#### <u>Mayor</u> Clay Kon

Clay Koplin

### **Council Members**

Tom Bailer Cathy Sherman Jeff Guard Melina Meyer Anne Schaefer David Allison David Glasen

### City Manager Helen Howarth

<u>City Clerk</u> Susan Bourgeois

Deputy Clerk Tina Hammer

<u>Student Council</u>

vacant

# City Council Work Session November 18, 2020 @ 6:00 pm Cordova Center Community Rooms <u>Agenda</u>

## A. Call to order

# B. Roll call

Mayor Clay Koplin, Council members Tom Bailer, Cathy Sherman, Jeff Guard, Melina Meyer, Anne Schaefer, David Allison, and David Glasen

# C. Work Session topics

# D. Adjournment

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Full City Council agendas and packets available online at <u>www.cityofcordova.net</u>

### BUDGET MEMO: November 16, 2020

TO: Mayor and City Council

FROM: Ken Fay, Finance Director

### RE: October results and the 2021 budget gap

We continue the 2021 budget discussion with major revenue issues. Specifically, we know of three half-million plus reductions that the city has no control over and anticipate more issues.

- Lowered sales taxes (Covid-19 related)
- 45% lower raw fish tax due to poor 2020 catch
- No school bond debt reimbursement (\$926K in FY19, \$75k/FY20,\$0/FY21)

The city can weather each of these individually but taken together they present an overwhelming situation that leaves the question of how to provide City services with that large a revenue reduction. The possibility exists that addition CARES funds will be distributed in FY21 but without confirmation we must budget conservatively.

In an earlier session, we had presented a budget with either a **\$1.3M** (the flat) or a **\$1.9M** (the department head) gap in the general operating fund between next year's revenues and expenses. We assumed no erosion of our total sales tax revenue this year or next and we presented a roadmap to a balanced budget.

Unfortunately, upon further analysis, it was discovered that the set- up of the ½% raw fish tax dedicated to the harbor was incorrect. We credited the **\$321k** collected to the general fund not the harbor fund. In addition, after digging deeper we must prudently assume other lower revenues. These two adjustments further erode our revenue projections for FY2020 by **\$500k** in addition to lowering next year's expected revenues by the same amount. We are budgeting FY21 expected revenues at **\$9.5M** compared to **\$11.4M** in FY20.

- <u>Exhibit I</u> presents actual results as of 10/31/2020 for the general fund as well as the other funds along with current UBS balances.
- <u>Exhibit II</u> is the projection of 12/31/2020 results for the general fund. The anticipated shortfall is **\$540k** (with assignment of CARE's funds to public safety expenses that number will be \$0)
- <u>Exhibit III</u> is the revised draft FY21 budget with lowered revenues as well as adjusted expenses presenting a deficit of **\$1.48M**.

Management suggestions to address the FY21 shortfall for Council consideration include:

- CARES funding for 1<sup>st</sup> responders and IMT carryover \$150k
- CEC funding the 2<sup>nd</sup> St match (deferment of City match) \$140k
- Misc general fund reductions hiring, travel and prof. dev. \$110k
- Permanent Fund allocation Council indicated this possibility
  \$900k

These adjustments total \$1.3M leave a remaining shortfall of **\$180k**. Management looks to council for guidance on closing this gap.

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#### CITY OF CORDOVA FUND SUMMARY FOR THE 10 MONTHS ENDING OCTOBER 31, 2020

#### GENERAL FUND

NUM      VID ACTUAL      YTD ACTUAL      YTD YTD ACTUAL      VARIANCE TO LASTYEAR      %      BUDGE BUDGE      YTD BURGE TO BUDGE        TAKES      REVENUE		GENERAL FUND								
ACTUAL      ACTUAL      YTD ACTUAL      TO LAST YEAR      %      BUDGET      TO BUDGET      %        REVENUE      7AXES      2,506,400      5,806,771      5,806,802,902,902,902,902,902,902,902,902,902,9		40/04/00	VTD	40/04/40				YTD		
Revenue      2.506 400      5.866,822      (16,051)      0.0      6.831,957      (981,186)      86        CICENSES & PERMITS      156      200      20,217      (19,927)      1      20,600      (20,310)      1        CHERGOVERNMENTAL      -      935,905      2,452,259      (15,163,555)      38      2,332,166      (14,162,261)      40        LAW ENFORCEMENT      1,226      114,085      201,124      (87,039)      73      15,229      (201,843)      36        D. M. V.      9,680      46,212      59,061      (12,849)      76      60,700      (14,48)      76        PLANINIG DEPARTMENT REVENUE      2069      3,180      5,624      (24,43)      57      315,000      (33,300)      38        SALE OF PROPERTY      360      2,210      3150      (940)      -      120000      (10,044)      44        SALE OF PROPERTY      366,220      11,321,214      (3,295,547)      71      11,406,766      (3,381,098)      70        CITY COURCL      2,262      6,255      17,001      100      2,453,412						0/	DUDOFT		0/	
TAKES      2,506,409      5,807,71      6,866,822      (19,071)      100      6,831,857      (981,186)      86        UCHONES & PERMITS      16,84      239,902      2,482,289      (1,516,355)      38      2,382,166      (1,418,281)      40        LEASES & RENTS      16,84      243,992      2,499,50      (1,516,355)      38      2,382,166      (1,418,281)      40        LANNING DEPARTIMENT REVENUE      9,680      46,212      59,061      (12,840)      37      60,0700      (14,48)      76        POOL REVENUE      9,861      1,800      3,582      104,375      -      12,000      (9,700)      18        INTERFUND RANSFERS IN      49,720      635,203      1,348,678      (17,3475)      -      73,463      (89,793)      16        CITY COUNCIL      2,606,759      8,025,667      11,321,214      (3,295,577)      71      1,406,766      (3,381,098)      70        CITY COUNCIL      2,2642      6,266      17,061      108,362      29,396      49,970      84        CITY COUNCIL      2,2647      22,403      <		ACTUAL	ACTUAL	YID ACTUAL	TO LAST YEAR	%	BUDGET	TO BUDGET	%	
TAKES      2,506,409      5,807,71      6,866,822      (19,071)      100      6,831,857      (981,186)      86        UCHONES & PERMITS      16,84      239,902      2,482,289      (1,516,355)      38      2,382,166      (1,418,281)      40        LEASES & RENTS      16,84      243,992      2,499,50      (1,516,355)      38      2,382,166      (1,418,281)      40        LANNING DEPARTIMENT REVENUE      9,680      46,212      59,061      (12,840)      37      60,0700      (14,48)      76        POOL REVENUE      9,861      1,800      3,582      104,375      -      12,000      (9,700)      18        INTERFUND RANSFERS IN      49,720      635,203      1,348,678      (17,3475)      -      73,463      (89,793)      16        CITY COUNCIL      2,606,759      8,025,667      11,321,214      (3,295,577)      71      1,406,766      (3,381,098)      70        CITY COUNCIL      2,2642      6,266      17,061      108,362      29,396      49,970      84        CITY COUNCIL      2,2647      22,403      <	REVENUE									
LICENSES & PERMITS 1200 (2014) 1000 (2014)		2 506 409	5 850 771	5 866 822	(16.051)	100	6 831 957	(981 186)	86	
OTHER GOVERNMENTAL      -      936,905      2.462,259      (1,516,356)      38      2.352,166      (1,416,221)      (60,208)      83        LAW ENFORCEMENT      1,226      114,065      201,114      (87,039)      67      315,629      (201,443)      86        D. M. V      9,680      442,12      59,061      (12,249)      78      60,700      (14,488)      76        PLANINING DEPT REVENUE      209      3,180      5,624      (24,302)      37      15,500      (10,320)      24        RECREATION DEPT REVENUE      1,687      24,956      67,982      (43,026)      37      90,500      (65,544)      28        SALE OF FROPERTY      360      -2,101      3,150      (10,415,34)      44      67      11,321,214      (329,547)      71      11,406,766      (3381,098)      70        STATE DEBT SERVICE REIMBURSMEN      -      75,138      827,243      (17,051      10,250      3,994      61        CITY COUNCIL      2,262      6,256      17,061      10,805      37      10,250      3,994      61      71 </td <td></td> <td></td> <td></td> <td></td> <td>· · · · ·</td> <td></td> <td></td> <td></td> <td></td>					· · · · ·					
LEASES & RENTS      16,664      243,962      249,951      (5,959)      98      294,200      (60,208)      83        D. M. V.      9,680      46,212      59,061      (12,443)      75      135,922      (201,843)      36        D. M. V.      9,680      46,212      59,061      (12,443)      75      135,000      (14,488)      76        PLANING DEPARTMENT REVENUE      9,680      42,120      59,061      (12,443)      57      10,0500      (23,320)      38        SALE OF PROPERTY      366      2,210      3,180      542      104      37,500      (23,320)      18        INTER FLVIND TANSFERS IN      49,720      632,203      1,348,678      (713,475)      -      74,463      (19,444)      64        STATE DEBT SERVICE REIMBURSMEN      -      75,138      827,443      (752,705)      9      463,071      (33,733)      16        CITY COUNCIL      2,282      6,256      17,061      10,805      37      10,225,012      62,503      79      12,0210      79,944      61      109      2,803,94				,	· · · · ·		,	· · · · ·		
LAW ENFORCEMENT      12.26      114.065      201 1/2      (87.03)      57      315.292      (20.143)      36        D. M.V.      9.680      42.12      59.061      (12.849)      76      60.700      (14.488)      76        PLANNING DEPARTNENT REVENUE      209      3.180      5.624      (12.849)      76      60.700      (14.488)      76        POL REVENUE      396      1.4180      13.588      592      104      37.500      (13.302)      24        INTERFUND TRANSFERS IN      396.0      2.210      3.150      (19.01)      -      12.000      (19.707)      18        STATE DEBT SERVICE REIMBURSMEN      -      75.138      8027.643      (125.569)      39      160.000      (100.454)      44        CITY COUNCIL      2.606.759      8.025.667      11.321.214      (3.295.547)      71      1.406.766      (3.381.098)      70        CITY COUNCIL      2.8447      223.403      223.230      (173)      100      283.612      60.210      79        CITY COUNCIL      2.8447      223.403      23.2404<				, ,			, ,			
D. M. V.      9,680      42,212      59,061      (12,449)      78      60,700      (14,486)      76        PLANNIK DEPRATMENT REVENUE      1,667      24,956      67,992      (43,026)      37      70,500      (65,544)      28        POOL REVENUE      986      1,4180      13,588      592      (44,026)      37      73,500      (63,202)      24        SALE OF PROPERTY      3860      2,210      3,150      (713,475)      -      734,643      (99,441)      66        OTHER REVENUE      19,653      75,546      243,957      12,200      (10,04,44)      44        STATE DEBT SERVICE REIMBURSMEN      -      75,138      827,643      (752,705)      9      463,071      (387,933)      16        CITY COURCIL      2,262      6,256      11,321,214      (3,295,547)      71      11,406,766      (3,381,098)      70        CITY COURCIL      2,262      6,256      17,061      10,805      37      10,250      3,994      61        CITY CLERK      2,840      259,420      233,904      233,904										
PLANNING DEPARTMENT REVENUE      209      3.180      5.624      (2.433)      57      13.500      (10.320)      24        POOL REVENUE      1667      24.956      67.982      (14.3026)      37      90.500      (65.44)      28        POOL REVENUE      366      2.210      3.150      (940)      -      724.431      (97.44)      186        INTERFUND TRANSFERS IN      49.720      633.203      1.346.678      (713.475)      -      734.434      (99.44)      186        STATE DEBT SERVICE REIMBURSMEN      -      75.138      827.843      (752.705)      9      433.010      (33.91.098)      70        EXPENDITURES        CITY COUNCIL      2.862      6.266      17.061      10.085      37      10.250      3.994      61        CITY COUNCIL      2.840      239.462      233.046      23.620      22      309.396      49.970      84        CITY COUNCIL      2.840      239.426      233.046      23.620      22      309.396      49.970      84        PLANING DEPARTMENT EXPENSE      1		,	· · · · · · · · · · · · · · · · · · ·	,	· · · · ·		,			
EECREATION DEPT REVENUE      1.667      24.956      67.982      (#3.026)      37      90.500      (#5.544)      28        POOL REVENUE      986      14.180      13.588      592      104      37.500      (#3.200)      38        OTHER REVENUE      3150      (#3.078)      (713.475)      -      724.643      (199.441)      86        OTHER REVENUE      19.653      79.546      204.915      39      180.000      (100.454)      44        STATE DEBT SERVICE REIMBURSMEN      -      75.138      827.843      (752.705)      9      483.071      (387.933)      16        CITY COUNCI      2.606.759      8.025.667      11.321.214      (3.295.547)      71      11.406.766      (3.381.098)      70        CITY COUNCIL      2.626      6.256      17.061      10.805      37      10.250      3.994      61        CITY COUNCIL      2.8447      223.403      223.230      (173)      100      223.612      60.210      79        CITY MAYOR      -      -      75      691      (617      99		· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·				,	· · · /		
POOL REVENUE      1386      14.180      13.588      192      104      37.500      (23.320)      38        SALE OF PROPERTY      380      2.210      3,150      (940)      -      12,000      (9,790)      18        INTERFUND TRANSFERS IN      49,720      635,203      1,346,676      (713,475)      -      73,443      (9441)      66        CITY COUNCIL      2,606,759      8,025,667      11,321,214      (3,295,547)      71      11,406,766      (3,381,098)      70        CITY COUNCIL      2,606,759      8,025,667      11,321,214      (3,295,547)      71      11,406,766      (3,381,098)      70        CITY COUNCIL      2,262      6,256      17,061      10,805      37      10,250      3,944      61        CITY COUNCIL      2,262      6,256      17,061      10,805      37      10,250      3,944      61        CITY MANAGER      32,444      (17,347)      154      445,432      106,331      76        PLANNING DEPARTMENT EXPENSE      13,248      98,599      99,216      617      99			· · · · · · · · · · · · · · · · · · ·	,	· · · · · ·		,	· · · ·		
SALE OF PROPERTY      360      2.210      3.150      (940)      -      12.000      (9.790)      18        INTERFUND TRANSFERS IN      49.720      635.203      1.348.678      (713.475)      -      73.443      (99.441)      86        OTHER REVENUE      19.653      79.546      204.915      (125.369)      39      180.000      (100.454)      44        STATE DEBT SERVICE REIMBURSMEN      -      75.138      827.843      (752.705)      9      463.071      (387.933)      16        CITY COUNCIL      2.262      6.256      17.061      10.805      37      10.250      3.994      61        CITY CURR      2.8447      223.403      223.230      (173)      100      283.612      60.210      79        CITY MAYOR      32.440      259.42      23.946      23.640      23.620      2.603      79        PLANNING COMMISSION      -      44.756      339.101      321.444      (17.657)      105      445.432      106.331      76        PLANNING COMMISSION      -      44.76      38.9104      321		,	,				,			
INTERFUND TRANSFERS IN OTHER REVENUE      49,720      635,203      1,346,678      (713,475)      -      734,643      (99,441)      86        OTHER REVENUE      19,653      79,546      204,915      (125,369)      39      180,000      (100,454)      44        STATE DEBT SERVICE REIMBURSMEN      2,606,759      8,025,667      11,321,214      (3,295,547)      71      11,406,766      (3,381,098)      70        EXPENDITURES      2,262      6,256      11,321,214      (3,295,547)      71      11,406,766      (3,381,098)      70        CITY COUNCIL      2,262      6,256      17,061      10,805      37      10,250      3.994      61        CITY COUNCIL      2,262      2,2840      259,426      283,046      23,620      92      309,396      49,970      84        FINANCE      13,244      86,599      99,216      617      99      125,102      26,503      79        PLANNING COMMISSION      -      447      860      413      52      2900      2,453      15        DEPARTIMENT CP MOTOR VEHICLES      9,097<						-		· · · /		
OTHER REVENUE STATE DEBT SERVICE REIMBURSMEN      19,653 -      79,548 75,138      204,915 827,843      (125,369) (752,705)      39      180,000 (100,444)      44        STATE DEBT SERVICE REIMBURSMEN      -      75,138      827,843      (752,705)      9      463,071      (387,933)      16        CITY COUNCIL      2,262      6,256      111,321,214      (3,295,547)      71      11,406,766      (3,381,098)      70        CITY COUNCIL      2,262      6,256      17,061      10,805      37      10,250      3,994      61        CITY COUNCIL      2,262      6,256      17,061      10,805      37      10,250      3,994      61        CITY MAYOR      -      755      691      (64)      109      2,850      2,095      26        CITY MAYOR      -      47,756      339,101      321,444      (17,657)      105      445,322      106,331      76        PLANNING COMMISSION      -      447      860      413      52      2,900      2,453      15        DEPARTMENT OF MOTOR VEHICLES      9,097      765,758 <td></td> <td></td> <td></td> <td>,</td> <td>· · · ·</td> <td>-</td> <td>,</td> <td>· · · · · ·</td> <td></td>				,	· · · ·	-	,	· · · · · ·		
STATE DEBT SERVICE REIMBURSMEN      -      75,138      827,843      (752,705)      9      463,071      (387,933)      16        2,606,759      8,025,667      11,321,214      (3,295,547)      71      11,406,766      (3,381,098)      70        EXPENDITURES        CITY COUNCIL      2,262      6,256      17,061      10,805      37      10,250      3,994      61        CITY MAYOR      2,840      259,426      23,004      23,220      (1773)      100      28,612      60,210      79        CITY MANAGER      32,280      259,426      23,040      23,620      29,9386      49,970      84        FINANCE      13,244      98,599      99,216      617      79      125,102      26,503      79        PLANNING DEPARTMENT EXPENSE      13,244      90,67      65,758      60,233      (5,525)      109      71,418      56,666      92      143,110      103,1424      285,292      72        JAL OPERATIONS      47,810      279,078      25,57      (128)      102      12,000      66,154			· · · · · · · · · · · · · · · · · · ·	, ,		39	,	· · · ·		
EXPENDITURES      2,606,759      8,025,667      11,321,214      (3,295,547)      71      11,406,766      (3,381,098)      70        CITY COUNCIL      2,262      6,256      17,061      10,805      37      10,250      3,994      61        CITY CLERK      28,447      223,403      223,230      (173)      100      283,612      60,210      79        CITY MAYOR      -      755      691      (64)      109      2,850      2,095      26        CITY MAYOR      -      755      691      (64)      109      2,850      20,95      26        CITY MAYOR      -      755      691      16      17      99      125,102      28,503      79        PLANNING DEPARTMENT EXPENSE      -      447      860      413      52      2,900      2,453      15        DEPARTMENT OF MOTOR VEHICLES      9,097      65,758      60,233      (5,525)      109      71,118      5,660      92      72      331      75        JAIL OPERATIONS      22,785      189,981      166,223		_	· · · · · · · · · · · · · · · · · · ·	,			,	· · · ·		
EXPENDITURES      - <t< td=""><td></td><td></td><td>. 0, . 00</td><td>021,010</td><td>(102,100)</td><td>· ·</td><td>100,011</td><td>(001,000)</td><td></td></t<>			. 0, . 00	021,010	(102,100)	· ·	100,011	(001,000)		
CITY COUNCIL      2,262      6,256      17,061      10,805      37      10,250      3,994      61        CITY CLERK      28,447      223,403      223,230      (173)      100      283,612      60,210      79        CITY MANAGER      32,840      259,426      283,046      23,620      92      309,396      49,970      84        FINANCE      47,756      339,101      321,444      (17,657)      105      445,432      106,331      76        PLANNING COMMISSION      -      447      860      413      52      2,900      2,453      15        DEPARTMENT OF MOTOR VEHICLES      9,097      65,758      60,233      (5,525)      109      71,418      5,660      92        JAU OPERATIONS      22,785      189,981      166,223      (23,758)      114      249,660      59,679      76        DISASTER MANAGEMENT DEPT.      83      5,385      5,257      (128)      102      120,000      6,615      45        INFORMATION SERVICES      77,173      656,494      713,150      56,656 <t< td=""><td></td><td>2,606,759</td><td>8,025,667</td><td>11,321,214</td><td>(3,295,547)</td><td>71</td><td>11,406,766</td><td>(3,381,098)</td><td>70</td></t<>		2,606,759	8,025,667	11,321,214	(3,295,547)	71	11,406,766	(3,381,098)	70	
CITY COUNCIL      2,262      6,256      17,061      10,805      37      10,250      3,994      61        CITY CLERK      28,447      223,403      223,230      (173)      100      283,612      60,210      79        CITY MANAGER      32,840      259,426      283,046      23,620      92      309,396      49,970      84        FINANCE      47,756      339,101      321,444      (17,657)      105      445,432      106,331      76        PLANNING COMMISSION      -      447      860      413      52      2,900      2,453      15        DEPARTMENT OF MOTOR VEHICLES      9,097      65,758      60,233      (5,525)      109      71,418      5,660      92        JAU OPERATIONS      22,785      189,981      166,223      (23,758)      114      249,660      59,679      76        DISASTER MANAGEMENT DEPT.      83      5,385      5,257      (128)      102      120,000      6,615      45        INFORMATION SERVICES      77,173      656,494      713,150      56,656 <t< td=""><td></td><td></td><td></td><td></td><td>. ,</td><td></td><td></td><td></td><td></td></t<>					. ,					
CITY CLERK      28,447      223,403      223,200      (173)      100      283,612      60,210      79        CITY MAYOR      -      755      691      (64)      109      2.850      2.095      26        CITY MANGER      32,640      259,426      23,620      92      309,396      49,970      84        FINANCE      47,756      339,101      321,444      (17,657)      105      445,432      106,331      76        PLANNING DEPARTMENT EXPENSE      13,248      98,599      99,216      617      99      125,102      26,503      79        PLANNING DEPARTMENT OF MOTOR VEHICLES      9,097      65,758      60,233      (5,525)      109      71,418      5,660      92      JAL OPERATIONS      22,785      189,981      166,223      (23,758)      114      249,660      59,679      76        JAIL OPERATIONS      22,785      189,981      166,223      122,1020      6,615      45        INFORMATION SERVICES      77,73      65,644      713,150      56,656      92      843,804      187,310      78										
CITY MAYOR      -      755      691      (64)      109      2,850      2,095      26        CITY MANAGER      32,840      259,426      283,046      23,620      92      309,396      49,970      84        FINANCE      47,756      339,101      321,444      (17,657)      105      445,432      106,331      76        PLANNING DEPARTMENT EXPENSE      13,248      98,599      99,216      617      99      125,102      26,503      79        PLANNING COMMISSION      -      447      860      413      52      2,900      2,453      15        DEPARTMENT OF MOTOR VEHICLES      9,097      65,758      60,233      (5,525)      109      71,418      5,660      92        JAIL OPERATIONS      22,785      189,981      166,223      (23,758)      114      249,660      59,679      76        JINFORMATION SERVICES      77,173      656,494      713,150      56,656      92      843,804      187,310      78        FACILITY UTILITIES      12,863      141,21      144,13      3,016      <	CITY COUNCIL	2,262	6,256	17,061	10,805	37	10,250	3,994	61	
CITY MANAGER      32,840      259,426      283,046      23,620      92      309,396      49,970      84        FINANCE      47,756      339,101      321,444      (17,657)      105      445,432      106,331      76        PLANNING DEPARTMENT EXPENSE      13,248      98,599      99,216      617      99      125,102      26,503      79        PLANNING COMMISSION      9,097      65,758      60,233      (5,525)      109      71,418      5,660      92        JAIL OPERATIONS      22,785      189,981      166,223      (23,758)      114      249,660      59,679      76        FIRE & EMS      47,810      279,078      29,478      16,400      94      372,429      93,351      75        DISASTER MANAGEMENT DEPT.      83      5,385      5,257      (128)      102      12,000      6,615      45        INFORMATION SERVICES      77,173      656,494      713,150      56,656      92      843,804      187,310      78        FACILITY MAINTENANCE      12,663      141,121      144,137	CITY CLERK	28,447	223,403	223,230	(173)	100	283,612	60,210	79	
FINANCE      47,756      339,101      321,444      (17,657)      105      445,432      106,331      76        PLANNING DEPARTMENT EXPENSE      13,248      98,599      99,216      617      99      125,102      26,503      79        PLANNING COMMISSION      -      447      860      413      52      2,900      2,453      15        DEPARTMENT OF MOTOR VEHICLES      9,097      65,758      60,233      (5,525)      109      71,418      5,660      92        JAIL OPERATIONS      22,785      189,981      166,223      (23,758)      114      249,660      59,679      76        FIRE & EMS      47,713      656,494      713,150      56,656      92      843,804      187,310      78        FACILITY UTILITIES      12,863      141,121      144,137      3,016      98      164,850      23,229      86        PW ADMINISTRATION      19,515      152,083      167,683      15,600      91      207,080      54,997      73        FACILITY UTILITIES      12,863      141,21      144,313      3	CITY MAYOR	-	755	691	(64)	109	2,850	2,095		
PLANNING DEPARTMENT EXPENSE      13,248      98,599      99,216      617      99      125,102      26,503      79        PLANNING COMMISSION      -      447      860      413      52      2,900      2,453      15        DEPARTMENT OF MOTOR VEHICLES      9,097      65,758      60,233      (5,525)      109      71,418      5,660      92        JAU OPERATIONS      22,785      189,981      166,223      (23,758)      114      249,660      59,679      76        FIRE & EMS      47,810      279,078      295,478      16,400      94      372,429      93,351      75        DISASTER MANAGEMENT DEPT.      83      5,385      5,257      (128)      102      12,000      6,615      45        INFORMATION SERVICES      77,173      656,494      713,150      56,656      92      843,804      187,310      78        FACILITY UTILITIES      12,863      141,212      144,137      3,016      98      164,850      23,729      86        SNOW REMOVAL      315      45,104      12,932      (32,1	CITY MANAGER		259,426	283,046	23,620	92	309,396	49,970		
PLANNING COMMISSION      -      447      860      413      52      2,900      2,453      15        DEPARTMENT OF MOTOR VEHICLES      9,097      65,758      60,233      (5,525)      109      71,418      5,660      92        LAW ENFORCEMENT      86,011      746,133      680,297      (65,836)      110      1,031,424      285,292      72        JAL OPERATIONS      22,785      189,981      166,223      (23,758)      114      249,660      59,679      76        FIRE & EMS      47,810      279,078      295,478      16,400      94      372,429      93,351      75        DISASTER MANAGEMENT DEPT.      83      5,385      5,257      (128)      102      12,000      6,615      45        INFORMATION SERVICES      77,173      656,494      713,150      56,656      92      843,804      187,310      78        FACILITY UTILITIES      12,863      141,21      144,137      3,016      98      164,850      23,729      86        PW ADMINISTRATION      19,515      152,083      167,683      <	FINANCE			321,444	(17,657)	105	445,432	106,331		
DEPARTMENT OF MOTOR VEHICLES9,09765,75860,233(5,525)10971,4185,66092LAW ENFORCEMENT86,011746,133680,297(65,836)1101,031,424225,29272JAIL OPERATIONS22,785189,981166,223(23,758)114249,66059,67976FIRE & EMS47,810279,078295,478164,40094372,42993,35175DISASTER MANAGEMENT DEPT.835,3855,257(128)10212,0006,61545INFORMATION SERVICES77,173656,494713,15056,65692843,804187,31078FACILITY UTILITIES12,863141,121144,1373,01698164,85023,72986PW ADMINISTRATION19,515152,083167,68315,60091207,08024,99773FACILITY MAINTENANCE60,701879,275761,291(117,944)1151,046,977167,70284SNOW REMOVAL31545,10412,932(32,171)34943,449(1,655)104EQUIPMENT MAINTENANCE19,921251,186270,90019,71493329,69178,50576PARKS MAINTENANCE19,921251,186270,90019,71493329,69178,50576PARKS MAINTENANCE19,921251,186270,90119,71493329,69178,50576PARKS MAINTENANCE29,9453206,991(17,9		13,248		99,216						
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DISASTER MANAGEMENT DEPT.      83      5,385      5,257      (128)      102      12,000      6,615      45        INFORMATION SERVICES      77,173      656,494      713,150      56,656      92      843,804      187,310      78        FACILITY UTILITIES      12,863      141,121      144,137      3,016      98      164,850      23,729      86        PW ADMINISTRATION      19,515      152,083      167,683      15,600      91      207,080      54,997      73        FACILITY MAINTENANCE      34,411      304,122      232,989      (71,133)      131      365,597      61,475      83        SNOW REMOVAL      315      45,104      12,932      (32,171)      349      43,449      (1,655)      104        EQUIPMENT MAINTENANCE      19,921      251,186      270,000      19,714      93      329,691      78,505      76        PARKS MAINTENANCE      19,921      251,186      270,000      19,714      93      329,691      78,505      76        PARKS MAINTENANCE      19,921      27,435      224,95			· · · · · · · · · · · · · · · · · · ·	,				· · · · ·		
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SNOW REMOVAL    315    45,104    12,932    (32,171)    349    43,449    (1,655)    104      EQUIPMENT MAINTENANCE    19,921    251,186    270,900    19,714    93    329,691    78,505    76      PARKS MAINTENANCE    8,982    74,440    86,607    12,167    86    101,772    27,332    73      CEMETERY MAINTENANCE DEPT.    101    4,118    15,647    11,530    26    20,537    16,419    20      RECREATION - BIDARKI    27,435    224,953    206,991    (17,962)    109    291,624    66,671    77      POOL    31,176    208,411    180,314    (28,098)    116    210,015    1,694    99      SKI HILL    1,851    49,247    93,657    44,411    53    87,012    37,765    57      NON-DEPARTMENTAL    35,416    365,072    457,091    92,019    80    264,013    (101,059)    138      LONG TERM DEBT SERVICE    -    1,826,491    1,988,760    162,269    92    1,826,511    20    100      TRANSFERS TO OTHER ENT		· · · · · · · · · · · · · · · · · · ·	· · · · ·	,	· · · · ·					
EQUIPMENT MAINTENANCE PARKS MAINTENANCE19,921251,186270,90019,71493329,69178,50576PARKS MAINTENANCE CEMETERY MAINTENANCE DEPT. RECREATION - BIDARKI POOL1014,11815,64711,5302620,53716,41920RECREATION - BIDARKI POOL SKI HILL27,435224,953206,991(17,962)109291,62466,67177POOL SKI HILL LONG TERM DEBT SERVICE INTERFUND TRANSFERS OUT TRANSFERS TO OTHER ENTITIES1,85149,24793,65744,4115387,01237,76557NON-DEPARTMENTAL LONG TERM DEBT SERVICE INTERFUND TRANSFERS OUT TRANSFERS TO OTHER ENTITIES-1,826,4911,988,760162,269921,826,5112010033,000190,566157,5661733,000-10033,000190,566157,5661733,000-100-1,033,5549,702,03510,911,9841,209,9491211,406,7661,704,73185		· · · · · · · · · · · · · · · · · · ·	· · · · ·	,						
PARKS MAINTENANCE    8,982    74,440    86,607    12,167    86    101,772    27,332    73      CEMETERY MAINTENANCE DEPT.    101    4,118    15,647    11,530    26    20,537    16,419    20      RECREATION - BIDARKI    27,435    224,953    206,991    (17,962)    109    291,624    66,671    77      POOL    31,176    208,411    180,314    (28,098)    116    210,105    1,694    99      SKI HILL    1,851    49,247    93,657    44,411    53    87,012    37,765    57      NON-DEPARTMENTAL    35,416    365,072    457,091    92,019    80    264,013    (101,059)    138      LONG TERM DEBT SERVICE    -    1,826,491    1,988,760    162,269    92    1,826,511    20    100      TRANSFERS TO OTHER ENTITIES    -    33,000    190,566    157,566    17    33,000    -    100      1,033,554    9,702,035    10,911,984    1,209,949    12    11,406,766    1,704,731    85			- / -	,	· · · · ·		,			
CEMETERY MAINTENANCE DEPT. RECREATION - BIDARKI POOL1014,11815,64711,5302620,53716,41920SKI HILL LONG TERM DEBT SERVICE INTERFUND TRANSFERS OUT TRANSFERS TO OTHER ENTITIES27,435224,953206,991(17,962)109291,62466,67177900L SKI HILL LONG TERM DEBT SERVICE INTERFUND TRANSFERS OUT TRANSFERS TO OTHER ENTITIES49,24793,65744,4115387,01237,76557001 SKI HILL LONG TERM DEBT SERVICE INTERFUND TRANSFERS OUT TRANSFERS TO OTHER ENTITIES35,416365,072457,09192,01980264,013(101,059)1381,033,5549,702,03510,911,9841,209,9491211,406,7661,704,73185							,			
RECREATION - BIDARKI    27,435    224,953    206,991    (17,962)    109    291,624    66,671    77      POOL    31,176    208,411    180,314    (28,098)    116    210,105    1,694    99      SKI HILL    1,851    49,247    93,657    44,411    53    87,012    37,765    57      NON-DEPARTMENTAL    1,851    49,247    93,657    457,091    92,019    80    264,013    (101,059)    138      LONG TERM DEBT SERVICE    -    1,826,491    1,988,760    162,269    92    1,826,511    20    100      INTERFUND TRANSFERS OUT    -    33,000    190,566    157,566    17    33,000    -    100      TRANSFERS TO OTHER ENTITIES    1,033,554    9,702,035    10,911,984    1,209,949    12    11,406,766    1,704,731    85		· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·							
POOL    31,176    208,411    180,314    (28,098)    116    210,105    1,694    99      SKI HILL    1,851    49,247    93,657    44,411    53    87,012    37,765    57      NON-DEPARTMENTAL    35,416    365,072    457,091    92,019    80    264,013    (101,059)    138      LONG TERM DEBT SERVICE    -    1,826,491    1,988,760    162,269    92    1,826,511    20    100      INTERFUND TRANSFERS OUT    -    33,000    190,566    17    33,000    -    100      1,033,554    9,702,035    10,911,984    1,209,949    12    11,406,766    1,704,731    85			· · · · · · · · · · · · · · · · · · ·	,	,		,	· · · · ·		
SKI HILL    1,851    49,247    93,657    44,411    53    87,012    37,765    57      NON-DEPARTMENTAL    35,416    365,072    457,091    92,019    80    264,013    (101,059)    138      LONG TERM DEBT SERVICE    -    1,826,491    1,988,760    190,566    92    1,826,511    20    100      INTERFUND TRANSFERS OUT    -    33,000    190,566    17    33,000    -    100      1,033,554    9,702,035    10,911,984    1,209,949    12    11,406,766    1,704,731    85		· · · · · · · · · · · · · · · · · · ·	· · · · ·	,	· · · · ·		,	,		
NON-DEPARTMENTAL LONG TERM DEBT SERVICE INTERFUND TRANSFERS OUT TRANSFERS TO OTHER ENTITIES      35,416      365,072      457,091      92,019      80      264,013      (101,059)      138        100      -      1,826,491      1,988,760      162,269      92      1,826,511      20      100        100      -      33,000      190,566      17      33,000      -      100        1,033,554      9,702,035      10,911,984      1,209,949      12      11,406,766      1,704,731      85		· · · · · · · · · · · · · · · · · · ·	· · · · ·	,	· · · · ·		,	· · · · ·		
LONG TERM DEBT SERVICE INTERFUND TRANSFERS OUT TRANSFERS TO OTHER ENTITIES 1,033,554 9,702,035 10,911,984 1,209,949 12 11,406,766 1,704,731 85				,	,					
INTERFUND TRANSFERS OUT TRANSFERS TO OTHER ENTITIES    -    33,000 413,356    190,566 2,272,596    157,566 3,236,230    17    33,000 70    -    100 86      1,033,554    9,702,035    10,911,984    1,209,949    12    11,406,766    1,704,731    85		· · · · · · · · · · · · · · · · · · ·	· · · · ·	,			,			
TRANSFERS TO OTHER ENTITIES      413,356      2,272,596      3,236,230      963,635      70      2,654,270      381,674      86        1,033,554      9,702,035      10,911,984      1,209,949      12      11,406,766      1,704,731      85				, ,				20		
1,033,554 9,702,035 10,911,984 1,209,949 12 11,406,766 1,704,731 85			· · · · · · · · · · · · · · · · · · ·	,	,		,	-		
	TRANSFERS TO OTHER ENTITIES	413,356	2,272,596	3,236,230	963,635	70	2,654,270	381,674	86	
1,573,205      (1,676,368)      409,230      2,085,598      (124)      -      1,676,368      -		1,033,554	9,702,035	10,911,984	1,209,949	12	11,406,766	1,704,731	85	
		1,573,205	(1,676,368)	409,230	2,085,598	(124)	-	1,676,368	-	

#### CITY OF CORDOVA FUND SUMMARY FOR THE 10 MONTHS ENDING OCTOBER 31, 2020

#### CONSOLIDATED / ALL FUNDS

	10/31/20 ACTUAL	YTD ACTUAL	10/31/19 YTD ACTUAL	VARIANCE TO LAST YEAR	%	BUDGET	VARIANCE TO BUDGET	%
REVENUE	//010//2	//0/0/12	112/10/07/2	10 2/101 12/11	/0	202021		<i>,</i> <b>0</b>
GENERAL FUND	2.928.188	8.311.418	11,321,214	(3,009,796)	(36)	11,401,130	(3,089,712)	73
CITY PERMANENT FUND	278.828	210,574	975.095	(764,521)	(363)	272,123	(61,549)	77
FIRE DEPT. VEHICLE ACQUISITION		8,427	21,176	(12,749)	(151)	40.000	(31,573)	21
VEHICLE REMOVAL/IMPOUND FUND	40	15,462	0	15,462	100	21,730	(6,268)	71
GENERAL PROJ & GRANT ADMN	1,769	35,689	364,683	(328,994)	(922)	271,771	(236,082)	13
CHIP SEAL C.I.P.	_	_		-	-	138.000	(138,000)	-
HARBOR ENTERPRISE FUND	124,115	1,461,862	1,506,842	(44,980)	(3)	1,561,293	(99,431)	94
SEWER ENTERPRISE FUND	70,919	696,324	765,049	(68,725)	(10)	879,294	(182,970)	79
WATER ENTERPRISE FUND	43,180	679,337	785,772	(106,435)	(16)	806,767	(127,430)	84
REFUSE ENTERPRISE FUND	78,398	947,076	1,255,314	(308,238)	(33)	1,203,897	(256,821)	79
ODIAK CAMPER PARK	30	5,167	53,515	(48,348)	(936)	101,150	(95,983)	5
HARBOR & PORT PROJECTS		-, -	200.000	( - / /	()	- ,	(	-
LT2 COMPLIANCE PROJECT	-	-	0	-	-	64,625	(64,625)	-
HARBOR FUND DEP'N RESERVE	_	471,430	150,000	321,430	68	192,000	279,430	246
SEWER FUND DEP'N RESERVE	_	100.000	100,000	-	-	150,000	(50,000)	67
WATER FUND DEP'N RESERVE	-	50,000	50,000	-	-	100,000	(50,000)	50
REFUSE FUND DEP'N RESERVE FUND	_	75,000	50,000	25,000	33	75,000	-	100
LANDFILL FUND	_	50.032	50,443	(411)	(1)	250,000	(199.968)	20
HEALTH INTERNAL SERVICE FUND	100,214	676,248	854,215	(177,967)	(26)	986,260	(310,012)	69
E-911 SPECIAL REVENUE FUND	-		-	-	( )	75,000	(75,000)	-
						,	· · · · · ·	
	3,625,681	13,794,046	18,503,318	(4,509,272)	(33)	18,590,040	(4,795,994)	74
			-	. ,	. ,		. ,	
EXPENDITURES								
GENERAL FUND	1,033,554	6,060,681	10,911,984	(4,851,303)	(80)	11,401,130	5,340,449	47
CITY PERMANENT FUND			1,233,102					
FIRE DEPT. VEHICLE ACQUISITION	13,539	1,973	1,909	64	3	28,000	26,027	93
VEHICLE REMOVAL/IMPOUND FUND	1,273	5,114	11,775	(6,662)	(130)	21,730	16,616	76
GENERAL PROJ & GRANT ADMN	39,386	158,691	487,137	(328,446)	(207)	271,771	113,080	42
CHIP SEAL C.I.P.	-	138,000		138,000	100	138,000	-	-
HARBOR ENTERPRISE FUND	108,119	830,649	1,353,362	(522,713)	(63)	1,743,767	913,118	52
SEWER ENTERPRISE FUND	58,729	474,250	728,262	(254,012)	(54)	879,294	405,044	46
WATER ENTERPRISE FUND	57,494	389,431	637,929	(248,498)	(64)	806,767	417,336	52
REFUSE ENTERPRISE FUND	106,042	706,041	1,159,162	(453,121)	(64)	1,185,873	479,832	40
ODIAK CAMPER PARK	4,331	24,395	53,500	(29,105)	(119)	93,984	69,589	74
HARBOR & PORT PROJECTS			-					
LT2 COMPLIANCE PROJECT	-	7,509	1,120	6,389	85	64,625	57,116	88
HARBOR FUND DEP'N RESERVE	605	-	200,000	(200,000)	-	42,000	42,000	100
SEWER FUND DEP'N RESERVE	-	-	85,064	(85,064)	-	50,000	50,000	100
WATER FUND DEP'N RESERVE	-	-	65,485	(65,485)	-	50,000	50,000	100
LANDFILL FUND	-	-	843,472	(843,472)	-	200,000	200,000	100
HEALTH INTERNAL SERVICE FUND	205,470	1,028,088	545,846	482,242	47	986,260	(41,828)	(4)
E-911 SPECIAL REVENUE FUND		-	-	-	-	75,000	75,000	100
	1,628,544	9,824,822	18,319,111	(7,261,187)	(74)	17,838,201	8,213,379	46
	-		-					
	1,997,137	3,969,224	184,208	2,751,915	69	751,839	(3,217,385)	(428)



## Investment Balances at UBS

	Account	11/15/2020	10/31/2020	CHANGE
Permanent Fund	544 545	1,094.67 1,209,848.42	1,094.66 1,184,495.39	0.01 25,353.03
	546	7,244,708.47	6,952,787.24	291,921.23
		8,455,651.56	8,138,377.29	317,274.27
Balanc	e 12/31/19	- 8,057,547.04		
	_			
Capital Fund	046	590,032.99	584,259.46	5,773.53
	543	2,871.05	2,870.02	1.03
	_	592,904.04	587,129.48	5,774.56
Balanc	e 12/31/19	- 551,265.75	- 551,265.75	
Total Investments	; ;	9,048,555.60	8,632,019.73	323,048.83
Balanc	e 12/31/19	8,608,812.79		
	CHANGE	439,742.81		

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### CITY OF CORDOVA FUND SUMMARY PROJECTED RESULTS FOR THE YEAR ENDING DECEMBER 31, 2020

### GENERAL FUND

PROJECTED

	10/31/20	YTD	12/31/20		2020	VARIANCE	
	ACTUAL	ACTUAL	PROJECTED	%	BUDGET	TO BUDGET	%
REVENUE							
TAXES	2,506,409	5,850,771	6,331,957	92	6,831,957	(500,000)	93
LICENSES & PERMITS	165	290	20,600	1	20,600	-	100
OTHER GOVERNMENTAL	-	935,905	2,352,166	40	2,352,166	-	100
LEASES & RENTS	16,684	243,992	269,200	91	294,200	(25,000)	92
LAW ENFORCEMENT	1,226	114,085	265,929	43	315,929	(50,000)	84
D. M. V.	9,680	46,212	60,700	76	60,700	-	100
PLANNING DEPARTMENT REVENUE	209	3,180	6,500	49	13,500	(7,000)	48
RECREATION DEPT REVENUE	1,667	24,956	40,500	62	90,500	(50,000)	45
POOL REVENUE	986	14,180	17,500	81	37,500	(20,000)	47
SALE OF PROPERTY	360	2,210	3,000	-	12,000	(9,000)	25
INTERFUND TRANSFERS IN	49,720	635,203	734,643	-	734,643	-	100
OTHER REVENUE	19,653	79,546	105,000	76	180,000	(75,000)	58
STATE DEBT SERVICE REIMBURSMEN	-	75,138	75,138	100	463,071	(387,933)	16
	2,606,759	8,025,667	10,282,833	78	11,406,766	(1,123,933)	70
EXPENDITURES							
CITY COUNCIL	2,262	6,256	8,248	76	10,250	2,003	61
CITY CLERK	28,447	223,403	268,842	83	283,612	14,770	79
CITY MAYOR	-	755	755	100	2,850	2,095	26
CITY MANAGER	32,840	259,426	309,503	84	309,396	(107)	84
FINANCE	47,756	339,101	414,325	82	445,432	31,107	76
PLANNING DEPARTMENT EXPENSE	13,248	98,599	119,495	83	125,102	5,607	79
PLANNING COMMISSION	-	447	447	100	2,900	2,453	15
DEPARTMENT OF MOTOR VEHICLES	9,097	65,758	80,360	82	71,418	(8,942)	92
LAW ENFORCEMENT	86,011	746,133	860,660	87	1,031,424	170,764	72
JAIL OPERATIONS	22,785	189,981	216,824	88	249,660	32,836	76
FIRE & EMS	47,810	279,078	369,804	75	372,429	2,625	75
DISASTER MANAGEMENT DEPT.	83	5,385	5,551	97	12,000	6,449	45
INFORMATION SERVICES	77,173	656,494	810,840	81	843,804	32,964	78
FACILITY UTILITIES	12,863	141,121	150,266	94	164,850	14,584	86
PW ADMINISTRATION	19,515	152,083	183,267	83	207,080	23,813	73
FACILITY MAINTENANCE	34,411	304,122	362,955	84	365,597	2,642	83
STREET MAINTENANCE	60,701	879,275	982,694	89	1,046,977	64,283	84
SNOW REMOVAL	315	45,104	45,732	99	43,449	(2,283)	104
EQUIPMENT MAINTENANCE	19,921	251,186	281,678	89	329,691	48,013	76
PARKS MAINTENANCE	8,982	74,440	90,758	82	101,772	11,014	73
CEMETERY MAINTENANCE DEPT.	101	4,118	4,319	95	20,537	16,218	20
RECREATION - BIDARKI	27,435	224,953	274,383	82	291,624	17,241	77
POOL SKI HILL	31,176	208,411	263,591	79 55	210,105	(53,486)	99 57
NON-DEPARTMENTAL	1,851	49,247	90,000	55 70	87,012	(2,988)	57
LONG TERM DEBT SERVICE	35,416	365,072 1,826,491	464,013 1,826,511	79 100	264,013 1,826,511	(200,000)	138 100
INTERFUND TRANSFERS OUT	1	33,000	33,000	100	33,000	-	100
TRANSFERS TO OTHER ENTITIES	413,356	2,272,596	2,304,270	99	2,654,270	- 350,000	86
	1,033,554	9,702,035	10,823,091	90	11,406,766	583,675	85
	1,573,205	(1,676,368)	(540,258)	310	-	1,676,368	-
			TEN CUMPTI				

ANTICIPATED SHORTFALL

## CITY OF CORDOVA 2021 GENERAL FUND BUDGET CITY COUNCIL WORK SESSION 11/18/20

	I	Ш	III	IV
	Approved	Flat	REVISED	
GENERAL FUND REVENUE	FY20 Budget	FY21 Budget	FY21 Budget	VARIANCE
TAXES	\$ 6,831,957		\$ 6,331,957	\$ (500,000) Lower sales tax
LICENSES & PERMITS	20,600		21,000	400
OTHER GOVERNMENTAL (raw fish tax, USFS)	2,184,166		1,670,245	(513,921) Fish tax 55% of last years number
PERS RELIEF	PERS RELIEF IS NOT	INCLUDED BECAU	JSE IT EFFECTIVELY	IS AN IN AND OUT
LEASES & RENTS	294,200		278,718	(15,482)
LAW ENFORCEMENT	310,293		275,929	(34,364)
D. M. V.	60,700		60,700	-
PLANNING DEPARTMENT REVENUE	13,500		6,500	(7,000)
RECREATION DEPT REVENUE	90,500		51,000	(39,500) Down due to Covid
POOL REVENUE	37,500		26,500	(11,000) Down due to Covid
SALE OF PROPERTY	12,000		3,000	(9,000)
INTERFUND TRANSFERS IN (11% allocated admin.)	488,015		500,000	11,985
INTERFUND TRANSFERS IN (Chip Seal, Health Fund)	246,628		150,000	(96,628)
OTHER REVENUE (investment, cdv ctr, reserve fund, misc)	180,000		130,000	(50,000) Down due to Covid
STATE DEBT SERVICE REIMBURSEMENT	463,071			(463,071) No anticipated School debt relief
TOTAL	\$ 11,233,130		\$ 9,505,549	\$ (1,727,581)

GENERAL FUND EXPENSES	l Approved FY20 Budget	ll Flat FY21 Budget	III Initial Dept Head FY21 Budget	IV VARIANCE	
CITY COUNCIL	\$ 10,250			\$ (1,750)	
CLERK'S DEPARTMENT	282,612	286,212	292,766	3,600	
MAYOR'S OFFICE	2,850	2,850	2,850	-	
CITY MANAGER'S DEPARTMENT	295,968	411,349	387,813	115,381	Increase due to shift of position from
FINANCE DEPARTMENT	426,994	394,768	391,100	(32,226)	
PLANNING DEPARTMENT	120,283	126,763	125,766	6,480	
PLANNING COMMISSION	2,900	2,900	2,900	-	
INFORMATION SERVICES	819,156	698,979	701,609	(120,177)	See City Mgr comment
PUBLIC WORKS ADMINISTRATION	200,327	206,713	206,014	6,386	
DMV	68,827	94,588	93,976	25,761	Better allocation
LAW ENFORCEMENT (4 total officers)	987,142	823,835	1,060,908	(163,307)	less a position
JAIL OPERATIONS	239,936	215,653	241,956	(24,283)	
FIRE/EMS/DISASTER MGMT	375,547	383,157	670,502	7,610	
FACILITY UTILITIES	164,850	168,850	169,450	4,000	
FACILITY MAINTENANCE	356,874	351,425	448,551	(5 <i>,</i> 449)	
EQUIPMENT MAINTENANCE	319,734	358,325	357,174	38,591	was split b/w streets in the past
STREET MAINTENANCE	1,001,288	749,322	913,856	(251,966)	Sweeper was in LY operating

	I		Ш	III	IV	
	Approv	ved	Flat	Initial Dept Head		
GENERAL FUND EXPENSES	FY20 Bu	ıdget	FY21 Budget	FY21 Budget	VARIANCE	
SNOW REMOVAL	\$	69,377 \$	75,000	\$ 77,377	\$ 5,623	
PARKS MAINTENANCE		99,589	96,561	104,099	(3 <i>,</i> 028)	
CEMETARY MAINTENANCE		20,537	20,537	27,537	-	
BIDARKI	2	82,890	290,197	392,732	7,307	
POOL	2	06,464	248,063	248,063	41,599	Last years budget unrealistic
SKI HILL		87,012	90,000	101,892	2,988	Increased electricity costs
NON DEPARTMENTAL	2	64,013	402,500	328,500	138,487	Increase liability insurance
LONG TERM DEBT SERVICE	1,8	26,511	1,773,475	1,773,475	(53,036)	
TRANSFERS TO OTHER ENTITIES	2,6	54,270	2,448,270	2,748,270	(206,000)	lower CCMC (to 300k), higher Inkind to CCSD
INTERFUND TRANSFERS OUT/OTHER		33,000	258,583	258,583	225,583	City portion for Hippy Cove, 2nd St and Whitshed projects
TOTAL	\$ 11,2	19,201 \$	10,987,374	\$ 12,138,419	\$ (231,827)	
GENERAL FUND REVENUE TOTAL:	\$ 11,2	33,130 \$	9,505,549	\$ 9,505,549	\$ (1,727,581)	
GENERAL FUND EXPENDITURE TOTAL:	\$ 11,2	19,201 \$	10,987,374	\$ 12,138,419	\$ 919,218	
NET TOTAL GENERAL FUND:	\$	13,929 Ş	(1,481,825)	\$ (2,632,870)		
		N	IET SHORTFALL			

900,000 From the Permanent Fund to replace School Bond debt which had been ~900k

150,000 COVID/CARES Carryforward

142,034 CTC will provide the match in 2021

100,000 Misc General Fund reductions - travel and professional development

\$ (189,791) ADJUSTED SHORTFALL

# City of Cordova, Alaska

### Governmental Funds Balance Sheet

	Major	Funds	_	
December 31, 2019	General	General Reserve Special Revenue	Nonmajor Funds	Total Govern- mental Funds
Assets				
Cash and investments Receivables:	\$ 716,343	\$ 9,401,111	\$ 640,265	\$ 10,757,719
Taxes Other	579,440	-	-	579,440
Other Prepaid insurance	216,346 220,426	-	123,948	340,294 220,426
Due from other funds	1,045	-	-	1,045
Lease receivable	738,213	-	_	738,213
	,•			,•
Total Assets	\$ 2,471,813	\$ 9,401,111	\$ 764,213	\$ 12,637,137
Liabilities, Deferred Inflows of Resources and F	Fund Balances			
Liabilities				
Accounts payable	\$ 99,220	\$-	\$ 14,000	\$ 113,220
Accrued payroll and related liabilities	202,782	-	-	202,782
Unearned revenue	66,227	-	-	66,227
Total Liabilities	368,229	-	14,000	382,229
Deferred Inflows of Resources				
Deferred property taxes	54,172	-	-	54,172
Deferred ambulance revenue	-	-	11,305	11,305
Deferred lease revenue	738,213	-	-	738,213
Total Deferred Inflows of Resources	792,385	-	11,305	803,690
Fund Balances				
Nonspendable - prepaid insurance	220,426	-	-	220,426
Restricted - enhanced 911 services	-	-	64,396	64,396
Assigned:		<mark>9,401,111</mark>	212 074	0 712 002
Capital projects and land Public safety	-	<del>7,401,111</del>	312,871 361,641	9,713,982 361,641
Unassigned	1,090,773	-	-	1,090,773
Total Fund Balances	1,311,199	9,401,111	738,908	11,451,218
Total Liabilities, Deferred Inflows				
of Resources, and Fund Balances	\$ 2,471,813	\$ 9,401,111	\$ 764,213	\$ 12,637,137

See accompanying notes to basic financial statements.