Mayor James Kacsh

Council Members

Kristin Carpenter
Tim Joyce
David Allison
Bret Bradford
EJ Cheshier
David Reggiani

COUNCIL WORK SESSION SEPTEMBER 18, 2013 @ 7:00 PM LIBRARY MEETING ROOM

<u>AGENDA</u>

City Manager Randy Robertson

James Burton

City Clerk

Susan Bourgeois

Deputy Clerk

Tina Hammer Student Council **B. ROLL CALL**

A. CALL TO ORDER

Mayor James Kacsh, Council members Kristin Carpenter, Tim Joyce, David Allison, Bret Bradford, EJ Cheshier, David Reggiani and James Burton

C. COMMUNICATIONS BY AND PETITIONS FROM VISITORS

1. Audience Comments regarding agenda items

D. WORKSESSION TOPIC

- **2.** BDO (formerly Mikunda Cottrell) presentation of City of Cordova 2012 financial audit
- E. AUDIENCE PARTICIPATION
- F. COUNCIL COMMENTS
- G. ADJOURNMENT

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Basic Financial Statements, Supplementary Information, and Single Audit Reports

Year Ended December 31, 2012

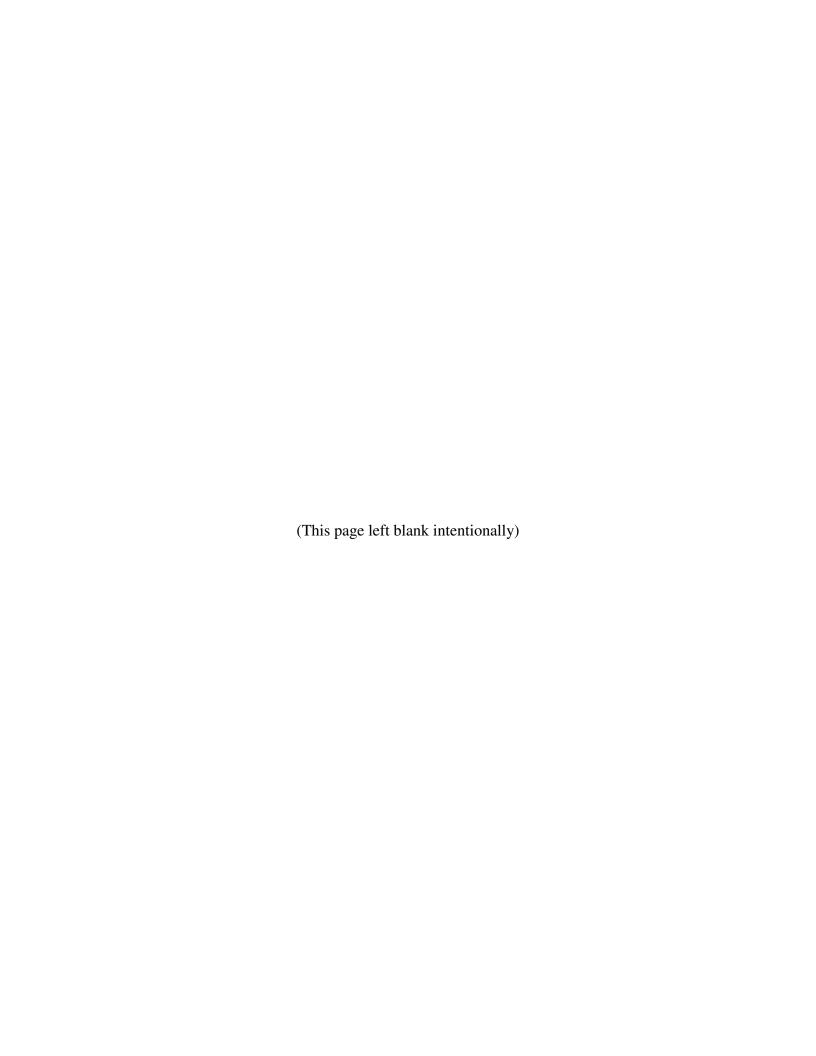


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Independent Auditor's Report

Honorable Mayor and City Council City of Cordova, Alaska

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of City of Cordova, Alaska, as of and for the year ended December 31, 2012, and the related notes to the financial statements, which collectively comprise the City's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of Cordova Community Medical Center, a component unit of the reporting entity. Those statements were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for Cordova Community Medical Center, is based solely on the report of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Honorable Mayor and City Council City of Cordova, Alaska

Opinions

In our opinion, based on our audit and the report of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of City of Cordova, Alaska, as of December 31, 2012, and the respective changes in financial position, and, where applicable, cash flows thereof and the budgetary comparisons for the General Fund and the General Reserve Special Revenue Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matter

As discussed in Note 1 to the financial statements, in 2012, City of Cordova adopted the provisions of Governmental Accounting Standards Board (GASB) Statement number 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position*; and the provisions of GASB Statement number 65, *Items Previously Reported as Assets and Liabilities*. These provisions have been retrospectively applied to all periods presented in these financial statements. Our opinion is not modified with respect to this matter.

Other Matters

Required Supplementary Information

Management has omitted the Management's Discussion and Analysis that accounting principles generally accepted in the United States of America require to be presented to supplement the basic financial statements. Such missing information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. Our opinion on the basic financial statements is not affected by this missing information.

Other Information

Our audit for the year ended December 31, 2012 was conducted for the purpose of forming opinions on the financial statements that collectively comprise City of Cordova's basic financial statements. The accompanying Schedule of Expenditures of Federal Awards, the Schedule of State Financial Assistance, and the combining and individual fund financial statements and schedules listed in the table of contents are presented for purposes of additional analysis and are not a required part of the basic financial statements. The Schedule of Expenditures of Federal Awards and the Schedule of State Financial Assistance are required by OMB Circular A-133 and the State of Alaska Audit Guide and Compliance Supplement for State Single Audits, respectively.

The accompanying Schedule of Expenditures of Federal Awards, the Schedule of State Financial Assistance, and the combining and individual fund financial statements and schedules listed in the table of contents, are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements for the year ended December 31, 2012 and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying supplementary information is fairly stated, in all material respects, in relation to the basic financial statements as a whole for the year ended December 31, 2012.

Honorable Mayor and City Council City of Cordova, Alaska

We also have previously audited, in accordance with auditing standards generally accepted in the United States of America, City of Cordova's basic financial statements for the year ended December 31, 2011 which are not presented with the accompanying financial statements. In our report dated September 5, 2012, we expressed unmodified opinions on the respective financial statements of the governmental activities, business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information. The individual fund financial statements and schedules for the year ended December 31, 2011 are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the December 31, 2011 financial statements. The information has been subjected to the auditing procedures applied in the audit of those financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare those financial statements or to those financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the 2011 individual fund financial statements and schedules are fairly stated in all material respects in relation to the basic financial statements as a whole for the year ended December 31, 2011.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated June 28, 2013 on our consideration of City of Cordova's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering City of Cordova's internal control over financial reporting and compliance.

Mikunda, Cottrell & Co.

Anchorage, Alaska June 28, 2013 (This page left blank intentionally)

BASIC FINANCIAL STATEMENTS

Statement of Net Position December 31, 2012

		Pri	mary Governmen	nt		omponent Uni	
					Cordova	Cordova	Cordova
	_		Business-		City	Community	Volunteer
	(Governmental	type	T . 1	School	Medical	Fire
<u>Assets</u>		<u>Activities</u>	<u>Activities</u>	<u>Total</u>	<u>District</u>	<u>Center</u>	<u>Department</u>
Cash and investments	\$	14,840,895	683,875	15,524,770	789,611	76,949	44,973
Receivables:							
Taxes		550,806	-	550,806	-	-	-
Accounts		-	438,079	438,079	-	1,259,456	-
Grants and shared revenues		806,891	887,987	1,694,878	53,110	29,027	-
Assessments		4,668	-	4,668	- 42.770	20.200	-
Other		41,060	(112 174)	41,060	43,778	39,299	-
Allowance for doubtful accounts		-	(113,174)	(113,174)	112 402	(379,881)	-
Prepaid items		89,043	62,919	151,962	112,493	35,774	-
Inventory Restricted cash and investments		- 0.660	- 505 570	- 505 249	43,263	121,409	-
Internal balances		9,669	585,579	595,248	-	-	-
Loan receivable from Medical Center		342,439 700,000	(342,439)	700,000			
Capital assets:		•		·	-	-	-
Land and construction in progress		15,901,452	7,445,804	23,347,256	-	122,010	-
Other capital assets, net of depreciation	-	33,047,629	27,626,161	60,673,790	226,297	1,970,090	
Total assets	_	66,334,552	37,274,791	103,609,343	1,268,552	3,274,133	44,973
<u>Deferred Outflows</u>							
Deferred loss on bonds	_		6,065	6,065			
Total assets and deferred outflows	\$ _	66,334,552	37,280,856	103,615,408	1,268,552	3,274,133	44,973
<u>Liabilities</u>							
Accounts payable		1,382,509	249,697	1,632,206	85,568	315,000	779
Accrued payroll and related liabilities		61,429	19,052	80,481	68,619	384,870	-
Customer deposits		-	34,461	34,461	-	1,121	_
Accrued interest payable		347,867	35,922	383,789	_	_	_
Unearned revenue		98,903	353,154	452,057	_	-	_
Noncurrent liabilities:							
Due within one year:							
Accrued vacation and sick leave		217,438	108,717	326,155	-	-	-
Bonds and loans		786,000	98,044	884,044	-	40,000	-
Capital leases		-	-	-	-	5,712	-
Due in more than one year:							
Loans		-	1,562,442	1,562,442	-	460,000	-
General obligation bonds		15,868,000	212,000	16,080,000	-	-	-
Unamortized bond premium		214,800	-	214,800	-	-	-
Landfill closure costs	_		634,780	634,780			
Total liabilities	_	18,976,946	3,308,269	22,285,215	154,187	1,206,703	779
Net Position							
Net investment in capital assets		32,080,281	33,205,544	65,285,825	226,297	2,086,388	-
Restricted:		, , -	, ,	, , -	,	, ,	
E-911		62,912		62,912	_	-	_
School Construction		121,432		121,432	336,300	-	_
Landfill closure			585,579	585,579	-	-	_
Unrestricted (deficit)		15,092,981	181,464	15,274,445	551,768	(18,958)	44,194
Total net position	_	47,357,606	33,972,587	81,330,193	1,114,365	2,067,430	44,194

Statement of Activities Year Ended December 31, 2012

Net (Expense) Revenue and

		Pro	ogram Revenu	ies	Changes in Net Position					
	-	Fees, Fines	Operating	Capital	Prii	mary Governme		A I OSITION	Component Units	
		and Charges	Grants and	Grants and	Govern-	Business-		Cordova City	Cordova Community	Cordova Volunteer
		for	Contri-	Contri-	mental	type		School	Medical	Fire
Activities	Expenses	Services	butions	butions	Activities	<u>Activities</u>	<u>Total</u>	<u>District</u>	Center	Department
Primary government:										
Governmental:										
General government	\$ 1,566,676	457,475	1,400	-	(1,107,801)	-	(1,107,801)			
Public safety	1,534,975	176,507	533,403	-	(825,065)	-	(825,065)			
Information and	1 260 462	07.700	12 (40		(1.160.106)		(1.160.106)			
recreation	1,269,462	87,708	13,648	2 707 711	(1,168,106)	-	(1,168,106)			
Public works Education	2,510,946	1,807	84,080	2,707,711	282,652	-	282,652			
Health	2,037,252 736,053	-	1,141,691	40,000 1,191,287	(855,561) 455,234	-	(855,561) 455,234			
Community service	105,000	_	-	1,191,207	(105,000)	-	(105,000)			
Interest	841,115	_	959,698	-	118,583	-	118,583			
Total governmental	0+1,113						110,505			
<u> </u>	10 601 470	722 407	2 722 020	2 029 009	(2.205.064)		(2.205.064)			
activities	10,601,479	723,497	2,733,920	3,938,998	(3,205,064)		(3,205,064)			
Business-type:										
Port	1,801,092	1,075,491	38,317	1,572,636	_	885,352	885,352			
Water	1,019,149	630,622	11,429	121,468	_	(255,630)	(255,630)			
Sewer	1,004,200	636,828	11,495	-	_	(355,877)	(355,877)			
Refuse	1,096,044	802,909	19,541	_	-	(273,594)	(273,594)			
Camper Park	36,006	62,709	431	_	-	27,134	27,134			
Total business-type	<u> </u>									
activities	4,956,491	3,208,559	81,213	1,694,104	_	27,385	27,385			
dell'i lies		2,200,227		1,05 1,10 1						
Total primary										
government	\$ 15,557,970	3,932,056	2,815,133	5,633,102	(3,205,064)	27,385	(3,177,679)			
C										
Component units:										
School district	\$ 7,119,498	69,330	765,459	155,423				(6,129,286)		
Medical center	\$ 8,056,648	5,355,679	1,730,871						(970,098)	
Volunteer Fire										
Department	\$ 21,778	1,517	8,443	-						(11,818)
•										·
	General revenue	es:								
	Sales taxes			:	\$ 3,254,979	-	3,254,979	-	-	-
	Property taxes				1,641,437	-	1,641,437	-	-	-
	Payments in 1	ieu of taxes			408,841	-	408,841	-	-	-
	Other taxes				140,440	-	140,440	1 700 040	-	-
	Contributions		_		-	-	-	1,790,940	421,132	15,750
	Grants and en				2 129 110		2 129 110	4 196 090		
	Investment in	a specific pur	pose		2,128,119 647,749	1,802	2,128,119 649,551	4,186,089 358	-	315
	Other	COME			047,749	1,602	049,331	85,263	-	313
	Transfers				27,890	(27,890)	- -	-	- -	-
		ral revenues a	and transfers		8,249,455	(26,088)	8,223,367	6,062,650	421,132	16,065
	Total gelle	rai io volidos 6	and dulisicis		<u></u>	(20,000)	0,223,301	0,002,030	T21,132	10,003
	Change in net p	oosition			5,044,391	1,297	5,045,688	(66,636)	(548,966)	4,247
	Beginning net p	position, as res	stated		42,313,215	33,971,290	76,284,505	1,181,001	2,616,396	39,947
	Ending net posi	ition		:	\$ 47,357,606	33,972,587	81,330,193	1,114,365	2,067,430	44,194

Governmental Funds
Balance Sheet
December 31, 2012

			Major	Funds			
<u>Assets</u>	_	<u>General</u>	General Reserve Special Revenue	Cordova Center Capital <u>Project</u>	Hospital Repair Capital <u>Project</u>	Nonmajor <u>Funds</u>	Total Govern- mental <u>Funds</u>
Cook and investments	¢	2 078 720	0.440.667	1 255 000		200.059	15 102 224
Cash and investments Restricted cash and investments Receivables:	\$	3,978,720	9,449,667 -	1,355,889	-	399,058 9,669	15,183,334 9,669
Taxes		550,806	-	-	-	-	550,806
Grants and shared revenues		355,465	-	149,883	291,181	10,362	806,891
Assessments		-	4,668	-	-	-	4,668
Cordova Community Medical Center		700.000					700,000
Other		700,000 27,772	-	-	-	13,288	700,000 41,060
Prepaid insurance		89,043	-	_	-	13,200	89,043
Due from other funds		228,257	-	-	- -	- -	228,257
		· · · · · · · · · · · · · · · · · · ·		-			
Total assets	\$	5,930,063	9,454,335	1,505,772	291,181	432,377	17,613,728
<u>Liabilities</u>							
Accounts payable Accrued payroll and related		328,989	-	900,150	80,569	72,801	1,382,509
liabilities		61,429	_	_	_	_	61,429
Unearned revenue		98,903	-	_	_	-	98,903
Due to other funds		-	-	-	210,612	17,645	228,257
Total liabilities	-	489,321	-	900,150	291,181	90,446	1,771,098
Deferred Inflows							
Deferred property taxes		15,716	_	-	_	_	15,716
Deferred ambulance revenue		-	-	-	-	13,288	13,288
Deferred special assessments		-	4,668	-	-	-	4,668
Total deferred inflows	-	15,716	4,668	-	-	13,288	33,672
Fund Balances Nonspendable:							
Medical Center receivable		700,000	-	_	_	_	700,000
Prepaid insurance		89,043	-	-	-	-	89,043
Restricted:							
Enhanced 911 services		-	-	-	-	62,912	62,912
School construction		-	-	-	-	121,432	121,432
Committed for education		1,699,272	-	-	-	-	1,699,272
Assigned:							
Capital projects and land		-	9,449,667	605,622	-	161,355	10,216,644
Public safety		-	-	-	-	63,028	63,028
Unassigned (deficit)	-	2,936,711				(80,084)	2,856,627
Total fund balances	-	5,425,026	9,449,667	605,622	<u>-</u>	328,643	15,808,958
Total liabilities, deferred and fund balances	inflow \$	ys, 5,930,063	9,454,335	1,505,772	291,181	432,377	17,613,728

47,357,606

CITY OF CORDOVA, ALASKA

Reconciliation of Governmental Funds Balance Sheet to Statement of Net Position December 31, 2012

Total fund balances for governmental funds		\$	15,808,958
Total net position reported for governmental activities in the Statement of Net Position is different because:			
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. These assets and related accumulated depreciation are as follows:			
Land and land improvements	\$ 1,161,407		
Construction in progress	14,740,045		
Buildings	44,332,599		
Machinery and equipment	6,363,385		
Infrastructure	1,281,658		
Accumulated depreciation	(18,930,013)		
-			48,949,081
Other long-term assets are not available to pay for current period expenditures and therefore are deferred in the funds. These assets consist of:			, ,
Delinquent property taxes receivable	15,716		
Deferred assessments receivable	4,668		
Deferred ambulance revenue	13,288		
perented amountained to vende	15,200		33,672
Long-term liabilities are not due and payable in the current period and therefore are not reported as fund liabilities. These liabilities consist of:			33,072
General obligation bonds payable	(16,654,000)		
Unamortized bond premium	(214,800)		
Accrued interest on bonds	(347,867)		
Accrued leave	(217,438)		
			(17,434,105)
		_	

Net position of governmental activities

Governmental Funds

Statement of Revenues, Expenditures and Changes in Fund Balances Year Ended December 31, 2012

			Major F	unds			
	_		General Reserve Special	Cordova Center Capital	Hospital Repair Capital	Nonmajor	Total Govern- mental
		<u>General</u>	Revenue	<u>Project</u>	<u>Project</u>	<u>Funds</u>	<u>Funds</u>
Revenues:	¢	<i>5</i> 472 292					5 472 <u>282</u>
Taxes Licenses and permits	\$	5,473,282 30,405	-	-	-	-	5,473,282 30,405
Federal government		1,123,849	-	_	_	95,229	1,219,078
State of Alaska		3,675,036	_	2,637,540	1,191,287	59,067	7,562,930
Investment income		143,043	504,706	-	-	-	647,749
Land sales		-	214,000	-	_	_	214,000
Charges for services		813,810	-	_	_	-	813,810
Other revenues		90,585	1,807	-	_	33,738	126,130
Total revenues		11,350,010	720,513	2,637,540	1,191,287	188,034	16,087,384
Expenditures:							
Current:							
General government		1,849,089	-	-	-	76,209	1,925,298
Public safety		1,368,363	-	-	-	47,542	1,415,905
Information and recreation		1,127,752	-	-	-	201,944	1,329,696
Public works		2,416,130	-	-	-	24,006	2,440,136
Debt service:		827,000					927 000
Principal Interest		827,000 875,549	-	-	-	-	827,000 875,549
Contributions:		673,349	-	-	-	-	673,349
Education		1,810,990	_	_	_	22,890	1,833,880
Cordova Community Medical Center		572,261	_	_	_	-	572,261
Family Resource Center		20,000	_	_	_	_	20,000
Community College		10,000	_	-	_	_	10,000
Cordova Chamber of Commerce		75,000	-	-	_	-	75,000
Capital outlay		-	-	3,537,540	1,191,287	374,070	5,102,897
Total expenditures		10,952,134	-	3,537,540	1,191,287	746,661	16,427,622
Excess of revenues over							
(under) expenditures		397,876	720,513	(900,000)	-	(558,627)	(340,238)
Other financing sources (uses):							
Transfers in		400,000	744,836	-	-	743,452	1,888,288
Transfers out		(914,721)	(945,677)				(1,860,398)
Net other financing sources (uses)		(514,721)	(200,841)			743,452	27,890
Net change in fund balances		(116,845)	519,672	(900,000)	-	184,825	(312,348)
Beginning fund balances		5,541,871	8,929,995	1,505,622		143,818	16,121,306
Ending fund balances	\$	5,425,026	9,449,667	605,622		328,643	15,808,958

Reconciliation of Change in Fund Balances of Governmental Funds to Statement of Activities Year Ended December 31, 2012

Net change in fund balances - total governmental funds \$ (312,348)The change in net position reported for governmental activities in the Statement of Activities is different because: Governmental funds report capital outlays as expenditures. However, on the Statement of Activities, depreciation expense is recognized to allocate the cost of these items over their estimated useful lives. This is the amount by which capital outlays (\$5,301,990) exceeds depreciation (\$694,105) and loss on disposal (\$21,000). 4,586,885 Revenues in the Statement of Activities that do not provide current financial resources are not reported as revenues in the funds. This is the amount of decrease in deferred taxes, assessments, and ambulance revenue. (17,320)The issuance of long-term debt (e.g., bonds) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes current financial resources of governmental funds. Neither transaction, however, has any effect on net position. Also, governmental funds report the effect of premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. This amount is the net effect of these differences in the treatment of long-term debt and related items: Payments on long-term debt \$ 827,000 Amortization of bond premium 20,188 847,188 Some expenses reported in the Statement of Activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds. This amount represents the net decrease (increase) in the following: Accrued interest 14,246 Accrued leave (74,260)(60,014)Change in net position of governmental activities 5,044,391

General Fund

Statement of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual Year Ended December 31, 2012

	Original <u>Budget</u>	Final Budget	Actual	Variance with Final Budget
Revenues:	<u>Duaget</u>	<u>Duuget</u>	Actual	Tillal Buuget
Taxes \$	5,507,137	5,507,137	5,473,282	(33,855)
Licenses and permits	22,800	22,800	30,405	7,605
Federal government	1,070,306	1,070,306	1,123,849	53,543
State of Alaska	2,633,588	2,633,588	3,675,036	1,041,448
Investment income	66,146	66,146	143,043	76,897
Charges for services	784,934	784,934	813,810	28,876
Other revenues	95,170	95,170	90,585	(4,585)
Total revenues	10,180,081	10,180,081	11,350,010	1,169,929
Expenditures:				
Current:				
General government	1,581,800	1,581,800	1,849,089	(267,289)
Public safety	1,401,937	1,401,937	1,368,363	33,574
Information and recreation	1,040,660	1,029,660	1,127,752	(98,092)
Public works	1,458,492	1,469,492	2,416,130	(946,638)
Debt service:				
Principal	822,000	822,000	827,000	(5,000)
Interest	877,076	877,076	875,549	1,527
Contributions:				(20.000)
Cordova City School District	1,770,940	1,790,940	1,810,990	(20,050)
Cordova Community Medical Center	1,212,230	812,230	572,261	239,969
Family Resource Center	20,000	20,000	20,000	-
Prince William Sound Community College	10,000	10,000	10,000	-
Cordova Chamber of Commerce	75,000	75,000	75,000	
Total expenditures	10,270,135	9,890,135	10,952,134	(1,061,999)
Excess of revenues over (under) expenditures	(90,054)	289,946	397,876	107,930
Other financing sources (uses):				
Transfers in	-	-	400,000	400,000
Transfers out	(749,946)	(749,946)	(914,721)	(164,775)
Net other financing sources (uses)	(749,946)	(749,946)	(514,721)	235,225
Net change in fund balance \$	(840,000)	(460,000)	(116,845)	343,155
Beginning fund balance			5,541,871	
Ending fund balance		\$	5,425,026	

General Reserve Special Revenue Fund Statement of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual Year Ended December 31, 2012

	Original <u>Budget</u>	Final <u>Budget</u>	<u>Actual</u>	Variance with Final Budget
Revenues:				
Investment income	\$ 161,023	161,023	504,706	343,683
Land sales	200,000	200,000	214,000	14,000
Special assessments			1,807	1,807
Total revenues	361,023	361,023	720,513	359,490
Other financing sources (uses):				
Transfers in	744,836	744,836	744,836	_
Transfers out	(945,677)	(945,677)	(945,677)	-
Net other financing sources (uses)	(200,841)	(200,841)	(200,841)	
Net change in fund balance	\$ 160,182	160,182	519,672	359,490
Beginning fund balance			8,929,995	
Ending fund balance		\$	9,449,667	

Enterprise Funds
Statement of Net Position
December 31, 2012

		Major Fı	Nonmajor Fund	Total		
<u>Assets</u>	<u>Port</u>	<u>Water</u>	<u>Sewer</u>	Refuse	Odiak <u>Park</u>	Enterprise <u>Funds</u>
Current assets:						
Cash and investments \$	-	-	239,534	395,992	48,349	683,875
Receivables:	261.042	20.450	02.500	65.460		420.050
Accounts Grants	261,843 766,519	28,479 121,468	82,589	65,168	-	438,079 887,987
Allowance for doubtful accounts	(84,279)	(13,135)	(3,774)	(11,986)	-	(113,174)
Prepaid insurance	13,189	15,634	15,663	15,633	2,800	62,919
Total current assets	957,272	152,446	334,012	464,807	51,149	1,959,686
Restricted assets - landfill closure cash	<u> </u>			585,579		585,579
Property, plant and equipment	26,118,415	15,436,352	18,509,693	4,100,388	90,080	64,254,928
Less accumulated depreciation	(10,643,486)	(7,316,503)	(8,697,653)	(2,476,173)	(49,148)	(29,182,963)
Net property, plant and equipment	15,474,929	8,119,849	9,812,040	1,624,215	40,932	35,071,965
Total noncurrent assets	15,474,929	8,119,849	9,812,040	2,209,794	40,932	35,657,544
Total assets	16,432,201	8,272,295	10,146,052	2,674,601	92,081	37,617,230
<u>Deferred Outflows</u>						
Deferred loss on bonds		- .		6,065		6,065
Total assets and deferred outflows \$	16,432,201	8,272,295	10,146,052	2,680,666	92,081	37,623,295
<u>Liabilities</u>						
Current liabilities:						
Accounts payable	167,990	35,033	19,826	26,674	174	249,697
Accrued payroll and related liabilities	6,296	2,833	2,833	7,090	-	19,052
Accrued vacation and sick leave	62,982	11,782	11,782	22,171	-	108,717
Customer deposits	-	34,461	-	-	-	34,461
Accrued interest payable	177, 100	7,595	25,314	3,013	-	35,922
Due to other funds Unearned revenue	176,122 353,154	166,317	-	-	-	342,439 353,154
Current portion of bonds and loans	333,134	69,044	_	29,000	-	98,044
Total current liabilities	766,544	327,065	59,755	87,948	174	1,241,486
Noncurrent liabilities, net of current portion:						
General obligation bonds	_	_	_	212,000	_	212,000
Loans payable to ADEC	-	483,312	1,079,130	-	_	1,562,442
Landfill closure costs	-	-	-	634,780	_	634,780
Total noncurrent liabilities	-	483,312	1,079,130	846,780		2,409,222
Total liabilities	766,544	810,377	1,138,885	934,728	174	3,650,708
Net Position						
Net investment in capital assets	15,474,929	7,567,493	8,732,910	1,389,280	40,932	33,205,544
Restricted for landfill closure Unrestricted (deficit)	- 190,728	- (105,575)	- 274,257	585,579	- 50,975	585,579 181,464
Total net position	15,665,657	7,461,918	9,007,167	(228,921) 1,745,938	91,907	33,972,587
Total liabilities and net position \$	16,432,201	8,272,295	10,146,052	2,680,666	92,081	37,623,295
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Enterprise Funds Statement of Revenues, Expenses and Changes in Net Position Year Ended December 31, 2012

		Major F	Funds		Nonmajor Funds	
	<u>Port</u>	<u>Water</u>	<u>Sewer</u>	<u>Refuse</u>	Odiak <u>Park</u>	Total Enterprise <u>Funds</u>
Operating revenues - charges for services \$	1,075,491	630,622	636,828	802,909	62,709	3,208,559
Operating expenses:						
Salaries and benefits	509,742	224,381	219,381	422,920	6,105	1,382,529
Other operating expenses	584,541	399,629	357,705	488,374	27,864	1,858,113
Depreciation	706,809	377,130	413,266	125,330	2,037	1,624,572
Total operating expenses	1,801,092	1,001,140	990,352	1,036,624	36,006	4,865,214
Income (loss) from operations	(725,601)	(370,518)	(353,524)	(233,715)	26,703	(1,656,655)
Nonoperating revenues (expenses):						
Investment income	1,802	-	-	-	-	1,802
Interest expense	-	(8,371)	-	(13,966)	-	(22,337)
In-kind contributions	-	(9,638)	(13,848)	(45,454)	-	(68,940)
State of Alaska PERS relief	38,317	11,429	11,495	19,541	431	81,213
Net nonoperating revenues						
(expenses)	40,119	(6,580)	(2,353)	(39,879)	431	(8,262)
Income (loss) before contribution	ons					
and transfers	(685,482)	(377,098)	(355,877)	(273,594)	27,134	(1,664,917)
Capital contributions	1,572,636	121,468	-	-	-	1,694,104
Transfers in	-	9,600	-	-	-	9,600
Transfers out	(29,998)	(1,164)		(2,328)	(4,000)	(37,490)
Change in net position	857,156	(247,194)	(355,877)	(275,922)	23,134	1,297
Beginning net position	14,808,501	7,709,112	9,363,044	2,021,860	68,773	33,971,290
Ending net position \$	15,665,657	7,461,918	9,007,167	1,745,938	91,907	33,972,587

Enterprise Funds Statement of Cash Flows Year Ended December 31, 2012

-	Major Funds				Nonmajor Funds	Total
Cash flows from operating activities:	<u>Port</u>	Water	<u>Sewer</u>	Refuse	Odiak <u>Park</u>	Enterprise <u>Funds</u>
Receipts from customers and users \$ Payments for interfund services used	1,071,354 (130,258)	658,449 (99,899)	600,202 (94,082)	746,749 (127,845)	62,709	3,139,463 (452,084)
Payments to suppliers	(304,106)	(374,681)	(277,226)	(127,043) $(305,130)$	(28,764)	(1,289,907)
Payments to employees	(447,927)	(204,587)	(201,847)	(382,328)	(5,900)	(1,242,589)
Net cash flows from						
operating activities	189,063	(20,718)	27,047	(68,554)	28,045	154,883
Cash flows from noncapital financing activities:						
Transfers in	_	9,600	_	_	_	9,600
Transfers out	(29,998)	(1,164)	_	(2,328)	(4,000)	(37,490)
Net cash flows from	(=>,>>0)	(1,10.)		(2,828)	(.,000)	(67,120)
noncapital financing activities	(29,998)	8,436		(2,328)	(4,000)	(27,890)
Cash flows from capital and related						
financing activities:						
Additions to property, plant						
and equipment	(1,853,716)	(178,884)	(66,191)	(80,559)	-	(2,179,350)
Capital contributions received	806,117	-	-	-	-	806,117
Loan proceeds	-	-	140,000	-	-	140,000
Increase in due to other funds Principal and interest paid on	176,122	166,317	-	-	-	342,439
long-term debt	_	(78,365)	_	(41,450)	-	(119,815)
Net cash flows from capital and		(, 0,000)	_	(11,100)		(115,610)
related financing activities	(871,477)	(90,932)	73,809	(122,009)		(1,010,609)
Cash flows from investing activities -						
investment income received	1,802			1,219		3,021
Net increase (decrease) in						
cash and investments	(710,610)	(103,214)	100,856	(191,672)	24,045	(880,595)
Beginning cash and investments	710,610	103,214	138,678	1,173,243	24,304	2,150,049
Ending cash and investments \$		<u> </u>	239,534	981,571	48,349	1,269,454
Reconciliation of cash and investments to statement of net position:						
Cash and investments Restricted assets	-	-	239,534	395,992 585,579	48,349 -	683,875 585,579
Total cash and investments \$			239,534	981,571	48,349	1,269,454
See accompanying notes to basic financia	al statements		-			

Enterprise Funds Statement of Cash Flows, continued

		Nonmajor					
		Major Funds				Funds	Total
						Odiak	Enterprise
		<u>Port</u>	Water	<u>Sewer</u>	<u>Refuse</u>	<u>Park</u>	<u>Funds</u>
Reconciliation of income (loss) from operation	S						
to net cash flows from operating activities:							
Income (loss) from operations	\$	(725,601)	(370,518)	(353,524)	(233,715)	26,703	(1,656,655)
Adjustments to reconcile income (loss)							
from operations to net cash provided							
(used) by operating activities:							
Depreciation		706,809	377,130	413,266	125,330	2,037	1,624,572
Noncash expense - PERS relief		38,317	11,429	11,495	19,541	431	81,213
Increase (decrease) in allowance for							
doubtful accounts		10,514	-	652	-	-	11,166
In-kind contributions		-	(9,638)	(13,848)	(45,454)	-	(68,940)
(Increase) decrease in assets:							
Accounts receivable		(39,373)	30,750	(29,930)	(10,706)	-	(49,259)
Prepaid insurance		18,829	6,191	6,162	6,625	73	37,880
Deposits		-	-	6,500	-	-	6,500
Increase (decrease) in liabilities:							
Accounts payable		131,348	(81,142)	(19,765)	(1,226)	(973)	28,242
Accrued payroll and related liabilities		175	(3,417)	847	1,827	(226)	(794)
Accrued vacation and sick leave		23,323	11,782	5,192	19,224	-	59,521
Unearned revenue		24,722	-	-	-	-	24,722
Customer deposits		-	6,715	-	-	-	6,715
Landfill closure costs payable		-			50,000		50,000
Net cash flows from operating							
activities	\$	189,063	(20,718)	27,047	(68,554)	28,045	154,883
Noncash capital and related financing activities	; -						
Equipment disposed of during the year	\$	5,006				-	5,006

Notes to Basic Financial Statements

December 31, 2012

(1) **Summary of Significant Accounting Policies**

Reporting Entity

The City of Cordova (the City) was incorporated in 1909 as a home rule municipality under the laws of the State of Alaska. The City operates under a council-manager form of government and performs municipal duties allowed by Alaska statutes and as directed by its residents.

These financial statements present City of Cordova (the primary government) and its component units, the Cordova City School District, Cordova Community Medical Center, and Cordova Volunteer Fire Department. The component units are included in the City's reporting entity because of the significance of their operational or financial relationships with the City. They are discretely presented in a separate column to emphasize that they are legally separate from the City.

Cordova City School District

Cordova City School District is responsible for elementary and secondary education within the City. The members of the School Board are elected by the voters; however, the School District is fiscally dependent upon the City because the City Council approves the total annual budget of the School District, levies the necessary taxes, and provides significant operating subsidies to the School District.

Cordova Community Medical Center

Cordova Community Medical Center provides health care, including long-term care, in the Cordova area. The Health Services Advisory Board of the Medical Center is appointed by the City Council.

Cordova Volunteer Fire Department

The Cordova Volunteer Fire Department assists the City's fire department with fire prevention, training, and fighting fires in the Cordova area.

In accordance with Alaska statutes, the Cordova City School District maintains a June 30 fiscal year end. Cordova Community Medical Center also operates on a June 30 fiscal year end. The City has established a December 31 year end. For this report, the June 30, 2012 financial statements of the School District and Medical Center have been included with the City of Cordova.

Complete financial statements of individual component units can be obtained from their respective administrative offices at the addresses below:

Cordova City School District Cordova Community Medical Center

P.O. Box 140 P.O. Box 160

Cordova, AK 99574 Cordova, AK 99574

Cordova Volunteer Fire Department P.O. Box 1210 Cordova, AK 99574

Notes to Basic Financial Statements, continued

Summary of Significant Accounting Policies, continued

Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the activities of the City and its component units. In general, the effect of interfund activity has been removed from these statements to minimize the double-counting of internal activities. *Governmental activities*, which normally are supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which rely primarily on fees and charges to external parties.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include 1) fees, fines and charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Separate financial statements are provided for governmental funds and proprietary funds. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide and proprietary fund financial statements are reported using the economic resources measurement focus and the *accrual basis of accounting*. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of the related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the City considers all revenues, except reimbursement grants, to be available if they are collected within 60 days after year end. Reimbursement grants are considered available if they are collected within one year of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences are recorded only to the extent they have matured.

Property and sales taxes, charges for services, leases, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when received by the government.

Notes to Basic Financial Statements, continued

Summary of Significant Accounting Policies, continued

Measurement Focus, Basis of Accounting, and Financial Statement Presentation, continued The City reports the following major funds:

Major governmental funds:

The *General Fund* is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be reported in another fund.

The *General Reserve Special Revenue Fund* accounts for financial activities related to land purchases and sales, and serves as the City's emergency reserves fund.

The Cordova Center Capital Project Fund accounts for costs associated with design and construction of the new Cordova Center building.

The *Hospital Repair Capital Project Fund* accounts for costs associated with repairs made to the Cordova Community Medical Center, a component unit of the City.

Major proprietary funds:

The Port Enterprise Fund is used to account for the operations of the port and harbor.

The Water Enterprise Fund is used to account for the operations of the City water system.

The Sewer Enterprise Fund is used to account for the operations of the City sewer system.

The *Refuse Enterprise Fund* is used to account for the Refuse Utility and the solid waste landfill.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are allocated administration fees and charges between the enterprise funds and the various other funds and departments. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Amounts reported as *program revenues* include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions. Internally dedicated resources are reported as *general revenues* rather than as program revenues. In addition, general revenues include all taxes, investment income, and federal and State of Alaska entitlement revenues.

Notes to Basic Financial Statements, continued

Summary of Significant Accounting Policies, continued

Measurement Focus, Basis of Accounting, and Financial Statement Presentation, continued

Proprietary funds distinguish *operating* revenues and expenses from *nonoperating* items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the Enterprise Funds are charges to customers for sales and services. Operating expenses for the Enterprise Funds include the costs of sales and services, administrative expenses and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

Budgets

An operating budget is adopted each year for the General Fund and General Reserve Special Revenue Fund on the same modified accrual basis used to reflect actual revenues and expenditures in the fund financial statements. Appropriations lapse at year end to the extent that they have not been expended or encumbered. Budgetary control is exercised at the department level. The City Manager is authorized to transfer budget amounts between line items within any department; however, any supplemental appropriations that amend the total expenditures of any department or fund require Council approval. Budgets are not adopted for the other governmental funds.

Central Treasury

A central treasury is used to account for cash from most funds of the City to maximize interest income. Investments are stated at fair value. Investment earnings are allocated to most funds based on their respective cash balances. The School District, Medical Center and Volunteer Fire Department maintain separate cash accounts from the City.

Cash and Cash Equivalents

For purposes of the statements of cash flows, the Enterprise Funds consider all cash accounts to be cash and cash equivalents. The central treasury, which holds cash and investments, is used essentially as a cash management pool by each fund.

Prepaid Items

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

Inventory

Inventories are valued at the lower of cost or market in the proprietary funds. Cost is determined by the first-in, first-out method. The cost is recorded as an expense at the time individual inventory items are consumed.

Receivables and Payables

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the year are referred to as either "due to / from other funds" (i.e., the current portion of interfund loans) or "advances to / from other funds" (i.e., the noncurrent portion of interfund loans). All other outstanding balances between funds are reported as "due to / from other funds." Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances."

Notes to Basic Financial Statements, continued

Summary of Significant Accounting Policies, continued

Grants and Other Intergovernmental Revenues

In applying the measurable and available concepts to grants and intergovernmental revenues, the legal and contractual requirements of the numerous individual programs are used as guidance. There are, however, essentially two types of these revenues. In one, monies must be expended on the specific purpose or project before any amounts are considered "earned"; therefore, revenues are recognized based upon expenditures recorded. In the other, monies are virtually unrestricted as to purpose of expenditure and are usually revocable only for failure to comply with prescribed compliance requirements. These resources are reflected as revenues at the time of receipt or earlier if the measurable and available criteria are met.

Interfund Transactions

During the course of normal operations, the City has numerous transactions between funds, including expenditures and transfers of resources to provide services, construct assets, and service debt. The accompanying financial statements generally reflect such transactions as transfers. Operating subsidies are also recorded as transfers.

Compensated Absences

The City allows employees to accumulate earned but unused vacation and sick leave benefits. All vacation and sick leave pay is accrued when incurred in the government-wide and proprietary fund financial statements. A liability for these amounts is reported in the governmental fund financial statements only if they have matured (e.g. the employee has terminated employment).

Capital Assets

Capital assets, which include property, plant, and equipment, are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Infrastructure assets (e.g. roads, sidewalks, etc.) have been capitalized on a prospective basis beginning January 1, 2004. Capital assets are defined by the City as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend the useful life of the asset are not capitalized.

Property, plant, and equipment of the City is depreciated using the straight line method over the following estimated useful lives:

Buildings and improvements	50-60 years
Infrastructure	50 years
Improvements	20-50 years
Machinery and equipment	3-20 years

Notes to Basic Financial Statements, continued

Summary of Significant Accounting Policies, continued

Unearned Grant Revenue

Amounts received from grantor agencies, which are restricted as to use and have not been expended for the intended uses are shown as unearned revenue.

Long-Term Debt

In the government-wide and the proprietary fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position. Bond premiums and discounts are deferred and amortized over the life of the bonds using the straight-line method.

Fund Balances

The City applies the provisions of Governmental Accounting Standards Board (GASB) Statement Number 54, Fund Balance Reporting and Governmental Fund Type Definitions.

In the fund financial statements, governmental funds report aggregate amounts for five classifications of fund balances based on the constraints imposed on the use of these resources.

Nonspendable fund balance. This classification includes amounts that cannot be spent because they are either (a) not in spendable form—prepaid items or inventories; or (b) legally or contractually required to be maintained intact.

Restricted fund balance. This classification reflects the constraints imposed on resources either (a) externally by creditors, grantors, contributors, or laws or regulations of other governments; or (b) imposed by law through constitutional provisions or enabling legislation.

Committed fund balance. These amounts can only be used for specific purposes pursuant to constraints imposed by formal resolutions or ordinances of the City Council—the government's highest level of decision making authority. Those committed amounts cannot be used for any other purpose unless the City Council removes the specified use by taking the same type of action imposing the commitment. This classification also includes contractual obligations to the extent that existing resources in the fund have been specifically committed for use in satisfying those contractual requirements.

Assigned fund balance. This classification reflects the amounts constrained by the City's "intent" to be used for specific purposes, but are neither restricted nor committed. The City Council or their designee have the authority to assign amounts to be used for specific purposes. Assigned fund balances include all remaining amounts (except negative balances) that are reported in governmental funds, other than the General Fund, that are not classified as nonspendable and are neither restricted nor committed.

Unassigned fund balance. This fund balance is the residual classification for the General Fund. It is also used to report negative fund balances in other governmental funds.

Notes to Basic Financial Statements, continued

Summary of Significant Accounting Policies, continued

Fund Balances, continued

When both restricted and unrestricted resources are available for use, it is the City's policy to use externally restricted resources first, then unrestricted resources—committed, assigned, and unassigned—in order as needed.

Change in Accounting Principle

The City has adopted newly issued GASB pronouncements 63 and 65, resulting in a change in the presentation of the government-wide and fund level financial statements. The new pronouncements require reporting two new categories of accounts. Certain items previously reported as assets are now categorized as *deferred outflows*. A *deferred outflow* represents the consumption of the government's net assets or fund balance that is applicable to a future reporting period. Other items previously categorized as liabilities are now categorized as *deferred inflows*. A *deferred inflow* represents the acquisition of net assets or fund balance that is applicable to a future reporting period. For example, revenues that have been earned but are not yet available in the governmental funds are now reported as *deferred inflows*. In the government-wide financial statements, the residual net of all of the accounts is now called *net position*. As discussed further in Note 6, these statements have been retrospectively applied and have resulted in a restatement of opening net position.

Pension Plan

Substantially all employees of the City participate in the Public Employees' Retirement System (PERS) administered by the State of Alaska.

Comparative Data

Comparative data for the prior year have been presented in some of the accompanying individual financial statements in order to provide an understanding of changes in the City's financial position and operations. Certain amounts in the prior year data have been reclassified to conform to the current year's presentation.

(2) Cash and Investments

The City of Cordova utilizes a central treasury that is available for use by all funds. Each fund's portion of the central treasury is displayed on the balance sheet as "cash and investments" or in the case of "negative cash," is included in "due to other funds."

Investment Policy

The investment policy authorizes the City to invest in U.S. Treasury obligations, U.S. government agency securities and instrumentalities of government-sponsored corporations, State of Alaska obligations, certificates of deposit with commercial banks, repurchase agreements, and investments through the Alaska Municipal League Investment Pool. Investments are carried at fair value.

Notes to Basic Financial Statements, continued

Cash and Investments, continued

During 2010, the City passed an ordinance authorizing investments in different securities than those listed above in the following ratio:

Fixed income securities	50%
Equity securities	40%
Alternative securities	10%

Reconciliation of Deposit and Investment Balances

The following is a reconciliation of the City's deposit and investment balances to the financial statements as of December 31, 2012.

Bank deposits Investments	Pooled Cash <u>and Investments</u> \$ 1,236,672 <u>14,402,774</u> \$ <u>15,639,446</u>	Certificate of Deposit - 480,572 480,572	Totals 1,236,672 14,883,346 16,120,018
	Government-wide Statement of Net Position		

Cash and investments	\$ 15,524,770
Restricted cash and investments	595,248
	\$ 16,120,018

Restricted Cash and Investments

The City maintains a certificate of deposit for future landfill closure costs as required by the Alaska Department of Environmental Conservation. The balance in this account at December 31, 2012 totaled \$480,572 and is included in investments.

Interest Rate Risk

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates.

Notes to Basic Financial Statements, continued

Cash and Investments, continued

		Investment Maturities (in Years)		
	Fair	Less than	1 to 5	Over
<u>Investments</u>	<u>Value</u>	1 year	<u>years</u>	5 years
U.S. Treasuries	\$ 3,027,665	2,233,879	793,786	-
U.S. government agencies	1,018,895	120,983	862,782	35,130
Certificate of deposit	480,572	480,572	-	-
Asset backed securities	1,063,113	-	526,076	537,037
Corporate bonds	2,207,321	162,167	<u>1,445,184</u>	599,970
Total subject to interest rate risk	<u>7,797,566</u>	<u>2,997,601</u>	<u>3,627,828</u>	<u>1,172,137</u>
Cash and money market accounts	946,377			
Fixed income securities	1,803,891			
Equity securities	2,258,348			
Other	946,302			
Alternative investments	1,130,862			
Total investments	\$ <u>14,883,346</u>			

Credit risk

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. All of the U.S. government agency investments are rated AAA by Standard and Poor's.

(3) Capital Assets

Capital asset activity for the year ended December 31, 2012 was as follows:

	Balance			Balance
	January 1,			December 31,
	<u>2012</u>	Additions	Deletions	<u>2012</u>
Governmental activities				
Capital assets not being depreciated:				
Land and land improvements	\$ 1,161,407	-	-	1,161,407
Construction in progress	27,109,439	5,030,227	(<u>17,399,621</u>)	14,740,045
Total capital assets not				
being depreciated	28,270,846	5,030,227	(17,399,621)	<u>15,901,452</u>
Capital assets being depreciated:				
Buildings	27,460,543	16,872,056	-	44,332,599
Infrastructure	1,017,139	264,519	-	1,281,658
Machinery and equipment	5,849,576	534,809	(21,000)	6,363,385
Total assets being depreciated	34,327,258	<u>17,671,384</u>	(21,000)	51,977,642

Notes to Basic Financial Statements, continued

Capital Assets, continued

Capital Assets, continued				
	Balance			Balance
	January 1,			December 31,
	<u>2012</u>	Additions	<u>Deletions</u>	<u>2012</u>
Governmental activities, continued			·	
Capital assets being depreciated, cont	tinued:			
Less accumulated depreciation for:				
Buildings	\$ 14,882,695	464,055	_	15,346,750
Infrastructure	48,480	20,343		68,823
Machinery and equipment	3,304,733	20,343	-	3,514,440
· · · · ·			<u> </u>	
Total accumulated depreciation	18,235,908	694,105		18,930,013
Total capital assets being				
depreciated, net	16,091,350	16,977,279	(21,000)	33,047,629
Governmental activity capital				
assets, net	\$ 44,362,196	22,007,506	(17,420,621)	48,949,081
3.330.00, 3.00	+	==,,	(=:,,:==,,:==,,/	
Business-type activities				
Capital assets not being depreciated:				
Land and land improvements	\$ 5,566,333	-	-	5,566,333
Construction in progress	235,755	1,853,716	(210,000)	<u>1,879,471</u>
Total capital assets not				
being depreciated	5,802,088	1,853,716	(210,000)	7,445,804
Capital assets being depreciated:				
Buildings	\$ 827,561	80,559	_	908,120
Improvements other than buildings	48,392,716	437,881		48,830,597
		*	(5.007)	
Machinery and equipment	6,595,462	17,196	(5,007)	6,607,651
Landfill	462,756		<u> </u>	462,756
Total assets being depreciated	<u>56,278,495</u>	535,636	(5,007)	56,809,124
Less accumulated depreciation for:				
Buildings	537,021	19,552	-	556,573
Improvements other than building		1,338,023	_	25,094,243
Machinery and equipment	3,015,557	243,859	5,007	3,254,409
Landfill	254,600	23,138		277,738
		•	5 007	
Total accumulated depreciation	27,563,398	1,624,572	5,007	<u>29,182,963</u>
Total capital assets being				
depreciated, net	28,715,097	(1,088,936)		27,626,161
Pusinges type entivity conital				
Business-type activity capital	¢ 24 517 105	764 700	(210,000)	25 071 065
assets, net	\$ <u>34,517,185</u>	<u>764,780</u>	<u>(210,000</u>)	<u>35,071,965</u>

Notes to Basic Financial Statements, continued

<u>Capital Assets, continued</u> Depreciation expense was charged to the functions as follows:

Governmental activities	
General government	\$ 103,439
Public safety	71,767
Information and recreation	105,161
Public works	46,574
Education	203,372
Health	163,792
Total depreciation expense - governmental activities	\$ <u>694,105</u>
Business-type activities	
Port	\$ 706,809
Water	377,130
Sewer	413,266
Refuse	125,330
Camper Park	2,037
Total depreciation expense - business-type activities	\$ <u>1,624,572</u>

(4) Long-Term Debt

The following is a summary of long-term debt transactions of the City for the year ended December 31, 2012:

	Balance			Balance	Due
	January 1,			December 31,	Within
Governmental activities	<u>2012</u>	Additions	<u>Retired</u>	<u>2012</u>	One Year
General Obligation Bonds:					
\$16,615,000 2009 school bonds,					
due in annual installments of					
\$595,000 to \$1,295,000 throug	h				
February 1, 2029; plus interest	at				
4.00% to 6.00% payable					
semiannually	\$ 15,535,000	-	575,000	14,960,000	595,000
\$620,000 1998 refunding bonds,					
final payment of \$70,000 due					
January 1, 2013; plus interest a	ıt				
4.75%	70,000	-	70,000	-	-

Notes to Basic Financial Statements, continued

Long-Term Debt, continued

	Balance January 1,			Balance December 31,	Due Within
Governmental activities, continued	2012	Additions	Retired	2012	One Year
General Obligation Bonds, continued \$175,000 2010 Series A bonds, due in annual installments of \$35,000 to \$40,000 through August 1, 2015; plus interest at 2.00% to 3.00% payable semiannually \$		-	35,000	110,000	35,000
\$1,340,000 2005 Series A bonds, due in annual installments of \$116,000 to \$160,000 through October 1, 2019; plus interest at 2.50% to 5.00% payable semiannually	1,076,000	-	112,000	964,000	116,000
\$210,000 2010 Series B bonds, due in annual installments of \$40 to \$45,000 beginning August 1, 2 through August 1, 2020; plus inte at 3.75% to 4.76% payable semiannually	2016	-	-	210,000	-
\$445,000 2011 Series Three school bonds, due in annual installments \$40,000 to \$55,000 through 2021 plus interest at 4.00% to 5.00%	of				
payable semiannually	\$445,000	-	35,000	410,000	40,000
Accrued vacation and sick leave	143,178	<u>212,707</u>	138,447	217,438	<u>217,438</u>
Total governmental activities \$	<u>17,624,178</u>	212,707	<u>965,447</u>	16,871,438	<u>963,438</u>

Notes to Basic Financial Statements, continued

Long-Term Debt, continued

Business-type activities General Obligation Bonds:	Balance January 1, 2012	Additions	Retired	Balance December 31, 2012	Due Within One Year
\$335,000 2005 Series A bonds, due in annual installments of \$29,000 to \$40,000 through October 1, 2019; plus interest at 2.50% to 5.00% payable semiannually	\$ 269,000	-	28,000	241,000	29,000
Alaska Department of Environment Conservation loans: \$1,380,884 Drinking Water loan, due in annual installments of \$69,044 through February 1, 2020; plus interest a 1.50%		-	69,044	552,356	69,044
\$1,100,000 (maximum) Clean Water loan, terms not yet established; interest at 1.50%	939,130	140,000	-	1,079,130	-
Accrued vacation and sick leave	49,196	69,004	9,483	108,717	108,717
Landfill closure costs payable	584,780	50,000		634,780	
Total business-type activities	\$ <u>2,463,506</u>	<u>259,004</u>	106,527	<u>2,615,983</u>	206,761

The annual debt service requirements of the general obligation bonds and loans outstanding at December 31, 2012 that are in repayment status follow:

Governmental activities

General Obligation Year Ending:	Bonds		<u>Principal</u>	Interes	Total <u>Requirements</u>
December 31,	2013	\$	786,000	842,261	1,628,261
	2014		819,000	809,511	1,628,511
	2015		857,000	773,867	1,630,867
	2016		896,000	735,092	2 1,631,092
	2017		929,000	695,761	1,624,761
	2018-2022		4,657,000	2,795,126	7,452,126
	2023-2027		5,190,000	1,516,639	6,706,639
	2028-2030	_	2,520,000	146,912	2,666,912
		\$ <u>1</u>	6,654,000	<u>8,315,169</u>	<u>24,969,169</u>

Notes to Basic Financial Statements, continued

Long-Term Debt, continued

Business-type activities

				Total
General Obligation	Bonds	<u>Principal</u>	<u>Interest</u>	Requirements
Year Ending:		•		•
December 31,	2013	\$ 29,000	12,050	41,050
	2014	31,000	10,600	41,600
	2015	33,000	9,050	42,050
	2016	34,000	7,400	41,400
	2017	36,000	5,700	41,700
	2018-2019	78,000	5,900	83,900
		\$ <u>241,000</u>	<u>50,700</u>	<u>291,700</u>
				Total
ADECL		D: : 1	T	Total
ADEC Loan		<u>Principal</u>	<u>Interest</u>	<u>Requirements</u>
Year Ending:				
December 31,	2013	\$ 69,044	8,285	77,329
	2014	69,044	7,250	76,294
	2015	69,044	6,214	75,258
	2016	69,044	5,178	74,222
	2017	69,044	4,143	73,187
	2018-2020	207,136	6,214	213,350
		\$ <u>552,356</u>	37,284	589,640

(5) Landfill Closure and Postclosure Liability

State and federal laws and regulations require the City to place a final cover on its landfill site when it stops accepting waste and to perform certain maintenance and monitoring functions at the site for 30 years after closure. Although closure and postclosure care costs will be paid only near or after the date the landfill stops accepting waste, accounting principles generally accepted in the United States of America require that the City report a portion of these closure and postclosure care costs each period based on landfill capacity used as of each balance sheet date.

There are currently two cells available for use at the City's new landfill at Mile 17. The future total estimated closure cost of these two cells is approximately \$800,000. The \$634,780 (an increase of \$50,000) reported as landfill closure costs payable at December 31, 2012 for the new landfill represents the cumulative amount reported to date based on the use of the expected usage of the two cells. The City will recognize the remaining estimated cost of closure and postclosure care of \$165,220 as the remaining expected usage is filled. These amounts are based on what it would cost to perform all closure and postclosure care in 2012. Actual costs may be higher due to inflation, changes in technology or changes in regulations. The remaining life of the two cells is estimated to be approximately 13 years.

Notes to Basic Financial Statements, continued

(6) Change in Accounting Principles – Adoption of GASB Pronouncements - Restatement

The City has adopted newly issued GASB pronouncement numbers 63 and 65, resulting in a change in presentation for the government-wide financial statements. The new pronouncements require, among other things, that debt issuance costs be recognized as an expense in the year incurred, rather than capitalizing and amortizing these costs over the life of the debt. Retroactive restatement of net position is required in the year of adoption.

The beginning net position in the Governmental Activities has been restated as follows:

	Governmental <u>Activities</u>
2012 beginning net position,	
as previously presented	\$ 42,439,824
Restatement to write off	
unamortized bond issuance costs	(126,609)
2012 beginning net position,	
as restated	\$ <u>42,313,215</u>

(7) **Defined Benefit Pension Plan**

The City participates in the Public Employees' Retirement System (PERS). PERS is a cost-sharing multiple employer plan which covers eligible State and local government employees, other than teachers. The Plan was established and is administered by the State of Alaska Department of Administration to provide pension, postemployment healthcare, death, and disability benefits. Benefit and contribution provisions are established by State law and may be amended only by the State Legislature.

The Plan is included in a comprehensive annual financial report that includes financial statements and other required supplemental information. The report is available at the following address:

Department of Administration Division of Retirement and Benefits P.O. Box 110203 Juneau, Alaska 99811-0203

Conversion to Cost Sharing

In April 2008, the Alaska Legislature passed legislation which converted the existing Public Employees Retirement System (PERS) from an agent-multiple employer plan to a cost-sharing plan with an effective date of July 1, 2008. Under the cost-sharing arrangement, the State of Alaska Division of Retirement and Benefits no longer tracks individual employer assets and liabilities. Rather, all plan costs and past service liabilities are shared among all participating employers.

Notes to Basic Financial Statements, continued

Defined Benefit Pension Plan, continued

Conversion to Cost Sharing, continued

That same year, the State of Alaska passed additional legislation which statutorily capped the employer contribution, established a state funded "on-behalf" contribution, and required that employer contributions be calculated against all PERS eligible wages, including wages attributable to the defined contribution plan described later in these footnotes.

Employee Contribution Rates

Regular employees are required to contribute 6.75% of their annual covered salary (2.97% for pension and 3.78% for healthcare). Police and firefighters are required to contribute 7.5% of their annual covered salary (3.29% for pension and 4.21% for healthcare).

Employer and Other Contribution Rates

There are three contribution rates associated with the pension and healthcare contributions and related liabilities:

Contractual Rate: This is the required funding rate for participating employers. The contractual rate is statutorially capped at a uniform 22% of eligible wages, subject to a wage floor, and other termination events. This 22% rate includes all PERS participating wages, including those wages attributable to employees in the defined contribution plan.

ARM Board Adopted Rate: This is the rate formally adopted by the Alaska Retirement Management (ARM) Board. This rate is actuarially determined to calculate annual funding requirements of the Plan, without regard to the statutory rate cap. There are no constraints or restrictions on the actuarial cost method or other assumptions used in this valuation, other than those established and agreed to by the ARM Board. Current legislation provides that the State of Alaska will contribute the difference between the ARM Board adopted rate and the contractual (statutory) rate. These additional contributions are recognized by each employer as an on-behalf payment and are reflected within the financial statements.

GASB 43 Rate: This is the rate used to determine the long-term pension and healthcare liability for plan accounting purposes in accordance with generally accepted accounting principles as established by GASB. Certain actuarial methods and assumptions for this rate calculation are mandated by GASB. For FY13, the rate uses an 8.00% pension discount rate and a 6.88% healthcare discount rate. Additionally, the GASB 43 rate disregards all future Medicare Part D payments.

The GASB 43 rate differs significantly from the ARM board adopted rate as a direct result of differences in the actuarial valuation methodology and assumptions.

Notes to Basic Financial Statements, continued

Defined Benefit Pension Plan, continued

Employer and Other Contribution Rates, continued

Contribution rates for the six months ended June 30, 2012 were determined as part of the June 30, 2009 actuarial valuation. Rates for the six months ended December 31, 2012 (State fiscal year 2013) were determined in the June 30, 2010 valuation.

	Contractual	ARM Board Adopted	GASB 43
C EV10	001111111111111111111111111111111111111	•	
State FY12	<u>Rate</u>	<u>Rate</u>	<u>Rate</u>
January to June			
Pension	9.92%	15.10%	23.10%
Postemployment healthcare	<u>12.08</u> %	<u>18.39</u> %	<u>32.74</u> %
- •			
Total contribution rate	<u>22.00</u> %	33.49%	<u>55.84</u> %
State FY13			
July to December			
Pension	9.67%	15.75%	24.95%
Postemployment healthcare	12.33%	20.09%	39.93%
r 7			
Total contribution rate	22.00%	35.84%	64.88%
Total contribution fate	<u>22.00</u> /c	<u>55.01</u> /0	<u>51.00</u> 70

Annual Pension and Postemployment Healthcare Cost

The City is required to contribute 22% of covered payroll, subject to a wage floor. In addition, the State of Alaska contributed approximately 11.49% and 13.84% of covered payroll to the Plan for each six month period noted above, respectively.

In accordance with the provisions of GASB Statement Number 24, the City has recorded the State on-behalf payment in the amount of \$332,763 as revenue and expense/expenditures in these financial statements. However, because the City is not statutorily obligated for these payments, this amount is excluded from pension and OPEB cost as described here.

			Total		
Year	Annual	Annual	Benefit	City	% of
Ended	Pension	OPEB	Cost	Contri-	TBC
December 31	Cost	Cost	(TBC)	<u>butions</u>	Contributed
2012	\$ 201,450	\$ 256,912	\$ 458,362	\$ 458,362	100%
2011	233,235	252,671	485,906	485,906	100%
2010	175,037	305,835	480,872	480,872	100%

Notes to Basic Financial Statements, continued

(8) **Defined Contribution Pension Plan**

Employees hired after July 1, 2006 participate in PERS Tier IV, a defined contribution plan. The Plan is administered by the State of Alaska, Department of Administration, and benefit and contribution provisions are established by State law and may be amended only by the State Legislature. The Alaska Retirement Management Board may also amend contribution requirements. Included in the Plan are individual pension accounts, retiree medical insurance plan and a separate Health Reimbursement Arrangement account that will help retired members pay medical premiums and other eligible medical expenses not covered by the medical plan.

Employee Contribution Rates

Employees are required to contribute 8.0% of their annual covered salary. This amount goes directly to the individual account.

Employer Contribution Rates

The City is required to contribute the following amounts based on covered salary:

	Others	Police/Fire
	Tier IV	Tier IV
January to June		
Individual account	5.00%	5.00%
Retiree medical plan	0.51	0.51
Occupational death and disability benefits	0.20	<u>0.97</u>
	<u>5.71</u> %	<u>6.48</u> %
	Others <u>Tier IV</u>	Police/Fire Tier IV
July to December		
Individual account	5.00%	5.00%
Retiree medical plan	0.48	0.48
Occupational death and disability benefits	<u>0.14</u>	0.99
	<u>5.62</u> %	<u>6.47</u> %

In addition, the employer must contribute to the Health Reimbursement Arrangement. AS 39.30.370 establishes this contribution amount at "three percent of the average annual employee compensation of *all employees of all employers* in the plan". As of July 1, 2012, for actual remittance, this amount is calculated as a flat rate for each full time or part-time employee per pay period and approximates \$1,848 per year for each full-time employee, and \$1.18 per hour for part-time employees.

Employees are immediately vested in their own contributions and vest 25% per year in employer contributions. The City and employee contributions to PERS including the HRA contribution for the year ended December 31, 2012 were \$107,223 and \$91,289, respectively.

Notes to Basic Financial Statements, continued

(9) **Deferred Compensation Plan**

The City offers its employees deferred compensation plans created in accordance with Internal Revenue Code Section 457. The plans are available to all employees and permits them to defer a portion of their salary until future years. The deferred compensation is not available to employees until termination, retirement, death, or unforeseeable emergency. The provisions of the plans require that all assets and income of the plans be held in trust for the exclusive benefit of participants and their beneficiaries.

(10) Risk Management

The City faces a considerable number of risks of loss, including (a) damage to and loss of property and contents, (b) employee torts, (c) professional liability; i.e., errors and omissions, (d) environmental damage, (e) workers' compensation; i.e., employee injuries, and (f) medical insurance costs of employees. Commercial policies, transferring the risk of loss, except for relatively small deductible amounts, are purchased for property and content damage, workers' compensation, professional liabilities, and employee medical costs. Settled claims from these risks have not exceeded commercial insurance coverage. The City has no coverage for potential losses from environmental damages.

(11) <u>Interfund Receivables, Payables, and Transfers</u>

A schedule of interfund balances and transfers for the year ended December 31, 2012, follows:

Due from other funds:

Due to	the	General	Fund	from
1700	THE '	Степега	- FIIIKI	TI OIII.

Hospital Repair Capital Projects Fund for advances to cover	
capital costs	\$ 210,612
Nonmajor governmental funds for advances to cover	
capital costs	17,645
Total due from other funds	\$ <u>228,257</u>

Transfers:

To General Reserve Special Revenue Fund for

General Fund	716,946
Water Enterprise Fund	1,164
Port Enterprise Fund	20,398
Refuse Enterprise Fund	2,328
Odiak Park Enterprise Fund	4,000
Total transfers to General Reserve Special Revenue Fund	744,836

Notes to Basic Financial Statements, continued

Interfund Receivables, Payables, and Transfers, continued

To General Fund from General Reserve Special Revenue Fund for operating subsidy	\$ 400,000
To Water Enterprise Fund from Port Enterprise Fund	9,600
To General Capital Projects Fund for capital expenditures from: General Fund General Reserve Special Revenue Fund Total transfers to General Capital Projects Fund	164,775 434,058 598,833

To Equipment Replacement Capital Project Fund from General Fund 33,000

To Street Improvements Capital Project Fund from General Reserve Special Revenue Fund

Total transfers to other funds \$\frac{1,897,888}{}

111,619

(12) **Contingencies**

Grants

Amounts received or receivable from grantor agencies are subject to audit and adjustment by the grantor agencies, principally the federal and state governments. Any disallowed claims, including amounts already collected, would become a liability.

Cordova Center Construction

Transfers, continued:

The City awarded a fixed bid contract for the construction of the outer shell of the Cordova Center. The contractor has asserted that ground conditions, winter weather, and changes in the scope of work have resulted in additional compensable costs in excess of the fixed price bid.

As of December 31, 2012, the amount of claims outstanding on this project was \$9.9 million. Included therein was \$2.2 million payable to a subcontractor. The City has settled the \$2.2 million claim with the subcontractor for \$900,000 which has been accrued as a liability at December 31, 2012. The remaining disputed items are now at \$7.7 million. The City plans to vigorously defend against certain aspects of the contractor's assertion, but may agree to other portions. Due to the uncertainty of the outcome of this claim, no liability has been reflected in these financial statements for this matter.

Notes to Basic Financial Statements, continued

Contingencies, continued

Protested Property Taxes

During 2012, the City received a \$138,042 payment from Alyeska Pipeline Service Company on behalf of BP Pipelines (Alaska) Inc., ConocoPhillips Transportation Alaska, Inc., ExxonMobil Pipeline Company, Unocal Pipeline Company, and Koch Alaska Pipeline Company (collectively, the Owners) with respect to the Trans Alaska Pipeline System (TAPS) for tax years 2007, 2008, and 2009. This payment was made under protest "with full reservation of rights for refund" as the Owners of TAPS believe the State Assessment Review Board has substantially overvalued TAPS for tax purposes. Pending the outcome of the Owners of TAPS ongoing legal proceedings, the City may be required to refund this payment. No liability has been reflected in these financial statements for this matter.

(13) New Accounting Pronouncements

The Governmental Accounting Standards Board has passed several new accounting standards with upcoming implementation dates as follows:

GASB 66 – Technical Corrections – 2012 – Effective for year end December 31, 2013 – This statement contains certain technical corrections to prior GASB statements on the topics of Risk Financing, Operating Leases, Loan Purchases, and Servicing Fees.

GASB 67 – Financial Reporting for Pension Plans – 2013 – Effective for year end December 31, 2014 – This statement contains certain technical corrections to prior GASB statements on the topic of improving financial reporting by state and local governmental pension plans.

GASB 68 – Accounting and Financial Reporting for Pensions – 2013 – Effective for year end December 31, 2015 – This statement contains certain technical corrections to prior GASB statements on the topics of Net Pension Liability and Pension Expense.

GASB 69 – Government Combination and Disposals of Government Operations – 2013 – Effective for year end December 31, 2014 – This statement contains certain disclosures to be made about government combinations and disposals of government operations to enable financial statement users to evaluate the nature and effects of these transactions.

(14) **Subsequent Events**

In 2012, the City entered into a line of credit agreement with UBS Financial. At December 31, 2012, no funds had been drawn on the line. Subsequent to year end the City drew down \$900,000 to fund the settlement payment to the construction contractor referenced in Note 12. The line is secured by cash in the Central Treasury.

GENERAL FUND

The General Fund is established to account for the revenues and expenditures necessary to carry out basic governmental activities of the City such as police and fire protection, public works, planning, legal services, administrative services, etc. Appropriations are made from the fund annually. The fund will continue to exist indefinitely.

Revenue, for this and other funds, is recorded by source, i.e., taxes, State of Alaska, etc. Expenditures are recorded first by function, then by activity and object of the expenditure.

General Fund expenditures are made primarily for current day-to-day operating expenditures and operating equipment. Capital expenditures for large-scale public improvements, such as buildings, are accounted for elsewhere in the Capital Project or Enterprise Funds.

General Fund Balance Sheet December 31, 2012

With Comparative Amounts for 2011

<u>Assets</u>	<u>2012</u>	<u>2011</u>
Cash and investments	\$ 3,978,720	4,852,450
Receivables:		
Sales tax	534,875	517,818
Delinquent property taxes	15,931	44,927
Grants and shared revenues	355,465	-
Cordova Community Medical Center	700,000	500,000
Other	27,772	6,450
Total receivables	1,634,043	1,069,195
Prepaid insurance	89,043	92,157
Due from other funds	228,257	226,409
Total assets	\$ 5,930,063	6,240,211
<u>Liabilities</u>		
Accounts payable	328,989	504,938
Accrued payroll and related liabilities	61,429	51,612
Unearned revenue	98,903	98,489
Total liabilities	489,321	655,039
Deferred Inflows		
Deferred property taxes	15,716	43,301
Fund Balance		
Nonspendable:		
Medical Center receivable	700,000	500,000
Prepaid insurance	89,043	92,157
Committed for education	1,699,272	1,018,179
Unassigned	2,936,711	3,931,535
Total fund balance	5,425,026	5,541,871
Total liabilities, deferred inflows, and fund balance	\$ 5,930,063	6,240,211

General Fund

Schedule of Revenues, Expenditures and Changes in Fund Balance -

Budget and Actual

Year Ended December 31, 2012

With Comparative Amounts for 2011

			2012		
				Variance with	
		<u>Budget</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>
Revenues:					
Taxes:					
1 2	\$	1,510,000	1,669,022	159,022	1,618,002
Sales tax		3,517,137	3,254,979	(262,158)	3,190,224
Public accommodations surtax		105,000	116,264	11,264	117,502
Vehicle rental surtax		10,000	14,603	4,603	16,066
Penalties and interest		15,000	9,573	(5,427)	14,369
Federal payment in lieu of property taxes		350,000	408,841	58,841	401,611
Total taxes		5,507,137	5,473,282	(33,855)	5,357,774
Licenses and permits:					
Business licenses		16,500	24,095	7,595	14,625
Other licenses and permits		6,300	6,310	10	6,515
Total licenses and permits	•	22,800	30,405	7,605	21,140
Federal government:					
National forest receipts		1,065,581	1,119,124	53,543	1,180,532
Coastal zone management grants		-	-	_	2,174
USFS dispatch services		4,725	4,725	-	4,725
Total federal government		1,070,306	1,123,849	53,543	1,187,431
State of Alaska:					
Raw fish tax		1,000,000	1,371,290	371,290	1,658,375
Liquor licenses		14,000	11,650	(2,350)	11,675
Cooperative tax refunds		100,000	134,091	34,091	114,526
Shared fisheries tax		65,000	65,315	315	24,852
Revenue sharing		202,622	294,223	91,601	276,416
PERS relief		-	251,550	251,550	216,240
Dispatch services		4,725	4,725	- -	4,725
Library grant		6,350	6,500	150	6,500

General Fund

		2012		2011
			Variance with	
	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>
Revenues, continued:				
State of Alaska, continued:				
Motor vehicle registration	\$ 62,500	52,353	(10,147)	67,192
Driver license fees	12,000	15,130	3,130	11,905
Public safety contract - jail	185,784	151,250	(34,534)	206,806
Snowpocalypse reimbursement	-	355,465	355,465	-
Other	2,400	1,170	(1,230)	2,160
State debt reimbursement - school bonds	975,707	959,698	(16,009)	921,233
Library travel grant	2,500	626	(1,874)	
Total State of Alaska	2,633,588	3,675,036	1,041,448	3,522,605
Investment income	66,146	143,043	76,897	192,515
Charges for services:				
Administrative overhead charges	452,084	452,084	-	422,200
Leases	126,050	178,282	52,232	175,347
Bidarki Center	70,000	69,886	(114)	72,104
Pool	23,200	17,822	(5,378)	29,917
Fines and forfeitures	31,100	20,940	(10,160)	36,484
Dog impounds and licenses	1,500	1,670	170	3,672
Airline security services	79,500	70,544	(8,956)	60,676
Finger printing and case file fees	1,500	2,582	1,082	4,398
Total charges for services	784,934	813,810	28,876	804,798
Other revenues:				
In-kind from School and Medical Center	53,170	53,170	-	53,170
Material and equipment sales	6,600	4,118	(2,482)	3,277
Cemetery lot sales	3,000	700	(2,300)	_
Miscellaneous	31,900	31,197	(703)	95,441
Fisherman's Memorial Park	500	1,400	900	1,400
Total other revenues	95,170	90,585	(4,585)	153,288
Total revenues	10,180,081	11,350,010	1,169,929	11,239,551

General Fund

		2012		2011
			Variance with	
	<u>Budget</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>
Expenditures:				
General government:				
City council:				
Materials and supplies \$	*	1,094	406	1,417
Purchased services	21,650	12,656	8,994	17,801
Total city council	23,150	13,750	9,400	19,218
City clerk:				
Salaries and benefits	168,296	184,875	(16,579)	182,392
Materials and supplies	2,000	2,299	(299)	2,204
Purchased services	55,320	57,624	(2,304)	32,616
Total city clerk	225,616	244,798	(19,182)	217,212
Management:				
Salaries and benefits	350,538	330,396	20,142	248,177
Materials and supplies	3,600	1,421	2,179	584
Purchased services	30,250	18,984	11,266	16,110
Repairs and vehicle expense	250	-	250	-
Total management	384,638	350,801	33,837	264,871
Finance:				
Salaries and benefits	339,432	390,920	(51,488)	355,338
Materials and supplies	7,500	5,017	2,483	6,408
Purchased services	11,900	6,120	5,780	5,110
Total finance	358,832	402,057	(43,225)	366,856
Planning and zoning:				
Salaries and benefits	165,564	186,138	(20,574)	173,117
Materials and supplies	3,000	892	2,108	2,549
Purchased services	25,000	36,820	(11,820)	67,136
Total planning and zoning	193,564	223,850	(30,286)	242,802

General Fund

			2012		<u>2011</u>
	_			Variance with	
		<u>Budget</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>
Expenditures, continued:					
General government, continued:					
Nondepartmental services:					
Materials and supplies	\$	15,000	9,658	5,342	12,797
Purchased services		381,000	604,175	(223,175)	410,272
Capital outlay					185
Total nondepartmental services		396,000	613,833	(217,833)	423,254
Total general government		1,581,800	1,849,089	(267,289)	1,534,213
Public safety:					
Police department:					
Salaries and benefits		726,110	699,470	26,640	778,204
Materials and supplies		17,700	16,523	1,177	13,067
Purchased services		43,650	41,418	2,232	34,626
Repairs and vehicle expense		28,000	27,390	610	36,947
Capital outlay					15,923
Total police department		815,460	784,801	30,659	878,767
Jail operations:					
Salaries and benefits		186,789	194,747	(7,958)	203,336
Materials and supplies		8,500	8,426	74	7,889
Purchased services		12,800	4,540	8,260	12,225
Repairs and vehicle expense		2,200	1,128	1,072	1,025
Total jail operations		210,289	208,841	1,448	224,475
Fire department:					
Salaries and benefits		169,144	181,963	(12,819)	167,006
Materials and supplies		40,727	40,253	474	27,936
Purchased services		70,235	65,919	4,316	46,683
Repairs and vehicle expense		28,500	28,875	(375)	28,548
Capital outlay					11,427
Total fire department		308,606	317,010	(8,404)	281,600

General Fund

			2012		2011
				Variance with	
		<u>Budget</u>	<u>Actual</u>	<u>Budget</u>	<u>Actual</u>
Expenditures, continued:					
Public safety, continued:					
Department of Motor Vehicles:	_				
Salaries and benefits	\$	51,972	44,053	7,919	35,146
Materials and supplies		1,050	502	548	581
Purchased services		14,050	13,156	894	14,863
Capital outlay					20,690
Total Department of Motor Vehicles		67,072	57,711	9,361	71,280
Disaster management - materials and supplies		510		510	2,981
Total public safety		1,401,937	1,368,363	33,574	1,459,103
Information and recreation:					
Library:					
Salaries and benefits		339,576	352,882	(13,306)	338,260
Materials and supplies		17,000	16,926	74	14,263
Purchased services		13,950	24,017	(10,067)	17,553
Repairs and vehicle expense		3,500	2,415	1,085	1,581
Total library		374,026	396,240	(22,214)	371,657
Ski hill:					
Repairs		3,700	72	3,628	3,550
Purchased services		54,700	74,430	(19,730)	72,013
Total ski hill		58,400	74,502	(16,102)	75,563
Bidarki Center:					
Salaries and benefits		261,643	312,288	(50,645)	298,251
Materials and supplies		11,932	9,949	1,983	4,856
Purchased services		58,050	56,929	1,121	61,540
Repairs and vehicle expense		7,550	5,288	2,262	6,161
Capital outlay					4,700
Total Bidarki Center		339,175	384,454	(45,279)	375,508

General Fund

			2012		2011
	-	Budget	Actual	Variance with Budget	<u>Actual</u>
Expenditures, continued:		<u> </u>	<u> </u>	<u> </u>	1100001
Information and recreation, continued:					
Pool:					
Salaries and benefits	\$	109,659	100,235	9,424	109,793
Materials and supplies		22,650	24,089	(1,439)	16,207
Purchased services		108,550	125,519	(16,969)	141,267
Repairs and vehicle expense		17,200	22,713	(5,513)	8,554
Capital outlay		-	-	-	5,223
Total pool		258,059	272,556	(14,497)	281,044
Total information and recreation		1,029,660	1,127,752	(98,092)	1,103,772
Public works:					
Public works administration:					
Salaries and benefits		97,196	114,995	(17,799)	101,508
Materials and supplies		700	707	(7)	646
Purchased services		2,650	7,388	(4,738)	1,943
Repairs and vehicle expense		5,200	6,689	(1,489)	4,027
Total public works administration		105,746	129,779	(24,033)	108,124
Building maintenance:					
Salaries and benefits		156,072	139,724	16,348	87,317
Materials and supplies		9,700	15,141	(5,441)	6,958
Purchased services		161,050	196,116	(35,066)	162,804
Repairs and vehicle expense		16,200	17,661	(1,461)	22,504
Capital outlay					2,755
Total building maintenance		343,022	368,642	(25,620)	282,338
Street maintenance:					
Salaries and benefits		436,912	372,829	64,083	442,276
Materials and supplies		17,500	16,137	1,363	17,095
Purchased services		90,000	82,639	7,361	87,383
Repairs and vehicle expense		31,500	90,962	(59,462)	67,870
Total street maintenance		575,912	562,567	13,345	614,624

General Fund

Expenditures, continued: Public works, continued: Salaries and benefits				2012		<u>2011</u>
Expenditures, continued: Public works, continued: Snow removal: Salaries and benefits \$ 31,881 174,703 (142,822 28,601 Materials and supplies 24,000 150,044 (126,044 40,765 Purchased services 5,000 627,925 (622,925 4,360 Total snow removal 60,881 952,672 (891,791 73,726 Requirement maintenance: Salaries and benefits 160,698 91,814 68,884 89,324 Materials and supplies 15,500 32,135 (16,635 23,817 Purchased services 3,800 1,736 2,064 3,020 Repairs and vehicle expense 95,000 160,982 (65,982 120,377 Total equipment maintenance 274,998 286,667 (11,669 236,538 14,834 23,434		_	D.I.	A 1	with	A 1
Public works, continued: Snow removal: Salaries and benefits \$ 31,881 174,703 (142,822) 28,601 Materials and supplies 24,000 150,044 (126,044) 40,765 Purchased services 5,000 627,925 (622,925) 4,360 Total snow removal 60,881 952,672 (891,791) 73,726 Equipment maintenance: Salaries and benefits 160,698 91,814 68,884 89,324 Materials and supplies 15,500 32,135 (16,635) 23,817 Purchased services 3,800 1,736 2,064 3,020 Repairs and vehicle expense 95,000 160,982 (65,982) 120,377 Total equipment maintenance 274,998 286,667 (11,669) 236,538 23,817 C1,635 23,817 C1,635 C1,63	F		<u>Buaget</u>	Actual	<u>Buaget</u>	Actual
Snow removal: Salaries and benefits \$ 31,881 174,703 (142,822) 28,604 Materials and supplies 24,000 150,044 (126,044) 40,765 Purchased services 5,000 627,925 (622,925) 4,360 Total snow removal 60,881 952,672 (891,791) 73,726 Equipment maintenance: Salaries and benefits 160,698 91,814 68,884 89,324 Materials and supplies 15,500 32,135 (16,635) 23,817 Purchased services 3,800 1,736 2,064 3,020 Repairs and vehicle expense 95,000 160,982 (65,982) 120,377 Total equipment maintenance 274,998 286,667 (11,669) 236,538 Parks maintenance: 38,000 1,60,982 (65,982) 120,377 Total equipment maintenance 274,998 286,667 (11,669) 236,538 Parks maintenance: 18,058 16,871 1,187 - Salaries and benefits 4	•					
Salaries and benefits \$ 31,881 174,703 (142,822) 28,601 Materials and supplies 24,000 150,044 (126,044) 40,765 Purchased services 5,000 627,925 (622,925) 4,360 Total snow removal 60,881 952,672 (891,791) 73,726 Equipment maintenance: 8 89,247 88,1791 73,726 Equipment maintenance: 160,698 91,814 68,884 89,324 Materials and supplies 15,500 32,135 (16,635) 23,817 Purchased services 3,800 1,736 2,064 3,020 Repairs and vehicle expense 95,000 160,982 (65,982) 120,377 Total equipment maintenance 274,998 286,667 (11,669) 236,538 Parks maintenance: 33,500 1,64761 (20,254) 48,844 Materials and supplies 18,058 16,871 1,187 - Purchased services 23,150 13,062 10,088 16,721 Re	·					
Materials and supplies 24,000 150,044 (126,044) 40,765 Purchased services 5,000 627,925 622,925 4,360 Total snow removal 60,881 952,672 (891,791) 73,726 Equipment maintenance: Salaries and benefits 160,698 91,814 68,884 89,324 Materials and supplies 15,500 32,135 (16,635) 23,817 Purchased services 3,800 1,736 2,064 3,020 Repairs and vehicle expense 95,000 160,982 (65,982) 120,377 Total equipment maintenance 274,998 286,667 (11,669) 236,538 Parks maintenance: 3 18,058 16,871 1,187 - Salaries and benefits 44,507 64,761 (20,254) 48,844 Materials and supplies 18,058 16,871 1,187 - Purchased services 23,150 13,062 10,088 16,721 Repairs and vehicle expense 15,000 9,130 5,870		\$	31 881	174 703	(1/2 822)	28 601
Purchased services 5,000 627,925 (622,925) 4,360 Total snow removal 60,881 952,672 (891,791) 73,726 Equipment maintenance: Salaries and benefits 160,698 91,814 68,884 89,324 Materials and supplies 15,500 32,135 (16,635) 23,817 Purchased services 3,800 1,736 2,064 3,020 Repairs and vehicle expense 95,000 160,982 (65,982) 120,377 Total equipment maintenance 274,998 286,667 (11,669) 236,538 Parks maintenance: 38,000 160,982 (65,982) 120,377 Total equipment maintenance 274,998 286,667 (11,669) 236,538 Parks maintenance: 44,507 64,761 (20,254) 48,844 Materials and supplies 18,058 16,871 1,187 - Purchased services 23,150 13,062 10,088 16,721 Repairs and vehicle expense 15,000 9,130 5,870		Ф			, , , , ,	
Total snow removal 60,881 952,672 (891,791) 73,726 Equipment maintenance: Salaries and benefits 160,698 91,814 68,884 89,324 Materials and supplies 15,500 32,135 (16,635) 23,817 Purchased services 3,800 1,736 2,064 3,020 Repairs and vehicle expense 95,000 160,982 (65,982) 120,377 Total equipment maintenance 274,998 286,667 (11,669) 236,538 Parks maintenance: Salaries and benefits 44,507 64,761 (20,254) 48,844 Materials and supplies 18,058 16,871 1,187 - Purchased services 23,150 13,062 10,088 16,721 Repairs and vehicle expense 15,000 9,130 5,870 11,287 Capital outlay - - - - 7,043 Total parks maintenance 100,715 103,824 (3,109) 83,895 Capital outlay - <td< td=""><td>1.1</td><td></td><td></td><td></td><td>, , ,</td><td>•</td></td<>	1.1				, , ,	•
Equipment maintenance: Incompany of the part of th		•				
Salaries and benefits 160,698 91,814 68,884 89,324 Materials and supplies 15,500 32,135 (16,635) 23,817 Purchased services 3,800 1,736 2,064 3,020 Repairs and vehicle expense 95,000 160,982 (65,982) 120,377 Total equipment maintenance 274,998 286,667 (11,669) 236,538 Parks maintenance: 2 24,998 286,667 (11,669) 236,538 Parks maintenance: 3 8 16,871 1,187 - - - - - - - - - - - 7,043 1,287 -	Total snow removal	-	60,881	952,672	(891,791)	/3,/26
Materials and supplies 15,500 32,135 (16,635) 23,817 Purchased services 3,800 1,736 2,064 3,020 Repairs and vehicle expense 95,000 160,982 (65,982) 120,377 Total equipment maintenance 274,998 286,667 (11,669) 236,538 Parks maintenance: Salaries and benefits 44,507 64,761 (20,254) 48,844 Materials and supplies 18,058 16,871 1,187 - Purchased services 23,150 13,062 10,088 16,721 Repairs and vehicle expense 15,000 9,130 5,870 11,287 Capital outlay - - - 7,043 Total parks maintenance 100,715 103,824 (3,109) 83,895 Cemetery maintenance: 314 186 550 Capital outlay - - - - 547 Total parks maintenance 8,218 11,979 (3,761) 8,891	Equipment maintenance:					
Purchased services 3,800 1,736 2,064 3,020 Repairs and vehicle expense 95,000 160,982 (65,982) 120,377 Total equipment maintenance 274,998 286,667 (11,669) 236,538 Parks maintenance: Salaries and benefits 44,507 64,761 (20,254) 48,844 Materials and supplies 18,058 16,871 1,187 - Purchased services 23,150 13,062 10,088 16,721 Repairs and vehicle expense 15,000 9,130 5,870 11,287 Capital outlay - - - 7,043 Total parks maintenance 100,715 103,824 (3,109) 83,895 Cemetery maintenance: Salaries and benefits 7,718 11,665 (3,947) 7,794 Materials and supplies 500 314 186 550 Capital outlay - - - - 547 Total parks maintenance 8,218 11,979 (3,761) 8,891	Salaries and benefits		160,698	91,814	68,884	89,324
Repairs and vehicle expense 95,000 160,982 (65,982) 120,377 Total equipment maintenance 274,998 286,667 (11,669) 236,538 Parks maintenance: 328,667 (11,669) 236,538 Parks maintenance: 84,507 64,761 (20,254) 48,844 Materials and benefits 18,058 16,871 1,187 - Purchased services 23,150 13,062 10,088 16,721 Repairs and vehicle expense 15,000 9,130 5,870 11,287 Capital outlay - - - 7,043 Total parks maintenance 100,715 103,824 (3,109) 83,895 Cemetery maintenance: 314 11,665 (3,947) 7,794 Materials and benefits 7,718 11,665 (3,947) 7,794 Materials and supplies 500 314 186 550 Capital outlay - - - - 547 Total parks maintenance 8,218 11	Materials and supplies		15,500	32,135	(16,635)	23,817
Total equipment maintenance 274,998 286,667 (11,669) 236,538 Parks maintenance: Salaries and benefits 44,507 64,761 (20,254) 48,844 Materials and supplies 18,058 16,871 1,187 - Purchased services 23,150 13,062 10,088 16,721 Repairs and vehicle expense 15,000 9,130 5,870 11,287 Capital outlay - - - 7,043 Total parks maintenance 100,715 103,824 (3,109) 83,895 Cemetery maintenance: Salaries and benefits 7,718 11,665 (3,947) 7,794 Materials and supplies 500 314 186 550 Capital outlay - - - 547 Total parks maintenance 8,218 11,979 (3,761) 8,891 Total public works 1,469,492 2,416,130 (946,638) 1,408,136 Debt service: General obligation bond principal 822,000 827,000 (5,0	Purchased services		3,800	1,736	2,064	3,020
Parks maintenance: 44,507 64,761 (20,254) 48,844 Materials and supplies 18,058 16,871 1,187 - Purchased services 23,150 13,062 10,088 16,721 Repairs and vehicle expense 15,000 9,130 5,870 11,287 Capital outlay - - - 7,043 Total parks maintenance 100,715 103,824 (3,109) 83,895 Cemetery maintenance: Salaries and benefits 7,718 11,665 (3,947) 7,794 Materials and supplies 500 314 186 550 Capital outlay - - - 547 Total parks maintenance 8,218 11,979 (3,761) 8,891 Total public works 1,469,492 2,416,130 (946,638) 1,408,136 Debt service: General obligation bond principal 822,000 827,000 (5,000) 753,000 General obligation bond interest 877,076 875,549 1,527 888,387	Repairs and vehicle expense		95,000	160,982	(65,982)	120,377
Salaries and benefits 44,507 64,761 (20,254) 48,844 Materials and supplies 18,058 16,871 1,187 - Purchased services 23,150 13,062 10,088 16,721 Repairs and vehicle expense 15,000 9,130 5,870 11,287 Capital outlay - - - - 7,043 Total parks maintenance 100,715 103,824 (3,109) 83,895 Cemetery maintenance: Salaries and benefits 7,718 11,665 (3,947) 7,794 Materials and supplies 500 314 186 550 Capital outlay - - - 547 Total parks maintenance 8,218 11,979 (3,761) 8,891 Total public works 1,469,492 2,416,130 (946,638) 1,408,136 Debt service: General obligation bond principal 822,000 827,000 (5,000) 753,000 General obligation bond interest 877,076 875,549 1,527	Total equipment maintenance		274,998	286,667	(11,669)	236,538
Materials and supplies 18,058 16,871 1,187 - Purchased services 23,150 13,062 10,088 16,721 Repairs and vehicle expense 15,000 9,130 5,870 11,287 Capital outlay - - - 7,043 Total parks maintenance 100,715 103,824 (3,109) 83,895 Cemetery maintenance: Salaries and benefits 7,718 11,665 (3,947) 7,794 Materials and supplies 500 314 186 550 Capital outlay - - - 547 Total parks maintenance 8,218 11,979 (3,761) 8,891 Total public works 1,469,492 2,416,130 (946,638) 1,408,136 Debt service: General obligation bond principal 822,000 827,000 (5,000) 753,000 General obligation bond interest 877,076 875,549 1,527 888,387 ADEC Clean Water loan principal - - - -	Parks maintenance:					
Purchased services 23,150 13,062 10,088 16,721 Repairs and vehicle expense 15,000 9,130 5,870 11,287 Capital outlay - - - - 7,043 Total parks maintenance 100,715 103,824 (3,109) 83,895 Cemetery maintenance: Salaries and benefits 7,718 11,665 (3,947) 7,794 Materials and supplies 500 314 186 550 Capital outlay - - - 547 Total parks maintenance 8,218 11,979 (3,761) 8,891 Total public works 1,469,492 2,416,130 (946,638) 1,408,136 Debt service: General obligation bond principal 822,000 827,000 (5,000) 753,000 General obligation bond interest 877,076 875,549 1,527 888,387 ADEC Clean Water loan principal - - - - 24,746 ADEC Clean Water loan interest - - -	Salaries and benefits		44,507	64,761	(20,254)	48,844
Repairs and vehicle expense 15,000 9,130 5,870 11,287 Capital outlay - - - 7,043 Total parks maintenance 100,715 103,824 (3,109) 83,895 Cemetery maintenance: Salaries and benefits 7,718 11,665 (3,947) 7,794 Materials and supplies 500 314 186 550 Capital outlay - - - 547 Total parks maintenance 8,218 11,979 (3,761) 8,891 Total public works 1,469,492 2,416,130 (946,638) 1,408,136 Debt service: General obligation bond principal 822,000 827,000 (5,000) 753,000 General obligation bond interest 877,076 875,549 1,527 888,387 ADEC Clean Water loan principal - - - - 24,746 ADEC Clean Water loan interest - - - 699	Materials and supplies		18,058	16,871	1,187	_
Capital outlay - - - 7,043 Total parks maintenance 100,715 103,824 (3,109) 83,895 Cemetery maintenance: Salaries and benefits 7,718 11,665 (3,947) 7,794 Materials and supplies 500 314 186 550 Capital outlay - - - 547 Total parks maintenance 8,218 11,979 (3,761) 8,891 Total public works 1,469,492 2,416,130 (946,638) 1,408,136 Debt service: General obligation bond principal 822,000 827,000 (5,000) 753,000 General obligation bond interest 877,076 875,549 1,527 888,387 ADEC Clean Water loan principal - - - - 24,746 ADEC Clean Water loan interest - - - 699	Purchased services		23,150	13,062	10,088	16,721
Capital outlay - - - 7,043 Total parks maintenance 100,715 103,824 (3,109) 83,895 Cemetery maintenance: Salaries and benefits 7,718 11,665 (3,947) 7,794 Materials and supplies 500 314 186 550 Capital outlay - - - 547 Total parks maintenance 8,218 11,979 (3,761) 8,891 Total public works 1,469,492 2,416,130 (946,638) 1,408,136 Debt service: General obligation bond principal 822,000 827,000 (5,000) 753,000 General obligation bond interest 877,076 875,549 1,527 888,387 ADEC Clean Water loan principal - - - - 24,746 ADEC Clean Water loan interest - - - 699	Repairs and vehicle expense		15,000	9,130	5,870	11,287
Cemetery maintenance: Salaries and benefits 7,718 11,665 (3,947) 7,794 Materials and supplies 500 314 186 550 Capital outlay - - - 547 Total parks maintenance 8,218 11,979 (3,761) 8,891 Total public works 1,469,492 2,416,130 (946,638) 1,408,136 Debt service: General obligation bond principal 822,000 827,000 (5,000) 753,000 General obligation bond interest 877,076 875,549 1,527 888,387 ADEC Clean Water loan principal - - - 24,746 ADEC Clean Water loan interest - - - 699			-	-	-	7,043
Salaries and benefits 7,718 11,665 (3,947) 7,794 Materials and supplies 500 314 186 550 Capital outlay - - - 547 Total parks maintenance 8,218 11,979 (3,761) 8,891 Total public works 1,469,492 2,416,130 (946,638) 1,408,136 Debt service: General obligation bond principal 822,000 827,000 (5,000) 753,000 General obligation bond interest 877,076 875,549 1,527 888,387 ADEC Clean Water loan principal - - - 24,746 ADEC Clean Water loan interest - - - 699	Total parks maintenance		100,715	103,824	(3,109)	83,895
Salaries and benefits 7,718 11,665 (3,947) 7,794 Materials and supplies 500 314 186 550 Capital outlay - - - 547 Total parks maintenance 8,218 11,979 (3,761) 8,891 Total public works 1,469,492 2,416,130 (946,638) 1,408,136 Debt service: General obligation bond principal 822,000 827,000 (5,000) 753,000 General obligation bond interest 877,076 875,549 1,527 888,387 ADEC Clean Water loan principal - - - 24,746 ADEC Clean Water loan interest - - - 699	Cemetery maintenance:					
Capital outlay - - - 547 Total parks maintenance 8,218 11,979 (3,761) 8,891 Total public works 1,469,492 2,416,130 (946,638) 1,408,136 Debt service: Seneral obligation bond principal General obligation bond interest 822,000 827,000 (5,000) 753,000 General obligation bond interest 877,076 875,549 1,527 888,387 ADEC Clean Water loan principal ADEC Clean Water loan interest - - - - 699	Salaries and benefits		7,718	11,665	(3,947)	7,794
Total parks maintenance 8,218 11,979 (3,761) 8,891 Total public works 1,469,492 2,416,130 (946,638) 1,408,136 Debt service: Seneral obligation bond principal General obligation bond interest 822,000 827,000 (5,000) 753,000 General obligation bond interest 877,076 875,549 1,527 888,387 ADEC Clean Water loan principal ADEC Clean Water loan interest - - - - 699	Materials and supplies		500	314	186	550
Total public works 1,469,492 2,416,130 (946,638) 1,408,136 Debt service: General obligation bond principal General obligation bond interest 822,000 827,000 (5,000) 753,000 General obligation bond interest 877,076 875,549 1,527 888,387 ADEC Clean Water loan principal ADEC Clean Water loan interest - - - 699	Capital outlay					547
Debt service: 822,000 827,000 (5,000) 753,000 General obligation bond interest 877,076 875,549 1,527 888,387 ADEC Clean Water loan principal - - - 24,746 ADEC Clean Water loan interest - - - 699	Total parks maintenance		8,218	11,979	(3,761)	8,891
General obligation bond principal 822,000 827,000 (5,000) 753,000 General obligation bond interest 877,076 875,549 1,527 888,387 ADEC Clean Water loan principal - - - 24,746 ADEC Clean Water loan interest - - - 699	Total public works		1,469,492	2,416,130	(946,638)	1,408,136
General obligation bond interest 877,076 875,549 1,527 888,387 ADEC Clean Water loan principal 24,746 ADEC Clean Water loan interest 699	Debt service:					
General obligation bond interest 877,076 875,549 1,527 888,387 ADEC Clean Water loan principal 24,746 ADEC Clean Water loan interest 699	General obligation bond principal		822,000	827,000	(5,000)	753,000
ADEC Clean Water loan interest	General obligation bond interest		877,076	875,549	1,527	888,387
	ADEC Clean Water loan principal		-	-	-	24,746
Total debt service 1,699,076 1,702,549 (3,473) 1,666,832	ADEC Clean Water loan interest					699
	Total debt service		1,699,076	1,702,549	(3,473)	1,666,832

General Fund

			2012		2011
	_			Variance with	
		<u>Budget</u>	<u>Actual</u>	Budget	<u>Actual</u>
Expenditures, continued:		_		_	
Contributions:					
Cordova City School District	\$	1,790,940	1,810,990	(20,050)	1,955,940
Cordova Community Medical Center		812,230	572,261	239,969	412,230
Family Resource Center		20,000	20,000	_	20,000
Prince William Sound Community College		10,000	10,000	_	10,000
Cordova Chamber of Commerce		75,000	75,000		75,000
Total contributions		2,708,170	2,488,251	219,919	2,473,170
Total expenditures		9,890,135	10,952,134	(1,061,999)	9,645,226
Excess of revenues over expenditures		289,946	397,876	107,930	1,594,325
Other financing sources (uses):					
Transfers in:					
School Capital Project Fund		-	-	-	200,000
General Reserve Special Revenue Fund		-	400,000	400,000	-
Transfers out:					
General Reserve Special Revenue Fund		(716,946)	(716,946)	-	(865,248)
Capital Project Funds:					
Street Improvements		-	-	-	(45,000)
Equipment replacement		(33,000)	(33,000)	-	-
General Capital Projects		-	(164,775)	(164,775)	(8,750)
Public Safety Building		-	-	-	(75,000)
Hospital Repair		-	-	_	(13,500)
Shipyard Building		-	-	-	(5,650)
Shipyard Fill		-	-	-	(5,000)
Sawmill Avenue Project					(5,000)
Net other financing sources (uses)		(749,946)	(514,721)	235,225	(823,148)
Net change in fund balance	\$	(460,000)	(116,845)	343,155	771,177
Beginning fund balance			5,541,871		4,770,694
Ending fund balance		\$	5,425,026		5,541,871

NONMAJOR GOVERNMENTAL FUNDS

The Special Revenue Fund is established to finance particular activities and is created from receipts of designated revenues.

E-911

This fund is established to account for restricted revenues and costs associated with Enhanced 911 surcharges.

The Capital Project Funds are established to account for the resources expended to acquire assets of a relatively permanent nature. Capital Project Funds provide a formal mechanism which enables administrators to ensure that revenues dedicated to a certain purpose are used only for that purpose and further enables them to report to creditors, and other grantors of capital project fund revenue, that their requirements regarding the use of the revenues were fully satisfied.

School Building

This fund accounts for the ILP School Building project.

School Capital Project

This fund is used to account for various construction, maintenance, and repair projects for the school.

Street Improvements

This fund accounts for various street repair and improvement projects.

Ambulance

This fund accounts for miscellaneous revenues that have been earmarked for additional ambulance equipment.

Equipment Replacement

This fund accounts for various equipment purchases.

General Capital Projects

This fund accounts for various community-wide capital projects.

Shipyard Fill

This fund accounts for the site development and groundwork associated with the future shipyard building.

Sawmill Avenue Project

This fund accounts for street repair and improvements specific to Sawmill Avenue.

Nonmajor Governmental Funds Combining Balance Sheet December 31, 2012

	R	Revenue Fund	Capital Project Funds								
<u>Assets</u>		<u>E-911</u>	School Building	School Capital <u>Project</u>	Street Improvements	Ambulance	Equipment Replacement	General Capital <u>Projects</u>	Shipyard <u>Fill</u>	Sawmill Ave. <u>Project</u>	<u>Totals</u>
Cash and investments	\$	62,912	-	111,763	128,451	63,028	32,904	-	-	-	399,058
Restricted cash and investments		-	9,669	-	-	-	-	-	-	-	9,669
Grants receivable		-	-	-	-	-	-	10,362	-	-	10,362
Other receivable	-	-				13,288		-			13,288
Total assets	\$	62,912	9,669	111,763	128,451	76,316	32,904	10,362			432,377
<u>Liabilities</u>											
Accounts payable		-	-	_	-	-	-	72,801	-	-	72,801
Due to other funds	_							13,883	1,832	1,930	17,645
Total liabilities		-						86,684	1,832	1,930	90,446
<u>Deferred Inflows</u>											
Deferred ambulance revenue	-					13,288					13,288
Fund Balances											
Restricted:											
Enhanced 911 services		62,912	-	-	-	-	-	-	-	-	62,912
School construction		-	9,669	111,763	-	-	-	-	-	-	121,432
Assigned:											
Capital projects		-	-	-	128,451	-	32,904	-	-	-	161,355
Public safety Unassigned (deficit)	_	- -	<u>-</u>			63,028	<u>-</u>	(76,322)	(1,832)	(1,930)	63,028 (80,084)
Total fund balances (deficit) _	62,912	9,669	111,763	128,451	63,028	32,904	(76,322)	(1,832)	(1,930)	328,643
Total liabilities, deferred in	flows	s									
and fund balances	\$	62,912	9,669	111,763	128,451	76,316	32,904	10,362	_		432,377

Nonmajor Governmental Funds Combining Statement of Revenues, Expenditures and Changes in Fund Balances (Deficit) Year Ended December 31, 2012

	R	evenue Fund				Capital Proje	ect Funds				
				School				General		Sawmill	
			School	Capital	Street		Equipment	Capital	Shipyard	Ave.	
		<u>E-911</u>	Building	Project	Improvements	<u>Ambulance</u>	Replacement	Projects	<u>Fill</u>	Project	<u>Totals</u>
Revenues:											
Federal government	\$	-	-	-	-	-	-	95,229	-	-	95,229
State of Alaska		-	-	-	-	=	-	59,067	-	-	59,067
Other revenues	_	17,238						16,500			33,738
Total revenues	_	17,238						170,796			188,034
Expenditures:											
General government		_	-	-	-	-	_	76,209	-	-	76,209
Public safety		9,034	-	-	-	-	-	38,508	-	-	47,542
Information and recreation		-	-	-	-	-	-	201,944	-	-	201,944
Public works		-	-	-	-	-	96	20,148	1,832	1,930	24,006
Education		-	-	390	_	-	-	22,500	-	-	22,890
Capital outlay	_		41,982	16,359	58,934			256,795			374,070
Total expenditures	_	9,034	41,982	16,749	58,934		96	616,104	1,832	1,930	746,661
Excess of revenues over											
(under) expenditures		8,204	(41,982)	(16,749)	(58,934)	-	(96)	(445,308)	(1,832)	(1,930)	(558,627)
Other financing sources - transfers in	_	-			111,619		33,000	598,833			743,452
Net change in fund balances (deficit)		8,204	(41,982)	(16,749)	52,685	-	32,904	153,525	(1,832)	(1,930)	184,825
Beginning fund balances (deficit)	_	54,708	51,651	128,512	75,766	63,028		(229,847)			143,818
Ending fund balances (deficit)	\$	62,912	9,669	111,763	128,451	63,028	32,904	(76,322)	(1,832)	(1,930)	328,643

General Capital Projects Fund Schedule of Expenditures by Project Year Ended December 31, 2012

Pool repairs and improvements	\$ 184,442
Homeland security projects	91,042
Mt. Eccles estate culvert	46,761
Student van	40,000
First Street rehabilitation	33,235
Uniforms and safety equipment	25,038
Ford truck	24,247
Code revisions	21,091
Jail and dispatch survellance	16,058
Morning music program	15,000
Dispatch radio consolettes	14,538
Land trade costs	14,402
Window replacement	13,000
Tot lot	11,855
Evidence locker system	11,058
GIS capital planning	9,028
Bidarki Center door replacement	7,409
Weight room expansion	7,243
Disaster supply trailer	6,649
Other miscellaneous projects	24,008
	\$ 616,104

ENTERPRISE FUNDS

Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprise – where the intent of the government's council is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or where the government's council has decided that periodic determination of net income is appropriate for accountability purposes.

MAJOR ENTERPRISE FUNDS

Port

This fund accounts for the operations of the port and boat harbor.

Water

This fund accounts for the operations of the water system.

Sewer

This fund accounts for the operations of the sewer system.

Refuse

This fund accounts for the operations of the baler, refuse collection services, and landfill.

NONMAJOR ENTERPRISE FUND

Odiak Park

This fund accounts for the operations of the Odiak Camper Park.

Port Enterprise Fund Statement of Net Position December 31, 2012

With Comparative Amounts for 2011

<u>Assets</u>	<u>2012</u>	<u>2011</u>
Current assets:		
Cash and investments	\$ -	710,610
Receivables:		
Accounts	261,843	222,470
Grants	766,519	-
Allowance for doubtful accounts	(84,279)	(73,765)
Prepaid insurance	13,189	32,018
Total current assets	957,272	891,333
Property, plant and equipment:		
Land	4,395,992	4,395,992
Construction in progress	1,864,071	10,355
Buildings	274,983	274,983
Machinery and equipment	2,789,954	2,794,960
Improvements	16,793,415	16,793,415
Total property, plant and equipment	26,118,415	24,269,705
Accumulated depreciation	(10,643,486)	(9,941,683)
Net property, plant and equipment	15,474,929	14,328,022
Total assets	\$ 16,432,201	15,219,355
Liabilities		
Current liabilities:		
Accounts payable	167,990	36,642
Accrued payroll and related liabilities	6,296	6,121
Accrued vacation and sick leave	62,982	39,659
Due to other funds	176,122	-
Unearned revenue	353,154	328,432
Total current liabilities	766,544	410,854
Net Position		
Net investment in capital assets	15,474,929	14,328,022
Unrestricted	190,728	480,479
Total net position	15,665,657	14,808,501
Total liabilities and net position	\$ 16,432,201	15,219,355

Port Enterprise Fund

Statement of Revenues, Expenses and Changes in Net Position Year Ended December 31, 2012

With Comparative Amounts for 2011

	<u>2012</u>	<u>2011</u>
Operating revenues:		
User charges:		
Slip fees	\$ 796,152	694,740
Wharfage and dockage	65,572	68,164
Total user charges	861,724	762,904
Rents, leases and storage fees	76,532	63,879
Travel lift fees	77,603	59,586
Penalties and interest	9,852	1,492
Other revenues	49,780	116,623
Total operating revenues	1,075,491	1,004,484
Operating expenses:		
Salaries and benefits	509,742	478,461
Materials and supplies	8,598	11,474
Purchased services	341,365	248,437
Vehicle expense	17,050	17,361
Insurance	70,208	58,653
Repairs and maintenance	17,062	30,494
Depreciation	706,809	732,625
Allocated administrative and billing expenses	130,258	122,590
Total operating expenses	1,801,092	1,700,095
Loss from operations	(725,601)	(695,611)
Nonoperating revenues:		
Investment income	1,802	132
State of Alaska PERS relief	38,317	30,954
Total nonoperating revenues	40,119	31,086
Loss before contributions and transfers	(685,482)	(664,525)
Capital contributions	1,572,636	3,093
Transfers out	(29,998)	(29,928)
Change in net position	857,156	(691,360)
Beginning net position	14,808,501	15,499,861
Ending net position	\$ 15,665,657	14,808,501

Port Enterprise Fund Statement of Cash Flows Year Ended December 31, 2012 With Comparative Amounts for 2011

	<u>2012</u>	<u>2011</u>
Cash flows from operating activities:		
Receipts from customers and users	\$ 1,071,354	984,617
Payments for interfund services used	(130,258)	(122,590)
Payments to suppliers	(304,106)	(360,446)
Payments to employees	(447,927)	(441,386)
Net cash flows from operating activities	189,063	60,195
Cash flows from noncapital financing activities -		
transfers out	(29,998)	(29,928)
Cash flows from capital and related financing activities:		
Additions to property, plant and equipment	(1,853,716)	(10,355)
Increase in due to other funds	176,122	-
Capital contributions received	806,117	3,093
Net cash flows from capital and related		
financing activities	(871,477)	(7,262)
Cash flows from investing activities - investment		
income received	1,802	132
Net increase (decrease) in cash and investments	(710,610)	23,137
Beginning cash and investments	710,610	687,473
Ending cash and investments	\$ 	710,610

CITY OF CORDOVA, ALASKA Port Enterprise Fund Statement of Cash Flows, continued

	2012	2011
Reconciliation of loss from operations to net cash flows from		
operating activities:		
Loss from operations	\$ (725,601)	(695,611)
Adjustments to reconcile loss from operations		
to net cash provided (used) by operating activities:		
Depreciation	706,809	732,625
Noncash expense - PERS relief	38,317	30,954
Increase in allowance for doubtful accounts	10,514	47,670
Noncash expense - accumulated depreciation adjustment	-	(402)
(Increase) decrease in assets:		
Accounts receivable	(39,373)	(78,229)
Prepaid insurance	18,829	1,061
Increase (decrease) in liabilities:		
Accounts payable	131,348	5,314
Accrued payroll and related liabilities	175	6,121
Accrued vacation and sick leave	23,323	-
Unearned revenue	24,722	10,692
Net cash flows from operating activities	\$ 189,063	60,195
Noncash capital and related financing activities -		
Equipment disposed of during the year	\$ 5,006	

Port Enterprise Fund Schedule of Port Capital Projects Year Ended December 31, 2012

Breakwater
Extension and
Boat Ramp
Improvements

Funding	sources:
---------	----------

Funding sources:	
State of Alaska	\$ 1,572,636
Port Enterprise Fund	281,080
Total funding sources	\$ 1,853,716
Expenditures - capital outlay	\$ 1,853,716

Water Enterprise Fund Statement of Net Position December 31, 2012

Assets	<u>2012</u>	<u>2011</u>
Current assets:		
Cash and investments	\$ -	103,214
Accounts receivable	28,479	59,229
Allowance for doubtful accounts	(13,135)	(13,135)
Grants receivable	121,468	-
Prepaid insurance	15,634	21,825
Total current assets	152,446	171,133
Property, plant and equipment:		
Land	881,531	881,531
Construction in progress	-	210,000
Buildings	33,591	33,591
Machinery and equipment	147,516	147,516
Improvements	14,373,714	13,984,830
Total property, plant and equipment	15,436,352	15,257,468
Accumulated depreciation	(7,316,503)	(6,939,374)
Net property, plant and equipment	8,119,849	8,318,094
Total assets	\$ 8,272,295	8,489,227
<u>Liabilities</u>		
Current liabilities:		
Accounts payable	35,033	116,175
Accrued payroll and related liabilities	2,833	6,250
Accrued vacation and sick leave	11,782	-
Due to other funds	166,317	-
Customer deposits	34,461	27,746
Accrued interest payable	7,595	8,544
Current portion of loan payable to ADEC	69,044	69,044
Total current liabilities	327,065	227,759
Loan payable to ADEC, net of current portion	483,312	552,356
Total liabilities	810,377	780,115
Net Position		
Net investment in capital assets	7,567,493	7,696,694
Unrestricted (deficit)	(105,575)	12,418
Total net position	7,461,918	7,709,112
Total liabilities and net position	\$ 8,272,295	8,489,227

Water Enterprise Fund Statement of Revenues, Expenses and Changes in Net Position Year Ended December 31, 2012

	<u>2012</u>	<u>2011</u>
Operating revenues - user charges	\$ 630,622	655,903
Operating expenses:		
Salaries and benefits	224,381	237,867
Materials and supplies	59,884	46,863
Purchased services	148,203	130,819
Vehicle expense	8,943	8,787
Insurance	21,691	28,701
Repairs and maintenance	61,009	215,689
Depreciation	377,130	378,450
Allocated administrative and billing expenses	99,899	90,675
Total operating expenses	1,001,140	1,137,851
Loss from operations	(370,518)	(481,948)
Nonoperating revenues (expenses):		
State of Alaska PERS relief	11,429	10,793
In-kind contributions to School and Medical Center	(9,638)	(10,515)
Interest expense	(8,371)	(17,510)
Net nonoperating revenues (expenses)	(6,580)	(17,232)
Loss before contributions and transfers	(377,098)	(499,180)
Capital contributions	121,468	127,520
Transfers in	9,600	9,600
Transfers out	(1,164)	(18,664)
Change in net position	(247,194)	(380,724)
Beginning net position	7,709,112	8,089,836
Ending net position	\$ 7,461,918	7,709,112

Water Enterprise Fund Statement of Cash Flows Year Ended December 31, 2012

	<u>2012</u>	<u>2011</u>
Cash flows from operating activities:		
Receipts from customers and users	\$ 658,449	677,277
Payments for interfund services used	(99,899)	(90,675)
Payments to suppliers	(374,681)	(365,735)
Payments to employees	(204,587)	(229,351)
Net cash flows from operating activities	(20,718)	(8,484)
Cash flows from noncapital financing activities:		
Transfers in	9,600	9,600
Transfers out	(1,164)	(18,664)
Net cash flows from noncapital financing activities	8,436	(9,064)
Cash flows from capital and related financing activities:		
Additions to property, plant and equipment	(178,884)	(223,613)
Capital contributions received	-	127,520
Increase in due to other funds	166,317	-
Principal and interest paid on ADEC loans	(78,365)	(79,402)
Net cash flows from capital and related		
financing activities	(90,932)	(175,495)
Net decrease in cash and investments	(103,214)	(193,043)
Beginning cash and investments	103,214	296,257
Ending cash and investments	\$ 	103,214
Reconciliation of loss from operations to net cash		
flows from operating activities:		
Loss from operations	\$ (370,518)	(481,948)
Adjustments to reconcile loss from operations		
to net cash used by operating activities:		
Depreciation		
Depreciation	377,130	378,450
Noncash expense - PERS relief	377,130 11,429	10,793
Noncash expense - PERS relief Increase in allowance for doubtful accounts In-kind contributions		10,793
Noncash expense - PERS relief Increase in allowance for doubtful accounts In-kind contributions (Increase) decrease in assets:	11,429 - (9,638)	10,793 9,827
Noncash expense - PERS relief Increase in allowance for doubtful accounts In-kind contributions (Increase) decrease in assets: Accounts receivable	11,429	10,793 9,827
Noncash expense - PERS relief Increase in allowance for doubtful accounts In-kind contributions (Increase) decrease in assets:	11,429 - (9,638)	10,793 9,827 (10,515)
Noncash expense - PERS relief Increase in allowance for doubtful accounts In-kind contributions (Increase) decrease in assets: Accounts receivable Prepaid insurance Increase (decrease) in liabilities:	11,429 (9,638) 30,750 6,191	10,793 9,827 (10,515) (5,684) (21,825)
Noncash expense - PERS relief Increase in allowance for doubtful accounts In-kind contributions (Increase) decrease in assets: Accounts receivable Prepaid insurance Increase (decrease) in liabilities: Accounts payable	11,429 - (9,638) 30,750	10,793 9,827 (10,515) (5,684)
Noncash expense - PERS relief Increase in allowance for doubtful accounts In-kind contributions (Increase) decrease in assets: Accounts receivable Prepaid insurance Increase (decrease) in liabilities: Accounts payable Accrued payroll and related liabilities	11,429 (9,638) 30,750 6,191	10,793 9,827 (10,515) (5,684) (21,825)
Noncash expense - PERS relief Increase in allowance for doubtful accounts In-kind contributions (Increase) decrease in assets: Accounts receivable Prepaid insurance Increase (decrease) in liabilities: Accounts payable Accrued payroll and related liabilities Accrued vacation and sick leave	11,429 (9,638) 30,750 6,191 (81,142)	10,793 9,827 (10,515) (5,684) (21,825) 86,949
Noncash expense - PERS relief Increase in allowance for doubtful accounts In-kind contributions (Increase) decrease in assets: Accounts receivable Prepaid insurance Increase (decrease) in liabilities: Accounts payable Accrued payroll and related liabilities	11,429 (9,638) 30,750 6,191 (81,142) (3,417)	10,793 9,827 (10,515) (5,684) (21,825) 86,949

Water Enterprise Fund Schedule of Water Capital Projects Year Ended December 31, 2012

			Other
		LT2	Repair
		Water	and
		Quality	Maintenance
		Project	Projects
Funding sources:			
State of Alaska	\$	121,468	-
Water Enterprise Fund	<u>-</u>		57,416
Total funding sources	\$ _	121,468	57,416
Expenditures - capital outlay	\$_	121,468	57,416

Sewer Enterprise Fund Statement of Net Position December 31, 2012

<u>Assets</u>	<u>2012</u>	<u>2011</u>
Current assets:		
Cash and investments \$	239,534	138,678
Accounts receivable	82,589	52,659
Allowance for doubtful accounts	(3,774)	(3,122)
Prepaid insurance	15,663	21,825
Deposits		6,500
Total current assets	334,012	216,540
Property, plant and equipment:		
Land	32,560	32,560
Construction in progress	15,400	15,400
Buildings	93,071	93,071
Machinery and equipment	715,912	698,718
Improvements	17,652,750	17,603,753
Total property, plant and equipment	18,509,693	18,443,502
Accumulated depreciation	(8,697,653)	(8,284,387)
Net property, plant and equipment	9,812,040	10,159,115
Total assets \$	10,146,052	10,375,655
<u>Liabilities</u>		
Current liabilities:		
Accounts payable	19,826	39,591
Accrued payroll and related liabilities	2,833	1,986
Accrued vacation and sick leave	11,782	6,590
Accrued interest payable	25,314	25,314
Total current liabilities	59,755	73,481
Loan payable to ADEC	1,079,130	939,130
Total liabilities	1,138,885	1,012,611
Net Position		
Net investment in capital assets	8,732,910	9,219,985
Unrestricted	274,257	143,059
Total net position	9,007,167	9,363,044
Total liabilities and net position \$	10,146,052	10,375,655

Sewer Enterprise Fund Statement of Revenues, Expenses and Changes in Net Position Year Ended December 31, 2012

	<u>2012</u>	<u>2011</u>
Operating revenues - user charges	\$ 636,828	540,912
Operating expenses:		
Salaries and benefits	219,381	240,507
Materials and supplies	39,361	28,801
Purchased services	160,217	168,041
Vehicle expense	20,702	11,696
Insurance	21,661	28,701
Repairs and maintenance	21,682	49,749
Depreciation	413,266	416,535
Allocated administrative and billing expenses	94,082	88,200
Total operating expenses	990,352	1,032,230
Loss from operations	(353,524)	(491,318)
Nonoperating revenues (expenses):		
State of Alaska PERS relief	11,495	10,793
In-kind contributions to School and Medical Center	(13,848)	(13,848)
Interest expense		(5,946)
Net nonoperating revenues (expenses)	(2,353)	(9,001)
Loss before transfers	(355,877)	(500,319)
Transfers out		(31,078)
Change in net position	(355,877)	(531,397)
Beginning net position	9,363,044	9,894,441
Ending net position	\$ 9,007,167	9,363,044

Sewer Enterprise Fund Statement of Cash Flows Year Ended December 31, 2012

	2012	2011
Cash flows from operating activities:		
Receipts from customers and users	\$ 600,202	504,648
Payments for interfund services used	(94,082)	(88,200)
Payments to suppliers	(277,226)	(276,819)
Payments to employees	(201,847)	(229,665)
Net cash flows from operating activities	27,047	(90,036)
Cash flows from noncapital financing activities - transfers out		(31,078)
Cash flows from capital and related financing activities:		
Additions to property, plant and equipment	(66,191)	(38,998)
Loan proceeds	140,000	2,534
Net cash flows from capital and related financing activities	73,809	(36,464)
Net increase (decrease) in cash and investments	100,856	(157,578)
Beginning cash and investments	138,678	296,256
Ending cash and investments	\$ 239,534	138,678
Reconciliation of loss from operations to net cash		
flows from operating activities:		
Loss from operations	\$ (353,524)	(491,318)
Adjustments to reconcile loss from operations		
to net cash provided (used) by operating activities:		
Depreciation	413,266	416,535
Noncash expense - PERS relief	11,495	10,793
Noncash expense - accumulated depreciation adjustment	-	(1,047)
Increase (decrease) in allowance for doubtful accounts	652	(186)
In-kind contributions	(13,848)	(13,848)
(Increase) decrease in assets:		
Accounts receivable	(29,930)	886
Prepaid insurance	6,162	(2,291)
Deposits	6,500	-
Increase (decrease) in liabilities:		
Accounts payable	(19,765)	13,507
Accrued payroll and related liabilities	847	(6,541)
Accrued vacation and sick leave	5,192	6,590
Customer deposits	-	(23,116)
Net cash flows from operating activities	\$ 27,047	(90,036)

Sewer Enterprise Fund Schedule of Sewer Capital Projects Year Ended December 31, 2012

	Sewer Upgrade <u>Projects</u>	Odiak Sewer Lift Pump Station
Funding source - Sewer Enterprise Fund	\$ 48,997	17,194
Expenditures - capital outlay	\$ 48,997	17,194

Refuse Enterprise Fund Statement of Net Position December 31, 2012 With Comparative Amounts for 2011

<u>Assets</u>		<u>2012</u>	<u>2011</u>
Current assets:			
	\$	395,992	637,793
Receivables:			
Accounts		65,168	54,462
Accrued interest		-	1,219
Allowance for doubtful accounts		(11,986)	(11,986)
Prepaid insurance	-	15,633	22,258
Total current assets	-	464,807	703,746
Restricted assets - landfill closure cash	-	585,579	535,450
Property, plant and equipment:			
Land and land improvements		256,250	256,250
Buildings		346,554	346,554
Machinery and equipment		2,954,269	2,954,269
Improvements		80,559	-
Landfill	_	462,756	462,756
Total property, plant and equipment		4,100,388	4,019,829
Accumulated depreciation	_	(2,476,173)	(2,350,843)
Net property, plant and equipment	-	1,624,215	1,668,986
Total assets	_	2,674,601	2,908,182
Deferred Outflows			
Deferred loss on bonds	-	6,065	6,931
Total assets and deferred outflows	\$ =	2,680,666	2,915,113
<u>Liabilities</u>			
Current liabilities:			
Accounts payable		26,674	27,900
Accrued payroll and related liabilities		7,090	5,263
Accrued vacation and sick leave		22,171	2,947
Accrued interest payable		3,013	3,363
Current portion of bonds payable		29,000	28,000
Total current liabilities	-	87,948	67,473
Bonds payable, net of current portion		212,000	241,000
Landfill closure costs	_	634,780	584,780
Total liabilities	-	934,728	893,253
Net Position			
Net investment in capital assets		1,389,280	1,406,917
Restricted for landfill closure		585,579	535,450
Unrestricted (deficit)		(228,921)	79,493
Total net position	-	1,745,938	2,021,860
Total liabilities and net position	\$ <u>_</u>	2,680,666	2,915,113

Refuse Enterprise Fund

Statement of Revenues, Expenses and Changes in Net Position Year Ended December 31, 2012 With Comparative Amounts for 2011

	<u>2012</u>	<u>2011</u>
Operating revenues - user charges	\$ 802,909	805,828
Operating expenses:		
Salaries and benefits	422,920	403,392
Materials and supplies	38,947	20,238
Purchased services	59,032	63,806
Vehicle expense	96,756	59,590
Insurance	22,625	29,134
Repairs and maintenance	93,169	33,660
Depreciation	125,330	120,280
Allocated administrative and billing expenses	127,845	120,735
Landfill closure and monitoring expense	50,000	50,000
Total operating expenses	1,036,624	900,835
Loss from operations	(233,715)	(95,007)
Nonoperating revenues (expenses):		
Investment income	-	670
State of Alaska PERS relief	19,541	19,783
In-kind contributions to School and Medical Center	(45,454)	(45,454)
Interest expense	(13,966)	(15,046)
Net nonoperating revenues (expenses)	(39,879)	(40,047)
Loss before transfers	(273,594)	(135,054)
Transfers out	(2,328)	(19,828)
Change in net position	(275,922)	(154,882)
Beginning net position	2,021,860	2,176,742
Ending net position	\$ 1,745,938	2,021,860

Refuse Enterprise Fund Statement of Cash Flows Year Ended December 31, 2012 With Comparative Amounts for 2011

		<u>2012</u>	<u>2011</u>
Cash flows from operating activities:	Ф	746 740	756 610
Receipts from customers and users	\$	746,749	756,612
Payment for interfund services used		(127,845)	(120,735)
Payments to suppliers		(305,130)	(191,989)
Payments to employees		(382,328)	(390,704)
Net cash flows from operating activities		(68,554)	53,184
Cash flows from noncapital financing activities - transfers out		(2,328)	(19,828)
Cash flows from capital and related financing activities:			
Additions to property, plant, and equipment		(80,559)	(40)
Principal and interest paid on general obligation bonds		(41,450)	(41,422)
Net cash flows from capital and related financing activities		(122,009)	(41,462)
Cash flows from investing activities - investment income received		1,219	670
Net decrease in cash and investments		(191,672)	(7,436)
Beginning cash and investments		1,173,243	1,180,679
Ending cash and investments	\$	981,571	1,173,243
Reconciliation of cash and investments to statement of net position:			
Cash and investments		395,992	637,793
Restricted cash		585,579	535,450
Total cash and investments	\$	981,571	1,173,243
Reconciliation of loss from operations to net cash flows			
from operating activities:			
Loss from operations		(233,715)	(95,007)
Adjustments to reconcile loss from operations			
to net cash provided (used) by operating activities:			
Depreciation		125,330	120,280
Noncash expense - PERS relief		19,541	19,783
Decrease in allowance for doubtful accounts		-	(37)
In-kind contibutions to School and Medical Center		(45,454)	(45,454)
(Increase) decrease in assets:			
Accounts receivable		(10,706)	(3,725)
Prepaid insurance		6,625	(2,724)
Increase (decrease) in liabilities:			
Accounts payable		(1,226)	17,163
Accrued payroll and related liabilities		1,827	801
Accrued vacation and sick leave		19,224	(7,896)
Landfill closure costs payable		50,000	50,000
Net cash flows from operating activities	\$	(68,554)	53,184

Odiak Park Enterprise Fund Statement of Net Position December 31, 2012

With Comparative Amounts for 2011

	<u>2012</u>	<u>2011</u>
<u>Assets</u>		
Current assets:		
Cash and investments \$	48,349	24,304
Prepaid insurance	2,800	2,873
Total current assets	51,149	27,177
Property, plant and equipment:		
Buildings	79,362	79,362
Improvements	10,718	10,718
Total property, plant and equipment	90,080	90,080
Accumulated depreciation	(49,148)	(47,111)
Net property, plant and equipment	40,932	42,969
Total assets \$	92,081	70,146
<u>Liabilities</u>		
Current liabilities:		
Accounts payable	174	1,147
Accrued payroll and related liabilities		226
Total current liabilities	174	1,373
Net Position		
Net investment in capital assets	40,932	42,969
Unrestricted	50,975	25,804
Total net position	91,907	68,773
Total liabilities and net position \$	92,081	70,146

Odiak Park Enterprise Fund

Statement of Revenues, Expenses and Changes in Net Position Year Ended December 31, 2012 With Comparative Amounts for 2011

	<u>2012</u>	<u>2011</u>
Operating revenues - park fees	\$ 62,709	56,121
Operating expenses:		
Salaries and benefits	6,105	15,425
Materials and supplies	171	447
Purchased services	23,741	19,873
Insurance	2,673	4,589
Repairs and maintenance	1,279	2,498
Depreciation	2,037	2,037
Total operating expenses	36,006	44,869
Income from operations	26,703	11,252
Nonoperating revenues -		
State of Alaska PERS relief	431	843
Income before transfers	27,134	12,095
Transfers out	(4,000)	(4,000)
Change in net position	23,134	8,095
Beginning net position	68,773	60,678
Ending net position	\$ 91,907	68,773

Odiak Park Enterprise Fund Statement of Cash Flows Year Ended December 31, 2012 With Comparative Amounts for 2011

	<u>2012</u>	<u>2011</u>
Cash flows from operating activities:		
Receipts from customers and users	\$ 62,709	56,121
Payments to suppliers	(28,764)	(27,194)
Payments to employees	(5,900)	(14,356)
Net cash flows from operating activities	28,045	14,571
Cash flows from noncapital financing activities -		
transfers out	(4,000)	(4,000)
Net increase in cash and investments	24,045	10,571
Beginning cash and investments	24,304	13,733
Ending cash and investments	\$ 48,349	24,304
Reconciliation of income from operations to net		
cash flows from operating activities:		
Income from operations	26,703	11,252
Adjustments to reconcile income from operations		
to net cash provided by operating activities		
Depreciation	2,037	2,037
Noncash expense - PERS relief	431	843
(Increase) decrease in assets - prepaid insurance	73	(891)
Increase (decrease) in liabilities:		
Accounts payable	(973)	1,104
Accrued payroll and related liabilities	(226)	226
Net cash flows from operating activities	\$ 28,045	14,571

Schedule of Expenditures of Federal Awards Year Ended December 31, 2012

Name of Award	Grant <u>Number</u>	Catalog of Federal Domestic Assistance <u>Number</u>	Total Grant <u>Award</u>	January 1, 2012 Receivable (Deferred)	Federal Share of Expend- itures	Federal <u>Receipts</u>	December 31, 2012 Receivable (Deferred)
Department of Agriculture							
Passed through State Department of Commerce,							
Community and Economic Development -							
National Forest Receipts	891363	10.665 \$	1,119,124		1,119,124	1,119,124	
Department of Interior							
Passed through State Department of Natural Resource	es						
Pioneers of Alaska: Igloo #19	12569	15.904	5,255		3,148	787	2,361
Passed through State Department of Commerce,							
Community and Economic Development -							
Payment in Lieu of Taxes	801417	15.226	408,841		408,841	408,841	
Total Department of Interior					411,989	409,628	2,361
Denali Commission							
Cordova Dust Control	01385-00	90.100	137,400	137,400			137,400
Environmental Protection Agency							
Wastewater Treatment Plant Facility Plan Loan	261071	66.458	1,100,000		112,256	112,256	
Alaska Energy Authority							
Alaska Small City EECBG - ARRA	7510010	81.128	97,300	28,661		28,661	
Department of Homeland Security							
Passed through State Department of Miltary and Vete	ran Affairs:						
State Homeland Security Program - Equipment	2009-SS-T9-0007	97.067	110,160	_	74,524	74,524	-
State Homeland Security Program - Equipment	10 SHSP GR34067	97.067	57,973	12,706	9,557	22,263	
Total CFDA #97.067				12,706	84,081	96,787	
Emergency Management Planning Grant	EMW-2011-EP-00002	97.042	16,000	16,000	_	16,000	-
Emergency Management Planning Grant	EMW-2012-EP-00028-S01	97.042	16,000		8,000		8,000
Total CFDA #97.042				16,000	8,000	16,000	8,000
Total Department of Homeland Security				28,706	92,081	112,787	8,000
Total Federal Awards			\$	194,767	1,735,450	1,782,456	147,761

Schedule of State Financial Assistance Year Ended December 31, 2012

			Total Grant	January 1, 2012 Receivable	State Share of	State	December 31, 2012 Receivable
Name of Award	Grant Number	:	<u>Award</u>	(Deferred)	Expenditures	Receipts	(Deferred)
Department of Commerce, Community and							
Economic Development							
*Cordova Center Construction and Equipment	11-EV-001	\$ 7	7,000,000	1,081,691	2,637,540	3,569,348	149,883
*Revenue Sharing	2012		294,223	-	294,223	294,223	-
Shared Fisheries Business Tax	2012		65,315	-	65,315	65,315	-
Window Replacement Grant	13-DM-044		13,000	-	13,000	13,000	-
Student Van Grant	13-DM-183		40,000	-	40,000	40,000	-
Morning Music Program	12-DM-048		15,000	-	15,000	15,000	-
Bike Rack Construction	13-DM-004		4,000	-	4,000	4,000	-
*Breakwater Extension and Boat Ramp	12-DC-339	1	,400,000	-	1,400,000	805,481	594,519
*North Fill Boat Ramp Improvements	12-DC-340		350,000	-	172,636	636	172,000
*Hospital Roof Emergency Repairs & Replacement	12-DC-801	2	2,000,000		1,191,287	900,107	291,180
Total Department of Commerce, Community	y, and Economic D	evelopm	ent	1,081,691	5,833,001	5,707,110	1,207,582
Department of Environmental Conservation							
*LT2 Compliance UV Treatment Facility	26169	3	3,775,000		121,468	121,468	
Department of Administration							
*PERS Relief Funding	N/A		332,763		332,763	332,763	
Department of Revenue							
Liquor Licenses	N/A		11,650	-	11,650	11,650	-
*Raw Fish Tax	N/A	1	,371,290	_	1,371,290	1,371,290	_
*Electric and Telephone Cooperative	N/A		134,091	-	134,091	134,091	-
Total Department of Revenue					1,517,031	1,517,031	
Department of Education and Early Development							
Public Library Assistance	PLA-12-725-15		6,500	_	6,500	6,500	_
*Debt Reimbursement	2012		959,698	_	959,698	959,698	-
Total Department of Education and Early Development			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		966,198	966,198	
Department of Military and Veteran Affairs							
*Prince William Sound Winter Storm	AK 12-238		355,465	_	355,465	-	355,465
							<u> </u>
Total State Financial Assistance				\$ 1,081,691	9,125,926	8,644,570	1,563,047

^{*} Major program

Notes to Schedules of Expenditures of Federal Awards and State Financial Assistance

Year Ended December 31, 2012

(1) **Basis of Presentation**

The accompanying Schedules of Expenditures of Federal Awards and State Financial Assistance include the grant activity of City of Cordova and are presented on the modified accrual basis of accounting. The information in the schedules is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations* and the *State of Alaska Audit Guide and Compliance Supplement for State Single Audits*.

(2) **2012 Winter Snowstorm – State Emergency Funding**

In January 2012, the City experienced a snowstorm that generated an unusually heavy snowload. The heavy snow caused significant unplanned snow removal costs to the City along with structural damage of certain City facilities. The State of Alaska issued an emergency declaration and has awarded preliminary grant estimates for the event. The amounts reported on the Schedule of State Financial Assistance as Department of Military and Veteran's Affairs (DMVA) Prince William Sound Winter Storm reflect those preliminary estimates by the granting agency. Actual award amounts may differ, pending final resolution of insurance claims and detailed review by DMVA. Any difference in the actual award amount, and the amounts reported for 2012 will be adjusted in the year the contracts fully settle. Actual costs incurred far exceed the amounts reported on the State Schedule.

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SINGLE AUDIT SECTION



Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards

Honorable Mayor and City Council City of Cordova, Alaska

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of City of Cordova, as of and for the year ended December 31, 2012, and the related notes to the financial statements, which collectively comprise City of Cordova's basic financial statements, and have issued our report thereon dated June 28, 2013. Our report includes a reference to other auditors who audited the financial statements of Cordova Community Medical Center, as described in our report on City of Cordova's financial statements. This report does not include the results of the other auditors' testing of internal control over financial reporting or compliance on other matters that are reported on separately by those auditors.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered City of Cordova's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of City of Cordova's internal control. Accordingly, we do not express an opinion on the effectiveness of City of Cordova's internal control.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies any exist that were not identified. However, as described in the accompanying schedule of findings and questioned costs, we identified certain deficiencies in internal control that we consider to be material weaknesses.

Honorable Mayor and City Council City of Cordova, Alaska

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. We consider the deficiencies described in the accompanying schedule of findings and questioned costs as items 12-01 and 12-02 to be material weaknesses.

A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether City of Cordova's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and which are described in the accompanying schedule of findings and questioned costs as items 12-01 and 12-02.

City of Cordova's Response to Findings

City of Cordova's response to the findings identified in our audit is described in the accompanying corrective action plan. City of Cordova's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the City of Cordova's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the City of Cordova's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Mikunda, Cottrell & Co.

Anchorage, Alaska June 28, 2013



<u>Independent Auditor's Report on Compliance for Each Major Federal Program and Report on Internal Control Over Compliance as Required by OMB Circular A-133</u>

Honorable Mayor and City Council City of Cordova, Alaska

Report on Compliance for Each Major Federal Program

We have audited City of Cordova's compliance with the types of compliance requirements described in the *OMB Circular A-133 Compliance Supplement* that could have a direct and material effect on each of City of Cordova's major federal programs for the year ended December 31, 2012. City of Cordova's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of City of Cordova's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and *OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about City of Cordova's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of City of Cordova's compliance.

Honorable Mayor and City Council City of Cordova, Alaska

Opinion on Each Major Federal Program

In our opinion, City of Cordova complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2012.

Report on Internal Control Over Compliance

Management of City of Cordova is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered City of Cordova's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of City of Cordova's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133. Accordingly, this report is not suitable for any other purpose.

Mikunda, Cottrell & Co.

Anchorage, Alaska June 28, 2013



Independent Auditor's Report on Compliance for Each Major State Program and Report on Internal Control Over Compliance as Required by the State of Alaska Audit Guide and Compliance Supplement for State Single Audits

Honorable Mayor and City Council City of Cordova, Alaska

Report on Compliance for Each Major State Program

We have audited City of Cordova's compliance with the types of compliance requirements described in the *State of Alaska Audit Guide and Compliance Supplement for State Single Audits* that could have a direct and material effect on each of City of Cordova's major state programs for the year ended December 31, 2012. City of Cordova's major state programs are identified in the accompanying schedule of state financial assistance.

Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its state programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of City of Cordova's major state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and the State of Alaska Audit Guide and Compliance Supplement for State Single Audits. Those standards and the State of Alaska Audit Guide and Compliance Supplement for State Single Audits require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major state program occurred. An audit includes examining, on a test basis, evidence about City of Cordova's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major state program. However, our audit does not provide a legal determination of City of Cordova's compliance.

Honorable Mayor and City Council City of Cordova, Alaska

Opinion on Each Major State Program

In our opinion, City of Cordova complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major state programs for the year ended December 31, 2012.

Other Matters

The results of our auditing procedures disclosed an instance of noncompliance, which is required to be reported in accordance with the *State of Alaska Audit Guide and Compliance Supplement for State Single Audits* and which is described in the accompanying schedule of findings and questioned costs as item 12-03. Our opinion on each major state program is not modified with respect to this matter.

City of Cordova's response to the noncompliance finding identified in our audit is described in the accompanying corrective action plan. City of Cordova's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

Report on Internal Control Over Compliance

Management of City of Cordova is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered City of Cordova's internal control over compliance with the types of requirements that could have a direct and material effect on each major state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major state program and to test and report on internal control over compliance in accordance with the *State of Alaska Audit Guide and Compliance Supplement for State Single Audits*, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of City of Cordova's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance requirement of a state program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Honorable Mayor and City Council City of Cordova, Alaska

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, we identified a certain deficiency in internal control over compliance, as described in the accompanying schedule of findings and questioned costs as item 12-03, that we consider to be a significant deficiency.

City of Cordova's response to the internal control over compliance finding identified in our audit is described in the accompanying corrective action plan. City of Cordova's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the response.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the *State of Alaska Audit Guide and Compliance Supplement for State Single Audits*. Accordingly, this report is not suitable for any other purpose.

Mikunda, Cottrell & Co.

Anchorage, Alaska June 28, 2013

Schedule of Findings and Questioned Costs

Year Ended December 31, 2012

I.	Summary of Auditor's Results		
	Financial Statements		
	Type of auditor's report issued		Unqualified
	Internal control over financial		
	 Material weakness(es) iden 	ntified?	_X yes no
	• Significant deficiency(ies)	$\underline{\hspace{1cm}}$ yes $\underline{\hspace{1cm}}$ none reported	
	 Noncompliance material to 	•	
	statements noted?		yes <u>X</u> no
	Federal Financial Assistance		
	Internal control over major pro	grams:	
	 Material weakness(es) iden 	tified?	yes <u>X</u> no
	• Significant deficiency(ies)	yes <u>X</u> none reported	
	Type of auditor's report issued	on compliance	
	for major programs?	Unqualified	
	J 1 1 8	1	
	Any audit findings disclosed the		
	be reported in accordance w	ith section 510(a) of	
	Circular A-133?		yes <u>X</u> no
	Identification of major programs:		
	Agency	CFDA Number	Name of Federal Program or Cluster
	Department of Agriculture	10.665	Schools and Roads – Grants to States
	Department of Interior	15.226	Payments in Lieu of Taxes
	-		rayments in Blea or raises
	Dollar threshold used to disting		
	Type A and Type B program	ns:	\$300,000
	Auditee qualified as low-risk a	uditee?	yes <u>X</u> no
	State Financial Assistance		
	Internal control over major pro		
	 Material weakness(es) identified? Significant deficiency(ies) identified? 		yes <u>X</u> no
			X yes none reported
	Type of auditor's report issued on compliance		
	for major programs?	1	Unqualified
	<i>y</i> 1 <i>C</i>		•
	Dollar threshold used to disting	guish a state	4400.000
	major program?		\$100,000

Schedule of Findings and Questioned Costs, continued

II. Financial Statement Findings Section

Finding 12-01: Year End Financial Reporting – Material Weakness

Criteria: Internal controls should be established to ensure proper and accurate

financial reporting in accordance with generally accepted accounting

principles (GAAP).

Condition: Certain general ledger accounts were not fully reconciled at year end. Journal

entries and supporting documentation were not always reviewed.

Context: During the final audit work, auditor noted that certain accounts, such as

accounts payable, accounts receivable, deferred revenue, and depreciation

required significant adjustment to conform to GAAP.

Effect: Several material adjustments were required to complete the year end

financial statements in accordance with GAAP.

Cause: At year end certain accounts were not fully closed prior to the audit.

Recommendation: In order to make the year end financial statements as accurate as possible, the

City should fully reconcile and adjust the general ledger accounts. This function should be performed timely at year end to allow for financial

statement preparation.

Views of Responsible

Officials: See Corrective Action Plan.

Finding 12-02: Central Treasury and Accounts Receivable Classification – Material

Weakness

Criteria: Internal controls should be established to ensure proper and accurate

financial reporting in accordance with generally accepted accounting

principles (GAAP).

Condition: Clearing accounts are used as temporary accounts that do not maintain

balances during the year. Seven cash clearing accounts had balances at the

end of the year.

Context: During final audit work, auditor noted that seven cash clearing accounts had

balances at year end, totaling a net credit balance of \$54,113.

Effect: Clearing accounts were unable to be reconciled at the end of the year, likely

resulting in an overstatement of accounts receivable.

Cause: Clearing accounts were not properly maintained during the year.

Schedule of Findings and Questioned Costs, continued

Financial Statement Findings Section, continued

Finding 12-02: Central Treasury and Accounts Receivable Classification – Material

Weakness, continued

Recommendation: Postings to clearing accounts should be on a temporary basis for the purpose

of summarizing similar transactions. At a minimum, uncleared postings or residual balances in the clearing accounts should be investigated and

corrected monthly.

Views of Responsible

Officials: See Corrective Action Plan.

III.Federal Award Findings and Questioned Costs

None noted.

IV. State Award Findings and Questioned Costs

Finding 12-03: Costs incurred prior the grant start date – Significant Deficiency in

Internal Control Over Compliance

Agency: Department of Commerce, Community, and Economic Development

Program: Student Van Award No.: 13-DM-183

Criteria: According to the State of Alaska Designated Legislative Grant Agreement,

the grant cannot be used to pay for any costs incurred prior to July 1, 2012.

Condition: The grant was for the purchase of a new school van. However, the van was

purchased prior to July 1, 2012, the effective date of the grant.

Questioned Costs: \$40,000

Context: The purchase of \$40,000 of the school van was prior to July 1, 2012.

Effect: The City is not in compliance of purchasing the school van within the time

restriction.

Cause: The City did not review the timing requirement of the grant.

Recommendation: The City should understand the condition of the grant to be in compliance.

Views of Responsible

Officials: See Corrective Action Plan.

Summary Schedule of Prior Audit Findings

Year Ended December 31, 2012

Finding 11-01: Year End Financial Reporting – Material Weakness

Condition: Certain general ledger accounts were not fully reconciled at year end.

Status: This issue was not resolved in FY12. See finding 12-01.

Finding 11-02: Lack of Supporting Documentation for Cash Disbursement

Transactions – Material Weakness

Condition: Certain accounts payable/other cash disbursement transactions are processed

further and entered in the accounting system without proper supporting

documentation.

Status: This issue was resolved in FY12.

Finding 11-03: Review and Approval of Employees' Timesheets – Significant Deficiency

Condition: Employees' timesheets are not properly reviewed and approved.

Status: This issue was resolved in FY12.

Corrective Action Plan

Year Ended December 31, 2012

Department/ Finding	Contact Person/	
Number	Phone Number	Corrective Action Planned
Financiai Stai	tement Findings	
12-01	Finance Director/ Jon K. Stavig/	Year End Financial Reporting – Material Weakness
	(907) 424-6200	Year end came at a time when there was turnover within the Finance Dept. and City Manager position. This created some difficulties with proper training and the adequate close out of some of the accounts. Journal entries are now properly reviewed with supporting documentation. Additional training is ongoing to address the reconciliation process with the general ledger on accounts.
Completion Da	ate: In progress.	
12-02	Finance Director/ Jon K. Stavig/ (907) 424-6200	Central Treasury and Accounts Receivable Classification – Material Weakness
		Research was done to determine the root cause of residual balances in the clearing accounts. Processes have been implemented to reconcile these accounts more frequently and deal with discrepancies timely.

Completion Date: Complete.

State Award Findings and Questioned Costs

12-03	Jon K. Stavig/ (907) 424-6200	Significant Deficiency in Internal Control
		We have reviewed with staff working with grants and with our subsidiary units on grant effective dates and eligibility requirements to be in compliance for reimbursement.

Completion Date: Complete.