long equities hedged at all times with short sales of stocks and/or stock index options. The hedge funds in this index commonly employ a variety of strategies and some employ leverage. Relatively conservative funds mitigate market risk by maintaining market exposure from zero to 100 percent. Relatively aggressive funds may magnify market risk by exceeding 100 percent exposure and, in some instances, maintain a short exposure. In addition to equities, some funds in this index may have limited assets invested in other types of securities.

*Citigroup 3-Month U.S. T Bill*: Tracks the performance of U.S. Treasury bills with a remaining maturity of three months. U.S. Treasury bills, which are short-term loans to the U.S. government, are full-faith-and-credit obligations of the U.S. Treasury and are generally regarded as being free of any risk of default.

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## Definitions of indexes

**Russell 3000:** Measures the performance of the 3,000 largest U.S. companies based on total market capitalization, which represents approximately 98% of the investable U.S. equity market. As of the 2005 reconstitution, the average market capitalization was approximately \$4.8 billion; the median market capitalization was approximately \$944.7 million.

**Russell Midcap Growth:** Contains those Russell Midcap securities with a greater-than-average growth orientation. Securities in this index tend to exhibit higher price-to-book and price-earnings ratios, lower dividend yields and higher forecasted growth values than the value universe. The stocks are also members of the Russell 1000 Growth Index.

**Russell Midcap Value:** Contains those Russell Midcap securities with a less-than-average growth orientation. Securities in this index tend to exhibit low price-to-book and price-earnings ratios, higher dividend yields and lower forecasted growth values than the growth universe. The stocks are also members of the Russell 1000 Value Index.

**Hedge Fund Research Index, Equity Hedge Index (HFR):** The HFR Equity Hedge Index represents performance of a universe of hedge funds that employ core holding strategies of long equities hedged at all times with short sales of stocks and/or stock index options. The hedge funds in this index commonly employ a variety of strategies and some employ leverage. Relatively conservative funds mitigate market risk by maintaining market exposure from zero to 100 percent. Relatively aggressive funds may magnify market risk by exceeding 100 percent exposure and, in some instances, maintain a short exposure. In addition to equities, some funds in this index may have limited assets invested in other types of securities.

**Citigroup 3-Month U.S. T Bill:** Tracks the performance of U.S. Treasury bills with a remaining maturity of three months. U.S. Treasury bills, which are short-term loans to the U.S. government, are full-faith-and-credit obligations of the U.S. Treasury and are generally regarded as being free of any risk of default.

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## Important client information

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It is important that you understand the ways in which we conduct business and the applicable laws and regulations that govern us. As a firm providing wealth management services to clients, we are registered with the U.S. Securities and Exchange Commission (SEC) as an investment adviser and a broker-dealer, offering both investment advisory and brokerage services. Though there are similarities among these services, the investment advisory programs and brokerage accounts we offer are separate and distinct, differ in material ways and are governed by different laws and separate contracts.

All references to mutual funds found in this presentation refer only to funds registered in the U.S. These mutual funds are sold by prospectus only. Offshore mutual funds are only available to non-U.S. residents. Please speak with your Financial Advisor about these funds. Investors are advised to read the relevant offering documents before investing. With respect to any discussion in this presentation that may relate to fee-based advisory products (such as ACCESS or PACE), please note that such advisory products may not be available in all jurisdictions.

It is important that you carefully read the agreements and disclosures that we provide to you about the products or services we offer. While we strive to ensure the nature of our services is clear in the materials we publish, if at any time you seek clarification on the nature of your accounts or the services you receive, please speak with your Financial Advisor.

For more information, please visit our website at [www.ubs.com/workingwithus](http://www.ubs.com/workingwithus)

### Borrowing considerations

Borrowing using securities as collateral entails risk and may not be appropriate for your needs. All loans are subject to credit approval. For a full discussion of the risks associated with borrowing using securities as collateral, you should review the Loan Disclosure Statement that will be included in your application package. Neither UBS Financial Services Inc. nor UBS Bank USA provides legal or tax advice. You should consult your legal and tax advisors regarding the legal and tax implications of borrowing using securities as collateral for a loan.

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## A MEMO FROM SUSAN BOURGEOIS, CITY CLERK

---

DATE: November 19, 2010  
TO: Mayor and City Council  
CC: File  
SUBJECT: Planning & Zoning Commission Appointment

---

There is a vacant seat on the Planning & Zoning Commission. The seat has a term that will expire November 2013. The City Clerk's office has been advertising for letters of interest and has received four from Andy Craig, Greg LoForte, Natasha Casciano and Tom McGann.

RECOMMENDED MOTION: Move to approve Mayor Kallander's appointment of Greg LoForte to the Planning & Zoning Commission to serve a term that will expire at the end of November 2013.

REQUIRED ACTION: Majority voice vote

October 29, 2010

Susan Bourgeois, City Clerk  
City of Cordova  
P.O. Box 1210  
Cordova AK, 99574

Susan, City Council Members, Mayor Kallander,

I am writing to express my interest in continuing to serve on the Planning Commission. Throughout my current term I have enjoyed the challenge of balancing the best use of land with economic realities as Cordova continues to expand. I have been a homeowner and year round resident of Cordova since 1992. I currently drift gillnet commercially, own a small business and serve on the board of the Cordova District Fisherman United.

Thank you for your consideration,

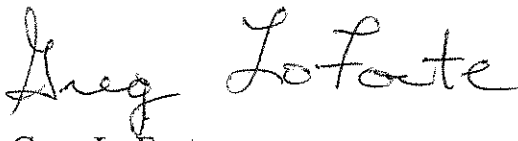
Andrew Craig

11/13/10  
Greg LoForte  
Box 865  
Cordova AK 99574

Mayor City of Cordova  
Box 1210  
Cordova, AK 99574

Jim,  
I just wanted you to know that I am interested in serving on the Planning and Zoning Commission. After being a resident of Cordova for over 10 years I have come to the conclusion that it is one's civic duty to participate in city government. I feel that I will be able to help the commission and the community with my participation.

Sincerely,

A handwritten signature in cursive script that reads "Greg LoForte". The signature is written in dark ink and is positioned above the printed name.

Greg LoForte

Natasha Casciano      P.O. Box 584, Cordova Alaska 99574      907-424-5590

November 13, 2010

Susan Bourgeois, City Clerk  
Jim Kallander, Mayor, City of Cordova  
Planning & Zoning Commission  
P.O. Box 1210  
Cordova, Alaska 99574

Re: Planning & Zoning Commission Seat Vacancy

Dear Mayor Kallander,

I am writing to express my interest in the upcoming Planning & Zoning Commissions seat vacancy, I believe my ideas and experience could benefit the commission.

The development of our community is important to everyone in Cordova. How we go about these changes will make a difference to the way of life that is enjoyed in the future as well as how people who visit enjoy and view our community.

Please consider me for this seat.

Sincerely,

  
Natasha Casciano



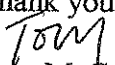
Hole in the Wall Carpentry  
Tom McGann  
One Cannery Row  
P.O. Box 1624  
Cordova, AK 99574  
ph. 907 424 3826 FAX 907 424 7751

City of Cordova  
Mayor Jim Kallander  
PO Box 1210  
Cordova, AK 99574

23 Nov 2010

Dear Mayor Kallander,

Hi Jim. This is to express my interest in filling the vacancy on the Planning and Zoning Commission. If you think it would be a good fit, I would appreciate your recommendation.

Thank you,  
  
Tom McGann

---

## A MEMO FROM SUSAN BOURGEOIS, CITY CLERK

---

DATE: November 24, 2010  
TO: Mayor and City Council  
CC: File  
SUBJECT: Health Services Board Appointment

---

There is a vacant seat on the Health Services Board. The seat has a term that will expire August 2011. The City Clerk's office has been advertising for letters of interest and received two from Cindy Bradford and Tim Joyce.

RECOMMENDED MOTION: Move to approve Mayor Kallander's appointment of Tim Joyce to the Health Services Board to serve a term that will expire at the end of August 2011.

REQUIRED ACTION: Majority voice vote

## Susan Bourgeois

---

**From:** Cindy Bradford [cbradford@gci.com]  
**Sent:** Wednesday, October 27, 2010 11:44 AM  
**To:** Susan Bourgeois  
**Subject:** FW: HSB

-----Original Message-----

**From:** Cindy Bradford  
**Sent:** Friday, October 22, 2010 10:07 PM  
**To:** 'mayor@cityofcordova.net'  
**Subject:** HSB

Mr. Mayor,  
Please consider this email as a letter of interest for the Health Service Board vacancy.  
Thank you,  
Cindy Bradford

Sent using my GCI BlackBerry

Tim Joyce  
P.O. Box 555  
Cordova, AK

Mayor Jim Kallander  
P.O. Box 1210  
Cordova, AK

Nov. 22, 2010

Dear Mayor Kallander:

I am interested in serving on the hospital board. I have been involved in the hospital issues for many years and I believe I can bring a lot of history to the board. I understand the importance of have good health care for this community. I would appreciate your consideration of my name for the existing vacant seat.

Sincerely,

A handwritten signature in black ink, appearing to read "Tim Joyce", with a stylized flourish at the end.

Timothy L. Joyce

# Memorandum

To: City Council

Thru: Samantha Greenwood, City Planner

Date: November 15, 2010

Re: Final Plat Approval for Cabin Ridge Subdivision Phase 1 Amendment #1

---

## **PART I. GENERAL INFORMATION:**

File No.: Cabin Ridge Subdivision

Requested Action: Final Plat for Cabin Ridge Subdivision Phase 1 Amendment #1

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Applicant: Linden O'Toole, Linden's Land Company  
P.O. Box 1875, Cordova, AK 99574

Owner's Name: Linden O'Toole

Zoning: Low Density Residential

Applicable Regulations: Title 17, Subdivision Regulations  
Title 18, Zoning Regulations

## **PART II. BACKGROUND:**

Cabin Ridge Phase I received final plat approval in August, 2007. The amendment to adjust the boundaries of lots 5,6,7,11,12 and 16 in the Cabin Ridge Phase 1 subdivision was approved October 12, 2010 by Planning and Zoning. The preliminary plat for the subdivision of lot 21 in the Cabin Ridge Phase 1 subdivision was approved on June 8, 2010 by Planning and Zoning. The amendment to adjust the boundaries of lot 20 was approved October 12, 2010 by Planning and Zoning. The final plat for Cabin Ridge Subdivision Phase 1 Amendment #1 was approved at the November 9, 2010 Planning and Zoning meeting.

## **PART III. REVIEW OF APPLICABLE CRITERIA:**

The listed City Code sections require that the Planning Commission must find that the following standards are met for approval of final plat:

1. The proposed subdivision conforms to the purposes and requirements of the subdivision ordinance, the City of Cordova Comprehensive Plan policies, and the ordinances of the City of Cordova and the Alaska Statutes;

2. The proposed subdivision serves the public use, health, safety, and interest and that proper provisions are made for, but not limited to, the following:
  - (a) Adequate traffic circulation. Proposed streets and rights-of-way shall be aligned and built in such a way as to best facilitate the movement of vehicular and pedestrian traffic and reduce the possibility of congestion and accidents and to serve adjacent properties;
  - (b) Consideration shall be given to the physical characteristics of the land in relation to the number of persons, building or sites to be located thereon, and also the availability of public facilities, including but not limited to water supply systems, sewage collection and wastewater treatment facilities, surface water drainage systems, schools, streets and access, parks, and police and fire protection;
  - (c) The Planning Commission must consider the physical characteristics of the subdivision and may disapprove a subdivision of property which is subject to flood, inundation, swamp conditions, slope conditions or other physical characteristics which may be hazardous to the future inhabitants if the subdivision is approved. The Planning Commission may require productive and protective improvements, which will mitigate dangerous or undesirable physical characteristics;

#### **PART IV. SUGGESTED FINDINGS:**

1. The proposed subdivision conforms to the purposes and requirements of the subdivision ordinance; state statutes and the comprehensive plan policies and serves the public use, health and safety.
2. There are no known physical conditions present which may be hazardous to the future inhabitants with this subdivision
3. All conditions of the preliminary plat have been met or complied with.

#### **PART V. RECOMMENDED MOTION:**

##### **Motion for Approval:**

"I move that the City Council pass the Resolution approving the Final Plat of Cabin Ridge Subdivision Phase 1 Amendment # 1."

**CITY OF CORDOVA, ALASKA  
RESOLUTION 12-10-63**

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF CORDOVA, ALASKA,  
APPROVING THE FINAL PLAT OF CABIN RIDGE PHASE I AMENDMENT #1.**

**WHEREAS**, the City of Cordova recognizes that the Planning Commission, having completed a review of both preliminary and final plat, recommended at their November 9, 2010 meeting that the final plat for Cabin Ridge Subdivision Phase 1 Amendment #1 be approved; and,

**WHEREAS**, the final plat of Phase I, Cabin Ridge was approved by the City Council on August 20, 2007; and,

**WHEREAS**, the ownership and maintenance of water lines, easements and Cabin Ridge Road in Phase I Cabin Ridge was assumed by the City of Cordova on December 3, 2008; and,

**WHEREAS**, each owner will install and maintain a private water line and sewer line connecting to existing mains; and

**WHEREAS**, the proposed subdivision is all zoned Low Density Residential and all conditions of approval have been met; and

**NOW, THEREFORE BE IT RESOLVED THAT** the City Council of the City of Cordova, Alaska, hereby approves this plat effective the date this resolution is adopted.

**PASSED AND APPROVED THIS 1<sup>st</sup> DAY OF DECEMBER, 2010.**

\_\_\_\_\_  
James Kallander, Mayor

ATTEST:

\_\_\_\_\_  
Susan Bourgeois, City Clerk

## Susan Bourgeois

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**From:** Erin Hollowell [erin@blepsias.net]  
**Sent:** Thursday, November 11, 2010 7:46 PM  
**To:** Susan Bourgeois; James Kalander Home  
**Subject:** Resolution asking for all mayor support for the arts  
**Attachments:** artresolutionmayors.doc; ATT15581.htm

Dear Jim and Susan,

This is a follow-up to a phone call that I made to Jim this evening regarding a resolution calling for increased public support for arts/humanities in Alaska communities that Denali Mayor Dave Talerico will present at the Alaska Municipal Meeting next week. I've pasted the resolution into the body of this email and attached it.

As the new president of Cordova Arts and Pageants, I'm really looking at increasing the profile of arts and artists in our town, especially in light of the Cordova Center and its possibilities for as a performance venue and visual art space. We have a lot of fine artists in this town, and the arts can be a really positive part of our great community.

Please consider supporting this however you see fit. If you have any questions, please feel free to email me or give me a call at 424-3560.

Thanks so much,  
Erin Hollowell

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Cordova Arts and Pageants

What is art but a way of seeing? - Thomas Berger

### ALASKA MUNICIPAL LEAGUE

#### RESOLUTION #2011-

#### A RESOLUTION SUPPORTING INCREASED PUBLIC SUPPORT FOR ARTS/HUMANITIES IN ALASKA COMMUNITIES.

WHEREAS, the arts/humanities are often overlooked in terms of the benefits they provide to communities; and

WHEREAS, public support is important because it formally recognizes the value to citizens; and

WHEREAS, the arts/humanities are vital contributors to economic development and prosperity for the state of Alaska in general, and to communities and families in particular; and



WHEREAS, the arts/humanities provide jobs, expand the tax base and also enrich the lives of our citizens; and

WHEREAS, public support for arts/humanities enhances community development, promotes cultural planning, stimulates business development, spurs urban renewal, attracts new businesses and improves the overall quality of life in our communities; and

WHEREAS, public support of the arts/humanities enhances tourism that plays an increasing role in the economic growth of travel and tourism and community revitalization; and

WHEREAS, public support for prevention and intervention programs often center on art, recreation and education have proven successful at reducing juvenile crime and enhancing academic performance among youth at risk.

**NOW, THEREFORE BE IT RESOLVED** that the Alaska Municipal League recognizes the vital role the arts/humanities play in our economy and lives, and encourage all elected and appointed officials to strengthen their public support for them.

**PASSED AND APPROVED** by the Alaska municipal league on the \_\_\_\_ day of \_\_\_\_\_, 2010.

Signed: \_\_\_\_\_  
President, Alaska Municipal League

Attest: \_\_\_\_\_  
Kathie Wasserman, Executive Director, Alaska Municipal League

**CITY OF CORDOVA ALASKA  
RESOLUTION 12-10-64**

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF CORDOVA, ALASKA  
SUPPORTING INCREASED PUBLIC SUPPORT FOR ARTS/HUMANITIES IN  
ALASKA COMMUNITIES.**

**WHEREAS**, the arts/humanities are often overlooked in terms of the benefits they provide to communities; and

**WHEREAS**, public support is important because it formally recognizes the value to citizens; and

**WHEREAS**, the arts/humanities are vital contributors to economic development and prosperity for the state of Alaska in general, and to communities and families in particular; and

**WHEREAS**, the arts/humanities provide jobs, expand the tax base and also enrich the lives of our citizens; and

**WHEREAS**, public support for arts/humanities enhances community development, promotes cultural planning, stimulates business development, spurs urban renewal, attracts new businesses and improves the overall quality of life in our communities; and

**WHEREAS**, public support of the arts/humanities enhances tourism that plays an increasing role in the economic growth of travel and tourism and community revitalization; and

**WHEREAS**, public support for prevention and intervention programs often center on art, recreation and education have proven successful at reducing juvenile crime and enhancing academic performance among youth at risk.

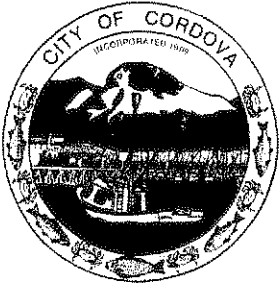
**NOW, THEREFORE BE IT RESOLVED** that the City Council of the City of Cordova, Alaska recognizes the vital role the arts/humanities play in our economy and lives, and encourages all Cordovans to strengthen their support for the arts/humanities.

**PASSED AND APPROVED THIS 1<sup>ST</sup> DAY OF DECEMBER, 2010.**

\_\_\_\_\_  
James Kallander, Mayor

ATTEST:

\_\_\_\_\_  
Susan Bourgeois, City Clerk



# CITY OF CORDOVA

*Office of City Manager*

City of Cordova  
602 Railroad Ave.  
P.O. Box 1210  
Cordova, Alaska 99574

Phone: (907) 424-6200

Fax: (907) 424-6000

Email: [citymanager@cityofcordova.net](mailto:citymanager@cityofcordova.net)

Web: [www.cityofcordova.net](http://www.cityofcordova.net)

November 23, 2010

Memo to City Council

Re: Payment for Junk Car Removal

The attached resolution for Junk Car Removal covers the towing and fluid draining for 187 vehicles. This brings the total for 2010 to about 350 vehicles, and more are already signed up to be removed in the spring of 2011. Overall, the junk car removal has been very successful. The original amount budgeted was \$33,000. The attached resolution will appropriate an additional \$26,925 from the General Fund.

Thank you,

Mark Lynch  
City Manager

**CITY OF CORDOVA, ALASKA  
RESOLUTION 12-10-65**

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF CORDOVA, ALASKA,  
AUTHORIZING AMENDMENT TO THE 2010 BUDGET AND SUPPLEMENTAL  
APPROPRIATION IN THE AMOUNT OF \$26,925 FOR THE GENERAL FUND # 101,  
FOR THE PAYMENT TO PENINSULA SCRAP AND SALVAGE COMPANY, INVOICE  
# SR10-576 FOR VEHICLE REMOVAL.**

**WHEREAS**, the City Council of the City of Cordova, Alaska, has adopted the City Operating Budget and appropriated funds for FY10 for the period of January 1, 2010 to December 31, 2010, and

**WHEREAS**, the initial budget as adopted included the sum of \$33,000 for Vehicle Removal, and

**WHEREAS**, \$27,875 has been paid for Vehicle Removal thus far in 2010, and

**WHEREAS**, Peninsula Scrap and Salvage Company has submitted Invoice #SR10-576 in the amount of \$32,050 for scrap vehicle removal, and

**WHEREAS**, together with invoices already paid, \$27,875, plus the unpaid invoice of \$32,050, the total expected scrap vehicle costs for 2010 is expected to be \$59,925, and

**WHEREAS**, this resolution is for the purpose of amending the budget and appropriating \$26,925 additional money, together with the remaining balance of \$5,125 from the previous appropriation, to pay invoice SR10-576 in the amount of \$32,050.

**NOW, THEREFORE BE IT RESOLVED THAT** the City Council of the City of Cordova, Alaska, hereby authorizes amendment to the 2010 budget and supplemental appropriation in the amount of \$26,925 for the General Fund #101, for the payment to Peninsula Scrap and Salvage Company, Invoice #SR10-576, for Vehicle Removal.

**PASSED AND APPROVED THIS 1<sup>st</sup> DAY OF DECEMBER, 2010.**

\_\_\_\_\_  
James Kallander, Mayor

**ATTEST:**

\_\_\_\_\_  
Susan Bourgeois, City Clerk



# CITY OF CORDOVA

*Office of City Manager*

City of Cordova  
602 Railroad Ave.  
P.O. Box 1210  
Cordova, Alaska 99574

Phone: (907) 424-6200

Fax: (907) 424-6000

Email: [citymanager@cityofcordova.net](mailto:citymanager@cityofcordova.net)

Web: [www.cityofcordova.net](http://www.cityofcordova.net)

November 23, 2010

Memo to City Council

Re: Transfer of Funds from General Fund to Permanent Fund

The attached resolution is to transfer \$995,922 from the General Fund to the Permanent Fund to provide a reserve for future School Bond Debt payments.

Thank you,

Mark Lynch  
City Manager

**CITY OF CORDOVA, ALASKA  
RESOLUTION 12-10-66**

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF CORDOVA, ALASKA,  
AUTHORIZING AMENDMENT TO THE 2010 BUDGET AND THE TRANSFER OF  
MONEY FROM THE GENERAL FUND TO THE PERMANENT RESERVE FUND IN  
THE AMOUNT OF \$995,922.**

**WHEREAS**, the City Council of the City of Cordova, Alaska, has adopted the City Operating Budget and appropriated funds for FY10 for the period of January 1, 2010 to December 31, 2010; and

**WHEREAS**, it has been determined that a sum of \$995,922 is an appropriate amount to be set aside for future debt service payments for School General Obligation Bonds.

**NOW, THEREFORE BE IT RESOLVED THAT** the City Council of the City of Cordova, Alaska, hereby approves the transfer of money in the amount of \$995,922 from the General Fund to the Permanent Reserve Fund.

**PASSED AND APPROVED THIS 1st DAY OF DECEMBER, 2010.**

\_\_\_\_\_  
James Kallander, Mayor

ATTEST:

\_\_\_\_\_  
Susan Bourgeois, City Clerk

COUNCIL WORK SESSION  
OCTOBER 13, 2010 @ 6:00 PM  
LITTLE CHAPEL MEETING ROOM  
MINUTES

A. CALL TO ORDER

*Kitty Farnham* called the Council work session to order at 6:00 pm on October 13, 2010 in the Little Chapel Meeting Room. *Corrine Ericson* led the audience in an Invocation.

B. ROLL CALL

*Mayor James Kallander* called the City Council meeting to order. Present were *Mayor James Kallander*, Council members *David Allison*, *Bret Bradford*, and *David Reggiani*. Council members *Keith van den Broek*, *James Kacsh*, *EJ Cheshier* and *Robert Beedle* were absent. Also present were City Manager *Mark Lynch* and City Clerk *Susan Bourgeois*.

Native Village of Eyak Tribal Council was called to order by its President *Robert Henrichs*. Present was President *Robert Henrichs*. Council Members *Jack Hopkins*, *Mark King*, and *Patience Faulkner* arrived later. *Herb Jensen* was absent.

Health Services Board was called to order by its President *David Allison*. Present were President *David Allison*, Board Members *Sandra Aspen*, and *Glenn Ujioka*. Absent were Board Members *Kristin Carpenter*, *EJ Cheshier*, *Kerin Kramer*, and *John Renner*.

Ilanka Community Wellness Advisory Council was called to order by its Chairman *Noel Pallas*. Present were Chairman *Noel Pallas*, Council Members *Faye Allen*, *Bob Dotson*, *Corrine Erickson*, *Dan McDaniel*, and *Charter Tsingi*. *Patience Faulkner*, *Mark Hoover*, and *Bootslyn Udani-Roemhildt* arrived later. *Cindy Bradford* was absent.

C. COMMUNICATIONS BY AND PETITIONS FROM VISITORS

1. Audience Comments regarding agenda items

D. WORK SESSION TOPIC

2. Joint Work Session with City Council, Health Services Board, Native Village of Eyak Tribal Council, and Ilanka Community Wellness Advisory Council – facilitated by *Kitty Farnham* of Catalyst Consulting – working on the strategic planning for health care in Cordova

*Kitty Farnham* thanked the other consultants that have been working on this project with her. *Mike Bell* of Michael R. Bell & Company, PLLC as the financial analyst and *Jean Craciun* of the Craciun Research Group whose research for this project is in the packet.

*Farnham* started the meeting by explaining that this is a work session and as such, no decisions or actions will be taken tonight. A review of the projects' results to date will be presented followed by discussions and dialogue on planned next steps.

*Farnham* thanked the task force for its hard work. This task force is not a decision making board but a research board which will present its research to the governing boards and councils that are represented here today for the ultimate decision.

## **TASK FORCE PRESENTATION OF RESEARCH**

*Kerin Kramer* presented the Strategic Assessment Project', Projects Milestones, and Draft Report/Results to date. The Vision Statement was presented "A financially sustainable and stable health care system that provides quality care for the health & wellness of all Cordovans." She shared that the SWOT and SOAR analysis's were surveys taken by our current health care provider asking what they felt are the strengths and weaknesses of our health care system.

*Mark Lynch* presented the considerations for operators. These covered bringing in a separate entity to run the operation, rent out the current building, or straight out own the operation. Several options for interested parties are being looked into.

*Angela Arnold* presented the difference between the options the interested parties are considering. Cordova has not chosen, as of yet, which direction for operating the facility will be. Priority is that this is not going to be a system set into place that can be just "fail and bail". She presented the initial criteria to evaluate strategies that the task force is taking into consideration.

*Mike Bell* presented the financial analysis of the current operation. He stated Cordova is one of several communities in Alaska struggling in the department of Health Care. He stated that this is an issue that needs to, not only be addressed at the community level, but also the State level. Financially there are many big decisions to be made if this community is going to continue to fund the operation. *Farnham* stated that this was just a high-level report there will be an in-depth financial meeting in the future.

*Sandra Aspen* stated that so far the forums have been mostly reviewing results and addressing misinformation. The common theme throughout all the meetings and on the street is "Change".

*Noel Pallas* shared and compared what other similar communities within Alaska are doing with their health care system. He stated that in every community the task force looked into the comment is the same that this will not happen overnight but in the end, the issues will be resolved and addressed.

*Farnham* led the meeting into a different direction. Stating that this part of the meeting will be open discussion on three different options; A, B, and C. These will be considered one at a time and discussed. This is not a time for action or decisions but a chance for the task force and each of the Councils and Boards to hear what everyone else is thinking.

## **COUNCIL'S DISCUSSION OF OPTIONS**

Discussion was opened for 20 min to discuss "option A" which is considering the improvement within the existing health structure. Governance within the existing structure should be addressed. There is a concern that if there is no change the financial strain will still rest on the City. Collaboration between



the two entities is an important improvement. Coordinating the ER coverage with the clinic's employees as well as the hospital would be beneficial.

Discussion was opened for 20 min to discuss **"option B"** which is considering the restructuring of the existing health services entities. There are two avenues with this option one would be consolidation of the entities the other would be to implement a new designations/ billing structure for CCMC. Collaboration under Tribal designations would bring in more funding and would give the community access for specialists on a regular basis. The medical center would then be able to see all patients without limitations. Medical equipment and maintenance would be available at no charge. Availability of specialized training and specialized personnel for the community would be more consistent. By 2012 Electronic Medical Records (EMR's) system could be implemented. To collaborate would keep the entities on the same system where as if they were on separate systems they could develop an interface between the systems but this could be a very high cost. This would keep the billing simple and keep the revenue in the community instead of going to Anchorage for specialized training. There would be two large incomes from the Tribal medical health care funds and Medicare funds from the state. The Tribal clinic would not impact insurances at all as it wouldn't be viewed as a special clinic so co-pays and such will be the same and in fact easier if the new EMR was implemented. Question was posed that if the Tribal clinic is federally funded mostly the City would still need to fund the remainder and how would that fit into the City Council's realm of governance if it is owned and operated by NVE. Deciding how the City can still participate in the health center when it is operated under the Tribal governance will need to be addressed. Full financial disclosure would help keep some fluidity between parties.

Discussion was opened for 20 min to discuss **"option C"** which is considering bringing in a third party to operate the facilities. This could bring everything under the same umbrella or keep them as separate entities. To go with this option the City would have to pay a management fee and subsidy. This does take the control and choices away from the community but keeps the politics down. Depending on the third party, it may open up more opportunities for specialized medical care. Would the third party still be responsible for long-term care? There could be multiple third parties involved in the new system but that may inhibit fluidity of information and use of facilities. Cordova is a very political community and this system does not give them the option of being involved other than by contract. There could be a local advisory board to keep the community involved. Currently the system in place is having a hard time keeping each entity staffed, which may be a result of high turnover, and this option may improve that issue. Referral benefits and connections would be more readily available if the third party is Anchorage based. Cordova does want to keep as much in town as possible.

**Farnham** did an exercise to determine which options the Council members were considering so the task force can get a feeling for which direction to take. **"Option B"** got more than half the votes but the other two options also had some votes. Discussion centered on what it is going to take to make a decision. Restructuring the way an advisory board would function. A financial analysis will help determine the feasibility for each option. Council would like to have more detail on how it will influence the current employees as far as retirement, pensions, PERS, insurance and such goes. Both current health services entities have the same struggles so how are we going to fix those issues. A system to keep the politics out of the everyday functionality of the facilities is very important. Contracts and commitments would be important to keep all parties involved and invested in the new system. A big concern with the third party option is that there is a possibility that those employees currently employed would lose their jobs.

*Farnham* transitioned to a conclusion/recap of the meeting. This will take support from the community and the current entities for change to happen successfully. It can happen. This can be successful. It will take time and commitment to see this to completion. The big thing is to continue to listen and ask questions.

## E. AUDIENCE PARTICIPATION

*Dan Logan*, Mile 2, offered thanks to those who have put so much time into this change. He stated that there will be some challenges to implementing any one of these options but he can see any one of them being successful in this community. Communication between the community and the Councils, the staff and management, and the Councils and the management will be critical to its success. Attention to detail has made this strategic planning work and if we can get a governing board that has that same attention to detail will help any action we take be successful.

*Mark Frohnappfel*, 828 Woodland Drive, thanks everyone for coming out tonight. He has seen both Kodiak and Sitka when those hospitals made their Health Care transitions and in neither situation did any of the employees lose their jobs. There was some timidity with the change but in the end, it proved to be successful. He does like the idea of having the doctors be provided by someone else giving the clinic the opportunity to provide providers. He does see an issue with an advisory board being made up of community volunteers running a profit-based business by committee.

*Jennifer Gibbins* wants to thank all the entities who have been involved with this strategic planning. She stated that the process the task force has chosen to use has been great and would like to see this process adopted throughout the community. She feels the education and politics of what is really happening with health care in Cordova is critical. She has been writing in the newspaper some soft comments on the process hoping to encourage the community to get involved with the process. She hopes that those involved keep the personal ownership of health care because it gives a great example to the rest of the community.

*Sam Ronnegard* posed the question of "Why the community can't keep doctors in Cordova?" He felt there has to be a reason they won't stay and once we figure that out things will be better.

## F. COUNCIL COMMENTS

*Bob Henrichs*, he has seen large sums of money pass by Cordova because the Tribe did not own their own facility. He quoted Chuck Knox, Coach of the Seahawks, "What you do speaks largely of what you say" He thinks it is appropriate for this situation because we can put in a lot of work here and if we don't take positive action it will not get fixed. He is ready to see change.

*Sandra Aspen* thinks it is everyone present's responsibility to leave this meeting and spread facts not opinions to keep the gossip and miscommunication from getting out of control. She reiterated that today was discussion and there were no decisions made tonight.

*Glenn Ujioka*, considering the entire community is being involved with this new system, he pointed out that the tribe does not have a specific location but is integrated throughout the community. They live here, work here, and spend their money here. Because of their tribal designation, they have in the past

and continue to receive funds for medical care. It has never been the tribe's wish to make those services exclusive to the tribe as long as the caring for the community was not detrimental to the tribal members. The Tribal Council has this in mind and is 100% interested in making health care work for the community. They will continue to put in the time, as the City Council has, to make the best health care available to all cordovans.

**Patience Andersen-Faulkner** provided some information of how the NVE has in the past assisted in the medical providing to the community. With the present ILANKA medical center, they have been able to do even more for the community. She would like to see better fluidity between the two medical centers.

**Bret Bradford** stated he is very glad to see the way this process has been going. It was a good thing for the Councils to come together to work on creating better health care.

**Bob Henrichs**, wanted to point out that as a tribe they are not required to pay property tax but have chosen to do so in order to be a positive part of the community. He felt this could show how much NVE is interested in the community as a whole.

**Mark King**, stated that the reason the NVE started their own clinic was because of some of the care the elders were receiving and an inconsistency in medication availability. When the ILANKA medical center started so many were helped and felt at ease receiving medical care. He, himself, was undecided when it came to deciding to start collaborating with the Cordova Medical Clinic and is to this day still receiving some concerns towards that past decision. There are so many concerns now because of those decisions of what the future Health Care in Cordova may look like.

## CLOSING COMMENTS

**Bob Henrichs** stated that NVE started their own medical center as a result of not being satisfied with the health care they were receiving. He does not want to see that happen again so he is glad the Councils can come together to make these decision for the best of the community as a whole.

**Mayor Jim Kallander** thanked everyone for coming out to this work session. There has been a lot of work accomplished and thinks people have been very understanding. Having the view of the community and the Tribe has been a good first step. He looks forward to the newspaper article to see if it will get a response from the community. The City Council works for the community whether Native or non-native and he thinks it is very important to have good reporting and answer questions from the community.

## F. ADJOURNMENT

Hearing no objections, **Mayor Jim Kallander** adjourned the work session at 9:15 pm.

Approved:

Attest: \_\_\_\_\_  
Robyn Kincaid, Deputy City Clerk

**CITY COUNCIL REGULAR MEETING  
NOVEMBER 03, 2010 @ 7:30 PM  
LIBRARY MEETING ROOM  
MINUTES**

**A. CALL TO ORDER**

*Vice Mayor Dave Reggiani* called the Council Regular Meeting to order at 7:30 pm on November 03, 2010 in the Library Meeting Room.

**B. INVOCATION AND PLEDGE OF ALLEGIANCE**

*Corrine Erickson* led the audience in an invocation.

*Vice Mayor Reggiani* led the audience in the Pledge of Allegiance.

**C. ROLL CALL**

Present for roll call were *Vice Mayor Reggiani*, Council members *Keith van den Broek*, *Jim Kacsh*, *Bret Bradford*, *EJ Cheshier* and *Robert Beedle*. Council member *David Allison* was present via teleconference. *Mayor Jim Kallander* was absent. Also present were City Manager *Mark Lynch*, City Clerk *Susan Bourgeois* and Deputy City Clerk *Robyn Kincaid*.

**D. APPROVAL OF REGULAR AGENDA**

*M/Cheshier S/Bradford* to approve the Regular Agenda.

*Vice Mayor Reggiani* added to staff reports-Oscar Delpino

Vote on motion: 7 yeas, 0 nays. Motion was approved.

**E. DISCLOSURES OF CONFLICTS OF INTEREST**

*Bradford*, *Allison* and *Beedle* all declared conflicts on agenda item 6. *Bradford* works for a competing company and *Allison* and *Beedle* sit on a board of a competing company. *Vice-Mayor Reggiani* agreed that all three had a perceived conflict and they should remove themselves from the table during that agenda item. *Allison* also declared a possible perceived conflict with item 7 as his personal finances are related to the fishing industry. *Vice-Mayor Reggiani* stated he did not feel this was a conflict of interest.

**F. COMMUNICATIONS BY AND PETITIONS FROM VISITORS**

1. Guest Speakers – *Belen Cook* of the Native Village of Eyak gave Council bags and a preview of the upcoming Sobriety Celebration that would be from November 12 to November 14 along with a thanks to Council for their support and their donation.

2. Audience comments regarding agenda items

*Beth Poole* spoke in favor of the passage of agenda item 7.

3. Chairpersons and Representatives of Boards and Commissions – there were no reports

**G. APPROVAL OF CONSENT CALENDAR**

*Vice Mayor Reggiani* stated that the consent calendar was before the Council.

Item #6 was moved to L. Item #8 was moved to 20a.

4. Record unexcused absence for Robert Beedle from the 10-20-10 regular meeting.

5. Record excused absences for David Allison (illness) and EJ Cheshier (work-related) from the 10-20-10 regular meeting.

~~6. Ordinance 1076~~

~~An ordinance of the City Council of the city of Cordova, Alaska, approving a lease agreement between Copper Valley Wireless, Inc., and the City of Cordova for land and easement—1<sup>st</sup> reading~~

7. Resolution 11-10-61

A resolution of the City Council of the City of Cordova, Alaska supporting federal funding for United States produced seafood

~~8. Proclamation for NVE's 17<sup>th</sup> Annual Sobriety Celebration~~

Vote on Consent Calendar: 7 yeas, 0 nays. van den Broek – yes; Kacsh – yes; Allison – yes; Bradford – yes; Cheshier – yes; Reggiani – yes; Beedle-yes. Calendar was approved.

## H. APPROVAL OF MINUTES

*M/Reggiani S/Kacsh* to approve the minutes.

9. Minutes of 10-06-10 Council Special Meeting

10. Minutes of 10-20-10 Council Public Hearing

11. Minutes of 10-20-10 Regular Council Meeting

Vote on motion: 7 yeas, 0 nays. Kacsh – yes; Allison – yes; Bradford – yes; Cheshier – yes; Reggiani – yes; Beedle-yes; van den Broek – yes. Motion was approved.

## I. CONSIDERATION OF BIDS - none

## J. REPORTS OF OFFICERS

12. Mayor's Report – *Mayor Kallander* was not present

13. Manager's Report – *Lynch* reported that the major focus has been to get the budget prepared. The Sound Developer has been cleared as not being a historical vessel, there are still a few legal things to be dealt with before it can be moved but there is progress. He intends to write a letter of support to NVE for the CHC grant unless there is objection from Council. There was no objection. *Lynch* stated that the City has vehicles for sale until the 11th via bid.

14. City Clerk's Report – *Bourgeois* said there was a written report in the packet. If any council member needed another copy of his itinerary for AML to let the office know. *Bourgeois* also mentioned that the City may be receiving \$90K in a supplemental property tax roll for the tax year 2006, more information on that will follow as available.

15. Staff Reports

(Inserted item) *Oscar Delpino*, provided Council with a 3<sup>rd</sup> quarter report handout. The Cordova Volunteer Fire Department has accumulated, this 3<sup>rd</sup> quarter alone, 1514 volunteer man hours. The department has applied for an \$87,972.88 Department of Home Land Security grant for 2010/2011 emergency management equipment. Emergency Operations Plan has been approved. The City of Cordova Emergency Management Operations has begun meeting again once a month, there are about 50 members and each meeting has about 20-30 members in attendance. *Beedle* asked about housing number grants available. *Delpino* responded that they would be available to apply for in March.

a. *Keren Kelley*, Acting Hospital Administrator, CCMC. *Kelley* told council that the last 7 months at the hospital have been enjoyable. *Kelley* reported that they are adding a swing-bed resident, which will bring them up to four residents. The HSB packets will now include payer mixes which will help in projections for staffing. They are in with ANTHC for a \$100K grant, which will provide additional training and analysis. Also the homeless survey counts through ANTHC could bring additional medical funding and possible housing for their needs. Also, the high veteran count in our community, 254 veterans, has not been recognized as of yet for medical funding.

b. Tom Cohenour, CR Director of Public works – School Gym & Reno updates  
The music room flooring and the white boards have been installed. Also, the trench drain grate for the playground has been installed. The sprinkler installer, the plumber, and the air handler installer all

provided staff with training for operating the new systems. Some of landscaping and exterior esthetics was completed. Things to be completed still are the air balancing, acid wash on the block outside and the gym floor. They are not on schedule. \$7400 left in contingency. Issues and problems are primarily the speed that things are not getting accomplished. \$250K is unpaid to the contractor representing not completed work. The gym flooring is an issue. There is a plastic cover over the concrete floor in the gym and it is not drying out on schedule and is drying out at a rate too slow to be able to complete the flooring over Christmas break as was scheduled. **Beedle** asked if the material to complete the flooring is in Cordova or if we will be waiting on that during Christmas. **Cohenour** responded that the material has been here for quite some time.

The renovation side of the project is waiting for a punch list of final items. They have begun phase three on the second floor. Plumbing and electrical rough-ins have been completed on the first and second floors. There is a portion of the concrete in the playground that will need to be removed and reinstalled due to a curve being laid at the incorrect radius. None of the play equipment has been installed as of yet. Roofing is complete and the siding is 95% complete. Major items to be completed on phase 1&2 are the tile in the commons and the roll up door for the dirty dishes in the cafeteria to be completed over Christmas break. To be completed for phase 3 is plumbing and electrical finish work, air balancing, drywall mudding and taping, and play equipment installed. With 6 weeks left to go on the project things are looking really good for phase 3. Painters are scheduled to arrive Friday. \$9200 left in contingency. Issues and problems: the windows were leaking but the issue seems to be resolved, the big issue is the heat inconsistency in the occupied classrooms. James Morgan, the controls company representative, is on his way to town to get the heat issue resolved. **Bradford** inquired about the radius issue on the playground. **Cohenour** responded that only a small portion needs to be removed. It's a result of it being too close to the code fall zone.

c. Tom Cohenour, Director of Public Works - Cemetery maintenance report update

**Cohenour** stated he had hoped to provide a proposed maintenance plan for this project but is still preparing the report he did state that there will be \$6800 a year budgeted. There are plans for a new fence to protect the cemetery from the roadway, to remove brush, and work on the graves. **Kacsh** inquired about the \$20K for the new fence that was roll-over funds for some masonry work that was discussed in previous years. **Lynch** responded that there are some plans in the works. **Bradford** inquired if Bill is willing to do the maintenance again next year. **Cohenour** responded that Bill would be back next year to continue the work. **Beedle** inquired about the graves sinking in. Is there a way at the time of burial to keep this from being a continuing issue? **Cohenour** stated that there are some options other cities use but it is not cost effective for our community.

d. Moe Zamarron, COR, Cordova Center Project

Mostly the work that has been done is the blasting of the site. Masons are coming in and preparing to pour. They have a drill on site cleaning up corners of the rock surface. A shipment of manholes and draining system equipment has been received. A schedule of meetings has been strategically set into place to keep communication flowing and not waste time. A two-month shut down is being discussed, at no cost effect to the City. If they choose to go that route it will start at Christmas and start back up in March. There have been no delays thus far. A second request for pay has been submitted for process. The plan to repair the bedrock issues for the west wing is underway. This may dig into the contingency funds but it will not be a large amount. **Reggiani** asked if it was correct that they would be pouring in three weeks and if they decided to stop for winter at what point would that stop be? **Zamarron** responded that the concrete pour is the main concern with the break. There will be some preliminary concrete base to be laid at the foot of the hill after which would be the break. There is better quality of cement laid if not in the middle of winter. **Beedle** asked for clarification on the quality of cement

comment. *Zamarron* responded that they have the ability to keep the concrete warm and protect it if they do decide to pour; it is just easier if they don't have to go through all of that process.

#### K. CORRESPONDENCE

16. Letter from Colonel Koenig, US Army Corps of Engineers
17. Joint Letter to the community from Mayor and NVE Tribal Council President
18. Letter from Prince William Sound Science Center in re Boat Yard expansion
19. Letter from Cordova Drug (Dave O'Brien) in re E-911 surcharge

#### L. ORDINANCES AND RESOLUTIONS

##### Item #6 Ordinance 1076

An ordinance of the City Council of the City of Cordova, Alaska, approving a lease agreement between Copper Valley Wireless, Inc., and the City of Cordova for land and easement – 1<sup>st</sup> reading

*M/Kacsh S/van den Broek* to adopt Ordinance 1076, an ordinance of the City Council of the City of Cordova, Alaska, approving a lease agreement between Copper Valley Wireless, Inc., and the City of Cordova for land and easement

*Bradford, Allison* and *Beedle* stepped away from the table for the vote  
Vote on approval of Ordinance 1076: 7 yeas, 0 nays. Motion carried.

#### M. UNFINISHED BUSINESS - None

#### N. NEW & MISCELLANEOUS BUSINESS

20. Health Services Board Hospital Administrator search

*Bradford* stated that at the last Council meeting he wasn't sufficiently informed for the decision the Council was asked to make continue to search for a new hospital administrator. *Allison* stated that the HSB should be the ones to seek the new administrator and should be able to continue the search when they feel appropriate. *Van den Broek* agreed with *Bradford* in that he felt he had made an uninformed decision. He wished his consensus withdrawn and feels the lift should wait until the strategic planning has completed. *Kacsh* stated that they don't know what the HSB is going to do, it is on their (HSB) agenda for tomorrow night. *Allison* stated that the Charter overrules the Code and therefore the HSB has the authority. *Reggiani* stated he agreed with *Allison* in that the HSB has the authority. *Bradford* stated he could not support the searching for a new CEO when the process of strategic planning is still underway. *Cheshier* stated he didn't see this as being a big deal. *Bradford* stated he thought the Council was sending a mixed signal in that before they felt ok with being involved with the decision to search and now they don't want to be involved. *Reggiani* stated he felt the difference between then and now was time. *Kacsh* stated the planning was supposed to be done by now and that is why they waited till now to search for a CEO. *Bradford* asked for procedure since two have withdrawn their consent. *Reggiani* stated he didn't feel it made a difference at this point since no official motion had been made.

- 20a. Proclamation for NVE's 17<sup>th</sup> Annual Sobriety Celebration

*Vice Mayor Reggiani* read into the record the proclamation.

*M/Beedle S/Bradford* to approve the proclamation

Vote on proclamation: 7 yeas, 0 nays. Bradford – yes; Cheshier – yes; Reggiani – yes; Beedle-yes; van den Broek – yes; Kacsh – yes; Allison – yes. Motion passed.

21. Pending Agenda and Calendar

Budget meeting is scheduled on the Monday November 8<sup>th</sup> at 6:30pm. Special meeting was scheduled Monday the 8<sup>th</sup> at 6:15pm for the second reading of Ordinance 1076 with the public hearing at 6:00pm.

Second regularly scheduled meeting in November has been canceled due to the AML conference. Health Care Strategic Planning Joint work session on the 23<sup>rd</sup> from 6-9pm following a community forum on the 22<sup>nd</sup> at the Little Chapel.

#### **O. AUDIENCE PARTICIPATION**

*Jennifer Gibbins* stated she appreciated the minutes in the packet as they were very informative and she felt accurately reflected the comments from the meeting.

#### **P. COUNCIL COMMENTS**

##### **22. Council Comments**

*Bradford* thanked Corrine Erickson for leading the meeting in prayer.

*Kacsh* announced to Council that he will be vying for an AML seat and wanted to know if there was City money set aside for his travel expenses should he gain a seat. Response was that the City would support such an action from him should the need arise.

*Allison* stated he thought it would be a great idea to have a Cordovan on AML. He also thanked staff, department heads, Ashley, and Mark for their work in preparing a balanced budget ready so timely.

#### **Q. EXECUTIVE SESSION**

##### **23. City Manager annual evaluation (materials under separate cover)**

*M/Bradford S/Kacsh* to move into executive session for the annual evaluation of the city Manager. Subjects which may be discussed are subjects that tend prejudice the reputation and character of any person; providing that the person may request a public discussion.

Vote on motion: 7 yeas, 0 nays. Cheshier – yes; Reggiani – yes; Beedle-yes; van den Broek – yes; Kacsh – yes; Allison – yes; Bradford – yes. Motion passed.

*M/Kacsh S/Cheshier* to have a recess at 9:05pm before entering the executive session.

There was no objection to the motion.

The Regular Council Meeting was reconvened at 10:40pm.

City Managers annual evaluation was done during the executive session. Council has chosen to review the City Managers contract during the special meeting on Monday the 8<sup>th</sup>. Amending the meeting times on Monday the 8<sup>th</sup> of November to: Public Hearing at 6:00pm, Special Meeting at 6:15pm and Budget Work Session at 7:00pm.

#### **R. ADJOURNMENT**

*M/Beedle S/Bradford* to adjourn the regular meeting at 10:40 pm.

Hearing no objection, the meeting was adjourned.

Approved:

Attest: \_\_\_\_\_  
Robyn Kincaid, Deputy City Clerk



CITY COUNCIL WORK SESSION  
2011 CITY BUDGET  
NOVEMBER 03, 2010 @ 6:00 PM  
LIBRARY MEETING ROOM  
MINUTES

**A. CALL TO ORDER**

*Vice Mayor Dave Reggiani* called the Council Work Session to order at 6:00 pm on November 03, 2010 in the Library Meeting Room.

**B. ROLL CALL**

Present for roll call were *Vice Mayor Reggiani*, Council members *Keith van den Broek*, *Jim Kacsh*, *Bret Bradford*, *EJ Cheshier* and *Robert Beedle*. Council member *David Allison* was present via teleconference. *Mayor Jim Kallander* was absent. Also present were City Manager *Mark Lynch* and City Clerk *Susan Bourgeois*.

**C. COMMUNICATIONS BY AND PETITIONS FROM VISITORS**

1. Audience Comments regarding agenda items- none

**D. WORK SESSION TOPIC**

2. Discuss 2011 City Budget

*Mark Lynch* presented the budget to Council and started by informing Council of changes in information since the memo before them had been printed. He stated that the Fish Tax was budgeted at \$1.2 million even though Council had decided on the \$1.4 million the budget balanced at the \$1.2 million. So the budget is very conservative. Martin Moe said he estimated the accommodations tax to come in at \$105 thousand but was already budgeted at \$90 thousand so was unchanged. Under leases and rents there was recently some revenue that was being misapplied to the harbor instead of the general fund which since has been corrected. No other major changes were made. Uncontrollable expenses: fuel, step increases, health insurance, and parts costs. A new line item is Cemetery maintenance which includes a temporary position along with tools and supplies. The school had asked to be funded to the cap which was \$1.82 million. *Lynch* explained that he split \$875 thousand for each half of the year which is about \$79 thousand less then they requested but they also have \$40 thousand in capital. *Reggiani* stated that he was impressed with *Lynch* for presenting a balanced budget. *Lynch* stated he had *Ashley Royal* and the department heads to thank for this outcome. *Reggiani* suggested the discussion start with revenue and then move on to enterprise funds at the end. *Cheshier* questioned where the vehicle registration tax revenue gets applied to. *Lynch* responded with percentages of what the city does get tax revenue from but not from the vehicles. The vehicle tax gets credited back to the state and becomes more of a wash. *Royal* clarified that the funds Council sees in front of them is money coming into the City but at the end of the month gets sent to the State and so shouldn't be included as income. *Kacsh* stated he thought that in the past the City had an additional charge for the registration that the city was able to keep and that is what the line item was for with the idea that it would be used later for junk car removal. *Lynch* showed Council how the junk car monies use has been reclassified within the same pot of money just has been moved to other line items. *Reggiani* checked with Council for concurrence on the numbers that had been presented to Council thus far (specifically the accommodations tax revenue to be \$105 thousand, fish tax revenue being placed at \$1.4 million). *Kacsh* said that \$2.7 million for the sales tax is low. *Reggiani* asked *Lynch* what his feelings were on the sales tax number. *Lynch* stated he had no real feel for what the number could be. *Kacsh* stated he would feel real comfortable with adding a \$100 thousand to that number. *Bradford* stated he agreed with *Kacsh* that the \$2.7 million is a low number but would like to wait for more information before choosing a number.

**Reggiani** moved the discussion on to expenses from revenues. **Lynch** stated that as for additional expenses Information Services is high because of the budget cuts last year, 1.5 positions were left vacant and are budgeted to be filled as well as budgeting for a new position of an Assistant City Manager, also the temporary position of Cemetery Maintenance. **Cheshier** asked if we had talked about an Assistant City Manager position before and Council responded in the affirmative. **Reggiani** inquired about long term debt services and the four new line items. **Lynch** responded that those line items are the bonds that the voters voted on in March in relation to the school. The State sold half of the bonds to us as taxable and part as exempt; they are making us pay back the exempt half before the non-exempt half.

Water enterprise funds. **Lynch** stated that the Water Department is doing ok; they still have money in their reserve fund. **Reggiani** stated that net income is approximately \$50 thousand with \$50 thousand reserve. He inquired whether this should be budgeted to \$100 thousand with the looming LT2. **Cheshier** stated that they should put money away or reduce rates. Council discussed whether rates for water should be reduced and rates for sewer should be increased. Council chose to raise the budgeted \$50 thousand in reserves to \$100 thousand.

Sewer enterprise funds. **Lynch** stated that the Sewer Department was about \$85 thousand in the negative so he chose to add \$85 thousand to revenue to balance the budget. The rates are higher on Sewer than Water because people are using city water than city sewer. The water department has carried the Sewer Department for quite some time. **Reggiani** reminded Council that enterprise funds should be budgeted to break even with a reserve fund. Meaning the rates should support the services. **Allison** brought to Council's attention that the rates are charged according to water usage and for processors this would be a misapplied proportion as there is much more water usage than sewer usage. So if Council decided to raise rates and use that proportional charge system that there should be sufficient notice given to customers so meters can be installed accordingly. **Reggiani** stated that right now the Council is setting the budget, if Council chooses to raise rates that will be done in January.

Solid Waste. **Lynch** stated that Solid Waste is in good condition. They have \$250 thousand in reserve but they are going to request \$337 thousand in Capital projects so they will be short in what they need to do what they want to do. Traditionally they have been transferring \$36 thousand to reserves instead of \$50 thousand. This was due to some reclassifying done last year with Solid Waste and the Land Fill.

Harbor, **Lynch** stated that the Harbor's budget breaks even but feels the City is looking at a fee increase if not this year possible next year. **Cheshier** inquired why **Lynch** feels rates will have to be raised. **Lynch** responded that it is just because the Harbor is breaking even so we can get by another year doing that but eventually its going to catch up to the City. **Cheshier** asked if the City had just raised the rates. **Kacsh** stated that they were raised in 2009 knowing another incremental raise would come in the future. **Bradford** inquired about the funds set aside for Professional Services. **Lynch** stated that that was money set aside for boat removal and attorney fees.

Odiak Park, **Lynch** stated, will also break even. The park did see a small fee increase in 2010. There are requests for improvements to the park in the Capital Projects, as this department does not have a reserve.

**Lynch** passed out the Capital budget spreadsheets but will be discussed in Monday's continued work session. Capital projects for the enterprise funds and for general fund will be discussed as well as the operating budget and the school budget if time allows.

#### **E. AUDIENCE COMMENTS - none**

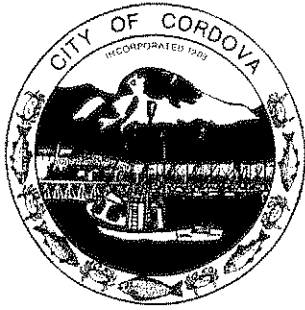
#### **F. ADJOURNMENT**

**M/Bradford S/Kacsh** to adjourn the work session at 7:17 pm.

Hearing no objection, the meeting was adjourned.

Approved:

Attest: \_\_\_\_\_  
Robyn Kincaid, Deputy City Clerk



City of Cordova  
602 Railroad Ave.  
P.O. Box 1210  
Cordova, Alaska 99574  
Phone: (907) 424-6100  
Fax: (907) 424-6000  
Email: [policechief@cityofcordova.net](mailto:policechief@cityofcordova.net)  
Web: [www.cityofcordova.net](http://www.cityofcordova.net)

# CITY OF CORDOVA

## Office of Chief of Police

### CITY OF CORDOVA E-911 PROJECT TIMELINE AND PROGRESS OF EVENTS

#### I. Grant availability and funding sources.

- Track progress of SOA becoming eligible to receive Federal Grant funds for re-distribution through-out the State. SOA is currently ineligible to receive Federal Grant funds due to lack of an oversight/distribution agency.
  - State of Alaska is currently in the process of assessing needs and guidelines of E-911 within the State and considering forming a State Adminstrating Agency (SAA) in order to make State eligible for Federal Grant monies.

#### II. Draft RFP by 11/30/2010

- RFP to include, but is not limited to:
  - Timeline for installation of E-911 system
  - Must be compatible with Motorola MCC-5500 radio system/console with no modifications to either system.
  - Must include Reverse 911 module
  - Must include a Logging Recorder
- Present packet to City Clerk by 12/8/2010 for consideration by City Council at the 12/15/2010 meeting. Request council to appoint a committee to open and review bids and recommend a winning bidder.

#### III. Send out RFP to potential vendors on or before 12/20/2010.

- Identify potential vendors.
- Deadline for responses will be 5:00 pm on 2/1/2010.

#### IV. Proposals

- Committee to open and review proposals on 2/8/2010.
- Submit results from responding bidders to City Clerk and recommend a winning bidder to City Council on 2/9/2010.
- City Council officially award bid at meeting on 2/16/2010.

#### V. Submit loan request letter to City Council for the awarded bid amount. Date to be determined.

#### VI. Notify selected vendor of bid award.

- Establish timeline for installation.

#### VII. System Review.

- Identify any system problems.
  - Project Manager to assure vendor adherence/compliance with all aspects of accepted proposal.
- VIII. Identify all ongoing E-911 costs that are legal to fund with E-911 surcharge revenues.
  - Dispatcher training for 911 operations.
  - Track all time associated with 911 calls (including follow-up to hang-ups).
  - Project maintenance/service costs for budgeting and auditing surcharge revenues.
  - Establish total annual budget projections for entire system.
- IX. Annual audit of e-911 surcharge revenues.
  - Audit to be completed by 12/1 annually.
  - Determine if current surcharge is appropriate and recommend increase or decrease to City Council as needed.

Nov 9, 2010

City Council  
City of Cordova  
PO Box 1210  
Cordova, Alaska 99574

Dear Council Members and Citizens of Cordova

Regarding: Alaska Marine Highway System

We have been enjoying the best ferry schedule in over a decade, that will be servicing us through the month of March.. The schedule for next summer is also in place and is an excellent schedule with the FV Chenega. It is the month of April that is a devastating setback that does not need to be to the detriment to Cordova, but as it is right now, it is.

If you take a look at the schedule you will see that once again the April schedule with the Aurora is 4 am departures meaning **3 am wake up** and arrivals coming in at **1 a.m...** There is no reason for this schedule to be this way. For the months of Nov. Dec. Jan. and Feb the schedule is short days and direct port to port sailings without the triangle route of Whittier to Valdez and Valdez to Whittier. (So the theory of giving Valdez the option of not having to drive Thompson Pass in bad conditions is moot.) Remember that for thirty years with the EL Bartlett it did not give the triangle run for Valdez to Whittier because the Whittier tunnel was not open.

April is our first month of high seasonal traffic, activity, and returning seasonal citizens. If we do not have the Chenega, and we must be subjected with the Aurora then our community must seek the **direct routes for all of the Aurora service for Cordova**. Our tourist and travel businesses, Chamber of Commerce, City Council, Mayor, etc. should be advocating this completely. Personally I think using the Aurora from May through Sept. exclusively for the routes of Valdez to Whittier and Whittier to Valdez is a duplication of infrastructures and federally funded dollars that prohibit the use of federal funds for any duplicating infrastructure, but it may take legal action to stop wanton waste of our State of Alaska spending. It is a corrupt situation to say the least. Why on earth would the SOA be doing this and spending hundreds of millions of dollars doing so. The May to Sept. Aurora routes are taking tourists to see Prince William Sound, not to get to Valdez or Whittier, (remember there are the Seward and Glenn highways for this in beautiful summertime on a scenic highway. Gee, there isn't a ferry between Seward and Homer is there? Why is there a ferry between Valdez and Whittier? If the tourists want to see PWS then they should be taking a private charter boat to see PWS. Not be able to take a federal and state funded ferry that is supposed to be, being used as a marine highway, where there are **no roads**.

Okay, now for the beneficial reason I am advocating that the Aurora triangle route stop not only because it is wrong but because Valdez wants those tourist dollars for VALDEZ.

Cordova needs to get active and realize these are CORDOVA'S tourist dollars.

If the tourists want to see PWS on the AMHS that is subsidized by state and federal dollars then, they can board in Whittier travel to Cordova, spend the night ( while spending money, on lodging and meals etc.). Then travel Cordova to Valdez the following day.

If there were anyone challenging the waste of the tax dollars for the routes of Valdez to Whittier and Whittier to Valdez, then even the Chenega would not be able to do the Triangle route. Let's make Cordova the DESTINATION NOT VALDEZ.

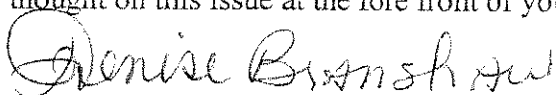
I was at Costco last summer and someone from Valdez had placed large boxes of the City of Valdez travel booklets at the entrances. Every where I went I heard people saying yes they had been to Prince William Sound. They had done the Whittier to Valdez trip on the ferry. Gee, I always say to them, if you wanted to get to Valdez then why not drive, they always say, well we just wanted to see PWS. It infuriates me that they are taking our State of Alaska, Alaska Marine Highway System dollars subsidized for this unnecessary site seeing ferry route. The AMHS is not to be in competition with private enterprise! Meaning how in the world is private enterprise such as sight seeing charter boats be able to compete with state and federal subsidized boats, dock, and personnel such as the Chenega and the Aurora of the State of ~~Alaska~~, Alaska Marine Highway System? That private tourist sector will not be able to grow or ever activate until the State of Alaska stops taking tourist dollars away from them in this very unjust situation.

Cordova needs to get very vocal on this issue!!! Yes, we need to fight for those tourist dollars!!! Stopping the triangle route is the most important issue facing Cordova today.

We need to be screaming about this issue to everyone who is controlling this. Just think about it, do you really think a tourist will come to Cordova in April to see PWS when they arrive into Cordova at one in the morning and the return schedule has them waking up at three in the morning to depart Cordova just so that they can see PWS? Not when they can depart Whittier at a leisurely time of 1 in the afternoon after having a late breakfast in Anchorage and a short one and a half hour drive from Anchorage and then gee they can either drive back from Valdez that very afternoon after seeing the only thing they came for to see PWS's, porpoise, whales, seabirds, etc, while getting the cheapest fares around and even have their vehicles with them. This town needs to make sure that they are never ever placed on the tail ends of the triangle routes ever! EVERY ROUTE FROM WHITTER TO VALDEZ AND EVERY ROUTE FROM VALDEZ TO WHITTER IS \$\$\$\$\$\$ TAKEN AWAY FROM CORDOVA!!!!!!!

Get a clue Cordova, if you don't get into the game, how in the heck are you ever going to be a winner? I am so tired of Cordova citizens saying "we are lucky to have the service we have right now, it could be worse". Grrrrrrrrrrrr, Yes, and the longer Cordova is mute on this subject it will not get better because we are not doing anything to make it better, by demanding more, and better. How can we improve if we don't constantly and diligently pursue?

I am hard mailing this letter return receipt to the Council as I have written letters before and never gotten a response as to if the council ever received my letter. Thank you for taking the time to read this and please keep thought on this issue at the fore front of your thinking.



Denise Branshaw  
PO Box 571  
3 Mile Bay  
Cordova, AK 99574  
4247344  
45 year resident

# STATE OF ALASKA

## DEPARTMENT OF REVENUE

### Tax Division

Sean Parnell, Governor

□ State Office Building  
PO Box 110420  
Juneau, AK 99811-0420  
907.465.2320

✱ 550 W 7th Ave Suite 500  
Anchorage, AK 99501-3555  
907.269.6620

[www.tax.state.ak.us](http://www.tax.state.ak.us)

November 18, 2010

The Honorable Jim Kallander  
Mayor, City of Cordova  
P.O. Box 1210  
Cordova, AK 99574

Dear Mayor Kallander:

I have mailed to your City Manager a copy of the TY 2006 supplementary assessment roll for oil and gas properties located within the City of Cordova, taxable under AS 43.56.

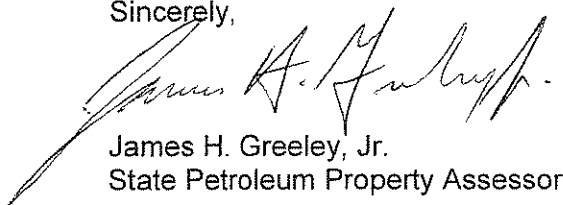
The total supplementary assessed value is \$ 5,376,330.

The value listed on the supplemental assessment roll is taken from the Alaska Superior Court's October 26, 2010 Final Judgment, which established the valuation of the TAPS for ad valorem tax purposes under AS 43.56.060(e)(2) for the 2006 tax year. A copy of the determination has also been provided.

This supplemental property tax roll is being issued in accordance with the Superior Court's directive that "[t]he Alaska Department of Revenue shall issue a supplemental certified assessment roll reflecting the 2006 value of the TAPS."

Because this supplemental tax roll has been prepared under direct order of the Superior Court, which retains jurisdiction of this matter, the appeal procedures set forth in either AS 43.56.110, AS 43.56.120, 15 AAC 56.030, 15 AAC 56.040, and 15 AAC 56.047 do not apply. Any appeal of this supplemental tax roll shall be made directly to the Alaska Superior Court and the Alaska Supreme Court.

Sincerely,



James H. Greeley, Jr.  
State Petroleum Property Assessor

cc: Mark Lynch, City Manager



## Memorandum

To: City Council  
From: Samantha Greenwood, City Planner  
Date: 11/15/2010  
RE: **Planning Commission Recommendation**

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At the Planning Commission meeting on November 9, 2010 the following motion was made

M/Srb S/Padawer made a motion to adopt the Wind Energy Ordinance 1075 as revised

Motion passed 4-0

### **Background**

The Wind energy code was discussed at 3 Planning and Zoning meetings from 5/11/2010 through 7/13/2010. The ordinance was review by local experts and the city lawyer comments were incorporated. The proposed code was approved at the 11/9/2010 Planning and Zoning meeting.

### **MOTION**

I move to adopt Ordinance 1077 an ordinance of the City of Cordova enacting chapter 18.46 of the Cordova Municipal Code to establish standards for the siting, construction, and operation of wind energy systems (wind turbines).

**CITY OF CORDOVA, ALASKA  
ORDINANCE 1077**

**AN ORDINANCE OF THE CITY OF CORDOVA ENACTING CHAPTER 18.46 OF THE  
CORDOVA MUNICIPAL CODE TO ESTABLISH STANDARDS FOR THE SITING,  
CONSTRUCTION, AND OPERATION OF WIND ENERGY SYSTEMS (WIND  
TURBINES).**

**WHEREAS**, the use of wind energy systems is not addressed in the Cordova Municipal Code; and,

**WHEREAS**, the City recognizes that wind energy can be an alternative, clean source of energy; and

**WHEREAS**, the City desires to permit wind energy systems in the City that are primarily used to provide energy to the property on which the system is located; and,

**WHEREAS**, the intent of this ordinance is to establish a process for locating and constructing wind energy systems, along with standards for the construction and operation of such systems, where the systems are accessory uses to principal uses on the parcel.

**BE IT ORDAINED** by the City Council of the City of Cordova, Alaska, that:

Section 1: Cordova Municipal Code Chapter 18.46, Wind Energy Systems, is enacted to read as follows:

Chapter 18.46  
Wind Energy Systems

Sections:

- 18.46.010 Definitions.
- 18.46.020 Zoning requirements.
- 18.46.030 Design and construction requirements.
- 18.46.040 Nuisances and removal.

18.46.010 Definitions. As used in this chapter:

“Guyed Tower” means a tower that is supported, in whole or in part, by wires and ground anchors.

“Hub height” means the vertical distance between the grade and the center of the wind turbine hub.

“Lattice Tower” means a tower that is self-supporting and that consists of multiple legs and cross bracing of structural metal.

“Monopole” means a tower that is self-supporting and that consists of a single vertical shaft usually constructed of wood, metal, or concrete.

“Roof” means the uppermost surface of any part of a building.

“Total height” means the vertical distance from the grade to the highest point on a wind energy system structure, including any moving part at the highest point in the course of its movement.

“Vertical access wind turbine” means a wind energy system in which the main rotor shaft is arranged vertically.

“Wind energy system” means a wind turbine and its supporting wind energy system tower.

“Wind turbine” means a blade or other type of rotating mechanism that converts wind energy into electric energy.

18.46.020 Zoning requirements. (a) In the LDR, MDR, HDR, URB and CB zoning districts, vertical access wind turbines, or wind energy systems mounted on a roof or monopole, are permitted as follows:

(1) One wind energy system with a hub height not exceeding eighty feet (80') is permitted as an accessory use on a lot that has a minimum area of twenty thousand (20,000) square feet.

(2) Except as provided in D of this section, one or more wind energy systems of any height may be permitted on any lot as a conditional use.

(b) In the in the POS, PLI, WID, WHD, WCP and C zoning districts, vertical access wind turbines, or wind energy systems mounted on a roof, monopole, guyed tower or lattice tower, are permitted as follows:

(1) No more than two wind energy systems with a hub height not exceeding one hundred fifty feet (150') are permitted as an accessory use on a lot that has a minimum area of twenty thousand (20,000) square feet.

(2) Except as provided in D of this section, one or more wind energy systems of any height may be permitted on any lot as a conditional use.

(c) In the I zoning district, wind energy systems with a hub height not exceeding three hundred feet (300') are permitted as an accessory use on a lot that has a minimum area of twenty thousand (20,000) square feet. Except as provided in D of this section, one or more wind energy systems of any height may be permitted on any lot as a conditional use.

(d) The maximum total height of a wind energy system in an aircraft-approach zone and within eight thousand feet (8,000') of the main runway shall not exceed the maximum height that is determined on the basis of obstruction criteria shown on the current FAA-approved Cordova Airport Master Plan drawings which are on file at Cordova City Hall.

(e) No part of a wind energy system, including guy wires and other anchors, may be located within an area that is described in the minimum yard requirements for the applicable zoning district. No part of any wind energy system may be located in an access or utility easement.

18.46.030 Design and construction requirements. (a) A wind energy system shall conform to the applicable code requirements that are adopted by reference in Section 16.05.010 and amended in Title 16 of this Code, and to the requirements in this section.

(b) The foundation for a ground-supported wind energy system shall be designed for the installation site by a professional engineer registered in Alaska, and the building permit application for the wind energy system shall include plans for the foundation stamped by the engineer. The building permit application for a roof-mounted wind energy system shall include a certification by

a professional engineer registered in Alaska that the roof structure will support the wind energy system.

(c) The building permit application a wind energy system shall include documentation that the wind energy system meets the requirements of this chapter, or an approved conditional use permit authorizing any deviations from those requirements. In addition to review under Title 16 of this Code, the building permit application shall be reviewed by the Planning Department for compliance with the requirements of this chapter and any approved conditional use permit. Before a permit is issued it must be signed by the Planning Department.

(d) Each wind turbine that is a component of a wind energy system must be approved by the Small Wind Certification Program recognized by the American Wind Energy Association (AWEA) or another accredited organization such as the Small Wind Certification Council, National Wind Technology Certification Center, or the U.S. Department of Energy, National Renewable Energy Laboratory, or must be certified by a professional mechanical engineer registered in Alaska as a system that meets or exceeds industry safety standards for wind energy systems.

(e) No wind energy system may be installed until the owner of the lot where the wind energy system will be installed submits to the Planning Department the written approval from the Cordova Electric Cooperative of the wind energy system as an interconnected customer-owned generator, or certifies in writing that the wind energy system will not be interconnected with Cordova Electric Cooperative transmission or distribution system.

(f) No wind energy system may be installed in a manner that allows less than fifteen feet (15') of vertical distance from the grade to any moving wind turbine component at the lowest point in the course of its movement.

(g) All exposed surfaces of a wind energy system shall be a non-reflective, neutral, unobtrusive color approved by the City Planner, and shall be maintained throughout the life of the wind energy system in accordance with Small Wind Certification Program recognized by the American Wind Energy Association (AWEA) or another accredited organization such as the Small Wind Certification Council, National Wind Technology Certification Center, or the U.S. Department of Energy, National Renewable Energy Laboratory, or must be certified by a professional mechanical engineer registered in Alaska as a system that meets or exceeds industry performance standards for wind energy systems. The Turbines shall be maintained as per the manufacturer's requirements.

(h) No sign, flag or pennant may be attached to a wind energy system, except to identify the manufacturer or the installer of the wind energy system, or to warn of danger.

(i) No wind energy system may be artificially illuminated except as required by law or a state or federal agency.

(j) A wind energy system that is not roof-mounted shall be designed and constructed so no part that is less than fifteen feet (15') above the grade can be climbed, or completely enclosed by a fence that is not less than six feet (6') high.

(k) All electric transmission wires connected to a wind energy system must be underground, or within the building on which the wind energy system is mounted, except near substations or points of interconnection to the electric grid.

(l) A wind energy system shall be designed, installed and operated so that the noise generated by the wind energy system does not exceed fifty decibels (50 dB), measured five feet

(5') above the grade at the property line closest to the wind energy system, except during short-term events such as utility outages and severe wind storms.

18.46.040 Nuisances and removal. (a) A wind energy system shall be erected and maintained plumb, level, and true and shall be repaired, painted, and maintained in accordance with this chapter, any manufacturer's recommendations and instructions, and with industry standards for wind energy systems.

(b) A demolition permit is required to remove a wind energy system. The permit shall require the removal of the entire wind energy system, including foundations to below natural grade, collection, connection, and transmission equipment, at the owner's sole expense.

(c) The City Planner or designee may order the repair or removal of a wind energy system that is not maintained in accordance with this section. A wind energy system that is not maintained in accordance with this section, or is not operated for a period of one hundred eighty (180) consecutive days, is a public nuisance subject to abatement under Chapter 8.16 of this Code.

Section 2: This ordinance shall be effective thirty (30) days after its passage and publication. This ordinance shall be enacted in accordance with Section 2.13 of the Charter of the City of Cordova, Alaska and published in the Cordova Times, a newspaper of general circulation, within ten (10) days of its passage.

1<sup>st</sup> reading: December 1, 2010  
2<sup>nd</sup> reading and public hearing:

**PASSED AND APPROVED THIS \_\_\_\_\_ DAY OF \_\_\_\_\_ 2010**

\_\_\_\_\_  
James Kallander, Mayor

ATTEST:

\_\_\_\_\_  
Susan Bourgeois, City Clerk



# **CITY OF CORDOVA**

*Office of City Manager*

City of Cordova  
602 Railroad Ave.  
P.O. Box 1210  
Cordova, Alaska 99574

Phone: (907) 424-6200

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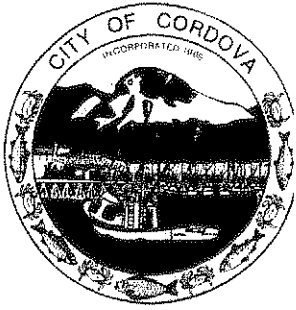
November 23, 2010

Memo to City Council  
Re: 2011 budget

You will find attached a resolution for approval of the 2011 budget, the Manager's budget letter, and the budget document. All changes as discussed during the previous budget sessions are incorporated in this final document.

Thank you,

Mark Lynch  
City Manager



City of Cordova  
602 Railroad Ave.  
P.O. Box 1210  
Cordova, Alaska 99574  
Phone: (907) 424-6200  
Fax: (907) 424-6000  
Email: [citymanager@cityofcordova.net](mailto:citymanager@cityofcordova.net)  
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# CITY OF CORDOVA

## *Office of City Manager*

The 2011 budget process was significantly streamlined over previous budget processes. I began working on the 2011 budget through the summer of 2010, and with the help of Department Heads and Staff I was able to produce a balanced General Fund budget to submit to Council in early November. Cordova's economy remains strong due to ongoing construction projects, and sales tax revenues which have shown an increase over prior years. City staff continues to look for ways to improve performance and control costs to Cordova taxpayers.

The most significant change in the 2011 budget is a large anticipated increase in raw fish tax, sales tax and other revenues, has led to a projected decrease in property tax of \$500,000. Expenditures for uncontrollable expenses, such as insurance costs, fuel costs, and previously negotiated salary increases, compose the majority of expenditure increases, while controllable cost increases were held to a minimum. Cordova is fortunate to be able to maintain our critical workforce, and thereby maintain a level of service that residents of Cordova have come to expect. As part of the 2011 budget the City is able to continue support to the local Community College and Cordova Family Resource Center. In addition, we were able to increase funding to Cordova Schools and the Chamber of Commerce.

Capital projects are funded from the City's Permanent Fund, and included funding for numerous street improvement projects, parks & recreation projects and equipment, and public safety improvements. Even with these projects the City anticipates an increase in the Permanent Fund balance for 2011.

I remain enthusiastic about the state of the economy in Cordova during a time when much of our nation continues to struggle through a serious economic recession. Cordova, on the other hand, continues to experience a steady construction economy, increased tourism, and forward thinking leaders who have a positive vision for our community. The Cordova Center is under construction and the Mt. Eccles School project is nearly finished. Additional projects, which are needed and vital to Cordova's future, are being discussed. These will act to keep our economy strong and moving forward. This sort of proactive, forward thinking, will continue to help lighten the cost of living for local residents through added sales taxes and fees, added employment, and additional grant dollars, all of which help pump vital revenue into our local economy. As with 2010, 2011 looks to be another great year in Cordova.

Thank-you,

Mark Lynch  
City Manager

**CITY OF CORDOVA, ALASKA  
RESOLUTION 12-10-62**

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF CORDOVA, ALASKA,  
ADOPTING AN OPERATING BUDGET FOR FISCAL YEAR 2011  
IN THE AMOUNT OF \$29,202,241.**

**WHEREAS**, the City Manager has submitted his recommended FY11 Operating Budget; and,

**WHEREAS**, the City Council has conducted work sessions reviewing the proposed 2011 budget, and submitted its recommendations; and

**WHEREAS**, the City Council held a public hearing on December 1, 2010 on the proposed 2011 operating budget; and

**WHEREAS**, included in the amount appropriated from the General Fund, **\$1,795,940** is included for the Cordova Public Schools, and **\$412,230** for Cordova Community Medical Center.

**NOW, THEREFORE BE IT RESOLVED THAT** the City Council of the City of Cordova, Alaska, hereby adopts the following City Operating Budgets and appropriates such funds for FY11 for the period of January 1, 2011 to December 31, 2011 in the amounts of:

| FUND                            | REVENUES            | TO or (FROM)      |                     |
|---------------------------------|---------------------|-------------------|---------------------|
|                                 |                     | RESERVE           | APPROPRIATION       |
| General Fund                    | \$10,173,102        | \$0               | \$10,173,102        |
| Permanent Fund                  | \$1,515,232         | \$1,515,232       | \$0                 |
| Ambulance Replacment Fund       | \$7,050             | \$7,050           | \$0                 |
| Governmental Capital Projects   | \$104,223           | (\$577,656)       | \$681,879           |
| Chip Seal Capital Project Fund  | \$137,400           | (\$45,000)        | \$182,400           |
| School Capital Project          | \$1,125,000         | \$0               | \$1,125,000         |
| Cordova Center Project Fund     | \$12,940,595        | \$0               | \$12,940,595        |
| <b>Governmental Funds Total</b> | <b>\$26,002,602</b> | <b>\$899,626</b>  | <b>\$25,102,976</b> |
| Harbor & Port Enterprise Fund   | \$946,315           | \$0               | \$946,315           |
| Harbor & Port Capital Projects  | \$60,000            | \$60,000          | \$0                 |
| Sewer Enterprise Fund           | \$588,000           | \$0               | \$588,000           |
| Sewer Capital Projects          | \$100,000           | (\$22,000)        | \$122,000           |
| Water Enterprise Fund           | \$604,500           | \$0               | \$604,500           |
| Water Capital Projects          | \$237,680           | (\$13,870)        | \$251,550           |
| Refuse Enterprise Fund          | \$804,900           | \$0               | \$804,900           |
| Refuse Capital Projects         | \$622,000           | (\$110,000)       | \$732,000           |
| Odiak Camper Park Fund          | \$50,000            | \$0               | \$50,000            |
| <b>Enterprise Funds Total</b>   | <b>\$4,013,395</b>  | <b>(\$85,870)</b> | <b>\$4,099,265</b>  |
| <b>TOTALS APPROPRIATION</b>     | <b>\$30,015,997</b> | <b>\$813,756</b>  | <b>\$29,202,241</b> |



# DRAFT

**BE IT FURTHER RESOLVED** that all unencumbered balances remaining in each fund as of January 1, 2012 shall be transferred to the unappropriated fund balance of the respective fund from which appropriated.

**PASSED AND APPROVED THIS 1<sup>st</sup> DAY OF DECEMBER, 2010.**

\_\_\_\_\_  
James Kallander, Mayor

ATTEST:

\_\_\_\_\_  
Susan Bourgeois, City Clerk

| CITY OF CORDOVA  | Adopted Budget |               |            |          | Adopted Budget       |            |               |  |
|--|----------------|---------------|------------|----------|----------------------|------------|---------------|--|
| 2009 / 2010 BUDGET SUMMARY                               | 2010           | 2010          | 2010       | 2010     | Carryover<br>to 2011 | 2011       | 2011          |  |
| Capital Projects   | City Money     | Grant sources | YTD Actual | Expected |                      | City Money | Grant sources |  |
| 2011 CAPITAL BUDGET REQUEST SUMMARY - Governmental Funds |                |               |            |          |                      |            |               |  |
| General Capital Projects & Grant Admn. FUND # 401        |                |               |            |          |                      |            |               |  |
| Planning printer Dept #423                               |                |               | 6,480      | 6,480    | 0                    |            |               |  |
| GIS  |                |               |            |          |                      | 20,000     |               |  |
| City Code Revision                                       |                |               |            |          |                      | 50,000     |               |  |
| Law Enforcement Dept. #441                               |                |               |            |          |                      |            |               |  |
| 2010 Ford Expedition                                     | 42,616         |               | 42,641     | 42,641   | 0                    |            |               |  |
| Report Writing System                                    |                |               |            |          |                      | 5,000      |               |  |
| Jail Operations Dept. #442                               |                |               |            |          |                      |            |               |  |
| Sprinkler system   | 12,045         | 12,045        | 8,467      | 8,467    | 0                    |            |               |  |
| Surveillance Jail/ Dispatch                              |                |               |            |          |                      | 15,000     |               |  |
| Fire/EMS Dept. #443                                      |                |               |            |          |                      |            |               |  |
| Tsunami Warning System                                   |                |               |            |          |                      | 10,700     |               |  |
| Code Blue  |                |               |            |          |                      | 8,250      | 8,250         |  |
| DHS 2007 SHSP  |                | 10,500        | 564        | 564      | 0                    |            |               |  |
| DHS 08 SHSP  |                |               | 33,048     | 22,828   | 0                    |            | 0             |  |
| DHS 2008 FEMA AFGP                                       |                |               |            |          | 0                    | 0          |               |  |
| Fencing 5.5 Mile Station                                 | 15,000         |               |            | 15,000   | 0                    |            |               |  |
| Fire Engine, FEMA Matching                               | 22,227         | 400,773       |            | 0        | 0                    |            |               |  |
| DHS 09 SHSP  |                | 112,659       | 13,704     | 13,704   | 0                    |            | 87,973        |  |
| DHS 10 SHSP  |                |               |            |          |                      |            |               |  |
| Disaster Management:                                     |                |               |            |          |                      |            |               |  |
| DHS 09 EMPG  | 32,000         | 16,000        | 16,000     | 16,000   | 0                    |            |               |  |
| DHS 10 EMPG  |                |               |            | 8,000    |                      | 16,000     | 8,000         |  |
| Disaster Supplies Trailer                                |                |               |            |          |                      | 8,000      |               |  |
| Other Public Works C.I. P. Dept #601                     |                |               |            |          |                      |            |               |  |
| Stormwater Mgt Plan                                      | 15,000         | 60,000        | 0          | 0        | 0                    | 0          | 0             |  |
| LED Streetlights   | 0              | 97,300        | 68,639     | 97,300   | 0                    | 0          | 0             |  |
| Cemetery Rock Wall                                       | 20,000         | 0             |            | 0        | 20,000               | 20,000     | 0             |  |
| Sky Trak W/Manbucket                                     | 12,500         |               | 12,500     | 12,500   | 0                    | 0          | 0             |  |
| Capital Proj High School                                 |                |               |            |          |                      | 40,000     |               |  |
| Streets Dept. #603                                       |                |               |            |          |                      |            |               |  |
| Mt. Eccles Culvert                                       | 97,250         |               | 248        | 47,250   | 50,000               | 50,000     |               |  |
| Observation Way wall                                     | 35,000         |               | 889        | 0        | 34,111               | 34,111     |               |  |

| CITY OF CORDOVA                     | Adopted Budget |               | 2010       |          | 2010              | 2010       |               | Adopted Budget |      |
|-------------------------------------|----------------|---------------|------------|----------|-------------------|------------|---------------|----------------|------|
| 2009 / 2010 BUDGET SUMMARY          | 2010           | 2010          | 2010       | 2010     | 2010              | 2010       | 2010          | 2011           | 2011 |
| Capital Projects                    | City Money     | Grant sources | YTD Actual | Expected | Carryover to 2011 | City Money | Grant sources |                |      |
| Vina Young Drainage                 | 38,176         |               | 37,403     | 38,176   | 0                 | 0          | 0             |                |      |
| End loader purchase                 | 300,000        |               |            | 300,000  | 0                 | 0          |               |                |      |
| Ford Pickup                         | 30,000         |               | 23,197     | 23,197   | 0                 | 0          |               |                |      |
| 4th St Drainage Upgrade             |                |               |            |          |                   | 25,000     |               |                |      |
| Northfill Road Drainage Upgrade     |                |               |            |          |                   | 8,000      |               |                |      |
| Drainage Imp by Boat Haulout        |                |               |            |          |                   | 5,000      |               |                |      |
| Truck W/Roll Back Bed               |                |               |            |          |                   | 35,000     |               |                |      |
| <b>Parks Maint. Dept. #606</b>      |                |               |            |          |                   |            |               |                |      |
| Tractor purchase                    | 0              |               |            | 0        |                   | 34,515     |               |                |      |
| Tot. lot                            |                |               |            |          |                   | 80,000     |               |                |      |
| Parks Shop + Electrical             | 10,000         |               | 6,688      | 10,000   | 0                 | 0          |               |                |      |
| Parks Shop Water                    |                |               |            |          |                   | 5,443      |               |                |      |
| Orca Inlet Rec Area                 | 3,747          |               | 550        | 550      | 3,200             |            |               |                |      |
| Purchase of Nettle H. Park          | 50,000         |               | 38,792     | 38,792   | 0                 | 0          |               |                |      |
| Electrical/Pedestals Camper Pk      | 10,000         |               | 10,658     | 10,658   | 0                 | 53,550     |               |                |      |
| <b>Recreation Bidarki Dept #701</b> |                |               |            |          |                   |            |               |                |      |
| Bidarki boiler                      | 33,000         |               | 0          | 33,000   | 0                 | 0          |               |                |      |
| Adaptive Motion Trainer             | 6,918          |               | 6,918      | 6,918    | 0                 | 0          |               |                |      |
| Weight Room Expansion               |                |               |            |          |                   | 14,087     |               |                |      |
| <b>Recreation Pool Dept. #702</b>   |                |               |            |          |                   |            |               |                |      |
| Correct Venetation Problems         | 25,000         |               |            | 25,000   | 0                 | 0          |               |                |      |
| Pool Repairs                        |                |               | 14,560     | 0        | 0                 | 40,000     |               |                |      |
|                                     | 930,479        | 709,277       | 341,946    | 777,025  | 107,311           | 577,656    | 104,223       |                |      |
| <b>FUND 401 APPROPRIATION</b>       | 1,639,756      |               |            |          |                   | 681,879    |               |                |      |
|                                     |                |               |            |          |                   |            |               |                |      |
|                                     |                |               |            |          |                   |            |               |                |      |
| <b>Chip Seal C.I.P. Fund #410</b>   | 100,000        | 300,000       | 0          | 0        | 0                 | 45,000     | 137,400       |                |      |

| CITY OF CORDOVA  | Adopted Budget |               |            | Adopted Budget |                   |                          |
|--|----------------|---------------|------------|----------------|-------------------|--------------------------|
| 2009 / 2010 BUDGET SUMMARY                             | 2010           | 2010          | 2010       | 2010           | Carryover to 2011 | 2011                     |
| Capital Projects                                       | City Money     | Grant sources | YTD Actual | Expected       |                   | City Money Grant sources |
| 2011 CITY OF CORDOVA ENTERPRISE FUNDS CAPITAL PROJECTS |                |               |            |                |                   |                          |
| Sewer Projects Fund #603                               |                |               |            |                |                   |                          |
| 1/2 purchase supercab                                  | 16,000         |               | 11,958     | 11,958         | 0                 |                          |
| Roof Replacement                                       |                |               |            |                | 0                 |                          |
| WTP Screen House (Grant #26166)                        |                |               |            |                |                   | 18,000 40,000            |
| WWTP Siding  |                |               |            |                |                   | 45,000                   |
| Pipe Racks at WWTP                                     |                |               |            |                |                   | 1,500 3,500              |
| Odiak Sewer Lift Station Pump                          |                |               |            |                |                   | 14,000                   |
| Generator - Eyak Lift Station                          |                |               |            |                |                   |                          |
| WWTP disinfection, Eng                                 | 100,000        | 400,000       | 8,447      | 0              | 0                 |                          |
| FUND 603 APPROPRIATION                                 | 116,000        | 400,000       | 20,405     | 11,958         | 0                 | 78,500 43,500            |
|  | 516,000        |               |            |                |                   | 122,000                  |
| Water Projects Fund #604                               |                |               |            |                |                   |                          |
| 1/2 purchase supercab                                  | 16,000         |               | 11,958     | 11,958         | 0                 |                          |
| Eyak WTP Upgrade                                       |                |               |            |                |                   | 51,500 120,000           |
| Spruce St water main repairs                           |                |               |            |                |                   | 10,000                   |
| Water Tank Clean/Inspect                               |                |               |            |                |                   | 9,870                    |
| LT 2 UV Plans (Grant # 26166)                          | 30,000         | 127,500       | 174,304    |                |                   | 7,500 17,680             |
| Leak Detectors   |                |               |            |                |                   | 15,000                   |
| Heney creek Bridge Catchment                           |                |               |            |                |                   | 15,000                   |
| Line Locators  |                |               |            |                |                   | 5,000                    |
| Portable Vac Wtr Mn Service                            |                |               |            |                |                   |                          |
| FUND 604 APPROPRIATION                                 | 46,000         | 127,500       | 186,262    | 11,958         | 0                 | 113,870 137,680          |
|  | 173,500        |               |            |                |                   | 251,550                  |
| Solid Waste Projects Fund #605                         |                |               |            |                |                   |                          |
| Bailer Bagging Machine                                 |                |               |            |                |                   | 60,000 140,000           |
| Bailer Paving  |                |               |            |                |                   | 115,000 267,000          |
| Solid Waste Cell Expansion                             | 10,500         | 24,500        | 0          | 0              | 0                 | 35,000 115,000           |
| FUND 605 APPROPRIATION                                 | 10,500         | 24,500        | 0          | 0              | 0                 | 210,000 522,000          |
|  | 35,000         |               |            |                |                   | 732,000                  |

| Account Number                | Account Title                  | 2008<br>Prior year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Projected | 2011<br>Adopted<br>Budget |
|-------------------------------|--------------------------------|------------------------------|------------------------------|---------------------------|-----------------------------------|---------------------------|
| <b>General Fund</b>           |                                |                              |                              |                           |                                   |                           |
| <b>Taxes</b>                  |                                |                              |                              |                           |                                   |                           |
| 101-300-40001                 | Property Tax                   | 1,696,846.10                 | 1,936,948.07                 | 2,000,000.00              | 2,000,000.00                      | 1,500,000.00              |
| 101-300-40010                 | Sales & Use Taxes              | 2,657,839.01                 | 2,862,653.42                 | 2,700,000.00              | 3,000,000.00                      | 3,000,000.00              |
| 101-300-40011                 | Public Accommodations Surtax   | 141,812.05                   | 99,481.27                    | 90,000.00                 | 120,000.00                        | 105,260.51                |
| 101-300-40012                 | Vehicle Rental Surtax          | 9,752.16                     | 12,662.82                    | 10,000.00                 | 10,000.00                         | 10,000.00                 |
| 101-300-40013                 | Sales Tax Compensation timely  | 20,510.82                    | 23,870.88                    | 20,000.00                 | 28,000.00                         | 20,000.00                 |
| 101-300-40020                 | Penalties & Int. Property Tax  | 8,685.14                     | 122.38                       | 10,000.00                 | 10,000.00                         | 10,000.00                 |
| 101-300-40030                 | Penalties & Int. - Sales Tax   | 11,615.55                    | 12,825.68                    | 15,000.00                 | 25,000.00                         | 15,000.00                 |
| 101-300-40035                 | Penalty & Interest on Accounts | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-300-40040                 | In Lieu Tax Payments           | 350,693.98                   | 342,857.23                   | 350,000.00                | 351,988.78                        | 347,278.00                |
| 101-300-40041                 | Payment in Lieu of Tax - Other | .00                          | 6,155.98                     | .00                       | .00                               | .00                       |
| Total Taxes:                  |                                | 4,856,733.17                 | 5,249,835.97                 | 5,155,000.00              | 5,488,988.78                      | 4,967,538.51              |
| <b>Licenses &amp; Permits</b> |                                |                              |                              |                           |                                   |                           |
| 101-301-40100                 | General Business Licenses      | 15,987.00                    | 10,380.00                    | 15,000.00                 | 16,000.00                         | 15,000.00                 |
| 101-301-40110                 | Cabs Stands - For Hire Stands  | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-301-40120                 | Taxi - For Hire Operators      | 140.00                       | 945.00                       | 400.00                    | 1,250.00                          | 900.00                    |
| 101-301-40130                 | Trailer Court License          | .00                          | 110.00                       | 150.00                    | 150.00                            | .00                       |
| 101-301-40140                 | Itenerant Merchant License     | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-301-40170                 | Other L & P, Except Planning   | .00                          | 390.00                       | .00                       | .00                               | .00                       |
| Total Licenses & Permits:     |                                | 16,127.00                    | 11,825.00                    | 15,550.00                 | 17,400.00                         | 15,900.00                 |
| <b>Other Governmental</b>     |                                |                              |                              |                           |                                   |                           |
| 101-302-40205                 | Raw Fish Tax                   | 905,046.98                   | 1,068,909.28                 | 700,000.00                | 436,279.00                        | 1,400,000.00              |
| 101-302-40207                 | Small Muni Energy Asst         | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-302-40210                 | Liquor Licenses                | 13,150.00                    | 12,300.00                    | 16,000.00                 | 13,000.00                         | 14,000.00                 |
| 101-302-40215                 | Share Revenue - General        | 209,068.00                   | 206,242.00                   | 208,000.00                | 202,622.00                        | 202,622.00                |
| 101-302-40220                 | Forest Receipts - Roads        | 37,910.42                    | 130,341.80                   | 129,341.43                | 115,332.21                        | 103,798.99                |
| 101-302-40221                 | Forest Receipts - School       | .00                          | 1,446,339.57                 | 1,301,705.61              | 1,233,492.77                      | 1,110,143.50              |
| 101-302-40225                 | Utility Cooperative Refunds    | 90,469.92                    | 98,422.25                    | 95,000.00                 | 101,536.61                        | 100,000.00                |
| 101-302-40230                 | Shared Fisheries Tax           | 22,458.09                    | 49,628.35                    | 20,000.00                 | 37,699.01                         | 50,000.00                 |
| 101-302-40239                 | Pension State Relief           | 257,357.00                   | 170,817.06                   | .00                       | .00                               | .00                       |
| 101-302-40240                 | Library Grant                  | 6,350.00                     | 6,350.00                     | 6,300.00                  | 6,350.00                          | 6,350.00                  |
| 101-302-40250                 | Self-Determination Roads       | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-302-40260                 | Self Determination - Schools   | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-302-40265                 | Vehicle Fuel Tax Refund        | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-302-42200                 | DCRA Grant for Operating Exp.  | .00                          | .00                          | 64,942.17                 | 64,942.00                         | .00                       |
| Total Other Governmental:     |                                | 1,541,810.41                 | 3,189,350.31                 | 2,541,289.21              | 2,211,253.60                      | 2,986,914.49              |
| <b>Leases &amp; Rents</b>     |                                |                              |                              |                           |                                   |                           |
| 101-303-40310                 | Cordova Industrial Park Leases | 17,725.52                    | 5,773.98                     | 18,000.00                 | 5,000.00                          | 5,000.00                  |
| 101-303-40320                 | N. Harbor Fill Lease           | 28,021.07                    | 28,245.72                    | 21,700.00                 | 85,000.00                         | 85,000.00                 |
| 101-303-40330                 | S. Harbor Fill Lease           | 32,177.51                    | 30,793.56                    | 23,600.00                 | 28,000.00                         | 28,000.00                 |
| 101-303-40340                 | Boat Trailer Space Rental      | 12,000.00                    | 10,537.85                    | 11,000.00                 | 8,000.00                          | 11,000.00                 |
| 101-303-40345                 | Harbor Parking Permits         | 300.00                       | 287.20                       | 600.00                    | 6,100.00                          | 5,000.00                  |
| 101-303-40350                 | Other Land Leases              | 23,656.93                    | 22,371.93                    | 18,000.00                 | 18,000.00                         | 43,000.00                 |
| 101-303-40360                 | Other Building Leases          | 3,347.00                     | 2,388.00                     | 3,850.00                  | 3,850.00                          | 2,000.00                  |
| 101-303-51110                 | Lease Rev Pass-Thru Copper Tel | .00                          | .00                          | .00                       | .00                               | 26,400.00                 |
| Total Leases & Rents:         |                                | 117,228.03                   | 100,398.24                   | 96,750.00                 | 153,950.00                        | 205,400.00                |

| Account Number                     | Account Title                 | 2008<br>Prior year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Projected | 2011<br>Adopted<br>Budget |
|------------------------------------|-------------------------------|------------------------------|------------------------------|---------------------------|-----------------------------------|---------------------------|
| <b>Law Enforcement</b>             |                               |                              |                              |                           |                                   |                           |
| 101-304-40245                      | State Contract - Jail         | 139,661.00                   | 138,520.25                   | 140,000.00                | 140,000.00                        | 140,000.00                |
| 101-304-40250                      | Surcharge - SOA               | .00                          | 850.00                       | 900.00                    | 2,900.00                          | 2,400.00                  |
| 101-304-40265                      | State Dispatch Services       | .00                          | .00                          | 4,725.00                  | 6,000.00                          | 4,725.00                  |
| 101-304-40267                      | USFS Dispatch Services        | 6,150.00                     | 4,725.00                     | 6,150.00                  | 4,725.00                          | 4,725.00                  |
| 101-304-40370                      | Court Fines & Forfeitures     | .00                          | .00                          | .00                       | 250.00                            | 250.00                    |
| 101-304-40371                      | Citations                     | 8,879.50                     | 16,371.00                    | 9,000.00                  | 26,000.00                         | 20,350.00                 |
| 101-304-40380                      | ATV Registration Fees         | 370.00                       | 490.00                       | 500.00                    | 500.00                            | 500.00                    |
| 101-304-40400                      | Dog Licenses                  | 1,442.00                     | 815.00                       | 1,000.00                  | 600.00                            | 500.00                    |
| 101-304-40410                      | Dog Impounds                  | 997.50                       | 340.00                       | 750.00                    | 750.00                            | 500.00                    |
| 101-304-40420                      | Dog Citations                 | 595.00                       | .00                          | 500.00                    | 500.00                            | 500.00                    |
| 101-304-40440                      | Airline Security Service      | .00                          | 52,189.68                    | 50,000.00                 | 50,000.00                         | 50,000.00                 |
| 101-304-40450                      | Fingerprinting Services       | 1,530.00                     | 1,200.00                     | 1,000.00                  | 1,400.00                          | 1,000.00                  |
| 101-304-40545                      | Impound Fees                  | .00                          | .00                          | .00                       | 775.00                            | .00                       |
| 101-304-40700                      | Case File Fees                | 295.10                       | 515.75                       | .00                       | 450.00                            | 500.00                    |
| 101-304-49730                      | Bulletproof Vest Grant        | 1,625.00                     | 5,181.78                     | .00                       | .00                               | .00                       |
| 101-304-49740                      | Miscellaneous Revenue P.D.    | 70.00                        | 709.89                       | 2,500.00                  | 6,500.00                          | 6,075.00                  |
| Total Law Enforcement:             |                               | 161,615.10                   | 221,908.35                   | 217,025.00                | 241,350.00                        | 232,025.00                |
| <b>D. M. V.</b>                    |                               |                              |                              |                           |                                   |                           |
| 101-305-40255                      | MV, Boat, Snow Trans (30%)    | 30,694.70                    | 40,812.44                    | 45,000.00                 | 75,000.00                         | 60,000.00                 |
| 101-305-40260                      | Driver License & ID Fee (50%) | 11,586.00                    | 13,912.00                    | 15,000.00                 | 15,000.00                         | 12,000.00                 |
| 101-305-40266                      | Vehicle Registration Tax (0%) | 31,830.96                    | 28,228.38                    | 33,000.00                 | 5,000.00                          | .00                       |
| 101-305-49740                      | Road Tests & Misc Revenue DMV | 128.50                       | 2,350.50                     | .00                       | 700.00                            | 2,500.00                  |
| Total D. M. V.:                    |                               | 73,983.16                    | 85,303.32                    | 93,000.00                 | 95,700.00                         | 74,500.00                 |
| <b>Planning Department Revenue</b> |                               |                              |                              |                           |                                   |                           |
| 101-323-40150                      | Construction/Bldg Permit Fees | 200.00                       | 855.00                       | 1,000.00                  | 1,000.00                          | 2,500.00                  |
| 101-323-40160                      | Platt Fees                    | 340.00                       | 4,575.00                     | 5,000.00                  | 500.00                            | 1,000.00                  |
| 101-323-40170                      | Other Permit Fees             | 3,700.00                     | 3,120.00                     | 4,000.00                  | 4,000.00                          | 4,000.00                  |
| 101-323-40235                      | ACMP - Coastal Zone Grant     | 9,631.16                     | 7,090.60                     | 6,000.00                  | 6,000.00                          | 6,000.00                  |
| 101-323-40237                      | ACMP Travel Reimb             | .00                          | 968.00                       | 4,000.00                  | 4,000.00                          | 4,000.00                  |
| 101-323-48010                      | Legal Fees Reimbursement      | .00                          | 2,500.00                     | 5,000.00                  | 5,000.00                          | 5,000.00                  |
| 101-323-48012                      | Appraisal Fees Reimbursements | .00                          | .00                          | 4,000.00                  | 4,000.00                          | 4,000.00                  |
| 101-323-48014                      | Other Revenue                 | .00                          | .00                          | 1,000.00                  | .00                               | 1,000.00                  |
| Total Planning Department Revenue: |                               | 13,871.16                    | 19,108.60                    | 30,000.00                 | 24,500.00                         | 27,500.00                 |
| <b>Recreation Dept Revenue</b>     |                               |                              |                              |                           |                                   |                           |
| 101-345-40505                      | Bidarki Basket Ball           | 3,099.00                     | 7,614.16                     | 6,000.00                  | 6,000.00                          | 6,000.00                  |
| 101-345-40506                      | Floor Hockey                  | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-345-40507                      | Carnivals                     | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-345-40508                      | Christmas Bazaar              | 1,815.00                     | 1,815.00                     | 2,000.00                  | 2,000.00                          | 2,000.00                  |
| 101-345-40509                      | Soccer                        | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-345-40510                      | Concessions                   | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-345-40515                      | Summer Camp                   | 6,890.00                     | 9,220.00                     | 10,000.00                 | 11,675.00                         | 12,000.00                 |
| 101-345-40520                      | Skaters Cabin Rental          | 1,820.00                     | 2,520.00                     | 3,500.00                  | 2,500.00                          | 3,000.00                  |
| 101-345-40525                      | Bidarki Entrance Fees         | 37,123.50                    | 42,254.00                    | 35,000.00                 | 35,000.00                         | 35,000.00                 |
| 101-345-40530                      | Gymnastics                    | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-345-40535                      | Facility Rental               | 675.00                       | 200.00                       | .00                       | .00                               | .00                       |
| 101-345-40540                      | Rubber Duck Race Donations    | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-345-42100                      | Fisherman's Memorial park     | 1,400.00                     | 350.00                       | .00                       | 2,200.00                          | 500.00                    |
| 101-345-43075                      | ALPAR pass-thru               | 1,400.00                     | 1,400.00                     | 1,400.00                  | 1,400.00                          | 1,400.00                  |
| 101-345-49740                      | Bidarki Misc.                 | 1,863.70                     | 1,925.22                     | 2,000.00                  | 2,000.00                          | 2,000.00                  |

| Account Number                        | Account Title                  | 2008<br>Prior year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Projected | 2011<br>Adopted<br>Budget |
|---------------------------------------|--------------------------------|------------------------------|------------------------------|---------------------------|-----------------------------------|---------------------------|
| Total Recreation Dept Revenue:        |                                | 56,086.20                    | 67,298.38                    | 59,900.00                 | 62,775.00                         | 61,900.00                 |
| <b>Pool Revenue</b>                   |                                |                              |                              |                           |                                   |                           |
| 101-346-40600                         | Pool Entrance Fees             | 9,475.50                     | 8,487.90                     | 10,000.00                 | 10,000.00                         | 10,000.00                 |
| 101-346-40606                         | Insurance Reimb - Childrens Me | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-346-40610                         | Pass Fee                       | 6,947.00                     | 6,925.00                     | 6,000.00                  | 3,000.00                          | 6,000.00                  |
| 101-346-40620                         | Lesson Fees                    | 2,202.00                     | 1,461.86                     | 2,000.00                  | 500.00                            | 2,000.00                  |
| 101-346-40630                         | Rental Fees                    | 2,210.00                     | 1,667.00                     | 2,000.00                  | 2,000.00                          | 2,000.00                  |
| 101-346-49740                         | Pool Misc.                     | 182.00                       | 235.40                       | 200.00                    | 200.00                            | 200.00                    |
| Total Pool Revenue:                   |                                | 21,016.50                    | 18,777.16                    | 20,200.00                 | 15,700.00                         | 20,200.00                 |
| <b>Sale of Property</b>               |                                |                              |                              |                           |                                   |                           |
| 101-347-40700                         | Sale of Materials              | 368.78                       | 146.00                       | 600.00                    | 100.00                            | 600.00                    |
| 101-347-40710                         | Sale of Equipment              | .00                          | 5,862.25                     | 6,000.00                  | 2,500.00                          | 6,000.00                  |
| 101-347-40720                         | Sale of Cemetary Lots          | 3,926.92                     | 2,473.08                     | 3,000.00                  | 3,000.00                          | 3,000.00                  |
| Total Sale of Property:               |                                | 4,295.71                     | 8,481.33                     | 9,600.00                  | 5,600.00                          | 9,600.00                  |
| <b>Transfers From Other Funds</b>     |                                |                              |                              |                           |                                   |                           |
| 101-390-41000                         | Allocated Administrative Costs | 362,285.00                   | 362,285.16                   | 404,090.00                | 404,090.00                        | 422,200.00                |
| 101-390-41015                         | Transfer from Capital Projects | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-390-41025                         | Transfer from Harbor Enterpris | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-390-41030                         | Transfer from Water/Sewer Ente | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-390-41035                         | Transfer from Refuse Enterpris | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-390-41060                         | Transfer from Chip Seal Fund   | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-390-41065                         | Transfer from Cordova Center F | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-390-41080                         | Transfer from Permenant Fund   | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-390-41090                         | Transfer From Facility Repair  | .00                          | .00                          | .00                       | .00                               | .00                       |
| Total Transfers From Other Funds:     |                                | 362,285.00                   | 362,285.16                   | 404,090.00                | 404,090.00                        | 422,200.00                |
| <b>Other Revenue</b>                  |                                |                              |                              |                           |                                   |                           |
| 101-397-40325                         | Investment Earnings            | 90,664.68                    | 7,978.78                     | 120,000.00                | 275,000.00                        | 200,000.00                |
| 101-397-43000                         | Bond Proceeds                  | .00                          | .00                          | 388,864.64                | 388,865.00                        | .00                       |
| 101-397-43001                         | Bond Premiums                  | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-397-49740                         | Misc. Revenue                  | 47,630.86                    | 8,608.26                     | 10,000.00                 | 20,290.00                         | 15,000.00                 |
| Total Other Revenue:                  |                                | 138,295.54                   | 629.48                       | 518,864.64                | 684,155.00                        | 215,000.00                |
| <b>State Debt Service Reimbursmen</b> |                                |                              |                              |                           |                                   |                           |
| 101-398-40200                         | State Debt Service Reimb       | .00                          | 173,682.00                   | 903,260.00                | 902,276.00                        | 934,423.98                |
| Total State Debt Service Reimbursmen: |                                | .00                          | 173,682.00                   | 903,260.00                | 902,276.00                        | 934,423.98                |
| Total Revenue:                        |                                | 7,363,346.98                 | 9,508,883.30                 | 10,064,528.85             | 10,307,738.38                     | 10,173,101.98             |
| <b>City Council</b>                   |                                |                              |                              |                           |                                   |                           |
| 101-401-51020                         | Operating Supplies             | 1,734.53                     | 1,533.46                     | 1,500.00                  | 2,000.00                          | 1,500.00                  |
| 101-401-52000                         | Communications                 | 1,864.41                     | 3,387.62                     | 2,500.00                  | 2,500.00                          | 2,000.00                  |
| 101-401-52090                         | Council Contingency            | 16,269.83                    | 9,290.82                     | 10,000.00                 | 10,000.00                         | 7,500.00                  |
| 101-401-52100                         | Local Grant Awards             | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-401-52110                         | Employee Merit Program         | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-401-52120                         | Travel - Car Rental            | 442.97                       | 79.50                        | 400.00                    | 400.00                            | 350.00                    |
| 101-401-52130                         | Travel - Airfare/Ferry         | 2,462.50                     | 731.50                       | 2,000.00                  | 4,000.00                          | 2,400.00                  |

| Account Number      | Account Title            | 2008<br>Prior year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Projected | 2011<br>Adopted<br>Budget |
|---------------------|--------------------------|------------------------------|------------------------------|---------------------------|-----------------------------------|---------------------------|
| 101-401-52140       | Travel - Lodging         | 2,153.91                     | 1,695.20                     | 2,500.00                  | 2,500.00                          | 2,500.00                  |
| 101-401-52150       | Travel - Per Diem        | 1,124.71                     | 600.00                       | 1,000.00                  | 1,000.00                          | 1,000.00                  |
| 101-401-52160       | Professional Development | 1,100.00                     | 1,250.00                     | 1,500.00                  | 2,000.00                          | 1,500.00                  |
| 101-401-52170       | Dues & Subscriptions     | 3,055.00                     | 4,382.00                     | 3,000.00                  | 3,036.00                          | 3,000.00                  |
| 101-401-52180       | Professional Services    | 50,296.42                    | 58,540.25                    | 55,000.00                 | 55,000.00                         | .00                       |
| 101-401-52270       | Legal Printing           | .00                          | 22.00                        | .00                       | .00                               | .00                       |
| 101-401-52310       | Public Relations         | 57.60                        | .00                          | .00                       | .00                               | .00                       |
| 101-401-55010       | Equipment & Furnishings  | .00                          | .00                          | .00                       | .00                               | .00                       |
| Total City Council: |                          | 80,561.88                    | 81,512.35                    | 79,400.00                 | 82,436.00                         | 21,750.00                 |

## City Clerk

|                   |                            |            |            |            |            |            |
|-------------------|----------------------------|------------|------------|------------|------------|------------|
| 101-402-50000     | Salaries and Wages         | 87,822.91  | 90,590.39  | 116,995.00 | 116,995.00 | 103,522.00 |
| 101-402-50010     | Overtime                   | .00        | .00        | .00        | .00        | .00        |
| 101-402-50020     | Temp Employees             | .00        | 3,153.75   | .00        | .00        | 5,151.00   |
| 101-402-50100     | FICA                       | 3,509.90   | 6,181.22   | 10,824.92  | 10,825.00  | 7,919.00   |
| 101-402-50110     | PERS                       | 20,023.25  | 27,595.34  | 21,056.00  | 21,056.00  | 22,775.00  |
| 101-402-50120     | Health Ins.                | 20,188.89  | 27,029.21  | 25,243.00  | 25,243.00  | 27,627.00  |
| 101-402-50130     | Compensation Ins.          | 636.57     | 1,038.66   | 727.00     | 727.00     | 652.00     |
| 101-402-50140     | ESC                        | 640.11     | 1,037.91   | 1,224.00   | 1,500.00   | 1,219.00   |
| 101-402-51020     | Operating Supplies         | 2,457.81   | 3,310.95   | 2,000.00   | 2,000.00   | 2,000.00   |
| 101-402-52000     | Communications             | 1,713.93   | 1,564.99   | 2,000.00   | 2,000.00   | 2,000.00   |
| 101-402-52120     | Travel - Car Rental        | .00        | 291.31     | 400.00     | 400.00     | 400.00     |
| 101-402-52130     | Travel - Airfare/Ferry     | 1,160.42   | 420.99     | 800.00     | 800.00     | 1,200.00   |
| 101-402-52140     | Travel - Lodging           | 603.15     | 347.04     | 800.00     | 800.00     | 950.00     |
| 101-402-52150     | Travel - Per Diem          | 500.00     | 500.00     | 500.00     | 500.00     | 1,100.00   |
| 101-402-52151     | Travel Reimbursement Grant | 2,367.01   | .00        | .00        | .00        | .00        |
| 101-402-52160     | Professional Development   | 820.00     | 920.00     | 920.00     | 920.00     | 1,495.00   |
| 101-402-52170     | Dues & Subscriptions       | 340.00     | 300.00     | 340.00     | 340.00     | 425.00     |
| 101-402-52180     | Professional Services      | 2,693.01   | 5,728.24   | 5,500.00   | 5,500.00   | 4,500.00   |
| 101-402-52230     | Assessor Fees              | 22,000.00  | 12,000.00  | 15,000.00  | 15,000.00  | 15,000.00  |
| 101-402-52240     | Election Expense           | 1,810.72   | 929.45     | 2,200.00   | 2,200.00   | 2,200.00   |
| 101-402-52270     | Legal Printing             | 22,167.33  | 29,301.30  | 30,000.00  | 30,000.00  | 30,000.00  |
| 101-402-52310     | Public Relations           | 83.74      | 357.00     | 1,000.00   | 1,000.00   | 1,000.00   |
| 101-402-52350     | Recruitment and Moving     | .00        | .00        | .00        | .00        | .00        |
| 101-402-54000     | Fuel & Lube                | 71.15      | .00        | .00        | .00        | .00        |
| 101-402-54020     | Repair & Maintenance       | .00        | .00        | .00        | .00        | .00        |
| 101-402-55010     | Equipment & Furnishings    | 9,042.22   | 1,533.06   | .00        | .00        | .00        |
| Total City Clerk: |                            | 200,652.12 | 214,130.81 | 237,529.92 | 237,806.00 | 231,135.00 |

## City Manager

|               |                        |            |            |            |            |            |
|---------------|------------------------|------------|------------|------------|------------|------------|
| 101-421-50000 | Salaries and Wages     | 148,923.79 | 185,672.58 | 141,416.00 | 141,416.00 | 214,083.00 |
| 101-421-50010 | Overtime               | .00        | .00        | .00        | .00        | .00        |
| 101-421-50020 | Temp Employees         | 783.00     | .00        | .00        | .00        | .00        |
| 101-421-50100 | FICA                   | 7,106.84   | 14,306.60  | 10,682.00  | 10,682.00  | 16,378.00  |
| 101-421-50110 | PERS                   | 37,002.92  | 43,425.68  | 30,718.00  | 30,718.00  | 47,098.00  |
| 101-421-50120 | Health Ins.            | 33,612.31  | 38,263.91  | 27,225.00  | 27,225.00  | 55,253.00  |
| 101-421-50130 | Compensation Ins.      | 3,163.33   | 1,127.26   | 1,061.00   | 1,061.00   | 1,217.00   |
| 101-421-50140 | ESC                    | 1,110.80   | 1,622.10   | 1,166.00   | 1,500.00   | 1,749.00   |
| 101-421-51020 | Operating Supplies     | 2,128.00   | 1,453.72   | 1,600.00   | 1,600.00   | 1,600.00   |
| 101-421-52000 | Communications         | 5,584.71   | 5,499.92   | 4,750.00   | 4,750.00   | 4,750.00   |
| 101-421-52080 | Manager's Contingency  | 8,980.51   | 9,334.93   | 5,000.00   | 5,000.00   | 8,000.00   |
| 101-421-52110 | Employee Merit Program | .00        | .00        | 1,500.00   | 1,500.00   | 1,500.00   |
| 101-421-52120 | Travel - Car Rental    | 274.93     | 133.17     | 500.00     | 500.00     | 1,000.00   |
| 101-421-52130 | Travel - Airfare/Ferry | 945.10     | 784.00     | 2,000.00   | 2,000.00   | 3,500.00   |



| Account Number      | Account Title            | 2008<br>Prior year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Projected | 2011<br>Adopted<br>Budget |
|---------------------|--------------------------|------------------------------|------------------------------|---------------------------|-----------------------------------|---------------------------|
| 101-421-52140       | Travel - Lodging         | 922.79                       | 1,135.77                     | 1,000.00                  | 1,000.00                          | 2,000.00                  |
| 101-421-52150       | Travel - Per Diem        | 300.00                       | 613.00                       | 500.00                    | 500.00                            | 1,000.00                  |
| 101-421-52151       | Travel Reimbursement     | 314.00                       | 345.97                       | .00                       | .00                               | .00                       |
| 101-421-52160       | Professional Development | 429.36                       | 753.97                       | 1,575.00                  | 1,575.00                          | 3,000.00                  |
| 101-421-52170       | Dues & Subscriptions     | 720.00                       | 175.00                       | 1,425.00                  | 1,425.00                          | 2,500.00                  |
| 101-421-52180       | Professional Services    | 31.25                        | 95.00                        | 500.00                    | 500.00                            | 500.00                    |
| 101-421-52270       | Legal Printing           | .00                          | 60.00                        | 500.00                    | 1,000.00                          | 2,500.00                  |
| 101-421-52310       | Public Relations         | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-421-52350       | Recruitment and Moving   | 479.20                       | 10,738.93                    | .00                       | 10,750.00                         | .00                       |
| 101-421-54010       | Vehicle Parts & Repairs  | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-421-54020       | Repair - Other Equipment | .00                          | 15.96                        | 250.00                    | 250.00                            | 250.00                    |
| 101-421-55000       | Other Equipment          | 1,672.04                     | .00                          | 1,000.00                  | 1,054.99                          | 2,000.00                  |
| Total City Manager: |                          | 254,484.88                   | 315,557.47                   | 234,368.00                | 246,006.99                        | 369,878.00                |

**Finance**

|                |                          |            |            |            |            |            |
|----------------|--------------------------|------------|------------|------------|------------|------------|
| 101-422-50000  | Salaries and Wages       | 197,977.42 | 198,566.50 | 206,106.00 | 206,106.00 | 209,019.00 |
| 101-422-50010  | Overtime                 | 9,742.03   | 7,214.51   | 7,500.00   | 7,500.00   | 4,500.00   |
| 101-422-50100  | FICA                     | 9,387.02   | 15,331.91  | 16,140.42  | 16,140.00  | 15,990.00  |
| 101-422-50110  | PERS                     | 46,035.96  | 67,912.40  | 35,791.00  | 35,791.00  | 45,984.00  |
| 101-422-50120  | Health Ins.              | 33,828.97  | 41,196.95  | 41,733.00  | 41,733.00  | 50,951.00  |
| 101-422-50130  | Compensation Ins.        | 1,486.20   | 2,228.55   | 1,603.00   | 1,603.00   | 1,317.00   |
| 101-422-50140  | ESC                      | 2,008.81   | 2,121.88   | 2,332.00   | 2,332.00   | 2,332.00   |
| 101-422-51020  | Operating Supplies       | 11,091.73  | 5,987.20   | 6,000.00   | 6,000.00   | 7,000.00   |
| 101-422-52000  | Communications           | 2,294.14   | 2,612.26   | 2,000.00   | 2,000.00   | 2,500.00   |
| 101-422-52120  | Travel - Car Rental      | 531.74     | .00        | 600.00     | 600.00     | 600.00     |
| 101-422-52130  | Travel - Airfare/Ferry   | .00        | .00        | 3,500.00   | 3,500.00   | 3,000.00   |
| 101-422-52140  | Travel - Lodging         | 133.76     | 535.00     | 1,000.00   | 1,000.00   | 1,000.00   |
| 101-422-52150  | Travel - Per Diem        | 400.00     | 200.00     | 500.00     | 500.00     | 500.00     |
| 101-422-52160  | Professional Development | .00        | 250.00     | 4,500.00   | 4,500.00   | 4,000.00   |
| 101-422-52170  | Dues & Subscriptions     | .00        | 40.00      | 300.00     | 300.00     | 300.00     |
| 101-422-52180  | Professional Services    | 33.87      | .00        | .00        | .00        | .00        |
| 101-422-52220  | Collections (S/T Audits) | .00        | .00        | .00        | .00        | .00        |
| 101-422-52270  | Legal Printing           | 1,328.38   | 159.00     | 100.00     | 100.00     | 100.00     |
| 101-422-52340  | Other Costs              | .00        | .00        | .00        | .00        | .00        |
| 101-422-52350  | Recruitment and Moving   | 2,400.00   | .00        | .00        | .00        | .00        |
| 101-422-54020  | Repair & Maintenance     | .00        | .00        | .00        | .00        | .00        |
| 101-422-55010  | Equipment & Furnishings  | 1,495.00   | 673.60     | 500.00     | 523.99     | 500.00     |
| Total Finance: |                          | 320,175.03 | 345,029.76 | 330,205.42 | 330,228.99 | 349,593.00 |

**Planning Department Expense**

|               |                        |           |           |           |           |            |
|---------------|------------------------|-----------|-----------|-----------|-----------|------------|
| 101-423-50000 | Salaries and Wages     | 83,105.42 | 87,254.88 | 90,500.00 | 90,500.00 | 101,150.00 |
| 101-423-50010 | Overtime               | 1,124.41  | 1,166.30  | 1,000.00  | 1,516.01  | .00        |
| 101-423-50020 | Temp Employees         | 20,809.75 | .00       | 2,000.00  | .00       | .00        |
| 101-423-50100 | FICA                   | 5,167.11  | 6,861.85  | 6,841.00  | 6,841.00  | 7,738.00   |
| 101-423-50110 | PERS                   | 9,262.14  | 22,400.13 | 19,672.00 | 19,672.00 | 22,253.00  |
| 101-423-50120 | Health Ins.            | 7,180.94  | 12,044.63 | 6,507.00  | 14,000.00 | 24,747.00  |
| 101-423-50130 | Compensation Ins.      | 677.50    | 968.26    | 680.00    | 680.00    | 637.00     |
| 101-423-50140 | ESC                    | 1,070.86  | 1,017.95  | 1,166.00  | 1,166.00  | 1,166.00   |
| 101-423-51020 | Operating Supplies     | 2,295.68  | 2,023.03  | 3,000.00  | 3,099.71  | 3,000.00   |
| 101-423-52000 | Communications         | 4,569.71  | 4,732.47  | 4,000.00  | 4,000.00  | 4,000.00   |
| 101-423-52120 | Travel - Car Rental    | 150.00    | 41.00     | 500.00    | 500.00    | 700.00     |
| 101-423-52130 | Travel - Airfare/Ferry | 710.20    | 2,822.10  | 1,500.00  | 1,500.00  | 1,500.00   |
| 101-423-52140 | Travel - Lodging       | 1,328.46  | 2,107.62  | 1,500.00  | 1,500.00  | 1,500.00   |
| 101-423-52150 | Travel - Per Diem      | 489.70    | 905.00    | 700.00    | 700.00    | 700.00     |

| Account Number                     | Account Title                  | 2008<br>Prior year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Projected | 2011<br>Adopted<br>Budget |
|------------------------------------|--------------------------------|------------------------------|------------------------------|---------------------------|-----------------------------------|---------------------------|
| 101-423-52155                      | ACMP Travel Exp                | .00                          | 948.00                       | 4,000.00                  | 4,000.00                          | 4,000.00                  |
| 101-423-52160                      | Professional Deveopment        | 495.00                       | 2,565.00                     | 3,000.00                  | 3,000.00                          | 3,000.00                  |
| 101-423-52170                      | Dues & Subscriptions           | .00                          | 330.00                       | .00                       | .00                               | 1,000.00                  |
| 101-423-52180                      | Legal Fees                     | 2,102.50                     | 3,602.50                     | 5,000.00                  | 5,000.00                          | 5,000.00                  |
| 101-423-52182                      | Appraisal Fees                 | .00                          | 4,500.00                     | 4,000.00                  | 4,000.00                          | 4,000.00                  |
| 101-423-52184                      | Other Professional Fees        | .00                          | .00                          | 1,000.00                  | 1,000.00                          | 1,000.00                  |
| 101-423-52185                      | Building Permits & Inspections | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-423-52270                      | Legal Printing                 | 1,964.52                     | 482.00                       | 2,500.00                  | 2,500.00                          | 2,500.00                  |
| 101-423-52340                      | Other Costs                    | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-423-52350                      | Recruitment and Moving         | 7,245.25                     | .00                          | .00                       | .00                               | .00                       |
| 101-423-54020                      | Repair & Maintenance           | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-423-55010                      | Equipment & Furnishings        | 4,928.54                     | .00                          | .00                       | .00                               | .00                       |
| Total Planning Department Expense: |                                | 153,398.29                   | 156,772.72                   | 159,066.00                | 165,174.72                        | 189,591.00                |

**Department of Motor Vehicles**

|                                     |                                |     |     |           |           |           |
|-------------------------------------|--------------------------------|-----|-----|-----------|-----------|-----------|
| 101-440-50000                       | Salaries and Wages             | .00 | .00 | .00       | .00       | 19,645.50 |
| 101-440-50010                       | Overtime                       | .00 | .00 | .00       | .00       | .00       |
| 101-440-50020                       | Temp. Employees                | .00 | .00 | .00       | .00       | .00       |
| 101-440-50030                       | On Call Time                   | .00 | .00 | .00       | .00       | .00       |
| 101-440-50100                       | FICA                           | .00 | .00 | .00       | .00       | 1,503.00  |
| 101-440-50110                       | PERS                           | .00 | .00 | .00       | .00       | 4,322.00  |
| 101-440-50120                       | Health Ins.                    | .00 | .00 | .00       | .00       | 7,813.50  |
| 101-440-50130                       | Compensation Ins.              | .00 | .00 | .00       | .00       | 124.00    |
| 101-440-50140                       | ESC                            | .00 | .00 | .00       | .00       | 291.50    |
| 101-440-51010                       | Uniforms/Safety Equip/Supplies | .00 | .00 | .00       | .00       | 200.00    |
| 101-440-51020                       | Operating Supp/Postage/Freight | .00 | .00 | .00       | .00       | 500.00    |
| 101-440-51030                       | Janitorial Supplies            | .00 | .00 | .00       | .00       | 250.00    |
| 101-440-52000                       | Communications                 | .00 | .00 | .00       | .00       | 2,000.00  |
| 101-440-52120                       | Travel - Car Rental            | .00 | .00 | .00       | .00       | 300.00    |
| 101-440-52130                       | Travel - Airfare/Ferry         | .00 | .00 | .00       | .00       | 400.00    |
| 101-440-52140                       | Travel - Lodging               | .00 | .00 | .00       | .00       | 450.00    |
| 101-440-52150                       | Travel - Per Diem              | .00 | .00 | .00       | .00       | 150.00    |
| 101-440-52151                       | Travel Reimbursement           | .00 | .00 | .00       | .00       | .00       |
| 101-440-52160                       | Professional Development       | .00 | .00 | .00       | .00       | 150.00    |
| 101-440-52170                       | Dues & Subscriptions           | .00 | .00 | .00       | .00       | .00       |
| 101-440-52180                       | Professional Services          | .00 | .00 | .00       | .00       | .00       |
| 101-440-52270                       | Legal Printing/Advertising     | .00 | .00 | .00       | .00       | 250.00    |
| 101-440-52310                       | Public Relations               | .00 | .00 | .00       | .00       | 1,000.00  |
| 101-440-52350                       | Recruitment and Moving         | .00 | .00 | .00       | .00       | .00       |
| 101-440-54000                       | Fuel & Lube                    | .00 | .00 | .00       | .00       | .00       |
| 101-440-54010                       | Vehicle Parts & Repairs        | .00 | .00 | .00       | .00       | .00       |
| 101-440-54020                       | Repair Maintenanac Other Equip | .00 | .00 | .00       | .00       | .00       |
| 101-440-55000                       | Other Equipment & Rentals      | .00 | .00 | .00       | .00       | .00       |
| 101-440-55010                       | Equipment, Furnishings & Tools | .00 | .00 | .00       | .00       | 250.00    |
| 101-440-58100                       | Vehicle Removal                | .00 | .00 | 33,000.00 | 33,000.00 | 33,000.00 |
| Total Department of Motor Vehicles: |                                | .00 | .00 | 33,000.00 | 33,000.00 | 72,599.50 |

**Law Enforcement**

|               |                    |            |            |            |            |            |
|---------------|--------------------|------------|------------|------------|------------|------------|
| 101-441-50000 | Salaries and Wages | 433,572.22 | 460,510.49 | 434,276.00 | 374,276.00 | 446,791.20 |
| 101-441-50010 | Overtime           | 73,699.51  | 61,210.34  | 46,000.00  | 48,000.00  | 32,000.00  |
| 101-441-50020 | Temp. Employees    | 18,667.38  | 9,434.88   | 500.00     | 75,000.00  | .00        |
| 101-441-50030 | On Call Time       | 8,856.00   | .00        | 5,600.00   | 5,600.00   | 5,600.00   |
| 101-441-50100 | FICA               | 24,806.60  | 40,315.85  | 36,882.00  | 36,882.00  | 38,280.00  |
| 101-441-50110 | PERS               | 85,818.66  | 139,709.49 | 98,382.00  | 98,382.00  | 106,785.60 |

| Account Number         | Account Title                  | 2008<br>Prior year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Projected | 2011<br>Adopted<br>Budget |
|------------------------|--------------------------------|------------------------------|------------------------------|---------------------------|-----------------------------------|---------------------------|
| 101-441-50120          | Health Ins.                    | 64,995.99                    | 101,220.45                   | 91,766.00                 | 91,766.00                         | 76,512.00                 |
| 101-441-50130          | Compensation Ins.              | 13,639.81                    | 14,742.75                    | 9,990.00                  | 9,990.00                          | 11,571.20                 |
| 101-441-50140          | ESC                            | 4,381.72                     | 5,142.58                     | 6,014.00                  | 6,014.00                          | 5,569.60                  |
| 101-441-50150          | RIP Payment                    | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-441-51010          | Uniforms/Safety Equip/Supplies | 8,524.92                     | 1,866.29                     | 2,500.00                  | 3,797.80                          | 6,000.00                  |
| 101-441-51020          | Operating Supp/Postage/Freight | 9,933.93                     | 8,506.23                     | 8,000.00                  | 8,341.31                          | 7,300.00                  |
| 101-441-51030          | Janitorial Supplies            | .00                          | .00                          | .00                       | .00                               | 200.00                    |
| 101-441-52000          | Communications                 | 17,009.28                    | 16,563.54                    | 12,000.00                 | 14,000.00                         | 10,000.00                 |
| 101-441-52120          | Travel - Car Rental            | 1,121.73                     | 1,036.57                     | 2,500.00                  | 2,500.00                          | 800.00                    |
| 101-441-52130          | Travel - Airfare/Ferry         | 6,148.49                     | 3,823.00                     | 4,500.00                  | 4,500.00                          | 4,200.00                  |
| 101-441-52140          | Travel - Lodging               | 3,582.80                     | 4,984.96                     | 4,500.00                  | 4,500.00                          | 4,050.00                  |
| 101-441-52150          | Travel - Per Diem              | 1,000.00                     | 4,114.00                     | 2,600.00                  | 2,600.00                          | 2,000.00                  |
| 101-441-52151          | Travel Reimbursement           | .00                          | 2,169.75                     | .00                       | .00                               | .00                       |
| 101-441-52160          | Professional Development       | 4,763.17                     | 2,624.65                     | 5,500.00                  | 5,500.00                          | 5,350.00                  |
| 101-441-52165          | Training Equipment & Supplies  | .00                          | .00                          | .00                       | .00                               | 500.00                    |
| 101-441-52170          | Dues & Subscriptions           | 1,577.16                     | 2,976.47                     | 2,500.00                  | 2,500.00                          | 4,000.00                  |
| 101-441-52180          | Professional Services/Towing   | 6,262.26                     | 3,096.56                     | 5,000.00                  | 5,000.00                          | 1,000.00                  |
| 101-441-52270          | Legal Printing/Advertising     | 1,590.03                     | 736.00                       | 2,000.00                  | 2,000.00                          | 1,500.00                  |
| 101-441-52310          | Public Relations               | 1,647.30                     | 2,175.41                     | 2,200.00                  | 2,200.00                          | 1,000.00                  |
| 101-441-52350          | Recruitment and Moving         | 8,661.21                     | 375.00                       | 2,500.00                  | 2,500.00                          | 2,500.00                  |
| 101-441-54000          | Fuel & Lube                    | 11,599.33                    | 14,672.89                    | 14,000.00                 | 15,000.00                         | 15,000.00                 |
| 101-441-54010          | Vehicle Parts & Repairs        | 9,686.74                     | 4,415.47                     | 5,000.00                  | 5,000.00                          | 5,000.00                  |
| 101-441-54020          | Repair Maintenance Other Equip | 4,187.17                     | 1,466.80                     | 2,884.25                  | 2,884.00                          | 2,500.00                  |
| 101-441-55000          | Other Equipment & Rentals      | 46,254.77                    | 691.15                       | 5,444.87                  | 5,503.09                          | 2,500.00                  |
| 101-441-55010          | Equipment, Furnishings & Tools | 8,735.82                     | 1,114.03                     | 655.13                    | 655.00                            | 15,500.00                 |
| Total Law Enforcement: |                                | 880,724.00                   | 905,358.10                   | 815,694.25                | 834,891.20                        | 814,009.60                |
| <b>Jail Operations</b> |                                |                              |                              |                           |                                   |                           |
| 101-442-50000          | Salaries and Wages             | 93,811.67                    | 96,937.40                    | 108,566.00                | 98,566.00                         | 111,697.80                |
| 101-442-50010          | Overtime                       | 14,855.43                    | 15,089.52                    | 12,000.00                 | 12,000.00                         | 8,000.00                  |
| 101-442-50020          | Temp Employees                 | 3,689.55                     | 2,358.72                     | .00                       | 12,000.00                         | .00                       |
| 101-442-50030          | On Call Time                   | 2,214.00                     | .00                          | 1,400.00                  | 1,400.00                          | 1,400.00                  |
| 101-442-50100          | FICA                           | 5,303.94                     | 8,814.00                     | 9,220.00                  | 9,220.00                          | 9,570.00                  |
| 101-442-50110          | PERS                           | 22,770.97                    | 31,456.39                    | 24,596.00                 | 24,596.00                         | 26,696.40                 |
| 101-442-50120          | Health Ins.                    | 13,905.16                    | 19,163.95                    | 22,942.00                 | 22,942.00                         | 19,128.00                 |
| 101-442-50130          | Compensation Ins.              | 1,957.20                     | 3,492.65                     | 2,497.00                  | 2,497.00                          | 2,892.80                  |
| 101-442-50140          | ESC                            | 1,088.26                     | 876.76                       | 1,504.00                  | 1,504.00                          | 1,392.40                  |
| 101-442-51010          | Uniforms/Safety Equip/Supplies | .00                          | .00                          | .00                       | .00                               | 1,000.00                  |
| 101-442-51020          | Operating Supplies             | 1,607.90                     | 2,724.98                     | 2,000.00                  | 3,377.72                          | 2,000.00                  |
| 101-442-51030          | Janitorial Supplies            | .00                          | .00                          | .00                       | .00                               | 500.00                    |
| 101-442-51070          | Prisoner Board                 | 7,067.59                     | 3,642.74                     | 7,000.00                  | 7,000.00                          | 5,000.00                  |
| 101-442-52120          | Travel - Car Rental            | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-442-52130          | Travel - Airfare/Ferry         | 204.00                       | 172.00                       | .00                       | .00                               | 1,200.00                  |
| 101-442-52140          | Travel - Lodging               | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-442-52150          | Travel - Per Diem              | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-442-52151          | Travel Reimbursement           | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-442-52160          | Professional Development       | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-442-52165          | Training Equipment & Supplies  | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-442-52180          | Professional Services          | 283.51                       | .00                          | .00                       | .00                               | .00                       |
| 101-442-52185          | Inmate Medical Expense - Reimb | 397.70                       | 80.72                        | .00                       | .00                               | .00                       |
| 101-442-54020          | Repair & Maintenance           | 92.86                        | 93.75                        | 2,000.00                  | 2,000.00                          | 2,000.00                  |
| 101-442-55010          | Equipment, Furnishings & Tools | .00                          | .00                          | .00                       | .00                               | .00                       |
| Total Jail Operations: |                                | 188,274.72                   | 184,903.58                   | 193,725.00                | 197,102.72                        | 192,477.40                |

Period: 12/10

Nov 12, 2010 11:02AM

| Account Number                   | Account Title                | 2008<br>Prior year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Projected | 2011<br>Adopted<br>Budget |
|----------------------------------|------------------------------|------------------------------|------------------------------|---------------------------|-----------------------------------|---------------------------|
| <b>Fire &amp; EMS</b>            |                              |                              |                              |                           |                                   |                           |
| 101-443-50000                    | Salaries and Wages           | 77,307.07                    | 74,925.60                    | 92,230.00                 | 92,230.00                         | 92,747.00                 |
| 101-443-50010                    | Overtime                     | .00                          | 202.50                       | .00                       | .00                               | .00                       |
| 101-443-50020                    | Temp Employees               | .00                          | 2,280.00                     | 2,400.00                  | 2,400.00                          | 2,400.00                  |
| 101-443-50030                    | On Call                      | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-443-50100                    | FICA                         | 3,631.06                     | 5,921.67                     | 7,140.00                  | 7,140.00                          | 7,279.00                  |
| 101-443-50110                    | PERS                         | 20,502.75                    | 17,921.12                    | 20,007.00                 | 20,007.00                         | 20,404.00                 |
| 101-443-50120                    | Health Ins.                  | 18,981.67                    | 25,202.52                    | 26,292.00                 | 26,292.00                         | 30,064.00                 |
| 101-443-50130                    | Compensation Ins.            | 8,141.76                     | 7,763.39                     | 4,238.00                  | 4,238.00                          | 6,851.00                  |
| 101-443-50140                    | ESC                          | 975.78                       | 916.65                       | 1,207.00                  | 1,207.00                          | 1,207.00                  |
| 101-443-50150                    | RIP Payment                  | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-443-51010                    | Uniforms/Safety Clothing     | 3,435.11                     | .00                          | 2,725.00                  | 6,019.57                          | 4,225.00                  |
| 101-443-51020                    | Operating Supplies           | 15,899.78                    | 21,425.13                    | 22,000.00                 | 22,000.00                         | 22,200.00                 |
| 101-443-51030                    | Custodial Supplies           | .00                          | .00                          | 4,000.00                  | 4,000.00                          | 4,000.00                  |
| 101-443-51050                    | Small Tools                  | 1,867.98                     | 1,426.81                     | 1,000.00                  | 1,000.00                          | 1,250.00                  |
| 101-443-52000                    | Communications               | 5,915.79                     | 5,912.05                     | 5,000.00                  | 5,500.00                          | 5,000.00                  |
| 101-443-52010                    | Water, Sewer & Refuse        | 6,906.92                     | 822.36                       | 8,500.00                  | 1,000.00                          | 8,500.00                  |
| 101-443-52030                    | Electricity                  | 133.11                       | 1,720.41                     | .00                       | 4,500.00                          | .00                       |
| 101-443-52040                    | Heating Oil                  | 6,913.96                     | 5,133.24                     | 5,000.00                  | 5,000.00                          | 6,000.00                  |
| 101-443-52050                    | Hydrant Rental               | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-443-52120                    | Travel - Car Rental          | 263.24                       | 380.96                       | 500.00                    | 500.00                            | 1,000.00                  |
| 101-443-52130                    | Travel - Airfare/Ferry       | 2,711.00                     | 1,835.08                     | 3,000.00                  | 3,000.00                          | 3,500.00                  |
| 101-443-52140                    | Travel - Lodging             | 2,548.01                     | 2,271.64                     | 3,500.00                  | 3,500.00                          | 4,000.00                  |
| 101-443-52150                    | Travel - Per Diem            | 1,990.00                     | 1,400.00                     | 3,000.00                  | 3,000.00                          | 4,000.00                  |
| 101-443-52160                    | Professional Development     | 4,424.55                     | 9,044.64                     | 8,300.00                  | 8,300.00                          | 9,900.00                  |
| 101-443-52170                    | Dues & Subscriptions         | 748.00                       | 835.50                       | 785.00                    | 960.00                            | 1,385.00                  |
| 101-443-52180                    | Professional Services        | 5,223.92                     | 5,869.03                     | 4,212.00                  | 4,212.00                          | 4,500.00                  |
| 101-443-52310                    | Public Relations             | 331.04                       | 595.15                       | 1,000.00                  | 1,000.00                          | 1,000.00                  |
| 101-443-52320                    | Volunteer Fireman            | 10,000.00                    | 11,000.00                    | 13,750.00                 | 13,750.00                         | 14,250.00                 |
| 101-443-52330                    | Volunteer Incentives         | 533.20                       | 1,920.23                     | 2,100.00                  | 2,100.00                          | 3,000.00                  |
| 101-443-52350                    | Recruitment and moving       | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-443-54000                    | Fuel & Lube                  | 4,891.78                     | 5,523.88                     | 6,500.00                  | 6,500.00                          | 6,500.00                  |
| 101-443-54010                    | Vehicle Parts & Repairs      | 3,573.68                     | 5,172.72                     | 2,500.00                  | 5,750.00                          | 2,500.00                  |
| 101-443-54020                    | Repair - Other Equipment     | 7,434.52                     | 4,277.12                     | 7,500.00                  | 7,500.00                          | 14,152.00                 |
| 101-443-54030                    | Structure Maintenance        | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-443-54032                    | Structure Maint Fire Station | .00                          | .00                          | 2,500.00                  | 2,500.00                          | 3,500.00                  |
| 101-443-54034                    | Structure Maint Station 2    | .00                          | .00                          | 1,000.00                  | 1,387.00                          | 2,000.00                  |
| 101-443-54080                    | Boiler Maintenance           | .00                          | .00                          | 2,500.00                  | 2,500.00                          | 5,000.00                  |
| 101-443-55000                    | Other Equipment              | 5,005.95                     | 326.41                       | 20,700.00                 | 20,700.00                         | .00                       |
| 101-443-55005                    | Fire Fighting Equipment      | 7,312.65                     | 2,838.16                     | 3,600.00                  | 3,600.00                          | 5,052.00                  |
| 101-443-55010                    | Equipment & Furnishings      | 6,761.82                     | 1,483.02                     | 3,000.00                  | 3,000.00                          | 600.00                    |
| Total Fire & EMS:                |                              | 234,366.10                   | 226,346.99                   | 291,686.00                | 296,292.57                        | 297,966.00                |
| <b>Disaster Management Dept.</b> |                              |                              |                              |                           |                                   |                           |
| 101-445-59400                    | Pet Shelter Supplies         | .00                          | .00                          | .00                       | .00                               | 3,000.00                  |
| Total Disaster Management Dept.: |                              | .00                          | .00                          | .00                       | .00                               | 3,000.00                  |
| <b>Information Services</b>      |                              |                              |                              |                           |                                   |                           |
| 101-501-50000                    | Salaries and Wages           | 230,278.13                   | 222,831.28                   | 203,371.00                | 203,371.00                        | 222,336.00                |
| 101-501-50010                    | Overtime                     | .00                          | .00                          | .00                       | 1,254.50                          | .00                       |
| 101-501-50020                    | Temp Employees               | .00                          | .00                          | .00                       | 4,581.00                          | 12,730.00                 |
| 101-501-50100                    | FICA                         | 10,831.68                    | 17,234.17                    | 14,806.00                 | 14,806.00                         | 17,983.00                 |
| 101-501-50110                    | PERS                         | 54,919.28                    | 70,542.26                    | 42,579.00                 | 42,579.00                         | 48,914.00                 |
| 101-501-50120                    | Health Ins.                  | 18,509.67                    | 21,703.46                    | 47,138.00                 | 47,138.00                         | 45,296.00                 |

| Account Number              | Account Title              | 2008<br>Prior year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Projected | 2011<br>Adopted<br>Budget |
|-----------------------------|----------------------------|------------------------------|------------------------------|---------------------------|-----------------------------------|---------------------------|
| 101-501-50130               | Compensation Ins.          | 1,677.82                     | 2,508.20                     | 2,953.00                  | 2,953.00                          | 1,481.00                  |
| 101-501-50140               | ESC                        | 2,421.88                     | 3,046.78                     | 1,471.00                  | 3,000.00                          | 3,726.00                  |
| 101-501-51020               | Operating Supplies         | 2,682.16                     | 4,396.44                     | 3,000.00                  | 3,000.00                          | 3,000.00                  |
| 101-501-51060               | Books & Periodicals        | 16,448.56                    | 22,580.79                    | 14,000.00                 | 15,023.28                         | 14,000.00                 |
| 101-501-52000               | Communications             | 2,380.04                     | 2,722.23                     | 2,500.00                  | 3,000.00                          | 2,500.00                  |
| 101-501-52120               | Travel - Car Rental        | .00                          | .00                          | 350.00                    | 350.00                            | 350.00                    |
| 101-501-52130               | Travel - Airfare/Ferry     | 1,395.70                     | 1,785.79                     | 1,500.00                  | 1,500.00                          | 1,500.00                  |
| 101-501-52140               | Travel - Lodging           | 979.52                       | 777.00                       | 800.00                    | 2,000.00                          | 2,000.00                  |
| 101-501-52150               | Travel - Per Diem          | 500.00                       | 300.00                       | 800.00                    | 800.00                            | 800.00                    |
| 101-501-52151               | Travel Reimbursement Grant | .00                          | 1,000.00                     | 1,000.00                  | 2,415.64                          | 2,500.00                  |
| 101-501-52160               | Professional Development   | 799.00                       | 965.00                       | 800.00                    | 1,000.00                          | 1,000.00                  |
| 101-501-52170               | Dues & Subscriptions       | 295.00                       | 330.00                       | 500.00                    | 500.00                            | 500.00                    |
| 101-501-52180               | Professional Services      | 1,783.24                     | 242.00                       | 90.00                     | 1,100.00                          | 1,000.00                  |
| 101-501-52270               | Legal Printing             | .00                          | 60.00                        | 750.00                    | 750.00                            | 500.00                    |
| 101-501-52350               | Recruitment and Moving     | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-501-52365               | Library Grant              | 4,627.61                     | 5,573.14                     | 6,300.00                  | 6,300.00                          | 6,300.00                  |
| 101-501-52366               | Museum Grant               | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-501-54020               | Repair & Maintenance       | 2,355.39                     | 1,741.65                     | 3,383.00                  | 3,383.00                          | 3,383.00                  |
| 101-501-55000               | Other Equipment            | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-501-55010               | Equipment & Furnishings    | .00                          | 1,617.99                     | .00                       | .00                               | .00                       |
| 101-501-57181               | City Marketing             | 4,324.35                     | 2,021.68                     | 1,000.00                  | 1,606.20                          | 1,500.00                  |
| Total Information Services: |                            | 357,208.83                   | 381,495.86                   | 347,091.00                | 357,579.34                        | 386,299.00                |

**PW Administration**

|                          |                          |            |           |            |            |            |
|--------------------------|--------------------------|------------|-----------|------------|------------|------------|
| 101-601-50000            | Salaries and Wages       | 72,630.40  | 55,662.01 | 63,222.00  | 63,222.00  | 66,162.00  |
| 101-601-50010            | Overtime                 | .00        | .00       | .00        | .00        | .00        |
| 101-601-50020            | Temp Employees           | .00        | .00       | .00        | .00        | .00        |
| 101-601-50030            | On Call Time             | .00        | .00       | .00        | .00        | .00        |
| 101-601-50100            | FICA                     | 3,437.07   | 4,323.65  | 4,778.00   | 4,778.00   | 5,214.00   |
| 101-601-50110            | PERS                     | 20,584.54  | 12,588.70 | 13,742.00  | 13,742.00  | 14,996.00  |
| 101-601-50120            | Health Ins.              | 12,007.87  | 6,411.93  | 6,507.00   | 6,507.00   | 7,581.00   |
| 101-601-50130            | Compensation Ins.        | 3,690.88   | 2,297.53  | 1,418.00   | 1,418.00   | 429.00     |
| 101-601-50140            | ESC                      | 569.64     | 810.74    | 583.00     | 583.00     | 583.00     |
| 101-601-50150            | RIP Payment              | .00        | .00       | .00        | .00        | .00        |
| 101-601-51020            | Operating Supplies       | 517.31     | 339.62    | 700.00     | 700.00     | 700.00     |
| 101-601-52000            | Communications           | 236.67     | 385.56    | 900.00     | 900.00     | 900.00     |
| 101-601-52120            | Travel - Car Rental      | .00        | .00       | .00        | .00        | .00        |
| 101-601-52130            | Travel - Airfare/Ferry   | .00        | .00       | .00        | .00        | .00        |
| 101-601-52140            | Travel - Lodging         | .00        | .00       | .00        | .00        | .00        |
| 101-601-52150            | Travel - Per Diem        | .00        | .00       | .00        | .00        | .00        |
| 101-601-52160            | Professional Development | .00        | .00       | 1,000.00   | 1,000.00   | 1,000.00   |
| 101-601-52170            | Dues & Subscriptions     | .00        | .00       | .00        | .00        | 200.00     |
| 101-601-52180            | Professional Services    | .00        | .00       | 18,000.00  | 18,000.00  | 500.00     |
| 101-601-52270            | Legal Printing           | 150.00     | 30.00     | 50.00      | 50.00      | 50.00      |
| 101-601-52350            | Recruitment and Moving   | 4,771.35   | 13,199.97 | .00        | .00        | .00        |
| 101-601-54000            | Fuel & Lube              | 1,209.93   | 237.70    | 1,300.00   | 1,300.00   | 700.00     |
| 101-601-54010            | Vehicle Parts & Repairs  | 203.35     | 24.02     | 700.00     | 700.00     | 700.00     |
| 101-601-54020            | Repair - Other Equipment | .00        | .00       | 500.00     | 500.00     | 500.00     |
| 101-601-55010            | Equipment & Furnishings  | .00        | .00       | 1,000.00   | 10,472.74  | 2,500.00   |
| 101-601-55011            | Disaster Management      | .00        | .00       | 1,500.00   | 1,500.00   | .00        |
| Total PW Administration: |                          | 120,009.01 | 96,311.43 | 115,900.00 | 125,372.74 | 104,715.00 |

**Facility Maintenance**

|               |                    |           |           |           |           |           |
|---------------|--------------------|-----------|-----------|-----------|-----------|-----------|
| 101-602-50000 | Salaries and Wages | 19,843.20 | 34,305.96 | 59,607.00 | 59,607.00 | 59,935.00 |
|---------------|--------------------|-----------|-----------|-----------|-----------|-----------|

| Account Number | Account Title                  | 2008<br>Prior year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Projected | 2011<br>Adopted<br>Budget |
|----------------|--------------------------------|------------------------------|------------------------------|---------------------------|-----------------------------------|---------------------------|
| 101-602-50010  | Overtime                       | .00                          | .00                          | 500.00                    | 500.00                            | 500.00                    |
| 101-602-50020  | Temp Employees                 | 7,831.50                     | 337.50                       | 5,000.00                  | 5,082.50                          | 5,000.00                  |
| 101-602-50100  | FIGA                           | 1,473.49                     | 2,606.53                     | 4,915.00                  | 4,915.00                          | 5,006.00                  |
| 101-602-50110  | PERS                           | 5,458.42                     | 11,306.62                    | 13,035.00                 | 13,035.00                         | 13,296.00                 |
| 101-602-50120  | Health Ins.                    | 3,717.14                     | 5,472.89                     | 14,381.00                 | 14,381.00                         | 15,995.00                 |
| 101-602-50130  | Compensation Ins.              | 1,548.57                     | 3,704.59                     | 3,405.00                  | 3,405.00                          | 3,350.00                  |
| 101-602-50140  | ESC                            | 269.79                       | 520.90                       | 961.00                    | 961.00                            | 960.00                    |
| 101-602-51020  | Operating Supplies             | 8,438.66                     | 10,101.88                    | .00                       | .00                               | 1,000.00                  |
| 101-602-51032  | Custodial Supplies City Hall   | .00                          | .00                          | 3,000.00                  | 3,594.49                          | 3,500.00                  |
| 101-602-51034  | Custodial Supplies Library/Mus | .00                          | .00                          | 2,000.00                  | 2,000.00                          | 1,500.00                  |
| 101-602-51036  | Custodial Supplies Chamber Com | .00                          | .00                          | 500.00                    | 500.00                            | 200.00                    |
| 101-602-51050  | Small Tools                    | 879.34                       | 791.65                       | 1,000.00                  | 1,000.00                          | 1,000.00                  |
| 101-602-52000  | Communications                 | 15.12                        | 3.03                         | 800.00                    | 800.00                            | 150.00                    |
| 101-602-52010  | Water, Sewer & Refuse          | 73,021.00                    | 7,742.05                     | .00                       | 4,000.00                          | 4,000.00                  |
| 101-602-52012  | Wtr, Swr, Refuse City Hall     | .00                          | .00                          | 3,000.00                  | 1,000.00                          | 1,500.00                  |
| 101-602-52014  | Wtr, Swr, Ref Library/Museum   | .00                          | .00                          | 2,000.00                  | 600.00                            | 1,500.00                  |
| 101-602-52016  | Wtr, Swr, Ref Chamber Comm     | .00                          | .00                          | 1,000.00                  | 100.00                            | 1,000.00                  |
| 101-602-52030  | Electricity                    | 14,596.11                    | 66,641.77                    | .00                       | 50,000.00                         | 50,000.00                 |
| 101-602-52032  | Electricity City Hall          | .00                          | .00                          | 30,000.00                 | 10,000.00                         | 10,000.00                 |
| 101-602-52034  | Electricity Library/Museum     | .00                          | .00                          | 20,000.00                 | 2,500.00                          | 5,000.00                  |
| 101-602-52036  | Electricity Chamber Comm       | .00                          | .00                          | 10,000.00                 | 200.00                            | 1,000.00                  |
| 101-602-52040  | Heating Oil                    | 75,766.78                    | 46,815.38                    | .00                       | .00                               | .00                       |
| 101-602-52042  | Heating Oil City Hall          | .00                          | .00                          | 17,000.00                 | 17,000.00                         | 32,000.00                 |
| 101-602-52044  | Heating Oil Library/Museum     | .00                          | .00                          | 17,000.00                 | 17,000.00                         | 10,000.00                 |
| 101-602-52046  | Heating Oil Chamber Comm       | .00                          | .00                          | 9,000.00                  | 9,000.00                          | 5,000.00                  |
| 101-602-52120  | Travel - Car Rental            | .00                          | 54.00                        | 1,000.00                  | 1,000.00                          | 1,000.00                  |
| 101-602-52130  | Travel - Airfare/Ferry         | .00                          | 435.00                       | 1,500.00                  | 1,500.00                          | 1,000.00                  |
| 101-602-52140  | Travel - Lodging               | 199.36                       | 223.98                       | 800.00                    | 800.00                            | 800.00                    |
| 101-602-52150  | Travel - Per Diem              | .00                          | 32.75                        | 800.00                    | 800.00                            | 800.00                    |
| 101-602-52160  | Professional Development       | .00                          | .00                          | 1,800.00                  | 1,800.00                          | 1,800.00                  |
| 101-602-52180  | Professional Services          | 2,960.50                     | 3,506.06                     | 3,500.00                  | 3,500.00                          | 10,000.00                 |
| 101-602-54000  | Fuel & Lube                    | 1,326.21                     | 568.58                       | 1,700.00                  | 1,700.00                          | 1,700.00                  |
| 101-602-54010  | Vehicle Parts & Repairs        | 543.55                       | 1,432.72                     | 700.00                    | 700.00                            | 1,000.00                  |
| 101-602-54020  | Repair - Other Equipment       | 13,913.81                    | 2,686.52                     | .00                       | .00                               | 1,000.00                  |
| 101-602-54022  | Equipment Maint City Hall      | .00                          | .00                          | 4,000.00                  | 4,000.00                          | 4,000.00                  |
| 101-602-54024  | Equipment Maint Library/Museum | .00                          | .00                          | 3,000.00                  | 3,000.00                          | 3,000.00                  |
| 101-602-54026  | Equipment Maint Chamber Comm   | .00                          | .00                          | 1,000.00                  | 1,000.00                          | 1,000.00                  |
| 101-602-54030  | R & M Buildings                | 378.02                       | 135.09                       | .00                       | .00                               | .00                       |
| 101-602-54032  | Structure Maint City Hall      | .00                          | .00                          | 500.00                    | 1,500.00                          | 1,500.00                  |
| 101-602-54034  | Structure Maint Library Museum | .00                          | .00                          | 500.00                    | 500.00                            | 500.00                    |
| 101-602-54036  | Structure Maint Chamber Commer | .00                          | .00                          | 500.00                    | 500.00                            | 500.00                    |
| 101-602-54082  | Boiler Maintance City Hall     | .00                          | .00                          | 500.00                    | 500.00                            | 500.00                    |
| 101-602-54084  | Boiler Maint Library/Museum    | .00                          | 107.94                       | 500.00                    | 500.00                            | 500.00                    |
| 101-602-54086  | Boiler Maint Chamber Comm      | .00                          | .00                          | 500.00                    | 500.00                            | 500.00                    |
| 101-602-54088  | Boiler Maint City Shop         | .00                          | .00                          | 500.00                    | 500.00                            | 500.00                    |
| 101-602-54092  | Other Improvments City Hall    | .00                          | .00                          | 2,000.00                  | 2,000.00                          | 500.00                    |
| 101-602-54094  | Other Improvments Library/Muse | .00                          | .00                          | 2,000.00                  | 2,000.00                          | 500.00                    |
| 101-602-54096  | Other Improvments Chamber Comm | .00                          | .00                          | 2,000.00                  | 2,000.00                          | 500.00                    |
| 101-602-55000  | Other Equipment                | .00                          | .00                          | .00                       | .00                               | 500.00                    |
| 101-602-55010  | Equipment & Furnishings        | .00                          | .00                          | .00                       | .00                               | 500.00                    |
| 101-602-55020  | Other Improvements             | 7,433.95                     | 6,000.00                     | .00                       | .00                               | 500.00                    |

## Total Facility Maintenance:

239,614.52

205,533.39

247,404.00

251,480.99

266,992.00

## Street Maintenance

|               |                    |            |            |            |            |            |
|---------------|--------------------|------------|------------|------------|------------|------------|
| 101-603-50000 | Salaries and Wages | 231,271.57 | 226,395.58 | 228,826.00 | 228,826.00 | 236,132.00 |
|---------------|--------------------|------------|------------|------------|------------|------------|

| Account Number            | Account Title                | 2008<br>Prior year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Projected | 2011<br>Adopted<br>Budget |
|---------------------------|------------------------------|------------------------------|------------------------------|---------------------------|-----------------------------------|---------------------------|
| 101-603-50010             | Overtime                     | 12,118.03                    | 13,814.57                    | 10,000.00                 | 10,000.00                         | 10,000.00                 |
| 101-603-50020             | Temp Employees               | 16,705.38                    | 12,340.50                    | 19,000.00                 | 2,500.00                          | 19,000.00                 |
| 101-603-50030             | On Call Time                 | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-603-50100             | FICA                         | 12,795.75                    | 20,501.22                    | 19,458.00                 | 19,458.00                         | 20,283.00                 |
| 101-603-50110             | PERS                         | 50,997.79                    | 80,126.46                    | 51,779.00                 | 51,779.00                         | 54,149.00                 |
| 101-603-50120             | Health Ins.                  | 47,419.18                    | 66,628.57                    | 70,325.00                 | 70,325.00                         | 78,899.00                 |
| 101-603-50130             | Compensation Ins.            | 20,916.28                    | 23,196.49                    | 9,640.00                  | 9,640.00                          | 14,662.00                 |
| 101-603-50140             | ESC                          | 2,575.61                     | 2,655.22                     | 2,948.00                  | 2,948.00                          | 2,948.00                  |
| 101-603-51010             | Uniforms/Safety Clothing     | 1,284.21                     | 2,412.68                     | 2,500.00                  | 2,500.00                          | 2,500.00                  |
| 101-603-51020             | Operating Supplies           | 15,742.72                    | 8,298.72                     | 14,000.00                 | 14,000.00                         | 14,000.00                 |
| 101-603-51038             | Custodial Supplies City Shop | .00                          | .00                          | 2,000.00                  | 500.00                            | 2,000.00                  |
| 101-603-52010             | Water, Sewer & Refuse        | 1,730.34                     | 3,409.92                     | 4,500.00                  | 4,500.00                          | 4,000.00                  |
| 101-603-52020             | Street Lighting              | 60,847.37                    | 65,239.60                    | 50,000.00                 | 60,000.00                         | 50,000.00                 |
| 101-603-52030             | Electricity                  | .00                          | 6,784.51                     | 10,000.00                 | 10,000.00                         | 10,000.00                 |
| 101-603-52040             | Heating Oil City Shop        | .00                          | .00                          | 17,000.00                 | 4,000.00                          | 5,000.00                  |
| 101-603-52070             | Leases/Rentals               | 3,409.50                     | 298.75                       | 3,000.00                  | 3,000.00                          | 3,000.00                  |
| 101-603-52160             | Professional Development     | .00                          | .00                          | 4,000.00                  | 4,000.00                          | 4,000.00                  |
| 101-603-52180             | Professional Services        | 746.50                       | 1,344.00                     | 2,000.00                  | 2,000.00                          | 2,000.00                  |
| 101-603-52350             | Recruitment and Moving       | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-603-54020             | Repair & Maintenance         | 21,334.19                    | 15,965.01                    | 28,000.00                 | 28,000.00                         | 28,000.00                 |
| 101-603-54028             | Equipment Maint City Shop    | .00                          | .00                          | 1,000.00                  | 1,000.00                          | 1,000.00                  |
| 101-603-54038             | Structure Maint City Shop    | .00                          | .00                          | 500.00                    | 500.00                            | 500.00                    |
| 101-603-54098             | Other Improvements City Shop | .00                          | .00                          | 2,000.00                  | 2,000.00                          | 2,000.00                  |
| 101-603-55000             | Other Equipment              | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-603-55010             | Equipment & Furnishings      | 138,212.98                   | .00                          | .00                       | .00                               | .00                       |
| 101-603-55020             | Other Improvements           | 72,213.48                    | 118.58                       | .00                       | .00                               | .00                       |
| 101-603-55025             | Chip Sealing Maintenance     | 49,299.98                    | 23,155.02                    | 45,000.00                 | 55,000.00                         | 45,000.00                 |
| Total Street Maintenance: |                              | 759,620.86                   | 572,685.40                   | 597,476.00                | 586,476.00                        | 609,073.00                |

**Snow Removal**

|                     |                        |           |           |           |           |           |
|---------------------|------------------------|-----------|-----------|-----------|-----------|-----------|
| 101-604-50000       | Salaries and Wages     | 350.00    | 2,000.00  | 244.00    | 244.00    | .00       |
| 101-604-50010       | Overtime               | 2,013.17  | 10,505.72 | 15,000.00 | 15,000.00 | 20,000.00 |
| 101-604-50020       | Temp Employees         | 5,193.75  | 3,788.69  | 6,000.00  | 6,000.00  | 4,200.00  |
| 101-604-50030       | On Call Time           | .00       | .00       | .00       | .00       | .00       |
| 101-604-50100       | FICA                   | 472.63    | 665.28    | 1,989.00  | 1,989.00  | 1,851.00  |
| 101-604-50110       | PERS                   | 286.36    | 93.04     | 4,400.00  | 4,400.00  | 4,400.00  |
| 101-604-50120       | Health Ins.            | 238.23    | 696.08    | .00       | .00       | .00       |
| 101-604-50130       | Compensation Ins.      | 399.62    | 656.98    | 985.00    | 985.00    | 1,338.00  |
| 101-604-50140       | ESC                    | 115.19    | 164.68    | 103.00    | 150.00    | 72.00     |
| 101-604-51020       | Operating Supplies     | 15,338.94 | 13,930.51 | 15,000.00 | 15,000.00 | 15,000.00 |
| 101-604-51021       | Road Sand              | 5,674.25  | 12,457.75 | 9,000.00  | 9,000.00  | 9,000.00  |
| 101-604-52250       | Road Maintenance Serv. | 1,116.70  | 1,543.08  | 5,000.00  | 5,000.00  | 5,000.00  |
| 101-604-55000       | Other Equipment        | .00       | .00       | .00       | .00       | .00       |
| Total Snow Removal: |                        | 31,198.84 | 46,501.81 | 57,721.00 | 57,768.00 | 60,861.00 |

**Equipment Maintenance**

|               |                    |           |           |           |           |           |
|---------------|--------------------|-----------|-----------|-----------|-----------|-----------|
| 101-605-50000 | Salaries and Wages | 61,802.39 | 43,107.00 | 41,365.00 | 41,365.00 | 46,862.00 |
| 101-605-50010 | Overtime           | 4,121.88  | 1,594.26  | 3,000.00  | 3,000.00  | 3,000.00  |
| 101-605-50020 | Temp Employees     | .00       | .00       | .00       | .00       | .00       |
| 101-605-50030 | On Call Time       | .00       | .00       | .00       | .00       | .00       |
| 101-605-50100 | FICA               | 3,127.78  | 3,712.61  | 3,581.00  | 3,581.00  | 3,814.00  |
| 101-605-50110 | PERS               | 16,482.25 | 15,772.69 | 10,297.00 | 10,297.00 | 10,969.00 |
| 101-605-50120 | Health Ins.        | 16,794.46 | 17,193.86 | 5,574.00  | 16,000.00 | 6,228.00  |
| 101-605-50130 | Compensation Ins.  | 4,462.84  | 3,546.03  | 2,125.00  | 2,125.00  | 2,718.00  |

| Account Number               | Account Title            | 2008<br>Prior year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Projected | 2011<br>Adopted<br>Budget |
|------------------------------|--------------------------|------------------------------|------------------------------|---------------------------|-----------------------------------|---------------------------|
| 101-605-50140                | ESC                      | 832.60                       | 546.79                       | 583.00                    | 583.00                            | 583.00                    |
| 101-605-51010                | Uniforms/Safety Clothing | 527.80                       | 102.35                       | 500.00                    | 500.00                            | 500.00                    |
| 101-605-51020                | Operating Supplies       | 14,597.55                    | 11,882.10                    | 13,000.00                 | 13,000.00                         | 13,000.00                 |
| 101-605-51050                | Small Tools              | 1,434.77                     | 2,016.28                     | 2,000.00                  | 2,000.00                          | 2,000.00                  |
| 101-605-52000                | Communications           | 1,485.18                     | 1,941.17                     | 1,300.00                  | 1,400.00                          | 1,300.00                  |
| 101-605-52160                | Professional Development | .00                          | 3,183.16                     | 2,500.00                  | 2,500.00                          | 2,500.00                  |
| 101-605-52180                | Professional Services    | 123.00                       | .00                          | .00                       | .00                               | .00                       |
| 101-605-52350                | Recruitment and Moving   | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-605-54000                | Fuel & Lube              | 73,039.94                    | 61,342.30                    | 60,000.00                 | 60,000.00                         | 60,000.00                 |
| 101-605-54010                | Vehicle Parts & Repairs  | 26,228.91                    | 26,255.16                    | 30,000.00                 | 36,250.00                         | 35,000.00                 |
| 101-605-54020                | Repair - Other Equipment | 868.79                       | 925.29                       | .00                       | .00                               | .00                       |
| 101-605-55000                | Other Equipment          | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-605-55010                | Equipment & Furnishings  | 3,532.81                     | .00                          | .00                       | .00                               | .00                       |
| Total Equipment Maintenance: |                          | 229,462.95                   | 193,121.05                   | 175,825.00                | 192,601.00                        | 188,474.00                |

**Parks Maintenance**

|                          |                          |           |           |           |           |           |
|--------------------------|--------------------------|-----------|-----------|-----------|-----------|-----------|
| 101-606-50000            | Salaries and Wages       | .00       | 252.80    | 9,993.00  | 9,993.00  | 9,823.00  |
| 101-606-50010            | Overtime                 | 438.15    | 135.00    | .00       | .00       | .00       |
| 101-606-50020            | Temp Employees           | 35,320.91 | 21,192.45 | 24,648.00 | 24,648.00 | 25,131.00 |
| 101-606-50030            | On Call Time             | .00       | .00       | .00       | .00       | .00       |
| 101-606-50100            | FICA                     | 2,678.63  | 1,610.90  | 2,622.00  | 2,622.00  | 2,674.00  |
| 101-606-50110            | PERS                     | 69.31     | .00       | 2,118.00  | 2,118.00  | 2,161.00  |
| 101-606-50120            | Health Ins.              | 63.48     | 1,966.60  | 1,394.00  | 1,800.00  | 1,557.00  |
| 101-606-50130            | Compensation Ins.        | 1,692.57  | 993.25    | 1,817.00  | 1,817.00  | 1,790.00  |
| 101-606-50140            | ESC                      | 520.60    | 336.55    | 586.00    | 586.00    | 576.00    |
| 101-606-51020            | Operating Supplies       | 7,062.25  | 4,966.31  | 6,000.00  | 6,000.00  | 6,000.00  |
| 101-606-52010            | Water, Sewer & Refuse    | 2,352.90  | 727.14    | 1,500.00  | 1,800.00  | 4,500.00  |
| 101-606-52030            | Electricity              | .00       | 1,577.54  | 2,000.00  | 2,000.00  | 4,000.00  |
| 101-606-52180            | Professional Services    | 7,055.50  | 6,950.00  | 7,000.00  | 7,000.00  | 7,000.00  |
| 101-606-52340            | Other Costs              | .00       | .00       | .00       | .00       | .00       |
| 101-606-53005            | Rubber Duck Race         | .00       | .00       | .00       | .00       | .00       |
| 101-606-53015            | Fisherman's Memorial     | 1,319.04  | .00       | 1,500.00  | 2,500.00  | 2,500.00  |
| 101-606-54000            | Fuel & Lube              | 4,285.04  | 2,642.57  | 3,000.00  | 4,750.00  | 4,000.00  |
| 101-606-54010            | Vehicle Parts & Repairs  | 582.53    | 462.96    | 500.00    | 2,514.12  | 2,000.00  |
| 101-606-54020            | Repair - Other Equipment | 4,594.01  | 4,694.14  | 4,500.00  | 4,500.00  | 4,500.00  |
| 101-606-55000            | Other Equipment          | .00       | .00       | 2,000.00  | 2,000.00  | 500.00    |
| 101-606-55010            | Equipment & Furnishings  | 2,282.00  | 2,582.47  | 2,600.00  | 2,600.00  | 2,600.00  |
| 101-606-55020            | Other Improvements       | .00       | .00       | 4,500.00  | 4,500.00  | 4,500.00  |
| Total Parks Maintenance: |                          | 70,189.96 | 51,092.68 | 78,278.00 | 83,748.12 | 85,812.00 |

**Cemetery Maintenance Dept.**

|               |                       |     |     |     |     |          |
|---------------|-----------------------|-----|-----|-----|-----|----------|
| 101-607-50000 | Salaries and Wages    | .00 | .00 | .00 | .00 | .00      |
| 101-607-50010 | Overtime              | .00 | .00 | .00 | .00 | .00      |
| 101-607-50020 | Temp Employees        | .00 | .00 | .00 | .00 | 5,000.00 |
| 101-607-50030 | On Call Time          | .00 | .00 | .00 | .00 | .00      |
| 101-607-50100 | FICA                  | .00 | .00 | .00 | .00 | 383.00   |
| 101-607-50110 | PERS                  | .00 | .00 | .00 | .00 | .00      |
| 101-607-50120 | Health Ins.           | .00 | .00 | .00 | .00 | .00      |
| 101-607-50130 | Compensation Ins.     | .00 | .00 | .00 | .00 | 256.00   |
| 101-607-50140 | ESC                   | .00 | .00 | .00 | .00 | 86.00    |
| 101-607-51020 | Operating Supplies    | .00 | .00 | .00 | .00 | 500.00   |
| 101-607-52010 | Water, Sewer & Refuse | .00 | .00 | .00 | .00 | .00      |
| 101-607-52030 | Electricity           | .00 | .00 | .00 | .00 | .00      |
| 101-607-52180 | Professional Services | .00 | .00 | .00 | .00 | .00      |



| Account Number                    | Account Title                  | 2008<br>Prior year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Projected | 2011<br>Adopted<br>Budget |
|-----------------------------------|--------------------------------|------------------------------|------------------------------|---------------------------|-----------------------------------|---------------------------|
| 101-607-52340                     | Other Costs                    | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-607-54000                     | Fuel & Lube                    | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-607-54010                     | Vehicle Parts & Repairs        | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-607-54020                     | Repair - Other Equipment       | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-607-55000                     | Other Equipment                | .00                          | .00                          | .00                       | .00                               | 500.00                    |
| 101-607-55010                     | Equipment & Furnishings        | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-607-55020                     | Other Improvements             | .00                          | .00                          | .00                       | .00                               | .00                       |
| Total Cemetery Maintenance Dept.: |                                | .00                          | .00                          | .00                       | .00                               | 6,725.00                  |
| <b>Recreation - Bidarki</b>       |                                |                              |                              |                           |                                   |                           |
| 101-701-50000                     | Salaries and Wages             | 93,354.53                    | 122,704.80                   | 130,700.00                | 130,700.00                        | 134,748.00                |
| 101-701-50010                     | Overtime                       | 1,524.10                     | 3,611.26                     | 2,000.00                  | 5,000.00                          | 2,000.00                  |
| 101-701-50020                     | Temp Employees                 | 43,084.08                    | 35,690.71                    | 24,000.00                 | 35,250.00                         | 24,000.00                 |
| 101-701-50030                     | On Call Time                   | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-701-50100                     | FICA                           | 7,476.05                     | 12,290.22                    | 11,832.00                 | 11,832.00                         | 12,297.00                 |
| 101-701-50110                     | PERS                           | 14,907.70                    | 22,059.73                    | 28,747.00                 | 28,747.00                         | 30,085.00                 |
| 101-701-50120                     | Health Ins.                    | 24,499.43                    | 29,560.74                    | 36,922.00                 | 36,922.00                         | 41,532.00                 |
| 101-701-50130                     | Compensation Ins.              | 7,099.34                     | 7,805.37                     | 4,761.00                  | 4,761.00                          | 5,680.00                  |
| 101-701-50140                     | ESC                            | 1,601.26                     | 2,264.08                     | 2,324.00                  | 2,324.00                          | 2,305.00                  |
| 101-701-51020                     | Operating Supplies             | 5,554.30                     | 6,378.89                     | 3,500.00                  | 3,500.00                          | 3,500.00                  |
| 101-701-51030                     | Custodial Supplies             | .00                          | .00                          | 1,500.00                  | 1,500.00                          | 1,500.00                  |
| 101-701-51050                     | Small Tools                    | 190.89                       | 101.86                       | 200.00                    | 200.00                            | 200.00                    |
| 101-701-52000                     | Communications                 | 3,552.78                     | 4,342.34                     | 3,000.00                  | 3,500.00                          | 3,500.00                  |
| 101-701-52010                     | Water, Sewer & Refuse          | 2,397.68                     | 1,506.84                     | 4,500.00                  | 4,500.00                          | 4,500.00                  |
| 101-701-52030                     | Electricity                    | 10,846.50                    | 10,795.69                    | 12,500.00                 | 12,500.00                         | 12,500.00                 |
| 101-701-52040                     | Heating Oil                    | 18,790.07                    | 12,241.82                    | 16,000.00                 | 16,000.00                         | 16,000.00                 |
| 101-701-52120                     | Travel - Car Rental            | 203.28                       | .00                          | .00                       | .00                               | .00                       |
| 101-701-52130                     | Travel - Airfare/Ferry         | 198.00                       | 210.00                       | .00                       | 560.00                            | .00                       |
| 101-701-52140                     | Travel - Lodging               | 453.06                       | 442.01                       | .00                       | 260.00                            | .00                       |
| 101-701-52150                     | Travel - Per Diem              | 100.00                       | 100.00                       | .00                       | .00                               | .00                       |
| 101-701-52160                     | Professional Development       | 250.00                       | 550.00                       | 500.00                    | 500.00                            | .00                       |
| 101-701-52170                     | Dues & Subscriptions           | .00                          | .00                          | 350.00                    | 350.00                            | 350.00                    |
| 101-701-52270                     | Legal Printing                 | 1,386.25                     | 1,915.54                     | 1,000.00                  | 1,000.00                          | 1,000.00                  |
| 101-701-52350                     | Recruitment and Moving         | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-701-53000                     | Concessions                    | .00                          | .00                          | .00                       | .00                               | 300.00                    |
| 101-701-53005                     | Rubber Duck Race               | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-701-53010                     | Programs                       | 4,101.97                     | 3,270.40                     | 5,000.00                  | 5,000.00                          | 5,000.00                  |
| 101-701-53020                     | Summer Camp                    | 6,939.58                     | 4,753.45                     | 5,000.00                  | 5,000.00                          | 5,000.00                  |
| 101-701-53030                     | Skaters Cabin                  | .00                          | .00                          | .00                       | .00                               | 3,626.00                  |
| 101-701-53040                     | Gymnastics                     | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-701-53050                     | Carnival Supplies              | 500.00                       | .00                          | 500.00                    | 500.00                            | 500.00                    |
| 101-701-53060                     | Icworm Festival Supplies       | 791.80                       | 1,093.32                     | 1,200.00                  | 1,600.00                          | 1,200.00                  |
| 101-701-53070                     | Boys Basketball                | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-701-53075                     | ALPAR pass-thru                | 1,400.00                     | 1,286.26                     | 1,400.00                  | 1,400.00                          | 1,400.00                  |
| 101-701-53080                     | SYTEP Professional Services    | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-701-53090                     | Christmas Bazaar               | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-701-54000                     | Fuel & Lube                    | 275.62                       | 709.45                       | 500.00                    | 500.00                            | 650.00                    |
| 101-701-54010                     | Vehicle Parts & Repairs        | 328.51                       | 284.23                       | 500.00                    | 500.00                            | 2,000.00                  |
| 101-701-54020                     | Equipment Maintenance & Repair | 3,731.25                     | 5,174.91                     | 1,450.00                  | 1,450.00                          | 1,450.00                  |
| 101-701-54030                     | Structure Maintenance          | .00                          | .00                          | 2,000.00                  | 2,000.00                          | 2,000.00                  |
| 101-701-54080                     | Boiler Maintenance             | .00                          | 93.75                        | 1,450.00                  | 2,150.00                          | 1,450.00                  |
| 101-701-55010                     | Equipment & Furnishings        | .00                          | 2,896.60                     | .00                       | .00                               | .00                       |
| 101-701-55020                     | Other Improvements             | 6,974.19                     | 1,451.40                     | 2,000.00                  | 2,000.00                          | 2,000.00                  |

| Account Number              | Account Title                  | 2008<br>Prior year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Projected | 2011<br>Adopted<br>Budget |
|-----------------------------|--------------------------------|------------------------------|------------------------------|---------------------------|-----------------------------------|---------------------------|
| Total Recreation - Bidarki: |                                | 262,512.22                   | 295,585.67                   | 305,336.00                | 322,006.00                        | 322,273.00                |
| <b>Pool</b>                 |                                |                              |                              |                           |                                   |                           |
| 101-702-50000               | Salaries and Wages             | 29,245.31                    | 40,053.71                    | 46,616.00                 | 46,616.00                         | 46,660.00                 |
| 101-702-50010               | Overtime                       | 347.30                       | 2,091.34                     | 1,000.00                  | 1,000.00                          | 1,000.00                  |
| 101-702-50020               | Temp Employees                 | 23,031.45                    | 32,677.62                    | 28,800.00                 | 28,800.00                         | 28,800.00                 |
| 101-702-50030               | On Call Time                   | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-702-50100               | FICA                           | 2,873.63                     | 5,986.88                     | 5,779.00                  | 5,779.00                          | 5,849.00                  |
| 101-702-50110               | PERS                           | 8,194.65                     | 8,114.22                     | 10,282.00                 | 10,282.00                         | 10,485.00                 |
| 101-702-50120               | Health Ins.                    | 920.91                       | 9,357.29                     | 6,968.00                  | 6,968.00                          | 7,784.00                  |
| 101-702-50130               | Compensation Ins.              | 2,381.46                     | 6,047.72                     | 3,503.00                  | 3,503.00                          | 4,168.00                  |
| 101-702-50140               | ESC                            | 672.39                       | 1,168.72                     | 1,240.00                  | 1,240.00                          | 1,221.00                  |
| 101-702-51020               | Operating Supplies             | 8,701.70                     | 7,906.99                     | 4,500.00                  | 8,632.91                          | 8,000.00                  |
| 101-702-51030               | Custodial Supplies             | .00                          | .00                          | 1,000.00                  | 1,000.00                          | 1,000.00                  |
| 101-702-51050               | Small Tools                    | 99.26                        | 130.65                       | 150.00                    | 150.00                            | 150.00                    |
| 101-702-52000               | Communications                 | 1,672.20                     | 1,641.65                     | 1,700.00                  | 1,700.00                          | 1,700.00                  |
| 101-702-52010               | Water, Sewer & Refuse          | 5,920.55                     | 5,543.28                     | 5,500.00                  | 5,500.00                          | 5,500.00                  |
| 101-702-52030               | Electricity                    | 27,214.95                    | 24,602.56                    | 24,000.00                 | 24,000.00                         | 24,000.00                 |
| 101-702-52040               | Heating Oil                    | 115,458.42                   | 56,069.39                    | 70,000.00                 | 70,000.00                         | 70,000.00                 |
| 101-702-52120               | Travel - Car Rental            | .00                          | .00                          | 600.00                    | 600.00                            | .00                       |
| 101-702-52130               | Travel - Airfare/Ferry         | 100.00                       | 526.00                       | 1,000.00                  | 1,000.00                          | .00                       |
| 101-702-52140               | Travel - Lodging               | 547.64                       | 950.00                       | 1,200.00                  | 1,200.00                          | .00                       |
| 101-702-52150               | Travel - Per Diem              | 300.00                       | 150.00                       | 350.00                    | 350.00                            | .00                       |
| 101-702-52160               | Professional Development       | 644.00                       | 5,599.73                     | 1,500.00                  | 1,500.00                          | 200.00                    |
| 101-702-52170               | Dues & Subscriptions           | .00                          | .00                          | 250.00                    | 250.00                            | 250.00                    |
| 101-702-52180               | Professional Services          | .00                          | .00                          | .00                       | 95.00                             | .00                       |
| 101-702-52270               | Legal Printing                 | 90.00                        | 462.50                       | 200.00                    | 200.00                            | 200.00                    |
| 101-702-52350               | Recruitment and Moving         | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-702-54020               | Repair & Maintenance           | 13,685.17                    | 28,802.49                    | 2,500.00                  | 55,000.00                         | 2,500.00                  |
| 101-702-54030               | Structural Maintenance         | .00                          | .00                          | 1,500.00                  | 2,445.56                          | 1,500.00                  |
| 101-702-54080               | Boiler Maintenance             | .00                          | .00                          | 2,000.00                  | 2,615.17                          | 2,000.00                  |
| 101-702-55000               | Other Equipment                | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-702-55010               | Equipment & Furnishings        | 17,237.17                    | 5,089.49                     | 5,000.00                  | 5,000.00                          | 5,000.00                  |
| 101-702-55020               | Other Improvements             | .00                          | 1,842.60                     | .00                       | .00                               | .00                       |
| Total Pool:                 |                                | 259,338.16                   | 244,814.83                   | 227,138.00                | 285,426.64                        | 227,967.00                |
| <b>Ski Hill</b>             |                                |                              |                              |                           |                                   |                           |
| 101-704-51010               | Operations Exp.                | .00                          | .00                          | .00                       | .00                               | 3,700.00                  |
| 101-704-51040               | Repair & Maintenance           | 309.85                       | 99.58                        | 3,700.00                  | 3,700.00                          | .00                       |
| 101-704-51110               | Lease Rev Pass Thru Copper Tel | .00                          | .00                          | .00                       | .00                               | 26,400.00                 |
| 101-704-52010               | Water, Sewer & Refuse          | 19,837.56                    | 1,117.92                     | 1,200.00                  | 1,200.00                          | 1,200.00                  |
| 101-704-52030               | Electricity                    | 4,082.38                     | 19,169.29                    | 18,500.00                 | 18,500.00                         | 18,500.00                 |
| 101-704-52040               | Heating Oil                    | 5,152.57                     | 4,327.16                     | 5,000.00                  | 5,000.00                          | 5,000.00                  |
| 101-704-52180               | Annual Inspection              | .00                          | .00                          | .00                       | .00                               | .00                       |
| Total Ski Hill:             |                                | 29,382.36                    | 24,713.95                    | 28,400.00                 | 28,400.00                         | 54,800.00                 |
| <b>Non-Departmental</b>     |                                |                              |                              |                           |                                   |                           |
| 101-824-50000               | Salaries and Wages             | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-824-50100               | FICA                           | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-824-50110               | PERS                           | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-824-50120               | Health Ins.                    | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-824-50130               | Compensation Ins.              | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-824-50140               | ESC                            | .00                          | .00                          | .00                       | .00                               | .00                       |

| Account Number          | Account Title                  | 2008<br>Prior year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Projected | 2011<br>Adopted<br>Budget |
|-------------------------|--------------------------------|------------------------------|------------------------------|---------------------------|-----------------------------------|---------------------------|
| 101-824-51020           | Operating Supplies             | 9,941.35                     | 16,935.87                    | 13,000.00                 | 13,000.00                         | 13,000.00                 |
| 101-824-52070           | Leases & Rentals               | 18,089.92                    | 16,566.89                    | 16,600.00                 | 16,600.00                         | 16,600.00                 |
| 101-824-52170           | Dues & Subscriptions           | .00                          | 144.30                       | 500.00                    | 500.00                            | 500.00                    |
| 101-824-52180           | Professional Services          | 206,540.66                   | 78,848.29                    | 5,000.00                  | 5,000.00                          | 5,000.00                  |
| 101-824-52181           | Software Support               | 2,220.00                     | 4,440.00                     | 26,000.00                 | 26,000.00                         | 26,000.00                 |
| 101-824-52183           | Avalanche Mitigation Contract  | .00                          | 21,000.00                    | 16,000.00                 | 16,000.00                         | 15,000.00                 |
| 101-824-52184           | State Reimb - Avalanche Contra | .00                          | 10,125.00-                   | 8,000.00-                 | 7,500.00                          | 7,500.00-                 |
| 101-824-52185           | Bank Fees & Bank Reconciliatio | 2,425.83                     | 2,644.94                     | 2,500.00                  | 2,500.00                          | 2,500.00                  |
| 101-824-52188           | Lobbyist - State               | .00                          | .00                          | .00                       | .00                               | 55,000.00                 |
| 101-824-52189           | Lobbyist - Federal             | .00                          | 371.27                       | 17,500.00                 | 17,500.00                         | 15,000.00                 |
| 101-824-52190           | Attorney Fees                  | 76,188.33                    | 92,364.69                    | 75,000.00                 | 75,000.00                         | 75,000.00                 |
| 101-824-52210           | Audit Fees                     | 42,168.24                    | 52,919.26                    | 50,000.00                 | 60,917.51                         | 60,000.00                 |
| 101-824-52240           | IT Services                    | .00                          | .00                          | 30,000.00                 | 30,000.00                         | 30,000.00                 |
| 101-824-52245           | Grant Writing Services         | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-824-52310           | Promotions & Advertisements    | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-824-52340           | Eyak Site Remediation          | 40,189.44                    | 7,243.76                     | .00                       | 2,847.75                          | .00                       |
| 101-824-52350           | Recruitment and Moving         | 24,777.03                    | 28,050.12                    | .00                       | 3,800.00                          | .00                       |
| 101-824-54020           | Maint & Repair Office Equip    | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-824-55000           | Other Equipment Repair         | 932.99                       | .00                          | .00                       | 64.67                             | .00                       |
| 101-824-55010           | Equipment & Furnishings        | 2,045.00                     | 598.00                       | .00                       | .00                               | .00                       |
| 101-824-56000           | Insurance                      | 240,172.51                   | 229,002.49                   | 250,000.00                | 185,057.83                        | 250,000.00                |
| 101-824-56001           | Portion of Ins pd by Grant     | .00                          | .00                          | .00                       | 64,942.17                         | .00                       |
| 101-824-57000           | In-kind Services Allocation    | .00                          | .00                          | .00                       | 53,170.00-                        | 53,170.00-                |
| Total Non-Departmental: |                                | 665,691.30                   | 541,004.88                   | 494,100.00                | 474,059.93                        | 502,930.00                |

**Long Term Debt Service**

|                               |                                |            |            |              |              |              |
|-------------------------------|--------------------------------|------------|------------|--------------|--------------|--------------|
| 101-895-58020                 | ADEC Clean Water - Principal   | .00        | 50,134.00  | 25,067.00    | 25,067.00    | 25,067.00    |
| 101-895-58030                 | ADEC Clean Water - Interest    | 1,504.00   | 5,237.08   | 2,775.00     | 2,775.00     | 699.00       |
| 101-895-58034                 | 1998 GO Bond Principal         | 60,000.00  | 65,000.00  | 65,000.00    | 65,000.00    | 70,000.00    |
| 101-895-58035                 | 1998 GO Bond Interest          | 15,225.00  | 12,525.00  | 18,000.00    | 18,000.00    | 7,990.00     |
| 101-895-58037                 | 2000 GO Bond - Interest        | 9,900.00   | 5,060.00   | .00          | .00          | .00          |
| 101-895-58038                 | 2005 GO Bond - Principal       | 4,000.00   | 4,000.00   | 4,000.00     | 104,000.00   | 108,000.00   |
| 101-895-58039                 | 2005 GO Bond - Interest        | 63,138.00  | 63,018.00  | 63,000.00    | 63,000.00    | 57,688.00    |
| 101-895-58042                 | 2009 II GO Bond - Principal    | .00        | .00        | 530,000.00   | 530,000.00   | 550,000.00   |
| 101-895-58044                 | 2009 II GO Bond - Interest     | .00        | 261,483.06 | 829,881.00   | 829,881.00   | 808,281.00   |
| 101-895-58052                 | 2010A II - Taxable - Principal | .00        | .00        | .00          | .00          | .00          |
| 101-895-58054                 | 2010A II - Taxable - Interest  | .00        | .00        | .00          | .00          | 10,684.41    |
| 101-895-58056                 | 2010A II - Exempt - Principal  | .00        | .00        | .00          | .00          | 30,000.00    |
| 101-895-58058                 | 2010A II - Exempt - Interest   | .00        | .00        | .00          | .00          | 5,353.89     |
| Total Long Term Debt Service: |                                | 153,767.00 | 466,457.14 | 1,537,723.00 | 1,637,723.00 | 1,673,763.30 |

**Interfund Transfers**

|               |                                |           |              |            |            |            |
|---------------|--------------------------------|-----------|--------------|------------|------------|------------|
| 101-901-57310 | Transfer to Reserve Fund       | 16,295.00 | 1,605,958.00 | 995,922.00 | 995,922.00 | 865,248.18 |
| 101-901-57330 | Not Used                       | .00       | .00          | .00        | .00        | .00        |
| 101-901-57340 | Transfer to Cap Proj Fund #401 | 14,588.63 | 90,788.42    | .00        | .00        | .00        |
| 101-901-57380 | Transfer to Chip Seal CIP #410 | .00       | .00          | .00        | .00        | .00        |
| 101-901-57404 | Transfer to Harbor Fund        | .00       | .00          | .00        | .00        | .00        |
| 101-901-57413 | Transfer to Cordova Center Fun | .00       | .00          | .00        | .00        | .00        |
| 101-901-57414 | Transfer to Sewer Fund         | .00       | .00          | .00        | .00        | .00        |
| 101-901-57415 | Transfer to Water Fund         | .00       | .00          | .00        | .00        | .00        |
| 101-901-57416 | Transfer to Refuse Fund        | .00       | .00          | .00        | .00        | .00        |
| 101-901-57417 | Refuse Capital Projects        | .00       | .00          | .00        | .00        | .00        |

| Account Number                     | Account Title                  | 2008<br>Prior year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Projected | 2011<br>Adopted<br>Budget |
|------------------------------------|--------------------------------|------------------------------|------------------------------|---------------------------|-----------------------------------|---------------------------|
| Total Interfund Transfers:         |                                | 30,883.63                    | 1,696,746.42                 | 995,922.00                | 995,922.00                        | 865,248.18                |
| <b>Transfers to Other Entities</b> |                                |                              |                              |                           |                                   |                           |
| 101-902-57000                      | School Transfer (Jan-June)     | 717,081.54                   | 730,533.00                   | 723,169.79                | 723,170.00                        | 840,000.00                |
| 101-902-57001                      | School Transfer (July-Dec)     | 730,533.00                   | 723,169.31                   | 840,000.00                | 840,000.00                        | 875,000.00                |
| 101-902-57002                      | School Boiler                  | 20,000.00                    | .00                          | .00                       | .00                               | .00                       |
| 101-902-57004                      | School Cap Projects            | 36,049.19                    | 10,500.81                    | .00                       | .00                               | .00                       |
| 101-902-57005                      | School In-Kind Jan-Dec         | 40,940.00                    | 40,940.00                    | 40,940.00                 | 40,940.00                         | 40,940.00                 |
| 101-902-57007                      | School - Proceeds Bond 2010 II | .00                          | .00                          | 388,864.64                | 388,865.00                        | .00                       |
| 101-902-57009                      | CCMC Support (Jan-June)        | .00                          | 150,000.00                   | 150,000.00                | 150,000.00                        | 150,000.00                |
| 101-902-57010                      | CCMC Support (July-Dec)        | 293,499.79                   | 150,000.00                   | 150,000.00                | 150,000.00                        | 150,000.00                |
| 101-902-57011                      | CCMC Physician (Jan-June)      | .00                          | 50,000.00                    | 50,000.00                 | 50,000.00                         | 50,000.00                 |
| 101-902-57012                      | CCMC Physician (July-Dec)      | .00                          | 50,000.00                    | 50,000.00                 | 50,000.00                         | 50,000.00                 |
| 101-902-57013                      | CCMC Denali Matching Grant     | 28,542.00                    | .00                          | .00                       | .00                               | .00                       |
| 101-902-57014                      | CCMC In-Kind Services Jan-Dec  | 12,230.00                    | 12,230.00                    | 12,230.00                 | 12,230.00                         | 12,230.00                 |
| 101-902-57015                      | CCMC Facility Grant Match 1-6  | .00                          | 45,000.00                    | .00                       | .00                               | .00                       |
| 101-902-57016                      | CCMC Facility Grant Match 7-12 | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-902-57020                      | Cordova Family Resource Ctr    | .00                          | .00                          | 20,000.00                 | 20,000.00                         | 20,000.00                 |
| 101-902-57029                      | Cordova Ilanka Health Ctr      | .00                          | .00                          | .00                       | .00                               | .00                       |
| 101-902-57030                      | Cordova Community College      | 10,000.00                    | 10,000.00                    | 10,000.00                 | 10,000.00                         | 10,000.00                 |
| 101-902-57181                      | Cordova Chamber of Commerce    | 75,000.00                    | 65,302.98                    | 65,000.00                 | 65,000.00                         | 75,000.00                 |
| Total Transfers to Other Entities: |                                | 1,963,875.52                 | 2,037,676.10                 | 2,500,204.43              | 2,500,205.00                      | 2,273,170.00              |
| Total Expenditure:                 |                                | 7,465,392.18                 | 9,283,352.39                 | 10,083,193.02             | 10,321,707.95                     | 10,173,101.98             |
| General Fund Revenue Total:        |                                | 7,363,346.98                 | 9,508,883.30                 | 10,064,528.85             | 10,307,738.38                     | 10,173,101.98             |
| General Fund Expenditure Total:    |                                | 7,465,392.18                 | 9,283,352.39                 | 10,083,193.02             | 10,321,707.95                     | 10,173,101.98             |
| Net Total General Fund:            |                                | 102,045.20-                  | 225,530.91                   | 18,664.17-                | 13,969.57-                        | .00                       |
| Net Grand Totals:                  |                                | 102,045.20-                  | 225,530.91                   | 18,664.17-                | 13,969.57-                        | .00                       |

| Account Number                       | Account Title                  | 2008<br>Prior year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Projected | 2011<br>Adopted<br>Budget |
|--------------------------------------|--------------------------------|------------------------------|------------------------------|---------------------------|-----------------------------------|---------------------------|
| <b>City Reserve Fund</b>             |                                |                              |                              |                           |                                   |                           |
| <b>Revenue</b>                       |                                |                              |                              |                           |                                   |                           |
| 104-300-40325                        | Investment Earnings            | 73,935.92                    | 23,713.08                    | 130,000.00                | 350,000.00                        | 400,000.00                |
| 104-300-40730                        | Sale of Real Estate            | 50,104.85                    | 945,805.42                   | 600,000.00                | 250,000.00                        | 200,000.00                |
| 104-300-40740                        | Misc. Revenue                  | .00                          | 3,658.88                     | .00                       | .00                               | 5,000.00                  |
| 104-300-42000                        | Upper Davis Assessment Princip | 822.25                       | .00                          | .00                       | .00                               | .00                       |
| 104-300-42001                        | Upper Davis Assessment Interes | 43.28                        | .00                          | .00                       | .00                               | .00                       |
| 104-300-43000                        | CRH Sewer Assessment Principal | 7,447.00                     | 4,274.69                     | .00                       | .00                               | .00                       |
| 104-300-43001                        | CRH Sewer Assessment Interest  | 695.00                       | 550.31                       | .00                       | .00                               | .00                       |
| 104-300-48010                        | Reimbursements                 | 72,356.99                    | 24,385.23                    | 25,000.00                 | .00                               | .00                       |
| 104-300-48030                        | Legal Settlements              | .00                          | 2,088,586.31                 | .00                       | .00                               | .00                       |
| Total Revenue:                       |                                | 205,405.29                   | 3,043,547.76                 | 755,000.00                | 600,000.00                        | 605,000.00                |
| <b>Interfund Transfers In</b>        |                                |                              |                              |                           |                                   |                           |
| 104-390-41005                        | Transfer from General Fund     | 16,295.00                    | 1,605,958.00                 | 995,922.00                | 995,922.00                        | 865,248.18                |
| 104-390-41030                        | Transfer from Water/Sewer Fund | 22,328.00                    | 22,328.00                    | 42,328.00                 | 22,328.00                         | 22,328.00                 |
| 104-390-41070                        | Transfer from Harbor Fund      | 2,328.00                     | 2,328.00                     | 22,328.00                 | 2,328.00                          | 20,328.00                 |
| 104-390-41075                        | Transfer from Refuse Fund      | 2,328.00                     | 2,328.00                     | 2,328.00                  | 2,328.00                          | 2,328.00                  |
| 104-390-41085                        | Transfer from Odiak Camper Par | 4,000.00                     | 4,000.00                     | 4,000.00                  | .00                               | .00                       |
| Total Interfund Transfers In:        |                                | 47,279.00                    | 1,636,942.00                 | 1,066,906.00              | 1,022,906.00                      | 910,232.18                |
| Total Revenue:                       |                                | 252,684.29                   | 4,680,489.76                 | 1,821,906.00              | 1,622,906.00                      | 1,515,232.18              |
| <b>Expenditures</b>                  |                                |                              |                              |                           |                                   |                           |
| 104-400-51025                        | Bank Fees                      | .00                          | .00                          | .00                       | .00                               | .00                       |
| 104-400-52180                        | Professional Services          | .00                          | 1,000.00                     | .00                       | .00                               | .00                       |
| 104-400-52190                        | Attorney Fees                  | .00                          | .00                          | .00                       | .00                               | .00                       |
| 104-400-59095                        | Land Purchase                  | .00                          | .00                          | .00                       | .00                               | .00                       |
| Total Expenditures:                  |                                | .00                          | 1,000.00                     | .00                       | .00                               | .00                       |
| <b>Interfund Transfers Out</b>       |                                |                              |                              |                           |                                   |                           |
| 104-901-57310                        | Transfer to General Fund       | .00                          | .00                          | .00                       | .00                               | .00                       |
| 104-901-57340                        | Transfer to Cap Proj Fund #401 | .00                          | .00                          | 176,818.00                | 176,818.00                        | .00                       |
| 104-901-57380                        | Transfer to Chip Seal CIP #410 | 100,000.00                   | .00                          | 100,000.00                | .00                               | .00                       |
| 104-901-57390                        | Transfer to Cordova Ctr Fund   | .00                          | .00                          | 1,500,000.00              | 1,500,000.00                      | .00                       |
| 104-901-57402                        | Transfer to Harbor Fund        | .00                          | .00                          | .00                       | .00                               | .00                       |
| 104-901-57403                        | Transfer to Harbor Projects    | .00                          | .00                          | .00                       | .00                               | .00                       |
| 104-901-57416                        | Transfer to Refuse Fund        | .00                          | .00                          | .00                       | .00                               | .00                       |
| 104-901-57419                        | Transfer to Camper Park Fund   | .00                          | .00                          | .00                       | .00                               | .00                       |
| 104-901-57420                        | Odiak Camper Park Capital Proj | .00                          | .00                          | .00                       | .00                               | .00                       |
| Total Interfund Transfers Out:       |                                | 100,000.00                   | .00                          | 1,776,818.00              | 1,676,818.00                      | .00                       |
| Total Expenditure:                   |                                | 100,000.00                   | 1,000.00                     | 1,776,818.00              | 1,676,818.00                      | .00                       |
| City Reserve Fund Revenue Total:     |                                | 252,684.29                   | 4,680,489.76                 | 1,821,906.00              | 1,622,906.00                      | 1,515,232.18              |
| City Reserve Fund Expenditure Total: |                                | 100,000.00                   | 1,000.00                     | 1,776,818.00              | 1,676,818.00                      | .00                       |
| Net Total City Reserve Fund:         |                                | 152,684.29                   | 4,679,489.76                 | 45,088.00                 | 53,912.00                         | 1,515,232.18              |
| Net Grand Totals:                    |                                | 152,684.29                   | 4,679,489.76                 | 45,088.00                 | 53,912.00                         | 1,515,232.18              |

| Account Number                               | Account Title             | 2008<br>Prior year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Projected | 2011<br>Adopted<br>Budget |
|--|---------------------------|------------------------------|------------------------------|---------------------------|-----------------------------------|---------------------------|
| <b>Ambulance Replacment Fund</b>             |                           |                              |                              |                           |                                   |                           |
| <b>Revenue</b>                               |                           |                              |                              |                           |                                   |                           |
| 203-300-40325                                | Investment Earnings       | 76.74                        | 221.85-                      | 100.00                    | 100.00                            | 50.00                     |
| 203-300-40430                                | Ambulance Service Charges | 305.50                       | 8,167.71                     | 10,000.00                 | 6,000.00                          | 7,000.00                  |
| Total Revenue:                               |                           | 382.24                       | 7,945.86                     | 10,100.00                 | 6,100.00                          | 7,050.00                  |
| Total Revenue:                               |                           | 382.24                       | 7,945.86                     | 10,100.00                 | 6,100.00                          | 7,050.00                  |
| <b>Expenditures</b>                          |                           |                              |                              |                           |                                   |                           |
| 203-400-55010                                | Ambulance Replacement     | .00                          | .00                          | .00                       | .00                               | .00                       |
| Total Expenditures:                          |                           | .00                          | .00                          | .00                       | .00                               | .00                       |
| Total Expenditure:                           |                           | .00                          | .00                          | .00                       | .00                               | .00                       |
| Ambulance Replacment Fund Revenue Total:     |                           | 382.24                       | 7,945.86                     | 10,100.00                 | 6,100.00                          | 7,050.00                  |
| Ambulance Replacment Fund Expenditure Total: |                           | .00                          | .00                          | .00                       | .00                               | .00                       |
| Net Total Ambulance Replacment Fund:         |                           | 382.24                       | 7,945.86                     | 10,100.00                 | 6,100.00                          | 7,050.00                  |
| Net Grand Totals:                            |                           | 382.24                       | 7,945.86                     | 10,100.00                 | 6,100.00                          | 7,050.00                  |

| Account Number                       | Account Title                  | 2008<br>Prior year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Projected | 2011<br>Adopted<br>Budget |
|--------------------------------------|--------------------------------|------------------------------|------------------------------|---------------------------|-----------------------------------|---------------------------|
| <b>General Proj &amp; Grant Admn</b> |                                |                              |                              |                           |                                   |                           |
| <b>Revenue Pass-Thru Grant Only</b>  |                                |                              |                              |                           |                                   |                           |
| 401-300-42006                        | CHC Denali                     | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-300-42151                        | Cordova Aware Shelter          | 10,973.47                    | .00                          | .00                       | .00                               | .00                       |
| 401-300-42204                        | Breakwater/Wood lot            | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-300-42210                        | Grant for CCMC frm Perm Fund   | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-300-50004                        | Hospital Sterilizer Purchase   | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-300-50253                        | Mt. Eccles Playground Equip    | 122,957.97                   | 1,313.19                     | .00                       | .00                               | .00                       |
| 401-300-50254                        | School Books & Ed Equip        | 12,958.12                    | 2,041.88                     | .00                       | .00                               | .00                       |
| 401-300-50255                        | Dist Preschool Supp & Bldg Mtn | 489.57                       | 977.42                       | .00                       | 37.46                             | .00                       |
| 401-300-51100                        | ACMP FY10 CRWS Pass Thru Grant | .00                          | 10,533.36                    | .00                       | 17,952.00                         | .00                       |
| Total Revenue Pass-Thru Grant Only:  |                                | 147,359.13                   | 14,865.85                    | .00                       | 17,989.46                         | .00                       |
| <b>Public Safety</b>                 |                                |                              |                              |                           |                                   |                           |
| 401-341-40268                        | FEMA Revenue                   | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-341-49990                        | AK Hwy Safety Grant            | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-341-50030                        | DOTPF Hwy Safety Grant         | 9,291.00                     | .00                          | .00                       | .00                               | .00                       |
| Total Public Safety:                 |                                | 9,291.00                     | .00                          | .00                       | .00                               | .00                       |
| <b>Jail Operations</b>               |                                |                              |                              |                           |                                   |                           |
| 401-342-42207                        | General Projects-DCCED Rpicmnt | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-342-42208                        | Community Jail FY2006 Capital  | 14,806.64                    | .00                          | .00                       | .00                               | .00                       |
| 401-342-49990                        | DEC State Grant                | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-342-59090                        | DOJ JAG Grant                  | .00                          | 633.95                       | 12,045.05                 | 12,045.00                         | .00                       |
| Total Jail Operations:               |                                | 14,806.64                    | 633.95                       | 12,045.05                 | 12,045.00                         | .00                       |
| <b>Fire/EMS</b>                      |                                |                              |                              |                           |                                   |                           |
| 401-343-58080                        | 2005 Homeland Security Plannin | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-343-58086                        | Home Sec - LETPP               | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-343-58087                        | Homeland Security - Training   | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-343-59079                        | 2006 CCP Homeland Security     | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-343-59081                        | 2006 SHSP Homeland Sec Equip/T | 7,428.49                     | .00                          | .00                       | .00                               | .00                       |
| 401-343-59185                        | Tsunami Warning System         | 3,522.53                     | .00                          | .00                       | .00                               | .00                       |
| 401-343-59186                        | Code Blue Grant Rev            | .00                          | .00                          | .00                       | .00                               | 8,250.00                  |
| 401-343-59188                        | Citizens Corp Program          | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-343-59190                        | DHS 07 PSIC                    | 4,004.45                     | 43,043.25                    | .00                       | .00                               | .00                       |
| 401-343-59191                        | DHS 2007 SHSP                  | .00                          | .00                          | 10,500.00                 | 20,988.76                         | .00                       |
| 401-343-59192                        | DHS 08 SHSP                    | .00                          | 62,344.00                    | .00                       | .00                               | .00                       |
| 401-343-59193                        | 2008 DHS FEMA AFGP             | .00                          | 81,350.00                    | .00                       | 24,858.00                         | .00                       |
| 401-343-59194                        | DHS 09 EMPG                    | .00                          | 8,000.00                     | 16,000.00                 | 8,000.00                          | .00                       |
| 401-343-59195                        | Grant - DHS 10EMPG-GR35581     | .00                          | .00                          | .00                       | 8,000.00                          | 8,000.00                  |
| 401-343-59203                        | FEMA - Fire Engine             | .00                          | .00                          | 400,773.00                | .00                               | .00                       |
| 401-343-59207                        | DHS 09 SHSP                    | .00                          | .00                          | 112,659.00                | 112,659.00                        | .00                       |
| 401-343-59209                        | DHS 10 SHSP                    | .00                          | .00                          | .00                       | .00                               | 87,973.00                 |
| Total Fire/EMS:                      |                                | 14,955.47                    | 194,737.25                   | 539,932.00                | 174,505.76                        | 104,223.00                |
| <b>Other P.W. Capital Projects</b>   |                                |                              |                              |                           |                                   |                           |
| 401-361-50080                        | Mt. Eyak Ski Area Chairlift Re | 19,152.10                    | .00                          | .00                       | .00                               | .00                       |
| 401-361-55009                        | Woodcutting Access Road Rev    | .00                          | 2,984.00                     | .00                       | .00                               | .00                       |
| 401-361-55015                        | 2006 OCT FEMA Flood Assistance | 2,945.49                     | 3,375.74                     | .00                       | 6,632.08                          | .00                       |
| 401-361-55040                        | DCCED 08 DC 252 Child Safety   | 25,000.00                    | .00                          | .00                       | .00                               | .00                       |

| Account Number                       | Account Title                  | 2008<br>Prior year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Projected | 2011<br>Adopted<br>Budget |
|--------------------------------------|--------------------------------|------------------------------|------------------------------|---------------------------|-----------------------------------|---------------------------|
| 401-361-55050                        | Cemetery Expansion             | 7,381.65                     | 4,151.87                     | .00                       | .00                               | .00                       |
| 401-361-55051                        | Rock Wall Cemetery             | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-361-55060                        | Grant Revenue GIS              | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-361-55070                        | Grant Rev - Storm Wtr Mgt Plan | .00                          | .00                          | 60,000.00                 | 60,000.00                         | .00                       |
| 401-361-55080                        | Grant Revenue - LED Streetligh | .00                          | .00                          | 97,300.00                 | 97,300.00                         | .00                       |
| Total Other P.W. Capital Projects:   |                                | 54,479.24                    | 10,511.61                    | 157,300.00                | 163,932.08                        | .00                       |
| <b>Parks Maintenance</b>             |                                |                              |                              |                           |                                   |                           |
| 401-366-55040                        | Insurance Reimb - Childrens Me | 35,562.00                    | .00                          | .00                       | .00                               | .00                       |
| 401-366-55050                        | Orca Inlet Recreation/TRAAK Gr | .00                          | .00                          | .00                       | .00                               | .00                       |
| Total Parks Maintenance:             |                                | 35,562.00                    | .00                          | .00                       | .00                               | .00                       |
| <b>Pool Dept</b>                     |                                |                              |                              |                           |                                   |                           |
| 401-372-42165                        | Pool Grant Revenue             | .00                          | .00                          | .00                       | .00                               | .00                       |
| Total Pool Dept:                     |                                | .00                          | .00                          | .00                       | .00                               | .00                       |
| <b>Transfers in From Other Funds</b> |                                |                              |                              |                           |                                   |                           |
| 401-390-40999                        | In-kind Revenue                | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-390-41006                        | Transfer From Chip Seal F.     | .00                          | 90,834.16                    | .00                       | .00                               | .00                       |
| 401-390-41007                        | Transfer From Equip Replace F. | .00                          | 83,434.00                    | .00                       | .00                               | .00                       |
| 401-390-41009                        | Transfer From Facility Rep F.  | .00                          | 225,413.42                   | .00                       | .00                               | .00                       |
| 401-390-49998                        | Transfer From Permanent Fund   | .00                          | .00                          | 176,818.00                | 176,818.00                        | .00                       |
| 401-390-49999                        | Transfer From General Fund     | 14,588.63                    | 90,788.42                    | .00                       | .00                               | .00                       |
| Total Transfers In From Other Funds: |                                | 14,588.63                    | 490,470.00                   | 176,818.00                | 176,818.00                        | .00                       |
| Total Revenue:                       |                                | 291,042.11                   | 711,218.66                   | 886,095.05                | 545,290.30                        | 104,223.00                |
| <b>Expense Pass-Thru Grants Only</b> |                                |                              |                              |                           |                                   |                           |
| 401-400-42006                        | CHC Denali - Administration    | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-400-42151                        | Cordova Aware Shelter          | 10,973.47                    | 10,973.47                    | .00                       | .00                               | .00                       |
| 401-400-42204                        | Breakwater/Woodlot Admn        | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-400-42210                        | CCMC Facility Match Grant FY10 | .00                          | .00                          | 45,000.00                 | 45,000.00                         | .00                       |
| 401-400-42211                        | CCMC Facility Match Grant FY11 | .00                          | .00                          | 75,000.00                 | 75,000.00                         | .00                       |
| 401-400-50004                        | Hospital Sterilizer Purchase   | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-400-50253                        | Mt Eccles Playground Equip     | 122,957.97                   | 1,313.19                     | .00                       | .00                               | .00                       |
| 401-400-50254                        | School Books & Ed Equip        | 12,958.12                    | 2,041.88                     | .00                       | .00                               | .00                       |
| 401-400-50255                        | District School Sup & Bldg Mtn | 469.57                       | 977.42                       | .00                       | 37.46                             | .00                       |
| 401-400-51100                        | ACMP FY10 CRWS Pass Thru Grant | .00                          | 10,533.36                    | .00                       | 23,122.61                         | .00                       |
| Total Expense Pass-Thru Grants Only: |                                | 147,358.13                   | 25,839.32                    | 120,000.00                | 143,160.07                        | .00                       |
| <b>City Clerk Dept # 402</b>         |                                |                              |                              |                           |                                   |                           |
| 401-402-59080                        | City Clerk Computers Purchase  | .00                          | 3,610.00                     | .00                       | .00                               | .00                       |
| 401-402-59090                        | Code Revisions                 | .00                          | .00                          | .00                       | .00                               | 50,000.00                 |
| Total City Clerk Dept # 402:         |                                | .00                          | 3,610.00                     | .00                       | .00                               | 50,000.00                 |
| <b>Finance Dept # 422</b>            |                                |                              |                              |                           |                                   |                           |
| 401-422-59090                        | Finance Dept. Computer Purchas | .00                          | 3,975.00                     | .00                       | .00                               | .00                       |
| 401-422-59095                        | Finance Dept Printer Purchase  | .00                          | 1,130.00                     | .00                       | .00                               | .00                       |



| Account Number                 | Account Title                  | 2008<br>Prior year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Projected | 2011<br>Adopted<br>Budget |
|--------------------------------|--------------------------------|------------------------------|------------------------------|---------------------------|-----------------------------------|---------------------------|
| Total Finance Dept # 422:      |                                | .00                          | 5,105.00                     | .00                       | .00                               | .00                       |
| <b>Planning Dept # 423</b>     |                                |                              |                              |                           |                                   |                           |
| 401-423-59105                  | Platt Printer                  | .00                          | .00                          | .00                       | 6,480.00                          | .00                       |
| 401-423-59200                  | GIS Capital Planning           | .00                          | .00                          | .00                       | .00                               | 20,000.00                 |
| Total Planning Dept # 423:     |                                | .00                          | .00                          | .00                       | 6,480.00                          | 20,000.00                 |
| <b>Motor Vehicle Dept.</b>     |                                |                              |                              |                           |                                   |                           |
| 401-440-58100                  | 2010 Contract for Salvage      | .00                          | .00                          | .00                       | .00                               | .00                       |
| Total Motor Vehicle Dept.:     |                                | .00                          | .00                          | .00                       | .00                               | .00                       |
| <b>Public Safety Dept #441</b> |                                |                              |                              |                           |                                   |                           |
| 401-441-50010                  | Labor Seatbelt Enforcement     | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-441-50020                  | Patrol Car Purchase            | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-441-50030                  | Radar Trailer                  | 9,291.00                     | .00                          | .00                       | .00                               | .00                       |
| 401-441-50040                  | Communications Upgrade         | .00                          | 43,220.99                    | .00                       | .00                               | .00                       |
| 401-441-50050                  | 2010 Ford Expedition           | .00                          | .00                          | 42,615.75                 | 42,616.00                         | .00                       |
| 401-441-50060                  | Report Writing System          | .00                          | .00                          | .00                       | .00                               | 5,000.00                  |
| 401-441-50070                  | E911                           | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-441-50080                  | P.S. Bldg                      | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-441-50090                  | Desk & Chairs                  | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-441-50110                  | Capital Equipment Replacment   | .00                          | .00                          | .00                       | .00                               | .00                       |
| Total Public Safety Dept #441: |                                | 9,291.00                     | 43,220.99                    | 42,615.75                 | 42,616.00                         | 5,000.00                  |
| <b>Jail Ops Dept # 442</b>     |                                |                              |                              |                           |                                   |                           |
| 401-442-59050                  | Materials Purchased            | 14,776.13                    | .00                          | .00                       | .00                               | .00                       |
| 401-442-59080                  | General Projects-DCCED Rplcmnt | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-442-59090                  | Sprinkler System / Shower      | .00                          | 633.95                       | 12,045.05                 | 12,045.00                         | .00                       |
| 401-442-59100                  | Surveillance Jail/ Dispatch    | .00                          | .00                          | .00                       | .00                               | 15,000.00                 |
| Total Jail Ops Dept # 442:     |                                | 14,776.13                    | 633.95                       | 12,045.05                 | 12,045.00                         | 15,000.00                 |
| <b>Fire EMS Dept #443</b>      |                                |                              |                              |                           |                                   |                           |
| 401-443-58061                  | Equipment Purchased FEMA 2005  | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-443-58080                  | Equip Purchased 2005 Fire/PS   | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-443-58084                  | Equipment Purchased Training   | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-443-58085                  | Equipment Purchased            | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-443-58086                  | Equipment Purchased 2004 LETPP | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-443-58087                  | Equipment Purchased 2005 LETPP | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-443-59000                  | Administration                 | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-443-59079                  | 2006 CCP Equipment Purchased   | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-443-59081                  | 2006 SHSP Equipment Purchased  | 6,849.13                     | .00                          | .00                       | .00                               | .00                       |
| 401-443-59185                  | Tsunami Warning System         | 3,522.00                     | .00                          | .00                       | .00                               | 10,700.00                 |
| 401-443-59186                  | Code Blue                      | .00                          | .00                          | .00                       | .00                               | 16,500.00                 |
| 401-443-59188                  | Citizens Corp Prog Materials   | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-443-59190                  | DHS 07 PSIC                    | 4,004.45                     | 43,042.80                    | .00                       | .00                               | .00                       |
| 401-443-59191                  | DHS 2007 SHSP                  | .00                          | 20,424.66                    | 10,500.00                 | 564.10                            | .00                       |
| 401-443-59192                  | DHS 08 SHSP                    | .00                          | 62,344.00                    | .00                       | .00                               | .00                       |
| 401-443-59193                  | 2008 DHS FEMA AFGP             | .00                          | 85,632.00                    | .00                       | 33,048.00                         | .00                       |
| 401-443-59194                  | DHS 09 EMPG                    | .00                          | 16,000.00                    | 32,000.00                 | 16,000.00                         | .00                       |
| 401-443-59195                  | DHS - 10EMPG - GR35581         | .00                          | .00                          | .00                       | 6,000.00                          | 24,000.00                 |
| 401-443-59201                  | Fencing 5.5 Mile Station       | .00                          | .00                          | 15,000.00                 | 15,000.00                         | .00                       |

| Account Number                    | Account Title                  | 2008<br>Prior year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Projected | 2011<br>Adopted<br>Budget |
|-----------------------------------|--------------------------------|------------------------------|------------------------------|---------------------------|-----------------------------------|---------------------------|
| 401-443-59203                     | Fire Engine - FEMA Matching    | .00                          | .00                          | 423,000.00                | .00                               | .00                       |
| 401-443-59207                     | DHS 09 SHSP                    | .00                          | .00                          | 112,659.00                | 112,659.00                        | .00                       |
| 401-443-59209                     | DHS 10 SHSP                    | .00                          | .00                          | .00                       | .00                               | 87,973.00                 |
| Total Fire EMS Dept #443:         |                                | 14,375.58                    | 227,443.46                   | 593,159.00                | 185,271.10                        | 139,173.00                |
| <b>Disaster Management Dept.</b>  |                                |                              |                              |                           |                                   |                           |
| 401-445-59410                     | Disaster Supply Trailer        | .00                          | .00                          | .00                       | .00                               | 8,000.00                  |
| Total Disaster Management Dept.:  |                                | .00                          | .00                          | .00                       | .00                               | 8,000.00                  |
| <b>Public Works Dept #601</b>     |                                |                              |                              |                           |                                   |                           |
| 401-601-50000                     | Eyak/Scott River Dike Project  | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-601-50080                     | Mt Eyak Ski Area               | 22,000.00                    | .00                          | .00                       | .00                               | .00                       |
| 401-601-55009                     | Woodcutting Access Road Exp    | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-601-55015                     | 2006 OCT FEMA Flood Restoratio | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-601-55040                     | DCCED 08 DC 252 Child Safety   | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-601-55050                     | Cemetary Expansion             | 8,684.29                     | 3,995.00                     | .00                       | .00                               | .00                       |
| 401-601-55051                     | Rock Wall - Cemetary           | .00                          | .00                          | 20,000.00                 | .00                               | 20,000.00                 |
| 401-601-55060                     | GIS (Geographic Info System)   | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-601-55070                     | Stormwater Managment Plan      | .00                          | .00                          | 75,000.00                 | 75,000.00                         | .00                       |
| 401-601-55080                     | LED Streetlights               | .00                          | .00                          | 97,300.00                 | 97,300.00                         | .00                       |
| 401-601-59020                     | SkyTrak W/Manbucket            | .00                          | .00                          | 12,500.00                 | 12,500.00                         | .00                       |
| 401-601-59030                     | Capital Proj High School       | .00                          | .00                          | .00                       | .00                               | 40,000.00                 |
| Total Public Works Dept #601:     |                                | 30,684.29                    | 3,995.00                     | 204,800.00                | 184,800.00                        | 60,000.00                 |
| <b>Building Maint. Dept #602</b>  |                                |                              |                              |                           |                                   |                           |
| 401-602-59020                     | Boiler                         | .00                          | .00                          | .00                       | .00                               | .00                       |
| Total Building Maint. Dept #602:  |                                | .00                          | .00                          | .00                       | .00                               | .00                       |
| <b>Street Dept #603</b>           |                                |                              |                              |                           |                                   |                           |
| 401-603-55001                     | Front Street Trestle Repairs   | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-603-55002                     | Mt. Eccles Estate Culvert      | .00                          | 2,750.00                     | 97,250.00                 | 97,250.00                         | 50,000.00                 |
| 401-603-55003                     | Observation Way Retaining Wall | .00                          | .00                          | 35,000.00                 | .00                               | 34,111.00                 |
| 401-603-55005                     | Railroad Ave Chip Seal         | .00                          | 35,064.50                    | .00                       | .00                               | .00                       |
| 401-603-55009                     | Vina Young Subdivision Drainag | .00                          | 38,961.33                    | 38,176.00                 | 38,176.00                         | .00                       |
| 401-603-55010                     | Alpine Subdivision Chip Seal   | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-603-55011                     | Lakeview Estate Chip Seal Proj | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-603-55015                     | Purchase Loader                | .00                          | .00                          | 300,000.00                | .00                               | .00                       |
| 401-603-55017                     | Ford Pickup                    | .00                          | .00                          | 30,000.00                 | 23,196.75                         | .00                       |
| 401-603-55020                     | 4th Street Drainage Upgrade    | .00                          | .00                          | .00                       | .00                               | 25,000.00                 |
| 401-603-55030                     | Northfill Road Drainage Upgrad | .00                          | .00                          | .00                       | .00                               | 8,000.00                  |
| 401-603-55040                     | Drainage imp - Boat haulout    | .00                          | .00                          | .00                       | .00                               | 5,000.00                  |
| 401-603-55050                     | Tow Truck W/Roll Back Bed      | .00                          | .00                          | .00                       | .00                               | 35,000.00                 |
| Total Street Dept #603:           |                                | .00                          | 76,775.83                    | 500,426.00                | 158,622.75                        | 157,111.00                |
| <b>Snow Removal #604</b>          |                                |                              |                              |                           |                                   |                           |
| 401-604-55001                     | Snow Push Plows                | .00                          | .00                          | .00                       | .00                               | .00                       |
| Total Snow Removal #604:          |                                | .00                          | .00                          | .00                       | .00                               | .00                       |
| <b>Equipment Maint. Dept #605</b> |                                |                              |                              |                           |                                   |                           |
| 401-605-55019                     | Purchase Cab/Chassi Equip Mant | .00                          | 23,011.88                    | .00                       | .00                               | .00                       |

| Account Number  | Account Title                  | 2008<br>Prior year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Projected | 2011<br>Adopted<br>Budget |
|---|--------------------------------|------------------------------|------------------------------|---------------------------|-----------------------------------|---------------------------|
| <b>Total Equipment Maint. Dept #605:</b>                |                                |                              |                              |                           |                                   |                           |
|   |                                | .00                          | 23,011.88                    | .00                       | .00                               | .00                       |
| <b>Parks Maint. Dept #606</b>                           |                                |                              |                              |                           |                                   |                           |
| 401-606-55001   | Drainage at Grassy Field       | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-606-55005   | Parks Shop & Electrical        | .00                          | 134,711.56                   | 10,000.00                 | 10,000.00                         | .00                       |
| 401-606-55006   | Parks Shop - Water             | .00                          | .00                          | .00                       | .00                               | 5,443.00                  |
| 401-606-55029   | Tractor Purchase               | .00                          | .00                          | .00                       | .00                               | 34,515.00                 |
| 401-606-55030   | Other Equip & Improvments      | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-606-55040   | Childrens Memorial Park        | 34,397.00                    | .00                          | .00                       | .00                               | .00                       |
| 401-606-55045   | Tot Lot                        | .00                          | .00                          | .00                       | .00                               | 80,000.00                 |
| 401-606-55050   | Orca Inlet Recreation Area     | 71,832.59                    | 10,622.78                    | 3,747.00                  | 3,747.00                          | .00                       |
| 401-606-55060   | Purchase of Nettie H. Park     | .00                          | .00                          | 50,000.00                 | 38,791.68                         | .00                       |
| 401-606-55070   | Electrical - Camper Park       | .00                          | .00                          | 10,000.00                 | 10,657.66                         | .00                       |
| 401-606-55071   | Electrical/Pedestals Camper Pk | .00                          | .00                          | .00                       | .00                               | 53,550.00                 |
| 401-606-55080   | W/S Upgrades Camper Park       | .00                          | .00                          | .00                       | .00                               | .00                       |
| <b>Total Parks Maint. Dept #606:</b>                    |                                |                              |                              |                           |                                   |                           |
|   |                                | 106,229.59                   | 145,534.34                   | 73,747.00                 | 63,196.34                         | 173,508.00                |
| <b>Recreation Bidarki Dept. #701</b>                    |                                |                              |                              |                           |                                   |                           |
| 401-701-55001   | Replace Windows                | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-701-55010   | School Bus Purchase            | .00                          | 9,391.00                     | .00                       | .00                               | .00                       |
| 401-701-55012   | Insulate Upstares Gym          | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-701-55023   | New Boiler                     | .00                          | .00                          | 33,000.00                 | 33,000.00                         | .00                       |
| 401-701-55034   | Lighting Changes               | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-701-55036   | Adaptive Motion Trainer        | .00                          | .00                          | 6,918.00                  | 6,918.00                          | .00                       |
| 401-701-55040   | Weight Room Expansion          | .00                          | .00                          | .00                       | .00                               | 14,087.00                 |
| <b>Total Recreation Bidarki Dept. #701:</b>             |                                |                              |                              |                           |                                   |                           |
|   |                                | .00                          | 9,391.00                     | 39,918.00                 | 39,918.00                         | 14,087.00                 |
| <b>Recreation Pool Dept. #702</b>                       |                                |                              |                              |                           |                                   |                           |
| 401-702-55001   | Replace Pipes                  | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-702-55002   | Ventilation & Pool Blanket     | .00                          | .00                          | 25,000.00                 | .00                               | .00                       |
| 401-702-55026   | Pool Repairs                   | .00                          | 20,962.60                    | .00                       | 20,000.00                         | 40,000.00                 |
| <b>Total Recreation Pool Dept. #702:</b>                |                                |                              |                              |                           |                                   |                           |
|   |                                | .00                          | 20,962.60                    | 25,000.00                 | 20,000.00                         | 40,000.00                 |
| <b>Transfers to Other Funds</b>                         |                                |                              |                              |                           |                                   |                           |
| 401-901-57411   | Transfer to General Fund       | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-901-57415   | Transfer to Water Fund         | .00                          | .00                          | .00                       | .00                               | .00                       |
| 401-901-57418   | Transfer to Sewer Fund         | .00                          | .00                          | .00                       | .00                               | .00                       |
| <b>Total Transfers to Other Funds:</b>                  |                                |                              |                              |                           |                                   |                           |
|   |                                | .00                          | .00                          | .00                       | .00                               | .00                       |
| <b>Total Expenditure:</b>                               |                                |                              |                              |                           |                                   |                           |
|   |                                | 322,715.72                   | 585,523.37                   | 1,611,710.80              | 856,109.26                        | 681,879.00                |
| <b>General Proj &amp; Grant Admn Revenue Total:</b>     |                                |                              |                              |                           |                                   |                           |
|   |                                | 291,042.11                   | 711,218.66                   | 886,095.05                | 545,290.30                        | 104,223.00                |
| <b>General Proj &amp; Grant Admn Expenditure Total:</b> |                                |                              |                              |                           |                                   |                           |
|   |                                | 322,715.72                   | 585,523.37                   | 1,611,710.80              | 856,109.26                        | 681,879.00                |
| <b>Net Total General Proj &amp; Grant Admn:</b>         |                                |                              |                              |                           |                                   |                           |
|   |                                | 31,673.61-                   | 125,695.29                   | 725,615.75-               | 310,818.96-                       | 577,656.00-               |
| <b>Net Grand Totals:</b>                                |                                |                              |                              |                           |                                   |                           |
|   |                                | 31,673.61-                   | 125,695.29                   | 725,615.75-               | 310,818.96-                       | 577,656.00-               |

| Account Number                       | Account Title                | 2008<br>Prior year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Projected | 2011<br>Adopted<br>Budget |
|--------------------------------------|------------------------------|------------------------------|------------------------------|---------------------------|-----------------------------------|---------------------------|
| <b>Chip Seal C.I.P.</b>              |                              |                              |                              |                           |                                   |                           |
| <b>Transfers in From other Funds</b> |                              |                              |                              |                           |                                   |                           |
| 410-390-41006                        | Inventory - Chip Rock        | .00                          | .00                          | .00                       | .00                               | .00                       |
| 410-390-49998                        | Transfer from Permanent Fund | 100,000.00                   | .00                          | 100,000.00                | .00                               | .00                       |
| 410-390-49999                        | Transfer from General Fund   | .00                          | .00                          | .00                       | .00                               | .00                       |
| Total Transfers in From other Funds: |                              | 100,000.00                   | .00                          | 100,000.00                | .00                               | .00                       |
| <b>Grant Revenue</b>                 |                              |                              |                              |                           |                                   |                           |
| 410-397-42210                        | DENALI GRANT AWARD           | 163,349.28                   | 10,737.78                    | 300,000.00                | .00                               | 137,400.00                |
| Total Grant Revenue:                 |                              | 163,349.28                   | 10,737.78                    | 300,000.00                | .00                               | 137,400.00                |
| Total Revenue:                       |                              | 263,349.28                   | 10,737.78                    | 400,000.00                | .00                               | 137,400.00                |
| <b>Project Expenditures</b>          |                              |                              |                              |                           |                                   |                           |
| 410-839-50010                        | Overtime                     | .00                          | .00                          | .00                       | .00                               | .00                       |
| 410-839-50100                        | FICA                         | .00                          | .00                          | .00                       | .00                               | .00                       |
| 410-839-50110                        | PERS                         | .00                          | .00                          | .00                       | .00                               | .00                       |
| 410-839-50120                        | Health Insurance             | .00                          | .00                          | .00                       | .00                               | .00                       |
| 410-839-50130                        | Compensation Ins.            | .00                          | .00                          | .00                       | .00                               | .00                       |
| 410-839-50140                        | ESC                          | .00                          | .00                          | .00                       | .00                               | .00                       |
| 410-839-59010                        | Design Engineering           | .00                          | .00                          | .00                       | .00                               | .00                       |
| 410-839-59050                        | Materials Purchased          | .00                          | .00                          | .00                       | .00                               | .00                       |
| 410-839-59060                        | Services Purchased           | .00                          | .00                          | .00                       | .00                               | .00                       |
| 410-839-59060                        | Equipment                    | .00                          | .00                          | .00                       | .00                               | .00                       |
| 410-839-59090                        | Project Expense              | 209,888.05                   | 10,737.78                    | 400,000.00                | .00                               | 182,400.00                |
| Total Project Expenditures:          |                              | 209,888.05                   | 10,737.78                    | 400,000.00                | .00                               | 182,400.00                |
| <b>Transfers to Other Funds</b>      |                              |                              |                              |                           |                                   |                           |
| 410-901-57411                        | Transfer to Cap Proj Fund    | .00                          | 90,834.16                    | .00                       | .00                               | .00                       |
| 410-901-57415                        | Transfer to Permanent Fund   | .00                          | .00                          | .00                       | .00                               | .00                       |
| Total Transfers to Other Funds:      |                              | .00                          | 90,834.16                    | .00                       | .00                               | .00                       |
| Total Expenditure:                   |                              | 209,888.05                   | 101,571.94                   | 400,000.00                | .00                               | 182,400.00                |
| Chip Seal C.I.P. Revenue Total:      |                              | 263,349.28                   | 10,737.78                    | 400,000.00                | .00                               | 137,400.00                |
| Chip Seal C.I.P. Expenditure Total:  |                              | 209,888.05                   | 101,571.94                   | 400,000.00                | .00                               | 182,400.00                |
| Net Total Chip Seal C.I.P.:          |                              | 53,461.23                    | 90,834.16-                   | .00                       | .00                               | 45,000.00-                |
| Net Grand Totals:                    |                              | 53,461.23                    | 90,834.16-                   | .00                       | .00                               | 45,000.00-                |

## 2011 BUDGET - SCHOOL PROJECT

Period: 12/10

| Account Number                | Account Title                  | Total Budget  | 2008<br>Prior Year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current Year<br>Actual | 2010<br>Budget<br>Balance | 2011<br>Adopted<br>Budget |
|-------------------------------|--------------------------------|---------------|------------------------------|------------------------------|---------------------------|--------------------------------|---------------------------|---------------------------|
| <b>School Capital Project</b> |                                |               |                              |                              |                           |                                |                           |                           |
| <b>Revenue</b>                |                                |               |                              |                              |                           |                                |                           |                           |
| 420-300-40100                 | Bond Issue Proceeds            | 16,610,704.59 | .00                          | 16,610,704.59                | .00                       | .00                            | .00                       | .00                       |
| 420-300-40325                 | Investment Earnings            | 87,172.94     | .00                          | 12,827.06                    | 100,000.00                | 272,403.68                     | 172,403.68                | .00                       |
| 420-300-43000                 | Deferred Revenue               | .00           | .00                          | .00                          | 1,125,000.00              | .00                            | 1,125,000.00              | 1,125,000.00              |
| <b>Transfers In</b>           |                                |               |                              |                              |                           |                                |                           |                           |
| 420-390-41005                 | Transfer from General Fund     | .00           | .00                          | .00                          | .00                       | .00                            | .00                       | .00                       |
| Total Revenue:                |                                | 16,697,877.53 | .00                          | 16,597,877.53                | 1,025,000.00              | 272,403.68                     | 1,297,403.68              | 1,125,000.00              |
| <b>Mt Eccles Gym Addition</b> |                                |               |                              |                              |                           |                                |                           |                           |
| 420-403-50220                 | CM (by consultant)             | 91,982.00     | .00                          | 32,656.13                    | 59,325.87                 | 86,869.91                      | 27,544.04                 | .00                       |
| 420-403-52100                 | Land Purchase                  | 205,759.91    | .00                          | 205,759.91                   | .00                       | .00                            | .00                       | .00                       |
| 420-403-52110                 | Site Investigation             | .00           | .00                          | .00                          | .00                       | .00                            | .00                       | .00                       |
| 420-403-52140                 | Design Services                | 413,919.00    | .00                          | 397,091.66                   | 16,827.34                 | 1,153.01                       | 15,674.33                 | .00                       |
| 420-403-52150                 | Pmts to North Pacific Erectors | 5,861,456.00  | .00                          | 1,416,739.00                 | 4,444,697.00              | 4,337,838.00                   | 108,869.00                | .00                       |
| 420-403-52160                 | Equipment                      | 151,222.00    | .00                          | .00                          | 151,222.00                | 75,000.00                      | 76,222.00                 | .00                       |
| 420-403-52170                 | District Admin Overhead        | 229,955.00    | .00                          | 57,233.80                    | 172,721.20                | 118,819.86                     | 53,901.34                 | .00                       |
| 420-403-52180                 | Art                            | 22,986.00     | .00                          | .00                          | 22,996.00                 | 22,996.00                      | .00                       | .00                       |
| 420-403-52190                 | Project Contingency            | 229,955.00    | .00                          | .00                          | 229,955.00                | 1,550.53                       | 228,404.47                | .00                       |
| Total Mt Eccles Gym Addition: |                                | 7,207,244.91  | .00                          | 2,109,500.50                 | 5,097,744.41              | 4,644,227.31                   | 453,517.10                | .00                       |
| <b>Mt Eccles Renovation</b>   |                                |               |                              |                              |                           |                                |                           |                           |
| 420-405-50220                 | CM (by consultant)             | 166,730.00    | .00                          | .00                          | 166,730.00                | 91,137.35                      | 75,592.65                 | .00                       |
| 420-405-52140                 | Design Services                | 833,650.00    | .00                          | 747,596.51                   | 86,053.49                 | 12,402.68                      | 73,650.81                 | .00                       |
| 420-405-52150                 | Pmts to Chugach Alaska         | 7,074,144.00  | .00                          | 299,070.40                   | 5,775,073.60              | 5,062,330.13                   | 712,743.47                | 1,000,000.00              |
| 420-405-52160                 | Equipment                      | 487,202.00    | .00                          | .00                          | 487,202.00                | 482,000.00                     | 5,202.00                  | .00                       |
| 420-405-52170                 | District Admin Overhead        | 416,825.00    | 82,058.10                    | 13,112.36                    | 321,654.54                | 59,244.61                      | 262,409.93                | .00                       |
| 420-405-52180                 | Art                            | 41,683.00     | .00                          | .00                          | 41,683.00                 | 41,683.00                      | .00                       | .00                       |
| 420-405-52190                 | Project Contingency            | 386,825.00    | .00                          | .00                          | 261,825.00                | .00                            | 261,825.00                | 125,000.00                |
| Total Mt Eccles Renovation:   |                                | 9,407,059.00  | 82,058.10                    | 1,059,779.27                 | 7,140,221.63              | 5,748,797.77                   | 1,391,423.86              | 1,125,000.00              |
| Total Expenditure:            |                                | 16,614,303.91 | 82,058.10                    | 3,169,279.77                 | 12,237,966.04             | 10,393,025.08                  | 1,844,940.96              | 1,125,000.00              |
| Net Grand Totals:             |                                | 83,573.62     | 82,058.10                    | 13,428,597.76                | 13,262,966.04             | 10,120,621.40                  | 3,142,344.64              | .00                       |

| Account Number                   | Account Title                | Total Project Budget | Prior Years  | 2010 Amended Budget | 2010 Current year Actual | 2010 Current year Remaining Budget | 2011 Adopted Budget |
|----------------------------------|------------------------------|----------------------|--------------|---------------------|--------------------------|------------------------------------|---------------------|
| <b>Cordova Center Fund</b>       |                              |                      |              |                     |                          |                                    |                     |
| <b>Revenue</b>                   |                              |                      |              |                     |                          |                                    |                     |
| 426-300-40325                    | Investment Earnings          | 67,787.96            | 52,787.96    | 15,000.00           | .00                      | 15,000.00                          | .00                 |
| 426-300-42195                    | Cordova Center Design        | 23,109.00            | 23,109.00    | .00                 | .00                      | .00                                | .00                 |
| 426-300-42200                    | Not Yet Known                | .00                  | .00          | .00                 | .00                      | .00                                | .00                 |
| 426-300-43000                    | Deferred Revenue             | .00                  | .00          | 1,524,642.93-       | .00                      | 1,524,642.93-                      | 1,524,642.93        |
| <b>Grant Revenue</b>             |                              |                      |              |                     |                          |                                    |                     |
| 426-310-42410                    | DOI FY03 S.2708              | 994,000.00           | 994,000.00   | .00                 | .00                      | .00                                | .00                 |
| 426-310-42420                    | HUD EDI B-04-SP-AK-0040      | 994,100.00           | .00          | 994,100.00          | .00                      | 994,100.00                         | .00                 |
| 426-310-42430                    | DCCED 05-DC-039              | 25,000.00            | 1,003.73     | 23,996.27           | .00                      | 23,996.27                          | .00                 |
| 426-310-42440                    | DCCED 06-DC-101              | 1,000,000.00         | 4,276.25     | 995,723.75          | .00                      | 995,723.75                         | .00                 |
| 426-310-42450                    | DCCED 10-DC-011              | 1,000,000.00         | .00          | 84,047.58           | .00                      | 84,047.58                          | 915,952.42          |
| 426-310-42460                    | DCCED 11-DC-197              | 2,500,000.00         | .00          | .00                 | .00                      | .00                                | 2,500,000.00        |
| 426-310-42470                    | DCCED 11-DC-626              | 2,000,000.00         | .00          | 1,000,000.00        | .00                      | 1,000,000.00                       | 1,000,000.00        |
| 426-310-45480                    | EVOSTC - Fed Grant           | 7,000,000.00         | .00          | .00                 | .00                      | .00                                | 7,000,000.00        |
| <b>Transfers in</b>              |                              |                      |              |                     |                          |                                    |                     |
| 426-390-49998                    | Transfer from Permanent Fund | 1,500,000.00         | .00          | 1,500,000.00        | 1,500,000.00             | .00                                | .00                 |
| 426-390-49999                    | Transfer from General Fund   | .00                  | .00          | .00                 | .00                      | .00                                | .00                 |
| Total Revenue:                   |                              | 17,103,996.96        | 1,075,176.94 | 3,088,224.67        | 1,500,000.00             | 1,588,224.67                       | 12,940,595.35       |
| <b>Phse I - From City Money</b>  |                              |                      |              |                     |                          |                                    |                     |
| 426-401-70110                    | Administration               | 78,000.00            | .00          | 30,000.00           | 28,311.81                | 1,688.19                           | 48,000.00           |
| 426-401-70120                    | Project Manager              | 78,000.00            | .00          | 15,000.00           | 9,000.00                 | 6,000.00                           | 63,000.00           |
| 426-401-70121                    | Project Manager Overhead     | 15,000.00            | .00          | 15,000.00           | 2,659.72                 | 12,340.28                          | .00                 |
| 426-401-70130                    | Construction                 | 402,398.53           | .00          | 402,398.53          | .00                      | 402,398.53                         | .00                 |
| 426-401-70140                    | Construction Managment       | 250,000.00           | .00          | 100,000.00          | .00                      | 100,000.00                         | 150,000.00          |
| 426-401-70150                    | Construction Contingency     | .00                  | .00          | .00                 | .00                      | .00                                | .00                 |
| 426-401-70160                    | Art                          | .00                  | .00          | .00                 | .00                      | .00                                | .00                 |
| Total Phse I - From City Money:  |                              | 823,398.53           | .00          | 562,398.53          | 39,971.53                | 522,427.00                         | 261,000.00          |
| <b>Phse II - From City Money</b> |                              |                      |              |                     |                          |                                    |                     |
| 426-402-70110                    | Administration               | 50,000.00            | .00          | .00                 | .00                      | .00                                | 50,000.00           |
| 426-402-70120                    | Project Manager              | 18,000.00            | .00          | .00                 | .00                      | .00                                | 18,000.00           |
| 426-402-70121                    | Project Manager Overhead     | 15,000.00            | .00          | .00                 | .00                      | .00                                | 15,000.00           |
| 426-402-70130                    | Construction                 | 584,498.43           | .00          | .00                 | .00                      | .00                                | 584,498.43          |
| 426-402-70140                    | Construction Managment       | 100,000.00           | .00          | .00                 | .00                      | .00                                | 100,000.00          |
| 426-402-70150                    | Construction Contingency     | .00                  | .00          | .00                 | .00                      | .00                                | .00                 |
| 426-402-70160                    | Art                          | .00                  | .00          | .00                 | .00                      | .00                                | .00                 |
| Total Phse II - From City Money: |                              | 767,498.43           | .00          | .00                 | .00                      | .00                                | 767,498.43          |
| <b>Phse I - DOI FY03 S.2708</b>  |                              |                      |              |                     |                          |                                    |                     |
| 426-411-52180                    | Professional Services        | 35,330.22            | .00          | 17,330.22           | 15,330.22                | 2,000.00                           | 18,000.00           |
| 426-411-59010                    | Design Engineering           | 137,852.03           | 17,502.75    | 120,349.28          | 120,349.28               | .00                                | .00                 |
| 426-411-59050                    | Materials Purchased          | 680.54               | 680.54       | .00                 | .00                      | .00                                | .00                 |
| 426-411-59060                    | Services Purchased           | 19,460.74            | 19,460.74    | .00                 | .00                      | .00                                | .00                 |
| 426-411-70110                    | Administration               | 322,531.97           | 272,531.97   | 50,000.00           | 20,024.89                | 29,975.11                          | .00                 |
| 426-411-70120                    | Project Manager              | .00                  | .00          | .00                 | .00                      | .00                                | .00                 |
| 426-411-70130                    | Construction                 | .00                  | .00          | .00                 | .00                      | .00                                | .00                 |
| 426-411-70140                    | Construction Managment       | .00                  | .00          | .00                 | .00                      | .00                                | .00                 |
| 426-411-70150                    | Construction Contingency     | .00                  | .00          | .00                 | .00                      | .00                                | .00                 |
| 426-411-70160                    | Art                          | .00                  | .00          | .00                 | .00                      | .00                                | .00                 |
| 426-411-70200                    | Property Acquisition         | 250,000.00           | .00          | .00                 | .00                      | .00                                | 250,000.00          |

Period: 10/10

| Account Number                        | Account Title            | Total Project<br>Budget | Prior Years | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Actual | 2010<br>Current year<br>Remaining Budget | 2011<br>Adopted<br>Budget |
|---------------------------------------|--------------------------|-------------------------|-------------|---------------------------|--------------------------------|--|---------------------------|
| Total Phse I - DOI FY03 S.2708:       |                          | 765,855.50              | 310,176.00  | 187,679.50                | 155,704.39                     | 31,975.11                                | 268,000.00                |
| <b>Phse II - DOI FY03 S.2708</b>      |                          |                         |             |                           |                                |  |                           |
| 426-412-52180                         | Professional Services    | 25,000.00               | .00         | .00                       | .00                            | .00                                      | 25,000.00                 |
| 426-412-59010                         | Design Engineering       | 203,144.50              | .00         | .00                       | .00                            | .00                                      | 203,144.50                |
| 426-412-70110                         | Administration           | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-412-70120                         | Project Manager          | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-412-70130                         | Construction             | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-412-70140                         | Construction Managment   | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-412-70150                         | Construction Contingency | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-412-70160                         | Art                      | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| Total Phse II - DOI FY03 S.2708:      |                          | 228,144.50              | .00         | .00                       | .00                            | .00                                      | 228,144.50                |
| <b>Phse I - HUDEDI B04SP-AK-0040</b>  |                          |                         |             |                           |                                |  |                           |
| 426-421-70110                         | Administration           | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-421-70120                         | Project Manager          | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-421-70130                         | Construction             | 864,100.00              | .00         | 864,100.00                | .00                            | 864,100.00                               | .00                       |
| 426-421-70140                         | Construction Managment   | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-421-70150                         | Construction Contingency | 130,000.00              | .00         | 130,000.00                | .00                            | 130,000.00                               | .00                       |
| 426-421-70160                         | Art                      | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| Total Phse I - HUDEDI B04SP-AK-0040:  |                          | 994,100.00              | .00         | 994,100.00                | .00                            | 994,100.00                               | .00                       |
| <b>Phse II - HUDEDI B04SP-AK-0040</b> |                          |                         |             |                           |                                |  |                           |
| 426-422-70110                         | Administration           | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-422-70120                         | Project Manager          | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-422-70130                         | Construction             | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-422-70140                         | Construction Managment   | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-422-70150                         | Construction Contingency | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-422-70160                         | Art                      | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| Total Phse II - HUDEDI B04SP-AK-0040: |                          | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| <b>Phse I - DCCED 05-DC-039</b>       |                          |                         |             |                           |                                |  |                           |
| 426-431-60010                         | Site Work                | 1,003.73                | 1,003.73    | .00                       | .00                            | .00                                      | .00                       |
| 426-431-70110                         | Administration           | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-431-70120                         | Project Manager          | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-431-70130                         | Construction             | 23,996.27               | .00         | 23,996.27                 | .00                            | 23,996.27                                | .00                       |
| 426-431-70140                         | Construction Managment   | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-431-70150                         | Construction Contingency | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-431-70160                         | Art                      | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| Total Phse I - DCCED 05-DC-039:       |                          | 25,000.00               | 1,003.73    | 23,996.27                 | .00                            | 23,996.27                                | .00                       |
| <b>Phse II - DCCED 05-DC-039</b>      |                          |                         |             |                           |                                |  |                           |
| 426-432-70110                         | Administration           | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-432-70120                         | Project Manager          | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-432-70130                         | Construction             | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-432-70140                         | Construction Managment   | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-432-70150                         | Construction Contingency | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-432-70160                         | Art                      | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| Total Phse II - DCCED 05-DC-039:      |                          | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |

Period: 10/10

| Account Number                   | Account Title            | Total Project<br>Budget | Prior Years | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Actual | 2010<br>Current year<br>Remaining Budget | 2011<br>Adopted<br>Budget |
|----------------------------------|--------------------------|-------------------------|-------------|---------------------------|--------------------------------|--|---------------------------|
| <b>Phse I - DCCED 06-DC-101</b>  |                          |                         |             |                           |                                |  |                           |
| 426-441-60010                    | Site Work                | 4,276.25                | 4,276.25    | .00                       | .00                            | .00                                      | .00                       |
| 426-441-70110                    | Administration           | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-441-70120                    | Project Manager          | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-441-70130                    | Construction             | 995,723.75              | .00         | 995,723.75                | 398,039.40                     | 597,684.35                               | .00                       |
| 426-441-70140                    | Construction Managment   | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-441-70150                    | Construction Contingency | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-441-70160                    | Art                      | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| Total Phse I - DCCED 06-DC-101:  |                          | 1,000,000.00            | 4,276.25    | 995,723.75                | 398,039.40                     | 597,684.35                               | .00                       |
| <b>Phse II DCCED 06-DC-101</b>   |                          |                         |             |                           |                                |  |                           |
| 426-442-70110                    | Administration           | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-442-70120                    | Project Manager          | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-442-70130                    | Construction             | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-442-70140                    | Construction Managment   | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-442-70150                    | Construction Contingency | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-442-70160                    | Art                      | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| Total Phse II DCCED 06-DC-101:   |                          | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| <b>Phse I - DCCED 10-DC-011</b>  |                          |                         |             |                           |                                |  |                           |
| 426-451-70110                    | Administration           | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-451-70120                    | Project Manager          | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-451-70130                    | Construction             | 1,000,000.00            | .00         | 84,047.58                 | .00                            | 84,047.58                                | 915,952.42                |
| 426-451-70140                    | Construction Managment   | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-451-70150                    | Construction Contingency | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-451-70160                    | Art                      | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| Total Phse I - DCCED 10-DC-011:  |                          | 1,000,000.00            | .00         | 84,047.58                 | .00                            | 84,047.58                                | 915,952.42                |
| <b>Phse II - DCCED 10-DC-011</b> |                          |                         |             |                           |                                |  |                           |
| 426-452-70110                    | Administration           | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-452-70120                    | Project Manager          | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-452-70130                    | Construction             | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-452-70140                    | Construction Managment   | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-452-70150                    | Construction Contingency | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-452-70160                    | Art                      | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| Total Phse II - DCCED 10-DC-011: |                          | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| <b>Phse I - DCCED 11-DC-197</b>  |                          |                         |             |                           |                                |  |                           |
| 426-461-70110                    | Administration           | 62,500.00               | .00         | .00                       | .00                            | .00                                      | 62,500.00                 |
| 426-461-70120                    | Project Manager          | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-461-70130                    | Construction             | 1,940,000.00            | .00         | .00                       | .00                            | .00                                      | 1,940,000.00              |
| 426-461-70140                    | Construction Managment   | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-461-70150                    | Construction Contingency | 410,000.00              | .00         | .00                       | .00                            | .00                                      | 410,000.00                |
| 426-461-70160                    | Art                      | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| Total Phse I - DCCED 11-DC-197:  |                          | 2,412,500.00            | .00         | .00                       | .00                            | .00                                      | 2,412,500.00              |
| <b>Phse II - DCCED 11-DC-197</b> |                          |                         |             |                           |                                |  |                           |
| 426-462-70110                    | Administration           | 62,500.00               | .00         | .00                       | .00                            | .00                                      | 62,500.00                 |
| 426-462-70120                    | Project Manager          | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-462-70130                    | Construction             | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-462-70140                    | Construction Managment   | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |



Period: 10/10

| Account Number                   | Account Title            | Total Project<br>Budget | Prior Years | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Actual | 2010<br>Current year<br>Remaining Budget | 2011<br>Adopted<br>Budget |
|----------------------------------|--------------------------|-------------------------|-------------|---------------------------|--------------------------------|--|---------------------------|
| 426-462-70150                    | Construction Contingency | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-462-70160                    | Art                      | 25,000.00               | .00         | .00                       | .00                            | .00                                      | 25,000.00                 |
| Total Phse II - DCCED 11-DC-197: |                          | 87,500.00               | .00         | .00                       | .00                            | .00                                      | 87,500.00                 |
| <b>Phse I - DCCED 11-DC-626</b>  |                          |                         |             |                           |                                |  |                           |
| 426-471-70110                    | Administration           | 50,000.00               | .00         | .00                       | .00                            | .00                                      | 50,000.00                 |
| 426-471-70120                    | Project Manager          | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-471-70130                    | Construction             | 1,880,000.00            | .00         | 1,000,000.00              | .00                            | 1,000,000.00                             | 880,000.00                |
| 426-471-70140                    | Construction Managment   | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-471-70150                    | Construction Contingency | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-471-70160                    | Art                      | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| Total Phse I - DCCED 11-DC-626:  |                          | 1,930,000.00            | .00         | 1,000,000.00              | .00                            | 1,000,000.00                             | 930,000.00                |
| <b>Phse II - DCCED 11-DC-626</b> |                          |                         |             |                           |                                |  |                           |
| 426-472-70110                    | Administration           | 50,000.00               | .00         | .00                       | .00                            | .00                                      | 50,000.00                 |
| 426-472-70120                    | Project Manager          | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-472-70130                    | Construction             | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-472-70140                    | Construction Managment   | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-472-70150                    | Construction Contingency | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-472-70160                    | Art                      | 20,000.00               | .00         | .00                       | .00                            | .00                                      | 20,000.00                 |
| Total Phse II - DCCED 11-DC-626: |                          | 70,000.00               | .00         | .00                       | .00                            | .00                                      | 70,000.00                 |
| <b>Phse I - EVOSTC</b>           |                          |                         |             |                           |                                |  |                           |
| 426-481-70110                    | Administration           | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-481-70120                    | Project Manager          | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-481-70130                    | Construction             | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-481-70140                    | Construction Managment   | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-481-70150                    | Construction Contingency | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-481-70160                    | Art                      | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| Total Phse I - EVOSTC:           |                          | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| <b>Phse II - EVOSTC</b>          |                          |                         |             |                           |                                |  |                           |
| 426-482-70110                    | Administration           | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-482-70120                    | Project Manager          | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-482-70130                    | Construction             | 7,000,000.00            | .00         | .00                       | .00                            | .00                                      | 7,000,000.00              |
| 426-482-70140                    | Construction Managment   | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-482-70150                    | Construction Contingency | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| 426-482-70160                    | Art                      | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| Total Phse II - EVOSTC:          |                          | 7,000,000.00            | .00         | .00                       | .00                            | .00                                      | 7,000,000.00              |
| <b>Interfund Transfers Out</b>   |                          |                         |             |                           |                                |  |                           |
| 426-901-57411                    | Transfer to General Fund | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| Total Interfund Transfers Out:   |                          | .00                     | .00         | .00                       | .00                            | .00                                      | .00                       |
| Total Expenditure:               |                          | 17,103,996.96           | 315,455.98  | 3,847,945.63              | 593,715.32                     | 3,254,230.31                             | 12,940,595.35             |
| Net Grand Totals:                |                          | .00                     | 759,720.96  | 759,720.96-               | 906,284.68                     | 1,666,005.64-                            | .00                       |

| Account Number                        | Account Title                  | 2008<br>Prior year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Projected | 2011<br>Adopted<br>Budget |
|---------------------------------------|--------------------------------|------------------------------|------------------------------|---------------------------|-----------------------------------|---------------------------|
| <b>Harbor Enterprise Fund</b>         |                                |                              |                              |                           |                                   |                           |
| <b>Revenue - Operations</b>           |                                |                              |                              |                           |                                   |                           |
| 502-300-44010                         | Wharfage                       | 35,599.21                    | 31,676.39                    | 30,000.00                 | 30,000.00                         | 35,000.00                 |
| 502-300-44020                         | Dockage                        | 39,214.18                    | 37,919.13                    | 35,000.00                 | 35,000.00                         | 30,000.00                 |
| 502-300-44030                         | Impounds & Fines               | .00                          | 339.86                       | 500.00                    | 500.00                            | 500.00                    |
| 502-300-44040                         | Dry Land Storage Fees          | 129,653.84                   | 112,678.16                   | 90,000.00                 | 50,000.00                         | 60,000.00                 |
| 502-300-44050                         | Sale Of Labor                  | 1,206.11                     | 816.88                       | 1,000.00                  | 1,000.00                          | 1,000.00                  |
| 502-300-44060                         | Permanent Slip Fees            | 604,581.02                   | 628,663.61                   | 610,000.00                | 610,000.00                        | 625,000.00                |
| 502-300-44070                         | Monthly Slip Fees              | 26,262.93                    | 26,158.30                    | 25,000.00                 | 25,000.00                         | 25,000.00                 |
| 502-300-44080                         | Daily Slip Fees                | 41,503.31                    | 48,351.26                    | 45,000.00                 | 45,000.00                         | 55,000.00                 |
| 502-300-44090                         | Grid Use Fees                  | 8,902.38                     | 10,296.69                    | 15,000.00                 | 15,000.00                         | 10,000.00                 |
| 502-300-44100                         | Seaplane Moorage               | .00                          | 404.47                       | 1,000.00                  | 1,000.00                          | 500.00                    |
| 502-300-44110                         | Utility Sales                  | 2,563.69                     | 719.80                       | 2,500.00                  | 2,500.00                          | 5,000.00                  |
| 502-300-44120                         | Sale of Services               | 3,390.18                     | 5,243.64                     | 4,000.00                  | 4,000.00                          | 4,000.00                  |
| 502-300-44130                         | Other Harbor Revenue           | 7,767.44                     | 24,003.51                    | 5,000.00                  | 5,000.00                          | 8,000.00                  |
| 502-300-44135                         | Penalty & Interest - Harbor    | 2,052.40                     | 3,985.33                     | 3,000.00                  | 3,000.00                          | 4,000.00                  |
| 502-300-44140                         | Travel Lift Fees               | .00                          | .00                          | 75,000.00                 | 75,000.00                         | 75,000.00                 |
| 502-300-44150                         | Launch Ramp Fees               | .00                          | 240.63                       | 2,500.00                  | 2,500.00                          | 3,000.00                  |
| Total Revenue - Operations:           |                                | 902,696.69                   | 931,497.66                   | 944,500.00                | 904,500.00                        | 941,000.00                |
| <b>Transfers</b>                      |                                |                              |                              |                           |                                   |                           |
| 502-390-41005                         | Transfer from General Fund     | .00                          | .00                          | .00                       | .00                               | .00                       |
| 502-390-41080                         | Transfer from Permanent Fund   | .00                          | .00                          | .00                       | .00                               | .00                       |
| Total Transfers:                      |                                | .00                          | .00                          | .00                       | .00                               | .00                       |
| <b>Other Revenue</b>                  |                                |                              |                              |                           |                                   |                           |
| 502-398-40239                         | Pension State Relief           | 40,708.00                    | 24,894.60                    | .00                       | .00                               | .00                       |
| 502-398-40305                         | PERS NPO Write-Off Revenue     | 85,689.27                    | .00                          | .00                       | .00                               | .00                       |
| 502-398-40325                         | Investment Earnings            | 1,265.06                     | 532.98                       | 1,000.00                  | 1,000.00                          | 5,315.00                  |
| 502-398-42151                         | Capital Contributions          | 207,265.00                   | 1,730,446.00                 | .00                       | .00                               | .00                       |
| Total Other Revenue:                  |                                | 334,927.33                   | 1,755,673.58                 | 1,000.00                  | 1,000.00                          | 5,315.00                  |
| Total Revenue:                        |                                | 1,237,624.02                 | 2,687,371.24                 | 945,500.00                | 905,500.00                        | 946,315.00                |
| <b>Harbor Operations Expenditures</b> |                                |                              |                              |                           |                                   |                           |
| 502-400-50000                         | Salaries and Wages             | 284,982.12                   | 252,716.06                   | 273,321.00                | 273,321.00                        | 278,949.00                |
| 502-400-50010                         | OT                             | 867.90                       | 570.69                       | 1,000.00                  | 1,000.00                          | 1,000.00                  |
| 502-400-50020                         | Temp. Employees                | 11,184.00                    | 5,928.00                     | 7,680.00                  | 7,680.00                          | 7,680.00                  |
| 502-400-50100                         | FICA                           | 13,742.40                    | 20,595.61                    | 21,296.00                 | 21,296.00                         | 22,004.00                 |
| 502-400-50110                         | PERS                           | 99,569.52                    | 83,220.14                    | 59,552.00                 | 59,552.00                         | 61,588.00                 |
| 502-400-50120                         | Health Ins.                    | 36,620.87                    | 45,156.51                    | 42,401.00                 | 42,401.00                         | 47,982.00                 |
| 502-400-50130                         | Compensation Ins.              | 14,387.04                    | 21,190.76                    | 11,026.00                 | 11,026.00                         | 12,114.00                 |
| 502-400-50140                         | ESC                            | 3,053.88                     | 3,120.65                     | 3,629.00                  | 3,629.00                          | 3,629.00                  |
| 502-400-51000                         | Administrative Costs Allocated | 115,000.00                   | 115,000.08                   | 122,915.00                | 122,915.00                        | 122,590.00                |
| 502-400-51010                         | Uniforms/Safety Clothing       | 456.76                       | 587.05                       | 700.00                    | 700.00                            | 700.00                    |
| 502-400-51020                         | Operating Supplies             | 8,712.07                     | 9,026.09                     | 12,000.00                 | 12,000.00                         | 10,000.00                 |
| 502-400-51030                         | Custodial Supplies             | .00                          | .00                          | .00                       | .00                               | 2,500.00                  |
| 502-400-52000                         | Communications                 | 3,875.08                     | 3,874.55                     | 3,500.00                  | 3,500.00                          | 3,500.00                  |
| 502-400-52010                         | Water, Sewer & Refuse          | 125,115.09                   | 100,208.42                   | 125,000.00                | 125,000.00                        | 100,000.00                |
| 502-400-52020                         | Street Lighting                | 2,839.17                     | 3,701.73                     | 5,000.00                  | 5,000.00                          | 4,000.00                  |
| 502-400-52030                         | Electricity                    | 6,568.40                     | 28,908.52                    | 20,000.00                 | 20,000.00                         | 30,000.00                 |
| 502-400-52040                         | Heating Oil                    | 11,666.09                    | 8,057.16                     | 12,000.00                 | 12,000.00                         | 12,000.00                 |

| Account Number                            | Account Title                  | 2008<br>Prior year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Projected | 2011<br>Adopted<br>Budget |
|---|--------------------------------|------------------------------|------------------------------|---------------------------|-----------------------------------|---------------------------|
| 502-400-52070                             | Leases/Rentals                 | 300.00                       | 1,014.40                     | 1,500.00                  | 1,500.00                          | 500.00                    |
| 502-400-52120                             | Travel - Car Rental            | 135.96                       | .00                          | 420.00                    | 420.00                            | 250.00                    |
| 502-400-52130                             | Travel - Airfare/Ferry         | 223.00                       | 424.00                       | 1,000.00                  | 1,000.00                          | 1,000.00                  |
| 502-400-52140                             | Travel - Lodging               | 396.00                       | 525.00                       | 640.00                    | 640.00                            | 540.00                    |
| 502-400-52150                             | Travel - Per Diem              | 200.00                       | 700.00                       | 500.00                    | 500.00                            | 500.00                    |
| 502-400-52160                             | Professional Development       | 229.25                       | .00                          | 200.00                    | 200.00                            | 150.00                    |
| 502-400-52170                             | Dues & Subscriptions           | 330.00                       | 330.00                       | 350.00                    | 350.00                            | 360.00                    |
| 502-400-52180                             | Professional Services          | 14,234.72                    | 13,559.01                    | 15,000.00                 | 15,000.00                         | 15,000.00                 |
| 502-400-52185                             | Bank Fees                      | 954.59                       | 6,613.61                     | 2,000.00                  | 2,000.00                          | 6,000.00                  |
| 502-400-52190                             | Attorney Fees                  | .00                          | .00                          | .00                       | .00                               | .00                       |
| 502-400-52270                             | Legal Printing                 | 200.50                       | .00                          | .00                       | .00                               | 1,000.00                  |
| 502-400-52290                             | Bad Debt Expense               | .00                          | .00                          | .00                       | .00                               | .00                       |
| 502-400-52350                             | Recruitment and Moving         | .00                          | .00                          | .00                       | .00                               | .00                       |
| 502-400-54000                             | Fuel & Lube                    | 10,530.78                    | 8,820.77                     | 13,000.00                 | 13,000.00                         | 13,000.00                 |
| 502-400-54010                             | Vehicle Parts & Repairs        | 3,249.81                     | 882.18                       | 2,000.00                  | 2,000.00                          | 1,500.00                  |
| 502-400-54020                             | Repair - Other Equipment       | 39,075.25                    | 11,708.04                    | 20,000.00                 | 20,000.00                         | 20,000.00                 |
| 502-400-54030                             | R & M Buildings                | .00                          | .00                          | .00                       | .00                               | .00                       |
| 502-400-54050                             | R & M Travel Lift              | .00                          | 792.33                       | 5,000.00                  | 5,000.00                          | 5,000.00                  |
| 502-400-54080                             | Boiler Maintenance             | .00                          | .00                          | .00                       | .00                               | .00                       |
| 502-400-55000                             | Other Equipment                | 7,634.11                     | 8,817.74                     | 6,200.00                  | 6,200.00                          | 8,281.00                  |
| 502-400-55010                             | Equipment & Furnishings        | .00                          | .00                          | .00                       | .00                               | .00                       |
| 502-400-55020                             | Other Improvements             | .00                          | 4,725.00                     | .00                       | .00                               | 5,000.00                  |
| 502-400-56000                             | Insurance                      | 30,790.00                    | 42,398.90                    | 58,000.00                 | 58,000.00                         | 58,000.00                 |
| Total Harbor Operations Expenditures:     |                                | 847,124.36                   | 803,173.00                   | 846,830.00                | 846,830.00                        | 856,317.00                |
| <b>Debt Service</b>                       |                                |                              |                              |                           |                                   |                           |
| 502-895-58000                             | Bond Principal                 | .00                          | .00                          | .00                       | .00                               | .00                       |
| 502-895-58010                             | Bond Interest                  | .00                          | .00                          | .00                       | .00                               | .00                       |
| Total Debt Service:                       |                                | .00                          | .00                          | .00                       | .00                               | .00                       |
| <b>Transfer to Reserve</b>                |                                |                              |                              |                           |                                   |                           |
| 502-896-57500                             | Transfer to Reserve            | 60,000.00                    | 60,000.00                    | 60,000.00                 | 60,000.00                         | 60,000.00                 |
| Total Transfer to Reserve:                |                                | 60,000.00                    | 60,000.00                    | 60,000.00                 | 60,000.00                         | 60,000.00                 |
| <b>Interfund Transfers</b>                |                                |                              |                              |                           |                                   |                           |
| 502-901-57402                             | Transfer to Capital Projects   | 37,500.00                    | .00                          | .00                       | .00                               | .00                       |
| 502-901-57410                             | Perm Fund Replacement          | 2,328.00                     | 2,328.00                     | 2,328.00                  | 2,328.00                          | 2,398.00                  |
| 502-901-57415                             | Transfer to Water Fund         | .00                          | .00                          | .00                       | .00                               | 9,600.00                  |
| 502-901-57420                             | Transfer to Perm Fund Trvl Lft | .00                          | .00                          | .00                       | .00                               | 18,000.00                 |
| Total Interfund Transfers:                |                                | 39,828.00                    | 2,328.00                     | 2,328.00                  | 2,328.00                          | 29,998.00                 |
| Total Expenditure:                        |                                | 946,952.36                   | 865,501.00                   | 909,158.00                | 909,158.00                        | 946,315.00                |
| Harbor Enterprise Fund Revenue Total:     |                                | 1,237,624.02                 | 2,687,371.24                 | 945,500.00                | 905,500.00                        | 946,315.00                |
| Harbor Enterprise Fund Expenditure Total: |                                | 946,952.36                   | 865,501.00                   | 909,158.00                | 909,158.00                        | 946,315.00                |
| Net Total Harbor Enterprise Fund:         |                                | 290,671.66                   | 1,821,870.24                 | 36,342.00                 | 3,658.00-                         | .00                       |
| Net Grand Totals:                         |                                | 290,671.66                   | 1,821,870.24                 | 36,342.00                 | 3,658.00-                         | .00                       |

| Account Number                        | Account Title                         | 2008<br>Prior year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Projected | 2011<br>Adopted<br>Budget |
|---------------------------------------|---------------------------------------|------------------------------|------------------------------|---------------------------|-----------------------------------|---------------------------|
| <b>Harbor &amp; Port Projects</b>     |                                       |                              |                              |                           |                                   |                           |
| <b>EDA Boat Launch Improvments</b>    |                                       |                              |                              |                           |                                   |                           |
| 602-318-42208                         | Harbor USDA EDA Boat Launch           | .00                          | 189,054.00                   | .00                       | .00                               | .00                       |
|                                       | Total EDA Boat Launch Improvments:    | .00                          | 189,054.00                   | .00                       | .00                               | .00                       |
| <b>DC Boat Haulout - Structure</b>    |                                       |                              |                              |                           |                                   |                           |
| 602-320-49098                         | Grant Rev - Boat Haulout Struc        | 14,700.00                    | 636,457.00                   | .00                       | .00                               | .00                       |
|                                       | Total DC Boat Haulout - Structure:    | 14,700.00                    | 636,457.00                   | .00                       | .00                               | .00                       |
| <b>DCCED Marine Pollution Abateme</b> |                                       |                              |                              |                           |                                   |                           |
| 602-322-49098                         | Grant Rev Marine Pollution Aba        | 155,065.00                   | 844,935.00                   | .00                       | .00                               | .00                       |
|                                       | Total DCCED Marine Pollution Abateme: | 155,065.00                   | 844,935.00                   | .00                       | .00                               | .00                       |
| <b>DCCED Wash Down Slab</b>           |                                       |                              |                              |                           |                                   |                           |
| 602-324-49098                         | Grant Rev - Wash Down Slab            | .00                          | 60,000.00                    | .00                       | .00                               | .00                       |
|                                       | Total DCCED Wash Down Slab:           | .00                          | 60,000.00                    | .00                       | .00                               | .00                       |
| <b>North Harbor Decking</b>           |                                       |                              |                              |                           |                                   |                           |
| 602-326-41025                         | Transfer from Harbor Enterpris        | .00                          | .00                          | .00                       | .00                               | .00                       |
|                                       | Total North Harbor Decking:           | .00                          | .00                          | .00                       | .00                               | .00                       |
| <b>Transfers From Other Funds</b>     |                                       |                              |                              |                           |                                   |                           |
| 602-390-41025                         | Transfer From Harbor Fund             | 37,500.00                    | 60,000.00                    | 60,000.00                 | 60,000.00                         | 60,000.00                 |
| 602-390-49998                         | Transfer from Permanent Fund          | .00                          | .00                          | .00                       | .00                               | .00                       |
|                                       | Total Transfers From Other Funds:     | 37,500.00                    | 60,000.00                    | 60,000.00                 | 60,000.00                         | 60,000.00                 |
| <b>Other Sources</b>                  |                                       |                              |                              |                           |                                   |                           |
| 602-391-42020                         | Other Sources                         | .00                          | .00                          | .00                       | .00                               | .00                       |
|                                       | Total Other Sources:                  | .00                          | .00                          | .00                       | .00                               | .00                       |
|                                       | Total Revenue:                        | 207,265.00                   | 1,790,446.00                 | 60,000.00                 | 60,000.00                         | 60,000.00                 |
| <b>EDA Boat Launch Improvments</b>    |                                       |                              |                              |                           |                                   |                           |
| 602-418-55010                         | Travel Lift Purchase                  | .00                          | 974,439.35                   | .00                       | .00                               | .00                       |
| 602-418-59010                         | Design Engineering                    | .00                          | .00                          | .00                       | .00                               | .00                       |
|                                       | Total EDA Boat Launch Improvments:    | .00                          | 974,439.35                   | .00                       | .00                               | .00                       |
| <b>DC Boat Haulout - Structure</b>    |                                       |                              |                              |                           |                                   |                           |
| 602-420-55010                         | Structure Expenses                    | 52,200.00                    | 217,461.09                   | .00                       | .00                               | .00                       |
| 602-420-55011                         | Structure Exp - Non-grant \$          | .00                          | .00                          | .00                       | .00                               | .00                       |
|                                       | Total DC Boat Haulout - Structure:    | 52,200.00                    | 217,461.09                   | .00                       | .00                               | .00                       |
| <b>DCCED Marine Pollution Abateme</b> |                                       |                              |                              |                           |                                   |                           |
| 602-422-55010                         | Pollution Abatement Expenses          | 155,065.00                   | 844,935.00                   | .00                       | .00                               | .00                       |

| Account Number                            | Account Title                  | 2008<br>Prior year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Projected | 2011<br>Adopted<br>Budget |
|---|--------------------------------|------------------------------|------------------------------|---------------------------|-----------------------------------|---------------------------|
| Total DCCED Marine Pollution Abatement:   |                                | 155,065.00                   | 844,935.00                   | .00                       | .00                               | .00                       |
| <b>DCCED Wash Down Slab</b>               |                                |                              |                              |                           |                                   |                           |
| 602-424-55010                             | Wash Down Slab Exp             | .00                          | 60,000.00                    | .00                       | .00                               | .00                       |
| Total DCCED Wash Down Slab:               |                                | .00                          | 60,000.00                    | .00                       | .00                               | .00                       |
| <b>Boat Haulout Project - City \$\$</b>   |                                |                              |                              |                           |                                   |                           |
| 602-430-55010                             | Boat H/O Proj - non-Grant \$\$ | .00                          | .00                          | .00                       | .00                               | .00                       |
| Total Boat Haulout Project - City \$\$:   |                                | .00                          | .00                          | .00                       | .00                               | .00                       |
| <b>Other Capital Items</b>                |                                |                              |                              |                           |                                   |                           |
| 602-841-55050                             | North Harbor Decking Project   | .00                          | 27,238.99                    | .00                       | .00                               | .00                       |
| 602-841-59010                             | N. Containment Dock Upgrade    | .00                          | .00                          | .00                       | .00                               | .00                       |
| 602-841-59020                             | SkyTrack W/Manbucket           | .00                          | .00                          | 12,500.00                 | 12,500.00                         | .00                       |
| Total Other Capital Items:                |                                | .00                          | 27,238.99                    | 12,500.00                 | 12,500.00                         | .00                       |
| Total Expenditure:                        |                                | 207,265.00                   | 2,124,074.43                 | 12,500.00                 | 12,500.00                         | .00                       |
| Harbor & Port Projects Revenue Total:     |                                | 207,265.00                   | 1,790,446.00                 | 60,000.00                 | 60,000.00                         | 60,000.00                 |
| Harbor & Port Projects Expenditure Total: |                                | 207,265.00                   | 2,124,074.43                 | 12,500.00                 | 12,500.00                         | .00                       |
| Net Total Harbor & Port Projects:         |                                | .00                          | 333,628.43                   | 47,500.00                 | 47,500.00                         | 60,000.00                 |
| Net Grand Totals:                         |                                | .00                          | 333,628.43                   | 47,500.00                 | 47,500.00                         | 60,000.00                 |

Period: 12/10

| Account Number                       | Account Title                  | 2008<br>Prior year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Projected | 2011<br>Manager's Proposed<br>Budget |
|--------------------------------------|--------------------------------|------------------------------|------------------------------|---------------------------|-----------------------------------|--------------------------------------|
| <b>Sewer Enterprise Fund</b>         |                                |                              |                              |                           |                                   |                                      |
| <b>Sewer Operations Revenue</b>      |                                |                              |                              |                           |                                   |                                      |
| 503-301-45000                        | Sewer Revenue                  | 452,890.36                   | 487,765.96                   | 490,000.00                | 490,000.00                        | 575,000.00                           |
| 503-301-45001                        | Sewer Administrative Fee       | 440.00                       | 430.00                       | 500.00                    | 500.00                            | 500.00                               |
| 503-301-45012                        | Sewer Tap Fees                 | 8,416.75                     | 7,160.85                     | 8,000.00                  | 3,000.00                          | 8,000.00                             |
| 503-301-45015                        | Other Sewer Operating Revenue  | .00                          | .00                          | .00                       | .00                               | .00                                  |
| Total Sewer Operations Revenue:      |                                | 461,747.11                   | 495,356.81                   | 498,500.00                | 493,500.00                        | 583,500.00                           |
| <b>Transfers in - SWR</b>            |                                |                              |                              |                           |                                   |                                      |
| 503-390-41005                        | Transfer from General Fund     | .00                          | .00                          | .00                       | .00                               | .00                                  |
| 503-390-41015                        | Transfer from Capital Projects | .00                          | .00                          | .00                       | .00                               | .00                                  |
| Total Transfers in - SWR:            |                                | .00                          | .00                          | .00                       | .00                               | .00                                  |
| <b>Other Revenue SWR</b>             |                                |                              |                              |                           |                                   |                                      |
| 503-397-40239                        | Pension State Relief           | 15,765.00                    | 11,112.67                    | .00                       | .00                               | .00                                  |
| 503-397-40305                        | PERS NPO Write-Off Revenue     | 34,895.57                    | .00                          | .00                       | .00                               | .00                                  |
| 503-397-40325                        | Investment Earnings            | .00                          | 663.28                       | 1,000.00                  | 1,000.00                          | 1,000.00                             |
| 503-397-45005                        | Non Operating Sewer Revenue    | 2,430.08                     | 18,647.08                    | .00                       | .00                               | .00                                  |
| 503-397-45050                        | Penalties Paid From Utilities  | 2,305.13                     | 9,762.94                     | 7,500.00                  | 10,000.00                         | 3,500.00                             |
| 503-397-53000                        | CRH Sewer Assessment Principal | .00                          | .00                          | .00                       | .00                               | .00                                  |
| 503-397-53001                        | CRH Sewer Assessment Interest  | .00                          | .00                          | .00                       | .00                               | .00                                  |
| Total Other Revenue SWR:             |                                | 55,395.78                    | 38,859.41                    | 8,500.00                  | 11,000.00                         | 4,500.00                             |
| Total Revenue:                       |                                | 517,142.89                   | 534,216.22                   | 507,000.00                | 504,500.00                        | 588,000.00                           |
| <b>Sewer Operations Expenditures</b> |                                |                              |                              |                           |                                   |                                      |
| 503-401-50000                        | Salaries and Wages             | 104,513.94                   | 115,015.83                   | 117,125.00                | 117,125.00                        | 114,951.00                           |
| 503-401-50010                        | Overtime                       | 6,783.44                     | 8,006.93                     | 6,800.00                  | 6,800.00                          | 6,800.00                             |
| 503-401-50020                        | Temporary Employees            | 2,686.50                     | 2,776.88                     | 10,000.00                 | 10,000.00                         | 10,000.00                            |
| 503-401-50030                        | On Call Time                   | 4,560.00                     | .00                          | 6,000.00                  | 6,000.00                          | 6,000.00                             |
| 503-401-50100                        | FICA                           | 5,311.07                     | 10,117.46                    | 10,572.00                 | 10,572.00                         | 10,538.00                            |
| 503-401-50110                        | PERS                           | 40,906.07                    | 37,148.55                    | 28,204.00                 | 28,204.00                         | 28,105.00                            |
| 503-401-50120                        | Health Ins.                    | 18,986.69                    | 31,290.89                    | 33,546.00                 | 33,546.00                         | 37,680.00                            |
| 503-401-50130                        | Compensation Ins.              | 3,795.64                     | 7,738.64                     | 4,188.00                  | 4,188.00                          | 6,350.00                             |
| 503-401-50140                        | ESC                            | 1,123.59                     | 1,488.62                     | 1,629.00                  | 1,629.00                          | 1,628.00                             |
| 503-401-51000                        | Administrative Costs Allocated | 80,152.10                    | 80,071.08                    | 76,050.00                 | 76,050.00                         | 88,200.00                            |
| 503-401-51010                        | Uniforms/Safety Clothing       | 687.39                       | 1,079.64                     | 1,200.00                  | 1,200.00                          | 1,200.00                             |
| 503-401-51020                        | Operating Supplies             | 19,033.21                    | 33,872.17                    | 20,000.00                 | 22,500.00                         | 20,000.00                            |
| 503-401-51050                        | Small Tools                    | 681.05                       | 1,681.86                     | 900.00                    | 900.00                            | 900.00                               |
| 503-401-52000                        | Communications                 | 2,165.72                     | 2,853.10                     | 2,000.00                  | 2,250.00                          | 2,000.00                             |
| 503-401-52010                        | Water, Sewer & Refuse          | 67,590.87                    | .00                          | 5,000.00                  | 5,000.00                          | 5,000.00                             |
| 503-401-52030                        | Electricity                    | 16,314.35                    | 79,906.40                    | 80,000.00                 | 85,000.00                         | 85,000.00                            |
| 503-401-52040                        | Heating Oil WWTP               | 12,505.95                    | 11,020.55                    | 15,000.00                 | 15,000.00                         | 15,000.00                            |
| 503-401-52070                        | Leases/Rentals                 | 60.00                        | .00                          | 600.00                    | 600.00                            | 600.00                               |
| 503-401-52120                        | Travel - Car Rental            | 477.08                       | 319.79                       | 750.00                    | 750.00                            | 750.00                               |
| 503-401-52130                        | Travel - Airfare/Ferry         | 1,030.50                     | 1,739.55                     | 1,350.00                  | 1,350.00                          | 1,350.00                             |
| 503-401-52140                        | Travel - Lodging               | 1,358.56                     | 1,889.35                     | 1,350.00                  | 1,350.00                          | 1,350.00                             |
| 503-401-52150                        | Travel - Per Diem              | 825.00                       | 1,337.50                     | 750.00                    | 750.00                            | 750.00                               |
| 503-401-52151                        | Travel Reimbursement           | .00                          | 3,678.06                     | .00                       | .00                               | .00                                  |
| 503-401-52160                        | Professional Development       | 668.00                       | 1,587.50                     | 1,000.00                  | 1,000.00                          | 1,000.00                             |
| 503-401-52170                        | Dues & Subscriptions           | 171.00                       | 422.50                       | 350.00                    | 350.00                            | 350.00                               |
| 503-401-52180                        | Professional Services          | 7,217.13                     | 12,509.46                    | 6,500.00                  | 6,500.00                          | 6,500.00                             |

Period: 12/10

| Account Number                           | Account Title                  | 2008<br>Prior year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Projected | 2011<br>Manager's Proposed<br>Budget |
|--|--------------------------------|------------------------------|------------------------------|---------------------------|-----------------------------------|--------------------------------------|
| 503-401-52190                            | Attorney Fees                  | .00                          | .00                          | .00                       | .00                               | .00                                  |
| 503-401-52200                            | Permit Expense                 | 1,575.00                     | 1,490.00                     | 1,650.00                  | 1,650.00                          | 1,650.00                             |
| 503-401-52270                            | Legal Printing                 | 500.00                       | 887.33                       | 500.00                    | 500.00                            | 500.00                               |
| 503-401-52290                            | Bad Debt Expense               | .00                          | .00                          | .00                       | .00                               | .00                                  |
| 503-401-52350                            | Recruitment & Moving           | .00                          | .00                          | .00                       | .00                               | .00                                  |
| 503-401-54000                            | Fuel & Lube                    | 4,638.91                     | 5,786.00                     | 5,500.00                  | 5,500.00                          | 5,500.00                             |
| 503-401-54010                            | Repairs - Vehicle & Parts      | 2,131.01                     | 2,540.64                     | 3,000.00                  | 7,000.00                          | 6,500.00                             |
| 503-401-54020                            | Repair - Other Equipment       | 7,711.72                     | 15,745.20                    | 17,500.00                 | 17,500.00                         | 17,500.00                            |
| 503-401-54032                            | Structure Maint WWTP           | .00                          | .00                          | .00                       | 1,200.00                          | 1,000.00                             |
| 503-401-54034                            | Structure Maint Ferry T Pump S | .00                          | .00                          | .00                       | 2,000.00                          | 2,000.00                             |
| 503-401-54036                            | Structure Maint Cannery Pump S | .00                          | .00                          | .00                       | .00                               | .00                                  |
| 503-401-54082                            | Heating Sys Maint WWTP         | .00                          | .00                          | .00                       | 1,500.00                          | 1,500.00                             |
| 503-401-54084                            | Heating Sys Maint Ferry T Pump | .00                          | .00                          | .00                       | .00                               | .00                                  |
| 503-401-54086                            | Heating Sys Maint Cannery Pump | .00                          | .00                          | .00                       | .00                               | .00                                  |
| 503-401-55010                            | Equipment & Furnishings        | 1,028.84                     | .00                          | .00                       | .00                               | 1,184.00                             |
| 503-401-55020                            | Other Improvements             | .00                          | 15,000.00                    | .00                       | 10,000.00                         | 10,000.00                            |
| 503-401-56000                            | Insurance                      | .00                          | 8,770.09                     | 11,000.00                 | 11,000.00                         | 11,000.00                            |
| 503-401-57090                            | Interest Expense               | .00                          | .00                          | .00                       | .00                               | .00                                  |
| Total Sewer Operations Expenditures:     |                                | 417,190.33                   | 490,415.45                   | 470,014.00                | 496,464.00                        | 510,336.00                           |
| <b>Debt Service SWR</b>                  |                                |                              |                              |                           |                                   |                                      |
| 503-894-58044                            | WWTP Upgrade Phsell 261071 Int | .00                          | .00                          | .00                       | .00                               | .00                                  |
| Total Debt Service SWR:                  |                                | .00                          | .00                          | .00                       | .00                               | .00                                  |
| <b>Transfer to Reserve SWR</b>           |                                |                              |                              |                           |                                   |                                      |
| 503-896-57500                            | Transfer to Reserve - SWR      | 50,000.00                    | 50,000.00                    | 50,000.00                 | 50,000.00                         | 50,000.00                            |
| 503-896-57501                            | Transfer to Reserve - Tap Fees | .00                          | 6,500.00                     | 6,500.00                  | 6,500.00                          | 6,500.00                             |
| Total Transfer to Reserve SWR:           |                                | 50,000.00                    | 56,500.00                    | 56,500.00                 | 56,500.00                         | 56,500.00                            |
| <b>Interfund Transfers SWR</b>           |                                |                              |                              |                           |                                   |                                      |
| 503-901-57406                            | Transfer to Sewer CIP          | .00                          | 25,428.00                    | .00                       | .00                               | .00                                  |
| 503-901-57410                            | Perm Fund Replacment - SWR     | 21,164.00                    | 21,164.00                    | 21,164.00                 | 21,164.00                         | 21,164.00                            |
| 503-901-57415                            | Transfer to General Fund       | .00                          | .00                          | .00                       | .00                               | .00                                  |
| Total Interfund Transfers SWR:           |                                | 21,164.00                    | 46,592.00                    | 21,164.00                 | 21,164.00                         | 21,164.00                            |
| Total Expenditure:                       |                                | 488,354.33                   | 593,507.45                   | 547,678.00                | 574,128.00                        | 588,000.00                           |
| Sewer Enterprise Fund Revenue Total:     |                                | 517,142.89                   | 534,216.22                   | 507,000.00                | 504,500.00                        | 588,000.00                           |
| Sewer Enterprise Fund Expenditure Total: |                                | 488,354.33                   | 593,507.45                   | 547,678.00                | 574,128.00                        | 588,000.00                           |
| Net Total Sewer Enterprise Fund:         |                                | 28,788.56                    | 59,291.23-                   | 40,678.00-                | 69,628.00-                        | .00                                  |
| Net Grand Totals:                        |                                | 28,788.56                    | 59,291.23-                   | 40,678.00-                | 69,628.00-                        | .00                                  |

| Account Number                        | Account Title                  | 2008<br>Prior year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Projected | 2011<br>Adopted<br>Budget |
|---------------------------------------|--------------------------------|------------------------------|------------------------------|---------------------------|-----------------------------------|---------------------------|
| <b>Sewer Projects</b>                 |                                |                              |                              |                           |                                   |                           |
| <b>Income -Interest, loans, grant</b> |                                |                              |                              |                           |                                   |                           |
| 603-300-40300                         | Interest Income                | .00                          | .00                          | .00                       | .00                               | .00                       |
| 603-300-42110                         | Water System Impr - Ph 2B      | .00                          | .00                          | .00                       | .00                               | .00                       |
| 603-300-42205                         | WWTP Upgrade Phse II #261071   | 39,331.05                    | .00                          | 500,000.00                | 500,000.00                        | .00                       |
| 603-300-43306                         | WWTP Upgrade Phse I #26167     | .00                          | 12,667.00                    | .00                       | .00                               | .00                       |
| 603-300-45013                         | October FEMA Flood Assistance  | .00                          | .00                          | .00                       | .00                               | .00                       |
| 603-300-45020                         | Grant #26166 for Screen Hse    | .00                          | .00                          | .00                       | .00                               | 40,000.00                 |
| 603-300-45030                         | Grant Rev for WWTP Disinfectio | .00                          | .00                          | .00                       | .00                               | .00                       |
| 603-300-45040                         | Grant Rev for Pipe Racks       | .00                          | .00                          | .00                       | .00                               | 3,500.00                  |
| Total Income -Interest, loans, grant: |                                | 39,331.05                    | 12,667.00                    | 500,000.00                | 500,000.00                        | 43,500.00                 |
| <b>Interfund Transfers In</b>         |                                |                              |                              |                           |                                   |                           |
| 603-390-41005                         | Transfer from General Fund     | .00                          | .00                          | .00                       | .00                               | .00                       |
| 603-390-41030                         | Transfer from W/S Fund         | .00                          | 81,928.00                    | 56,500.00                 | 56,500.00                         | 56,500.00                 |
| Total Interfund Transfers in:         |                                | .00                          | 81,928.00                    | 56,500.00                 | 56,500.00                         | 56,500.00                 |
| Total Revenue:                        |                                | 39,331.05                    | 94,595.00                    | 556,500.00                | 556,500.00                        | 100,000.00                |
| <b>Sewer Capital Purchases</b>        |                                |                              |                              |                           |                                   |                           |
| 603-420-55030                         | 1/2 Purchase F150 Super Cab    | .00                          | .00                          | 16,000.00                 | 16,000.00                         | .00                       |
| 603-420-55040                         | Roof Repair Exp.               | .00                          | 10,218.93                    | .00                       | .00                               | .00                       |
| 603-420-55050                         | WTP Screeh House - Grant 26166 | .00                          | .00                          | .00                       | .00                               | 58,000.00                 |
| 603-420-55060                         | WWTP Siding                    | .00                          | .00                          | .00                       | .00                               | 45,000.00                 |
| 603-420-55070                         | Pipe Racks at WWTP             | .00                          | .00                          | .00                       | .00                               | 5,000.00                  |
| 603-420-55075                         | Odiak Sewer Lift Stat Pump     | .00                          | .00                          | .00                       | .00                               | 14,000.00                 |
| 603-420-55080                         | Generator - Eyak Lift Station  | .00                          | .00                          | .00                       | .00                               | .00                       |
| 603-420-55090                         | WWTP Disinfection, Engineering | .00                          | .00                          | .00                       | .00                               | .00                       |
| Total Sewer Capital Purchases:        |                                | .00                          | 10,218.93                    | 16,000.00                 | 16,000.00                         | 122,000.00                |
| <b>WWTP Upgrade</b>                   |                                |                              |                              |                           |                                   |                           |
| 603-880-59000                         | Administration                 | .00                          | .00                          | .00                       | .00                               | .00                       |
| 603-880-59010                         | Design Engineering             | 37,163.60                    | 18,095.21                    | .00                       | .00                               | .00                       |
| 603-880-59020                         | Inspection                     | .00                          | .00                          | .00                       | .00                               | .00                       |
| 603-880-59030                         | Contractual Construction       | .00                          | .00                          | .00                       | .00                               | .00                       |
| 603-880-59040                         | Labor                          | .00                          | .00                          | .00                       | .00                               | .00                       |
| 603-880-59050                         | Materials Purchased            | .00                          | .00                          | .00                       | .00                               | .00                       |
| 603-880-59060                         | Services Purchased             | .00                          | .00                          | .00                       | .00                               | .00                       |
| 603-880-59080                         | Equipment Purchased            | 18,743.00                    | .00                          | .00                       | .00                               | .00                       |
| 603-880-59090                         | Project Expense                | .00                          | .00                          | 500,000.00                | 500,000.00                        | .00                       |
| Total WWTP Upgrade:                   |                                | 55,906.60                    | 18,095.21                    | 500,000.00                | 500,000.00                        | .00                       |
| Total Expenditure:                    |                                | 55,906.60                    | 28,314.14                    | 516,000.00                | 516,000.00                        | 122,000.00                |
| Sewer Projects Revenue Total:         |                                | 39,331.05                    | 94,595.00                    | 556,500.00                | 556,500.00                        | 100,000.00                |
| Sewer Projects Expenditure Total:     |                                | 55,906.60                    | 28,314.14                    | 516,000.00                | 516,000.00                        | 122,000.00                |
| Net Total Sewer Projects:             |                                | 16,575.55-                   | 66,280.86                    | 40,500.00                 | 40,500.00                         | 22,000.00-                |
| Net Grand Totals:                     |                                | 16,575.55-                   | 66,280.86                    | 40,500.00                 | 40,500.00                         | 22,000.00-                |



| Account Number                       | Account Title                  | 2008<br>Prior year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Projected | 2011<br>Adopted<br>Budget |
|--------------------------------------|--------------------------------|------------------------------|------------------------------|---------------------------|-----------------------------------|---------------------------|
| <b>WATER ENTERPRISE FUND</b>         |                                |                              |                              |                           |                                   |                           |
| <b>Water Operations Revenue</b>      |                                |                              |                              |                           |                                   |                           |
| 504-302-45010                        | Water Revenue                  | .00                          | .00                          | 600,000.00                | 600,000.00                        | 600,000.00                |
| 504-302-45011                        | Water Administrative Fee       | .00                          | .00                          | .00                       | .00                               | .00                       |
| 504-302-45012                        | Water Tap Fees                 | .00                          | .00                          | .00                       | .00                               | .00                       |
| 504-302-45015                        | Other Water Operating Revenue  | .00                          | .00                          | .00                       | .00                               | .00                       |
| Total Water Operations Revenue:      |                                | .00                          | .00                          | 600,000.00                | 600,000.00                        | 600,000.00                |
| <b>Other Revenue WTR</b>             |                                |                              |                              |                           |                                   |                           |
| 504-398-40239                        | Pension State Relief           | .00                          | .00                          | .00                       | .00                               | .00                       |
| 504-398-40305                        | PERS NPO Write-Off Revenue     | .00                          | .00                          | .00                       | .00                               | .00                       |
| 504-398-40325                        | Investment Earnings            | .00                          | .00                          | 1,000.00                  | 1,000.00                          | 1,000.00                  |
| 504-398-43010                        | Capital Contribution, non-op   | .00                          | .00                          | .00                       | .00                               | .00                       |
| 504-398-45050                        | Penalties Paid From Utilities  | .00                          | .00                          | .00                       | .00                               | 3,500.00                  |
| Total Other Revenue WTR:             |                                | .00                          | .00                          | 1,000.00                  | 1,000.00                          | 4,500.00                  |
| Total Revenue:                       |                                | .00                          | .00                          | 601,000.00                | 601,000.00                        | 604,500.00                |
| <b>Water Operations Expenditures</b> |                                |                              |                              |                           |                                   |                           |
| 504-402-50000                        | Salaries and Wages             | .00                          | .00                          | 117,125.00                | 117,125.00                        | 114,951.00                |
| 504-402-50010                        | Overtime                       | .00                          | .00                          | 6,800.00                  | 6,800.00                          | 6,800.00                  |
| 504-402-50020                        | Temp. Employees                | .00                          | .00                          | 10,000.00                 | 10,000.00                         | 10,000.00                 |
| 504-402-50030                        | On Call Time                   | .00                          | .00                          | 6,000.00                  | 6,000.00                          | 6,000.00                  |
| 504-402-50100                        | FICA                           | .00                          | .00                          | 10,572.00                 | 10,572.00                         | 10,538.00                 |
| 504-402-50110                        | PERS                           | .00                          | .00                          | 28,204.00                 | 28,204.00                         | 28,105.00                 |
| 504-402-50120                        | Health Ins.                    | .00                          | .00                          | 33,546.00                 | 33,546.00                         | 37,680.00                 |
| 504-402-50130                        | Compensation Ins.              | .00                          | .00                          | 4,188.00                  | 4,188.00                          | 6,350.50                  |
| 504-402-50140                        | ESC                            | .00                          | .00                          | 1,629.00                  | 1,629.00                          | 1,628.50                  |
| 504-402-50150                        | RIP Payment                    | .00                          | .00                          | .00                       | .00                               | .00                       |
| 504-402-51000                        | Administrative Costs Allocated | .00                          | .00                          | 90,150.00                 | 90,150.00                         | 90,675.00                 |
| 504-402-51010                        | Uniforms/Safety Clothing       | .00                          | .00                          | 1,200.00                  | 1,200.00                          | 1,401.00                  |
| 504-402-51020                        | Operating Supplies             | .00                          | .00                          | 35,000.00                 | 35,000.00                         | 35,000.00                 |
| 504-402-51050                        | Small Tools                    | .00                          | .00                          | 1,000.00                  | 1,000.00                          | 1,000.00                  |
| 504-402-51060                        | Books & Periodicals            | .00                          | .00                          | .00                       | .00                               | .00                       |
| 504-402-51070                        | Prisoner Board                 | .00                          | .00                          | .00                       | .00                               | .00                       |
| 504-402-52000                        | Communications                 | .00                          | .00                          | 2,000.00                  | 2,000.00                          | 2,500.00                  |
| 504-402-52010                        | Water, Sewer & Refuse          | .00                          | .00                          | 4,000.00                  | 4,000.00                          | 4,000.00                  |
| 504-402-52030                        | Electricity                    | .00                          | .00                          | 41,000.00                 | 41,000.00                         | 42,000.00                 |
| 504-402-52040                        | Heating Oil Eyak Wtr Plant     | .00                          | .00                          | 14,000.00                 | 14,000.00                         | 14,000.00                 |
| 504-402-52070                        | Leases/Rentals                 | .00                          | .00                          | .00                       | .00                               | .00                       |
| 504-402-52120                        | Travel - Car Rental            | .00                          | .00                          | 600.00                    | 600.00                            | 600.00                    |
| 504-402-52130                        | Travel - Airfare/Ferry         | .00                          | .00                          | 900.00                    | 900.00                            | 900.00                    |
| 504-402-52140                        | Travel - Lodging               | .00                          | .00                          | 900.00                    | 900.00                            | 900.00                    |
| 504-402-52150                        | Travel - Per Diem              | .00                          | .00                          | 600.00                    | 600.00                            | 600.00                    |
| 504-402-52151                        | Travel Reimbursement           | .00                          | .00                          | .00                       | .00                               | .00                       |
| 504-402-52160                        | Professional Development       | .00                          | .00                          | 1,000.00                  | 1,000.00                          | 1,100.00                  |
| 504-402-52170                        | Dues & Subscriptions           | .00                          | .00                          | 400.00                    | 400.00                            | 500.00                    |
| 504-402-52180                        | Professional Services          | .00                          | .00                          | 13,500.00                 | 13,500.00                         | 15,000.00                 |
| 504-402-52190                        | Attorney Fees                  | .00                          | .00                          | .00                       | .00                               | .00                       |
| 504-402-52200                        | Permit Expense                 | .00                          | .00                          | 1,000.00                  | 1,000.00                          | 1,000.00                  |
| 504-402-52270                        | Legal Printing                 | .00                          | .00                          | 1,200.00                  | 1,200.00                          | 2,000.00                  |
| 504-402-52290                        | Bad Debt Expense               | .00                          | .00                          | .00                       | .00                               | .00                       |
| 504-402-52350                        | Recruitment & Moving           | .00                          | .00                          | .00                       | .00                               | .00                       |

| Account Number                           | Account Title                  | 2008<br>Prior year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Projected | 2011<br>Adopted<br>Budget |
|--|--------------------------------|------------------------------|------------------------------|---------------------------|-----------------------------------|---------------------------|
| 504-402-54000                            | Fuel & Lube                    | .00                          | .00                          | 5,500.00                  | 5,500.00                          | 5,500.00                  |
| 504-402-54005                            | Repairs - Watershed            | .00                          | .00                          | 8,000.00                  | 8,000.00                          | 5,000.00                  |
| 504-402-54010                            | Repairs - Vehicles & Parts     | .00                          | .00                          | 2,000.00                  | 2,000.00                          | 2,000.00                  |
| 504-402-54020                            | Repairs - Other Equipment      | .00                          | .00                          | 12,000.00                 | 12,000.00                         | 30,000.00                 |
| 504-402-54025                            | Repairs - Water Line           | .00                          | .00                          | .00                       | .00                               | .00                       |
| 504-402-54030                            | Repair & Maint - Water Tank    | .00                          | .00                          | .00                       | .00                               | .00                       |
| 504-402-54032                            | Structure Maint Eyak Wtr Plant | .00                          | .00                          | .00                       | .00                               | 1,000.00                  |
| 504-402-54034                            | Structure Maint Murcheson      | .00                          | .00                          | .00                       | .00                               | .00                       |
| 504-402-54036                            | Structure Maint Eccles Bldg    | .00                          | .00                          | .00                       | .00                               | .00                       |
| 504-402-54038                            | Structure Maint Orca Bldg      | .00                          | .00                          | .00                       | .00                               | .00                       |
| 504-402-54082                            | Heating Sys Maint Eyak Plant   | .00                          | .00                          | .00                       | .00                               | 750.00                    |
| 504-402-54084                            | Heating Sys Maint Murcheson    | .00                          | .00                          | .00                       | .00                               | .00                       |
| 504-402-54086                            | Heating Sys Maint Eccles Bldg  | .00                          | .00                          | .00                       | .00                               | .00                       |
| 504-402-54088                            | Heating Sys Maint Orca Bldg    | .00                          | .00                          | .00                       | .00                               | .00                       |
| 504-402-55010                            | Equipment & Furnishings        | .00                          | .00                          | .00                       | .00                               | .00                       |
| 504-402-55020                            | Other Improvements             | .00                          | .00                          | .00                       | .00                               | 2,500.00                  |
| 504-402-56000                            | Insurance                      | .00                          | .00                          | 11,000.00                 | 11,000.00                         | 11,000.00                 |
| 504-402-57090                            | Interest Expense               | .00                          | .00                          | .00                       | .00                               | .00                       |
| Total Water Operations Expenditures:     |                                | .00                          | .00                          | 465,014.00                | 465,014.00                        | 492,979.00                |
| <b>Debt Service WTR</b>                  |                                |                              |                              |                           |                                   |                           |
| 504-895-58041                            | ADEC Drinking Wtr L 261031 Int | .00                          | .00                          | 11,392.00                 | 11,392.00                         | 10,357.00                 |
| Total Debt Service WTR:                  |                                | .00                          | .00                          | 11,392.00                 | 11,392.00                         | 10,357.00                 |
| <b>Transfer to Reserve WTR</b>           |                                |                              |                              |                           |                                   |                           |
| 504-897-57500                            | Transfer to Reserve - WTR      | .00                          | .00                          | 50,000.00                 | 50,000.00                         | 100,000.00                |
| Total Transfer to Reserve WTR:           |                                | .00                          | .00                          | 50,000.00                 | 50,000.00                         | 100,000.00                |
| <b>Interfund Transfers WTR</b>           |                                |                              |                              |                           |                                   |                           |
| 504-902-57404                            | Transfer to Water CIP          | .00                          | .00                          | .00                       | .00                               | .00                       |
| 504-902-57411                            | Perm Fund Replacement - WTR    | .00                          | .00                          | 1,164.00                  | 1,164.00                          | 1,164.00                  |
| Total Interfund Transfers WTR:           |                                | .00                          | .00                          | 1,164.00                  | 1,164.00                          | 1,164.00                  |
| Total Expenditure:                       |                                | .00                          | .00                          | 527,570.00                | 527,570.00                        | 604,500.00                |
| WATER ENTERPRISE FUND Revenue Total:     |                                | .00                          | .00                          | 601,000.00                | 601,000.00                        | 604,500.00                |
| WATER ENTERPRISE FUND Expenditure Total: |                                | .00                          | .00                          | 527,570.00                | 527,570.00                        | 604,500.00                |
| Net Total WATER ENTERPRISE FUND:         |                                | .00                          | .00                          | 73,430.00                 | 73,430.00                         | .00                       |
| Net Grand Totals:                        |                                | .00                          | .00                          | 73,430.00                 | 73,430.00                         | .00                       |

| Account Number                        | Account Title                  | 2008<br>Prior year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Projected | 2011<br>Adopted<br>Budget |
|---------------------------------------|--------------------------------|------------------------------|------------------------------|---------------------------|-----------------------------------|---------------------------|
| <b>Water Projects</b>                 |                                |                              |                              |                           |                                   |                           |
| <b>Revenue</b>                        |                                |                              |                              |                           |                                   |                           |
| 604-300-42150                         | Lake Ave Wtrline Grant 26166   | 8,450.50                     | 18,647.00                    | .00                       | .00                               | 17,680.00                 |
| 604-300-42207                         | Water System Improvements Phas | .00                          | .00                          | .00                       | .00                               | .00                       |
| 604-300-42300                         | Eyak WTP Upgrade Grant         | .00                          | .00                          | .00                       | .00                               | 120,000.00                |
| 604-300-49910                         | DEC LT2 Matching Grant         | .00                          | .00                          | .00                       | .00                               | .00                       |
| 604-300-49990                         | DEC State Grant 26168          | .00                          | .00                          | 150,000.00                | 150,000.00                        | .00                       |
| Total Revenue:                        |                                | 8,450.50                     | 18,647.00                    | 150,000.00                | 150,000.00                        | 137,680.00                |
| <b>Interfund Transfers In</b>         |                                |                              |                              |                           |                                   |                           |
| 604-391-41030                         | Transfer from Water Enterprise | .00                          | 50,000.00                    | 50,000.00                 | 50,000.00                         | 100,000.00                |
| Total Interfund Transfers In:         |                                | .00                          | 50,000.00                    | 50,000.00                 | 50,000.00                         | 100,000.00                |
| Total Revenue:                        |                                | 8,450.50                     | 68,647.00                    | 200,000.00                | 200,000.00                        | 237,680.00                |
| <b>Water Capital Purchases</b>        |                                |                              |                              |                           |                                   |                           |
| 604-420-55030                         | 1/2 Purchase of F150 Super Cab | .00                          | .00                          | 16,000.00                 | 16,000.00                         | .00                       |
| 604-420-55040                         | Backup Generator WTP           | .00                          | 9,260.89                     | .00                       | .00                               | .00                       |
| 604-420-55050                         | Water Tank Clean/Inspect       | .00                          | .00                          | .00                       | .00                               | 9,870.00                  |
| 604-420-55060                         | Leak Detectors                 | .00                          | .00                          | .00                       | .00                               | 15,000.00                 |
| 604-420-55070                         | Heney Creek Bridge Catchment   | .00                          | .00                          | .00                       | .00                               | 15,000.00                 |
| 604-420-55080                         | Line Locators                  | .00                          | .00                          | .00                       | .00                               | 5,000.00                  |
| 604-420-55090                         | Portable Vac Wtr Mn Service    | .00                          | .00                          | .00                       | .00                               | .00                       |
| 604-420-55100                         | Spruce St water main repairs   | .00                          | .00                          | .00                       | .00                               | 10,000.00                 |
| Total Water Capital Purchases:        |                                | .00                          | 9,260.89                     | 16,000.00                 | 16,000.00                         | 54,870.00                 |
| <b>Water System Improvments</b>       |                                |                              |                              |                           |                                   |                           |
| 604-837-59000                         | Administration                 | .00                          | .00                          | .00                       | .00                               | .00                       |
| 604-837-59100                         | Eyak WTP Upgrade               | .00                          | .00                          | .00                       | .00                               | 171,500.00                |
| Total Water System Improvments:       |                                | .00                          | .00                          | .00                       | .00                               | 171,500.00                |
| <b>Exp Lake Ave Wtr Ln Grant \$\$</b> |                                |                              |                              |                           |                                   |                           |
| 604-871-59000                         | Administration                 | .00                          | .00                          | .00                       | .00                               | .00                       |
| 604-871-59010                         | Professional Services          | .00                          | .00                          | .00                       | .00                               | .00                       |
| 604-871-59200                         | LT2 Water Quality Project      | 12,338.00                    | 26,638.66                    | 157,500.00                | 157,500.00                        | 25,180.00                 |
| Total Exp Lake Ave Wtr Ln Grant \$:   |                                | 12,338.00                    | 26,638.66                    | 157,500.00                | 157,500.00                        | 25,180.00                 |
| Total Expenditure:                    |                                | 12,338.00                    | 35,899.57                    | 173,500.00                | 173,500.00                        | 251,550.00                |
| Water Projects Revenue Total:         |                                | 8,450.50                     | 68,647.00                    | 200,000.00                | 200,000.00                        | 237,680.00                |
| Water Projects Expenditure Total:     |                                | 12,338.00                    | 35,899.57                    | 173,500.00                | 173,500.00                        | 251,550.00                |
| Net Total Water Projects:             |                                | 3,887.50-                    | 32,747.43                    | 26,500.00                 | 26,500.00                         | 13,670.00-                |
| Net Grand Totals:                     |                                | 3,887.50-                    | 32,747.43                    | 26,500.00                 | 26,500.00                         | 13,670.00-                |

| Account Number                        | Account Title                  | 2008<br>Prior year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Projected | 2011<br>Adopted<br>Budget |
|---------------------------------------|--------------------------------|------------------------------|------------------------------|---------------------------|-----------------------------------|---------------------------|
| <b>Refuse Enterprise Fund</b>         |                                |                              |                              |                           |                                   |                           |
| <b>Revenue - Operations</b>           |                                |                              |                              |                           |                                   |                           |
| 505-301-46000                         | Refuse Service Charges         | 708,533.69                   | 793,239.46                   | 765,000.00                | 800,000.00                        | 800,000.00                |
| 505-301-46001                         | Refuse Administrative Fee      | 312.93                       | 440.00                       | .00                       | .00                               | 400.00                    |
| 505-301-46010                         | Refuse Recycling Revenue       | .00                          | .00                          | .00                       | .00                               | .00                       |
| Total Revenue - Operations:           |                                | 708,846.62                   | 793,679.46                   | 765,000.00                | 800,000.00                        | 800,400.00                |
| <b>Transfers</b>                      |                                |                              |                              |                           |                                   |                           |
| 505-390-41005                         | Transfer from General Fund     | .00                          | .00                          | .00                       | .00                               | .00                       |
| 505-390-41050                         | Transfer from Equipment Replac | .00                          | .00                          | .00                       | .00                               | .00                       |
| 505-390-41080                         | Transfer from Refuse           | .00                          | .00                          | .00                       | .00                               | .00                       |
| Total Transfers:                      |                                | .00                          | .00                          | .00                       | .00                               | .00                       |
| <b>Other Revenue</b>                  |                                |                              |                              |                           |                                   |                           |
| 505-398-40239                         | Pension State Relief           | 26,600.00                    | 16,787.51                    | .00                       | .00                               | .00                       |
| 505-398-40305                         | PERS NPO Write-Off Revenue     | 53,826.86                    | .00                          | .00                       | .00                               | .00                       |
| 505-398-40325                         | Investment Earnings            | 9,793.10                     | 2,587.75                     | 1,500.00                  | 1,500.00                          | 1,000.00                  |
| 505-398-45050                         | Penalties Paid From Utilities  | 2,305.14                     | .00                          | .00                       | .00                               | 3,500.00                  |
| Total Other Revenue:                  |                                | 92,525.10                    | 14,199.76                    | 1,500.00                  | 1,500.00                          | 4,500.00                  |
| Total Revenue:                        |                                | 801,371.72                   | 807,879.22                   | 766,500.00                | 801,500.00                        | 804,900.00                |
| <b>Refuse Operations Expenditures</b> |                                |                              |                              |                           |                                   |                           |
| 505-400-50000                         | Salaries and Wages             | 209,484.43                   | 183,490.93                   | 216,983.00                | 214,885.00                        | 214,885.00                |
| 505-400-50010                         | OT                             | 2,402.63                     | 2,108.58                     | 6,000.00                  | 6,000.00                          | 6,000.00                  |
| 505-400-50020                         | Temp. Employees                | 9,127.50                     | 23,125.10                    | 16,000.00                 | 16,000.00                         | 16,000.00                 |
| 505-400-50030                         | ON CALL                        | .00                          | .00                          | .00                       | .00                               | .00                       |
| 505-400-50100                         | FICA                           | 10,523.73                    | 15,981.98                    | 18,048.00                 | 18,048.00                         | 18,122.00                 |
| 505-400-50110                         | PERS                           | 67,455.18                    | 56,118.96                    | 48,384.00                 | 48,384.00                         | 48,595.00                 |
| 505-400-50120                         | Health Ins.                    | 52,815.28                    | 73,239.82                    | 74,169.00                 | 74,169.00                         | 83,185.00                 |
| 505-400-50130                         | Compensation Ins.              | 21,929.98                    | 29,624.36                    | 19,653.00                 | 19,653.00                         | 25,110.00                 |
| 505-400-50140                         | ESC                            | 2,384.40                     | 2,676.81                     | 3,189.00                  | 3,189.00                          | 3,189.00                  |
| 505-400-51000                         | Allocated Administrative Costs | 95,076.00                    | 95,076.00                    | 114,975.00                | 114,975.00                        | 120,735.00                |
| 505-400-51010                         | Uniforms/Safety Clothing       | 2,363.07                     | 2,093.34                     | 2,500.00                  | 2,500.00                          | 3,000.00                  |
| 505-400-51020                         | Operating Supplies             | 12,582.52                    | 8,689.04                     | 11,500.00                 | 11,500.00                         | 12,000.00                 |
| 505-400-51030                         | Custodial Supplies             | .00                          | .00                          | .00                       | .00                               | .00                       |
| 505-400-51050                         | Small Tools                    | 2,717.38                     | 2,420.83                     | 2,800.00                  | 2,800.00                          | 2,729.00                  |
| 505-400-52000                         | Communications                 | 3,158.17                     | 2,662.28                     | 2,400.00                  | 2,400.00                          | 2,400.00                  |
| 505-400-52010                         | Water, Sewer & Refuse          | 19,127.12                    | 7,495.16                     | 17,600.00                 | 4,000.00                          | 4,000.00                  |
| 505-400-52030                         | Electricity                    | 2,991.01                     | 14,780.89                    | .00                       | 18,000.00                         | 18,000.00                 |
| 505-400-52040                         | Heating Oil                    | .00                          | 46.95                        | 200.00                    | 200.00                            | 200.00                    |
| 505-400-52070                         | Leases/Rentals                 | .00                          | .00                          | 500.00                    | 500.00                            | 500.00                    |
| 505-400-52120                         | Travel - Car Rental            | .00                          | 202.75                       | 250.00                    | 250.00                            | 250.00                    |
| 505-400-52130                         | Travel - Airfare/Ferry         | .00                          | 386.50                       | 1,000.00                  | 1,000.00                          | 1,000.00                  |
| 505-400-52140                         | Travel - Lodging               | .00                          | 744.68                       | 600.00                    | 600.00                            | 600.00                    |
| 505-400-52150                         | Travel - Per Diem              | .00                          | 300.00                       | 250.00                    | 250.00                            | 250.00                    |
| 505-400-52160                         | Professional Development       | 334.00                       | 700.00                       | 1,000.00                  | 1,000.00                          | 1,000.00                  |
| 505-400-52170                         | Dues & Subscriptions           | 175.00                       | .00                          | 300.00                    | 300.00                            | 300.00                    |
| 505-400-52180                         | Professional Services          | 32,668.75                    | 24,176.65                    | 21,000.00                 | 28,000.00                         | 28,000.00                 |
| 505-400-52190                         | Attorney Fees                  | .00                          | .00                          | .00                       | .00                               | .00                       |
| 505-400-52200                         | License & Fees                 | 2,698.00                     | 2,456.00                     | 2,700.00                  | 2,700.00                          | 2,700.00                  |
| 505-400-52270                         | Legal Printing                 | 590.50                       | 170.50                       | 400.00                    | 400.00                            | 400.00                    |

| Account Number                            | Account Title                  | 2008<br>Prior year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Projected | 2011<br>Adopted<br>Budget |
|---|--------------------------------|------------------------------|------------------------------|---------------------------|-----------------------------------|---------------------------|
| 505-400-52280                             | Billing Cost                   | .00                          | .00                          | .00                       | .00                               | .00                       |
| 505-400-52290                             | Bad Debt Expense               | .00                          | .00                          | .00                       | .00                               | .00                       |
| 505-400-52350                             | Recruitment and Moving         | .00                          | .00                          | .00                       | .00                               | .00                       |
| 505-400-54000                             | Fuel & Lube                    | 35,456.14                    | 24,481.30                    | 33,000.00                 | 28,000.00                         | 28,000.00                 |
| 505-400-54010                             | Vehicle Parts & Repairs        | 12,577.08                    | 11,252.69                    | 12,000.00                 | 12,000.00                         | 12,000.00                 |
| 505-400-54020                             | Repair - Other Equipment       | 5,916.37                     | 12,141.88                    | 10,000.00                 | 10,000.00                         | 10,000.00                 |
| 505-400-54030                             | R & M Buildings                | .00                          | 105.84                       | 5,000.00                  | 5,000.00                          | 5,000.00                  |
| 505-400-54080                             | Boiler Maintenance             | .00                          | .00                          | .00                       | .00                               | .00                       |
| 505-400-55000                             | Other Equipment                | 10,758.10                    | 4,789.38                     | 7,000.00                  | 7,000.00                          | 10,000.00                 |
| 505-400-55010                             | Equipment & Furnishings        | .00                          | .00                          | .00                       | .00                               | .00                       |
| 505-400-55020                             | Other Improvements             | .00                          | .00                          | .00                       | .00                               | .00                       |
| 505-400-56000                             | Insurance                      | .00                          | 10,675.09                    | 16,000.00                 | 10,000.00                         | 10,000.00                 |
| 505-400-57090                             | Interest Expense               | .00                          | 867.00                       | .00                       | .00                               | .00                       |
| Total Refuse Operations Expenditures:     |                                | 615,312.34                   | 613,081.29                   | 665,401.00                | 663,703.00                        | 688,150.00                |
| <b>Other Costs</b>                        |                                |                              |                              |                           |                                   |                           |
| 505-890-55030                             | Landfill Closure Cost Reserved | 50,000.00                    | .00                          | 50,000.00                 | 50,000.00                         | 50,000.00                 |
| 505-890-57500                             | Transfer to Reserve            | .00                          | .00                          | 36,000.00                 | 36,000.00                         | 50,000.00                 |
| Total Other Costs:                        |                                | 50,000.00                    | .00                          | 86,000.00                 | 86,000.00                         | 100,000.00                |
| <b>Debt Service</b>                       |                                |                              |                              |                           |                                   |                           |
| 505-895-58037                             | 2000 GO Bond Interest          | 2,475.00                     | 1,265.00                     | .00                       | .00                               | .00                       |
| 505-895-58038                             | 2005 GO Bonds Principal        | .00                          | .00                          | .00                       | .00                               | .00                       |
| 505-895-58039                             | 2005 GO Bonds Interest         | 16,651.50                    | 15,754.50                    | 15,750.00                 | 15,750.00                         | 14,422.00                 |
| Total Debt Service:                       |                                | 19,126.50                    | 17,019.50                    | 15,750.00                 | 15,750.00                         | 14,422.00                 |
| <b>Interfund Transfers</b>                |                                |                              |                              |                           |                                   |                           |
| 505-901-55024                             | Capital Budget Projects        | .00                          | .00                          | .00                       | .00                               | .00                       |
| 505-901-57080                             | Transfer to Capital Projects   | .00                          | 45,000.00                    | .00                       | .00                               | .00                       |
| 505-901-57410                             | Perm Fund Replacement          | 2,328.00                     | 2,328.00                     | 2,328.00                  | 2,328.00                          | 2,328.00                  |
| Total Interfund Transfers:                |                                | 2,328.00                     | 47,328.00                    | 2,328.00                  | 2,328.00                          | 2,328.00                  |
| Total Expenditure:                        |                                | 686,766.84                   | 677,428.79                   | 769,479.00                | 767,781.00                        | 804,900.00                |
| Refuse Enterprise Fund Revenue Total:     |                                | 801,371.72                   | 807,879.22                   | 766,500.00                | 801,500.00                        | 804,900.00                |
| Refuse Enterprise Fund Expenditure Total: |                                | 686,766.84                   | 677,428.79                   | 769,479.00                | 767,781.00                        | 804,900.00                |
| Net Total Refuse Enterprise Fund:         |                                | 114,604.88                   | 130,450.43                   | 2,979.00-                 | 33,719.00                         | .00                       |
| Net Grand Totals:                         |                                | 114,604.88                   | 130,450.43                   | 2,979.00-                 | 33,719.00                         | .00                       |

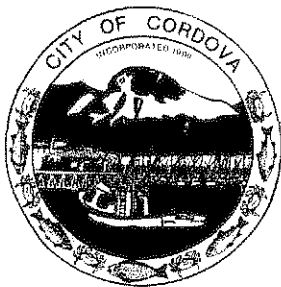
| Account Number                            | Account Title              | 2008<br>Prior year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Projected | 2011<br>Adopted<br>Budget |
|---|----------------------------|------------------------------|------------------------------|---------------------------|-----------------------------------|---------------------------|
| <b>Solid Waste Projects</b>               |                            |                              |                              |                           |                                   |                           |
| <b>Revenue</b>                            |                            |                              |                              |                           |                                   |                           |
| 605-300-40300                             | Interest Income            | .00                          | 3,941.78                     | .00                       | .00                               | .00                       |
| 605-300-41075                             | Transfer from Refuse Fund  | .00                          | .00                          | 86,000.00                 | 86,000.00                         | 100,000.00                |
| 605-300-42095                             | Landfill Reclamation       | .00                          | .00                          | .00                       | .00                               | .00                       |
| Total Revenue:                            |                            | .00                          | 3,941.78                     | 86,000.00                 | 86,000.00                         | 100,000.00                |
| <b>Solid Waste Cell Expansion</b>         |                            |                              |                              |                           |                                   |                           |
| 605-310-41075                             | Transfer From Refuse Fund  | .00                          | 30,000.00                    | .00                       | .00                               | .00                       |
| 605-310-49990                             | State Grant Revenue        | .00                          | .00                          | .00                       | .00                               | 115,000.00                |
| Total Solid Waste Cell Expansion:         |                            | .00                          | 30,000.00                    | .00                       | .00                               | 115,000.00                |
| <b>Baier</b>                              |                            |                              |                              |                           |                                   |                           |
| 605-315-41075                             | Transfer from Refuse Fund  | .00                          | 15,000.00                    | .00                       | .00                               | .00                       |
| 605-315-41080                             | Grant for Bailer Projects  | .00                          | .00                          | .00                       | .00                               | 407,000.00                |
| Total Baier:                              |                            | .00                          | 15,000.00                    | .00                       | .00                               | 407,000.00                |
| <b>Mile 17 Landfill Project</b>           |                            |                              |                              |                           |                                   |                           |
| 605-367-42090                             | Mile 17 Landfill Project   | 372.00                       | .00                          | .00                       | .00                               | .00                       |
| Total Mile 17 Landfill Project:           |                            | 372.00                       | .00                          | .00                       | .00                               | .00                       |
| <b>Transfers In</b>                       |                            |                              |                              |                           |                                   |                           |
| 605-390-41005                             | Transfer from General Fund | .00                          | .00                          | .00                       | .00                               | .00                       |
| Total Transfers In:                       |                            | .00                          | .00                          | .00                       | .00                               | .00                       |
| Total Revenue:                            |                            | 372.00                       | 48,941.78                    | 86,000.00                 | 86,000.00                         | 622,000.00                |
| <b>Solid Waste Cell Expansion</b>         |                            |                              |                              |                           |                                   |                           |
| 605-410-59050                             | Expand Solid Waste Cell    | .00                          | .00                          | 35,000.00                 | 35,000.00                         | 150,000.00                |
| Total Solid Waste Cell Expansion:         |                            | .00                          | .00                          | 35,000.00                 | 35,000.00                         | 150,000.00                |
| <b>Baler</b>                              |                            |                              |                              |                           |                                   |                           |
| 605-415-58800                             | Baler Site Expansion Costs | .00                          | .00                          | .00                       | .00                               | .00                       |
| 605-415-58810                             | Bailer Bagging Machine     | .00                          | .00                          | .00                       | .00                               | 200,000.00                |
| 605-415-58820                             | Bailer Paving              | .00                          | .00                          | .00                       | .00                               | 382,000.00                |
| 605-415-59090                             | Bailer Shop Building       | .00                          | .00                          | .00                       | .00                               | .00                       |
| Total Baler:                              |                            | .00                          | .00                          | .00                       | .00                               | 582,000.00                |
| <b>Landfill Reclamation &amp; Orca Ws</b> |                            |                              |                              |                           |                                   |                           |
| 605-865-59050                             | Materials Purchased        | .00                          | .00                          | .00                       | .00                               | .00                       |
| Total Landfill Reclamation & Orca Ws:     |                            | .00                          | .00                          | .00                       | .00                               | .00                       |
| <b>Mile 17 Landfill Construction</b>      |                            |                              |                              |                           |                                   |                           |
| 605-867-59000                             | Administration             | .00                          | .00                          | .00                       | .00                               | .00                       |
| 605-867-59010                             | Professional Services      | .00                          | .00                          | .00                       | .00                               | .00                       |
| 605-867-59050                             | Materials Purchased        | 530.80                       | .00                          | .00                       | .00                               | .00                       |
| 605-867-59080                             | Equipment Purchased        | .00                          | .00                          | .00                       | .00                               | .00                       |

| Account Number | Account Title                           | 2008<br>Prior year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Projected | 2011<br>Adopted<br>Budget |
|----------------|---|------------------------------|------------------------------|---------------------------|-----------------------------------|---------------------------|
|                | Total Mile 17 Landfill Construction:    | 530.80                       | .00                          | .00                       | .00                               | .00                       |
|                | Total Expenditure:                      | 530.80                       | .00                          | 35,000.00                 | 35,000.00                         | 732,000.00                |
|                | Solid Waste Projects Revenue Total:     | 372.00                       | 48,941.78                    | 86,000.00                 | 86,000.00                         | 622,000.00                |
|                | Solid Waste Projects Expenditure Total: | 530.80                       | .00                          | 35,000.00                 | 35,000.00                         | 732,000.00                |
|                | Net Total Solid Waste Projects:         | 158.80-                      | 48,941.78                    | 51,000.00                 | 51,000.00                         | 110,000.00-               |
|                | Net Grand Totals:                       | 158.80-                      | 48,941.78                    | 51,000.00                 | 51,000.00                         | 110,000.00-               |

| Account Number                       | Account Title                  | 2008<br>Prior year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Projected | 2011<br>Adopted<br>Budget |
|--------------------------------------|--------------------------------|------------------------------|------------------------------|---------------------------|-----------------------------------|---------------------------|
| <b>Odiak Camper Park</b>             |                                |                              |                              |                           |                                   |                           |
| <b>Revenue</b>                       |                                |                              |                              |                           |                                   |                           |
| 506-301-40460                        | Odiak Camper Park Space Fees   | 30,668.13                    | 35,922.04                    | 38,000.00                 | 38,000.00                         | 50,000.00                 |
| Total Revenue:                       |                                | 30,668.13                    | 35,922.04                    | 38,000.00                 | 38,000.00                         | 50,000.00                 |
| <b>Transfers</b>                     |                                |                              |                              |                           |                                   |                           |
| 506-390-41080                        | Transfer from Perm Fund        | .00                          | .00                          | .00                       | .00                               | .00                       |
| Total Transfers:                     |                                | .00                          | .00                          | .00                       | .00                               | .00                       |
| <b>Other Revenue</b>                 |                                |                              |                              |                           |                                   |                           |
| 506-398-40239                        | Pension State Relief           | .00                          | 935.98                       | .00                       | .00                               | .00                       |
| 506-398-40305                        | PERS NPO Write-Off Revenue     | 2,682.09                     | .00                          | .00                       | .00                               | .00                       |
| 506-398-40325                        | Investment Earnings            | .00                          | 175.51                       | .00                       | .00                               | .00                       |
| Total Other Revenue:                 |                                | 2,682.09                     | 760.47                       | .00                       | .00                               | .00                       |
| Total Revenue:                       |                                | 33,350.22                    | 36,682.51                    | 38,000.00                 | 38,000.00                         | 50,000.00                 |
| <b>Odiak Park Expenditures</b>       |                                |                              |                              |                           |                                   |                           |
| 506-400-50000                        | Salaries and Wages             | .00                          | 9,630.00                     | 9,770.00                  | 9,770.00                          | 9,823.00                  |
| 506-400-50010                        | OT                             | .00                          | 135.00                       | 1,000.00                  | 1,000.00                          | 1,000.00                  |
| 506-400-50020                        | Temporary Employees            | .00                          | .00                          | .00                       | .00                               | .00                       |
| 506-400-50100                        | FICA                           | .00                          | 847.02                       | 813.00                    | 813.00                            | 828.00                    |
| 506-400-50110                        | PERS                           | .00                          | 3,128.89                     | 2,338.00                  | 2,338.00                          | 2,381.00                  |
| 506-400-50120                        | Health Ins.                    | .00                          | 1,545.31                     | 1,394.00                  | 1,394.00                          | 1,557.00                  |
| 506-400-50130                        | Compensation Ins.              | .00                          | 523.81                       | 563.00                    | 563.00                            | 554.00                    |
| 506-400-50140                        | ESC                            | .00                          | 175.22                       | 165.00                    | 165.00                            | 146.00                    |
| 506-400-51000                        | Administrative Costs Allocated | .00                          | .00                          | .00                       | .00                               | .00                       |
| 506-400-51020                        | Operating Supplies             | 642.18                       | 32.13                        | 1,000.00                  | 1,000.00                          | 1,000.00                  |
| 506-400-51030                        | Custodial Supplies             | .00                          | .00                          | 1,000.00                  | 1,000.00                          | 1,000.00                  |
| 506-400-52010                        | Water, Sewer & Refuse          | 7,816.51                     | 2,057.65                     | 2,000.00                  | 2,000.00                          | 2,766.00                  |
| 506-400-52030                        | Electricity                    | 141.00                       | 9,849.89                     | 10,000.00                 | 10,000.00                         | 12,000.00                 |
| 506-400-52040                        | Heating Oil                    | 2,952.45                     | 6,561.70                     | 7,000.00                  | 7,000.00                          | 9,500.00                  |
| 506-400-52180                        | Professional Services          | .00                          | .00                          | .00                       | .00                               | .00                       |
| 506-400-52190                        | Attorney Fees                  | .00                          | .00                          | .00                       | .00                               | .00                       |
| 506-400-52280                        | Billing Costs                  | .00                          | .00                          | .00                       | .00                               | .00                       |
| 506-400-54020                        | Repair & Maintenance           | 3,208.77                     | 1,863.46                     | 1,000.00                  | 1,000.00                          | 910.00                    |
| 506-400-54030                        | R & M Buildings                | .00                          | .00                          | .00                       | .00                               | .00                       |
| 506-400-54080                        | Boiler Maintenance             | .00                          | .00                          | 700.00                    | 700.00                            | 700.00                    |
| 506-400-55010                        | Equipment & Furnishings        | .00                          | .00                          | .00                       | .00                               | .00                       |
| 506-400-56000                        | Insurance                      | .00                          | .00                          | 1,834.56                  | 1,835.00                          | 1,835.00                  |
| Total Odiak Park Expenditures:       |                                | 14,760.91                    | 36,350.08                    | 40,577.56                 | 40,578.00                         | 46,000.00                 |
| <b>Interfund Transfers</b>           |                                |                              |                              |                           |                                   |                           |
| 506-901-57410                        | Permanent Fund Replacement     | 4,000.00                     | 4,000.00                     | 4,000.00                  | 4,000.00                          | 4,000.00                  |
| Total Interfund Transfers:           |                                | 4,000.00                     | 4,000.00                     | 4,000.00                  | 4,000.00                          | 4,000.00                  |
| Total Expenditure:                   |                                | 18,760.91                    | 40,350.08                    | 44,577.56                 | 44,578.00                         | 50,000.00                 |
| Odiak Camper Park Revenue Total:     |                                | 33,350.22                    | 36,682.51                    | 38,000.00                 | 38,000.00                         | 50,000.00                 |
| Odiak Camper Park Expenditure Total: |                                | 18,760.91                    | 40,350.08                    | 44,577.56                 | 44,578.00                         | 50,000.00                 |



| Account Number | Account Title                | 2008<br>Prior year<br>Actual | 2009<br>Prior Year<br>Actual | 2010<br>Amended<br>Budget | 2010<br>Current year<br>Projected | 2011<br>Adopted<br>Budget |
|----------------|------------------------------|------------------------------|------------------------------|---------------------------|-----------------------------------|---------------------------|
|                |                              |                              |                              |                           |                                   |                           |
|                | Net Total Odiak Camper Park: | 14,589.31                    | 3,667.57-                    | 6,577.56-                 | 6,578.00-                         | .00                       |
|                | Net Grand Totals:            | 14,589.31                    | 3,667.57-                    | 6,577.56-                 | 6,578.00-                         | .00                       |



City of Cordova  
602 Railroad Ave.  
P.O. Box 1210  
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# CITY OF CORDOVA

## *Office of City Manager*

November 23, 2010

Memo to City Council  
Re: Manager's Contract

At my recent evaluation Council asked to make modifications to my contract, including a salary increase and a one year extension. I have modified the contract to reflect these changes, and I have removed sections no longer applicable, such as the City paying for moving expenses, etc. I also clarified the language concerning severance. Changes can be noted by ~~striketrough~~ and underline. I dated the contract renewal as of the anniversary of my date of hire. That date can be amended if so desired.

Thank you,

Mark Lynch  
City Manager

## EMPLOYMENT AGREEMENT

This Employment Agreement ("AGREEMENT"), dated as of September 23, 2010~~09~~ ("EFFECTIVE DATE"), is between the City of Cordova, Alaska (the "CITY") and Mark Lynch ("MANAGER").

### RECITALS

WHEREAS, the CITY wishes to employ Mark Lynch as City Manager and Mark Lynch has agreed to serve the CITY in the capacity of City Manager, on the terms and conditions herein set forth,

NOW, THEREFORE, in consideration of the foregoing and the mutual promises and covenants set forth in this Agreement, the CITY and MANAGER agree as follows:

### SECTION ONE: DUTIES OF MANAGER

MANAGER shall be employed by CITY as, and hold the title of, "City Manager" of the City of Cordova. MANAGER shall serve at the pleasure of, and report directly to, the City Council of Cordova (the "Council"). MANAGER shall perform all duties and discharge all responsibilities of that position as prescribed by the laws of the State of Alaska, the Charter of the City of Cordova, the Cordova Municipal Code, all as may be amended from time to time, and as established by the Council, from time to time. MANAGER shall maintain residency in the City of Cordova during the entire term of this Agreement.

### SECTION TWO: COMPENSATION OF MANAGER

A. Salary. MANAGER shall receive an annual salary of \$97,~~000~~~~000~~ payable in regular installments at the time other City employees are paid, or as otherwise agreed upon between the parties in writing. All compensation paid to MANAGER shall be subject to required employment deductions, taxes, and contributions. The Council shall review and evaluate MANAGER'S performance and salary annually during the term of this Agreement, in accordance with procedures established by the Council.

B. Benefits. MANAGER shall be entitled to benefits customarily provided to other full-time, permanent, exempt CORDOVA employees including leave, insurance, and PERS participation in accordance with generally applicable policies in effect from time to time, provided that such benefits shall not be reduced during the term of this Agreement.

#### C. Leave.

1. MANAGER shall accrue combined sick and annual leave at the rate of two (2) days per month up to a maximum of 240 hours. Leave may be used as it accrues. MANAGER shall keep the Council apprised of planned absences; and leave exceeding two consecutive weeks in duration must be approved by the Council. Upon employment separation, including expiration of this Agreement, MANAGER shall receive payment for all accrued, unused leave, not to exceed two hundred forty (240) hours total, at

MANAGER'S current rate of pay. Payment of accrued unused leave shall be subject to all deductions, taxes and contributions required by law.

2. MANAGER shall receive regular pay for recognized City holidays as specified in Section 4.48.040 of the Cordova Municipal Code.

**D. Work Related Relocation Expenses.**

~~CITY shall pay reasonable relocation expenses, up to \$14,000, in accordance with the Relocation Reimbursement Agreement, a copy of which is attached and the terms of which are incorporated herein.~~

~~Housing. CITY shall provide and pay up to six (6) months housing expenses for MANAGER as part of relocation expense. The MANAGER will pay utility costs. The CITY will not pay storage costs.~~

~~CITY shall reimburse MANAGER for travel costs from Illinois to Cordova including lodging and fuel; but not per diem.~~

1. City Vehicle. MANAGER shall receive the use of a city vehicle for transportation on city business.
2. Travel, Meetings, and Professional Development. MANAGER shall receive allowance for travel, out-of-town meetings or professional development expenses as authorized by the Council in the budget for each fiscal year, or as may be approved by the Council from time to time.

**SECTION THREE: TERM AND TERMINATION**

A. Term. The term of MANAGER'S employment under this Agreement shall begin on the EFFECTIVE DATE, and unless sooner terminated as provided herein, expire three (3) years from such date., ~~provided that, notwithstanding any provision of this Agreement to the contrary, if MANAGER has not arrived in the City of Cordova on or before September 30, 2009, CITY may terminate this Agreement without any liability whatsoever to MANAGER hereunder. Within five days of MANAGER'S arrival in the City of Cordova, CITY and MANAGER shall execute a written memorandum confirming the date of commencement of the term of MANAGER'S employment under this Agreement, and if no such memorandum is executed, the date of commencement shall be deemed September 30, 2009.~~

B. Termination. MANAGER'S employment under this Agreement is terminable at will and at any time by CITY, without any notice of any kind whatsoever, with or without cause, it being expressly and explicitly understood and agreed by MANAGER that he holds the position of city manager and serves as city manager at the will of the Council. Manager acknowledges that any action by the Council in connection with terminating MANAGER'S employment under this Agreement is not subject to any administrative or grievance procedure, and MANAGER hereby waives the benefit of any right to notice, pre- or post- termination hearing or any other procedure that may now or hereafter apply to any such action by the Council or be available to other city employees. MANAGER shall provide CITY with written notice of his resignation no less than

sixty (60) days prior to the effective date of his resignation or prior to termination of this Agreement. If MANAGER resigns without providing such notice, then MANAGER shall forfeit all benefits which MANAGER otherwise would have been entitled to receive upon resignation under this Agreement, including payment of unused accrued leave.

C. Severance.

1. **The Manager's original date of hire is September 23, 2009.** In the event that CITY terminates MANAGER'S employment under this Agreement without cause within one year of **the Manager's original date of hire**, CITY shall pay MANAGER a lump sum as severance pay, equal to three months salary. Severance Pay will increase as tenure increases; i.e. four months' salary **during the second year** ~~with two years~~ of service; five months' salary **during the third year** ~~with three years~~ of service; **six months' salary during the fourth year of service.**

2. In the event that CITY terminates MANAGER'S employment under this Agreement for cause, or if MANAGER terminates his employment, regardless of cause, then MANAGER shall receive no severance pay from CITY.

3. Any of the following shall constitute "cause" for termination:

a. MANAGER'S failure to satisfactorily perform his duties in accordance with the provisions of this Agreement, or establish or maintain his Cordova residency as required by this Agreement;

b. MANAGER'S failure to obey any lawful directive of the Council;

c. MANAGER'S failure to comply with the Charter of the City of Cordova or with the Cordova Municipal Code;

d. Conduct which the Council reasonably believes reflects adversely on MANAGER'S position as MANAGER or on City, including but not limited to:

- i. acts involving dishonesty;
- ii. fraudulent acts;
- iii. embezzlement; or
- iv. substance abuse;

e. MANAGER'S death; or illness, incapacity or serious health condition that renders MANAGER unable to adequately perform the duties and to discharge the responsibilities contemplated by this Agreement, with or without reasonable accommodation, for more than eight (8) consecutive work weeks. MANAGER expressly waives any statutory right to additional paid or unpaid leave, available under state or federal law governing family leave or disability, acknowledging that the demands and responsibilities of the City Manager position do not permit extended leave beyond eight (8) consecutive weeks. Without waiver of this

limitation, the CITY reserves the right, at the Manager's request and at the CITY'S exclusive option, to continue benefits or payroll status for Manager, despite the CITY'S replacement of the Manager or termination of any statutory reinstatement right, for any period of time that would otherwise be available for leave qualified under state or federal family leave acts, not to exceed 18 weeks total.

4. If the voters of the CITY approve an amendment to the Charter of the City of Cordova that has the effect of abolishing the office of City Manager, MANAGER'S employment shall be treated as terminated without cause as of the effective date of the Charter amendment, and MANAGER shall be entitled to severance pay for a termination without cause as provided in this Agreement; provided, however, that MANAGER shall not be entitled to severance pay if CITY offers MANAGER immediate reemployment within 30 days after the effective date of the Charter amendment in another CITY position with pay and benefits at least equal to the pay and benefits received by MANAGER immediately before the effective date of the Charter amendment.

#### SECTION FOUR: OTHER EMPLOYMENT

It is recognized that MANAGER must devote a great deal of time outside normal office hours to business of the City. Normal work hours in a regular workweek hereunder shall be construed to mean Monday through Friday, an 8-hour period between 7:00 a.m. and 6:00 p.m. MANAGER shall not take nor undertake employment or self-employment with any other person or entity, without prior approval of the City Council.

#### SECTION FIVE: INDEMNIFICATION BY CITY

The CITY shall indemnify, hold harmless and defend MANAGER against all claims and liability which may result from any claim, action or suit by person based upon alleged injury to or death of a person or alleged loss of or damage to property that may occur or that may be alleged to have been caused by MANAGER in the course of performance of his official duties during the duration of his employment with CITY under this Agreement, provided, however, that CITY shall not be obliged to indemnify, hold harmless or defend MANAGER against any such claim that was caused by MANAGER while acting outside the course of performing his official duties, or from any false, deceptive, dishonest or criminal act or omission under the laws and regulations of the United States of America, the State of Alaska and/or any political subdivision thereof

#### SECTION SIX: GENERAL PROVISIONS

Any controversy or claim arising out of or related to this Agreement or the breach thereof shall be governed by the laws of the State of Alaska, and the City of Cordova, Alaska, and the venue for any legal proceedings thereon shall be the Superior Court for the State of Alaska, Third Judicial District, at Cordova, Alaska.

This Agreement supersedes all prior oral or written agreements, if any, between MANAGER and CITY, and constitutes the entire agreement between MANAGER and CITY and approved by the Council.

IN WITNESS WHEREOF the City of Cordova has caused this Agreement to be signed and executed on its behalf by its Mayor, and duly attested by its City Clerk, and Mark Lynch has signed and executed this Agreement for and on behalf of himself, both in duplicate, as of the day and year first above written.

CITY OF CORDOVA

CITY MANAGER

---

James Kallander, Mayor

---

Mark Lynch, City Manager

ATTEST:

---

Susan Bourgeois, City Clerk



## **CORDOVA SCHOOL DISTRICT**

PO Box 140 \* 100 Fisherman Avenue  
Cordova, Alaska 99574-0140  
(907) 424-3265 \* FAX (907) 424-3271

Cordova Jr/Sr High School  
(907) 424-3266  
FAX (907) 424-5215

Mt. Eccles Elementary  
(907) 424-3236  
FAX (907) 424-3117

**TO: Cordova City Council**  
**RE: Replacement costs for District Modular**  
**DATE: November 19, 2010**  
**FROM: Jim**

Per the council's request I have researched the replacement costs of the District Office Modular.

The current size of the District Office Modular is 2000 sq ft. I have attached a detailed projection for "Renewal and Replacement" that EED utilizes when monitoring the facilities across the state. It projects costs associated with replacement as compared to the expected lifespan of the building. Overall replacement costs of the district office (per EED) are projected to be \$1,030,533. Please refer to attached schedule.

Stick built construction of a similar sized building is projected to cost \$200 per sq ft as a minimum. With state support of 60% reimbursement this places the costs as follows on a \$500,000 building:

2,000 square foot building @ \$250 per square foot

\$500,000 x 60% = \$300,000.....State's support

\$500,000 x 40% = \$200,000.....City support

A "shell" modular runs at approximately \$100 per sq ft (shipping/set up costs additional). It does not include the necessary customizing required for classroom readiness. This type of pricing reflects a literal temporary setting...not anticipated for long-term usage. That said, there are used modulares available that may reflect a variation of costs. A "shell" modular will take considerable time modifying it to meet our needs (walls/lighting/student areas/bathrooms). Anything over 1,000 sq ft needs to be sprinkled (fire suppression). Materials alone are projected to run approximately \$55 per sq ft of construction for a modular.

In order to qualify for Debt Reimbursement the project expenses must exceed \$200,000. If the modular unit is intended to be permanent, EED (by statute) must give prior approval.

Will the city ask for additional bonding support? If so, I need to begin immediate conversations with EED regarding the necessary paperwork that will support our request for our application.

Timing for replacement...I'd like to see this building available for students August 1, 2011.



Renewal and Replacement Schedule - Cordova District Administration Building

| CIP FY 2011                     |  | Building System Appraisal (List taken from Appendix A of EED Preventive Maintenance Handbook) |                     |            | Current Dollar Value of Systems/Components that require Renewal or Replacement during Year (in thousands of dollars) |        |        |        |        |        | Deferred Project | Attach Survey if included in CIP | Total Costs by System (in dollars) |
|---------------------------------|--|---|---------------------|------------|--|--------|--------|--------|--------|--------|------------------|----------------------------------|------------------------------------|
| Facility or Building            | System                                   | Year Installed  | Remaining Life Span | Year req'd | Year 1   | Year 2 | Year 3 | Year 4 | Year 5 | Year 6 |                  |                                  |                                    |
| Name and/or Number              | Site Improvements                        |   |                     |            |  |        |        |        |        |        |                  |                                  |                                    |
| EED # 12000001                  | Site Utilities                           |   |                     |            |  |        |        |        |        |        |                  |                                  |                                    |
| Dist. # Cordova                 | Foundation/Substruct.                    | 1975  | 14                  | 2025       | 2011   |        |        |        |        |        |                  |                                  | \$ 105,630                         |
| 393.33 per sq. ft.              | Superstructure                           | 1975  | 14                  | 2025       |  |        |        |        |        |        |                  |                                  | \$ 140,462                         |
| Gross Square Footage 2,620      | Exterior Wall System                     | 1975  | -11                 | 2000       | 94   |        |        |        |        |        | X                |                                  | \$ 93,727                          |
|                                 | Exterior Windows                         | 2010  | 30                  | 2041       |  |        |        |        |        |        |                  |                                  | \$ 24,784                          |
|                                 | Exterior Doors                           | 1975  | -16                 | 1995       | 5  |        |        |        |        |        | X                |                                  | \$ 4,943                           |
|                                 | Roof Systems                             | 2009  | 19                  | 2030       |  |        |        |        |        |        |                  |                                  | \$ 47,817                          |
|                                 | Interior Partitions                      | 1975  | 14                  | 2025       |  |        |        |        |        |        |                  |                                  | \$ 54,258                          |
| Number of Stories 1             | Interior Doors                           | 1975  | -6                  | 2005       | 17   |        |        |        |        |        | X                |                                  | \$ 16,816                          |
|                                 | Interior Floor Finishes                  | 2002  | 6                   | 2017       |  |        |        |        |        | 56     |                  |                                  | \$ 56,164                          |
|                                 | Interior Wall Finishes                   | 1975  | -11                 | 2000       | 21   |        |        |        |        |        | X                |                                  | \$ 21,371                          |
|                                 | Interior Ceiling Finishes                | 1975  | -11                 | 2000       | 36   |        |        |        |        |        | X                |                                  | \$ 35,895                          |
|                                 | Specialties                              | 1975  | 4                   | 2015       |  |        |        | 27     |        |        |                  |                                  | \$ 27,444                          |
|                                 | Conveying Systems                        |   |                     |            |  |        |        |        |        |        |                  |                                  |                                    |
|                                 | Plumbing piping                          | 1975  | -6                  | 2005       | 36   |        |        |        |        |        | X                |                                  | \$ 36,069                          |
|                                 | Plumbing Fixtures                        | 1975  | -6                  | 2005       | 18   |        |        |        |        |        | X                |                                  | \$ 17,674                          |
|                                 | Fire Protect./Suppres.                   |   |                     |            |  |        |        |        |        |        |                  |                                  |                                    |
| Orig/perm                       | HVAC Distribution                        | 1975  | 4                   | 2015       |  |        |        | 52     |        |        |                  |                                  | \$ 52,042                          |
|                                 | HVAC Equipment                           | 1975  | -6                  | 2005       | 118  |        |        |        |        |        | X                |                                  | \$ 117,790                         |
|                                 | HVAC Controls                            | 1975  | -16                 | 1995       | 22   |        |        |        |        |        | X                |                                  | \$ 22,156                          |
|                                 | Electrical Serv./Gen.                    | 1975  | 4                   | 2015       |  |        |        | 21     |        |        |                  |                                  | \$ 20,971                          |
|                                 | Electrical Distribution                  | 1975  | 14                  | 2025       |  |        |        |        |        |        |                  |                                  | \$ 25,197                          |
|                                 | Electrical Lighting                      | 1975  | -11                 | 2000       | 58   |        |        |        |        |        | X                |                                  | \$ 57,607                          |
|                                 | Special Electrical Equip and Furnishings | 1975  | -21                 | 1990       | 25   |        |        |        |        |        | X                |                                  | \$ 25,300                          |
| Facility Cost Index 0.000506484 | Totals                                   |   |                     |            | 449  | -      | -      | 100    | -      | 56     | \$ 605,969       |                                  | Six Year Total                     |

C:\Documents and Settings\wreedy.BIZMNGRM\Documents\Maintenance\Copy of Renew-ReplaceSchedule FY11.xls\Renew-Replace Schedule



City of Cordova  
602 Railroad Ave.  
P.O. Box 1210  
Cordova, Alaska 99574  
Phone: (907) 424-6200  
Fax: (907) 424-6000  
Email: [citymanager@cityofcordova.net](mailto:citymanager@cityofcordova.net)  
Web: [www.cityofcordova.net](http://www.cityofcordova.net)

# CITY OF CORDOVA

## *Office of City Manager*

November 23, 2010

Memo to City Council  
Re: Bourgeois Utility Dispute

I am enclosing the letter sent on September 1, 2010 by acting manager Cathy Sherman in response to this, which occurred while I was on vacation. Also included are a letter received from Mr. Bourgeois on October 13, 2010, and my response sent October 21, 2010. This involves an incident where a local resident called out our City crew on a holiday weekend. This involves a significant cost to the City, and in turn to the Water/Sewer enterprise fund, and ultimately to each user of the utility if the party requesting the service is not charged. It is the policy of the City to bill for these call-outs at a predetermined rate which is established each year by Council during preparation of the City's Fee Schedule. Mr. Bourgeois was charged the rate as established by Council on the 2010 Fee Schedule for the number of hours that City crews were on the clock for this job.

Mr. Bourgeois had scheduled a meeting with me on November 9, 2010, that he was later unable to attend. Due to multiple scheduling conflicts, and my being gone last week to AML, I have not been able to meet with him in person. However, my reasoning remains the same as stated in my letter dated October 21, 2010 where I addressed each of Mr. Bourgeois' disputes.

Thank you,

Mark Lynch  
City Manager

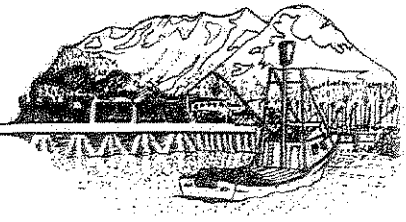
**| 14.04.100 - Billing errors and disputes.**

- A.** The city will correct any utility billing error which it discovers or of which it is given notice not later than the end of the third billing period after the billing period in which the error occurred. The city shall refund any resulting overpayment to the customer, and bill the customer for any resulting underpayment.
- B.** A customer may contest the amount of any utility service charge not later than the end of the third billing period after the billing period for which the contested amount was charged, by written notice to the city manager identifying the bill on which the contested amount appeared, stating the amount that is contested, and stating the reasons why the customer believes the contested amount to be in error. The city manager shall respond to a timely notice contesting a utility charge within ten working days after receiving the notice. A customer that is dissatisfied with the city manager's response may submit the matter to the city council at its next regular meeting occurring at least ten working days after the date of the city manager's response. The decision of the city council on a disputed utility charge shall be final.

**(Ord. No. 1042, § 2, 5-20-2009)**

# CITY OF CORDOVA

---



Chris and Susan Bourgeois  
PO Box 1945  
Cordova, AK 99574

September 1, 2010

Dear Chris and Susan,

Thanks for contacting me regarding the bill you received for the call-out you made to the City of Cordova requesting the services of our Water and Sewer personnel on May 30 and May 31, 2010.

These are legitimate charges incurred by the City for the call-out. The work you were doing around the foundation of your house on Vina Young required a locate for the water main on your property. The crew responded with a sump pump and valve box for you. The call out was made on a Sunday and Monday which also happened to be a holiday weekend resulting in 12 hours of staff overtime.

While it is unfortunate that the event took place on a holiday weekend, the services provided by the City and the fees charged to you are justified. It's important to understand the services provided by the City are just like those of a business and necessary to the successful operation of our community.

We would be happy to answer any additional questions you might have regarding this issue.

Sincerely,

Cathy Sherman  
Acting City Manager (Till 9-6-2010)

CC: Tom Cohenour, Director of Public Works  
Mark Lynch, City Manager

October 13, 2010

RECEIVED  
OCT 13 2010  
City of Cordova

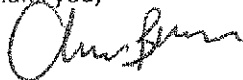
Mark Lynch, City Manager  
City of Cordova  
PO Box 1210  
Cordova, AK 99574

Mr. Lynch,

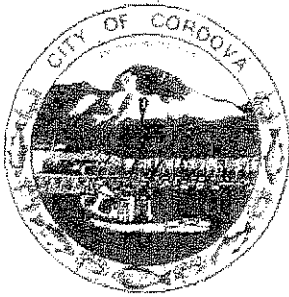
I am in receipt of a City bill which I am disputing as per *Cordova Municipal Code 14.04.100 Billing errors and disputes*. I have been billed 12 man hours at \$89/ hr for a call out on May 30 and 31.

I am disputing the number of hours that the crew was there actually working to assist me. I am disputing the need for there to be two of them there at a time. I am disputing the fact that they never once mentioned that I was being billed for their time as they sat there and were of very little assistance. Lastly, I am disputing the fact that this bill is addressed to Chris & Susan Bourgeois. I am certain that the utility bill at 1001 Alder Way is in my name only (Chris Bourgeois). My wife is in a precarious spot due to her employment by the City and her need to continue to work side by side with the people involved. I do not want her involved – I am not at all happy with the fact that Malvin Fajardo hand delivered a shut-off notice to her at her office in City Hall on October 12, 2010. The utility bill is in **MY** name and I would like to handle this personally so as not to involve Susan in any way. I will not be back to Cordova for a few more weeks. I ask that you hold-off on shutting the water off to 1001 Alder Way until you and I can have a discussion about this bill. Ideally, I would like a meeting with Tom, Malvin, you, James Dundas and myself so we can get this worked out.

Thank you,



Chris Bourgeois



City of Cordova  
602 Railroad Ave.  
P.O. Box 1210  
Cordova, Alaska 99574  
Phone: (907) 424-6200  
Fax: (907) 424-6000  
Email: [citymanager@cityofcordova.net](mailto:citymanager@cityofcordova.net)  
Web: [www.cityofcordova.net](http://www.cityofcordova.net)

# CITY OF CORDOVA

## Office of City Manager

October 21, 2010

Chris Bourgeois  
P.O. Box 1945  
Cordova, AK 99574

Mr. Bourgeois,

I received your letter on October 13, 2010 concerning your appeal of special utility charges as allowed by City Code 14.04.100(B). I have reviewed your case and I am sending this letter as a response to your appeal within the 10 working day limit established in that same section of Code.

In your letter you state several disputes, so I will address each:

First, you dispute the number of hours the crew was there working. City records show that the crew was working on your project for a total of twelve (12) man hours. Call out time includes mobilization, on site work, time to retrieve tools and equipment necessary to the job, and demobilization time. This job was billed exactly as all of our emergency call outs are billed for residents of Cordova.

Your second dispute concerns the need for two City employees to be present. The City has a standard procedure for emergency locates, and under perfect conditions it may be possible for a single employee to be able to find a line. In your case it was a difficult locate that required an additional employee.

Next you dispute that you were not told that you would be billed for the service that you requested. The City of Cordova establishes rates for utility services annually by action of City Council. That rate schedule is made public record during the public approval process for fees, which involves two readings of the Resolution at City Council meetings and a Public Hearing. This is the process by which municipalities all across Alaska establish and notify the public of their rates for services.

Finally, you dispute the way the billing and disconnect notice were handled. It was the intent of City staff to simply make sure the notice was received by the owner of the property, and to avoid any unnecessary disruption to the tenants of the property. My staff tells me they were aware that you were out of town, and were trying to handle the situation in a courteous manner. However, since I strive to be cognizant of the wishes of our customers, I have instructed my staff that in the future all bills will be sent/delivered strictly in your name.

I can meet with you concerning this matter if you would like, but I am not prepared to make exceptions to our billing policy in this instance. Since I have been in Cordova as City Manager I have made it a top priority to treat all residents equally and fairly. Fairness to all our residents dictates that I enforce our City fee schedule, since not doing so would place an unfair burden on utility customers as a whole.

As a result of your concerns I am prepared to allow you until November 21, 2010 (30 days from the date of this letter) to pay the outstanding amount due. I appreciate your understanding in this matter.

Thank you,

Mark Lynch  
City Manager

## CALENDAR

### DECEMBER

12/01      PUB HNG  
             REG MTG

12/15      PUB HNG  
             REG MTG

### JANUARY

01/05      PUB HNG  
             REG MTG

01/19      PUB HNG  
             REG MTG

### FEBRUARY

02/02      PUB HNG  
             REG MTG

02/16      PUB HNG  
             REG MTG

## **PENDING AGENDA**

### **DECEMBER 8 – FEMA TRAINING FOR COUNCIL 6 – 10 PM**

#### **Committees:**

Cordova Center Committee: Tim Joyce, Sylvia Lange, VACANCY, Darrel Olsen, Larue Barnes, VACANCY, Valerie Covell, David Roemhildt, Dan Logan, Nancy Bird, and Cathy Sherman

Fisheries Advisory Committee: David Reggiani, PWSAC; Ken Roemhildt, Seafood Sales; Jim Holley, AML; Torie Baker, Marine Advisory Program Coordinator; VACANCY; and Brian Marston, ADF&G

Cordova Trails Committee: Elizabeth Senechal, Phil Hess, Jim Kallander, Toni Godes, and David Zastrow



# December 2010

| Sun | Mon | Tue | Wed  | Thu | Fri   | Sat |
|-----|-----|-----|--|-----|---|-----|
|     |     |     | 1<br>7:00 pub lng<br>7:30 reg mtg          | 2   | 3   | 4   |
| 5   | 6   | 7   | 8<br>FEMA training for<br>Council 6-10 pm  | 9   | 10  | 11  |
| 12  | 13  | 14  | 15<br>7:15 pub lng (maybe)<br>7:30 reg mtg | 16  | 17  | 18  |
| 19  | 20  | 21  | 22   | 23  | 24<br>City Hall Offices<br>Closed - Christmas<br>Holiday  | 25  |
| 26  | 27  | 28  | 29   | 30  | 31<br>City Hall Offices<br>Closed - New Year's<br>Holiday |     |

# January 2011

|    | Sun | Mon | Tue | Wed  | Thu | Fri | Sat |
|----|-----|-----|-----|--|-----|-----|-----|
|    |     |     |     |  |     |     | 1   |
| 2  |     | 3   | 4   | 5<br>7:15 pub hng (maybe)<br>7:30 reg mtg  | 6   | 7   | 8   |
| 9  |     | 10  | 11  | 12   | 13  | 14  | 15  |
| 16 |     | 17  | 18  | 19<br>7:15 pub hng (maybe)<br>7:30 reg mtg | 20  | 21  | 22  |
| 23 |     | 24  | 25  | 26   | 27  | 28  | 29  |
| 30 |     | 31  |     |  |     |     |     |

# February 2011

| Sun | Mon | Tue | Wed  | Thu | Fri | Sat |
|-----|-----|-----|--|-----|-----|-----|
|     |     | 1   | 2<br>7:15 pub lng (maybe)<br>7:30 reg mtg  | 3   | 4   | 5   |
| 6   | 7   | 8   | 9  | 10  | 11  | 12  |
| 13  | 14  | 15  | 16<br>7:15 pub lng (maybe)<br>7:30 reg mtg | 17  | 18  | 19  |
| 20  | 21  | 22  | 23   | 24  | 25  | 26  |
| 27  | 28  |     |  |     |     |     |
| 145 |     |     |  |     |     |     |