Mayor

Clay Koplin

Council Members

James Burton Kenneth Jones Jeff Guard Robert Beedle Josh Hallquist David Allison James Wiese

City Manager

Alan Lanning

City Clerk

Susan Bourgeois

Deputy Clerk

Tina Hammer

Student Council

William Deaton

City Council Work Session November 1, 2017 @ 6:00 pm Cordova Center Community Rooms Agenda



A. Call to order

B. Roll call

Mayor Clay Koplin, Council members James Burton, Kenneth Jones, Jeff Guard, Robert Beedle, Josh Hallquist, David Allison and James Wiese

C. Work Session topics:

- 1. 2018 Budget preparation/discussion
- D. Adjournment

If you have a disability that makes it difficult to attend city-sponsored functions, you may contact 424-6200 for assistance.

Full City Council agendas and packets available online at www.cityofcordova.net

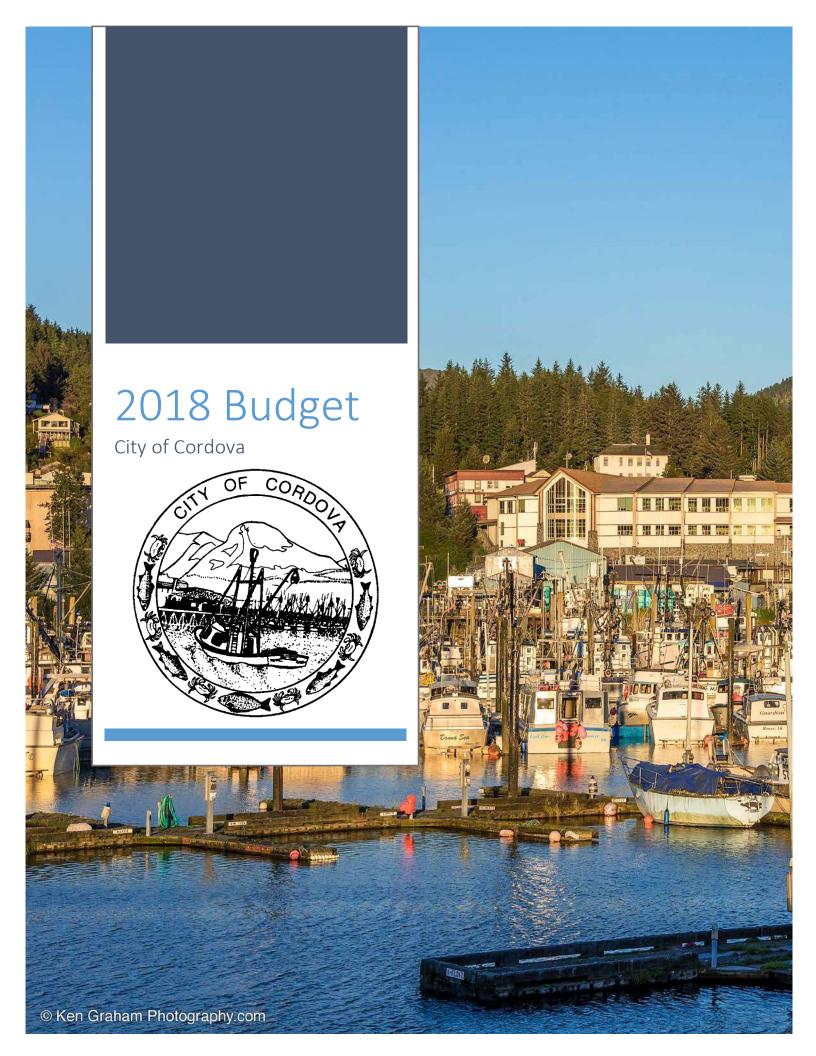


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BUDGET OVERVIEW

2018 BUDGET EXECUTIVE SUMMARY

SUBJECT: Fiscal Year (FY) 2018 Budget Executive Summary:

From: Alan D. Lanning, City Manager

The preparation of the FY2018 budget represents a significant divergence from years past. The Cordova City Council completed an extensive, month's long strategic planning process in the early part of 2017 and adopted, by resolution, the Cordova Strategic Action Plan (CSAP) 2017. The core principle identified in the CSAP 2017 is Economic Sustainability as an effort to move forward with in the future. The CSAP 2017 is included within this budget document. Economic Sustainability as the core value assumes three major changes to the City's budgeting strategy. The first major philosophical change is past reliance upon State and Federal funding. While both sources of funding will continue to be pursued, they will not be counted on as reliable sources of annual income. As examples, "Timber Receipts" and State debt service reimbursements have accounted for nearly \$1 million in unrealized revenue. The second major philosophical change is self-reliance. It will be important for the City to put in place, policies and financial disciplines necessary for the City to function on its own, using revenues produced locally and sustainable locally. The third major philosophical change will be the arrival at some nexus of staff and operations, whereby each area is sustainable on an annual basis, but still providing superior service levels. This financial/operation nexus is anticipated to be fully realized by 2020.

Many other efforts and partnerships are necessary for an Economically Sustainable budget. The City is working to partner with other agencies and entities to produce efficiencies. The City is working on projects with the Prince William Sound Science Center concerning a new location and potential campus. The City is working closely with Cordova Electric Cooperative to provide sustainable power and reliable power grid improvements, through the National Renewable Energy Laboratory and other partners. The City is working with the Copper River Watershed Project on a more sustainable recycling effort. The City is working closely with Cordova Community Medical Center (CCMC) in an ongoing effort to create efficiencies, including sharing staff positions and implementing purchasing efficiencies. Both the City of Cordova and CCMC continue to partner on medical insurance, creating cost savings and maintaining benefit levels for City and CCMC staff. City projects will be minimal, with the Adams St. sidewalk project being the most visible.

The ongoing State fiscal crisis necessitates a conservative fiscal approach, which includes an examination of service delivery, taxes and fees. FY2018 and FY2019 will also be challenging years, but the City of Cordova remains hopeful the State of Alaska will solve its budget crisis, some federal funding sources will be reauthorized and internal planning will create sustainability and efficiency. However, any State or federal funds realized will be project specific. Even with those improvements, the City of Cordova must reduce its financial footprint and work toward a sustainable local economy, relying less upon State and federal resources as ongoing sources of funding and maintaining a local tax base that can sustain the community and yet provide affordability to those that work within the community. With a dedicated and experienced City staff and a proactive and involved City Council, we believe Cordova will meet its challenges and both sustain and thrive.

A special thanks to those who assisted in preparing this document by submitting data and information. A special thanks to Jon Stavig & Leif Stavig.

Most Respectfully,			
Alan D. Lanning City Manager			

2018 BUDGET SCHEDULE

5/15/2017		Staff prepares budget narratives, goals and objectives, budget plans.
8/2/2017		Departments receive excel budget worksheets.
8/22/2017		Departmental budget worksheets due. Rate analyses due.
8/24-25/2017		Dept. Heads meet with Finance Director to work out details of Dept. Budgets and fee structure. Dept.'s deadline to submit completed budget worksheets, including narratives, line item justifications and capital items or projects, and written explanation of additional personnel, wage increases, fee changes, and significant changes in operation budgets to Finance Director.
8/29/2017	Council Work Session	Council has 1 st work session and staff presentation regarding 2018 budget.
9/1/2017		Human Resources provides budget of personnel costs to City Manager & Finance Director.
9/6/2017	Council Work Session	Council Work session. Review of 2018 Budget and related documents.
9/20/2017	Council Work Session	Continuing review of 2018 Budget and related Documents.
10/4/2017	Council Work Session	Presentation of FY2018 Budget and continuing review of 2018 Budget and related Documents.
10/18/2017	Regular Meeting	Public Hearing on FY2018 Budget and Fee Schedule
	Regular Meeting	Public Hearing and Adoption of 2018 Budget and 2018 Fee schedule. First Read.

CORDOVA STRATEGIC ACTION PLAN 2017



ECONOMIC SUSTAINABILITY

STRATEGIC PLAN PRIORITIES

- Financial Plan
- Economic Development
- Support Partnerships
- Infrastructure
- Internal Services

FINANCIAL PLAN

- Implement 20/20 budget Plan
 - Self-Sustaining Budget
 - Staffing Reorganization Tied To Budget Model
 - Increase Operational Budgets to 2016 Level
 - Taxes-Exemptions/Exceptions Review/Implementation
- CSD Full Funding Goal-Based on Available Funding
- CCMC-Sustainable Financial Model
- Comprehensive Rate Analysis-All Funds
- Pursue Grant Funding
- Sustainable Economic Model-Self Reliance

ECONOMIC DEVELOPMENT

- Tourism Promotion
- Event Development Conferences
- Staffing Expertise
- Eco-Tourism
- Grow/Maintain Current Events/Festivals
- Improve Marketing and Marketing Tools-Regional
- Fishery Support/Harbor Improvement/Growth
- Additional Economic Development Partners
- Cordova Center Utilization

SUPPORT PARTNERSHIPS

- Build/Maintain Strong Partnerships
- Project Collaboration
 - Chamber Move
 - Crater Lake
 - USFS Special Use Permits
 - USCG FRC (Cutter)
 - PWSSC Potential Move and Land
 - Whitshed Sidewalk Projects
 - NVE and Private Partnerships

INFRASTRUCTURE

- Sidewalks-Adams St./Sidewalk Plan/Whitshed
- Water System-Additional Capacity-Crater Lake
- Street Improvements-Phase II Plan
- Foster Partnerships
- Expand Odiak-RV Spaces
- Oil Reuse Project-Partnerships
- Ski Hill Summer Use
- Code Review: Chpt. 16-17-18
- Comprehensive Plan Review
- Code Review Chpt. 4
- Provide Modern Comprehensive Infrastructure
- Land availability/development

INTERNAL SERVICES

- Staffing to 20/20 Plan
- Reorganize to 20/20 Plan
- Review Code Chap. 16-17-18
- Review Code Chap. 4
- Review Comprehensive Plan
- Program Evaluations/Work Flow Analysis
- Process Improvements
- Staff Training and Development

STRATEGIC WORK PLAN

2017 Action Items

- Tax Review and Implementation
- Rate Studies-All Funds
- Adams St. Sidewalk Project
- Redefined Budgeting Process-May
- Begin Tourism/Marketing Efforts/Event ID
- Develop Service Delivery System Efficiencies
- Waste Oil Project-2017 Phase I-Centrifuge and Building Configuration
- Promote conferences through City, CCMC, CSD
- Evaluation of Partnerships
- Complete Strategic Plan 2017
- CIP Cross Reference-Capital Priorities

STRATEGIC WORK PLAN

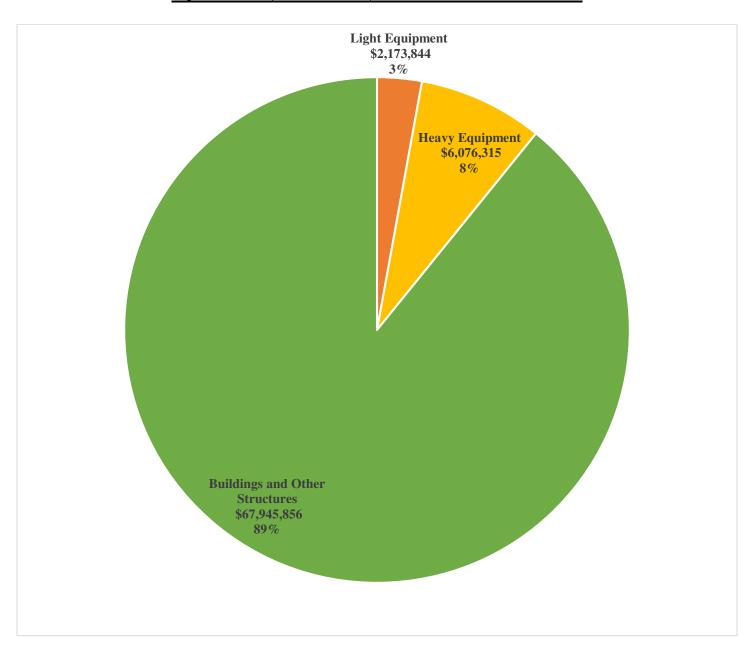
- 2018 Action Items
 - Comprehensive Plan Review
 - Chapter 4 Review
 - Chapter 18 Review (16 & 17 To Follow)
 - Waste Oil Project 2018 Phase II-System efficiency
 - Reorganization Phase I-System efficiencies
 - Marketing Event Promotion Phase I-Brainstorming
 - Project Development-RV Park
 - Marketing-Promotion Improvements

EQUIPMENT LIST

2005	Model	Make	Model	Department	Replacement	Estimated	Estimated Replacement	Service Years	Current Condition
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2007									
2007 Ford									
2004 Haulmark MCI trailer Fire \$15,000 20 2024 6 Good									
Description								-	
Description Cargo Mate									
2011 Blazer City EM Trailer Fire \$16,000 20 2031 13 Good	2004	Haulmark		Fire	\$15,000	20	2024	6	Good
Description Ford F250	2005	Cargo Mate		Fire	\$25,000	20	2025	7	Good
Pord	2011	Blazer	City EM Trailer	Fire	\$16,000	20		13	Good
Description Ford F250	2000	Ford		Harbor	\$35,000	10		-8	Needs Replacement
1998 Melnoe 873 Bobcat Harbor \$65,000 20 2018 0 Good	2003	Ford		Harbor	\$45,000			-5	Good
Description	2006		F250	Harbor	\$35,000	10		-2	Good
December	1998	Melroe	873 Bobcat	Harbor	\$65,000		2018	0	Good
2008	2001	Genie/Man-Lift	Z-Boom, Z-45/25J	Harbor	\$25,000	20	2021	3	Good
2015	2008		150CII	Harbor	\$775,329	15	2023	5	Good
Description	2015		F250	Harbor	\$35,000	10	2025	7	Good
1993 Chevrolet									
1990 Bluebird Bus									
1995 Gmc									
2008									
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2010 Volvo Loader L120F Public Works \$300,000 20 2030 12 Good	2009	Mack		Public Works	\$136.108	20	2029	11	Good

Model Year	Make	Model	Department	Replacement Cost	Estimated Life	Estimated Replacement Date	Service Years Remaining	Current Condition
2014	Ray-Tech Infrared	Combination Reclaimer & Pavement Heater	Public Works	\$100,000	20	2034	16	Good
2014	Wacker Roller	RD 12A-90	Public Works	\$20,000	20	2034	16	Good
?	Rex Works	Drum Compactor	Public Works	\$70,000	20	?	?	Fair
1989	Cat	950 E Loader	Refuse	\$300,000	20	2009	-9	Needs Replacement
1997	Mack	Refuse Packer	Refuse	\$240,000	15	2012	-6	Needs Replacement
2000	Melroe	Bobcat 963 Loader	Refuse	\$80,000	15	2015	-3	Needs Replacement
2005	Ford	F-450	Refuse	\$50,000	10	2015	-3	Fair
2000	Freightliner	Refuse Truck	Refuse	\$150,000	15	2015	-3	Needs Replacement
2005	Chevrolet	Silverado	Refuse	\$34,600	10	2015	-3	Fair
2001	Whittke	40YD Front Loader	Refuse	\$230,980	15	2016	-2	Needs Replacement
2007	Peterbilt	320	Refuse	\$244,000	15	2022	4	Fair
2002	Hitachi	EX230LC	Refuse	\$200,000	20	2022	4	Fair
2004	Harris Badger	Baler	Refuse	\$600,000	20	2024	6	Needs Replacement
2014	Ford	F550	Refuse	\$110,000	10	2024	6	Good
2011	Gehl	Skid Steer Loader	Refuse	\$65,000	15	2026	8	Good
1999	Ford	F-450	Water Sewer	\$50,000	10	2009	-9	Good
2000	Ford	F250	Water Sewer	\$35,000	10	2010	-8	Needs Replacement
1992	Cat	436B Backhoe	Water Sewer	\$125,000	20	2012	-6	Needs Replacement
1992	Ford	Sewer Vac Truck	Water Sewer	\$330,000	20	2012	-6	Fair
2005	Chevrolet	Express	Water Sewer	\$35,000	10	2015	-3	Needs Replacement
2007	Ford	F150	Water Sewer	\$30,000	10	2017	-1	Fair
2011	Ford	F250	Water Sewer	\$35,000	10	2021	3	Good
2015	Ford	F250	Water Sewer	\$35,000	10	2025	7	Good
2007	Cat	DP49J	Water Sewer	\$45,000	20	2027	9	Good

EQUIPMENT, BUILDINGS, AND STRUCTURES VALUE



Light Equipment – Work Trucks, Trailers, Small Equipment **Heavy Equipment** – Loader, Bus, Fire Trucks, Etc. **Buildings and Other Structures** – City Buildings, Water Tanks, Outbuildings, Etc.

FACILITY MAINTENANCE NEEDS

All rough order of magnitudes (ROM) are very approximate and currently not based on any proposals, engineer estimates, or bids and are not to be used for budgeting.

School Facilities

Mt. Eccles

Exterior Playground Restroom

ROM: \$10,000

The playground gets used year-round even when school is out. If the building is locked the children don't have an access to any restrooms. A few options exist to provide a summer portable toilet or build a restroom facility on or near the playground. Different solutions are being considered and discussed ranging from a portable toilet to a permanent restroom facility located outside. Depending on the solution it could require additional funding to construct a facility building.

High School

HVAC

ROM: \$30,000

The HVAC system at the High School has been reviewed by 2 HVAC contractors to review the condition of the system and the potential requirements to keep it operational. Proposals are forth coming and will provided additional details on items that need corrective action. Many items could be replaced and incorporated via attrition if needed.

Boilers

ROM: \$10,000

The building has 3 boilers and a used oil burner. The used oil burner is currently in the process of being rebuilt and will likely be back online before the winter. Of the other 3 boilers, the largest has been nonfunctional for numerous years and needs to be repaired prior to returning to an online status. The second boiler runs during the winter and generally meets the needs of the building. The 3rd boiler is undersized and acts as a back up to the 2nd boiler and often meets the needs during the off seasons. These boilers will need some maintenance to bring them up to 100%.

Gym Floor ROM: \$260,000

There is an estimated 1,100 square feet of damaged gym floor in the high school gym. This section is payable by an insurance claim for leaking from roof damage. This has not been repaired in part because the remaining section of the gym floor is beyond its useable life and is in need of repair. The current gym floor is older and doesn't meet modern cushioning requirements. The preferred option would be to replace the full gym floor at an estimated cost of \$260,000.

Extended Storage Area

ROM: \$15,000

The High School building has limited storage areas for all the activities that go on in the building. The staff is considering constructing an exterior addition to the gym area where non-temperature sensitive items could be stored. The staff is looking at making this project a student class in which the design, permitting, and construction will all be done by the students. Some materials are likely going to be donated while others would still need to be purchased to complete the project. This project has not been approved or prioritized at this time.

Cordova Community Medical Center

Fire safety sprinkler system

ROM: \$150,000

The sprinkler pipes are original and over the years have started to corrode. On their last inspection, lots of areas of the pipe showed pitting. Some areas have been upgraded as needed but a full facility review needs to be done and replacement is likely in many locations. CCMC staff is currently in talks with Taylor Fire Protection for a budget number.

Underground Storage Tank

ROM: \$150,000

The fuel tank for CCMC is a large underground storage tank that has no record of leaking at this point. If there ever was to be a leak or failure of the tank the fuel would travel to waterways quickly. This tank needs to be removed from the ground and a new above ground tank needs to be installed. An above ground tank was quoted in 2014 and has been priced around \$36,000 just for the tank.

Relocation of Generators

ROM: \$150,000

The current generators are located on the basement level of the facility. Numerous inspections have recommended that the generators be relocated to an outside generator shed to meet current standards. At this point the generators are grandfathered in and are tested monthly.

Public Safety Building

Adjust Heating System ROM: \$12,000

This building is not being used in the same matter that the heating system was designed for and new efficiencies are being considered to reduce the amount of oil being consumed. Solutions are being considered and the expense of this project could be reduced and potentially be funded in the facilities budget.

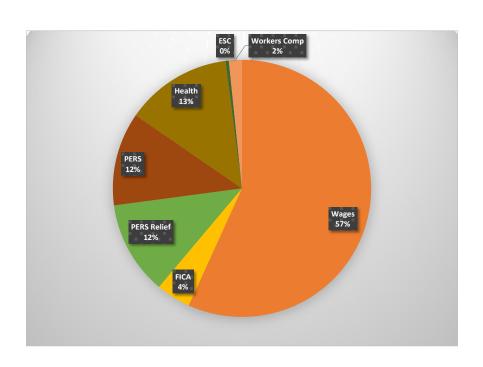
DEBT SERVICES SCHEDULE

City of Cordova	School	School	School	School	101-895-58065	Roads	Cordova Ctr	Sewer	Water	
Debt Service Schedule					101-895-58066					
For 2018 Calendar Yr	101-895-58060	101-895-58052	101-895-58042	101-895-58067	505-23011	101-895-58063	101-895-58069	503-23001	504-23005	
	101-895-58062	101-895-58054	101-895-58044	101-895-58068	505-895-58039	101-895-58064	101-895-58070	503-894-58044	504-895-58041	
FUND	101	101	101	101	80/20 101/505	101	101	503 - SWR	504 - WTR	
	AK Muni BB	AK Muni BB	AK Muni BB	AK Muni BB	AK Muni BB	Ak Muni BB	AK Muni BB	State ADEC	State ADEC	
	BK of NY	BK of NY	BK of NY	BK of NY	BK of NY	BK of NY	BK of NY	Clean Water	Drinking Water	
	Mellon Trust	Mellon Trust	Mellon Trust	Mellon Trust	Mellon Trust	Mellon Trust	Mellon Trust	WWTP Loan	Wtr Loan	
	2011 Series III	2010B II Taxable	S-2009-II	2015 One-C	2015 One-B	2015 One -A	2015 Two-A	#261071	#261031	Totals
Principal 1/1/18	\$200,000	\$130,000	\$11,725,000	XXXX	\$370,000	\$1,630,000	\$2,610,000	\$1,100,000	\$207,133	17,972,133
	3/1/2018	2/1/2018	2/1/2018	4/1/2018	4/1/2018	4/1/2018	3/1/2018		2/1/2018	
Princ			730,000				95,000		69,044	
Int	4,750	3,019	34,594	246,725	7,400	36,512	58,225		3,107	
	9/1/2018	8/1/2018	8/1/2018	10/1/2018	10/1/2018	10/1/2018	9/1/2018			
Princ	45,000	40,000		75,000	180,000	65,000				
Int	4,750	3,019	18,169	246,725	7,400	36,512	56,325			
Principal 12/31/18	\$155,000	\$90,000	\$10,995,000	XXXX	\$190,000	\$1,565,000	\$2,515,000	\$1,100,000	\$138,089	16,748,089
Enterprise Funds			0		38,960			0	72,151	111,111
Governmental Funds	54,500	46,038	782,763	566,250	155,840	137,226	210,050	0	0	1,952,667
Total Debt Service P&I	54,500	46,038	782,763	566,250	194,800	137,226	210,050	0	72,151	2,063,778
Reimb DOE	32,700	\$32,226	\$886,360	XXXX	0			0	0	951,286
Interest Pd By Enterprise					2,960				3,107	
Total Paid by Ent Funds		0	0		38,960			0	72,151	111,111
Net Paid by GF	21,800	\$13,812	\$463,514		155,840	137,226	210,050	0	0	1,002,242

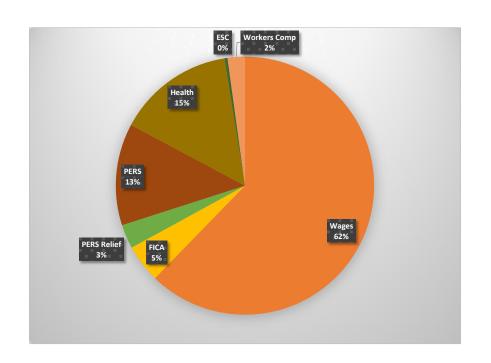
PERSONNEL COSTS

2015 PERSONNEL COSTS

Total Personnel Costs	\$7,114,446.00
Wages	\$4,038,575.00
FICA	\$308,951.00
PERS Relief	\$837,392.00
PERS	\$836,252.00
Health	\$947,277.00
ESC	\$30,035.00
Workers Comp	\$115,964.00



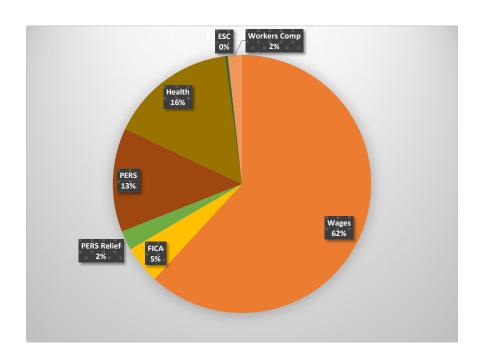
2016 PERSONNEL COSTS



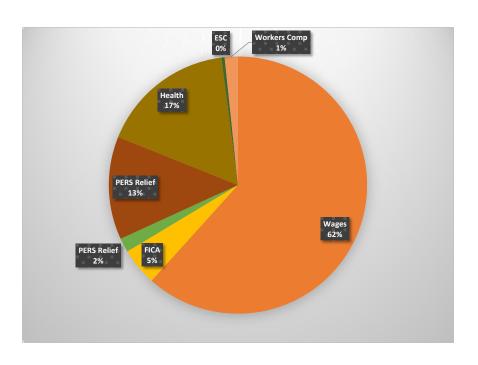
Total Personnel Costs	\$6,380,775.00
Wages	\$3,973,187.00
FICA	\$303,949.00
PERS Relief	\$192,132.00
PERS	\$814,433.00
Health	\$934,693.00
ESC	\$24,776.00
Workers Comp	\$137,605.00

2017 PERSONNEL COSTS

Total Personnel Costs	\$6,054,837.00
Wages	\$3,743,759.00
FICA	\$286,398.00
PERS Relief	\$148,123.00
PERS	\$787,129.00
Health	\$959,545.00
ESC	\$23,818.00
Workers Comp	\$106,065.00



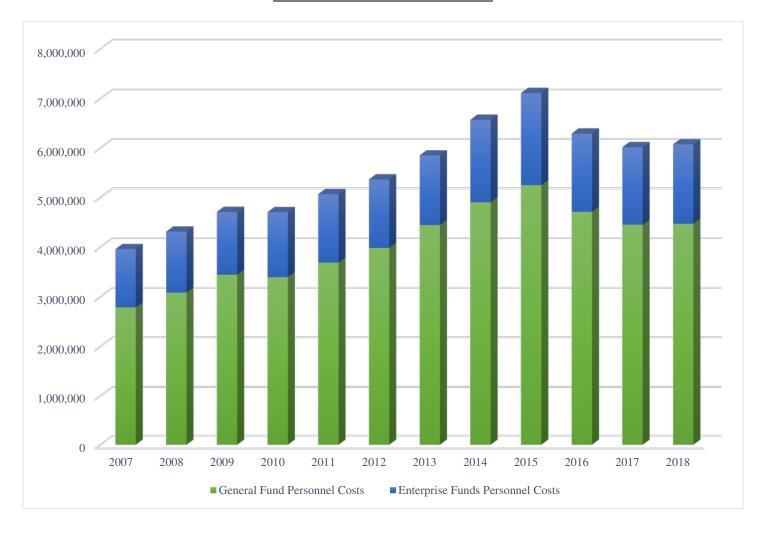
2018 PERSONNEL COSTS



Total Personnel Costs	\$5,942,218.00
Wages	\$3,663,732.00
FICA	\$280,276.00
PERS Relief	\$105,285.00
PERS	\$769,523.00
Health	\$1,000,613.00
ESC	\$24,849.00
Workers Comp	\$97,741.00

^{*}Costs include enterprise funds

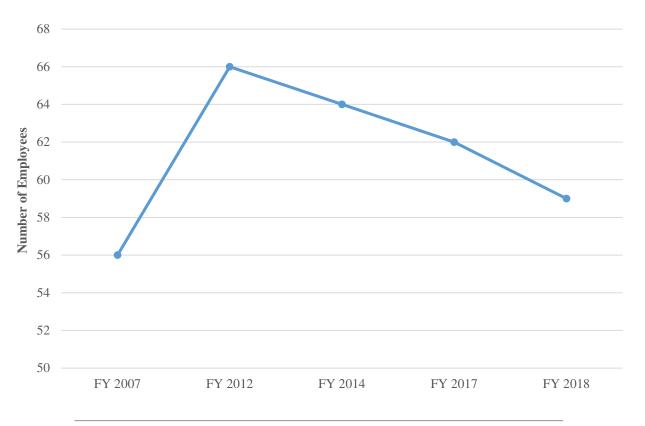
PERSONNEL COSTS 2007-2018



STAFFING PLAN

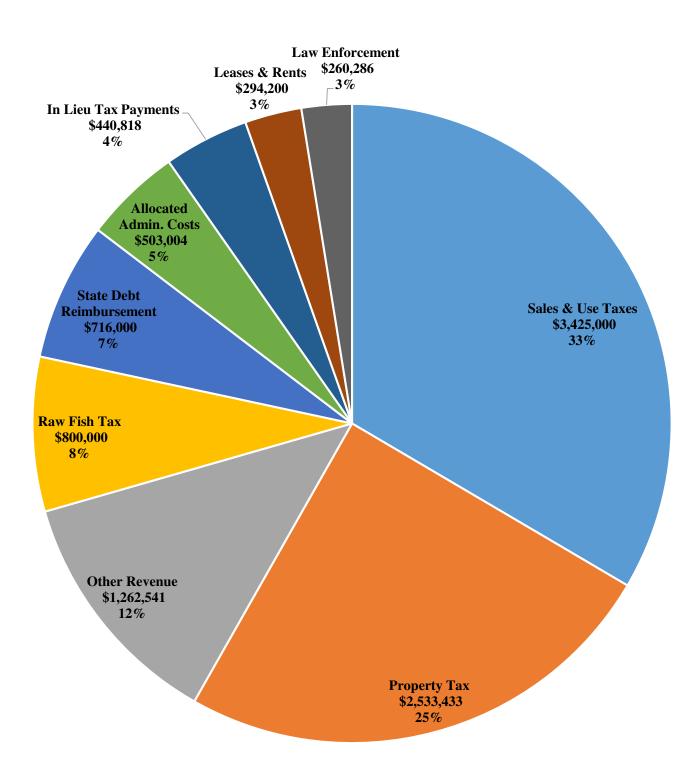
Category	FY 2007	FY 2012	FY 2014	FY 2017	FY 2018 Budget
City Manager	2	2	2	2	2
City Clerk	2	2	2	2	2
Public Safety	10	13	12	11	11
Fire	2	2	2	2	2
Parks and Rec	4	5	4	4	4
Harbor	6	6	6	6	6
Information Services	9	10	10	9	7
Finance	4	4	4	4	4
PW Admin	1	1	1	1	1
Facility Maint.	1	2	2	2	2
Streets	5	7	7	7	6
Water/Sewer	4	5	5	5	5
Refuse	5	5	5	5	5
Planning	2	2	2	2	2
Total	56	66	64	62	59

General Fund	36	43	41	39	37
Enterprise Funds	20	23	23	23	22

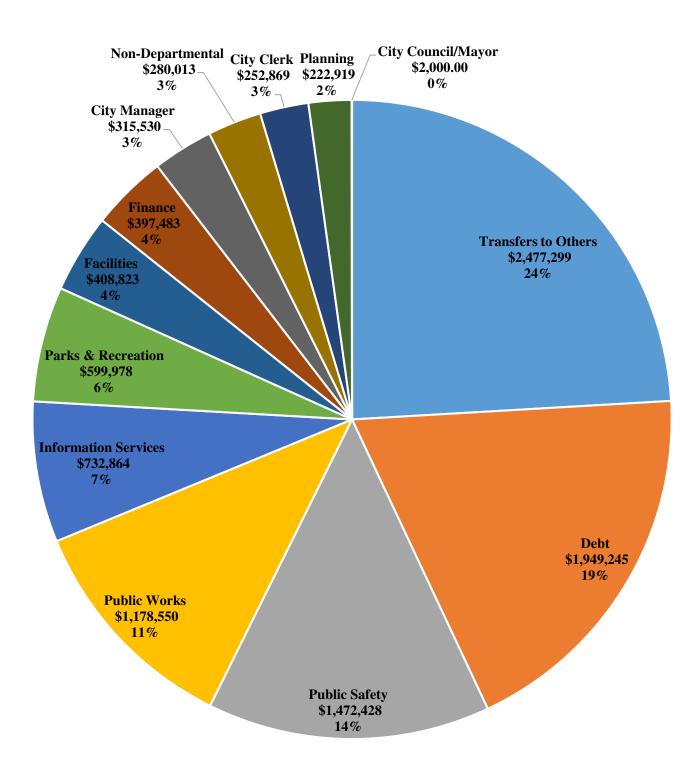


GENERAL FUND SUMMARY

2018 GENERAL FUND REVENUE



2018 GENERAL FUND EXPENDITURES

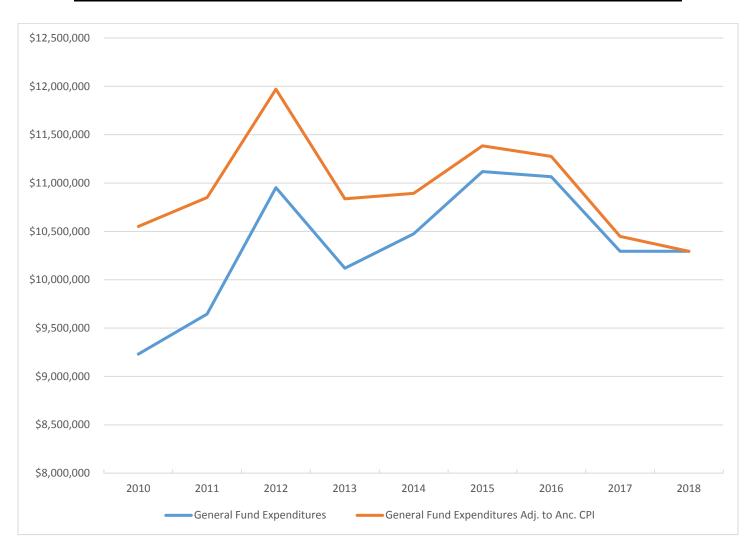


2018 GENERAL FUND BUDGET

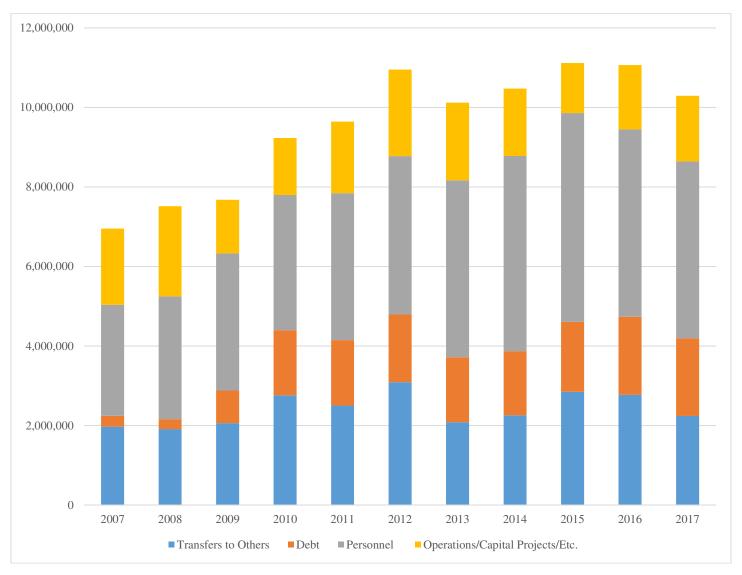
Account Title	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
Revenue					
Taxes	6,091,398.41	6,053,973.97	3,831,419.59	6,346,500.00	6,726,751.00
Licenses & Permits	21,810.00	21,480.00	1,805.00	20,600.00	20,600.00
Other Governmental	2,988,828.57	1,992,123.63	3,700.00	891,195.00	1,291,195.00
Leases & Rents	232,435.01	301,834.01	213,178.97	294,200.00	294,200.00
Law Enforcement	270,872.45	203,872.65	76,578.14	247,353.00	260,286.00
D. M. V.	76,342.16	68,673.24	106,633.26	69,600.00	69,600.00
Planning Department Revenue	9,508.25	11,876.10	6,098.50	13,500.00	13,500.00
Recreation Dept Revenue	80,842.50	88,847.92	61,419.54	84,900.00	84,900.00
Pool Revenue	39,791.50	33,686.22	17,647.64	34,000.00	34,000.00
Sale of Property	10,272.00	2,388.25	6,769.06	12,000.00	12,000.00
Interfund Transfers In	772,043.80	399,769.41	1,276,079.34	1,399,090.24	503,004.00
Other Revenue	5,754,701.73	64,680.29	81,956.55	165,000.00	209,246.00
State Debt Service Reimbursmen	961,671.00	861,471.00	367,182.00	716,127.00	716,000.00
Total Revenue	17,310,517.38	10,104,676.69	6,050,467.59	10,294,065.24	10,235,282.00
Expense					
City Council	6,277.78	11,740.14	4,349.41	5,000.00	1,000.00
City Clerk	292,249.09	252,629.16	204,389.61	255,457.00	252,869.00
City Mayor	50.00	1,655.67	0.00	0.00	1,000.00
City Manager	389,374.41	360,636.35	227,403.04	305,528.00	315,530.00
Finance	447,554.97	395,594.72	297,717.46	398,291.00	397,483.00
Planning Department Expense	272,537.61	231,366.18	163,394.82	218,484.00	221,919.00
Planning Commission	2,715.91	1,592.05	0.00	0.00	1,000.00
Department of Motor Vehicles	76,472.23	82,706.92	38,519.40	57,048.00	58,207.00
Law Enforcement	1,103,800.74	953,787.24	633,368.36	859,639.00	875,591.00
Jail Operations	237,082.11	227,207.41	160,784.36	225,098.00	226,604.00
Fire & EMS	365,426.08	353,079.18	229,868.43	306,356.20	306,026.00
Disaster Management Dept.	12,225.01	15,444.78	961.66	4,500.00	6,000.00
Information Services	882,371.61	847,620.13	524,190.68	674,874.00	732,864.00
Facility Utilities	202,144.19	181,151.40	109,586.46	130,400.00	130,400.00
PW Administration	199,909.03	156,459.36	120,992.16	168,040.00	166,775.00
Facility Maintenance	255,576.83	267,311.27	234,496.02	275,697.00	278,423.00
Street Maintenance	712,960.53	759,401.18	484,922.76	683,008.04	639,657.00
Snow Removal	69,171.90	66,755.33	19,086.13	37,408.00	35,925.00
Equipment Maintenance	355,392.52	358,959.25	241,351.69	311,524.00	329,005.00
Parks Maintenance	154,977.31	132,589.20	68,290.83	80,682.00	81,496.00
Cemetery Maintenance Dept.	39,134.64	33,974.56	6,646.46	7,713.00	7,188.00
Recreation - Bidarki	351,458.46	338,566.35	216,545.49	283,977.00	283,300.00
Pool	339,548.65	272,516.57	186,825.53	218,772.00	235,182.00
Ski Hill	71,635.78	82,508.00	86,106.23	92,012.00	92,012.00

Account Title	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
Non-Departmental	319,634.77	3,452,435.49	247,530.71	280,012.52	280,012.52
Long Term Debt Service	1,737,359.31	1,964,611.15	1,392,592.00	1,954,966.00	1,949,245.00
Interfund Transfers Out	5,766,360.14	97,750.00	49,627.00	49,627.00	0.00
Transfers to Other Entities	2,179,871.32	2,420,234.50	2,157,862.81	2,409,951.48	2,385,287.48
Total Expense	16,843,272.93	14,320,283.54	8,107,409.51	10,294,065.24	10,290,001.00
Total Revenue	17,310,517.38	10,104,676.69	6,050,467.59	10,294,065.24	10,235,282.00
Total Expense	16,843,272.93	14,320,283.54	8,107,409.51	10,294,065.24	10,290,001.00
Net Total	467,244.45	-4,215,606.85	-2,056,941.92	0.00	-54,719.00

EXPENDITURES 2010-2018 ADJUSTED TO CONSUMER PRICE INDEX

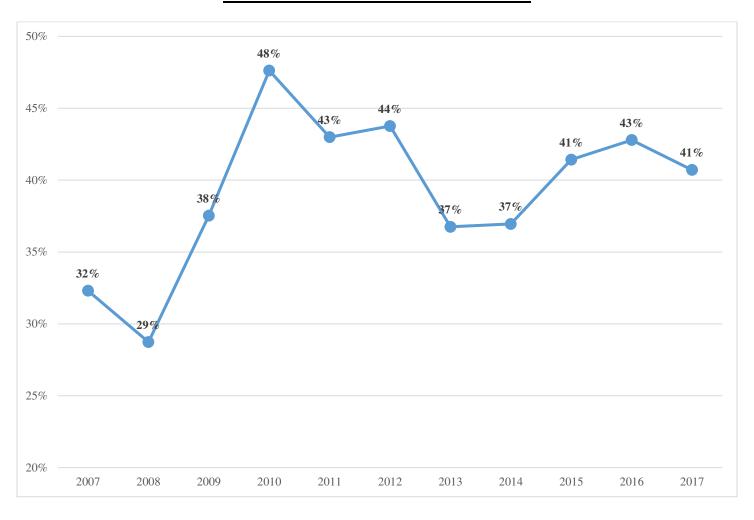


EXPENDITURES BY CATEGORY 2007-2017



	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Budget	FY 2017 Budget
Transfers to Others	1,972,029	1,908,876	2,057,676	2,761,205	2,503,299	3,090,601	2,081,959	2,257,366	2,848,029	2,770,306	2,241,436
Debt	274,082	251,180	824,111	1,634,667	1,642,997	1,702,549	1,636,805	1,613,089	1,757,975	1,964,612	1,949,245
Personnel	2,789,414	3,089,987	3,448,835	3,400,865	3,694,684	3,984,458	4,447,441	4,907,291	5,252,267	4,714,048	4,453,225
Operations/ Capital Projects/Etc.	1,917,558	2,267,106	1,348,297	1,434,234	1,804,246	2,174,526	1,952,520	1,697,347	1,260,192	1,616,468	1,650,159

PERCENTAGE OF GENERAL FUND DEDICATED TO DEBT SERVICES AND TRANSFERS TO OTHER ENTITIES



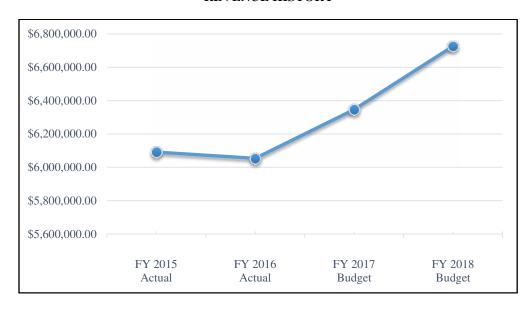
GENERAL FUND REVENUE DETAIL

TAXES FUND: GENERAL

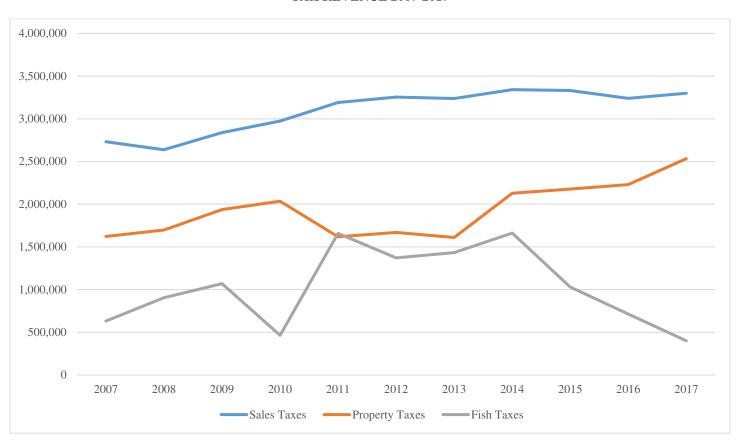
BUDGET

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
Taxes						
101-300-40001	Property Tax	2,171,409.25	2,236,098.99	1,665,756.76	2,474,000.00	2,533,433.00
101-300-40003	Property Tax-Penalties	3,755.13	16,899.71	5,745.42	0.00	0.00
101-300-40005	Property Tax-Interest	796.45	1,975.40	1,882.55	0.00	0.00
101-300-40010	Sales & Use Taxes	3,361,712.05	3,238,756.19	2,035,047.31	3,300,000.00	3,425,000.00
101-300-40011	Public Accommodiations Surtax	131,411.74	120,687.55	119,338.49	117,500.00	117,500.00
101-300-40012	Vehicle Rental Surtax	11,643.62	16,201.41	1,221.27	18,000.00	18,000.00
101-300-40013	Sales Tax Compensation timely	30,823.41-	30,990.97-	19,989.76-	0.00	0.00
101-300-40014	Motor Fuel Tax	0.00	0.00	0.00	0.00	175,000.00
101-300-40030	Penalities & Int Sales Tax	18,650.77	22,449.56	16,493.14	15,000.00	15,000.00
101-300-40040	In Lieu Tax Payments	421,220.21	423,633.04	0.00	420,000.00	440,818.00
101-300-40041	Payment in Lieu of Tax - Other	1,622.60	8,263.09	5,924.41	2,000.00	2,000.00
Total		6,091,398.41	6,053,973.97	3,831,419.59	6,346,500.00	6,726,751.00

REVENUE HISTORY



TAX REVENUE 2007-2017



	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
	Actual	Budget	Budget								
Property Taxes	1,622,604	1,696,846	1,936,948	2,033,498	1,618,002	1,669,022	1,609,783	2,127,283	2,175,960	2,228,656	2,533,000
Sales Taxes	2,730,858	2,637,328	2,838,782	2,973,792	3,190,224	3,254,979	3,236,415	3,341,198	3,330,889	3,238,749	3,300,000
Fish Taxes	631,642	905,047	1,068,909	463,279	1,658,375	1,371,290	1,432,356	1,661,223	1,029,301	713,635	400,000

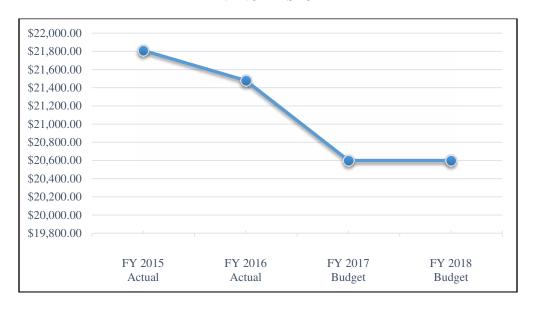
LICENSES & PERMITS

FUND: GENERAL

BUDGET

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget			
Licenses & Permits									
101-301-40100	General Business Licenses	20,925.00	20,700.00	785.00	20,000.00	20,000.00			
101-301-40120	Taxi - For Hire Operators	885.00	780.00	1,020.00	600.00	600.00			
Total		21,810.00	21,480.00	1,805.00	20,600.00	20,600.00			

REVENUE HISTORY

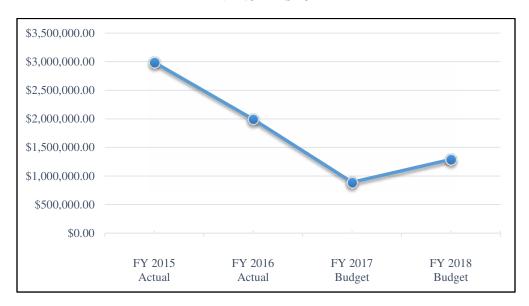


OTHER GOVERNMENTAL

FUND: GENERAL

BUDGET

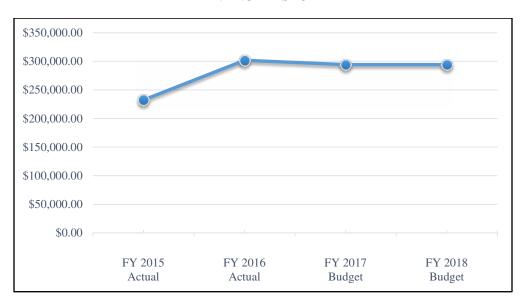
Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget			
Other Governmental									
101-302-40205	Raw Fish Tax	1,029,301.09	713,635.31	0.00	400,000.00	800,000.00			
101-302-40210	Liquor Licenses	12,300.00	11,950.00	3,700.00	12,000.00	12,000.00			
101-302-40215	Share Revenue - General	195,211.00	130,882.00	0.00	130,853.00	130,853.00			
101-302-40220	Forest Receipts - Roads	66,380.98	57,610.03	0.00	0.00	0.00			
101-302-40221	Forest Receipts - School	715,074.36	652,554.32	0.00	0.00	0.00			
101-302-40225	Utility Cooperative Refunds	228,743.09	227,631.89	0.00	215,000.00	215,000.00			
101-302-40230	Shared Fisheries Tax	38,684.27	28,503.60	0.00	20,000.00	20,000.00			
101-302-40239	Pension State Relief	675,040.32	144,060.48	0.00	113,342.00	113,342.00			
101-302-40240	Library Grant	1,995.86	0.00	0.00	0.00	0.00			
101-302-40245	E-Rate Grant (Library)	26,097.60	25,296.00	0.00	0.00	0.00			
Total		2,988,828.57	1,992,123.63	3,700.00	891,195.00	1,291,195.00			



LEASES & RENTS FUND: GENERAL

BUDGET

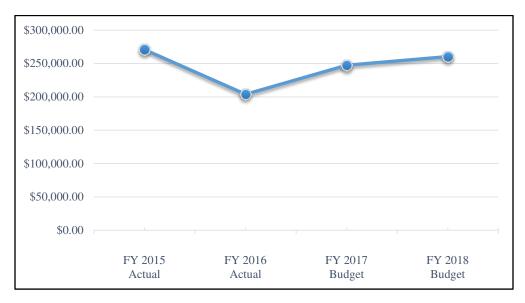
Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget		
Leases & Rents								
101-303-40320	N. Harbor Fill Lease	97,672.60	92,931.24	68,652.28	93,000.00	93,000.00		
101-303-40330	S. Harbor Fill Lease	29,893.62	30,696.36	23,142.97	25,000.00	25,000.00		
101-303-40350	Other Land Leases	39,879.20	56,339.96	42,800.02	25,000.00	25,000.00		
101-303-40360	Other Building Leases	5,317.59	57,594.45	31,590.17	87,000.00	87,000.00		
101-303-51110	Lease Rev Pass-Thru Mt Eyak	59,672.00	64,272.00	46,993.53	64,200.00	64,200.00		
Total		232,435.01	301,834.01	213,178.97	294,200.00	294,200.00		



LAW ENFORCEMENT FUND: GENERAL

BUDGET

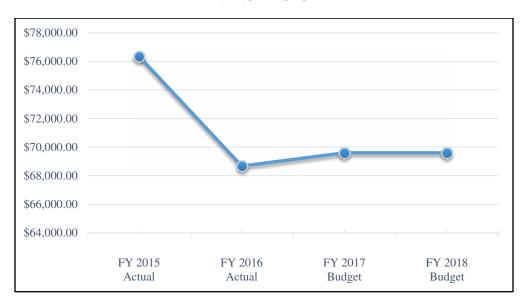
Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
Law Enforceme	ent					
101-304-40245	State Contract - Jail	190,654.00	135,303.00	33,825.75	135,303.00	148,236.00
101-304-40250	Surcharge - SOA	1,440.00	975.00	680.00	2,000.00	2,000.00
101-304-40265	State Dispatch Services	4,725.00	4,725.00	1,181.25	4,725.00	4,725.00
101-304-40267	USFS Dispatch Services	0.00	6,750.00	0.00	6,725.00	6,725.00
101-304-40268	CPD NVE MOU 2017	0.00	0.00	10,000.00	0.00	0.00
101-304-40370	Court Fines & Forfeitures	25.00	0.00	0.00	200.00	200.00
101-304-40371	Citations	12,172.40	6,930.00	5,388.00	7,500.00	7,500.00
101-304-40380	ATV Registration Fees	230.00	395.00	275.00	300.00	300.00
101-304-40400	Dog Licenses	760.00	540.00	360.00	600.00	600.00
101-304-40410	Dog Impounds	80.00	105.00	190.00	600.00	600.00
101-304-40420	Dog Citations	0.00	0.00	0.00	400.00	400.00
101-304-40440	Airline Security Service	51,097.41	40,961.06	17,099.10	80,000.00	80,000.00
101-304-40450	Fingerprinting Services	3,287.80	2,950.00	2,909.00	2,500.00	2,500.00
101-304-40545	Impound	4,689.50	4,076.50	1,780.50	5,000.00	5,000.00
101-304-40700	Case File Fees	250.00	146.00	195.00	500.00	500.00
101-304-49730	Bulletproof Vest Grant	1,447.50	0.00	472.50	0.00	0.00
101-304-49740	Miscellaneous Revenue P.D.	13.84	16.09	2,222.04	1,000.00	1,000.00
Total		270,872.45	203,872.65	76,578.14	247,353.00	260,286.00



D.M.V. FUND: GENERAL

BUDGET

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget		
D. M. V.								
101-305-40255	MV, Boat, Snow Trans	31,457.80	27,315.10	71,499.30	30,000.00	30,000.00		
101-305-40260	Driver License & ID Fee	8,675.80	9,335.80	14,776.70	10,000.00	10,000.00		
101-305-40266	Vehicle Registration Tax	19,414.00-	16,815.70-	3,677.90-	0.00	0.00		
101-305-40268	Mtr Vehicle Reg Tax St of AK	54,359.56	48,074.84	21,659.16	29,000.00	29,000.00		
101-305-49740	Road Tests & Misc Revenue DMV	1,263.00	763.20	2,376.00	600.00	600.00		
Total		76,342.16	68,673.24	106,633.26	69,600.00	69,600.00		



PLANNING DEPARTMENT REVENUE

FUND: GENERAL

BUDGET

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget		
Planning Department Revenue								
101-323-40160	Plat Fees	930.75	100.00	0.00	500.00	500.00		
101-323-40170	Planning Permit Fees	6,070.00	9,240.60	5,445.00	7,500.00	7,500.00		
101-323-48010	Legal Fees Reimbursment	2,207.50	2,465.50	575.00	2,500.00	2,500.00		
101-323-48012	Appraisal Fees Reimbursments	0.00	0.00	0.00	3,000.00	3,000.00		
101-323-48014	Other Revenue	300.00	70.00	78.50	0.00	0.00		
Total		9,508.25	11,876.10	6,098.50	13,500.00	13,500.00		

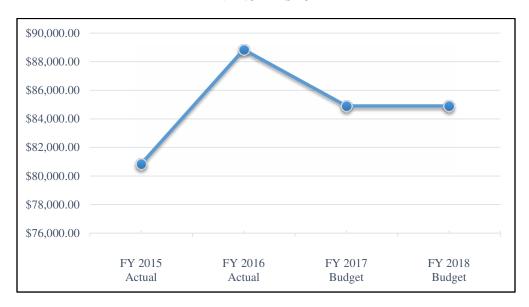


RECREATION DEPT REVENUE

FUND: GENERAL

BUDGET

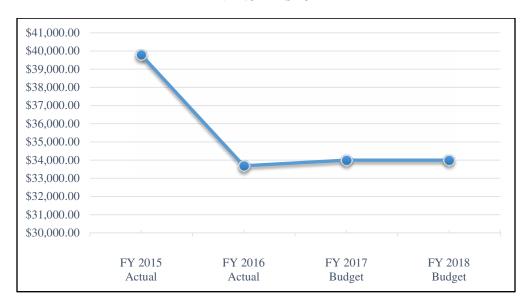
Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget		
Recreation Dept Revenue								
101-345-40505	Activity Fees	955.00	2,552.00	2,705.25	500.00	500.00		
101-345-40506	Floor Hockey	20.00-	0.00	0.00	0.00	0.00		
101-345-40508	Christmas Bazaar	1,545.00	2,320.00	75.00	2,000.00	2,000.00		
101-345-40515	Summer Camp	220.00	6,030.00	0.00	13,000.00	13,000.00		
101-345-40520	Skaters Cabin Rental	2,994.00	3,090.00	3,826.00	3,000.00	3,000.00		
101-345-40525	Bidarki Entrance Fees	68,450.50	69,592.73	41,048.00	60,000.00	60,000.00		
101-345-40535	Facility Rental	880.00	300.00	150.00	1,000.00	1,000.00		
101-345-42100	Fisherman's Memorial park	2,793.00	1,600.40	2,450.00	1,000.00	1,000.00		
101-345-43075	ALPAR pass-thru	0.00	0.00	0.00	1,400.00	1,400.00		
101-345-49740	Bidarki Misc.	3,025.00	3,362.79	11,165.29	3,000.00	3,000.00		
Total		80,842.50	88,847.92	61,419.54	84,900.00	84,900.00		



POOL REVENUE FUND: GENERAL

BUDGET

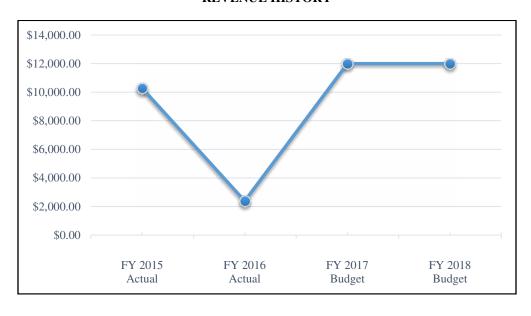
Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget		
Pool Revenue								
101-346-40525	Combo Pass Fee	0.00	0.00	0.00	4,000.00	4,000.00		
101-346-40600	Pool Entrance Fees	35,766.50	32,236.22	15,087.64	24,000.00	24,000.00		
101-346-40620	Program Fees	2,400.00	425.00	1,335.00	3,000.00	3,000.00		
101-346-40630	Rental Fees	1,625.00	1,025.00	1,225.00	2,000.00	2,000.00		
101-346-49740	Pool Misc.	0.00	0.00	0.00	1,000.00	1,000.00		
Total		39,791.50	33,686.22	17,647.64	34,000.00	34,000.00		



SALE OF PROPERTY FUND: GENERAL

BUDGET

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget			
Sale of Property	Sale of Property								
101-347-40700	Sale of Materials	0.00	210.00	2,015.00	500.00	500.00			
101-347-40710	Sale of Equipment	8,872.00	1,128.25	2,654.06	10,000.00	10,000.00			
101-347-40720	Sale of Cemetary Lots	1,400.00	1,050.00	2,100.00	1,500.00	1,500.00			
Total		10,272.00	2,388.25	6,769.06	12,000.00	12,000.00			

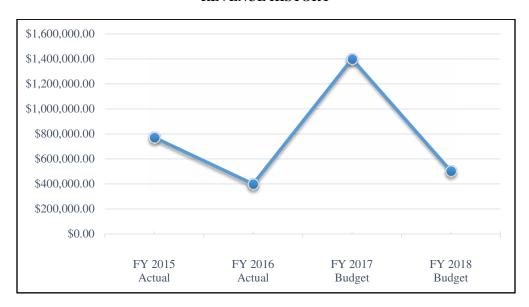


INTERFUND TRANSFERS IN

FUND: GENERAL

BUDGET

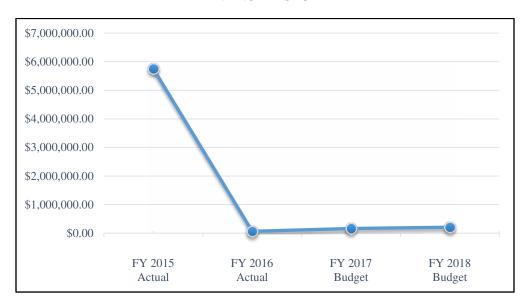
Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget		
Interfund Transfers In								
101-390-41000	Allocated Administrative Costs	492,043.80	492,043.80	369,032.85	492,043.75	503,004.00		
101-390-41015	Transfer from Capital Projects	0.00	0.00	31,046.49	31,046.49	0.00		
101-390-49998	Transfer from Permanent Fund	280,000.00	0.00	876,000.00	876,000.00	0.00		
101-390-49999	due to/from other funds	0.00	92,274.39-	0.00	0.00	0.00		
Total		772,043.80	399,769.41	1,276,079.34	1,399,090.24	503,004.00		



OTHER REVENUE FUND: GENERAL

BUDGET

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget			
Other Revenue									
101-397-40325	Investment Earnings	0.00	0.00	0.00	60,000.00	60,000.00			
101-397-43000	Bond Proceeds	4,540,000.00	0.00	0.00	0.00	0.00			
101-397-43001	Bond Premiums	501,308.16	0.00	0.00	0.00	0.00			
101-397-49740	Misc. Revenue	29,729.29	22,752.77	49,417.45	50,000.00	94,246.00			
101-397-49741	Reimbursed Legal Fees Settleme	0.00	375.00	0.00	0.00	0.00			
101-397-49745	Insurance Reimbursments	98,900.00	0.00	0.00	0.00	0.00			
101-397-49760	Streets-Cut Revenue	2,542.50	5,010.00	450.00	5,000.00	5,000.00			
101-397-49770	Cordova Center Revenue	7,221.78	36,542.52	32,089.10	50,000.00	50,000.00			
101-397-49775	CCMC CT Scanner Funding	500,000.00	0.00	0.00	0.00	0.00			
101-397-49800	Donations	75,000.00	0.00	0.00	0.00	0.00			
Total		5,754,701.73	64,680.29	81,956.55	165,000.00	209,246.00			

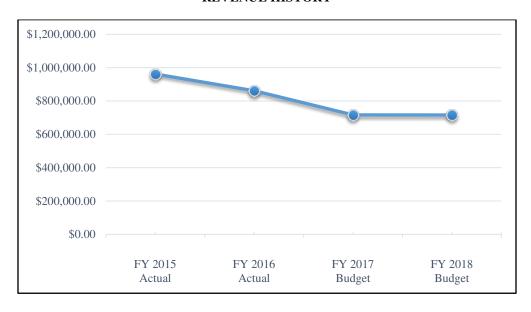


STATE DEBT SERVICE REIMBURSEMENT

FUND: GENERAL

BUDGET

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget		
State Debt Service Reimbursmen								
101-398-40200	State Debt Service Reimb	961,671.00	861,471.00	367,182.00	716,127.00	716,000.00		
Total		961,671.00	861,471.00	367,182.00	716,127.00	716,000.00		

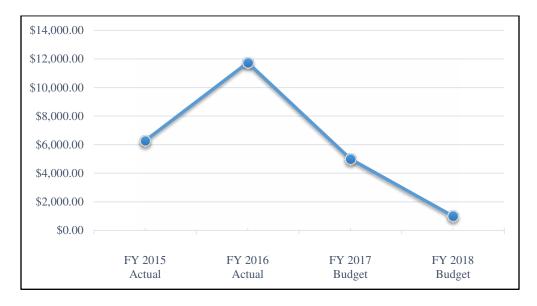


GENERAL FUND EXPENSE DETAIL

CITY COUNCIL FUND: GENERAL

BUDGET

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
City Council						
101-401-51020	Operating Supplies	1,050.08	1,448.99	661.99	500.00	0.00
101-401-52000	Communications	652.37	511.13	515.44	500.00	0.00
101-401-52090	Council Contingency	1,928.13	3,356.02	247.98	1,000.00	1,000.00
101-401-52130	Travel - Airfare/Ferry	647.20	726.00	0.00	0.00	0.00
101-401-52140	Travel - Lodging	0.00	1,287.00	0.00	0.00	0.00
101-401-52150	Travel - Per Diem	0.00	400.00	0.00	0.00	0.00
101-401-52160	Professional Development	0.00	1,200.00	0.00	0.00	0.00
101-401-52170	Dues & Subscriptions	2,000.00	2,811.00	2,924.00	3,000.00	0.00
Total		6,277.78	11,740.14	4,349.41	5,000.00	1,000.00



CITY CLERK FUND: GENERAL

PROGRAM DESCRIPTION

The Office of the City Clerk, in accordance with the City Charter and Code serves as the clerical officer of the Mayor and City Council. The City Clerk, with assistance from the Deputy Clerk serves as the ex-officio tax assessor. The office administers municipal elections and maintains City records and archives. The City Clerk is the custodian of the City seal and attests to documents as required by municipal code and state law. The Clerk's office also administers oaths of office and ensures licensing and registration of City vehicles and equipment.

The office of the City Clerk is often the first contact for the public seeking communication with the elected body and thus acts as a liaison for the people to the City Council. In preparing accurate minutes and accounts of all open City meetings, the Clerk maintains the history of the City for future generations of Cordovans including citizens, elected officials and City employees.

PROGRAM GOALS AND OBJECTIVES

- Provide professional service to the public assist them in understanding local government and respond in the most respectful manner to whatever their request might be
- Maintain the most accurate records of the actions of the City Council and properly archive and catalogue permanently the minutes, resolutions, ordinances
- Prepare well-organized, thorough council agendas and packets easily understandable to the City Council and the public in order to promote the effective engagement required to make the best decisions for the community of Cordova
- Oversee the maintenance of City property records in order to ensure the most equitable assessing and taxation for the benefit of the public and the City revenue stream
- Fairly and impartially conduct municipal elections and promote this utmost of democratic rights of our citizens
- Work cooperatively with the City Manager, the Department Heads, the Mayor and City Council and all employees of the City of Cordova toward the best interest of all citizens

BUDGET COMMENTARY

The 2017 budget was as bare bones as I have ever seen in my 15 years with the City of Cordova. The operating line items within the Clerk's office were pared down to unrealistic levels and have therefore been overspent or will be overspent by year-end. The 2018 Clerk's budget has been returned to levels consistent with the recent past years, especially in such line items as Professional Services (codification of ordinances), operating supplies and election expense. Current staff is well-trained but no budgeting toward continuing education and the accompanying travel is not realistic especially if there comes a time when there is turnover to less trained employees in this department.

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget	
City Clerk							
101-402-50000	Salaries and Wages	127,018.99	136,164.23	104,684.84	137,089.00	136,089.00	
101-402-50020	Temp Employees	513.00	261.00	0.00	0.00	0.00	
101-402-50100	FICA	9,730.80	9,428.92	8,008.45	10,487.00	10,411.00	
101-402-50110	PERS	27,571.75	30,414.13	23,030.54	29,940.00	29,940.00	
101-402-50120	Health Ins.	64,573.46	39,453.76	37,608.82	48,054.00	48,054.00	
101-402-50130	Compensation Ins.	589.91	629.38	429.17	548.00	558.00	

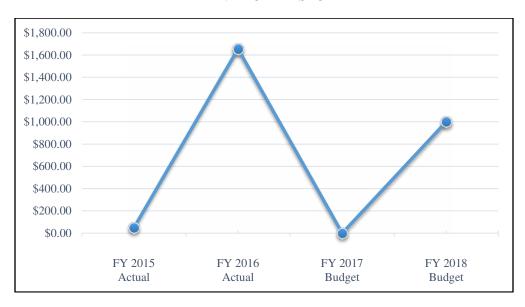
Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
101-402-50140	ESC	779.11	837.11	751.55	780.00	796.00
101-402-50150	PERS Relief	33,923.98	7,155.36	0.00	5,634.00	4,096.00
101-402-51020	Operating Supplies	2,058.99	2,580.23	751.74	500.00	500.00
101-402-52000	Communications	2,454.50	2,770.32	1,846.62	1,000.00	1,000.00
101-402-52160	Professional Development	0.00	95.90	0.00	0.00	0.00
101-402-52170	Dues & Subscriptions	300.00	350.00	260.00	425.00	425.00
101-402-52180	Professional Services	2,487.00	3,332.00	2,830.00	1,500.00	1,500.00
101-402-52230	Assessor Fees	17,500.00	17,200.00	20,800.00	18,000.00	18,000.00
101-402-52240	Election Expense	2,747.60	1,956.82	3,387.88	1,500.00	1,500.00
Total		292,249.09	252,629.16	204,389.61	255,457.00	252,869.00



CITY MAYOR FUND: GENERAL

BUDGET

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
City Mayor						
101-403-51020	Operating Supplies	0.00	60.00	0.00	0.00	0.00
101-403-52130	Travel - Airfare/Ferry	0.00	845.67	0.00	0.00	1,000.00
101-403-52150	Travel - Per Diem	0.00	300.00	0.00	0.00	0.00
101-403-52160	Professional Development	0.00	400.00	0.00	0.00	0.00
101-403-52170	Dues & Subscriptions	50.00	50.00	0.00	0.00	0.00
Total		50.00	1,655.67	0.00	0.00	1,000.00



CITY MANAGER FUND: GENERAL

PROGRAM DESCRIPTION

The Office of the City Manager is charged with providing City services in a professional, innovative and cost-effective manner, with emphasis on friendly, timely and courteous service to all. The City Manager's office strives to achieve the goals and objectives of the Cordova City Council, allocating resources, encouraging development and enhancing the quality of life for the community and those who live and work in the community. As defined by the Cordova City Council, Economic Sustainability is the core value the City Manager's office works toward.

PROGRAM GOALS AND OBJECTIVES

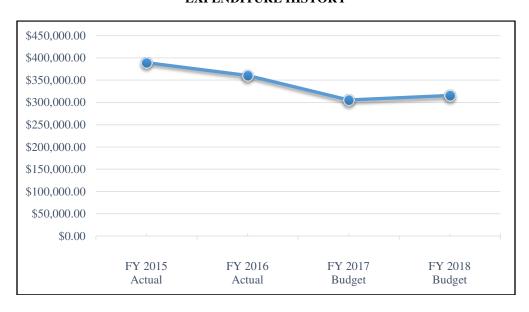
- Work toward Economic Sustainability, supporting economic revitalization, development, diversifying income streams and reducing costs.
- Increase staff effectiveness, recognizing limitations on our resources and recruiting difficulties.
- Improve Service Delivery by continuously evaluating and monitoring systems.
- Assemble and keep a well-trained work force, encouraging and rewarding professional development, training and certifications.
- Implement the plans and goals of the City Council, allocating resources to City Council priorities.
- Annually update the Cordova Strategic Plan, goals and objectives.

BUDGET COMMENTARY

The 2018 budget for the City Manager is primarily a Status quo" budget from 2017. The goal of the 2018 budget is to maintain the ability of the City Manager and staff to perform the essential functions of City administrative services, human resources functions, risk management functions and medical insurance monitoring and evaluation. Recruitment is an ongoing and persistent issue, particularly with respect to law enforcement and new and innovative recruiting efforts will be a priority.

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget			
City Manager									
101-421-50000	Salaries and Wages	206,030.23	235,302.48	144,312.95	188,307.00	188,307.00			
101-421-50100	FICA	14,749.64	17,625.27	11,350.56	14,405.00	14,405.00			
101-421-50110	PERS	39,778.13	41,124.19	22,966.21	41,428.00	41,428.00			
101-421-50120	Health Ins.	31,233.47	28,787.91	39,659.82	48,054.00	48,054.00			
101-421-50130	Compensation Ins.	1,413.02	1,478.53	593.92	764.00	772.00			
101-421-50140	ESC	881.13	1,225.30	716.44	774.00	796.00			
101-421-50150	PERS Relief	54,605.23	10,598.62	0.00	7,796.00	5,668.00			
101-421-51020	Operating Supplies	1,985.67	1,354.30	785.61	2,000.00	2,000.00			
101-421-52000	Communications	2,356.78	2,419.04	2,267.53	2,000.00	2,000.00			
101-421-52080	Manager's Contingency	5,138.40	2,664.15	0.00	0.00	5,000.00			
101-421-52110	Employee Merit Program	11,745.00	250.00	0.00	0.00	0.00			
101-421-52120	Travel - Car Rental	257.75	108.96	0.00	0.00	0.00			
101-421-52130	Travel - Airfare/Ferry	1,242.40	1,454.11	0.00	0.00	0.00			

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
101-421-52140	Travel - Lodging	612.28	110.88	0.00	0.00	0.00
101-421-52150	Travel - Per Diem	967.88	395.00	0.00	0.00	0.00
101-421-52160	Professional Development	0.00	1,439.00	0.00	0.00	6,000.00
101-421-52170	Dues & Subscriptions	509.00	909.00	0.00	0.00	1,100.00
101-421-52350	Recruitment and Moving	0.00	4,250.00	4,750.00	0.00	0.00
101-421-55000	Other Equipment	0.00	12.52	0.00	0.00	0.00
101-421-55050	Contractual Services	15,868.40	9,127.09	0.00	0.00	0.00
Total		389,374.41	360,636.35	227,403.04	305,528.00	315,530.00



FINANCE FUND: GENERAL

PROGRAM DESCRIPTION

The Finance Department is responsible for all accounting and finances of the City of Cordova. The Department receipts all funds the City takes from various sources such as the harbor, City utilities, property tax, sales tax, State and Federal receipts, pool and Bidarki. The Department generates approximately 800 billings for utilities monthly and services the processing of approximately 500 business licenses which includes the collection and receipting sales tax quarterly. In addition, we act as the central reception area to the City, perform payroll and A/P functions, budget preparation, procurement and report filings to government departments.

PROGRAM GOALS AND OBJECTIVES

The following are the objectives for the Finance Department:

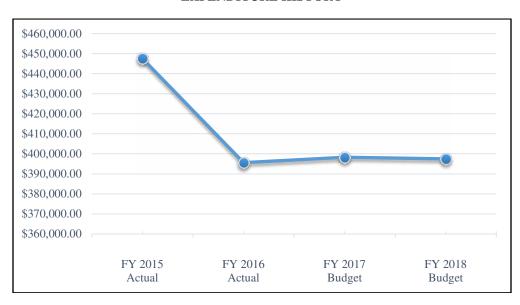
- Assist management in the preparation of annual budget
- Produce and distribute to department heads a financial report covering their area of responsibility
- Always looking to improving internal operational efficiencies and streamlining efforts for the public
- Coordinate the completion of annual audit
- Provide financial reporting to Council on a regular basis

BUDGET COMMENTARY

The Department is staffed by 4 FTE led by a Finance Director, who over sees a staff of three other FTE, and who reports to the City Manager. Personnel Costs take up 98% of the Department's budget while the remainder of the budget is operating supplies, 2%. One FTE's role is the utility clerk, another is part reception clerk A/R clerk and is responsible for business license issuance and business tax collection and the third FTE acts as assistant to the Finance Director and performs payroll and A/P functions.

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget			
Finance	Finance								
101-422-50000	Salaries and Wages	229,519.61	254,763.83	191,157.86	249,076.00	250,532.00			
101-422-50010	Overtime	425.34	0.00	0.00	0.00	0.00			
101-422-50020	Temp Employees	594.08	0.00	0.00	0.00	0.00			
101-422-50100	FICA	17,170.94	17,039.53	14,186.97	19,054.00	19,166.00			
101-422-50110	PERS	43,766.47	49,685.46	37,476.85	54,797.00	55,117.00			
101-422-50120	Health Ins.	86,297.93	53,509.16	50,734.38	59,008.00	59,008.00			
101-422-50130	Compensation Ins.	1,076.05	1,175.77	783.78	996.00	1,027.00			
101-422-50140	ESC	1,409.46	1,637.96	1,332.15	1,548.00	1,592.00			
101-422-50150	PERS Relief	61,562.73	13,238.43	0.00	10,312.00	7,541.00			
101-422-51020	Operating Supplies	2,609.64	2,359.24	756.70	2,000.00	2,000.00			
101-422-52000	Communications	1,336.52	1,403.94	1,288.77	1,500.00	1,500.00			
101-422-52130	Travel - Airfare/Ferry	0.00	731.40	0.00	0.00	0.00			
101-422-52140	Travel - Lodging	587.20	0.00	0.00	0.00	0.00			
101-422-52160	Professional Development	1,199.00	50.00	0.00	0.00	0.00			

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
Total		447,554.97	395,594.72	297,717.46	398,291.00	397,483.00



PLANNING FUND: GENERAL

PROGRAM DESCRIPTION

The Planning Department consists of the City Planner/Deputy Public Works Director and the Assistant Planner. Our staff assists the public, Planning Commission, City Council, and other city departments by providing information, guidance, and direction on land use issues and regulations.

The Planning Department facilitates monthly Planning Commission meetings and brings the commission's matters and other business to City Council as necessary. The Planning Department aids the public by providing information concerning zoning requirements, building requirements, and subdivision developments. The department oversees land use in the city and is responsible for the disposal of property. The department also provides support for the Public Works Department and applies for multiple grants and loans to benefit the city's infrastructure.

PROGRAM GOALS AND OBJECTIVES

The Planning Department strives to meet these goals:

Goal: Provide excellent customer service.

Objectives:

Address problems and requests, and assist with land use paperwork and process timely and efficiently. Listen and communicate clearly with public and staff.

Goal: Ensure accurate and efficient work flow.

Objectives:

Provide accurate reports, memos, and information to public, boards, and staff Move requests through the Planning Commission and City Council as efficiently as possible

Goal: Uphold and disseminate city codes and processes.

Objectives:

Communicate code requirements to the public Follow city policies and process

BUDGET COMMENTARY

Boards and Commissions

Staff produce monthly Planning Commission packets, document meeting with minutes, and provide additional information to commissioners as requested. The department also provides bi-monthly memos to city council which include recommendations and resolutions from the Planning Commission and other issues. Staff participate in commission meetings, providing information and direction on planning issues.

Permit Administration

Staff provide guidance, resources, maps, information and offer assistance to the public through all land use permit processes.

Public Support

Staff maintain and update the department's portion of the city's web page, which provides printable forms, Planning Commission packets and minutes, and land use information. Staff also maintain GIS parcel and tax data map layers and provide information to the public as requested.

Land Disposal

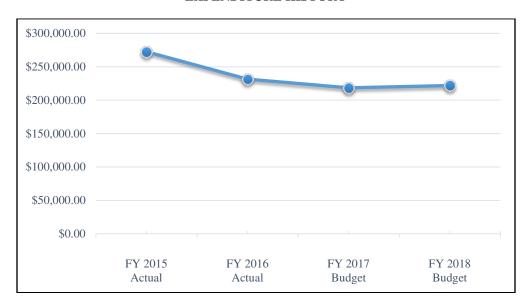
The Planning Department and Planning Commission develop annual land disposal maps delineating city property available for lease or sale. All steps in the land disposal process are administrated by the department. Leases, performance deeds of trust, and land use permits are tracked and rates are increased by staff.

Public Works Support

Planning staff provide technical and organizational support to the Public Works Department, including coordination for large CIP projects, contract negotiations, State and Federal permitting assistance, and grant and loan application coordination and tracking.

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget				
Planning Depar	Planning Department Expense									
101-423-50000	Salaries and Wages	127,894.28	139,443.24	104,022.49	133,182.00	136,344.00				
101-423-50010	Overtime	1,992.62	2,132.55	274.05	0.00	500.00				
101-423-50020	Temp Employees	1,039.50	0.00	0.00	0.00	0.00				
101-423-50100	FICA	9,987.77	9,688.92	7,852.74	10,168.00	10,469.00				
101-423-50110	PERS	25,789.74	28,174.22	20,819.13	29,300.00	30,106.00				
101-423-50120	Health Ins.	45,133.59	27,419.21	26,088.98	30,624.00	30,624.00				
101-423-50130	Compensation Ins.	612.41	650.44	425.82	533.00	561.00				
101-423-50140	ESC	784.42	840.22	724.56	774.00	796.00				
101-423-50150	PERS Relief	35,367.49	7,380.14	0.00	5,503.00	4,119.00				
101-423-51020	Operating Supplies	2,197.69	2,363.07	251.39	250.00	250.00				
101-423-52000	Communications	1,893.22	2,179.51	1,970.73	2,100.00	2,100.00				
101-423-52120	Travel - Car Rental	446.80	228.61	0.00	0.00	0.00				
101-423-52130	Travel - Airfare/Ferry	1,288.80	1,166.60	0.00	0.00	0.00				
101-423-52140	Travel - Lodging	1,099.20	1,895.00	0.00	0.00	0.00				
101-423-52150	Travel - Per Diem	475.00	600.00	0.00	0.00	0.00				
101-423-52160	Professional Development	1,409.90	1,743.85	0.00	0.00	0.00				
101-423-52170	Dues & Subscriptions	874.74	515.00	270.00	600.00	600.00				
101-423-52180	Legal Fees	5,369.80	116.00	0.00	1,000.00	1,000.00				
101-423-52182	Appraisal/Survey Fees	6,790.00	2,325.00	0.00	2,500.00	2,500.00				
101-423-52184	Other Professional Fees	822.64	2,014.10	619.70	1,450.00	1,450.00				
101-423-52270	Legal Printing	1,268.00	490.50	75.23	500.00	500.00				
Total		272,537.61	231,366.18	163,394.82	218,484.00	221,919.00				

EXPENDITURE HISTORY



LINE ITEM EXPLANATION

101-423-51020	Operating Supplies	Ink/paper for the plotter, meeting supplies, etc.
101-423-52170	Dues & Subscriptions	AK Planning Association for two
101-423-52180	Legal Fees	Misc. legal fees, land disposal fees to be reimbursed
101-423-52182	Appraisal/Survey Fees	Misc. surveys, drawings, related work
101-423-52184	Other Professional Fees	GIS fees, other software fees, engineer services, other services
101-423-52270	Legal Printing	Land disposal and other required advertising

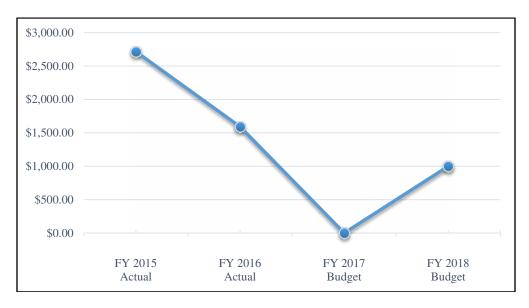
PLANNING COMMISSION

FUND: GENERAL

BUDGET

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget		
Planning Comm	Planning Commission							
101-424-51020	Operating Supplies	953.15	795.73	0.00	0.00	0.00		
101-424-52120	Travel - Car Rental	44.99	0.00	0.00	0.00	0.00		
101-424-52130	Travel - Airfare/Ferry	621.90	278.87	0.00	0.00	0.00		
101-424-52140	Travel - Lodging	230.00	129.95	0.00	0.00	0.00		
101-424-52150	Travel - Per Diem	200.00	75.00	0.00	0.00	0.00		
101-424-52160	Professional Development	665.87	312.50	0.00	0.00	1,000.00		
Total		2,715.91	1,592.05	0.00	0.00	1,000.00		

EXPENDITURE HISTORY



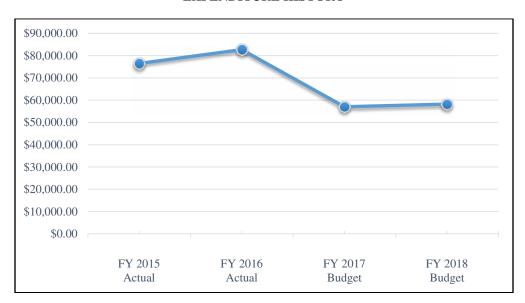
LINE ITEM EXPLANATION

101-424-52160 Professional Development Reports, nameplates and materials for commission

DEPARTMENT OF MOTOR VEHICLES

FUND: GENERAL

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget			
Department of 1	Department of Motor Vehicles								
101-440-50000	Salaries and Wages	33,162.38	32,154.24	18,394.18	32,533.00	32,779.00			
101-440-50010	Overtime	3,346.31	5,629.38	4,207.57	0.00	2,000.00			
101-440-50030	On Call Time	0.00	74.00	0.00	0.00	0.00			
101-440-50100	FICA	2,776.45	2,588.09	1,698.68	2,489.00	2,508.00			
101-440-50110	PERS	6,217.85	6,787.08	3,758.56	7,157.00	7,211.00			
101-440-50120	Health Ins.	12,081.86	8,119.66	4,591.86	6,385.00	5,569.00			
101-440-50130	Compensation Ins.	392.54	383.93	82.76	425.00	434.00			
101-440-50140	ESC	245.12	269.78	182.65	232.00	239.00			
101-440-50150	PERS Relief	0.00	14,378.57	0.00	1,347.00	987.00			
101-440-51010	Uniforms/Safety Equip/Supplies	355.93	66.41	73.30	90.00	90.00			
101-440-51020	Operating Supp/Postage/Freight	501.40	250.92	552.18	450.00	450.00			
101-440-51030	Janitorial Supplies	85.68	30.11	0.00	0.00	0.00			
101-440-52000	Communications	3,561.18	2,784.74	1,595.35	2,000.00	2,000.00			
101-440-52070	Leases and Rentals	10,079.88	6,402.27	0.00	0.00	0.00			
101-440-52120	Travel - Car Rental	272.70	202.48	192.48	300.00	300.00			
101-440-52130	Travel - Airfare/Ferry	246.00	598.20	732.00	1,000.00	1,000.00			
101-440-52140	Travel - Lodging	1,738.00	594.00	784.93	1,500.00	1,500.00			
101-440-52150	Travel - Per Diem	600.00	300.00	1,025.00	450.00	450.00			
101-440-52160	Professional Development	0.00	49.75	0.00	0.00	0.00			
101-440-52170	Dues & Subscriptions	0.00	35.00	147.90	150.00	150.00			
101-440-52270	Legal Printing/Advertising	143.40	20.00	0.00	40.00	40.00			
101-440-55010	Equipment, Furnishings & Tools	665.55	988.31	500.00	500.00	500.00			
Total		76,472.23	82,706.92	38,519.40	57,048.00	58,207.00			



LAW ENFORCEMENT FUND: GENERAL

PROGRAM DESCRIPTION

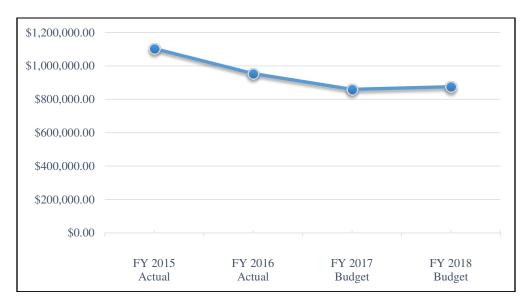
The Cordova Police Department consists of a Police Chief, five officers, one dispatch supervisor and four dispatchers who are hired as needed by the Chief. CPD is committed to the protection of life and property of all citizens of Cordova, Alaska. CPD dispatches for local fire, medical and law enforcement and has MOU's with the Alaska Wildlife Troopers and USFS Fish and Game LEO and works closely with dispatching for their law enforcement teams. CPD currently has two open police officer positions. CPD also has one administrative assistant and once dispatch position which are unfunded.

BUDGET COMMENTARY

This Depts. workload has been slowly increasing due to the amount of Local, State and Federal Mandated Regulations that we need to enforce or adhere too. This Dept. only has 11 members out of 13 positions responsible for this work load. The Dept. Budget other than some compensation for the 11-paid staff has decreased.

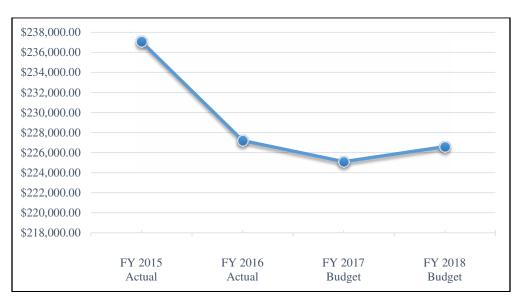
Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget			
Law Enforceme	Law Enforcement								
101-441-50000	Salaries and Wages	450,047.81	459,355.31	341,986.95	455,932.00	460,314.00			
101-441-50010	Overtime	49,848.36	66,951.33	38,176.12	8,200.00	10,000.00			
101-441-50030	On Call Time	4,580.00	7,810.00	6,480.00	2,800.00	3,000.00			
101-441-50040	Shift Differential	0.00	0.00	0.00	12,000.00	12,000.00			
101-441-50100	FICA	36,749.58	34,974.62	28,787.89	34,879.00	35,214.00			
101-441-50110	PERS	82,584.06	95,669.60	63,726.85	100,305.00	101,269.00			
101-441-50120	Health Ins.	188,834.28	121,538.33	95,302.98	115,153.00	128,551.00			
101-441-50130	Compensation Ins.	10,444.88	10,918.29	5,866.57	10,711.00	11,024.00			
101-441-50140	ESC	3,335.71	3,539.19	2,905.53	3,173.00	3,264.00			
101-441-50150	PERS Relief	170,286.07	21,791.30	0.00	18,876.00	13,855.00			
101-441-51010	Uniforms/Safety Equip/Supplies	5,347.30	4,802.54	1,583.88	4,500.00	4,500.00			
101-441-51020	Operating Supp/Postage/Freight	6,471.05	10,353.07	3,512.77	6,300.00	6,300.00			
101-441-52000	Communications	22,697.15	49,987.08	12,280.54	20,000.00	20,000.00			
101-441-52120	Travel - Car Rental	564.96	674.41	201.95	500.00	500.00			
101-441-52130	Travel - Airfare/Ferry	2,079.80	3,303.08	2,943.90	5,000.00	5,000.00			
101-441-52140	Travel - Lodging	3,872.44	2,107.96	1,301.11	4,500.00	4,500.00			
101-441-52150	Travel - Per Diem	1,375.00	2,050.00	1,700.00	3,000.00	3,000.00			
101-441-52160	Professional Development	1,606.95	1,615.95	55.00	1,500.00	1,500.00			
101-441-52165	Training Equipment & Supplies	5,996.14	3,075.00	0.00	1,500.00	1,500.00			
101-441-52170	Dues & Subscriptions	1,418.24	2,799.09	7,387.84	10,510.00	10,000.00			
101-441-52180	Professional Services/Towing	763.48	221.50	318.00	450.00	450.00			
101-441-52270	Legal Printing/Advertising	1,345.06	935.40	1,565.00	450.00	450.00			
101-441-52310	Public Relations	439.42	500.00	0.00	0.00	0.00			
101-441-52320	Drug Interdiction	0.00	0.00	0.00	1,000.00	1,000.00			

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
101-441-52350	Recruitment and Moving	1,158.00	0.00	0.00	0.00	0.00
101-441-54000	Fuel & Lube	19,817.35	16,407.94	9,888.80	15,000.00	15,000.00
101-441-54010	Vehicle Parts & Repairs	10,889.36	6,833.55	1,138.76	10,500.00	10,500.00
101-441-54020	Repair Maintenanc Other Equip	5,493.15	10,997.21	2,635.73	4,500.00	4,500.00
101-441-55000	Other Equipment & Rentals	5,883.37	5,275.15	2,581.50	3,600.00	3,600.00
101-441-55010	Equipment, Furnishings & Tools	1,578.00	2,355.02	1,040.69	1,800.00	1,800.00
101-441-55020	Ammunition	6,313.77	5,955.32	0.00	3,000.00	3,000.00
101-441-55035	State Surcharge Citation remit	1,980.00	990.00	0.00	0.00	0.00
Total		1,103,800.74	953,787.24	633,368.36	859,639.00	875,591.00



JAIL OPERATIONS FUND: GENERAL

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
Jail Operations						
101-442-50000	Salaries and Wages	119,234.73	122,877.44	90,095.31	121,996.00	123,273.00
101-442-50010	Overtime	13,211.30	18,111.62	10,595.96	6,000.00	6,000.00
101-442-50020	Temp Employees	164.08	0.00	0.00	0.00	0.00
101-442-50030	On Call Time	1,148.60	1,971.00	1,620.00	700.00	700.00
101-442-50040	Shift Differential	0.00	0.00	0.00	3,000.00	3,000.00
101-442-50100	FICA	9,832.64	9,390.22	7,621.33	9,333.00	9,430.00
101-442-50110	PERS	22,086.54	25,610.62	16,871.10	26,839.00	27,120.00
101-442-50120	Health Ins.	49,993.43	32,413.66	24,973.45	30,445.00	33,530.00
101-442-50130	Compensation Ins.	2,714.21	2,825.43	1,487.48	2,783.00	2,864.00
101-442-50140	ESC	890.88	952.01	771.89	851.00	876.00
101-442-50150	PERS Relief	0.00	0.00	0.00	5,051.00	3,711.00
101-442-51010	Uniforms/Safety Equip/Supplies	1,881.53	851.63	193.00	1,000.00	1,000.00
101-442-51020	Operating Supplies	2,465.88	2,318.85	301.22	2,000.00	2,000.00
101-442-51030	Janitorial Supplies	97.26	233.29	43.60	500.00	500.00
101-442-51070	Prisoner Board	5,960.65	3,812.39	1,052.59	6,000.00	4,000.00
101-442-52130	Travel - Airfare/Ferry	995.20	858.15	144.60	600.00	600.00
101-442-52140	Travel - Lodging	887.92	0.00	0.00	800.00	800.00
101-442-52150	Travel - Per Diem	500.00	1,550.00	2,200.00	2,000.00	2,000.00
101-442-52160	Professional Development	2,986.64	125.00	96.00	2,500.00	2,500.00
101-442-52180	Professional Services	188.92	950.00	1,840.61	900.00	900.00
101-442-52185	Inmate Medical Expense	2,628.28	64,845.24	0.00	0.00	0.00
101-442-52186	Inmate Medical Expense - Reimb	2,628.28-	65,044.43-	0.00	0.00	0.00
101-442-54020	Repair & Maintenance	401.14	1,603.96	876.22	1,800.00	1,800.00
101-442-55000	Other Equipment & Rentals	1,440.56	951.33	0.00	0.00	0.00
Total		237,082.11	227,207.41	160,784.36	225,098.00	226,604.00



FIRE AND EMS FUND: GENERAL

PROGRAM DESCRIPTION

The Cordova Volunteer Fire Department consists of a Fire Chief and Deputy Chief who are elected annually by the membership and solely responsible to the City Counsel. This membership is a paramilitary organization with appointed Fire and EMS Officers responsible for their designated Companies which are responsible for responding to all emergencies with in our district and at times assist other regions by Boat or Aircraft.

Many Departments in the State and most in the lower 48 provide either Fire or EMS and some Search and Rescue. CVFD on the other hand because of our unique situation of not being able to request help from neighboring communities must provide all levels of emergency services, such as: Fire Suppression, Fire Investigation, Basic Life Support, Advanced Life Support, Medical Transport Care, Search and Rescue, Dive Rescue, Avalanche Rescue, Haz-Mat Response, Marine Shipboard Firefighting, High Angle Rescue, Confined Space Rescue, Vehicle Extrication, Disaster Preparedness and Management, Provide in house Certified Instructors, Public Education and Training.

In 2016 the volunteers accumulated 7613 hours of their time providing a service to our community.

PROGRAM GOALS AND OBJECTIVES

The Goals of this Department, shall be to prevent Emergencies through inspections, education and code enforcement.

The Department Objectives. Provides fire suppression and emergency medical services to preserve, protect life, property, and the environment against injury and damage within the City of Cordova, Alaska. Property outside the City limits shall be protected at all times possible without setting in jeopardy such property that lies within these said limits.

BUDGET COMMENTARY

This Depts. Budget has remained literally unchanged until 2002 when the City Council approved a second Fire paid position, due to the fact that the fire service nationwide has increase in codes, strict safety maintenance programs, updated vehicles, equipment and facilities. While other Department budgets are increasing the Fire Dept Budget is asked to decrease. Over the years the Fire Dept. service has continued to increase and never decrease and subjected to an ever-increasing amount of Local, State and Federal Mandated Regulations that we need to enforce or adhere too. Programs like Bloodborne pathogen training and immunization, OSHA and NFPA compliancy to work related task, OSHA and NFPA Standards for Firefighters and EMS Workers (this also pertains to Volunteers), State laws and regulations pertaining to the delivery of EMS care, Continuing education and records management for all Volunteers and Equipment Maintenance Programs to list a few.

Other City Depts. have many paid staff to continue to severe our community, this Dept. only has 2 members responsible for this work load. And the Dept. Budget other than the compensation for the 2-paid staff has not increased.

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
Fire & EMS						
101-443-50000	Salaries and Wages	104,966.65	117,309.47	89,066.97	118,522.00	119,250.00
101-443-50010	Overtime	1,766.25	1,703.94	1,668.13	0.00	0.00
101-443-50020	Temp Employees	1,853.00	592.00	0.00	0.00	0.00
101-443-50030	On Call	1,450.00	1,860.00	840.00	0.00	0.00

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
101-443-50100	FICA	8,133.92	8,233.07	6,948.52	9,067.00	9,123.00
101-443-50110	PERS	20,495.49	23,806.30	18,092.22	26,075.00	26,235.00
101-443-50120	Health Ins.	63,543.48	34,286.08	32,106.17	45,094.00	45,094.00
101-443-50130	Compensation Ins.	7,390.58	8,231.64	5,216.77	6,898.00	6,439.00
101-443-50140	ESC	776.73	841.53	714.65	774.00	796.00
101-443-50150	PERS Relief	29,092.45	6,368.19	0.00	4,907.00	3,589.00
101-443-51010	Uniforms/Safety Clothing	1,689.18	5,678.19	2,448.68	8,100.00	8,100.00
101-443-51020	Operating Supplies	23,320.46	26,785.56	12,464.61	18,000.00	18,000.00
101-443-51030	Custodial Supplies	540.10	87.45	0.00	0.00	0.00
101-443-51050	Small Tools	164.73	592.42	273.97	0.00	0.00
101-443-52000	Communications	6,701.18	6,703.31	4,939.45	4,050.00	4,050.00
101-443-52010	Water, Sewer & Refuse	881.50	0.00	0.00	0.00	0.00
101-443-52030	Electricity	952.66	832.74	2,131.21	1,000.00	1,000.00
101-443-52040	Heating Oil	3,826.13	2,272.04	3,346.19	1,800.00	1,800.00
101-443-52120	Travel - Car Rental	111.22	297.00	0.00	0.00	0.00
101-443-52130	Travel - Airfare/Ferry	4,934.20	2,547.20	791.38	0.00	0.00
101-443-52140	Travel - Lodging	3,416.76	2,426.00	973.00-	0.00	0.00
101-443-52150	Travel - Per Diem	3,050.00	2,550.00	0.00	0.00	0.00
101-443-52160	Professional Development	5,328.34	6,668.86	4,496.60	2,550.00	2,550.00
101-443-52170	Dues & Subscriptions	569.86	481.70	400.00	0.00	0.00
101-443-52180	Professional Services	15,323.61	11,382.62	17,213.23	15,964.20	16,000.00
101-443-52310	Public Relations	2,154.09	1,721.32	0.00	0.00	0.00
101-443-52320	Volunteer Fireman	22,580.00	20,190.00	20,355.00	20,355.00	20,500.00
101-443-52330	Volunteer Incentives	1,297.67	1,737.98	1,586.30	3,000.00	3,000.00
101-443-54000	Fuel & Lube	7,645.39	4,374.51	4,245.89	4,000.00	4,000.00
101-443-54010	Vehicle Parts & Repairs	3,801.49	26,914.49	0.00	0.00	0.00
101-443-54020	Repair - Other Equipment	6,067.31	12,021.23	1,495.49	16,200.00	16,500.00
101-443-54030	Structure Maintenance	0.00	3,031.35	0.00	0.00	0.00
101-443-54032	Structure Maint Fire Station	2,440.21	2,424.02	0.00	0.00	0.00
101-443-54034	Structure Maint Station 2	970.21	828.54	0.00	0.00	0.00
101-443-54082	Furnace Maint Station 2	600.65	0.00	0.00	0.00	0.00
101-443-55000	Other Equipment	544.21	710.47	0.00	0.00	0.00
101-443-55005	Fire Fighting Equipment	4,737.09	3,222.31	0.00	0.00	0.00
101-443-55010	Equipment & Furnishings	2,309.28	3,365.65	0.00	0.00	0.00
Total		365,426.08	353,079.18	229,868.43	306,356.20	306,026.00

EXPENDITURE HISTORY



LINE ITEM EXPLANATION

101-443-51010	Uniforms/Safety Clothing	Safety clothing / PPE Repair	\$4,000.00
		Station clothing / Uniforms	\$525.00
101-443-51020	Operating Supplies	Medical supplies	\$11,000.00
		O2 bottles, Regulators, Blankets, Ambula	
		General supplies	\$11,000.00
		(daily operations, office supplies and loca	
101-443-51030	Custodial Supplies	Soap, Brushes, TP, P towels, Cleaning sup	. 1
101-443-51050	Small Tools	Miscellaneous small tools, apparatus tools	
101-443-52120	Travel - Car Rental	ASFA conference, EMS Symposium, Fire	e Investigator Conference
		4 for Fire & 4 for EMS	
101-443-52130	Travel - Airfare/Ferry	ASFA conference, EMS Symposium, Fire	e Investigator Conference
		4 for Fire & 4 for EMS	
101-443-52140	Travel - Lodging	ASFA conference, EMS Symposium, Fire	e Investigator Conference
		4 for Fire & 4 for EMS	
101-443-52150	Travel - Per Diem	ASFA conference, EMS Symposium, Fire	e Investigator Conference
		4 for Fire & 4 for EMS	
101-443-52160	Professional Development	Fire Fighter I, II & Officers Course	\$2,900.00
		EMT I/II/III class	\$3,500.00
		EMS symposium registration	\$1,500.00
		ASFA conference registration	\$3,500.00
		Fire Arson Investigation Conference	\$500.00
101-443-52170	Dues & Subscriptions	NFPA dues	\$885.00
		Fire training DVD's	\$1,050.00
		EMS Training DVD's	\$1,050.00
101-443-52180	Professional Services	Annual EMS equipment calibration	\$1,588.00
		Annual Gas detector calibration	\$0.00
		Annual Mako Service	\$1,000.00
		O2, SCBA, Scuba bottel Hydro testing	\$1,890.00
		Hurst tool Annual maintance	\$650.00
		Vol Members Hep Shots 10@\$200.00	\$2,000.00
		Printer Service Contract	\$1,500.00

101-443-52310	Public Relations	CPR and First aid Supplies	\$300.00
		City Employee CPR Supplies	\$300.00
		Public education & Fire promotions	\$800.00
101-443-52320	Volunteer Fireman	Compensation to Volunteers	
101-443-52330	Volunteer Incentives	Members service awards	\$600.00
		Fire competition (purple Thursday)	\$500.00
		EMS competition (golden stethoscope)	\$400.00
		FD banquet	\$1,500.00
101-443-54020	Repair - Other Equipment	Pager repairs, 10	\$1,000.00
		Vehicle repairs,	\$4,000.00
		Fire equipment repairs	\$3,500.00
		EMS equipment repairs	\$3,500.00
101-443-54032	Structure Maint Fire Station	Bay Door Service	\$1,500.00
101-443-54034	Structure Maint Station 2	Window repair/replacment	\$1,500.00
101-443-55000	Other Equipment	Incidental equipment	\$2,000.00
101-443-55005	Fire Fighting Equipment	6 – 50' LDH Hose	\$4,470.00
		6 - 100' LDH Hose	\$7,185.00
		Misc. Fire appliances	\$345.00

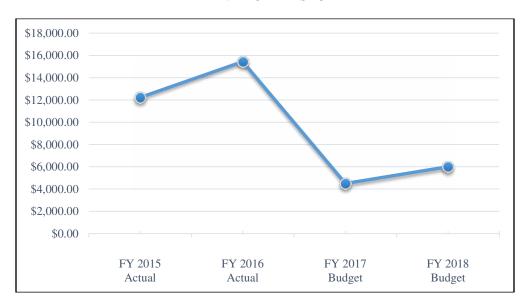
DISASTER MANAGEMENT

FUND: GENERAL

BUDGET

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
Disaster Management Dept.						
101-445-59400	Supplies	6,615.97	7,638.72	215.66	2,000.00	3,000.00
101-445-59405	Community Training	5,609.04	7,806.06	746.00	2,500.00	3,000.00
Total		12,225.01	15,444.78	961.66	4,500.00	6,000.00

EXPENDITURE HISTORY



LINE ITEM EXPLANATION

101-445-59400	Supplies	Training Supplies and Materials for Local and City wide activities
101-445-59405	Community Training	Prof Development, Mandatory State Grant Meetings Travel, Perdiem, Hotel

INFORMATION SERVICES

PROGRAM DESCRIPTION

FUND: GENERAL

The **Information Services Department** consists of three Divisions: Cordova Public Library, Cordova Historical Museum, and the Information Services Division which includes Public Information, Marketing, Cordova Center Rentals and Information Technology.

The **Cordova Public Library** is staffed with: 1- Permanent Full Time Librarian, 3 - Permanent Part-Time Librarians/Program Leader, 1 – Temporary Seasonal Position. The Library provides a public place for all, where ideas of a broad spectrum can be explored and considered; provides for the individual an environment conducive to reading, listening or studying; identifies community needs and provides programs and services to meet those needs. The Cordova Public Library serves as the school library for elementary and homeschool students.

The **Cordova Historical Museum** is staffed with: 1 – Permanent Full Time Curator of Exhibits and Collections, 1 – Permanent Full-Time Museum Assistant, 1 Permanent Part-Time Program Leader, 1 – Temporary Seasonal Position. The Cordova Historical Museum, an educational institution, is a museum of cultural and economic history to record and interpret everyday life in the Copper River, Bering River and Prince William Sound to help people understand the past, explore the present and plan the future. The museum accomplishes this through exhibitions, programs, publications and other activities that engage, enlighten, educate and entertain children and adults of both community residents and visitors.

The **Information Services Division** is staffed with: 1 – Permanent Full Time Director (Responsible for oversight of all divisions), 1 – Permanent Full Time Technology Leader. This division is responsible for all public information, press releases, website and other materials for the City of Cordova as well as all the technology, cell phones and website maintenance. This division is also responsible for all reservations and events at the Cordova Center. The Information Services Director serves as PIO in the ICS.

PROGRAM GOALS AND OBJECTIVES

Cordova Public Library:

<u>Strategic Goal 1</u> Increasingly provide access to collections and services to support instruction, research, and outreach, while improving access to the Cordova Public Libraries' collections.

Strategic Goal 2 Increase circulation and usage by various patron types.

Strategic Goal 3 Increase cultural awareness within the community.

Cordova Historical Museum:

Goal 1: To design and implement museum exhibits

Goal 2: To successfully accomplish the move and assure efficient operation in the new facility

Goal 3: To strengthen communication with membership

Goal 4: To achieve accreditation

Goal 5: To establish an ongoing training program for staff and volunteers

Goal 6: To expand program offerings

Goal 7: To create a sustainable revenue stream

Information Services Division:

- Create, Update and Maintain Websites for Divisions
- Maintain Technology for City of Cordova
- Provide regular news updates to the Community of Cordova
- Provide Marketing for all Departments of the City of Cordova
- Maintain and Carry our reservations and events in the Cordova Center.

BUDGET COMMENTARY

Boards and Commissions

Staff serve as support for the Cordova Historical Society, the Cordova Historic Preservation Commission, the Friends of the Library and the Library Board. Staff prepares packets, minutes and agendas for the meetings as well as events and fund-raisers sponsored by the various groups

Cordova Public Library

Staff is responsible for the daily operation of the library open 6 days a week year-round. This includes the continual assessment of the collection, cataloging and ordering materials for the collection and preparing and presenting additional programs for various age groups within the community.

Cordova Historical Museum

Staff is responsible for the daily operation of the museum open 6 days a week in summer and 5 days a week in winter. This includes regular changing of exhibits in the temporary gallery, completing exhibits in the permanent gallery spaces, presentations and programs to the general public and a cultural curriculum for K through 6th grade on Cordova history.

Information Services

Staff cares for and maintains four websites for the Department and the City of Cordova as well as other social media. Working with Arctic Information Technology, staff maintains 85 work stations for the City of Cordova and manages two servers. Staff is also responsible for City Department cell phone coverage, press releases and other public announcements.

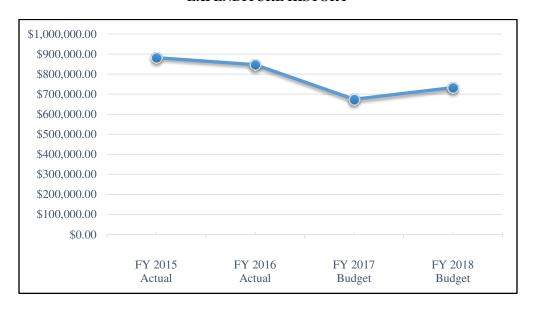
Cordova Center

A portion of the Information Services Staff serves on the Cordova Center Team taking reservations, building the new website, creating marketing, and an online reservation system. Along with CC Event Team members, staff carries out and fulfills rentals for the Cordova Center.

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
Information Ser	vices					
101-501-50000	Salaries and Wages	355,374.62	384,831.92	266,841.48	302,850.00	347,946.00
101-501-50010	Overtime	0.00	876.84	544.84	0.00	0.00
101-501-50020	Temp Employees	11,951.83	20,045.37	17,629.22	10,000.00	10,000.00
101-501-50100	FICA	28,084.86	26,729.37	20,732.51	23,168.00	27,383.00
101-501-50110	PERS	67,904.97	75,528.79	52,795.46	66,618.00	76,548.00
101-501-50120	Health Ins.	118,002.43	98,053.58	85,032.92	114,008.00	114,008.00
101-501-50130	Compensation Ins.	1,696.05	1,852.55	1,166.55	1,211.00	1,468.00
101-501-50140	ESC	2,872.88	3,171.43	2,344.58	2,451.00	3,008.00
101-501-50150	PERS Relief	93,511.77	19,766.59	0.00	12,538.00	10,473.00
101-501-51020	Operating Supplies	3,734.08	4,016.28	2,715.19	2,500.00	2,500.00
101-501-51060	Books & Periodicls	9,979.46	3,491.06	7,058.66	8,000.00	8,000.00
101-501-52000	Communications	29,025.52	27,158.40	2,818.66	4,000.00	4,000.00
101-501-52120	Travel - Car Rental	250.21	352.60	0.00	0.00	0.00
101-501-52130	Travel - Airfare/Ferry	2,760.06	3,203.61	0.00	0.00	0.00
101-501-52140	Travel - Lodging	2,229.42	2,866.41	0.00	0.00	0.00
101-501-52150	Travel - Per Diem	624.35	716.18	0.00	0.00	0.00
101-501-52160	Professional Development	1,100.68	893.05	0.00	0.00	0.00

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
101-501-52170	Dues & Subscriptions	960.00	844.00	0.00	0.00	0.00
101-501-52180	Professional Services	155.13	968.50	460.00	1,000.00	1,000.00
101-501-52230	Software Licensing	13,689.88	29,990.66	4,142.82	21,000.00	21,000.00
101-501-52250	IT Services	93,529.71	95,546.66	42,655.00	85,680.00	85,680.00
101-501-52270	Legal Printing	11,669.00	8,348.05	160.00	350.00	350.00
101-501-52369	Owl Literacy Grant	815.52	2,724.64	2,535.60	0.00	0.00
101-501-54020	Repair & Maintenance	2,986.42	2,937.89	0.00	1,000.00	1,000.00
101-501-54030	Computers & Peripherals	7,759.94	7,649.06	11,954.24	12,500.00	12,500.00
101-501-55000	Other Equipment	1,088.89	700.32	972.95	1,000.00	1,000.00
101-501-55010	Equipment & Furnishings	0.00	903.63	0.00	0.00	0.00
101-501-57181	City Marketing	20,613.93	23,452.69	1,630.00	5,000.00	5,000.00
Total		882,371.61	847,620.13	524,190.68	674,874.00	732,864.00

EXPENDITURE HISTORY



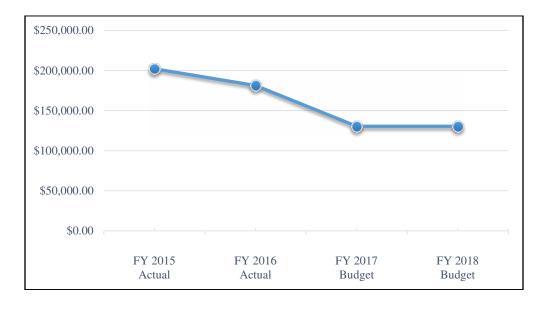
101-501-51020	Operating Supplies	Office Supplies; Library Cataloguing Materials; Program Supplies
101-501-51060	Books & Periodicals	McNaughton Lease (6700); Magazine Subscriptions (1300), Book Purchases
101-501-52000	Communications	Landline Expenses; Internet Expenses
101-510-52120	Travel - Car Rental	Alaska Library Conference, Museums Alaska Conference,
101-501-52130	Travel - Airfare/Ferry	See above
101-501-52140	Travel - Lodging	See above
101-501-52150	Travel - Per Diem	See above
101-501-52160	Professional Development	Registration for Conferences, Webinars for Training
101-501-52170	Dues & Subscriptions	Memberships: AAM, NHP, AASLH, AKLA, ALN, Museums Alaska, AHS
101-501-52230	Software Licensing	Microsoft Office, SQ Server,
101-501-52250	IT Services	Arctic Information Technology Total Care
101-501-52180	Professional Services	Tech Support for Software Applications,

101-501-52270	Legal Printing	Advertising – Positions, Legal Announcements
101-501-54020	Repair/Maintenance	Equipment Replacement, Equipment Repair
101-501-54030	Computers & Peripherals	As Necessary Based on Technology Plans
101-501-55000	Other Equipment	Printer Cartridges,
101-501-57181	City Marketing	Salmon Jam Spawnsorship, CHS Yearbook AD, Chamber membership, PWSSC
		Delta sponsorship

FACILITY UTILITIES FUND: GENERAL

BUDGET

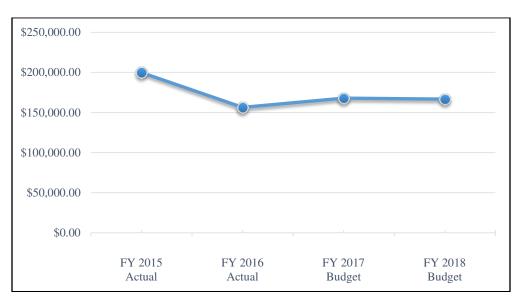
Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
Facility Utilities	}					
101-598-52012	Wtr, Swr, Refuse City Hall	4,945.88	4,836.08	0.00	0.00	0.00
101-598-52013	Wtr, Swr, Refuse Public Safety	0.00	0.00	3,955.86	4,000.00	4,000.00
101-598-52014	Wtr, Swr, Ref Library/Museum	1,552.50	381.03	0.00	0.00	0.00
101-598-52016	Wtr, Swr, Ref Chamber Comm	1,651.44	1,651.44	1,238.58	1,400.00	1,400.00
101-598-52017	Wtr, Swr, Ref Cordova Center	1,937.56	11,101.95	6,992.19	9,000.00	9,000.00
101-598-52032	Electricity City Hall	72,748.42	56,438.86	0.00	0.00	0.00
101-598-52033	Electricity Public Safety	0.00	0.00	21,680.84	40,000.00	40,000.00
101-598-52034	Electricity Library/Museum	5,495.43	705.26	0.00	0.00	0.00
101-598-52037	Electricity Cordova Center	60,600.02	57,182.73	36,000.71	42,000.00	42,000.00
101-598-52042	Heating Oil City Hall	19,631.99	13,176.55	0.00	0.00	0.00
101-598-52044	Heating Oil Library/Museum	9,747.17	3,015.59	0.00	0.00	0.00
101-598-52045	Heating Oil Public Safety	0.00	0.00	13,902.87	9,000.00	9,000.00
101-598-52046	Heating Oil Chamber Comm	1,232.93	1,333.11	2,133.37	1,500.00	1,500.00
101-598-52048	Heating Oil CordovaCenter	21,533.18	30,397.16	22,515.18	22,000.00	22,000.00
101-598-52049	Propane CordovaCenter	1,067.67	931.64	1,166.86	1,500.00	1,500.00
Total		202,144.19	181,151.40	109,586.46	130,400.00	130,400.00



PUBLIC WORKS ADMINISTRATION

FUND: GENERAL

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
PW Administrat	tion					
101-601-50000	Salaries and Wages	103,417.38	107,513.00	84,583.01	113,905.00	113,905.00
101-601-50100	FICA	8,186.45	7,393.89	6,470.55	8,714.00	8,714.00
101-601-50110	PERS	18,860.03	20,269.50	15,925.46	25,059.00	25,059.00
101-601-50120	Health Ins.	19,398.83	11,719.22	10,915.43	10,003.00	10,003.00
101-601-50130	Compensation Ins.	496.30	497.30	342.30	456.00	467.00
101-601-50140	ESC	387.01	437.33	357.66	387.00	398.00
101-601-50150	PERS Relief	42,050.16	0.00	0.00	4,716.00	3,429.00
101-601-51020	Operating Supplies	148.98	462.51	65.58	300.00	300.00
101-601-52000	Communications	2,996.38	1,820.37	1,622.63	1,800.00	1,800.00
101-601-52120	Travel - Car Rental	27.00	212.69	0.00	0.00	0.00
101-601-52130	Travel - Airfare/Ferry	1,104.99	1,650.59	0.00	0.00	0.00
101-601-52140	Travel - Lodging	304.00	0.00	0.00	0.00	0.00
101-601-52150	Travel - Per Diem	200.00	275.00	0.00	0.00	0.00
101-601-52160	Professional Development	1,652.00	1,855.00	0.00	0.00	0.00
101-601-52162	Safety & Training	0.00	0.00	0.00	400.00	400.00
101-601-52170	Dues & Subscriptions	260.00	260.00	275.00	400.00	400.00
101-601-52180	Professional Services	0.00	400.00	0.00	400.00	400.00
101-601-52270	Legal Printing	0.00	0.00	0.00	100.00	100.00
101-601-54000	Fuel & Lube	258.62	77.40	0.00	500.00	500.00
101-601-54010	Vehicle Parts & Repairs	160.90	205.56	434.54	300.00	300.00
101-601-54020	Repair - Other Equipment	0.00	510.00	0.00	300.00	300.00
101-601-55010	Equipment & Furnishings	0.00	900.00	0.00	300.00	300.00
Total		199,909.03	156,459.36	120,992.16	168,040.00	166,775.00



FACILITY MAINTENANCE

PROGRAM DESCRIPTION

FUND: GENERAL

The facilities section consists of 2 employees; the superintendent of facilities and custodian. The section performs maintenance and creates maintenance documents for many of the cities facilities. Takes on projects as assigned that involve 1 or more facilities. Review, balance, and manage the building systems within the various facilities. Assists with events at the Cordova Center including setup and takedown, AV needs, planning and execution of scheduled events. Coordinates with the maintenance teams of the Cordova School District and the Cordova Community Medical Facility. Janitorial staff cleans the public safety building and the Cordova Center building.

PROGRAM GOALS AND OBJECTIVES

The following are the objectives for the facilities section

- Develop maintenance plans for facilities
- Continual cross training of facilities and building systems
- Reduce the amount of emergency repairs by continual preventative maintenance
- Create user guides for building systems; light and sound boards, AV, and controls
- Coordinate and schedule outside maintenance contractors with CCMC and CSD
- Monitor energy use and continually work to reduce energy use in city facilities

BUDGET COMMENTARY

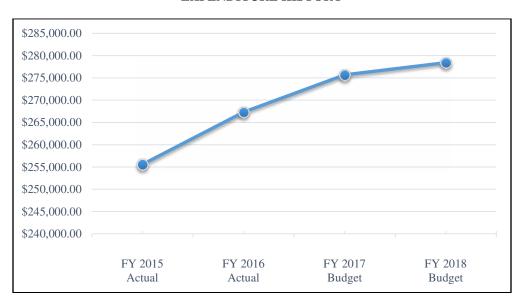
The facilities budget remains fairly flat from 2017 with a few small changes. The 2018 budget includes a line item for bird mitigation at the Cordova Center that is based on a provided quote. The heating system maintenance has been increased to \$14,000 to allow for additional preventative maintenance along all facilities. School maintenance has also been increased to \$5,000 from \$2,000.

The 2017 actual will show a few overages based on emergency repairs at the Mt. Eccles school. The main breaker for the building was damaged and need replacement, the HVAC system controllers were replaced and DDC were brought back online.

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
Facility Mainten	ance					
101-602-50000	Salaries and Wages	112,437.53	124,526.74	96,659.46	126,287.00	125,232.00
101-602-50010	Overtime	6,560.25	5,754.89	497.85	500.00	500.00
101-602-50020	Temp Employees	5,707.77	3,312.00	0.00	1,200.00	1,200.00
101-602-50100	FICA	9,447.38	8,933.73	7,192.37	9,661.00	9,710.00
101-602-50110	PERS	15,201.12	22,319.82	16,946.51	27,409.00	27,551.00
101-602-50120	Health Ins.	71,680.84	44,574.64	42,238.57	48,626.00	48,626.00
101-602-50130	Compensation Ins.	2,895.37	6,921.35	4,808.46	3,675.00	2,627.00
101-602-50140	ESC	779.85	845.51	651.66	781.00	808.00
101-602-50150	PERS Relief	11,090.83	12,384.14	0.00	5,158.00	3,769.00
101-602-51020	Operating Supplies	300.29	454.90	626.22	500.00	500.00
101-602-51025	Operating Supplies Cordova Ctr	0.00	1,188.83	4,064.60	0.00	0.00

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
101-602-51032	Custodial Supplies City Hall	4,815.54	875.32	0.00	0.00	0.00
101-602-51038	Custodial Supplies Cordova Ctr	1,430.66	6,672.57	0.00	0.00	0.00
101-602-51039	Custodial Supplies	0.00	0.00	4,620.76	7,000.00	7,000.00
101-602-51050	Small Tools	358.17	615.40	245.90	250.00	250.00
101-602-52000	Communications	1,563.98	1,164.88	1,220.21	1,200.00	1,200.00
101-602-52001	Communications Cordova Ctr	1,672.02	1,518.98	1,257.64	1,200.00	1,200.00
101-602-52120	Travel - Car Rental	0.00	46.89	0.00	0.00	0.00
101-602-52130	Travel - Airfare/Ferry	0.00	360.00	450.00	0.00	0.00
101-602-52150	Travel - Per Diem	0.00	100.00	0.00	0.00	0.00
101-602-52160	Professional Development	0.00	390.00	0.00	0.00	0.00
101-602-52180	Professional Services	2,141.46	9,161.88	580.00	3,000.00	3,000.00
101-602-54000	Fuel & Lube	2,649.21	1,259.09	804.38	2,500.00	2,500.00
101-602-54010	Vehicle Parts & Repairs	0.00	0.00	0.00	750.00	750.00
101-602-54020	Repair - Other Equipment	5,320.50-	6,527.54-	1,645.88-	0.00	0.00
101-602-54022	Equipment Maint City Hall	107.39	0.00	0.00	0.00	0.00
101-602-54024	Equipment Maint Library/Museum	17.82	0.00	0.00	0.00	0.00
101-602-54028	Equipment Maint Cordova Ctr	183.74	8,960.82	5.99	0.00	0.00
101-602-54029	Equipment Maint	0.00	150.00	10,983.51	10,000.00	10,000.00
101-602-54032	Structure Maint City Hall	1,063.55	1,004.39	3,187.43	0.00	0.00
101-602-54034	Structure Maint Library Museum	21.32	0.00	0.00	0.00	0.00
101-602-54036	Structure Maint Chamber Commer	0.00	14.98	0.00	0.00	0.00
101-602-54038	Structure Maint Cordova Ctr	0.00	2,639.50	325.00	0.00	0.00
101-602-54039	Structure Maint	0.00	0.00	1,998.33	6,000.00	6,000.00
101-602-54082	Boiler Mainetance City Hall	6,172.56	2,151.00	0.00	0.00	0.00
101-602-54084	Boiler Maint Library/Museum	597.57	0.00	0.00	0.00	0.00
101-602-54086	Boiler Maint Chamber Comm	0.00	1,075.50	0.00	0.00	0.00
101-602-54088	Boiler Maint City Shop	1,410.58	250.00	0.00	0.00	0.00
101-602-54090	Boiler Maint Cordova Ctr	0.00	1,800.75	1,462.20	0.00	0.00
101-602-54091	Heating System Maint	0.00	0.00	4,051.17	10,500.00	10,500.00
101-602-54092	Other Improvments City Hall	283.22	306.70	0.00	0.00	0.00
101-602-54098	Other Improvments Cordova Ctr	0.00	1,025.68	0.00	0.00	0.00
101-602-54099	Other Improvments	0.00	0.00	1,978.48	0.00	0.00
101-602-55000	Other Equipment & Furnishings	307.31	1,077.93	200.00	0.00	0.00
101-602-55010	Fire Inspection and Repair	0.00	0.00	5,474.50	5,500.00	5,500.00
101-602-55020	School Bldgs Maintenance	0.00	0.00	23,610.70	2,000.00	5,000.00
101-602-55030	CCMC Bldg Maintenance	0.00	0.00	0.00	2,000.00	5,000.00
Total		255,576.83	267,311.27	234,496.02	275,697.00	278,423.00

EXPENDITURE HISTORY



101-602-51020	Operating Supplies	Electrical cords, air filters, saw blades, consumable tools & parts
101-602-51039	Custodial Supplies	Paper products, cleaning supplies, soap
101-602-51050	Small Tools	Hand tools, ladders, wrenches
101-602-52180	Professional Services	Hiring of expert, engineer, or professional as needed
101-602-54000	Fuel & Lube	Fuel and oil for custodial truck
101-602-54010	Vehicle Parts & Repairs	Repairs to custodial truck
101-602-54029	Equipment Maint	Elevator maintenance contract and inspection, access controls & camera contract,
		generator repair,
101-602-54039	Structure Maint	Replacement parts including electrical outlets, switches, paint, lighting fixtures,
101-602-54091	Heating System Maint	Boiler inspection and parts, valves, belts, and motors
101-602-55010	Fire Inspection and Repair	Fire systems inspections and small repair items
101-602-55020	School Bldgs. Maintenance	Line item for costs not covered under the use agreement with CSD
101-602-55030	CCMC Bldg. Maintenance	Line item for costs not covered under the use agreement with CCMC

FUND: GENERAL

STREETS MAINTENANCE

PROGRAM DESCRIPTION

Responsible for the Streets and City Right of Ways, Maintaining and repairing the City's vehicle fleet and power tools. Removal of snow and applying sand for traction. Maintaining the Cemetery and digging of graves

PROGRAM GOALS AND OBJECTIVES

The following are the objectives for the Public Works Crew

- Streets Division: Keep the streets in good repair and safe
- Equipment Division: Have an up to date, well maintained and safe motor pool. Bridge the gap between scheduled preventive maintenance and a fleet of fatigued and wore out equipment and vehicles [moving from disaster to disaster]. To educate all city employees on safe driving, and proper care of vehicles. The City has 78 pieces of rolling stock
- Snow Removal Division: To have the City streets open and drivable at the end of each shift
- Cemetery Division: To keep the Cemetery's well maintained and pleasing to those visiting the grounds

BUDGET COMMENTARY

Vehicle replacements

2011 ford pickup is due for replacement we would like to upgrade to a 550 as the 250 is a bit small for towing the Infrared paving machine and the Vactor trailer. Also with the success we have had with a pickup utilizing a sand bed and plow a 550 would be a much better option.

IT 62 Cat Loader 1999. 20 years is coming up fast and that is our rotation schedule for these bigger pieces of equipment, the front-end loaders and graders become first response vehicles in the winter and after 20 years they are getting tired.

Vehicle Maintenance

We need to have a more aggressive vehicle replacement policy throughout the whole City, We tend to keep vehicles until they are falling apart and dead, In the last few years we have purchased many used vehicles, which we might get a good deal on and then we turn around and put \$10,000 into them to keep it on the road.

There is a reason they are being sold. Is replacing a used vehicle with a used vehicle a good idea? You might get lucky occasionally. At the shop, we are having a hard time getting any preventive and routine maintenance done as we are constantly barraged with broken and falling apart vehicles that need to be put back on the road as quickly as possible to allow Refuse and Water/Sewer to provide their essential services, not to mention Police Ambulance and Fire vehicles. There is a huge cost in parts especially for the big rigs and specialty vehicles not to mention the cost of getting them here usually from the Midwest or back East.

Upgrades to Shop Area

With the new siding, new doors, auto door openers and soon to be installed concrete floor in our last bay. To finish the shop, we need to insulate and sheet the inside of the last bay then the construction phase of this building will finally be complete.

Outside improvement calls for trusses and a roof over our Conex's giving us 1,600 square feet of covered storage and building racks in the 40" Conex for tire storage.

Chip seal program:

We need to be more aggressive with our chip seal maintenance program we are losing roads to lack of maintenance coats. The last several years we have been using almost half of our allotted oil to putting bandages on asphalt roads to get them thru the winter. We need to get back to using the money to maintain and expand the chip seal roads. We need to apply 4 tanks of oil and 400 yards of chips each year for the next 4 years to keep the roads which we have already chip sealed. Which amounts to about \$120,000 per year. I have been researching applying a seal or fog coat over our chip seal roads. I was hoping to attend a seminar and maybe acquire hands on experience with the process this year but was told to cut our training and travel budget, I am almost convinced this would improve and enhance our chip seal roads, however I would like to see it in person before moving forward.

Asphalt Roads:

We need to continue to be aggressive in pursuing loans and grants to install curb and gutter, sidewalks and new asphalt. Except for last year's project on Railroad Avenue and the Harbor. The rest of our asphalt roads are over twenty and 30 year's old. The pavement is less than ½ inch thick in many places. This deterioration causes more potholes with occurring storm. These roads have served us well but are long past their prime. Installing curbs, gutters and sidewalks, then laying a proper road bed would vastly improve our drainage and road maintenance issues. Over twenty years ago we the public works crew spoke of doing one block per year if we had gone forward at that time think where we would be now. Part of the equation needs to be having the design and engineering done and ready to go, so when opportunities come for grants we can move. Such was the case with the Adams Street Project that our planner Samantha Greenwood was able to secure for us. I would suggest That each year we need to design and engineer for future projects

Drainage Projects

We have several locations around town that are constantly washing out during heavy rains causing erosion and then repair which takes money and resources that could be better spent or not spent at all. Over the last 25 years we have improved our drainage system to the point where we are not driving around all night during rain storms mitigating flooding issues. In fact, it is very seldom we do overtime on drainage issues whereas we used to have 2 personnel out with every heavy rain event. We have come along way but we still have a few problems to address

Personnel

If we do not fill the empty operator position, we can expect a 30 to 40 percent less in our work production in the non-snow months as many of our operations require 2 persons to be on site. This is not only a safety issue but also effects productivity, with only 3 operators we can't divide and have 2 projects going on at the same time. Examples of this would be: on a sunny day painting and pot hole repair going on at the same time. Or 2 men vacuuming out drains while the other two are grading and compacting gravel roads. Many of the tasks we do are 2 person jobs so by having 4 operators we can divide and conquer, thus our productivity prospers. In the past we have hired 2 Temps for 6 to 8 weeks to cut brush and help with the chip sealing operation [which takes a minimum of 8 bodies, with no money in the temp budget we will be struggling when the brush and alders come August we need a few extra qualified people to help with the chip seal.

Snow removal

Also, snow removal will be dramatically affected. And the public will experience a noticeable slow down and quality of service, we will see this in not being able to open all emergency and essential services before the magic hour of 8:00am for City offices, Fire and Police Dept., Hospital, parking lots, and main thoroughfares thru town. And then the Schools before 8:30 am

The Citizens should expect to remove the snow berms in front of their drives. We will also need to enforce no private dumping in City Snow dumps or on City right of ways as this also takes considerable time to clean up. I realize in most places this the order of business, however we have spoiled this town considerably over the last 30 years and the Council and upper Management are going to have to take a stand. As the public, will be in for a bit of a shock and must be educated.

Cemetery

Over the last few years' leaps and bounds have been made in transforming the Cemeteries from weed patches and eyesores, into peaceful and pleasing to the eye resting places. Mostly this is due to the efforts of William Bernard, who has worked part time each summer. Last year we hired a second temp to help him.

We have received many complements on the work done there. Looking ahead with our Cemetery Temp budget being cut in half, we will be lucky not to fall behind and find these spots in disrepair again. Also, we will need to start opening the upper addition for graves soon as I believe we only have 6 more spots on the lower section.

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget	
Street Maintenance							
101-603-50000	Salaries and Wages	256,063.40	288,842.71	216,132.46	313,034.00	265,277.00	
101-603-50010	Overtime	14,465.33	25,116.12	2,110.35	8,000.00	8,000.00	
101-603-50020	Temp Employees	9,464.34	10,210.00	0.00	0.00	0.00	
101-603-50030	On Call Time	2,382.00	662.00	0.00	0.00	0.00	

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
101-603-50100	FICA	22,159.42	23,373.06	17,580.12	24,077.00	20,997.00
101-603-50110	PERS	46,312.18	52,875.51	42,009.08	68,977.00	60,121.00
101-603-50120	Health Ins.	83,490.62	55,451.10	67,852.98	69,583.00	61,420.00
101-603-50130	Compensation Ins.	15,506.30	18,493.20	10,149.23	14,352.00	11,912.00
101-603-50140	ESC	2,102.60	2,456.24	1,704.74	1,748.00	1,604.00
101-603-50150	PERS Relief	60,490.22	13,126.78	0.00	12,980.00	8,226.00
101-603-51010	Uniforms/Safety Clothing	3,745.37	3,536.78	1,680.45	2,500.00	2,500.00
101-603-51020	Operating Supplies	27,084.64	25,468.66	17,041.53	22,000.00	22,000.00
101-603-51038	Custodial Supplies City Shop	996.64	815.44	426.39	1,000.00	1,000.00
101-603-52010	Water, Sewer & Refuse	4,216.68	4,216.68	2,811.12	3,500.00	3,500.00
101-603-52020	Street Lighting	48,980.81	52,919.73	46,477.90	48,900.00	50,000.00
101-603-52030	Electricity	15,075.20	15,664.35	13,318.41	14,000.00	14,000.00
101-603-52040	Heating Oil City Shop	2,286.83	1,065.30	0.00	2,300.00	2,300.00
101-603-52070	Leases/Rentals	1,209.50	17,824.45	257.87	10,000.00	10,000.00
101-603-52120	Travel - Car Rental	203.18	55.89	20.00	100.00-	100.00
101-603-52130	Travel - Airfare/Ferry	2,936.40	3,243.60	599.00	2,500.00	2,500.00
101-603-52140	Travel - Lodging	1,046.44	472.00	160.20	700.00	700.00
101-603-52150	Travel - Per Diem	1,100.00	650.00	175.00	900.00	900.00
101-603-52160	Professional Development	2,824.65	4,101.50	0.00	0.00	0.00
101-603-52162	Safety & Training	39.98	3,019.24	532.09	1,800.00	1,800.00
101-603-52180	Professional Services	2,659.00	125.50	0.00	1,000.00	1,000.00
101-603-54020	Repair & Maintenance	40,876.28	31,957.94	20,615.73	30,000.00	30,000.00
101-603-54028	Equipment Maint City Shop	291.64	358.83	970.96	800.00	800.00
101-603-54038	Structure Maint City Shop	22,093.54	16,273.67	2,606.55	4,000.00	4,000.00
101-603-54098	Other Improvments City Shop	22,857.34	8,951.32	0.00	0.00	0.00
101-603-55020	Other Improvements	0.00	17,484.13	78.20	0.00	0.00
101-603-55025	Chip Sealing Maintenance	0.00	60,589.45	19,612.40	24,457.04	55,000.00
Total		712,960.53	759,401.18	484,922.76	683,008.04	639,657.00

EXPENDITURE HISTORY



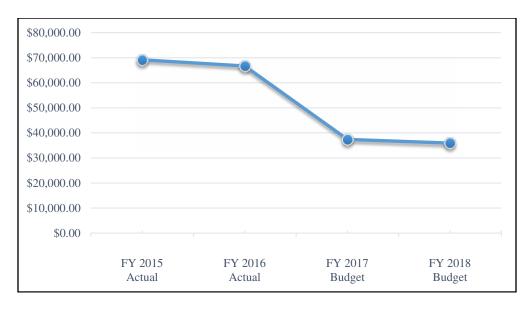
101-603-50020	Temp Employees	brush cutting, chip sealing
101-603-51010	Uniforms/Safety Clothing	vest, glasses, gloves, ear plugs, rain gear
101-603-51020	Operating Supplies	street paint, cones, jersey barriars, signs, posts, tires, cutting edges, sweeper
		brooms
101-603-51038	Custodial Supplies City Shop	paper towels, toilet paper cleaning supplies
101-603-52070	Leases/Rentals	excavators, and other equipment we don't own
101-603-52130	Travel - Airfare/Ferry	hauling supplies and equipment to and from Anchorage
101-603-52162	Safety & Training	upgrading and replacing harnesses, flares, first aid kits,fire extinguishers
101-603-52180	Professional Services	Bring a nequipment instructor in for crew training
101-603-54020	Repair & Maintenance	Road repair, perma-patch, road topping, storm drains, pipe fittings, concrete
101-603-54028	Equipment Maint City Shop	tire service machines, welders,
101-603-54038	Structure Maint City Shop	doors, fans, lights,paint
101-603-54098	Other Improvments City Shop	Insulation, sheeting for last bay of shop
101-603-55025	Chip Sealing Maintenance	5 tanks of oil, one for center drive and 4 to catch up on maintenance

SNOW REMOVAL FUND: GENERAL

BUDGET

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget			
Snow Removal	Snow Removal								
101-604-50000	Salaries and Wages	0.00	1,851.61-	0.00	0.00	0.00			
101-604-50010	Overtime	6,434.66	10,249.70	12,400.62	10,000.00	10,000.00			
101-604-50020	Temp Employees	5,176.22	9,072.00	0.00	0.00	0.00			
101-604-50030	On Call Time	3,839.59	5,497.00	2,899.00	6,200.00	6,200.00			
101-604-50100	FICA	387.71	160.28-	0.00	2,004.00	1,239.00			
101-604-50110	PERS	261.94	0.00	0.00	3,564.00	3,564.00			
101-604-50120	Health Ins.	2.40	0.00	0.00	0.00	0.00			
101-604-50130	Compensation Ins.	505.13	510.84	0.00	912.00	434.00			
101-604-50140	ESC	89.92	90.72	0.00	57.00	0.00			
101-604-50150	PERS Relief	0.00	0.00	0.00	671.00	488.00			
101-604-51020	Operating Supplies	24,215.21	19,521.96	3,636.51	14,000.00	14,000.00			
101-604-51021	Road Sand	13,924.80	13,875.00	0.00	0.00	0.00			
101-604-52250	Road Maintenance Serv.	14,334.32	9,950.00	150.00	0.00	0.00			
Total		69,171.90	66,755.33	19,086.13	37,408.00	35,925.00			

EXPENDITURE HISTORY



101-604-51020	Operating Supplies	set of loader chains, grader and truck chains, ice blades,
101-604-51021	Road Sand	was able to recover about 1/3 of our sand this year
101-604-52250	Road Maintenance Serv.	cutting edges and expendables for plows and buckets

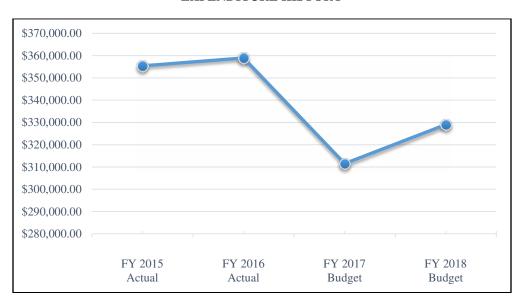
EQUIPMENT MAINTENANCE

BUDGET

FUND: GENERAL

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget			
Equipment Main	Equipment Maintenance								
101-605-50000	Salaries and Wages	101,963.28	125,463.47	96,766.50	123,968.00	131,102.00			
101-605-50010	Overtime	7,061.62	14,921.12	2,841.43	5,000.00	5,000.00			
101-605-50020	Temp Employees	12,568.00	0.00	0.00	0.00	0.00			
101-605-50030	On Call Time	1,257.00	0.00	0.00	0.00	0.00			
101-605-50100	FICA	9,773.16	10,323.33	8,363.10	9,484.00	10,412.00			
101-605-50110	PERS	18,468.06	27,018.55	19,463.47	27,274.00	29,943.00			
101-605-50120	Health Ins.	34,310.28	25,458.11	5,592.56	25,066.00	33,229.00			
101-605-50130	Compensation Ins.	6,778.93	7,756.96	4,817.24	5,926.00	5,526.00			
101-605-50140	ESC	751.77	854.22	735.74	774.00	796.00			
101-605-50150	PERS Relief	29,450.39	7,873.74	0.00	5,132.00	4,097.00			
101-605-51010	Uniforms/Safety Clothing	1,131.61	815.67	605.18	700.00	700.00			
101-605-51020	Operating Supplies	28,587.93	21,234.48	14,963.05	20,000.00	20,000.00			
101-605-51050	Small Tools	2,496.52	5,552.51	1,322.11	2,000.00	2,000.00			
101-605-52000	Communications	4,485.11	4,243.88	2,998.13	3,500.00	3,500.00			
101-605-52120	Travel - Car Rental	525.71	57.82	0.00	0.00	0.00			
101-605-52130	Travel - Airfare/Ferry	601.20	1,377.60	0.00	0.00	0.00			
101-605-52140	Travel - Lodging	467.04	356.00	0.00	0.00	0.00			
101-605-52150	Travel - Per Diem	500.00	300.00	0.00	0.00	0.00			
101-605-52160	Professional Development	990.00	2,440.00	229.17	0.00	0.00			
101-605-52180	Professional Services	0.00	1,586.50	1,500.00	1,200.00	1,200.00			
101-605-52350	Recruitment and Moving	100.50	0.00	0.00	0.00	0.00			
101-605-54000	Fuel & Lube	38,178.09	39,503.98	39,698.94	40,000.00	40,000.00			
101-605-54010	Vehicle Parts & Repairs	43,672.90	57,206.86	38,205.59	40,000.00	40,000.00			
101-605-54020	Repair - Other Equipment	28.67-	0.00	0.00	0.00	0.00			
101-605-55010	Equipment & Furnishings	11,302.09	4,614.45	3,249.48	1,500.00	1,500.00			
Total		355,392.52	358,959.25	241,351.69	311,524.00	329,005.00			

EXPENDITURE HISTORY



101-605-50020	Temp Employees	insulate and sheetrock
101-605-51010	Uniforms/Safety Clothing	coverals, glasses, gloves, welding sleeves and apron
101-605-51020	Operating Supplies	nuts, bolts, solvents, lubricants, welding rod, gasses, and expendables for
		welding, grinding, steel fabrication stock, paint cleaners-degreasers
101-605-51050	Small Tools	wrenches, screwdrivers, hammers, drills, specialty tools
101-605-52160	Professional Development	Diognostic training
101-605-52180	Professional Services	diagnostic upgrade, safety data subscription
101-605-54000	Fuel & Lube	deisel, gas, oil, and other fuels
101-605-54010	Vehicle Parts & Repairs	maintainenceparts and repair costs of public works equipment
101-605-54020	Repair - Other Equipment	Lift and oil burner maintenance
101-605-55010	Equipment & Furnishings	hydraulic press for shop

PARKS MAINTENANCE FUND: GENERAL

PROGRAM DESCRIPTION

The City of Cordova Parks and Recreation Dept. / Parks Maintenance division performs routine and preventative maintenance on all the facilities/properties (and all related equipment/amenities in/at the facilities/properties) listed below:

- Bidarki Recreation Center
- The Bob Korn Memorial Pool
- Skater's Cabin
- Odiak Camper Park
- Shelter Cove Recreation Area.
- Hollis Hendricks Field
- Orca Inlet Fish Cleaning Station.
- Netty Hanson Park.
- The Tot Lot
- Orca Inlet Pump Track.
- Cordova Municipal Field.
- Whitshed Rd. Ballfield (a.k.a. Field of Dreams) / Whitshed Rd. Multi Use Field
- Fisherman's Memorial Park.
- Nirvana Park Cemetery and Eyak Lake Burial Grounds.

This division of the Parks and Recreation Department is currently underfunded. They must pay close attention to time management in order to be successful at protecting our assets.

PROGRAM GOALS AND OBJECTIVES

The City of Cordova Parks and Recreation Department Mission Statement:

Cordova Parks and Recreation is essential for providing and fostering Parks, Programs and Facilities for all in the pursuit of a healthy sustainable community.

Revised December 2012.

Goal: Preserve properties.

Objectives:

Perform routine and preventative maintenance on facilities, properties and parks.

Assist in creating timelines for capital improvement projects through accurate and thorough data collection.

Goal: Support continuity of service.

Objectives:

Address unforeseen maintenance issues on a timely basis.

Prioritize work flow daily, weekly, monthly and annually.

Maintain current CPO (Certified Pool Spa Operator) license.

BUDGET COMMENTARY

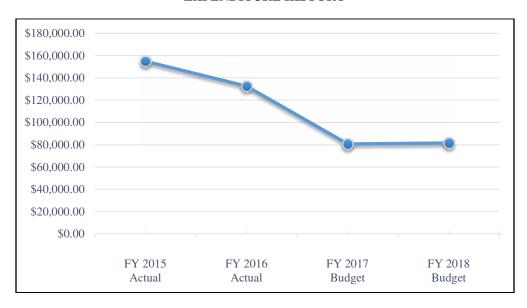
The Parks Maintenance team responds to unpredicted maintenance issues on a weekly basis. This division spends much of their time upholding maintenance related SOP's for every property/facility; the Parks Maintenance team also supports the Department in providing programming and special events to our Community.

The division supervisor assists the director in developing capital project priority lists and may be designated as project manager for either capital or small projects. The division supervisor must also maintain a current CPO (Certified Pool Operator) license through the State of Alaska Department of Environmental Conservation.

This budget includes ¼ of the wages for the Parks Maintenance Supervisor. The Parks Maintenance Supervisor's wages are split equally amongst the Bidarki, Pool and Parks Maintenance general fund budgets, and the Odiak Camper Park enterprise fund. The Parks Maintenance Supervisor is funded 1 FT temporary employee, seasonally.

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget			
Parks Maintena	Parks Maintenance								
101-606-50000	Salaries and Wages	12,991.03	13,491.10	10,397.22	13,952.00	14,160.00			
101-606-50010	Overtime	2,232.66	596.91	58.72	0.00	0.00			
101-606-50020	Temp Employees	33,955.13	56,832.50	28,199.25	25,000.00	25,500.00			
101-606-50100	FICA	3,728.01	5,539.95	2,952.47	3,018.00	3,034.00			
101-606-50110	PERS	1,975.23	2,050.83	1,779.82	3,179.00	3,225.00			
101-606-50120	Health Ins.	3,915.88	5,653.01	5,358.16	6,267.00	6,267.00			
101-606-50130	Compensation Ins.	2,750.20	3,648.96	2,193.44	1,929.00	2,019.00			
101-606-50140	ESC	449.65	693.39	377.57	239.00	350.00			
101-606-50150	PERS Relief	40,603.30	2,987.50	0.00	598.00	441.00			
101-606-51020	Operating Supplies	7,779.62	5,327.58	2,178.89	5,000.00	5,000.00			
101-606-52010	Water, Sewer & Refuse	3,895.76	3,156.04	2,727.33	3,000.00	3,000.00			
101-606-52030	Electricity	1,824.64	1,664.37	1,386.02	2,000.00	2,000.00			
101-606-52040	Heating Fuel	1,628.92	1,404.07	1,260.60	1,500.00	1,500.00			
101-606-52180	Professional Services	6,008.20	6,496.98	250.00	2,500.00	2,500.00			
101-606-52340	Other Costs/outhouse tender	5,013.63	3,357.14	1,818.70	1,500.00	1,500.00			
101-606-53015	Fisherman's Memorial	1,842.70	1,674.45	1,802.14	1,500.00	1,500.00			
101-606-54000	Fuel & Lube	5,201.37	3,538.11	2,095.57	3,000.00	3,000.00			
101-606-54010	Vehicle Parts & Repairs	2,083.23	2,773.79	352.74	2,000.00	2,000.00			
101-606-54020	Repair - Other Equipment	2,482.78	2,127.22	1,204.95	2,000.00	2,000.00			
101-606-55000	Other Equipment	323.26	277.32	0.00	0.00	0.00			
101-606-55010	Equipment & Furnishings	1,980.71	1,709.43	0.00	0.00	0.00			
101-606-55020	Other Improvements	12,311.39	7,588.55	1,897.24	2,500.00	2,500.00			
Total		154,977.31	132,589.20	68,290.83	80,682.00	81,496.00			

EXPENDITURE HISTORY



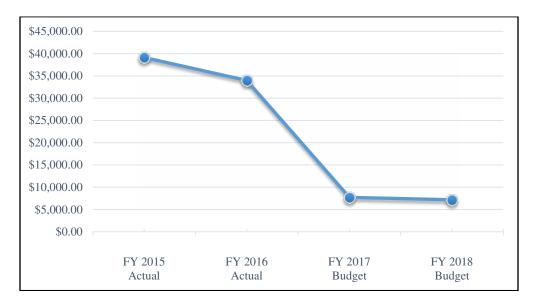
101-606-51020	Operating Supplies	Grass seed, fertilizer, paint, stain, screws, nuts, bolts
101-606-52180	Professional Services	Equipment rental, Operator services, Electrical repair beyond scope of ability.
101-606-52340	Other Costs/outhouse tender	Outhouse tender
101-606-53015	Fisherman's Memorial	Purchase plaques in advance of payment from family
101-606-54000	Fuel & Lube	Van, truck, tractor, summer camp school bus
101-606-54010	Vehicle Parts & Repairs	Van, truck, tractor, summer camp school bus
101-606-54020	Repair - Other Equipment	Playground equipment repair, Parks amenities repair, Parks facility repair
101-606-55000	Other Equipment	Specific equipment needed to do a planned minor Park improvement
101-606-55010	Equipment & Furnishings	Tools
101-606-55020	Other Improvements	Specific, planned small improvements and/or random, nessessary
		improvements related to Parks.

CEMETERY MAINTENANCE

FUND: GENERAL

BUDGET

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget			
Cemetery Maint	Cemetery Maintenance Dept.								
101-607-50020	Temp Employees	8,125.00	15,023.00	4,860.00	5,000.00	5,000.00			
101-607-50100	FICA	621.58	1,149.31	371.80	708.00	383.00			
101-607-50130	Compensation Ins.	461.17	852.71	268.06	452.00	255.00			
101-607-50140	ESC	81.25	150.23	48.60	53.00	50.00			
101-607-51020	Operating Supplies	953.71	3,104.56	1,098.00	1,500.00	1,500.00			
101-607-55000	Other Equipment	5,609.68	8,474.75	0.00	0.00	0.00			
101-607-55020	Other Improvements	0.00	5,220.00	0.00	0.00	0.00			
101-607-55050	Cemetery Expansion	23,282.25	0.00	0.00	0.00	0.00			
Total		39,134.64	33,974.56	6,646.46	7,713.00	7,188.00			



BIDARKI FUND: GENERAL

PROGRAM DESCRIPTION

The Parks and Recreation Dept. promotes healthy habits and wellness to the community by facilitating and array of programs and activities to multiple ages groups. Below is a list of activities/amenities offered through Bidarki Rec. Center:

- Bidarki Recreation Center features:
 - A full-service weight room with; free weights, a cable crossover station, various weight machines and bikes, multiple treadmills, an elliptical trainer and adaptive motion trainers.
 - Upstairs, patrons enjoy a hardwood floor with a full basketball/volleyball court.
 - Each bathroom is outfitted with a sauna.
- Adult athletics are offered 4 times per week; adult volleyball and adult basketball
- Weight training and/or cardio classes are offered 6 days a week.
- Youth basketball programs for grades 3-8th.
- Summer programming for grades 4-7th.
- Tots and their parents enjoy playtime in the upstairs gymnasium x2 per week, with an assortment of toys and tumbling mats. This service is free to the public.

Staff at the Administrative offices can assist the public in scheduling the Recreation Center for birthday parties along with scheduling and/or renting several recreational sites managed by the department:

- Skater's Cabin
- Odiak Camper Park; long and short-term R/V parking.
- Shelter Cove Private R/V parking & tent platform sites.
- Shelter Cove Economy, short term R/V parking.
- Hollis Hendricks Field for Community events.

Administrative staff facilitates monthly Parks and Recreation (P&R) Commission meetings. The P&R Commission is an advisory Commission to City Council and Commissioners are appointed by the Mayor. Staff will bring P&R business as needed to City Council.

PROGRAM GOALS AND OBJECTIVES

The City of Cordova Parks and Recreation Department Mission Statement:

Cordova Parks and Recreation is essential for providing and fostering Parks, Programs and Facilities for all in the pursuit of a healthy sustainable community.

Revised December 2012.

Goal: Promote healthy habits and wellness to the Community.

Objectives:

Facilitate/create programming and activities that appeal to the Community.

- Be aware of current fitness/programming trends.
- Be aware of changing demographics.

Goal: Identify and remove barriers to physical activity and recreation.

Objectives:

Invite feedback from local health care providers and the public.

Be proactive in solving problems with access.

Goal: Create a safe environment for patrons to recreate.

Objectives:

Address unforeseen maintenance issues on a timely basis.

Practice risk management routinely.

Create current and effective EAP's (Emergency Action Plan) for activities and programs.

Review annually and revise as needed; the P&R Dept. Code of Conduct.

Review annually and revise as needed; rules and regulations for each facility, property and Park annually Ensure the aquatics division maintains current certifications:

- CPO (Certified Pool Operator)
- LG (Lifeguard)
- LGI (Lifeguard Instructor)
- WSI (Water Safety Instructor)

BUDGET COMMENTARY

Bidarki is a division of the Parks and Recreation Dept. Included in this budget is funding for:

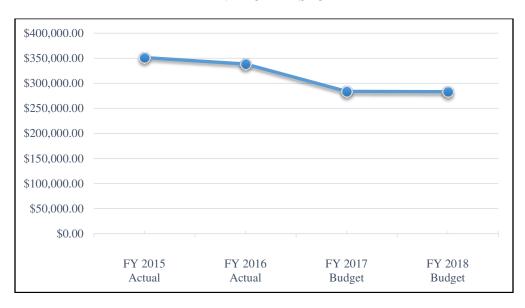
- All programming sponsored by the City of Cordova Parks and Recreation Dept.
- Operational expenses related to Bidarki Recreation Center.
- Operational expenses related to the Administrative services provided by the Parks and Recreation Department

This budget includes salaries and wages for: The Director of the Parks and Recreation Department; a full time benefitted Administrative Assistant; ¼ of the wages for the Parks Maintenance Supervisor, and temporary employee expenses related to community programming and janitorial services for the Recreation Center.

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget			
Recreation - Bid	Recreation - Bidarki								
101-701-50000	Salaries and Wages	126,606.71	128,612.21	99,499.21	126,837.00	127,648.00			
101-701-50010	Overtime	3,668.92	1,971.17	170.62	1,000.00	500.00			
101-701-50020	Temp Employees	54,651.34	60,983.50	12,165.00	25,000.00	25,000.00			
101-701-50100	FICA	14,042.54	13,468.77	8,583.13	11,654.00	11,716.00			
101-701-50110	PERS	24,060.87	24,963.98	18,666.65	28,014.00	28,193.00			
101-701-50120	Health Ins.	54,306.85	34,559.61	32,828.40	38,925.00	38,925.00			
101-701-50130	Compensation Ins.	4,941.47	5,526.36	3,842.75	1,262.00	1,315.00			
101-701-50140	ESC	1,487.49	1,528.31	873.96	1,013.00	1,146.00			
101-701-50150	PERS Relief	0.00	5,965.60	0.00	5,272.00	3,857.00			
101-701-51020	Operating Supplies	5,030.95	3,918.41	2,548.54	3,000.00	3,000.00			
101-701-51030	Custodial Supplies	934.41	1,571.92	629.22	1,000.00	1,000.00			
101-701-52000	Communications	4,454.37	4,072.09	3,007.62	4,000.00	4,000.00			
101-701-52010	Water, Sewer & Refuse	4,810.32	4,810.32	3,211.98	4,500.00	4,500.00			
101-701-52030	Electricity	9,342.05	10,125.98	9,556.20	7,500.00	7,500.00			
101-701-52040	Heating Oil	8,465.64	7,069.64	7,839.74	10,000.00	10,000.00			
101-701-52120	Travel - Car Rental	591.36	0.00	0.00	0.00	0.00			
101-701-52130	Travel - Airfare/Ferry	524.00	0.00	0.00	0.00	0.00			
101-701-52140	Travel - Lodging	578.00	0.00	0.00	0.00	0.00			
101-701-52150	Travel - Per Diem	200.00	0.00	0.00	0.00	0.00			
101-701-52160	Professional Development	200.00	0.00	0.00	0.00	0.00			
101-701-53000	Concessions	0.00	106.05	0.00	0.00	0.00			

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
101-701-53010	Programs	6,312.55	5,411.62	3,966.04	3,000.00	3,000.00
101-701-53020	Summer Camp	4,955.47	4,979.69	0.00	4,000.00	4,000.00
101-701-53060	Iceworm Festival Supplies	4,581.99	5,480.44	675.00	3,000.00	3,000.00
101-701-53075	ALPAR pass-thru	1,400.00	0.00	0.00	0.00	0.00
101-701-54010	Vehicle Parts & Repairs	101.09	148.39	0.00	500.00	500.00
101-701-54020	Equipment Maintenance & Repair	1,531.26	1,788.37	3,772.59	1,500.00	1,500.00
101-701-54030	Structure Maintenance	1,981.84	1,675.38	24.47	0.00	0.00
101-701-54080	Boiler Maintenance	374.42	2,416.47	0.00	0.00	0.00
101-701-55010	Equipment & Furnishings	5,122.80	5,762.48	2,922.84	3,000.00	3,000.00
101-701-55020	Other Improvements	6,199.75	1,649.59	1,761.53	0.00	0.00
Total		351,458.46	338,566.35	216,545.49	283,977.00	283,300.00

EXPENDITURE HISTORY



101-701-51020	Operating Supplies	Paper products, light bulbs, garbage bags, 1st aid supplies, hand sanitizer
		etc
101-701-51030	Custodial Supplies	cleaning supplies
101-701-52120	Travel - Car Rental	Employee professional development or required certifications
101-701-52130	Travel - Airfare/Ferry	Employee professional development or required certifications
101-701-52140	Travel - Lodging	Employee professional development or required certifications
101-701-52150	Travel - Per Diem	Employee professional development or required certifications
101-701-52160	Professional Development	Employee professional development or required certifications
101-701-52270	Legal Printing	Advertising jobs & Commission meetings
101-701-53000	Concessions	Seed money for Concessions during youth activities
101-701-53010	Programs	Christmas Bazaar supplies, basketballs, volleyballs, jerseys, Tot-time toys,
		fundraising supplies
101-701-53020	Summer Camp	Snacks, 1st aid supplies, safety equipment/replacement, recreational
		equipment/replacement craft supplies

101-701-53060	Iceworm Festival Supplies	Prizes, Jerseys, athletic tape, facility rental fees,
101-701-54010	Vehicle Parts & Repairs	Small repair to school bus
101-701-54020	Equipment Maintenance & Repair	Treadmill & weight machine annual maintenance and repair
101-701-55010	Equipment & Furnishings	Weight room equipment replacement/ Other equipment replacement
101-701-55020	Other Improvements	Planned Improvements only - under 10k

POOL FUND: GENERAL

PROGRAM DESCRIPTION

The Bob Korn Memorial Pool promotes healthy habits and wellness to the community by facilitating and array of programs and activities to multiple ages groups. Below is a list of activities offered on a weekly basis:

- Open Swim for families and youth is offered a minimum of twice per week and up to 5 times per week in the summer. Time is set aside during each open swim to use the diving board and the rope swing.
- Lap swimming and other forms of aquatic exercise is available daily.
- Tot-Swim for non-swimmers and their parents happens a minimum of twice per week (perhaps more depending on the season)
- Lifeguard trainings are scheduled a minimum of twice per year.
- Swim lessons are available to a wide range of ages throughout the year.

Staff can assist you with scheduling and renting the pool for celebratory or educational programming throughout the year and depending on lifeguard availability.

The Bob Korn Memorial Swimming Pool enables the Cordova School District to execute their elementary school swim program (4 days a week) and the CHS swim team during their season. The pool also accommodates the Iceworm Swim Team 6 days a week for a minimum of 7 months a year.

PROGRAM GOALS AND OBJECTIVES

The City of Cordova Parks and Recreation Department Mission Statement:

Cordova Parks and Recreation is essential for providing and fostering Parks, Programs and Facilities for all in the pursuit of a healthy sustainable community.

Revised December 2012.

Goal: Promote healthy habits and wellness to the Community.

Objectives:

Facilitate/create aquatic programming and activities that appeal to the Community.

- Be aware of current aquatic fitness/programming trends.
- Be aware of changing demographics.

Goal: Identify and remove barriers to physical activity and recreation.

Objectives:

Invite feedback from local health care providers and the public.

Be proactive in solving problems with access.

Goal: Create a safe environment for patrons to recreate.

Objectives:

Address unforeseen maintenance issues on a timely basis.

Practice risk management routinely.

Create a current and effective EAP (Emergency Action Plan) for aquatic activities and programs.

Review annually and revise as needed; the P&R Dept. Code of Conduct.

Review annually and revise as needed; rules and regulations for the Bob Korn Memorial Swimming Pool Ensure the aquatics division maintains current certifications:

- CPO (Certified Pool Operator)
- LG (Lifeguard)
- LGI (Lifeguard Instructor)
- WSI (Water Safety Instructor)

BUDGET COMMENTARY

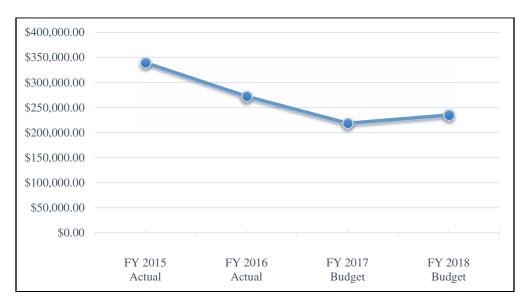
The Pool is a division of the Parks and Recreation Dept. Included in this budget is funding for:

- All aquatic programming sponsored by the City of Cordova Parks and Recreation Dept.
- Operational expenses related to the Bob Korn Memorial Swimming Pool.

This budget includes the wages of the Pool Manager; ¼ of the wages for the Parks Maintenance Supervisor, and temporary employee expenses related to aquatic community programming and janitorial services for the Bob Korn Memorial Swimming Pool.

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
Pool						
101-702-50000	Salaries and Wages	60,421.60	61,801.32	45,008.42	58,547.00	61,355.00
101-702-50010	Overtime	1,921.05	3,279.11	773.92	500.00	500.00
101-702-50020	Temp Employees	69,344.80	36,194.50	20,566.25	15,000.00	25,000.00
101-702-50100	FICA	10,062.62	6,876.20	4,839.84	6,430.00	6,644.00
101-702-50110	PERS	12,545.65	6,371.49	7,508.46	12,990.00	13,608.00
101-702-50120	Health Ins.	3,953.77	14,781.40	21,561.31	24,648.00	24,648.00
101-702-50130	Compensation Ins.	7,169.06	4,079.29	2,604.69	4,636.00	4,617.00
101-702-50140	ESC	1,182.11	947.27	596.15	626.00	748.00
101-702-50150	PERS Relief	13,005.70	1,045.52	0.00	2,445.00	1,862.00
101-702-51020	Operating Supplies	17,723.97	10,444.17	5,063.82	7,500.00	7,500.00
101-702-51030	Custodial Supplies	1,698.42	859.88	54.46	1,500.00	1,500.00
101-702-52000	Communications	1,919.46	2,233.84	1,530.63	1,700.00	1,700.00
101-702-52010	Water, Sewer & Refuse	6,110.58	5,478.40	4,106.89	5,500.00	5,500.00
101-702-52030	Electricity	19,291.68	22,416.08	21,368.00	11,250.00	12,000.00
101-702-52040	Heating Oil	62,058.23	54,243.83	46,831.89	52,500.00	55,000.00
101-702-52120	Travel - Car Rental	117.89	0.00	0.00	0.00	0.00
101-702-52130	Travel - Airfare/Ferry	346.00	2,094.00	0.00	0.00	0.00
101-702-52140	Travel - Lodging	757.25	570.00	0.00	0.00	0.00
101-702-52150	Travel - Per Diem	450.00	0.00	0.00	0.00	0.00
101-702-52160	Professional Development	544.52	2,129.87	0.00	0.00	0.00
101-702-52270	Legal Printing	210.00	0.00	0.00	0.00	0.00
101-702-54020	Repair & Maintenance	35,790.54	14,786.94	2,764.56	5,000.00	5,000.00
101-702-54030	Structural Maintenance	1,491.40	1,080.65	0.00	0.00	0.00
101-702-54080	Boiler Maintenance	2,919.41	1,833.20	0.00	0.00	0.00
101-702-55000	Other Equipment	7,942.43	9,000.00	1,390.20	5,000.00	5,000.00
101-702-55010	Equipment & Furnishings	0.00	5,501.20	256.04	3,000.00	3,000.00
101-702-55020	Other Improvements	181.84	4,413.41	0.00	0.00	0.00
101-702-55050	Employee Merit	388.67	55.00	0.00	0.00	0.00
Total		339,548.65	272,516.57	186,825.53	218,772.00	235,182.00

EXPENDITURE HISTORY

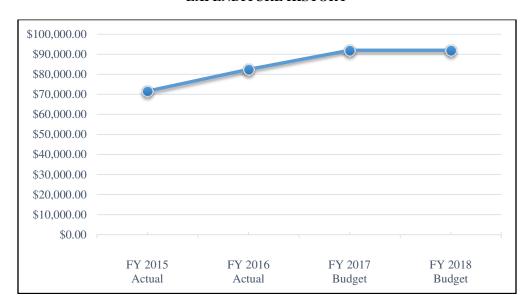


101-702-51020	Operating Supplies	Chemicals related to water quality, paper products, lifeguard supplies etc
101-702-51030	Custodial Supplies	Cleaning supplies
101-702-52120	Travel - Car Rental	Employee professional development or required certifications
101-702-52130	Travel - Airfare/Ferry	Employee professional development or required certifications
101-702-52140	Travel - Lodging	Employee professional development or required certifications
101-702-52150	Travel - Per Diem	Employee professional development or required certifications
101-702-52160	Professional Development	Employee professional development or required certifications
101-702-52270	Legal Printing	Advertising jobs
101-702-54020	Repair & Maintenance	Contingency for minor facility/equipment repair
101-702-55000	Other Equipment	Scheduled replacement of rescue equipement or equipment related to water quality
101-702-55010	Equipment & Furnishings	Equipment /furnishings needed to do a planned minor improvement / light fixtures.
101-702-55020	Other Improvements	Planned Improvements only - under 10k

SKI HILL FUND: GENERAL

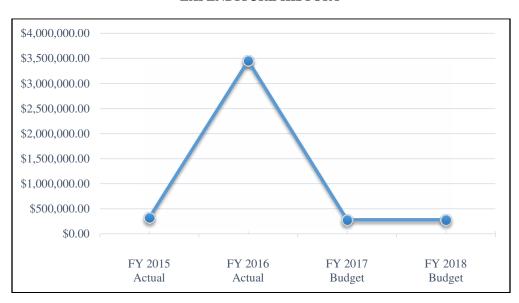
BUDGET

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
Ski Hill						
101-704-51040	Repair & Maintenance	0.00	0.00	15,000.00	15,000.00	15,000.00
101-704-51110	Lease Rev Pass Thru CTC	31,200.00	31,200.00	26,019.80	31,200.00	31,200.00
101-704-51115	Lease Rev Pass Thru CVW	28,472.00	33,072.00	20,973.73	33,072.00	33,072.00
101-704-52010	Water, Sewer & Refuse	1,466.01	1,442.04	1,081.53	1,620.00	1,620.00
101-704-52030	Electricity	26,604.91	21,620.94	21,909.19	12,000.00	12,000.00
101-704-52035	Electric reimburse contra	26,727.14-	15,446.98-	10,844.65-	18,000.00-	18,000.00-
101-704-52040	Heating Oil	0.00	0.00	1,936.63	5,500.00	5,500.00
101-704-52180	Annual Inspection	0.00	0.00	30.00	1,000.00	1,000.00
101-704-52190	101-704-52190 Insurance		10,620.00	10,000.00	10,620.00	10,620.00
Total		71,635.78	82,508.00	86,106.23	92,012.00	92,012.00



NON-DEPARTMENTAL FUND: GENERAL

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
Non-Departmen	tal					
101-824-50000	Salaries and Wages	0.00	0.00	10.12	0.00	0.00
101-824-51020	Operating Supplies	11,146.95	12,851.44	6,671.98	15,000.00	15,000.00
101-824-52070	Leases & Rentals	10,008.97	7,650.43	6,178.88	9,000.00	9,000.00
101-824-52170	Dues & Subscriptions	99.00	0.00	0.00	500.00	500.00
101-824-52179	Drug Testing	2,280.00	752.00	786.00	3,000.00	3,000.00
101-824-52180	Professional Services	2,751.44	3,318.86	6,385.37	6,000.00	6,000.00
101-824-52181	Software Licensing	14,136.00	14,136.00	11,780.00	26,000.00	26,000.00
101-824-52182	Avalanche Mitigation Jan-April	17,670.19	16,000.00	16,000.00	12,000.00	12,000.00
101-824-52183	Avalanche Mitigation Nov-Dec	4,000.00	4,000.00	0.00	8,000.00	8,000.00
101-824-52184	State Reimb - Avalanche Contra	7,200.00-	9,000.00-	10,000.00-	9,000.00-	9,000.00-
101-824-52185	Bank Fees & Bank Reconciliatio	11,830.67	12,927.06	4,003.18	7,500.00	7,500.00
101-824-52188	Lobbyist - State	50,587.08	50,657.50	48,284.95	50,000.00	50,000.00
101-824-52190	Attorney Fees	137,301.05	159,640.93	55,552.86	100,000.00	100,000.00
101-824-52192	Legal Issues - Sales Tax	225.00	0.00	0.00	0.00	0.00
101-824-52210	Audit Fees	101,963.41	117,123.64	96,480.53	82,000.00	82,000.00
101-824-52290	Bad Debt	0.00	3,093,127.34	0.00	0.00	0.00
101-824-52340	Eyak Site Remediation	872.04	591.36	0.00	3,000.00	3,000.00
101-824-52341	Oil Spill Response	0.00	0.00	14,199.36	0.00	0.00
101-824-52350	Recruitment and Moving	8,744.90	23,308.24	5,800.00-	0.00	0.00
101-824-55010	Equipment & Furnishings	159.00	0.00	333.90	500.00	500.00
101-824-56000	Insurance	113,346.55	100,204.99	110,925.06	126,800.00	126,800.00
101-824-57000	In-kind Services Allocation	160,287.48-	154,854.30-	114,261.48-	160,287.48-	160,287.48-
Total		319,634.77	3,452,435.49	247,530.71	280,012.52	280,012.52

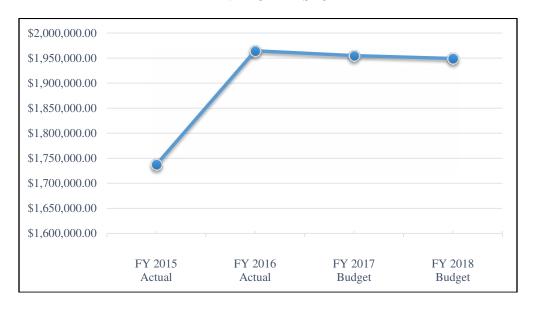


LONG TERM DEBT SERVICE

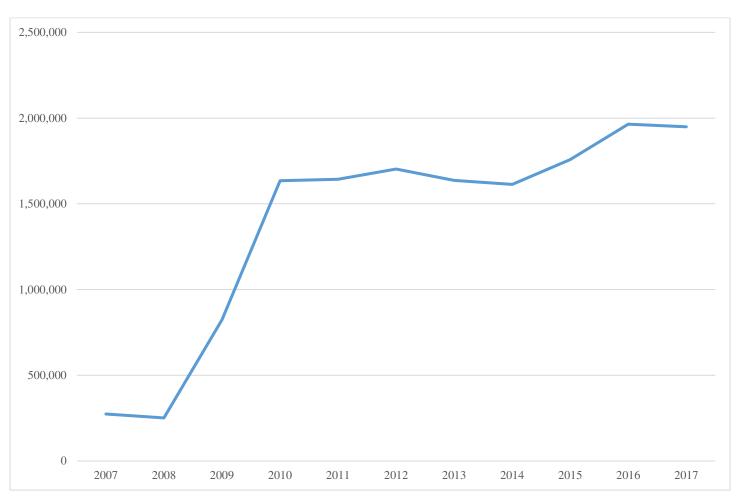
FUND: GENERAL

BUDGET

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
Long Term Debt	Service					
101-895-58038	2005 GO Bond - Principal	132,000.00	0.00	0.00	0.00	0.00
101-895-58039	2005 GO Bond - Interest	12,954.89	0.00	0.00	0.00	0.00
101-895-58042	2009 II GO Bond - Principal	645,000.00	675,000.00	700,000.00	700,000.00	730,000.00
101-895-58044	2009 II GO Bond - Interest	426,215.63	112,406.25	83,625.00	83,624.00	52,763.00
101-895-58052	2010B II - Taxable - Principal	0.00	40,000.00	40,000.00	40,000.00	40,000.00
101-895-58054	2010B II - Taxable - Interest	9,179.90	9,179.90	7,679.50	7,678.00	6,038.00
101-895-58056	2010A II - Exempt - Principal	40,000.00	0.00	0.00	0.00	0.00
101-895-58058	2010A II - Exempt - Interest	1,200.00	0.00	0.00	0.00	0.00
101-895-58060	2011 Series III Principal	40,000.00	45,000.00	45,000.00	45,000.00	45,000.00
101-895-58062	2011 Series III Interest	15,600.00	14,000.00	11,750.00	11,750.00	9,500.00
101-895-58063	2015 GO Bond One A- Principal	55,000.00	60,000.00	0.00	60,000.00	65,000.00
101-895-58064	2015 GO Bond One A-Interest	42,208.48	77,225.50	37,712.50	75,424.00	73,024.00
101-895-58065	2015 GO Bond One B-Principal	0.00	132,000.00	0.00	140,000.00	144,000.00
101-895-58066	2015 GO Bond One B-Interest	0.00	21,400.00	10,900.00	17,440.00	5,920.00
101-895-58067	2015 GO Bond One C-Principal	20,000.00	70,000.00	0.00	70,000.00	75,000.00
101-895-58068	2015 GO Bond One C-Interest	268,770.83	498,349.50	248,125.00	496,250.00	493,450.00
101-895-58069	2015 GO Bond Two A-Principal	0.00	90,000.00	90,000.00	90,000.00	95,000.00
101-895-58070	2015 GO Bond Two A-Interest	29,229.58	120,050.00	117,800.00	117,800.00	114,550.00
Total		1,737,359.31	1,964,611.15	1,392,592.00	1,954,966.00	1,949,245.00



ANNUAL DEBT PAYMENTS 2007-2017



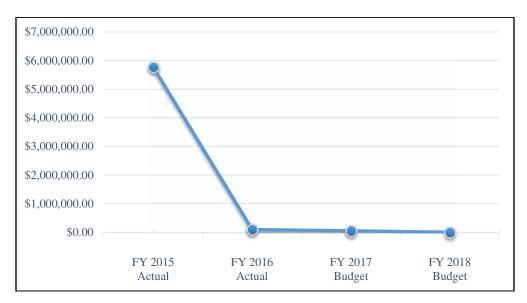
FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Budget	Budget
274,082	251,180	824,111	1,634,667	1,642,997	1,702,549	1,636,805	1,613,089	1,757,975	1,964,612	1,949,245

INTERFUND TRANSFERS OUT

FUND: GENERAL

BUDGET

Acct. Number	Acct. Number Description		Description FY 2015 FY 2016 FY 2017 Actual Actual Actual		FY 2017 Budget	FY 2018 Budget				
Interfund Transfers Out										
101-901-57340	Transfer to Cap Proj Fund #401	117,840.38	97,750.00	49,627.00	49,627.00	0.00				
101-901-57380	Transfer to Chip Seal CIP #410	16,411.75	0.00	0.00	0.00	0.00				
101-901-57413	Transfer to Cordova Center Fun	3,012,812.10	0.00	0.00	0.00	0.00				
101-901-59999	01-901-59999 Transfer to Other Capital Proj		0.00	0.00	0.00	0.00				
Total		5,766,360.14	97,750.00	49,627.00	49,627.00	0.00				

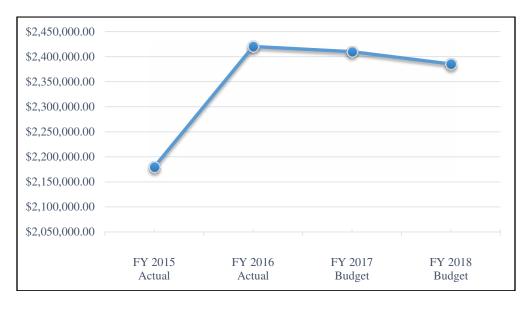


TRANSFERS TO OTHER ENTITIES

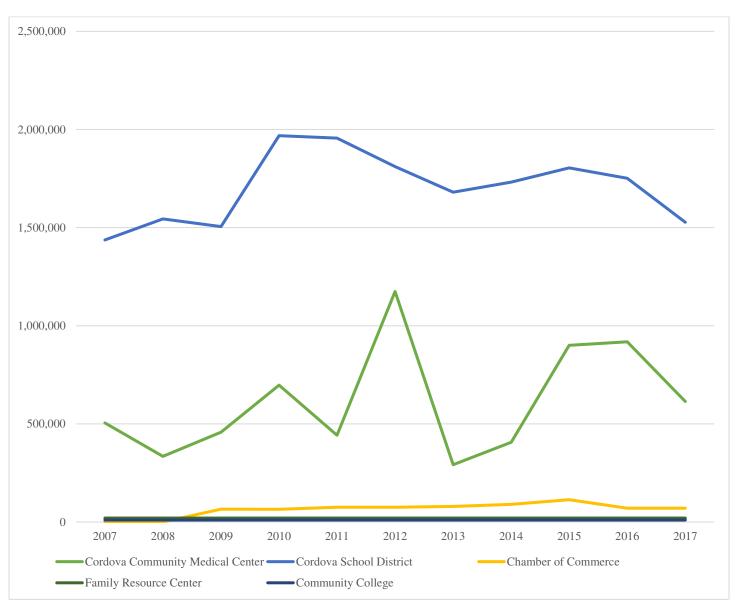
FUND: GENERAL

BUDGET

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
Transfers to Oth	ner Entities					
101-902-57000	School Transfer (Jan-June)	826,791.50	826,791.00	861,000.00	861,000.00	844,000.00
101-902-57001	School Transfer (July-Dec)	873,584.00	925,000.00	437,332.00	656,000.00	656,000.00
101-902-57005	School In-Kind Jan-June	52,068.00	52,068.00	46,634.82	52,068.00	52,068.00
101-902-57006	School In-Kind Jul-Dec	52,068.00	46,634.82	25,513.05	52,068.00	52,068.00
101-902-57014	CCMC In-Kind Services Jan-Dec	28,134.48	28,134.48	21,100.86	28,134.48	28,134.48
101-902-57016	CCMC Support & Admn	2,041.67	0.00	0.00	0.00	0.00
101-902-57017	CCMC Budget Appropriation	35,000.00	223,589.20	614,436.00	566,000.00	625,000.00
101-902-57018	Providence Management Contract	125,000.00	0.00	0.00	0.00	0.00
101-902-57019	Quorum Contract	41,666.67	200,000.00	58,333.33	66,664.00	0.00
101-902-57020	Cordova Family Resource Ctr	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00
101-902-57030	Cordova Community College	10,000.00	0.00	0.00	10,000.00	10,000.00
101-902-57181	Cordova Chamber of Commerce	85,500.00	70,000.00	52,500.00	70,000.00	70,000.00
101-902-57182	Cordova Chamber in-kind	4,547.04	4,547.04	3,410.28	4,547.00	4,547.00
101-902-57183	Cordova Chamber in-kind lease	23,469.96	23,469.96	17,602.47	23,470.00	23,470.00
Total		2,179,871.32	2,420,234.50	2,157,862.81	2,409,951.48	2,385,287.48

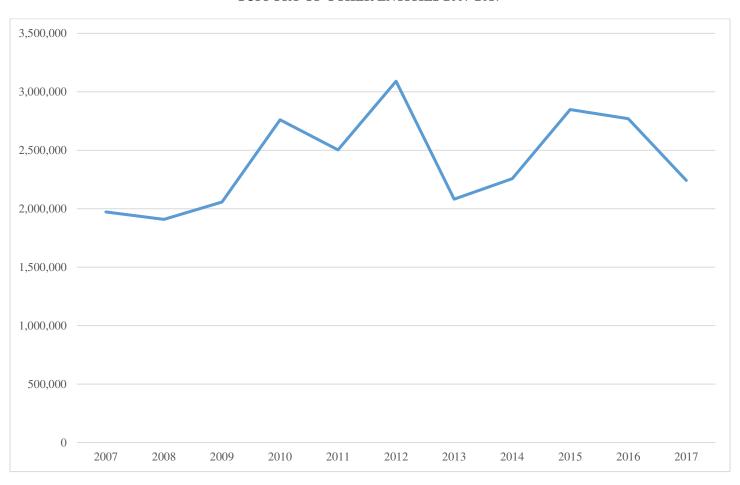


HISTORIC SUPPORT OF OTHER ENTITIES



	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Budget	FY 2017 Budget
Cordova Community Medical Center	504,807	334,272	457,230	697,641	442,359	1,174,611	292,002	406,251	900,000	918,515	614,436
Cordova School District	1,437,222	1,544,604	1,505,143	1,968,564	1,955,940	1,810,990	1,680,410	1,731,568	1,804,512	1,751,791	1,527,000
Chamber of Commerce	0	0	65,303	65,000	75,000	75,000	79,547	89,547	113,517	70,000	70,000
Family Resource Center	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Community College	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
*Does not i	*Does not include in-kind contributions										

SUPPORT OF OTHER ENTITIES 2007-2017



FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Actual	Budget	Budget								
1,972,029	1,908,876	2,057,676	2,761,205	2,503,299	3,090,601	2,081,959	2,257,366	2,848,029	2,770,306	

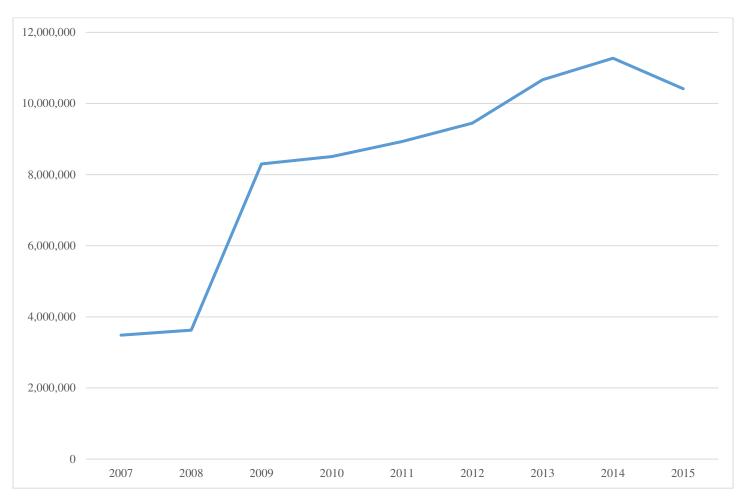
OTHER FUNDS

CITY PERMANENT FUND

FUND: PERMANENT

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
Revenue						
104-300-40325	Investment Earnings	687,247.35-	419,242.37	0.00	225,000.00	225,000.00
104-300-40730	Sale of Real Estate	47,393.79	34,088.80	63,041.06	200,000.00	200,000.00
104-300-40740	Misc. Revenue	70.00	0.00	248.20	0.00	0.00
104-300-43000	CRH Sewer Assessment Principal	1,254.00	336.00	1,776.00	1,000.00	1,000.00
104-300-43001	CRH Sewer Assessment Interest	218.00	0.00	367.00	200.00	200.00
Total Revenue		638,311.56-	453,667.17	65,432.26	426,200.00	426,200.00
Interfund Trans	fers In					
104-390-41030	Transfer from Sewer Fund	11,164.00	11,164.00	11,164.00	11,164.00	11,164.00
104-390-41032	Transfer From Water Fund	1,164.00	1,164.00	1,164.00	1,164.00	1,164.00
104-390-41070	Transfer from Harbor Fund	20,328.00	20,328.00	20,328.00	20,328.00	20,328.00
104-390-41075	Transfer from Refuse Fund	2,328.00	2,328.00	2,328.00	2,328.00	2,328.00
104-390-41085	Transfer from Odiak Camper Par	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00
104-390-49999	Transfer from General Fund	0.00	19,961.94-	0.00	0.00	0.00
Total Interfund	Transfers In	38,984.00	19,022.06	38,984.00	38,984.00	38,984.00
Interfund Trans	fers Out					
104-901-57390	Transfer to Cordova Ctr Fund	0.00	1,300,000.00	0.00	0.00	0.00
104-901-59999	Transfer to General Fund	280,000.00	0.00	876,000.00	876,000.00	0.00
Total Interfund	Transfers Out	280,000.00	1,300,000.00	876,000.00	876,000.00	0.00
Revenue Total		599,327.56-	472,689.23	104,416.26	465,184.00	465,184.00
Expenditure Tot	tal	280,000.00	1,300,000.00	876,000.00	876,000.00	0.00
Net Total		879,327.56-	827,310.77-	771,583.74-	410,816.00-	465,184.00

PERMANENT FUND BALANCE 2007-2015



FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Actual	Actual	Actual						
3,485,664	3,627,711	8,302,101	8,510,031	8,929,995	9,449,667	10,669,990	11,273,248	10,413,883

FIRE DEPT. VEHICLE ACQUISITION

FUND: SEPARATE

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
Revenue						
203-300-40325	Investment Earnings	25.46	35.01	0.00	0.00	0.00
203-300-40430	Ambulance Service Charges	41,482.52	52,614.19	27,432.35	75,000.00	75,000.00
Total Revenue		41,507.98	52,649.20	27,432.35	75,000.00	75,000.00
Expenditures						
203-400-52180	Professional Services	3,572.37	4,866.88	2,940.46	7,500.00	7,500.00
Total Expenditu	res	3,572.37	4,866.88	2,940.46	7,500.00	7,500.00
Revenue Total		41,507.98	52,649.20	27,432.35	75,000.00	75,000.00
Expenditure Tot	tal	3,572.37	4,866.88	2,940.46	7,500.00	7,500.00
Net Total		37,935.61	47,782.32	24,491.89	67,500.00	67,500.00

VEHICLE REMOVAL/IMPOUND

FUND: SEPARATE

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget				
Vehicle Remova	l Expense									
205-400-50010	Overtime	255.11	132.12	0.00	0.00	0.00				
205-400-50110	PERS	14.84	0.00	0.00	0.00	0.00				
205-400-50130	Compensation Ins.	4.43	0.00	0.00	0.00	0.00				
205-400-50140	ESC	1.07	0.00	0.00	0.00	0.00				
Total Vehicle Re	emoval Expense	275.45	132.12	0.00	0.00	0.00				
Vehicle Impoun	d Expense									
205-401-50000	Salaries and Wages	2,726.42	974.21	401.74	1,800.00	2,000.00				
205-401-50010	Overtime	1,955.11	3,703.48	939.62	3,800.00	2,000.00				
205-401-50015	On-Call Time	3,425.00	5,916.00	5,038.00	6,200.00	6,200.00				
205-401-50020	Temp Employees	300.00	0.00	0.00	0.00	0.00				
205-401-50025	On-call time	374.00	0.00	0.00	0.00	0.00				
205-401-50100	FICA	0.00	0.00	0.00	780.00	459.00				
205-401-50110	PERS	173.68	0.00	0.00	2,244.00	1,320.00				
205-401-50130	Compensation Ins.	224.08	0.00	0.00	465.00	277.00				
205-401-50140	ESC	39.49	0.00	0.00	23.00	45.00				
205-401-58100	Vehicle Impound Expense	4,043.38	1,426.07	0.00	2,000.00	4,000.00				
Total Vehicle Im	pound Expense	13,261.16	12,019.76	6,379.36	17,312.00	16,301.00				
Revenue Total		0.00	0.00	0.00	0.00	0.00				
Expenditure Tot	al	13,536.61	12,151.88	6,379.36	17,312.00	16,301.00				
Net Total		13,536.61-	12,151.88-	6,379.36-	17,312.00-	16,301.00-				

2018 DRAF	T BUDGET (10/25/17)
GENERAL PROJ & GRANT ADMIN	FUND: SEPARATE

HARBOR FUND: HARBOR ENTERPRISE

PROGRAM DESCRIPTION

The Port of Cordova department is responsible for maintaining the Small Harbor consisting of 711 stalls, Shipyard with a 150 ton Travelift, small boat storage in the Northfill area, two boat ramps, each with a floating dock and the parking lots in the North and South Harbor. Harbor employees consist of a Harbormaster, Operations Supervisor, 3 Harbor officers/maintenance and an Admin Assistant. The Harbor Dept. runs 7 days a week 8am to 5pm with the Harbormaster available 24/7.

PROGRAM GOALS AND OBJECTIVES

The following are the objectives for the Harbormaster

- Maintain a clean and safe harbor
- To be a peace office of the City, and as such shall enforce all ordinances and regulations governing the public use of the Port of Cordova.
- Responsible for all levels of moorage, maintenance, supervision and security of Harbor and Port facilities.
- Supervises daily office routine. Coordinates with Assistant Harbormaster on day to day departmental field operations.
- Interfaces with the Harbor Commission, City Council, local, state and federal agencies and other Municipal departments.
- Develops monthly and special meeting agendas for the Harbor Commission
- Prepares and implements annual budget and monitors accounts receivable
- Oversees maintenance of Harbor and Port facilities and equipment. Directs snow removal from Harbor and Port facilities
- Performs special vessel services such as pumping, towing, snow removal and securing vessels
- Supervises harbor emergency response activities in the event of fire, tsunami, oil spills or other emergencies

BUDGET SUMMARY

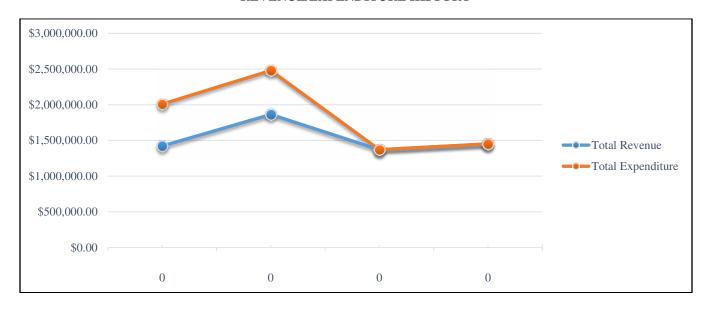
	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Budget	FY 2017 Budget
Revenue	714,565	902,695	931,498	907,259	1,004,484	1,075,491	1,152,409	1,316,645	1,395,385	1,227,911	1,355,458
Expenses	1,363,469	1,477,759	1,459,834	1,621,677	1,700,095	1,801,092	1,676,523	1,868,184	1,891,250	1,061,260	1,185,422
Operations	(648,904)	(575,064)	(528,336)	(714,418)	(695,611)	(725,601)	(524,114)	(551,539)	(495,865)	166,651	170,036
Deprec. Adj	591,055	630,637	629,424	743,062	732,625	706,809	724,092	760,430	768,337	-	-
CFFOp	46,662	105,066	117,081	22,375	60,195	189,063	101,175	402,158	323,546	-	-

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget					
Revenue - Opera	Revenue - Operations										
502-300-44010	Wharfage	43,383.81	22,990.59	29,155.70	47,250.00	47,250.00					
502-300-44020	Dockage	38,448.16	52,416.24	19,720.42	28,750.00	30,000.00					
502-300-44030	Impounds & Fines	1,225.92	1,691.01	1,484.74	500.00	500.00					
502-300-44040	Dry Land Storage Fees	43,693.27	61,244.20	46,983.65	90,000.00	90,000.00					
502-300-44050	Sale Of Labor	360.00	791.99	728.84	500.00	700.00					
502-300-44060	Permanent Slip Fees	863,457.71	858,869.82	806,212.85	939,677.00	1,000,000.00					
502-300-44070	Monthly Slip Fees	26,096.59	24,112.64	24,202.14	18,150.00	20,000.00					

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
502-300-44080	Daily Slip Fees	79,049.48	85,750.40	67,282.76	84,700.00	84,700.00
502-300-44090	Grid Use Fees	8,433.59	7,318.57	5,612.56	6,600.00	6,600.00
502-300-44100	Seaplane Moorage	815.72	815.72	815.72	500.00	500.00
502-300-44110	Utility Sales	22,352.44	22,552.44	18,728.42	12,000.00	12,000.00
502-300-44120	Sale of Sevices	5,857.90	4,783.54	2,435.21	5,000.00	5,000.00
502-300-44130	Other Harbor Revenue	45,965.92	89,273.60	6,988.54	10,000.00	10,000.00
502-300-44135	Penalty & Interest - Harbor	12,215.49	11,328.29	16,982.65	2,500.00	2,500.00
502-300-44140	Travel Lift Fees	142,186.17	137,364.37	97,133.30	103,831.00	124,671.00
502-300-44150	Launch Ramp Fees	1,908.86	1,811.53	1,732.49	2,500.00	2,500.00
502-300-44160	Parking Permits	760.00	2,245.64	701.20	1,000.00	1,000.00
502-300-44170	Maintenance Area Use	1,282.54	1,087.50	765.00	2,000.00	1,200.00
502-300-44180	Misc Settlement Proceeds	0.00	422,677.26	0.00	0.00	0.00
Total Revenue -	Operations	1,337,493.57	1,809,125.35	1,147,666.19	1,355,458.00	1,439,121.00
Interfund Trans	fers In					
502-390-49999	due to/from other funds	0.00	36,562.86	0.00	0.00	0.00
Total Interfund	Transfers In	0.00	36,562.86	0.00	0.00	0.00
Other Revenue						
502-398-40239	Pension State Relief	83,911.09	17,275.00	0.00	13,792.00	9,915.00
502-398-40325	Investment Earnings	1,090.03	1,140.75	655.91	1,500.00	1,500.00
		·	,		,	,
Total Other Rev	renue	85,001.12	18,415.75	655.91	15,292.00	11,415.00
		85,001.12	,			
Harbor Operati	ons Expenditures	,	18,415.75	655.91	15,292.00	11,415.00
Harbor Operation 502-400-50000	ons Expenditures Salaries and Wages	301,646.42	18,415.75 334,505.54	655.91 219,764.31	15,292.00 326,141.00	11,415.00 322,403.00
Harbor Operation	ons Expenditures Salaries and Wages OT	301,646.42 4,224.14	18,415.75 334,505.54 6,631.22	219,764.31 5,487.66	326,141.00 7,000.00	322,403.00 7,000.00
Harbor Operation 502-400-50000 502-400-50010 502-400-50020	ons Expenditures Salaries and Wages OT Temp. Employees	301,646.42 4,224.14 0.00	334,505.54 6,631.22 4,760.00	219,764.31 5,487.66 14,770.25	326,141.00 7,000.00 12,000.00	322,403.00 7,000.00 12,000.00
Harbor Operati 502-400-50000 502-400-50010 502-400-50020 502-400-50100	ons Expenditures Salaries and Wages OT Temp. Employees FICA	301,646.42 4,224.14 0.00 24,076.41	334,505.54 6,631.22 4,760.00 26,592.57	219,764.31 5,487.66 14,770.25 17,857.75	326,141.00 7,000.00 12,000.00 26,403.00	322,403.00 7,000.00 12,000.00 26,117.00
Harbor Operation 502-400-50000 502-400-50010 502-400-50020 502-400-50100 502-400-50110	ons Expenditures Salaries and Wages OT Temp. Employees FICA PERS	301,646.42 4,224.14 0.00 24,076.41 56,810.89	334,505.54 6,631.22 4,760.00 26,592.57 61,022.17	219,764.31 5,487.66 14,770.25 17,857.75 38,189.75	326,141.00 7,000.00 12,000.00 26,403.00 73,291.00	322,403.00 7,000.00 12,000.00 26,117.00 72,469.00
Harbor Operatic 502-400-50000 502-400-50010 502-400-50020 502-400-50100 502-400-50110 502-400-50120	ons Expenditures Salaries and Wages OT Temp. Employees FICA PERS Health Ins.	301,646.42 4,224.14 0.00 24,076.41 56,810.89 91,506.32	18,415.75 334,505.54 6,631.22 4,760.00 26,592.57 61,022.17 64,671.14	219,764.31 5,487.66 14,770.25 17,857.75 38,189.75 57,601.72	326,141.00 7,000.00 12,000.00 26,403.00 73,291.00 82,235.00	322,403.00 7,000.00 12,000.00 26,117.00 72,469.00 88,920.00
Harbor Operation 502-400-50000 502-400-50010 502-400-50100 502-400-50110 502-400-50120 502-400-50130	ons Expenditures Salaries and Wages OT Temp. Employees FICA PERS Health Ins. Compensation Ins.	301,646.42 4,224.14 0.00 24,076.41 56,810.89 91,506.32 12,430.21	334,505.54 6,631.22 4,760.00 26,592.57 61,022.17 64,671.14 12,867.50	219,764.31 5,487.66 14,770.25 17,857.75 38,189.75 57,601.72 6,484.91	326,141.00 7,000.00 12,000.00 26,403.00 73,291.00 82,235.00 13,885.00	322,403.00 7,000.00 12,000.00 26,117.00 72,469.00 88,920.00 12,080.00
Harbor Operatic 502-400-50000 502-400-50010 502-400-50100 502-400-50110 502-400-50120 502-400-50130 502-400-50140	ons Expenditures Salaries and Wages OT Temp. Employees FICA PERS Health Ins. Compensation Ins. ESC	301,646.42 4,224.14 0.00 24,076.41 56,810.89 91,506.32 12,430.21 2,320.19	334,505.54 6,631.22 4,760.00 26,592.57 61,022.17 64,671.14 12,867.50 2,634.15	219,764.31 5,487.66 14,770.25 17,857.75 38,189.75 57,601.72 6,484.91 1,968.18	326,141.00 7,000.00 12,000.00 26,403.00 73,291.00 82,235.00 13,885.00 2,390.00	322,403.00 7,000.00 12,000.00 26,117.00 72,469.00 88,920.00 12,080.00 2,508.00
Harbor Operation	ons Expenditures Salaries and Wages OT Temp. Employees FICA PERS Health Ins. Compensation Ins. ESC PERS Relief	301,646.42 4,224.14 0.00 24,076.41 56,810.89 91,506.32 12,430.21 2,320.19 83,911.09	334,505.54 6,631.22 4,760.00 26,592.57 61,022.17 64,671.14 12,867.50 2,634.15 17,275.00	219,764.31 5,487.66 14,770.25 17,857.75 38,189.75 57,601.72 6,484.91 1,968.18 0.00	326,141.00 7,000.00 12,000.00 26,403.00 73,291.00 82,235.00 13,885.00 2,390.00 13,792.00	322,403.00 7,000.00 12,000.00 26,117.00 72,469.00 88,920.00 12,080.00 2,508.00 9,915.00
Harbor Operatic 502-400-50000 502-400-50010 502-400-50100 502-400-50110 502-400-50120 502-400-50130 502-400-50140 502-400-50150 502-400-51000	ons Expenditures Salaries and Wages OT Temp. Employees FICA PERS Health Ins. Compensation Ins. ESC PERS Relief Administrative Costs Allocated	301,646.42 4,224.14 0.00 24,076.41 56,810.89 91,506.32 12,430.21 2,320.19 83,911.09 141,393.72	334,505.54 6,631.22 4,760.00 26,592.57 61,022.17 64,671.14 12,867.50 2,634.15 17,275.00 141,393.72	219,764.31 5,487.66 14,770.25 17,857.75 38,189.75 57,601.72 6,484.91 1,968.18 0.00 106,045.29	326,141.00 7,000.00 12,000.00 26,403.00 73,291.00 82,235.00 13,885.00 2,390.00 13,792.00 130,585.00	322,403.00 7,000.00 12,000.00 26,117.00 72,469.00 88,920.00 12,080.00 2,508.00 9,915.00 180,238.00
Harbor Operati 502-400-50000 502-400-50010 502-400-50020 502-400-50100 502-400-50110 502-400-50130 502-400-50140 502-400-50150 502-400-51000 502-400-51010	ons Expenditures Salaries and Wages OT Temp. Employees FICA PERS Health Ins. Compensation Ins. ESC PERS Relief Administrative Costs Allocated Uniforms/Safety Clothing	301,646.42 4,224.14 0.00 24,076.41 56,810.89 91,506.32 12,430.21 2,320.19 83,911.09 141,393.72 1,426.20	334,505.54 6,631.22 4,760.00 26,592.57 61,022.17 64,671.14 12,867.50 2,634.15 17,275.00 141,393.72 901.17	219,764.31 5,487.66 14,770.25 17,857.75 38,189.75 57,601.72 6,484.91 1,968.18 0.00 106,045.29 780.88	326,141.00 7,000.00 12,000.00 26,403.00 73,291.00 82,235.00 13,885.00 2,390.00 13,792.00 130,585.00 2,500.00	322,403.00 7,000.00 12,000.00 26,117.00 72,469.00 88,920.00 12,080.00 2,508.00 9,915.00 180,238.00 2,500.00
Harbor Operatic 502-400-50000 502-400-50010 502-400-50100 502-400-50110 502-400-50120 502-400-50130 502-400-50140 502-400-51000 502-400-51000 502-400-51020	Salaries and Wages OT Temp. Employees FICA PERS Health Ins. Compensation Ins. ESC PERS Relief Administrative Costs Allocated Uniforms/Safety Clothing Operating Supplies	301,646.42 4,224.14 0.00 24,076.41 56,810.89 91,506.32 12,430.21 2,320.19 83,911.09 141,393.72 1,426.20 11,932.25	334,505.54 6,631.22 4,760.00 26,592.57 61,022.17 64,671.14 12,867.50 2,634.15 17,275.00 141,393.72 901.17 10,358.45	219,764.31 5,487.66 14,770.25 17,857.75 38,189.75 57,601.72 6,484.91 1,968.18 0.00 106,045.29 780.88 11,323.54	326,141.00 7,000.00 12,000.00 26,403.00 73,291.00 82,235.00 13,885.00 2,390.00 13,792.00 130,585.00 2,500.00 11,000.00	322,403.00 7,000.00 12,000.00 26,117.00 72,469.00 88,920.00 12,080.00 2,508.00 9,915.00 180,238.00 2,500.00 11,000.00
Harbor Operatic 502-400-50000 502-400-50010 502-400-50100 502-400-50110 502-400-50120 502-400-50130 502-400-50150 502-400-51000 502-400-51010 502-400-51020 502-400-51020 502-400-51030	Salaries and Wages OT Temp. Employees FICA PERS Health Ins. Compensation Ins. ESC PERS Relief Administrative Costs Allocated Uniforms/Safety Clothing Operating Supplies Custodial Supplies	301,646.42 4,224.14 0.00 24,076.41 56,810.89 91,506.32 12,430.21 2,320.19 83,911.09 141,393.72 1,426.20 11,932.25 3,298.70	334,505.54 6,631.22 4,760.00 26,592.57 61,022.17 64,671.14 12,867.50 2,634.15 17,275.00 141,393.72 901.17 10,358.45 2,608.03	219,764.31 5,487.66 14,770.25 17,857.75 38,189.75 57,601.72 6,484.91 1,968.18 0.00 106,045.29 780.88 11,323.54 2,457.86	326,141.00 7,000.00 12,000.00 26,403.00 73,291.00 82,235.00 13,885.00 2,390.00 130,585.00 2,500.00 11,000.00 4,000.00	322,403.00 7,000.00 12,000.00 26,117.00 72,469.00 88,920.00 12,080.00 2,508.00 9,915.00 180,238.00 2,500.00 11,000.00 4,000.00
Harbor Operation 502-400-50000 502-400-50010 502-400-50100 502-400-50110 502-400-50120 502-400-50130 502-400-50140 502-400-51000 502-400-51010 502-400-51020 502-400-51020 502-400-51020 502-400-51030 502-400-52000	Salaries and Wages OT Temp. Employees FICA PERS Health Ins. Compensation Ins. ESC PERS Relief Administrative Costs Allocated Uniforms/Safety Clothing Operating Supplies Custodial Supplies Communications	301,646.42 4,224.14 0.00 24,076.41 56,810.89 91,506.32 12,430.21 2,320.19 83,911.09 141,393.72 1,426.20 11,932.25 3,298.70 3,579.78	334,505.54 6,631.22 4,760.00 26,592.57 61,022.17 64,671.14 12,867.50 2,634.15 17,275.00 141,393.72 901.17 10,358.45 2,608.03 4,029.26	219,764.31 5,487.66 14,770.25 17,857.75 38,189.75 57,601.72 6,484.91 1,968.18 0.00 106,045.29 780.88 11,323.54 2,457.86 3,580.20	326,141.00 7,000.00 12,000.00 26,403.00 73,291.00 82,235.00 13,885.00 2,390.00 13,792.00 130,585.00 2,500.00 11,000.00 4,000.00 3,500.00	322,403.00 7,000.00 12,000.00 26,117.00 72,469.00 88,920.00 12,080.00 2,508.00 9,915.00 180,238.00 2,500.00 11,000.00 4,000.00
Harbor Operatic 502-400-50000 502-400-50010 502-400-50100 502-400-50110 502-400-50120 502-400-50140 502-400-50150 502-400-51010 502-400-51010 502-400-51020 502-400-51030 502-400-51030 502-400-52000 502-400-52000 502-400-52000 502-400-52010	Salaries and Wages OT Temp. Employees FICA PERS Health Ins. Compensation Ins. ESC PERS Relief Administrative Costs Allocated Uniforms/Safety Clothing Operating Supplies Custodial Supplies Communications Water, Sewer & Refuse	301,646.42 4,224.14 0.00 24,076.41 56,810.89 91,506.32 12,430.21 2,320.19 83,911.09 141,393.72 1,426.20 11,932.25 3,298.70 3,579.78 97,399.17	334,505.54 6,631.22 4,760.00 26,592.57 61,022.17 64,671.14 12,867.50 2,634.15 17,275.00 141,393.72 901.17 10,358.45 2,608.03 4,029.26 110,940.24	219,764.31 5,487.66 14,770.25 17,857.75 38,189.75 57,601.72 6,484.91 1,968.18 0.00 106,045.29 780.88 11,323.54 2,457.86 3,580.20 72,782.04	326,141.00 7,000.00 12,000.00 26,403.00 73,291.00 82,235.00 13,885.00 2,390.00 130,585.00 2,500.00 11,000.00 4,000.00 90,000.00	322,403.00 7,000.00 12,000.00 26,117.00 72,469.00 88,920.00 12,080.00 2,508.00 9,915.00 180,238.00 2,500.00 11,000.00 4,000.00 6,000.00 90,000.00
Harbor Operation 502-400-50000 502-400-50010 502-400-50100 502-400-50110 502-400-50120 502-400-50130 502-400-50140 502-400-51000 502-400-51010 502-400-51020 502-400-51020 502-400-51020 502-400-52000 502-400-52010 502-400-52020	Salaries and Wages OT Temp. Employees FICA PERS Health Ins. Compensation Ins. ESC PERS Relief Administrative Costs Allocated Uniforms/Safety Clothing Operating Supplies Custodial Supplies Communications Water, Sewer & Refuse Street Lighting	301,646.42 4,224.14 0.00 24,076.41 56,810.89 91,506.32 12,430.21 2,320.19 83,911.09 141,393.72 1,426.20 11,932.25 3,298.70 3,579.78 97,399.17 0.00	334,505.54 6,631.22 4,760.00 26,592.57 61,022.17 64,671.14 12,867.50 2,634.15 17,275.00 141,393.72 901.17 10,358.45 2,608.03 4,029.26 110,940.24 0.00	219,764.31 5,487.66 14,770.25 17,857.75 38,189.75 57,601.72 6,484.91 1,968.18 0.00 106,045.29 780.88 11,323.54 2,457.86 3,580.20 72,782.04 0.00	326,141.00 7,000.00 12,000.00 26,403.00 73,291.00 82,235.00 13,885.00 2,390.00 13,792.00 130,585.00 2,500.00 11,000.00 4,000.00 3,500.00 90,000.00	322,403.00 7,000.00 12,000.00 26,117.00 72,469.00 88,920.00 12,080.00 2,508.00 9,915.00 180,238.00 2,500.00 11,000.00 4,000.00 6,000.00 90,000.00
Harbor Operatic 502-400-50000 502-400-50010 502-400-50100 502-400-50110 502-400-50120 502-400-50130 502-400-50150 502-400-51010 502-400-51020 502-400-51030 502-400-51030 502-400-52000 502-400-52000 502-400-52010 502-400-52010 502-400-52030 502-400-52030	Salaries and Wages OT Temp. Employees FICA PERS Health Ins. Compensation Ins. ESC PERS Relief Administrative Costs Allocated Uniforms/Safety Clothing Operating Supplies Custodial Supplies Custodial Supplies Communications Water, Sewer & Refuse Street Lighting Electricity	301,646.42 4,224.14 0.00 24,076.41 56,810.89 91,506.32 12,430.21 2,320.19 83,911.09 141,393.72 1,426.20 11,932.25 3,298.70 3,579.78 97,399.17 0.00 48,826.98	334,505.54 6,631.22 4,760.00 26,592.57 61,022.17 64,671.14 12,867.50 2,634.15 17,275.00 141,393.72 901.17 10,358.45 2,608.03 4,029.26 110,940.24 0.00 52,808.59	219,764.31 5,487.66 14,770.25 17,857.75 38,189.75 57,601.72 6,484.91 1,968.18 0.00 106,045.29 780.88 11,323.54 2,457.86 3,580.20 72,782.04 0.00 45,341.27	326,141.00 7,000.00 12,000.00 26,403.00 73,291.00 82,235.00 13,885.00 2,390.00 13,792.00 130,585.00 2,500.00 4,000.00 3,500.00 90,000.00 70,000.00	322,403.00 7,000.00 12,000.00 26,117.00 72,469.00 88,920.00 12,080.00 2,508.00 9,915.00 180,238.00 2,500.00 11,000.00 4,000.00 6,000.00 90,000.00 70,000.00
Harbor Operation 502-400-50000 502-400-50010 502-400-50100 502-400-50110 502-400-50120 502-400-50130 502-400-50140 502-400-51000 502-400-51010 502-400-51020 502-400-51020 502-400-51020 502-400-52000 502-400-52010 502-400-52020	Salaries and Wages OT Temp. Employees FICA PERS Health Ins. Compensation Ins. ESC PERS Relief Administrative Costs Allocated Uniforms/Safety Clothing Operating Supplies Custodial Supplies Communications Water, Sewer & Refuse Street Lighting	301,646.42 4,224.14 0.00 24,076.41 56,810.89 91,506.32 12,430.21 2,320.19 83,911.09 141,393.72 1,426.20 11,932.25 3,298.70 3,579.78 97,399.17 0.00	334,505.54 6,631.22 4,760.00 26,592.57 61,022.17 64,671.14 12,867.50 2,634.15 17,275.00 141,393.72 901.17 10,358.45 2,608.03 4,029.26 110,940.24 0.00	219,764.31 5,487.66 14,770.25 17,857.75 38,189.75 57,601.72 6,484.91 1,968.18 0.00 106,045.29 780.88 11,323.54 2,457.86 3,580.20 72,782.04 0.00	326,141.00 7,000.00 12,000.00 26,403.00 73,291.00 82,235.00 13,885.00 2,390.00 13,792.00 130,585.00 2,500.00 11,000.00 4,000.00 3,500.00 90,000.00	322,403.00 7,000.00 12,000.00 26,117.00 72,469.00 88,920.00 12,080.00 2,508.00 9,915.00 180,238.00 2,500.00 11,000.00 4,000.00 6,000.00 90,000.00

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
502-400-52120	Travel - Car Rental	0.00	20.00	0.00	250.00	300.00
502-400-52130	Travel - Airfare/Ferry	1,208.49	2,678.37	1,609.29	3,500.00	4,500.00
502-400-52140	Travel - Lodging	2,295.00	2,076.99	566.04	1,500.00	2,500.00
502-400-52150	Travel - Per Diem	250.00	800.00	400.00	1,000.00	1,000.00
502-400-52160	Professional Development	0.00	485.00	375.00	1,000.00	1,000.00
502-400-52170	Dues & Subscriptions	0.00	0.00	220.00	300.00	500.00
502-400-52179	Drug Testing	0.00	0.00	134.00	400.00	400.00
502-400-52180	Professional Services	18,871.62	43,662.19	14,338.99	29,000.00	29,000.00
502-400-52185	Bank Fees	21,270.22	24,690.25	1,806.48	20,000.00	20,000.00
502-400-52270	Legal Printing	0.00	0.00	0.00	750.00	750.00
502-400-52290	Bad Debt Expense	57,865.34-	32,918.96	0.00	0.00	0.00
502-400-54000	Fuel & Lube	5,837.69	4,978.58	3,960.32	10,000.00	10,000.00
502-400-54010	Vehicle Parts & Repairs	1,750.86	1,741.16	1,613.83	2,500.00	2,500.00
502-400-54020	Repair - Other Equipment	18,659.06	18,180.43	29,692.92	40,000.00	40,000.00
502-400-54050	R & M Travel Lift	15,285.81	24,201.76	19,225.50	22,000.00	22,000.00
502-400-55000	Other Equipment	51,732.54	7,871.39	6,076.24	20,000.00	20,000.00
502-400-55020	Other Improvements	20,587.69	446,086.95	21,686.57	29,000.00	65,000.00
502-400-55030	Used Oil	0.00	0.00	11,438.63	60,000.00	60,000.00
502-400-56000	Insurance	68,158.99	58,553.10	42,977.16	60,000.00	57,108.00
Total Harbor O	perations Expenditures	1,060,469.86	1,528,741.27	765,828.44	1,185,422.00	1,265,208.00
T. C. A. D.	9. CID					
Transfer to Rese		150,000,00	150,000,00	150,000,00	150,000,00	150,000,00
502-896-57500	Transfer to Dep'n Reserve	150,000.00	150,000.00	150,000.00	150,000.00	150,000.00
Total Transfer t	o Reserve & CIP	150,000.00	150,000.00	150,000.00	150,000.00	150,000.00
Depreciation &	Amortization					
502-899-59090	Depreciation	768,336.79	765,603.79	0.00	0.00	0.00
Total Depreciati	on & Amortization	768,336.79	765,603.79	0.00	0.00	0.00
Interfund Trans						
502-901-57415	Transfer to Water Fund	9,600.00	15,000.00	15,000.00	15,000.00	15,000.00
502-901-59996	Perm Fund Replacement	2,328.00	2,328.00	2,328.00	2,328.00	2,328.00
502-901-59997	Transfer to Perm Fund Trvl Lft	18,000.00	18,000.00	18,000.00	18,000.00	18,000.00
Total Interfund	Transfers Out	29,928.00	35,328.00	35,328.00	35,328.00	35,328.00
Revenue Total		1,422,494.69	1,864,103.96	1,148,322.10	1,370,750.00	1,450,536.00
Expenditure Total	tal	2,008,734.65	2,479,673.06	951,156.44	1,370,750.00	1,450,536.00
Net Total		586,239.96-	615,569.10-	197,165.66	0.00	0.00

REVENUE/EXPENDITURE HISTORY



LINE ITEM EXPLANATION

502-400-51010	Uniforms/Safety Clothing	Footwear, Raingear, Ear plugs/muffs, Safety glasses.
502-400-51020	Operating Supplies	Toner, pens, screws, coffee, paint brushes, paint.
502-400-51030	Custodial Supplies	Toilet paper, hand towels, hand soap.
502-400-52010	Water, Sewer & Refuse	Metered water usage, standard sewage charge and dumpster rental and pickup.
502-400-52020	Street Lighting	Electricity used for street light along the Harbor waterfront.
502-400-52070	Leases/Rentals	Rental equipment.
502-400-52120	Travel - Car Rental	Car rental on official business.
502-400-52130	Travel - Airfare/Ferry	Travel on official business.
502-400-52140	Travel - Lodging	Lodging on official business.
502-400-52150	Travel - Per Diem	Meals.
502-400-52160	Professional Development	Harbormaster Annual Conference fee.
502-400-52170	Dues & Subscriptions	Alaska Association of Harbormasters and Port Administrators membership dues.
502-400-52180	Professional Services	Cathodic protection system inspection, Annual dock hoists inspection, Condition
		assessment report.
502-400-52185	Bank Fees	Credit card processing fees.
502-400-52270	Legal Printing	Parking, trailer and ramp permit tags.
502-400-54000	Fuel & Lube	Fuel and oil for harbor vehicles and equipment.
502-400-54010	Vehicle Parts & Repairs	Parts and repairs for Harbor Vehicles.
502-400-54020	Repair - Other Equipment	Snowblower repairs. Lumber and bolts for dock repairs, hydraulic hoses.
		Lumber & bolts \$8500
502-400-54050	R & M Travel Lift	Annual tech inspections, oil and filter changes, Straps, tires, cables, hydraulic parts
		and for any un-foreseen casualties.
		Lifting straps \$10,000
502-400-55000	Other Equipment	Life rings, Fire extinguishers, Tools, Pumps, Computers and Harbor carts, Water
		meters and fittings
502-400-55020	Other Improvements	Facility repairs conducted by contractors. i.e. installation of dock floatation blocks.
502-400-55030	Used Oil	Cost of disposing of used oil with NRC Alaska.

SEWER FUND: SEWER ENTERPRISE

PROGRAM DESCRIPTION

The City of Cordova Water and Sewer division consists of 5 employees holding State of Alaska water and wastewater operator certifications. Employees in this division make daily decisions that affect public health and the environment. They are working closely with the ADEC and EPA to avoid penalties and maintains State regulatory compliance. The primary duty of each employees is to achieve reliable levels of disinfection requirements for surface water supply sources with the intent to protect the public from waterborne disease.

The Water/Sewer Division maintains Cordova's principal water sources. Murcheson Creek, Orca Creek, Heney Creek/Meals reservoir are unfiltered and received UV and chlorine disinfection treatment only. Eyak Lake water is generally of poorer quality and receives coagulation, filtration, and disinfection.

The Water/Sewer Division personnel also perform tasks in wastewater treatment plant operations and they make control decisions from operational information acquired from laboratory analyses and data acquired from instrumentation. The sewer plant operator ensures the plant is properly operated and maintained to achieve compliance with the NPDES permit conditions.

The Water/Sewer Division also maintains water distribution and wastewater collection systems consists of 4 water storage tanks and 4 booster stations that maintain adequate pressure during peak season. The sewer collection system has 6 lift stations that must be properly operated and maintained.

PROGRAM GOALS AND OBJECTIVES

The City of Cordova is actively working toward achieving the requirements to maintain filtration avoidance for its surface water sources. The LT2 and Post LT2 projects and upgrades will satisfy the required level of disinfection by the SWTR (surface water treatment rule). Each source acquired UV (ultraviolet) light disinfection, automatic shutoff valving and controls, new instrumentation and OSHG (on-site hypochlorite generation) and distribution system upgrades.

In addition, the future system is projected to serve a maximum increase in population and industrial development and growth. The City of Cordova and Cordova Electric Cooperative Crater Lake proposed project may utilize Crater Lake as an auxiliary water supply to handle the increasing demands of water.

Continue to improve the water/sewer systems to achieve more efficient and effective operations that minimize cost expenses and maintain high service quality.

BUDGET SUMMARY

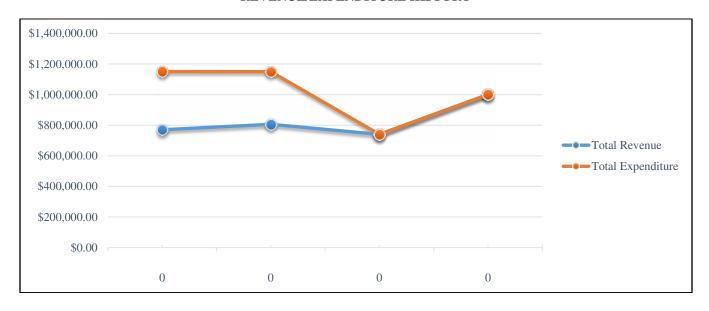
	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Budget	FY 2017 Budget
Revenue	465,378	464,052	500,238	514,594	540,912	636,828	709,843	751,995	770,839	748,282	734,704
Expenses	821,189	892,609	955,767	929,618	1,032,230	990,352	1,069,674	1,017,633	1,072,480	641,535	601,519
Operations	(355,811)	(428,557)	(455,529)	(415,024)	(491,318)	(353,524)	(359,831)	(265,638)	(301,641)	106,747	133,185
Deprec. Adj	744,636	834,263	799,120	779,510	416,535	413,266	406,014	407,877	408,882	-	-
CFFOp	197,219	176,380	90,687	178,685	(90,036)	27,047	48,559	132,603	141,242	-	-

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
Sewer Operation	ns Revenue					3
503-301-45000	Sewer Revenue	726,349.75	728,165.22	581,906.39	698,552.50	746,618.00
503-301-45001	Sewer Administrative Fee	650.00	560.00	758.00	500.00	500.00
503-301-45012	Sewer Tap Fees	1,507.80	3,309.30	2,979.00	2,000.00	2,000.00
503-301-45015	Other Sewer Operating Revenue	5,767.44	6,859.84	5,296.24	6,000.00	6,000.00
503-301-46020	In-Kind Revenue	27,652.32	27,652.32	0.00	27,652.32	27,652.00
Total Sewer Ope	erations Revenue	761,927.31	766,546.68	590,939.63	734,704.82	782,770.00
Interfund Trans	fers In					
503-390-49998	Transfer From Reserve Fund	0.00	0.00	0.00	0.00	213,068.00
503-390-49999	due to/from other funds	0.00	25,878.91	0.00	0.00	0.00
Total Interfund	Transfers In	0.00	25,878.91	0.00	0.00	213,068.00
Other Revenue S	1	.	T		Ţ	
503-397-40239	Pension State Relief	0.00	6,039.62	0.00	5,631.00	4,395.00
503-397-45050	Penalties Paid From Utilities	8,911.73	7,487.96	4,914.82	0.00	0.00
Total Other Rev	renue SWR	8,911.73	13,527.58	4,914.82	5,631.00	4,395.00
Sewer Operation						
503-401-50000	Salaries and Wages	76,774.92	124,825.09	93,369.52	122,018.00	132,028.00
503-401-50010	Overtime	8,648.94	7,288.40	5,780.91	8,000.00	8,000.00
503-401-50020	Temporary Employees	17,388.65	17,858.50	11,644.00	15,000.00	15,000.00
503-401-50030	On Call Time	5,290.35	5,029.50	3,860.50	6,000.00	6,000.00
503-401-50100	FICA	11,320.57	11,402.84	8,624.50	11,553.00	12,319.00
503-401-50110	PERS	21,052.50	19,392.28	17,468.81	29,924.00	32,126.00
503-401-50120	Health Ins.	53,497.88	28,810.72	30,518.55	31,449.00	39,900.00
503-401-50130	Compensation Ins.	5,004.15	5,183.50	3,610.21	4,817.00	5,056.00
503-401-50140	ESC	1,083.55	1,212.52	969.67	1,053.00	1,145.00
503-401-50150	PERS Relief	32,252.79	6,039.62	0.00	5,631.00	4,395.00
503-401-51000	Administrative Costs Allocated	109,774.56	109,774.56	82,330.92	109,774.50	99,650.00
503-401-51010	Uniforms/Safety Clothing	613.41	1,019.83	932.05	1,200.00	1,200.00
503-401-51020	Operating Supplies	35,924.08	40,754.82	21,549.31	38,000.00	38,000.00
503-401-51050	Small Tools	521.97	727.66	214.98	1,000.00	1,000.00
503-401-52000	Communications	3,403.39	3,429.95	3,406.08	2,300.00	2,300.00
503-401-52010	Water, Sewer & Refuse	4,216.68	4,216.68	2,811.12	4,000.00	4,000.00
503-401-52030	Electricity	87,586.46	102,881.98	102,904.90	82,000.00	82,000.00
503-401-52040	Heating Oil WWTP	5,657.62	9,126.89	4,578.21	12,000.00	12,000.00
503-401-52070	Leases/Rentals	100.00	0.00	0.00	600.00	600.00
503-401-52120	Travel - Car Rental	54.37	548.56	0.00	750.00	750.00
503-401-52130	Travel - Airfare/Ferry	697.40	422.90	165.16	1,350.00	1,350.00

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
503-401-52140	Travel - Lodging	555.12	1,481.03	0.00	1,350.00	1,350.00
503-401-52150	Travel - Per Diem	450.00	345.85	425.00	750.00	750.00
503-401-52160	Professional Development	783.92	1,113.90	614.50	1,000.00	2,000.00
503-401-52170	Dues & Subscriptions	599.00	157.50	0.00	0.00	0.00
503-401-52179	Drug Testing	83.50	0.00	67.00	300.00	300.00
503-401-52180	Professional Services	21,250.90	13,316.51	24,362.56	18,000.00	18,000.00
503-401-52200	Permit Expense	3,360.00	0.00	3,083.50	12,200.00	12,200.00
503-401-52270	Legal Printing	170.40	0.00	0.00	0.00	0.00
503-401-54000	Fuel & Lube	7,047.54	7,467.31	3,129.14	8,500.00	8,500.00
503-401-54010	Repairs - Vehicle & Parts	9,765.14	3,769.13	2,660.63	5,000.00	5,000.00
503-401-54020	Repair - Other Equipment	23,618.13	17,510.60	10,197.51	17,000.00	17,000.00
503-401-54032	Structure Maint WWTP	38.74	373.36	330.82	1,000.00	1,000.00
503-401-54034	Structure Maint Ferry T Pump S	0.00	0.00	0.00	1,000.00	1,000.00
503-401-54082	Heating Sys Maint WWTP	1,854.74	797.51	1,089.72	2,000.00	2,000.00
503-401-55010	Equipment & Furnishings	112.95	844.67	2,292.76	2,000.00	27,500.00
503-401-55020	Other Improvements	10,190.06	1,837.40	13,728.07	10,000.00	10,000.00
503-401-56000	Insurance	40,625.83	32,187.84	23,249.97	33,000.00	31,000.00
Total Sewer Operations Expenditures		601,370.21	581,149.41	479,970.58	601,519.50	636,419.00
Debt Service SW	/R					
503-895-58044	WWTP Upgrade PhseII 261071 Int	1,612.00	16,488.00	0.00	0.00	225,000.00
Total Debt Servi	ice SWR	1,612.00	16,488.00	0.00	0.00	225,000.00
Transfer to Dep	1			1	1	
503-896-57500	Transfer to Reserve - #703	100,000.00	100,000.00	100,000.00	100,000.00	100,000.00
Total Transfer t	o Dep'n Reserve/CIP	100,000.00	100,000.00	100,000.00	100,000.00	100,000.00
D 0	A 4. 4.					
Depreciation &		400 001 00	412 400 77	0.00	0.00	0.00
503-899-59090	Depreciation - Sewer	408,881.89	413,489.77	0.00		0.00
Total Depreciati	on & Amortization	408,881.89	413,489.77	0.00	0.00	0.00
Interfund Trans	fors Out					
503-901-59996	Perm Fund Replacment - SWR	11,164.00	11,164.00	11,164.00	11,164.00	11,164.00
Total Interfund	-	11,164.00	11,164.00	11,164.00	11,164.00	11,164.00
In-Kind Services	s SWR					
503-905-58400	School - High School	6,160.92	6,160.92	4,620.69	6,160.92	6,160.00
503-905-58410	School - Elementary	3,919.56	3,919.56	3,145.55	3,919.56	3,919.00
503-905-58420	CCMC- Hospital	16,952.32	16,896.00	12,672.00	16,896.00	16,896.00
503-905-58440	Chamber of Commerce	619.52	675.84	506.88	675.84	675.00
Total In-Kind Se	ervices SWR	27,652.32	27,652.32	20,945.12	27,652.32	27,650.00
Revenue Total		770,839.04	805,953.17	595,854.45	740,335.82	1,000,233.00

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget	
Expenditure Tot	al	1,150,680.42	1,149,943.50	612,079.70	740,335.82	1,000,233.00	
Net Total		379,841.38-	343,990.33-	16,225.25-	0.00	0.00	

REVENUE/EXPENDITURE HISTORY



	Ll	INE ITEM EXPLANATION					
503-401-51010	Uniforms/Safety Clothing	Safety pants, Boots, jackets and gloves- 5 @250 ea					
503-401-51020	Operating Supplies	Quicklime	\$6,500.00				
		Polymer	\$2,800.00				
		High heat sewer drain opener	\$3,500.00				
		Sewer degreaser	\$3,500.00				
		Bleach, soap and disinfection products	\$1,000.00				
		STP laboratory testing supplies \$5,000.00					
503-401-51050	Small Tools	Cut-off saw, sewer drain power cleaner \$1,200.00					
503-401-52070	Leases/Rentals	Equipment rentals					
503-401-52120	Travel - Car Rental	Operator Training and conferences 2 @ \$250 ea					
503-401-52130	Travel - Airfare/Ferry	Operator Training and conferences 2 @ \$500 ea					
503-401-52140	Travel - Lodging	Operator Training and conferences 2 @ \$500 ea					
503-401-52150	Travel - Per Diem	Operator Training and conferences 2 @ \$300 ea					
503-401-52160	Professional Development	5 Op Cert Application, Exam and Renewal fee @ \$300 ea					
503-401-52180	Professional Services	Annual Compliance Monitoring Program (CMP)	\$2,000.00				
		Annual power generators testing and maintenance	\$10,000.00				
		WWTP Cathodic protection inspection	\$3,700.00				
503-401-52200	Permit Expense	Annual NPDES permit					
503-401-54000	Fuel & Lube	Gas for Vactor truck, Sludge truck, Chevy van and I	Forklift				
503-401-54010	Repairs - Vehicle & Parts	Send Vactor out of town for repair					
503-401-54020	Repair - Other Equipment	Ferry Dock lift station pump repair	\$4,000.00				
		Morpac lift station power generator repair	\$4,000.00				
		Odiak lift station pump repair	\$8,000.00				
		Whiskey Ridge lift station pump repair \$4,000.00					
		4" Transfer pump	\$1,800.00				
503-401-54032	Structure Maint WWTP	Roofing and siding maintenance of WWTP office/la	b building				

503-401-54082	Heating Sys Maint WWTP	Dewater building and shop heater parts and ma	Dewater building and shop heater parts and maintenance				
503-401-55010	Equipment & Furnishings	WWTP office/lab Oil heater replacement					
503-401-55020	Other Improvements	Onsite Hypochlorite Generator building	\$5,000.00				
		STP headworks inclosure	\$5,000.00				

WATER FUND: WATER ENTERPRISE

BUDGET SUMMARY

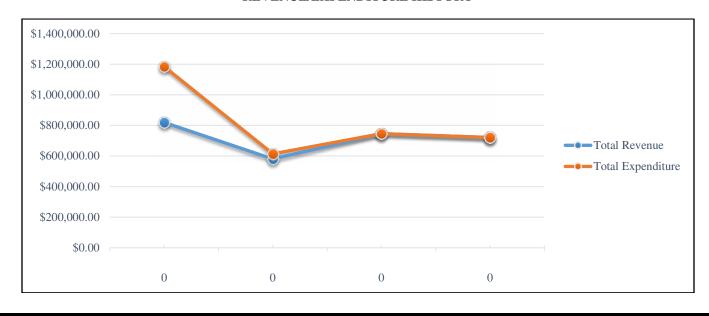
	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Budget	FY 2017 Budget
Revenue	535,053	527,957	574,439	694,215	655,903	630,622	788,935	654,509	757,661	716,921	722,060
Expenses	802,562	823,935	858,285	891,642	1,137,851	1,001,140	991,371	1,024,382	1,078,580	598,769	609,985
Operations	(267,509)	(295,978)	(283,846)	(197,427)	(481,948)	(370,518)	(202,436)	(369,873)	(320,919)	118,152	112,075
Deprec. Adj	744,636	834,263	799,120	779,510	378,450	377,130	402,885	434,819	437,924	-	-
CFFOp	197,219	176,380	90,687	178,685	(8,484)	(20,178)	391,609	(102,173)	142,367	-	-

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
Water Operatio	ns Revenue					
504-302-45010	Water Revenue	738,781.67	588,101.77	593,224.14	699,605.50	675,405.00
504-302-45011	Water Administrative Fee	680.00	560.00	500.84	600.00	600.00
504-302-45012	Water Tap Fees	200.00	1,150.00	200.00	5,000.00	5,000.00
504-302-45015	Other Water Operating Revenue	6,144.44	5,015.00	6,739.94	5,000.00	5,000.00
504-302-46020	In-Kind Revenue	11,855.04	11,855.04	0.00	11,855.04	11,855.00
Total Sewer Op	erations Revenue:	761,927.31	766,546.68	590,939.63	734,704.82	782,770.00
Interfund Trans	sfers In					
504-390-41010	Transfer from Harbor	9,600.00	15,000.00	15,000.00	15,000.00	15,000.00
504-390-49999	due to/form other funds	59,398.38	47,408.09-	0.00	0.00	0.00
Total Interfund	Transfers In	68,998.38	32,408.09	15,000.00	15,000.00	15,000.00
Other Revenue	SWR					
504-398-40239	Pension State Relief	7,627.83-	6,039.62	0.00	5,631.00	4,395.00
504-398-45050	Penalties Paid From Utilities	0.00	0.00	0.00	3,500.00	3,500.00
Total Other Rev	venue SWR	7,627.83-	6,039.62	0.00	9,131.00	7,895.00
Water Operatio	ns Expenditures					
504-402-50000	Salaries and Wages	110,611.45	124,824.79	93,369.19	122,018.00	132,028.00
504-402-50010	Overtime Overtime	8,367.68	7,288.13	5,780.66	8,000.00	8,000.00
504-402-50020	Temp. Employees	16,555.58	19,778.50	11,644.00	15,000.00	15,000.00
504-402-50030	On Call Time	4,820.52	5,029.50	3,860.50	6,000.00	6,000.00
504-402-50100	FICA	11,319.32	11,548.35	8,623.45	11,553.00	12,319.00
504-402-50110	PERS	21,051.69	19,391.08	17,468.11	29,924.00	32,126.00
504-402-50120	Health Ins.	53,495.24	28,809.73	30,517.46	31,449.00	39,900.00
504-402-50130	Compensation Ins.	4,987.30	5,251.93	3,610.21	4,817.00	5,056.00
504-402-50140	ESC	1,083.34	1,231.02	969.29	1,053.00	1,145.00

Acct. Number	Description	FY 2015	FY 2016	FY 2017	FY 2017	FY 2018
504-402-50150	PERS Relief	Actual 65,666.66	Actual 6,039.62	Actual 0.00	<i>Budget</i> 5,631.00	<i>Budget</i> 4,395.00
504-402-51000	Administrative Costs Allocated	110,290.56	110,290.56	82,717.92	110,290.50	78,868.00
504-402-51010	Uniforms/Safety Clothing	734.80	1,040.06	932.05	1,400.00	1,400.00
504-402-51020	Operating Supplies	37,865.72	38,024.05	41,222.13	38,000.00	38,000.00
504-402-51050	Small Tools	521.96	523.74	214.97	1,200.00	1,200.00
504-402-52000	Communications	3,022.00	4,320.48	3,129.38	2,500.00	2,500.00
504-402-52010	Water, Sewer & Refuse	1,651.44	1,651.44	1,100.96	4,000.00	4,000.00
504-402-52030	Electricity	42,714.48	52,884.80	52,917.12	62,000.00	62,000.00
504-402-52040	Heating Oil Eyak Wtr Plant	14,059.38	12,238.87	20,063.33	15,000.00	15,000.00
504-402-52070	Leases/Rentals	400.00	0.00	0.00	500.00	500.00
504-402-52120	Travel - Car Rental	54.37	548.55	0.00	500.00	500.00
504-402-52130	Travel - Airfare/Ferry	697.40	760.90	149.04	1,000.00	1,000.00
504-402-52140	Travel - Lodging	555.12	859.43	0.00	1,000.00	1,000.00
504-402-52150	Travel - Per Diem	450.00	325.00	175.00	750.00	750.00
504-402-52160	Professional Development	813.92	1,974.24	394.50	1,500.00	2,000.00
504-402-52170	Dues & Subscriptions	599.00	157.50	315.00	600.00	600.00
504-402-52179	Drug Testing	83.50	0.00	67.00	300.00	300.00
504-402-52180	Professional Services	30,343.45	23,147.01	13,198.87	18,000.00	18,000.00
504-402-52200	Permit Expense	3,102.00	1,513.00	763.50	1,750.00	1,750.00
504-402-52270	Legal Printing	0.00	0.00	0.00	500.00	500.00
504-402-54000	Fuel & Lube	4,932.87	5,646.01	2,618.00	7,500.00	7,500.00
504-402-54005	Repairs - Watershed	2,576.42	898.07	260.14	19,000.00	2,000.00
504-402-54010	Repairs - Vehicles & Parts	7,607.51	3,800.80	511.17	10,000.00	10,000.00
504-402-54020	Repairs - Other Equipment	26,857.61	24,480.35	9,039.75	30,000.00	30,000.00
504-402-54032	Structure Maint Eyak Wtr Plant	0.00	0.00	32.76	11,000.00	11,000.00
504-402-54082	Heating Sys Maint Eyak Plant	127.19	2,133.70	809.00	750.00	750.00
504-402-55010	Equipment & Furnishings	0.00	618.51	0.00	0.00	5,000.00
504-402-55020	Other Improvements	12,095.53	1,348.19	1,458.33	2,500.00	2,500.00
504-402-56000	Insurance	40,625.82	32,187.84	23,249.97	33,000.00	31,000.00
504-402-58041	Water Tank Maintenance	20,549.50	0.00	0.00	0.00	0.00
	erations Expenditures	661,290.33	550,565.75	431,182.76	609,985.50	585,587.00
rotar (vater op	orations Emporation of	001,250.00	220,202.72	101,102170	003,300.00	202,207.00
Debt Service W	 ΓR					
504-895-58040	ADEC Drinking Wtr Loan 261031	13,218.00	0.00	69,044.00	69,044.00	69,044.00
504-895-58041	ADEC Drinking Wtr L 261031 Int	8,231.05	226.75	4,142.70	4,143.00	3,107.00
Total Debt Servi	ice WTR	21,449.05	226.75	73,186.70	73,187.00	72,151.00
Transfer to Dep	'n Reserve/CIP					
504-896-57500	Transfer to Reserve - #704	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00
Total Transfer t	o Dep'n Reserve/CIP	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00
Depreciation &	Amortization					
504-899-59091	Depreciation - Water	437,923.94	0.00	0.00	0.00	0.00

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
Total Depreciati	Total Depreciation & Amortization		0.00	0.00	0.00	0.00
Interfund Trans	fers Out					
504-901-59996	Perm Fund Replacement - WTR	1,164.00	1,164.00	1,164.00	1,164.00	1,164.00
Total Interfund	Transfers Out	1,164.00	1,164.00	1,164.00	1,164.00	1,164.00
IN-KIND SERV	ICES WATER					
504-905-58400	School - High School	3,883.32	3,883.32	2,912.49	3,883.32	3,883.00
504-905-58410	School - Elementary	2,470.56	2,470.56	1,647.04	2,470.56	2,470.00
504-905-58420	CCMC - Hospital	5,146.20	5,146.20	3,859.65	5,146.20	5,146.00
504-905-58440	Chamber of Commerce	354.96	354.96	266.22	354.96	354.00
Total IN-KIND	SERVICES WATER:	11,855.04	11,855.04	8,685.40	11,855.04	11,853.00
Revenue Total		819,031.70	580,313.34	615,664.92	746,191.54	720,755.00
Expenditure Tot	tal	1,183,682.36	613,811.54	564,218.86	746,191.54	720,755.00
Net Total	Net Total		33,498.20-	51,446.06	0.00	0.00

REVENUE/EXPENDITURE HISTORY



LINE ITEM EXPLANATION

504-402-51010	Uniforms/Safety Clothing	Safety pants, Boots, jackets and gloves- 5 @280 ea	
504-402-51020 Operating Supplies		14 palletts of Salt for OSHG,	\$7,800.00
		UV reactor lamps	\$5,000.00
		Standard Solutions for WTP Analyzers,	\$3,000.00
		Laboratory testing supplies and chemicals	\$5,000.00
		Pipe Fittings,	\$5,000.00
		Toilet/Paper towels, soap, bleach, coffee	\$1,000.00
504-402-51050	Small Tools	Impact drive, Pipe wrenches and other hand tools	

504-402-52030	Electricity	Usage for WTP's UV reactor, pumps and instruments \$45,000.00					
304-402-32030	Electricity	4 booster pump station	\$20,000.00				
504-402-52040	Heating Oil Eyak Wtr Plant	Diesel fuel for Eyak plant heater and generator	Ψ20,000.00				
504-402-52070	Leases/Rentals	Equipment rental					
504-402-52120	Travel - Car Rental	Operator Training and conferences 2 @ \$250 ea					
504-402-52130	Travel - Car Rental Travel - Airfare/Ferry	Operator Training and conferences 2 @ \$250 ea					
504-402-52140	Travel - Lodging	Operator Training and conferences 2 @ \$500 ea					
504-402-52150	Travel - Per Diem	Operator Training and conferences 2 @ \$300 ea					
504-402-52160	Professional Development	5 Op Cert Application, Exam and Renewal fee @ \$300 ea					
504-402-52180	Professional Services	Leak detection \$8,600.00					
304-402-32100	Trotessional Services	Meals Dam Inspection	\$24,300.00				
		Annual filtration avoidance inspection	\$860.00				
		Annual backflow preventer device testing	\$560.00				
		Annual Compliance Monitoring Program (CMP) \$3,100.00					
504-402-52200	Permit Expense	Annual Laboratory certification	ψ3,100.00				
504-402-52270	Legal Printing	Consumer Confidence Report (CCR)					
504-402-54000	Fuel & Lube	Gas for 3 light trucks and backhoe					
504-402-54005	Repairs - Watershed	Orca and Murcheson Catchments repair 2@\$5,000	\$10,000.00				
304-402-34003	Repairs - Watersheu	Heney trail pipe repair	\$7,000.00				
504-402-54010	Repairs - Vehicles & Parts	Light truck tires and backhoe repair	Ψ1,000.00				
504-402-54020	Repairs - Other Equipment	Mews and Ski Hill Booster pump replacement					
504-402-54032	Structure Maint Eyak Wtr Plant	Roof maintenance					
504-402-54082	Heating Sys Maint Eyak Plant	Water heater replacement					
504-402-55020	Other Improvements	Mews/Ski Hill Booster station remodel					
504-402-58041	Water Tank Maintenance	Inspection and cleaning of 2 CT tanks + Mews and S	ki Hill tonke				
304-402-30041	water raink maintenance	inspection and cleaning of 2 CT tanks + Mews and 5	oki iiiii taiiks				

REFUSE FUND: REFUSE ENTERPRISE

PROGRAM DESCRIPTION

The Refuse Department consists of the Refuse Department Supervisor, 2 Equipment Operators, and 2 Refuse Maintenance Workers. Our staff is responsible for the collection, processing, and hauling of residential and commercial refuse and recyclables as well as the collection and shipping of hazardous waste. The refuse department also operates and maintains the 17 Mile Landfill and is responsible for the maintenance of the closed Whitshed Landfill.

PROGRAM GOALS AND OBJECTIVES

The following are goals the Refuse Department aims to achieve.

*Goal: Deliver superior customer service.

Objectives:

- Grow customer satisfaction through friendly, timely responses and interactions.
- Listen to customer feedback on how to improve our operation.

*Goal: Enhance the efficiency of our operations.

Objectives:

- Complete routes in a timely, consistent manner.
- Compact loads to maximum density before hauling to landfill to decrease trips.

*Goal: Maintain ADEC compliance at 17 Mile Landfill.

Objectives:

- Follow all state and federal regulations.
- Increase man hours spent on landfill maintenance.

BUDGET COMMENTARY

Personnel – The Refuse Department consists of a 5-person crew and personnel accounts for 60% of our annual budget.

Maintenance and Fuel – The Refuse Department fleet consists of 3 collection trucks, 3 pieces of landfill equipment, 2 skid steer loaders, and 2 pick-up trucks. Most of these vehicles are due for replacement and these older models require more maintenance.

Landfill Maintenance – Surveying, monitoring well maintenance, rental of large equipment not owned by the Refuse Department.

Professional Services – Environmental consulting services for ADEC required monitoring well samples for the 17 Mile Landfill and surface water samples for the Whitshed Landfill and the reporting that must be submitted and for the consolidating, packaging, and shipping of hazardous waste.

Other Equipment – Purchasing of dumpsters, roll off containers and garbage cans, as well as maintenance of those items.

BUDGET SUMMARY

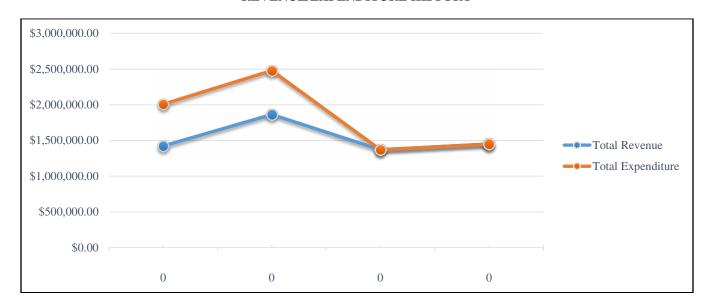
	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Budget	FY 2017 Budget
Revenue	725,585	722,152	793,679	834,889	805,828	802,909	892,385	938,919	1,051,669	1,031,113	1,025,705
Expenses	842,470	824,446	794,647	916,141	900,835	1,036,624	880,618	1,011,786	1,103,735	876,479	868,089
Operations	(116,885)	(102,294)	(968)	(81,252)	(95,007)	(233,715)	11,767	(72,867)	(52,066)	154,634	157,616
Deprec. Adj	162,024	158,603	(968)	(81,252)	120,280	125,330	96,527	99,814	101,351	-	-
CFFOp	142,819	160,884	198,874	93,180	53,184	68,554	75,682	121,202	176,018	-	-

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
Revenue - Opera	ations					
505-301-46000	Refuse Service Charges	1,021,238.84	1,080,694.73	846,186.05	994,970.75	1,044,719.20
505-301-46001	Refuse Administrative Fee	710.00	590.00	450.00	650.00	650.00
505-301-46010	Refuse Recycling Revenue	2,135.46	738.25	0.00	2,500.00	1,500.00
505-301-46020	In-Kind Revenue	27,584.88	27,584.88	0.00	27,584.88	27,584.00
Total Revenue -	Operations	1,051,669.18	1,109,607.86	846,636.05	1,025,705.63	1,074,453.20
Interfund Trans	fers In					
505-390-41050	Transfer from Equipment Replac	36,444.16	0.00	0.00	0.00	0.00
505-390-49999	due to/from other funds	0.00	198,228.22	0.00	0.00	0.00
Total Interfund	Transfers In	36,444.16	198,228.22	0.00	0.00	0.00
Other Revenue						
505-398-40239	Pension State Relief	142,603.65	14,960.93	0.00	11,657.00	8,636.00
Total Other Rev	renue	142,603.65	14,960.93	0.00	11,657.00	8,636.00
Refuse Operatio	ns Expenditures					
505-400-50000	Salaries and Wages	245,321.97	277,709.75	197,732.48	274,582.00	279,905.00
505-400-50010	OT	7,368.07	4,566.88	2,994.84	7,000.00	7,000.00
505-400-50020	Temp. Employees	28,774.00	25,806.40	17,360.00	31,000.00	31,000.00
505-400-50100	FICA	21,484.24	23,138.62	16,434.42	23,913.00	24,320.00
505-400-50110	PERS	44,703.61	50,858.88	38,233.25	61,948.00	63,119.00
505-400-50120	Health Ins.	130,441.66	68,993.33	59,760.29	73,115.00	73,115.00
505-400-50130	Compensation Ins.	32,918.93	33,230.65	15,966.96	23,569.00	21,935.00
505-400-50140	ESC	2,202.77	2,335.68	1,879.78	2,112.00	2,300.00
505-400-50150	PERS Relief	69,309.16	14,960.93	0.00	11,657.00	8,636.00
505-400-51000	Allocated Administrative Costs	130,584.96	130,584.96	97,938.72	141,393.75	144,248.00
505-400-51010	Uniforms/Safety Clothing	3,098.73	3,087.47	1,412.82	4,000.00	4,000.00
505-400-51020	Operating Supplies	14,044.72	21,436.40	15,536.96	16,000.00	16,000.00
505-400-51050	Small Tools	1,591.27	2,211.02	1,489.06	2,000.00	2,000.00

Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
Communications	3,556.46	4,121.43	2,496.41	3,500.00	4,000.00
Water, Sewer & Refuse	3,631.14	3,785.21	2,228.38	4,500.00	4,500.00
Electricity	12,230.20	11,122.32	6,471.85	16,000.00	14,000.00
Heating Oil	445.37	899.63	896.24	2,000.00	2,000.00
Leases/Rentals	0.00	0.00	0.00	500.00	500.00
Travel - Car Rental	0.00	0.00	19.95	500.00	500.00
Travel - Airfare/Ferry	2,569.90	489.00	462.90	5,000.00	2,500.00
Travel - Lodging	1,164.00	0.00	405.00	2,000.00	2,000.00
Travel - Per Diem	375.00	150.00	225.00	1,000.00	1,000.00
Professional Development	0.00	310.00	1,075.00	3,000.00	3,000.00
Dues & Subscriptions	0.00	0.00	0.00	300.00	300.00
Drug Testing	0.00	0.00	0.00	500.00	500.00
Professional Services	43,648.76	23,329.32	42,900.96	30,000.00	35,000.00
License & Fees	2,983.00	2,983.00	2,983.00	0.00	3,000.00
Legal Printing	0.00	0.00	0.00	500.00	500.00
Recruitment and Moving	0.00	0.00	0.00	500.00	0.00
Fuel & Lube	26,365.05	21,571.83	20,232.26	35,000.00	35,000.00
Vehicle Parts & Repairs	22,190.11	19,545.45	38,041.22	18,000.00	25,000.00
Repair - Other Equipment	12,101.54	60,827.06	24,504.59	25,000.00	25,000.00
R & M Buildings	0.00	2,406.33	1,342.49	2,000.00	2,000.00
Other Equipment	7,115.22	6,125.00	6,000.00	6,000.00	6,000.00
Landfill Maintenance	0.00	2,877.73	7,782.00	7,000.00	7,000.00
Insurance	42,278.31	32,364.54	23,249.97	33,000.00	31,000.00
erations Expenditures	912,498.15	851,828.82	648,056.80	868,089.75	881,878.00
2005 GO Bonds Principal	0.00	0.00	0.00	35,000.00	35,000.00
2005 GO Bonds Interest	1.004.22	4,100.00	0.00	1 260 00	4.2.60.00
	1,984.22	4,100.00	0.00	4,360.00	4,360.00
ce	1,984.22	4,100.00	0.00	4,360.00 39,360.00	4,360.00 39,360.00
ce					
n Reserve/CIP	1,984.22	4,100.00	0.00	39,360.00	39,360.00
n Reserve/CIP Landfill Closure Cost Reserved	1,984.22 50,000.00	4,100.00 50,000.00	50,000.00	39,360.00 50,000.00	39,360.00 50,000.00
n Reserve/CIP Landfill Closure Cost Reserved Transfer to Dep'n Reserve	50,000.00 50,000.00	4,100.00 50,000.00 50,000.00	0.00	39,360.00	39,360.00 50,000.00 50,000.00
n Reserve/CIP Landfill Closure Cost Reserved	1,984.22 50,000.00	4,100.00 50,000.00	50,000.00	39,360.00 50,000.00	39,360.00 50,000.00
n Reserve/CIP Landfill Closure Cost Reserved Transfer to Dep'n Reserve Dep'n Reserve/CIP	50,000.00 50,000.00	4,100.00 50,000.00 50,000.00	50,000.00 50,000.00	39,360.00 50,000.00 50,000.00	39,360.00 50,000.00 50,000.00
n Reserve/CIP Landfill Closure Cost Reserved Transfer to Dep'n Reserve Dep'n Reserve/CIP Amortization	50,000.00 50,000.00 100,000.00	50,000.00 50,000.00 100,000.00	50,000.00 50,000.00 100,000.00	50,000.00 50,000.00 100,000.00	50,000.00 50,000.00 100,000.00
n Reserve/CIP Landfill Closure Cost Reserved Transfer to Dep'n Reserve Dep'n Reserve/CIP Amortization Depreciation	1,984.22 50,000.00 50,000.00 100,000.00	50,000.00 50,000.00 100,000.00	50,000.00 50,000.00 100,000.00	39,360.00 50,000.00 50,000.00 100,000.00	39,360.00 50,000.00 50,000.00 100,000.00
n Reserve/CIP Landfill Closure Cost Reserved Transfer to Dep'n Reserve Dep'n Reserve/CIP Amortization	50,000.00 50,000.00 100,000.00	50,000.00 50,000.00 100,000.00	50,000.00 50,000.00 100,000.00	50,000.00 50,000.00 100,000.00	50,000.00 50,000.00 100,000.00
n Reserve/CIP Landfill Closure Cost Reserved Transfer to Dep'n Reserve Dep'n Reserve/CIP Amortization Depreciation	1,984.22 50,000.00 50,000.00 100,000.00	50,000.00 50,000.00 100,000.00	50,000.00 50,000.00 100,000.00	39,360.00 50,000.00 50,000.00 100,000.00	39,360.00 50,000.00 50,000.00 100,000.00
n Reserve/CIP Landfill Closure Cost Reserved Transfer to Dep'n Reserve Dep'n Reserve/CIP Amortization Depreciation Depreciation Depreciation	1,984.22 50,000.00 50,000.00 100,000.00	50,000.00 50,000.00 100,000.00	50,000.00 50,000.00 100,000.00	39,360.00 50,000.00 50,000.00 100,000.00	39,360.00 50,000.00 50,000.00 100,000.00
	Electricity Heating Oil Leases/Rentals Travel - Car Rental Travel - Airfare/Ferry Travel - Lodging Travel - Per Diem Professional Development Dues & Subscriptions Drug Testing Professional Services License & Fees Legal Printing Recruitment and Moving Fuel & Lube Vehicle Parts & Repairs Repair - Other Equipment R & M Buildings Other Equipment Landfill Maintenance Insurance Prations Expenditures	Electricity 12,230.20 Heating Oil 445.37 Leases/Rentals 0.00 Travel - Car Rental 0.00 Travel - Airfare/Ferry 2,569.90 Travel - Lodging 1,164.00 Travel - Per Diem 375.00 Professional Development 0.00 Dues & Subscriptions 0.00 Drug Testing 0.00 Professional Services 43,648.76 License & Fees 2,983.00 Legal Printing 0.00 Recruitment and Moving 0.00 Fuel & Lube 26,365.05 Vehicle Parts & Repairs 22,190.11 Repair - Other Equipment 12,101.54 R & M Buildings 0.00 Other Equipment 7,115.22 Landfill Maintenance 0.00 Insurance 42,278.31 Perations Expenditures 912,498.15	Heating Oil 445.37 899.63	Heating Oil	Heating Oil

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
In-Kind Services	s Refuse					
505-905-58400	School - High School	14,018.64	14,018.64	10,513.98	14,018.64	14,018.00
505-905-58410	School - Elementary	7,009.32	7,009.32	5,256.99	7,009.32	7,009.00
505-905-58420	CCMC - Hospital	6,092.28	6,092.28	4,569.21	6,092.28	6,092.00
505-905-58440	Chamber of Commerce	464.64	464.64	348.48	464.64	464.00
Total IN-KIND	SERVICES WATER:	27,584.88	27,584.88	20,688.66	27,584.88	27,583.00
Revenue Total		1,230,716.99	1,322,797.01	846,636.05	1,037,362.63	1,083,089.20
Expenditure Tot	tal	1,145,746.10	1,092,895.40	771,073.46	1,037,362.63	1,051,149.00
Net Total		84,970.89	229,901.61	75,562.59	0.00	31,940.20

REVENUE/EXPENDITURE HISTORY



LINE ITEM EXPLANATION

505-400-51010	Uniforms/Safety Clothing	Rain gear, boots, gloves, safety vests, safety glasses.
505-400-51020	Operating Supplies	Baling wire, cleaning supplies, trash bags.
505-400-51050	Small Tools	Tools for truck/equipment maintenance, chainsaw and brush cutters for landfill
		maintenance.
505-400-52120	Travel - Car Rental	Anchorage/Fairbanks - Training
505-400-52130	Travel - Airfare/Ferry	Anchorage/Fairbanks – Training and bales of recycle to ANC.
505-400-52140	Travel - Lodging	Anchorage/Fairbanks – Training and bales of recycle to ANC.
505-400-52150	Travel - Per Diem	Anchorage/Fairbanks – Training and bales of recycle to ANC.
505-400-52160	Professional Development	Landfill manager training. Hazardous waste training.
505-400-52170	Dues & Subscriptions	Yearly dues for SWANA (Solid Waste Association of North America). Required
		for Landfill Manager certification.
505-400-52179	Drug Testing	Drug testing for CDL holders.
505-400-52180	Professional Services	Collection, testing, and results reporting for landfill water samples. Hazardous
		waste collection, sorting, shipping.
505-400-52200	License & Fees	Landfill permit fee.

505-400-54000	Fuel & Lube	Diesel, gas, motor oil, grease.
505-400-54010	Vehicle Parts & Repairs	Parts and repairs for collection trucks and pick-up trucks.
505-400-54020	Repair - Other Equipment	Parts and repairs for landfill equipment and baler.
505-400-54030	R & M Buildings	Maintenance of buildings at Baler Facility and Landfill.
505-400-55000	Other Equipment	Purchase of new dumpsters and roll off boxes.
505-400-55030	Landfill Maintenance	Dozer work surveying work on monitoring wells

ODIAK PARK FUND: ODIAK PARK ENTERPRISE

PROGRAM DESCRIPTION

Odiak Camper Park is an R/V Park tending primarily, to seasonal long-term (over 30 days) tenants. On average, tenants stay for approximately 90 days; arriving in late April or early May.

Each space is provided with electrical hook ups. Tenants are metered individually and each can choose to have cable and internet access through local providers.

Water and Sewer is not provided. There is a dumping station on site and access to fresh potable water. The bath house is available to residents 24 hours a day. There are coin operated showers and toilets in each restroom.

There is a playground on site and a multi-use grass field adjacent to the Camper Park, that is available for recreational purposes.

A dumpster is located on the far end of the Park and it is emptied twice per week.

PROGRAM GOALS AND OBJECTIVES

The City of Cordova Parks and Recreation Department Mission Statement:

Cordova Parks and Recreation is essential for providing and fostering Parks, Programs and Facilities for all in the pursuit of a healthy sustainable community.

Revised December 2012.

Goal: Create a safe environment for tenants to live.

Objectives:

Perform routine and preventative maintenance on schedule.

Respond to unexpectant maintenance needs quickly and efficiently.

Clearly communicate and enforce the rules and regulations of the Camper Park to the best of our ability.

Goal: Adjust the rates to keep revenue and expenditures in balance.

Objectives:

Collect and accurately compile data on revenue and expenditures.

Collect and accurately compile data on maintenance schedules related to the property.

Goal: Preserve the property.

Objective:

Perform routine and preventative maintenance on schedule.

Respond to unexpectant maintenance needs quickly and efficiently.

Goal: Improve property.

Objective:

Invite tenants to participate in public process to communicate their changing needs and desires.

Update the Master Plan as needed; prioritizing capital improvement projects.

Adjust rates to fund for future improvements.

BUDGET COMMENTARY

The Parks and Rec. Commission will be reviewing the Odiak Camper Park, 10-year Master Plan, this summer. For many years the highest priority was to promote the development of an R/V Park in the private sector. This has been the highest priority since 2007 and nothing has happened.

The Park needs some capital improvements and an updated priority list will be developed this summer. A rate analysis will follow and we will move forward with plans to renovate. Some projects have been suggested in Commission meetings and some among the tenants; these suggestions are not listed in priority now.

- Water/sewer line hook ups. There is a gray water dumping problem on site which presents a health safety concern that should be remedied sooner than later.
- Convert a portion of the covered picnic area into 2 single toilet unisex bathrooms. The men's bathroom has one urinal and one toilet; this does not adequately serve the tenants. New water/sewer lines to each space may eliminate this a need.
- Replace all the outdated playground equipment.
- Build a covered fenced in shed for the dumpster to reside. Containing trash is a problem at Odiak Camper Park and the result attracts bears. It is unsightly and poses safety issues.

2014 -2016 we steadily decreased the number of short term spaces available to rent at the Park and now the entire Park is designated to long-term seasonal renters. A waitlist remains for those interested in long-term seasonal rental space. We developed 3 spaces at Shelter Cove that do not include electrical, water/sewer hookups. These spaces are popular for a certain type of tourist but not an option for some.

This budget covers funding for all operational expenses related to Odiak Camper Park and ¼ of the Parks Maintenance Supervisor's wages.

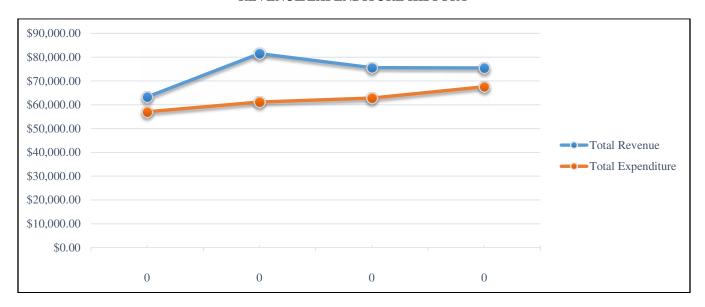
BUDGET SUMMARY

	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Budget	FY 2017 Budget
Revenue	38,171	30,668	36,682	55,130	56,121	62,709	39,613	70,940	63,274	60,000	75,000
Expenses	27,493	16,085	37,672	47,792	44,869	36,006	33,617	47,442	53,065	53,188	58,839
Operations	10,678	14,583	(990)	7,338	11,252	26,703	5,996	23,498	10,209	6,812	16,161
Deprec. Adj	1,323	1,323	(990)	7,338	2,037	2,037	2,037	2,037	2,038	-	
CFFOp	12,346	15,977	401	6,582	14,571	28,045	8,458	30,679	9,804	-	-

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
Revenue						
506-301-40460	Odiak Camper Park Space Fees	63,274.20	81,747.12	66,699.30	75,000.00	75,000.00
Total Revenue		63,274.20	81,747.12	66,699.30	75,000.00	75,000.00
Interfund Trans	fers In					
506-390-49998	Transfer from Permanent Fund	0.00	116.90-	0.00	0.00	0.00
506-390-49999	due to/from other funds	0.00	134.25-	0.00	0.00	0.00
Total Interfund	Transfers In	0.00	251.15-	0.00	0.00	0.00
Other Revenue						
505-398-40239	Pension State Relief	0.00	0.00	0.00	628.00	456.00
Total Other Rev	enue	0.00	0.00	0.00	628.00	456.00
Odiak Park Exp	enditures					

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
506-400-50000	Salaries and Wages	12,947.00	14,151.78	9,875.08	14,161.00	14,160.00
506-400-50010	OT	917.77	465.59	316.82	1,000.00	1,000.00
506-400-50100	FICA	1,024.55	1,027.21	691.51	1,160.00	1,160.00
506-400-50110	PERS	1,975.01	2,409.03	1,691.08	3,335.00	3,335.00
506-400-50120	Health Ins.	3,916.12	5,651.96	5,089.86	6,267.00	6,267.00
506-400-50130	Compensation Ins.	772.13	823.66	552.42	741.00	772.00
506-400-50140	ESC	96.70	103.49	82.34	97.00	100.00
506-400-50150	PERS Relief	0.00	0.00	0.00	628.00	456.00
506-400-51000	Administrative Costs Allocated	0.00	0.00	0.00	0.00	4,875.00
506-400-51020	Operating Supplies	103.43	771.63	837.45	750.00	750.00
506-400-51030	Custodial Supplies	51.27	488.25	136.81	500.00	500.00
506-400-52010	Water, Sewer & Refuse	5,087.16	5,137.16	2,304.80	5,000.00	5,000.00
506-400-52030	Electricity	9,110.83	14,524.48	13,028.24	12,500.00	12,500.00
506-400-52040	Heating Oil	3,255.17	947.17	1,445.16	5,000.00	5,000.00
506-400-54020	Repair & Maintenance	3,712.24	2,618.63	406.02	3,000.00	3,000.00
506-400-54080	Boiler Maintenance	407.45	600.25	0.00	700.00	700.00
506-400-56000	Insurance	7,650.00	5,400.00	4,050.00	4,000.00	4,000.00
Total Odiak Par	k Expenditures	51,026.83	55,120.29	40,507.59	58,839.00	63,575.00
Depreciation Ex	pense					
506-899-59090	Depreciation Expense	2,037.23	2,037.23	0.00	0.00	0.00
Total Depreciati	on Expense	2,037.23	2,037.23	0.00	0.00	0.00
Interfund Trans	fers Out					
506-901-59996	Permanent Fund Replacement	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00
Total Interfund	Transfers Out	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00
Revenue Total		63,274.20	81,495.97	66,699.30	75,628.00	75,456.00
Expenditure Tot	tal	57,064.06	61,157.52	44,507.59	62,839.00	67,575.00
Net Total		6,210.14	20,338.45	22,191.71	12,789.00	7,881.00

REVENUE/EXPENDITURE HISTORY



LINE ITEM EXPLANATION

506-400-51020	Operating Supplies	Paint, D1 fill, paper products, garbage bags etc
506-400-51030	Custodial Supplies	Cleaning supplies
506-400-54020	Repair & Maintenance	Contingency account for unplanned repair or annual, preventative maintenance
506-400-54080	Boiler Maintenance	Annual & preventative maintenance

HARBOR FUND DEPRECIATION RESERVE

FUND: DEPRECIATION

BUDGET

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
Interfund Trans	fers In					
702-390-41030	Transfer From Harbor Fund	150,000.00	150,000.00	150,000.00	150,000.00	150,000.00
Total Interfund	Transfers In	150,000.00	150,000.00	150,000.00	150,000.00	150,000.00
Revenue Total		150,000.00	150,000.00	150,000.00	150,000.00	150,000.00
Expenditure Total		0.00	0.00	0.00	0.00	0.00
Net Total		150,000.00	150,000.00	150,000.00	150,000.00	150,000.00

Balance as of 12/31/16: \$811,297.98

SEWER FUND DEPRECIATION RESERVE

FUND: DEPRECIATION

BUDGET

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
Interfund Trans	fers In					
703-390-41030	Transfer From Sewer Fund	100,000.00	100,000.00	100,000.00	100,000.00	100,000.00
Total Interfund	Transfers In	100,000.00	100,000.00	100,000.00	100,000.00	100,000.00
Revenue Total		100,000.00	100,000.00	100,000.00	100,000.00	100,000.00
Expenditure Tot	al	0.00	0.00	0.00	0.00	0.00
Net Total		100,000.00	100,000.00	100,000.00	100,000.00	100,000.00

Balance as of 12/31/16: \$387,643.00

WATER FUND DEPRECIATION RESERVE

FUND: DEPRECIATION

BUDGET

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
Interfund Trans	fers In					
704-390-41030	Transfer From Water Fund	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00
Total Interfund	Transfers In	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00
Revenue Total		50,000.00	50,000.00	50,000.00	50,000.00	50,000.00
Expenditure To	tal	0.00	0.00	0.00	0.00	0.00
Net Total		50,000.00	50,000.00	50,000.00	50,000.00	50,000.00

Balance as of 12/31/16: \$372,236.25

REFUSE FUND DEPRECIATION RESERVE

FUND: DEPRECIATION

BUDGET

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
Interfund Trans	fers In					
705-390-41030	Transfer From Refuse Fund	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00
Total Interfund	Transfers In	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00
Interfund Trans	fers Out					
705-901-57360	Transfer To Refuse Fund	36,444.16	0.00	0.00	0.00	0.00
Total Interfund	Transfers Out	36,444.16	0.00	0.00	0.00	0.00
Revenue Total		50,000.00	50,000.00	50,000.00	50,000.00	50,000.00
Expenditure Total		36,444.16	0.00	0.00	0.00	0.00
Net Total		13,555.84	50,000.00	50,000.00	50,000.00	50,000.00

Balance as of 12/31/16: \$50,000.00

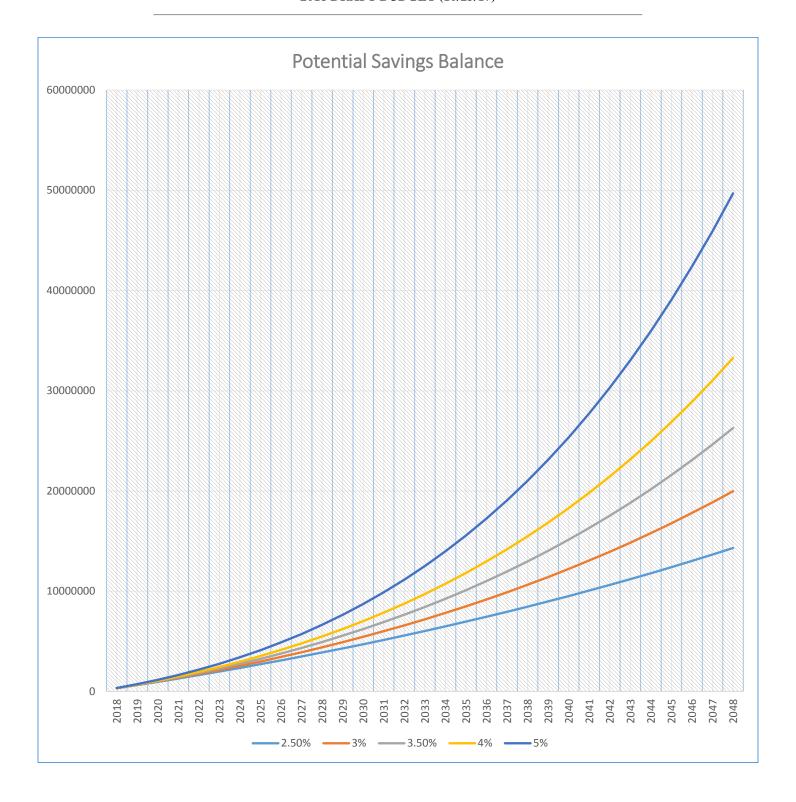
LANDFILL FUND FUND: SEPARATE

Acct. Number	Description	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2017 Budget	FY 2018 Budget
Interfund Trans	fers In					
805-390-41030	Transfer From Refuse Fund	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00
Total Interfund	Transfers In	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00
Other Revenue						
805-397-40325	Investment Earnings	1,504.89	579.45	0.00	0.00	0.00
Total Other Rev	enue	1,504.89	579.45	0.00	0.00	0.00
Department: 89	0					
805-890-55031	Landfill Closure Costs	42,228.00	73,300.86	0.00	0.00	0.00
Total Interfund	Transfers Out	42,228.00	73,300.86	0.00	0.00	0.00
Revenue Total		51,504.89	50,579.45	50,000.00	50,000.00	50,000.00
Expenditure Tot	tal	42,228.00	73,300.86	0.00	0.00	0.00
Net Total		9,276.89	22,721.41-	50,000.00	50,000.00	50,000.00

APPENDICES

APPENDIX A: HARBOR RATE STUDY

Moorage	Current		2.50%	3.00%	3.50%	4.00%	5.00%
Annual	38.14	ft/yr	39.09	39.28	39.47	39.67	40.05
Monthly	13.33	-	13.66	13.73	13.80	13.86	14.00
Daily-Prepaid	0.99	ft/day	1.01	1.02	1.02	1.03	1.04
Daily-Billed	1.17	ft/day	1.20	1.21	1.21	1.22	1.23
,		7 ,	-	_	-	-	_
Annual Seaplane	815.72	yr	836.11	840.19	844.27	848.35	856.51
Daily Seaplane	33.95	day	34.80	34.97	35.14	35.31	35.65
Eyak Seaplane 40ft	340.98	yr	349.50	351.21	352.91	354.62	358.03
Eyak Seaplane 60ft	538.52	day	551.98	554.68	557.37	560.06	565.45
, .		,	-	-	-	-	_
Grid 0-50	0.58	ft/tide	0.59	0.60	0.60	0.60	0.61
Grid 51-70	0.79	ft/tide	0.81	0.81	0.82	0.82	0.83
Grid Over 70	1.50	-	1.54	1.55	1.55	1.56	1.58
			-	-	-	-	_
2wk launch Ramp	20.00		20.50	20.60	20.70	20.80	21.00
Annual Launch Ramp	78.75	yr	80.72	81.11	81.51	81.90	82.69
Waitlist	20.00	yr	20.50	20.60	20.70	20.80	21.00
Pump Rental	31.76		32.55	32.71	32.87	33.03	33.35
Staff Labor	72.00	hr	73.80	74.16	74.52	74.88	75.60
OT Labor	108.00	ht	110.70	111.24	111.78	112.32	113.40
Impound Fee	1,000.00		1,025.00	1,030.00	1,035.00	1,040.00	1,050.00
Net Impound	288.75		295.97	297.41	298.86	300.30	303.19
Storage	2.50	ft/mo	2.56	2.58	2.59	2.60	2.63
Electricity - Small	15.00	day	15.38	15.45	15.53	15.60	15.75
Man and Equipment	95.29	hr	97.67	98.15	98.63	99.10	100.05
Showers	5.00		5.13	5.15	5.18	5.20	5.25
Dock use Fee	2.00	ft/day	2.05	2.06	2.07	2.08	2.10
		,	-	-	-	-	-
Wharfage	5.27	ton	5.40	5.43	5.45	5.48	5.53
Dockage	1.66	ft/day	1.70	1.71	1.72	1.73	1.74
Storage	2.50	ft/mo	2.56	2.58	2.59	2.60	2.63
Storage over 12 months	10.00	ft/mo	10.25	10.30	10.35	10.40	10.50
_			-	-	-	-	-
Fuel over the dock	0.17	barrel	0.17	0.18	0.18	0.18	0.18
first 50 thousand barrels	0.15	barrel	0.15	0.15	0.16	0.16	0.16
second 50 thousand barre	0.14	barrel	0.14	0.14	0.14	0.15	0.15
over 100 thousand barrels	S		-	-	-	-	-
			_	-	-	-	-
Travel lift	22.00	ft/rt	22.55	22.66	22.77	22.88	23.10
up to 40 ft	24.00	ft/rt	24.60	24.72	24.84	24.96	25.20
41-58 ft	26.00	ft/rt	26.65	26.78	26.91	27.04	27.30
over 58 ft			-	-	-	-	-
			-	-	-	-	-
Shipyard electric	25.00	day	25.63	25.75	25.88	26.00	26.25
Travel lift up to 40 ft 41-58 ft over 58 ft	22.00 24.00 26.00	ft/rt ft/rt	24.60 26.65 -	24.72 26.78 - -	24.84 26.91 - -	24.96 27.04 - -	25.20 27.30 - -



DRAFT****ROM Cost Estimate - Harbor Dept- Facility/Vehicle/Equipment Annualized Costs	bor Dept-	Facility/	/ehicle/Equip	ment Annua	alized Costs	as of: 09Aug17	9Aug17
Facility / Item	QТУ	UNIT	UNITCOST	Total Value	Lifecycle Yrs	UNIT COST Total Value Lifecycle Yrs \$ per yr needed	
Harbor Dept							
Used oil recovery building, 2 bay, ove		1 EA	240,000	240000	30	8000	
Bobcat skid steer	Т	1 EA	65,000	92009	10	0059	
trucks, pickup	4	4 EA	28000	112000	10	11200	
South Harbor docks	1	1 EA	20,000,000	20000000	IJ	4000000	
North Harbor docks	1	1 EA	10,000,000	10000000	10	1000000	
Travelift	1	1 EA	500,000	200000	12	41667	
Ocean Dock cathodic protection syste		1 EA	108,000	108000	3	36000	
Security camera system	1	1 EA	30,000	30000	10	3000	
Genie lift	Т	1 EA	32,000	32000	20	1600	
Harbormaster office	1	1 EA	400,000	400000	30	13333.33333	
North Ramp floating dock	1	1 EA	130,000	130000	10	13000	
North Harbor restrooms	1	1 EA	92,000	92000	10	9200	RSMeans p.351: Ax1.3AK x 1.5 CDV = 1.95
Harbor skiff	7	EA	20,000	20000	30	666.666667	=
				0	20	0	=
				0	20	0	=
				0	20	0	=
				0	20	0	
				0	20	0	
				0	120	0	
				0	80	0	
				0	80	0	
				0	20	0	
				0	20	0	
					1	0	
					Т	0	
				0	80	0	
Alpine Falls Pump House, 3 pumps	Н	EA	120,000	120000	20	2400	
				0	20	0	
subtotal				31729000		5,144,167	
NOTE: Moorage. Travelift and Storage	fees cove	r the ann	ual \$1.300.00	0 budget. To	bring in the	\$5.1 million for capit	NOTE: Moorage. Travelift and Storage fees cover the annual \$1.300.000 budget. To bring in the \$5.1 million for capital items. moorage rates would have to increase by 400%
BB% (CCCC/750=:MM).							

APPENDIX B: SEWER RATE STUDY

SEWER RATES

																												Ħ									Hol Rate		\$234.00	\$188.50	
																												Non Resident	\$1,306.76	\$1,960.14	\$2,613.52	\$708.89					OT Rate		\$140	\$102.05	
Monthly \$63.61	\$63.61	\$62.61	\$21.48	\$53.30	\$22.84	\$22.84	\$76.14	\$152.28	\$76.14	\$76.14	\$53.30 \$76.14			\$63.61	17 (7)	T0.50¢	\$63.61	\$76.14	\$76.14			\$76.14	\$76.14	\$76.14	\$76.14	\$133.87		Residential	\$653.38	\$956.28	\$1,306.76	\$354.45	Per Dump	\$122.51	\$65.00	\$26.00	ST Rate	no charge	\$93.60	\$74.10	\$955,115
																												Ħ									Hol Rate		\$216.00	\$174.00	
																												Non Resident	\$1,206.24	\$1,809.36	\$2,412.48	\$654.36					OT Rate		\$130	\$94.20	
Monthly \$58.72	\$58.72	¢58 77	\$20.72	\$49.20	\$21.08	\$21.08	\$70.28	\$140.57	\$70.28	\$70.28	\$49.20 \$70.28			\$58.72	0 1 7	27.000	\$58.72	\$70.28	\$70.28	\$35.15	\$21.08	\$70.28	\$70.28	\$70.28	\$70.28	\$123.58		Residential	\$603.12	\$809.16	\$1,206.24	\$354.45	Per Dump	\$113.09	\$60.00	\$24.00		0	\$86.40	\$68.40	\$881,645
																												ent									Hol Rate		\$198.00	\$159.50	
																												Non Resident	\$1,105.72	\$1,658.58	\$2,211.44	\$599.83		\$428.75			OT Rate	,	\$119	\$86.35	
Monthly \$53.82	\$53.82	¢E2 87	\$33.02	\$45.10	\$19.33	\$19.33	\$64.43	\$128.85	\$64.43	\$64.43	\$45.10 \$64.43			\$53.82	, ,	20.000	\$53.82	\$58.57	\$58.57	\$29.29	\$17.57	\$58.57	\$58.57	\$58.57	\$58.57	\$102.98		Residential	\$552.86	\$808.50	\$1,105.72	\$299.92	Per Dump	\$103.66	\$55.00	\$22.00	ST Rate	no charge	\$79.20	\$62.70	\$808,174
_																																					Hol Rate S		\$180	\$145	
																												Non Resident	\$ 1,005.20	\$ 1,507.80	\$ 2,010.40	\$545.30	Non Resident	\$414.65			OT Rate	;	\$108	\$78.50	
Monthly \$48.93	\$48.93	¢48 02	\$46.93	\$41.00	\$17.57	\$17.57	\$58.57	\$117.14	\$58.57	\$58.57	\$41.00 \$58.57			\$48.93	0 0 0	540.93	\$48.93	\$58.57	\$58.57	\$29.29	\$17.57	\$58.57	\$58.57	\$58.57	\$58.57	\$102.98		Residential	\$502.60	\$735.60	\$1,005.20	\$7,7.65	Residential	\$94.24	\$50.00	\$20.00	ST Rate	no charge	\$72.00	\$57.00	\$734,704
Classification Single-family dwelling	Multifamily residence: per dwelling unit	Mobile home park: per rental space in MH park where water is	available to a space which is used Hotel. B&B or motel with individual bath; per room	Hotel, B&B and motel with individual bath and kitchen: per room	Boarding house/hotel w/o individ baths: per room/fraction thereof	Bunkhouse facility with central bath: per bunk	Bar or cocktail lounge: for every 25 seats or fraction thereof	Bar with restaurant: for every 25 seats or fraction thereof	Restaurants: for every 25 seats or fraction thereof	Clubs with bar and kitchen: for every 25 seats or fraction thereof	Clubs with kitchen: Tor every 25 seats or fraction thereof Retail store/office: for every 12 plumbing fixture units/fraction thereof	Schools	Public or private high schools or colleges: for each 15 persons or	fraction thereof in average daily full-time attendance	Public or private elementary schools: for each 25 persons or	naction thereof in average using attenuance Public or private child care centers; for each 25 persons or	fraction thereof in average daily attendance	Theater or auditorium: for each 100 seats or fraction thereof	Churches: for each church	Churches with meeting rooms: for each church	Commercial Laundromats/self-service laundry: per washing machine	Hospital, rest home, convalescent home: for each bed	Gasoline service station or repair garage	Carwash, self-service: per stall	Public restrooms&showers: for 12 plumbing fixtures units/fixtures thereof	Processing facility per office	Sewer Connections Fee	Service line size (each)	Less than 4"	4"	Larger than 4"	Expansion fee	Septic tank dumping	Septic tank per dump	Portable toilet per dump	Dump station per dump	Water and Sewer Service Rates	Water & Sewer line locates- 2 business days notice per utility	Emergency water & sewer line locate per hour per hour Water turn on or off - year round customers	Water Sample coliform testing per sample	Sewer Revenue =

APPENDIX C: WATER RATE STUDY

WATER METERED SERVICE FEE as of: 25Sep17 Use Classification Heavy Industrial Residential and Light Industrial Special user (ship moored to dock temporarily/bulk water buyer) Service Line Size Charge 1" Larger than 1" and less than 2" 2" Larger than 2" and less than 4" 4" Larger than 4" Classification Single-family dwelling Multifamily residence: per dwelling unit		Current Rates	Expenditures +10%	Expenditures +20%	Evnonditures ±20%
Use Classification Heavy Industrial Residential and Light Industrial Special user (ship moored to dock temporarily/bulk Service Line Size Charge 1" Larger than 1" and less than 2" Larger than 4" Larger than 4" NON METERED SERVICE Single-family dwelling Multifamily residence: per dwelling unit				LAPOINT COLOR 1	EAPCIIUIUES 150
Use Classification Heavy Industrial Residential and Light Industrial Special user (ship moored to dock temporarily/bulk Service Line Size Charge 1" Larger than 1" and less than 2" Larger than 2" and less than 4" Larger than 4" Classification Single-family dwelling Multifamily residence: per dwelling unit					
Heavy Industrial Aesidential and Light Industrial Special user (ship moored to dock temporarily/bulk Service Line Size Charge 1" Larger than 1" and less than 2" Larger than 2" and less than 4" The saffication Single-family dwelling Multifamily residence: per dwelling unit		Production Fee	Production Fee	Production Fee	Production Fee
kesidential and Light Industrial Service Line Size Charge L" arger than 1" and less than 2" arger than 4" I" AND METERED SERVICE Jassification July dwelling Multifamily residence: per dwelling unit		\$1.60/1,000 gal	\$1.76/1,000 gal	\$1.92/1,000 gal	\$2.08/1,000 gal
Service Line Size Charge Service Line Size Charge L" arger than 1" and less than 2" arger than 4" L" arger than 4" AND METERED SERVICE Jassification July dwelling Aultifamily residence: per dwelling unit		\$3.58/1,000 gal	\$3.94/1,000 gal	\$4.30/1,000 gal	\$4.65/1,000 gal
Service Line Size Charge L" .arger than 1" and less than 2" .arger than 2" and less than 4" .arger than 6" .arger than 6" .arger than 7" .arger than 8" .arger than 9" .arger than 1" .ar		\$3.52/1,000 gal	\$3.87/1,000 gal	\$4.22/1,000 gal	\$4.58/1,000 gal
L" arger than 1" and less than 2" 2" 2" arger than 2" and less than 4" 4" arger than 4" AON METERED SERVICE Classification Single-family dwelling Multifamily residence: per dwelling unit		Monthly	Monthly	Monthix	Monthly
Larger than 1" and less than 2" Larger than 2" and less than 4" 4" Larger than 4" NON METERED SERVICE Classification Single-family dwelling Multifamily residence: per dwelling unit		\$29.58	\$32.54	\$35.50	\$38.45
Larger than 2" and less than 4" 4" Larger than 4" NON METERED SERVICE Classification Single-family dwelling Multifamily residence: per dwelling unit		\$37.40	\$41.14	\$44.88	\$48.62
Larger than 2" and less than 4" Larger than 4" NON METERED SERVICE Classification Single-family dwelling Multifamily residence: per dwelling unit		\$43.24	\$47.56	\$51.89	\$56.21
arger than 4" NON METERED SERVICE Classification Single-family dwelling Multifamily residence: per dwelling unit		\$70.12	\$77.13	\$84.14	\$91.16
von METERED SERVICE classification ingle-family dwelling Multifamily residence: per dwelling unit		\$93.50	\$102.85	\$112.20	\$121.55
NON METERED SERVICE Classification ingle-family dwelling Multifamily residence: per dwelling unit		\$201.02	\$221.12	\$241.22	\$261.33
Classification single-family dwelling Multifamily residence: per dwelling unit					
ingle-family dwelling Aultifamily residence: per dwelling unit		Monthly	Monthly	Monthly	Monthly
Aultifamily residence: per dwelling unit		\$29.58	\$31.35	\$35.50	\$38.45
		\$29.58	\$31.35	\$35.50	\$38.45
Mobile home park: per rental space in mobile home park where w	e park where water is	S			
available to a space which is used		\$29.58	\$32.53	\$35.50	\$38.45
Hotel, B&B or motel with individual bath: per room		\$14.79	\$16.27	\$17.75	\$19.23
Hotel, B&B and motel with individual bath and kitchen: per room	nen: per room	\$20.71	\$22.78	\$24.85	\$26.92
Boarding house/hotel w/o individ baths: per room or fraction ther	or fraction thereof	\$8.87	\$9.76	\$10.64	\$11.53
Bunkhouse facility with central bath: per bunk		\$5.92	\$6.51	\$7.10	\$7.70
Bar or cocktail lounge: for every 25 seats or fraction thereof	thereof	\$29.58	\$32.54	\$35.50	\$38.45
Bar with restaurant: for every 25 seats or fraction thereof	ereof	\$59.16	\$65.10	\$70.99	\$76.91
Restaurants: for every 25 seats or fraction thereof		\$29.58	\$32.54	\$35.50	\$38.45
Clubs with bar and kitchen: for every 25 seats or fraction thereof	ction thereof	\$29.58	\$32.54	\$35.50	\$38.45
Clubs with kitchen: for every 25 seats or fraction thereof	ereof	\$20.71	\$22.78	\$24.85	\$26.92
Retail store/office: for every 12 plumbing fixture units/fraction thereo	nits/fraction thereo	\$29.58	\$32.54	\$35.50	\$38.45
Schools					
Public or private high schools or colleges: for each 15 persons or	.5 persons or				
fraction thereof in average daily full-time attendance	nce	\$29.58	\$32.54	\$35.50	\$38.45
Public or private elementary schools: for each 25 persons or	rsons or				
rraction thereof in average dally attendance		\$27.58	\$32.54	\$35.50	\$38.45
Public or private child care centers: Tor each 25 persons or fraction thereof in average daily attendance	onsor	\$29 58	\$32.54	\$35.50	\$38.45
Theater or auditorium: for each 100 seats or fraction thereof	thereof	\$29.58	\$32.54	\$35.50	\$38.45
Churches: for each church		\$29.58	\$32.54	\$35.50	\$38.45
Churches with meeting rooms: for each church		\$44.37	\$48.92	\$53.24	\$57.60
Commercial Laundromats/self-service laundry: per washing machine	washing machine	\$14.79	\$16.27	\$17.75	\$19.23
Hospital, rest home, convalescent home: for each bed	pa	\$8.87	\$9.76	\$10.64	\$8.34
Gasoline service station or repair garage		\$29.58	\$32.54	\$35.50	\$38.45
Carwash, self-service: per stall		\$29.58	\$32.54	\$35.50	\$38.45
a company		050 222	990 7023	CEN 3383	\$6020 670

APPENDIX D: REFUSE RATE STUDY

						מנכז כס כס בין דע שכוומו בין									
Disposal Fees	Unit	Rate	Sunday Rate Holiday Rate	Holiday Rate	Rate	Sunday Rate Holiday Rate	Rate	Suday Rate Holiday Rate	oliday Rate	Rate	Sunday Rate Holiday Rate	liday Rate	Rate	Sunday Rate Holiday Rate	oliday Rate
Residential & Commercial Refuse	Cubic Yard	\$5.93			\$5.57		\$6.13			\$6.68			\$7.24		
als	Cubic Yard	\$9.35			\$8.79		\$9.67			\$10.54			\$11.43		
	Gallon	\$8.72			\$8.19		\$9.01			\$9.83			\$10.65		
Asbestos Materials	Cubic Yard	\$114.07			\$107.23		\$117.95			\$128.68			\$139.40		
Scrap Metal C	Cubic Yard	\$16.94			\$15.92		\$17.51			\$19.10			\$20.70		
Major Household Appliances	Each	\$8.44			\$7.93		\$8.72			\$9.52			\$10.31		
Refrigerators/Freezers	Each	\$50.20			\$47.19		\$51.91			\$56.63			\$61.35		
ucks	Each	\$227.81			\$214.14		\$235.55			\$256.97			\$278.38		
Large Trucks & Equipment	Cubic Yard	\$16.94			\$15.92		\$17.51			\$19.10			\$20.70		
nder 32 ft.	Each	\$188.57			\$177.26		\$194.99			\$212.71			\$230.44		
Campers/House Trailers Over 32 ft.	Each	\$376.05			\$353.49		\$388.84			\$424.19			\$459.54		
Refuse Pick-Up Service (Once/Week)															
Residential															
ers	Month	\$49.47			\$46.50		\$51.15			\$55.80			\$60.45		
Each Additional Container	Each	\$4.94			\$4.64		\$5.10			\$5.92			\$6.42		
Self Service at Baler Facility	Month	\$32.02			\$30.10		\$33.11			\$36.12			\$39.13		
Commercial															
rs	Month	\$49.47			\$46.50		\$51.15			\$55.80			\$60.45		
Each Additional Can	Each	\$4.94			\$4.64		\$5.10			\$5.92			\$6.42		
Dumpster Placement, Rental, Tipping															
Dumoster Placement or Removal															
	Each	\$54.50			\$51.23		\$56.35			\$61.48			\$66.60		
High Capacity Dumpster (20 cubic yard) Each	Each	\$190.75			\$179.31		\$197.24			\$215.17			\$233.10		
20' Enclosed Connex for Recycling	Each	\$109.00			\$102.46		\$112.71			\$122.95			\$133.20		
Dumpster Rental															
4 Cubic Yard	Month	\$38.32			\$36.02		\$39.62			\$43.22			\$46.83		
	Month	\$56.23			\$52.86		\$58.15			\$63.43			\$68.72		
	Month	\$75.37			\$70.85		\$77.94			\$85.02			\$92.11		
20' Enclosed Connex for Recycling	Month	\$109.00			\$102.46		\$112.71			\$122.95			\$133.20		
a															
	Each	\$56.23		\$112.46	\$52.86		\$58.15		\$116.30	\$63.43	\$95.15	\$126.86	\$68.72	\$103.08	\$137.44
	Each	\$85.60		\$171.20	\$80.46		\$88.51		\$177.02	\$96.55	\$144.83	\$193.10	\$104.60	\$156.90	\$209.20
	Each	\$113.71		\$227.42	\$106.89		\$117.58		\$235.16	\$128.27	\$192.41	\$256.54	\$138.96	\$208.44	\$277.92
	Each	\$239.80		\$479.40	\$225.41	\$337.97 \$450.82	\$247.95	\$371.93	\$495.90	\$270.49	\$405.74	\$540.98	\$293.03	\$439.55	\$286.06
20' Enclosed Connex for Recycling E	Each	\$190.75	\$286.13	\$381.50	\$179.31		\$197.24		\$394.48	\$215.17	\$322.76	\$430.34	\$233.10	\$349.65	\$466.20