Mayor Clay Koplin Council Members Tom Bailer Kenneth Jones Jeff Guard Melina Meyer Anne Schaefer David Allison David Glasen City Manager Alan Lanning City Clerk Susan Bourgeois Deputy Clerk Tina Hammer Student Council Summer vacation	Special Joint City Council Meeting w/CCMC Authority Board June 12, 2019 @ 3:00 pm Cordova Center Community Rooms AgendaA. Call to orderB. Roll callMayor Clay Koplin, Council members Tom Bailer, Ken Jones, Jeff Guard, Melina Meyer, Anne Schaefer, David Allison and David Glasen CCMCA: Chair Greg Meyer, Board members Kristin Carpenter, Linnea Ronnegard and Gary GrahamC. Approval of agenda
	D. Disclosures of conflicts of interest
Chair Greg Meyer Board Members Kristin Carpenter Linnea Ronnegard Gary Graham vacant CCMCA CEO Scot Mitchell	<ul> <li>E. Communications by and petitions from visitors</li> <li>1. Audience Comments regarding agenda items</li> <li>F. New Business</li> <li>2. CCMC Authority financial situation, strategies to achieve solvency and reduce City burden <ul> <li>a. current financial status</li></ul></li></ul>

**Executive Sessions: Subjects which may be discussed are:** (1) Matters the immediate knowledge of which would clearly have an adverse effect upon the finances of the government; (2) Subjects that tend to prejudice the reputation and character of any person; provided that the person may request a public discussion; (3) Matters which by law, municipal charter or code are required to be confidential; (4) Matters involving consideration of governmental records that by law are not subject to public disclosure.

If you have a disability that makes it difficult to attend city-sponsored functions, you may contact 424-6200 for assistance. Full City Council agendas and packets available online at <u>www.cityofcordova.net</u> FINANCIAL REPORT TO THE BOARD As of April 30, 2019 Randall Draney, CFO

## Financial Statements

e.

The income statement will be presented. Balance sheet will be added for May.

Balance sheet reconciliation project (preparing for audit)

		% Change from
Assets	% Complete	Prior Month
Cash	100%	up 40%
Accounts receivable	100%	up 90%
Other receivable	100%	
Prepaid insurance	100%	
Prepaid other	100%	
Inventory	100%	
Property, plant & equipment	100%	
Construction in process	100%	
Goodwill - pharmacy	100%	
PERS deferred outflow	90%	need state report
Liabilities		
Accounts payable	100%	
Payroll and related	100%	up 50%
Third party settlement	0%	auditors will adjust
Interest & other payables	100%	up 50%
Short-term debt - City	100%	
Other current liabilities	100%	
Net pension liability	90%	need state report
Pension deferred inflow	90%	need state report

## Components of a successful revenue cycle system

		Perform %	
	nputer system (financial portion)		
System re	ports all charges	80%	no change
Resolution	n of numerous issues - working with Evident	50%	no change
(On-site a	ssistance scheduled)		
2 Staff understan	ds how to use system		
Unit clerk	training on patient registration	85%	no change
Patient reg	jistration functioning	85%	no change
	who touches system	75%	no change
3 Processes in pla	ace that affect revenue cycle		
Provider e	nrollment with insurance companies	80%	up 5%
	' will assist)		
Processes	between BH, Medical Records, Business office	80%	no change
	(Business office manager started - Mariesa)		
Quality ov	ersight (continuous process improvement)	60%	no change
(new Pro	cess Improvement Committee)		
(Holly to	be a process checkpoint for processed claims)		
Chart revie	ew for quality and to catch all charges	80%	no change
(Kelly/Viv	rian-supplies,pharmacy,procedures)		
(Holly-ov	erall review)		
4 Effective billing	and collection function		
AVEC (out	sourced billing company) performance	70%	no change
TruBridge	being implemented to finish 7.15.19	20%	no onange
5 Effective collect	ions on old receivables		
	or a local person to work receivables and other)	10%	

April, 2019

CORDOVA COMMUNITY MEDICAL CENTER OPERATING/INCOME STATEMENT FOR THE 4 MONTHS ENDING 04/30/19

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ACTUAL	BUDGET	VARIANCE			EAR TO DA	
NOTONE	BODGET	VARIANCE		ACTUAL	BUDGE:	VARIA
			REVENUE			
38,910	102,223	(63,312)	ACUTE	247,620	459,519	(211,898)
67,017	279,131	(212,113)	SWING BED	422,999	1,116,771	(693,771)
384,362	390,246	(5,884)	LONG TERM CARE		1,560,985	(38,462)
55,898	92,060	(36,162)	CLINIC	193,914	364,661	(170,746)
355,013	257,572	97,440	OUTPATIENTS	1,146,791	909,973	236,818
12,076	31,351	(19,274)		66,017	114,954	(48,936)
70,165	19,404	50,761	RETAIL PHARMACY	338,665	49,156	289,509
983,444	1,171,989	(188,544)	PATIENT SERVICES TOTAL	3,938,534	4,576,022	(637,487)
			DEDUCTIONS			
7,619	2,246	(5,373)	CHARITY	10,963	8,985	(1,978)
146,277	359,992		CONTRACTUAL ADJUSTM		1,419,476	598,161
29,399	28,048	(1,350)		300,163	110,913	(189,250)
183,297	390,287	206,990	DEDUCTIONS TOTAL	1,132,442	1,539,375	406,932
			COST RECOVERIES			
1,325	24,657	(23,332)	GRANTS	104,975	98,630	6,344
2,776	85,799	(83,022)	IN-KIND CONTRIBUTIO	73,734		
4,319	63,111	(58,792)	OTHER REVENUE	32,125	252,445	(220, 320)
0 401						
8,421	173,567	(165,146)	COST RECOVERIES TOTAL	210,834	694,271	(483,437)
808,568	955,269	(146,701)	TOTAL REVENUES	3,016,926	3,730,919	(713,992)
			EXPENSES			
333,517	349,420	15,903	WAGES	1,231,481	1,397,226	165,745
183,972	220,395	36,422	TAXES & BENEFITS	517,017	882,115	365,097
311,877	126,643	(185,233)	PROFESSIONAL SERVIC	1,010,943	508,575	(502,368)
952	4,109	3,156	MINOR EQUIPMENT	15,180	16,438	1,258
73,885	48,977	(24,908)	SUPPLIES	340,289	194,259	
13,478	8,219	(5,259)	REPAIRS & MAINTENAN	37,144		
6,371	10,684	4,313	RENTS & LEASES	37,279	42,739	(4,267)
37,857	106,849	68,992	UTILITIES	202,126		5,460
10,434	5,342	(5,092)	TRAVEL & TRAINING	39,925	427,397 21,369	225,270
	16,667	3,945	INSURANCES			(18,556)
4,165	4,109	(56)	RECRUIT & RELOCATE	49,394	66,668	17,273
52,910	49,584	(3, 326)		6,125	16,438	10,313
53,484	12,400	(41,084)	DEPRECIATION OTHER EXPENSES	200,694	198,336	(2,358)
			ATTEL FYLENGES	148,530	49,600	(98,930)
095,630	963,403	(132,226)	TOTAL EXPENSES	3,836,133	3,854,040	17,907
287,062)	(8,133)	(278,928)	OPERATING INCOME	(210, 206)	(102 101)	
				(819,206)	(123,121)	(696,085)
67	0	67	RESTRICTED CONTRIBU	67	0	67
286,995)	(8,133)	(278,861)	NET INCOME	(819,139)	(123,121)	(696,018)

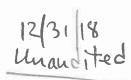
CORDOVA COMMUNITY MEDICAL CENTER OPERATING/INCOME STATEMENT FOR THE 12 MONTHS ENDING 12/31/18

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ACTUAL         BUDGET         VARIANCE         BOTTORIL         BUDGET         VARIANCE           631, 183         C         631, 183         C         631, 183         O         631, 163         O         631, 261<		МОМТН			У Е А	ת גם מידים	r
631,183         0         631,183         0         631,183         0         631,183         0         631,183         0         631,183         0         631,183         0         631,183         0         631,183         0         631,183         0         631,183         0         2,018,024         0         2,018,024         0         2,018,024         0         2,018,024         0         2,018,024         0         2,018,024         0         2,018,024         0         2,018,024         0         2,018,024         0         2,018,024         0         2,018,024         0         2,018,024         0         2,018,024         0         2,018,024         0         2,018,024         0         2,018,024         0         2,018,024         0         2,018,024         0         1,011,147         0         1,14,147         0         3,14,33         0         12,451,339         0         12,451,339         0         12,451,339         0         12,451,339         0         12,451,133         0         12,451,133         0         12,451,133         0         12,451,143         0         12,451,143         0         12,451,143         0         12,451,143         0         12,451,143         0         12,451,143 </th <th></th> <th></th> <th></th> <th></th> <th></th> <th></th> <th>VARIANCE</th>							VARIANCE
641,183         0         631,183         0         631,183         0         631,183         0         631,183         0         631,183         0         631,183         0         631,183         0         631,183         0         631,183         0         631,183         0         631,183         0         631,183         0         631,183         0         631,183         0         2,016,024         0         2,016,024         0         2,016,024         0         2,016,024         0         2,016,024         0         2,016,024         0         2,016,024         0         2,016,024         0         2,016,024         0         2,016,024         0         2,016,024         0         2,016,024         0         2,016,024         0         2,016,024         0         2,016,024         0         2,016,024         0         2,016,024         0         1,016,117         0         114,147         0         114,017         0         (116,117)         0         (116,117)         0         (116,117)         0         (116,117)         0         (116,117)         0         (116,217)         0         (116,217)         0         (116,217)         0         (127,233)         0         (127,232,233)         0<							
2,078,024 0,200 0,2015,0215,0215,0215,0215,0215,0215,021							
4, 665, 999       0       4, 665, 999       LONG TERM CARE       4, 665, 999       0       4, 665, 999         215, 224       0       913, 214       913, 214       913, 214       913, 214       913, 9						0	631,183
918,224         0         918,214         CLINIC         916,214         0         916,214           2,866,634         0         3,24,477         906,865         0         936,855         0         936,855         0         936,855         0         936,855         0         926,965         0         12,451,389         0         12,451,389         0         12,451,389         0         12,451,389         0         12,451,389         0         12,451,389         0         12,451,389         0         12,451,389         0         12,451,389         0         12,451,389         0         12,451,253         0         12,252,2233         0         1722,233         0         122,22,333						0	2,078,024
2,285,634         0         2,86,634         0         2,86,634         0         2,86,634         0         2,86,634         0         2,86,634         0         2,86,634         0         2,86,634         0         2,86,634         0         2,86,634         0         2,86,634         0         2,86,634         0         2,86,634         0         2,86,634         0         2,86,634         0         2,86,634         0         2,86,634         0         2,86,634         0         24,451,389         0         12,42,323         0         0         12,22,233         0         0         12,22,233         0         12,22,233         0         12,					4,686,999	0	4,686,999
331,447         0         331,447         BEENVICEAL FEALTH         341,447         0         331,447           908,685         0         909,885         RETAIL PHANNECY         908,685         0         938,685           12,451,389         0         12,451,389         0         12,451,389         0         12,451,389           116,117         0         (116,117)         0         (116,117)         0         (12,132,209)           2,322,333         0         (722,233)         EAD DEST         722,233         0         (722,233)           5,230,560         0         (3,230,560)         DEDOCTIONS         0         (3,230,560)         0         (3,230,560)           462,726         0         462,726         0         462,726         0         462,726         0         462,726         0         1,722,912         0         1,272,912         0         1,272,912         0         1,272,912         0         1,272,912         0         1,272,912         0         1,791,812         0         1,791,812         0         1,791,812         0         1,791,812         0         1,791,812         0         1,791,812         0         1,791,812         0         1,791,812         0         <						0	918,214
995.85         0         905,865         0         906,865         0         906,865           12,451,389         0         12,2451,389         0         12,2451,389         0         12,2451,389         0         12,2451,389         0         12,2451,389         0         12,2451,389         0         12,2451,389         0         12,2451,389         0         12,2451,389         0         12,2451,389         0         12,2451,389         0         12,2451,389         0         12,2451,389         0         12,242,333         0         12,242,333         0         12,22,333         560         0         12,212,312         0         1,212,233         0<					2,886,634	0	2,886,634
12,451,389         0         12,451,389         PATIENT SERVICES TOTAL         12,451,389         0         12,451,389           116,117         0         (116,117)         0         (116,117)         0         (116,117)           2,392,209         0         (2,392,203)         CONTRACTUAL ADJUSTM         2,382,209         0         (2,382,203)           7,22,233         0         (122,233)         BAD DEBT         722,233         0         (122,233)           3,230,560         0         (3,30,560)         DEDUCTIONS TOTAL         3,230,560         0         (3,230,560)           462,726         0         462,726         GRANTS         462,726         0         462,726           1,721,912         0         1,772,912         1,771,912         0         1,721,912         0         1,721,912           1,731,612         0         1,791,812         0         1,791,812         0         1,791,812         0         1,791,812         0         1,791,812         0         1,791,812         0         1,791,812         0         1,791,812         0         1,791,812         0         1,791,812         0         1,791,812         0         1,791,812         0         1,791,812         0		0				0	341,447
12,451,389       0       12,451,389       0       12,451,389       0       12,451,389         116,117       0       (116,117)       CHARITY       116,117       0       (116,117)         2,332,209       0       (122,233)       0       (122,233)       0       (122,233)         3,220,560       0       (3,230,560)       DEDUCTIONS       2,352,209       0       (2,322,233)         462,726       0       462,726       GRANTS       462,726       0       462,726         1,271,912       0       5,172       0       5,172       0       1,712,912       0       1,721,812       0       1,714,812       0       1,714,812       0       1,714,812       0       1,714,812       0       1,714,812       0       1,714,812       0       1,714,812       0       1,714,812       0       1,714,812       0       1,714,812       0       1,714,812       0       1,714,812       0       1,714,812       0       1,714,812       0       1,714,812       0       1,714,817       0       1,714,817         1,1,012,641       0       11,012,641       0       11,012,641       0       11,012,641       0       11,012,641       0       11,012,641		0		RETAIL PHARMACY		0	
116,117       0       (116,117)       0       (116,117)         2,392,209       0       (2,392,209)       0       (2,392,209)       0       (2,392,209)         722,233       0       (722,233)       BD DEBT       722,223       0       (722,233)         3,230,560       0       (3,230,560)       DEDUCTIONS TOTAL       3,230,560       0       (3,230,560)         462,726       0       462,726       GRAMIS       462,726       0       462,726         1,727,912       0       1,272,912       0       1,272,912       0       1,272,912         55,172       0       56,172       OTHER REVENCE       55,172       0       56,172         11,012,641       0       11,012,641       TOTAL REVENUES       11,71,812       0       1,791,812         11,012,641       0       11,012,641       TOTAL REVENUES       11,012,641       0       11,012,641         12,171,817       0       (2,171,817)       0       (2,171,817)       0       (2,171,817)         12,27,70       0       (1,157,270)       0       (1,157,270)       0       (1,157,270)         12,2448       0       (12,322,584)       0       (12,322,584)       0		0	12,451,389	PATIENT SERVICES TOTAL		0	
2,332,209       0       (2,32,209)       CONTRACTUAL ADJUSTM       2,392,209       0       (2,392,203)         722,233       0       (722,233)       0       (722,233)       0       (722,233)         3,230,560       0       (3,230,560)       DEDUCTIONS TOTAL       3,230,560       0       (3,230,560)         462,726       0       462,726       GRANTS       462,726       0       462,726         1,272,912       0       1,272,912       0       1,272,912       0       1,272,912         1,791,812       0       1,791,812       OSST RECOVERIES       0       1,791,812       0       1,791,812         11,012,641       0       11,012,641       TOTAL REVENUES       11,012,641       0       11,012,641         3,976,083       0       (3,976,083)       0       (3,976,083)       0       (2,171,817)         2,171,817       0       (2,171,817)       0       (2,171,817)       0       (2,174,817)         1,157,270       0       (1,57,580)       UTLITTES       1,157,270       0       (1,157,270)         112,324,48       0       (182,448)       0       (182,448)       0       (182,452)         12,325,683       0				DEDUCTIONS			
2,322,209       0       (2,322,209)       CONTRACTUAL ADJUSTM       2,322,209       0       (2,322,209)         722,233       0       (722,233)       BAD DEBT       722,233       0       (722,233)         3,230,560       0       (3,230,560)       DEDUCTIONS TOTAL       3,230,560       0       (3,230,560)         462,726       0       462,726       COST RECOVERIES       6RAMTS       462,726       0       462,727,912         1,721,912       0       1,772,912       OTHER REVENUE       56,172       0       56,172       0       56,172       0       56,172       0       56,172       0       1,791,812       0       1,791,812       0       1,791,812       0       1,791,812       0       1,012,641       0       11,012,641       0       11,012,641       0       11,012,641       0       11,012,641       0       11,012,641       0       11,012,641       0       11,012,641       0       11,012,641       0       11,012,641       0       11,012,641       0       11,012,641       0       11,012,641       0       11,012,641       0       11,012,641       0       11,012,641       0       11,012,641       0       11,012,641       0       11,012,012       1		0	(116,117)	CHARITY	116,117	0	(116,117)
722,233         0         (722,233)         BAD DEBT         722,233         0         (722,233)           3,230,560         0         (3,230,560)         0         (3,230,560)         0         (3,230,560)           462,726         0         462,726         0         462,726         0         462,726           1,727,912         0         1,272,912         0         1,272,912         0         1,272,912           56,172         0         56,172         0         56,172         0         1,791,812           11,012,641         0         11,012,641         0         11,012,641         0         11,012,641           3,976,083         0         (3,976,083)         NAGES         3,976,083         0         (3,976,083)           2,066,081         0         (2,171,617)         PROFESSIONAL SERVIC         2,171,817         0         (2,171,617)           1,57,270         0         (1,57,580)         1(57,580)         MINOR SQUEMENT         57,580         0         (1,375,683)           1,375,683         0         (1,375,683)         0         (1,375,683)         0         (1,375,683)         0         (1,375,683)           1,57,770         0         (1,57,480)	2,392,209	0	(2,392,209)	CONTRACTUAL ADJUSTM	2,392,209	0	
3,230,560         0         (3,230,560)         DEDUCTIONS TOTAL         3,230,560         0         (3,230,560)           462,726         0         462,726         GRNTS         462,726         0         462,726           1,272,912         0         56,172         0         56,172         0         56,172         0         1,791,812         0         1,791,812         0         1,791,812         0         1,791,912         1,791,912         1,791,913         1,012,641         0         11,012,641         0         11,012,641         0         11,012,641         0         1	722,233	0	(722,233)	BAD DEBT	722,233	0	(722,233)
462,726         0         462,726         GRNTS         462,726         0         462,726           1,272,912         0         1,272,912         IN-KIND CONTRIEUTIO         1,272,912         0         1,272,912	3,230,560	0	(3,230,560)	DEDUCTIONS TOTAL	3,230,560	0	
462,726         0         462,726         GRANTS         462,726         0         462,726           1,272,912         0         1,272,912         IN-KIND CONTRIEUTIO         1,272,912         0         1,272,912				COST RECOVERIES			
1,272,912       0       1,272,912       IN-KIND CONTRIBUTIO       1,272,912       0       1,272,912         56,172       0       56,172       0       56,172       0       56,172         1,791,812       0       1,791,812       0       1,791,812       0       1,791,812         11,012,641       0       11,012,641       TOTAL REVENUES       11,012,641       0       11,012,641         3,976,083       0       (3,976,083)       NAGES       3,976,083       0       (3,976,083)         2,006,081       0       (2,006,081)       TAXES & BENEFITS       2,006,081       0       (2,017,817)         2,157,270       0       (1,57,270)       SUPPLIES       1,157,270       0       (1,57,270)         11,012,641       0       11,57,270       0       (1,57,270)       SUPPLIES       1,157,270       0       (1,57,270)         12,2,964       0       (92,964)       REPAIRS & MAINTENAN       182,448       0       (182,448)       92,964       0       (192,964)       0       (1,57,270)         12,72,912       0       (1,375,683)       0       (1,375,683)       0       (1,375,683)       0       (1,375,683)       0       (1,375,683)       0	462,726	0	462,726		462.726	0	462 726
56,172         0         56,172         OTHER REVENUE         56,172         0         151,172           1,791,812         0         1,791,812         0         1,791,812         0         1,791,812           11,012,641         0         11,012,641         TOTAL REVENUES         11,012,641         0         11,012,641           3,976,083         0         (3,976,083)         MASES         3,976,083         0         (3,976,083)           2,006,081         0         (2,006,081)         TAXES & BENEFITS         2,006,081         0         (2,006,081)           2,011,617         0         (1,157,270)         NINOR EQUIPMENT         57,580         0         (57,580)           1,157,270         0         (1,157,270)         UPLIES         1,375,663         0         (13,75,683)           12,376,483         0         (182,448)         REPAIRS & MAINTENAN         182,448         0         (182,448)           92,964         0         (92,964)         REVENES         1,375,663         0         (1,375,663)           147,756         0         (167,744)         0         (165,714)         0         (165,714)         0         (165,714)           17,996         0         (17,996)<		0					
1,791,812         0         1,791,812         COST RECOVERIES TOTAL         1,791,812         0         1,791,812           11,012,641         0         11,012,641         TOTAL REVENUES         11,012,641         0         11,012,641           3,976,083         0         (3,976,083)         MAGES         3,976,083         0         (3,976,083)           2,006,081         0         (2,006,081)         TAXES & BENEFITS         2,006,081         0         (2,006,081)           2,171,817         0         (2,171,817)         PECRESSIONAL SERVIC         2,171,817         0         (2,171,817)           1,57,270         0         (1,157,270)         SUPPLIES         1,157,270         0         (1,157,270)           1,82,448         0         (182,448)         REPAINS & MAINTENAN         182,448         0         (182,448)           9,964         0         (12,964)         REPAINS & LEASES         92,964         (22,964)         (187,456)         0         (1,375,683)         0         (1,375,683)         0         (1,375,683)         0         (1,379,683)         0         (1,379,683)         0         (1,376,683)         0         (1,79,966)         (17,996)         (17,996)         (17,996)         (17,996)         (17,99		0					
11,012,641         0         11,012,641         TOTAL REVENUES         11,012,641         0         11,012,641           EXPENSES         3,976,083         0         (3,976,083)         WAGES         3,976,083         0         (3,976,083)           2,006,081         0         (2,006,081)         TAXES & BENEFITS         2,006,081         0         (2,006,081)           2,171,817         0         (2,171,817)         PROFESSIONAL SERVIC         2,171,817         0         (2,171,817)           57,580         0         (57,580)         MINOR EQUIPMENT         57,580         0         (57,580)           1,157,270         0         (1,157,270)         SUPPLUES         1,157,270         0         (1,157,270)           12,3448         0         (182,448)         REPAIRS & MAINTENAN         1182,448         0         (182,448)           92,964         0         (92,964)         REWTS & LEASES         92,964         (92,964)         (92,964)           14,7456         0         (187,456)         TRAVEL & TRAINING         187,456         (187,456)         (187,456)           165,714         0         (166,714)         INSURANCES         165,714         0         (165,714)           17,996 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td>50,172</td></t<>							50,172
X       X	1,791,812	0	1,791,812	COST RECOVERIES TOTAL	1,791,812	0	1,791,812
3,976,083       0       (3,976,083)       WAGES       3,976,083       0       (3,976,083)         2,006,081       0       (2,006,081)       TAXES & BENEFITS       2,006,081       0       (2,006,081)         2,171,817       0       (2,171,817)       PROFESSIONAL SERVIC       2,171,817       0       (2,171,817)         57,580       0       (57,580)       MINOR EQUIPMENT       57,580       0       (57,580)         1,157,270       0       (1,157,270)       SUPPLIES       1,157,270       0       (1,157,270)         182,448       0       (182,448)       REPAIRS & MAINTENAN       182,448       0       (182,448)         92,964       0       (92,964)       RENTS & LEASES       92,964       0       (92,964)         1,375,683       0       (1,375,683)       UTILITIES       1,375,683       0       (1,375,683)         187,456       0       (187,456)       TRAVEL & TRAINING       187,456       0       (187,456)         165,714       0       (165,714)       0       (165,714)       0       (165,714)         17,996       0       (17,996)       RECRUIT & RELOCATE       17,996       0       (17,996)         251,250       0	11,012,641	0	11,012,641	TOTAL REVENUES	11,012,641	0	11,012,641
2,006,081       0       (2,006,081)       TAXES & BENEFITS       2,006,081       0       (2,006,081)         2,171,817       0       (2,171,817)       PROFESSIONAL SERVIC       2,171,817       0       (2,171,817)         57,580       0       (57,580)       MINOR EQUIPMENT       57,580       0       (57,580)         1,157,270       0       (1,157,270)       SUPPLIES       1,157,270       0       (1,157,270)         182,448       0       (182,448)       REPAIRS & MAINTENAN       182,448       0       (182,448)         92,964       0       (92,964)       RENTS & LEASES       92,964       0       (92,964)         1,375,683       0       (1,375,683)       UTILITIES       1,375,683       0       (1,375,683)         187,456       0       (187,456)       TRAVEL & TRAINING       187,456       0       (187,456)         165,714       0       (165,714)       INSURANCES       155,714       0       (165,714)         17,996       0       (17,996)       RECRUIT & RELOCATE       17,996       0       (17,92,322,584         12,322,584       0       (12,322,584)       TOTAL EXPENSES       12,322,584       0       (12,322,584)         1,8				EXPENSES			
2,006,081       0       (2,006,081)       TAXES & BENEFITS       2,006,081       0       (2,006,081)         2,171,817       0       (2,171,817)       PROFESSIONAL SERVIC       2,171,817       0       (2,171,817)         57,580       0       (57,580)       MINOR EQUIPMENT       57,580       0       (57,580)         1,157,270       0       (1,157,270)       SUPPLIES       1,157,270       0       (1,157,270)         182,448       0       (182,448)       REPARS & MAINTENAN       182,448       0       (182,448)         92,964       0       (92,964)       RENTS & LEASES       92,964       0       (92,964)         1,375,683       0       (1,375,683)       0       (1,375,683)       0       (1,375,683)         187,456       0       (187,456)       TRAVEL & TRAINING       187,456       0       (187,456)         165,714       0       (165,714)       INSURANCES       165,714       0       (166,714)         17,996       0       (17,996)       RECRUIT & RELOCATE       17,996       0       (17,996)         251,250       0       (231,250)       OTHER EXPENSES       251,250       0       (251,250)         12,322,584       0<	3,976,083	0	(3,976,083)	WAGES	3,976,083	0	(3,976,083)
2,171,817       0       (2,171,817)       PROFESSIONAL SERVIC       2,171,817       0       (2,171,817)         57,580       0       (57,580)       MINOR EQUIPMENT       57,580       0       (57,580)         1,157,270       0       (1,157,270)       SUPPLIES       1,157,270       0       (1,157,270)         182,448       0       (182,448)       REPAIRS & MAINTENAN       182,448       0       (182,448)         92,964       0       (92,964)       RENTS & LEASES       92,964       0       (92,964)         1,375,683       0       (1,375,683)       UTILITIES       1,375,683       0       (1,37,5683)         187,456       0       (187,456)       TRAVEL & TRAINING       187,456       0       (187,456)         165,714       0       (165,714)       INSURANCES       165,714       0       (165,714)         17,996       0       (17,996)       RECRUIT & RELOCATE       17,996       0       (17,996)         251,250       0       (251,250)       OTHER EXPENSES       251,250       0       (251,250)         1,309,943)       0       (1,309,943)       O       (1,309,943)       0       (1,309,943)         1,844       0	2,006,081	0					
57,580       0       (57,580)       MINOR EQUIPMENT       57,580       0       (57,580)         1,157,270       0       (1,157,270)       SUPPLIES       1,157,270       0       (1,157,270)         182,448       0       (182,448)       REPAIRS & MAINTENAN       182,448       0       (182,448)         92,964       0       (92,964)       RENTS & LEASES       92,964       0       (92,964)         1,375,683       0       (1,375,683)       UTILITIES       1,375,683       0       (1,375,683)         187,456       0       (187,456)       TRAVEL & TRAINING       187,456       0       (187,456)         165,714       0       (165,714)       INSURANCES       165,714       0       (165,714)         17,996       0       (17,996)       RECRUIT & RELOCATE       17,996       0       (17,996)         251,250       0       (251,250)       OTHER EXPENSES       251,250       0       (251,250)         12,322,584       0       (12,322,584)       TOTAL EXPENSES       12,322,584       0       (1,309,943)         1,844       0       1,844       0       1,844       0       1,844		0					
1,157,270       0       (1,157,270)       SUPPLIES       1,157,270       0       (1,157,270)         182,448       0       (182,448)       REPAIRS & MAINTENAN       182,448       0       (182,448)         92,964       0       (92,964)       RENTS & LEASES       92,964       0       (92,964)         1,375,683       0       (1,375,683)       UTILITIES       1,375,683       0       (1,375,683)         187,456       0       (187,456)       TRAVEL & TRAINING       187,456       0       (187,456)         165,714       0       (165,714)       INSURANCES       165,714       0       (165,714)         17,996       0       (17,996)       RECRUIT & RELOCATE       17,996       0       (17,996)         680,236       0       (680,236)       DEPRECIATION       680,236       0       (680,236)         251,250       0       (251,250)       OTHER EXPENSES       251,250       0       (251,250)         12,322,584       0       (1,309,943)       0       (1,309,943)       0       (1,309,943)         1,844       0       1,844       RESTRICTED CONTRIBU       1,844       0       1,844	57,580	0					
182,448       0       (182,448)       REPAIRS & MAINTENAN       182,448       0       (182,448)         92,964       0       (92,964)       RENTS & LEASES       92,964       0       (92,964)         1,375,683       0       (1,375,683)       UTILITIES       1,375,683       0       (1,375,683)         187,456       0       (187,456)       TRAVEL & TRAINING       187,456       0       (187,456)         165,714       0       (165,714)       INSURANCES       165,714       0       (165,714)         17,996       0       (17,996)       RECRUIT & RELOCATE       17,996       0       (17,996)         680,236       0       (680,236)       DEPRECIATION       680,236       0       (680,236)         251,250       0       (251,250)       OTHER EXPENSES       251,250       0       (251,250)         12,322,584       0       (12,322,584)       TOTAL EXPENSES       12,322,584       0       (12,322,584)         1,844       0       1,844       0       1,844       0       1,844		0					
92,964       0       (92,964)       RENTS & LEASES       92,964       0       (92,964)         1,375,683       0       (1,375,683)       UTILITIES       1,375,683       0       (1,375,683)         187,456       0       (187,456)       TRAVEL & TRAINING       187,456       0       (187,456)         165,714       0       (165,714)       INSURANCES       165,714       0       (165,714)         17,996       0       (17,996)       RECRUIT & RELOCATE       17,996       0       (17,996)         680,236       0       (680,236)       DEPRECIATION       680,236       0       (680,236)         251,250       0       (251,250)       OTHER EXPENSES       251,250       0       (251,250)         12,322,584       0       (12,322,584)       TOTAL EXPENSES       12,322,584       0       (12,322,584)         1,309,943)       0       (1,309,943)       OPERATING INCOME       (1,309,943)       0       (1,309,943)         1,844       0       1,844       0       1,844       0       1,844		0					
1,375,683       0       (1,375,683)       UTILITIES       1,375,683       0       (1,375,683)         187,456       0       (187,456)       TRAVEL & TRAINING       187,456       0       (187,456)         165,714       0       (165,714)       INSURANCES       165,714       0       (165,714)         17,996       0       (17,996)       RECRUIT & RELOCATE       17,996       0       (17,996)         680,236       0       (680,236)       DEPRECIATION       680,236       0       (680,236)         251,250       0       (251,250)       OTHER EXPENSES       251,250       0       (251,250)         12,322,584       0       (12,322,584)       TOTAL EXPENSES       12,322,584       0       (12,322,584)		0				-	
187,456       0       (187,456)       TRAVEL & TRAINING       187,456       0       (187,456)         165,714       0       (165,714)       INSURANCES       165,714       0       (165,714)         17,996       0       (17,996)       RECRUIT & RELOCATE       17,996       0       (17,996)         680,236       0       (680,236)       DEPRECIATION       680,236       0       (680,236)         251,250       0       (251,250)       OTHER EXPENSES       251,250       0       (251,250)         12,322,584       0       (12,322,584)       TOTAL EXPENSES       12,322,584       0       (12,322,584)         1,309,943)       0       (1,309,943)       OPERATING INCOME       (1,309,943)       0       (1,309,943)         1,844       0       1,844       RESTRICTED CONTRIBU       1,844       0       1,844							
165,714       0       (165,714)       INSURANCES       165,714       0       (165,714)         17,996       0       (17,996)       RECRUIT & RELOCATE       17,996       0       (17,996)         680,236       0       (680,236)       DEPRECIATION       680,236       0       (680,236)         251,250       0       (251,250)       OTHER EXPENSES       251,250       0       (251,250)         12,322,584       0       (12,322,584)       TOTAL EXPENSES       12,322,584       0       (12,322,584)         (1,309,943)       0       (1,309,943)       OPERATING INCOME       (1,309,943)       0       (1,309,943)         1,844       0       1,844       RESTRICTED CONTRIBU       1,844       0       1,844							
17,996       0       (17,996)       RECRUIT & RELOCATE       17,996       0       (17,996)         680,236       0       (680,236)       DEPRECIATION       680,236       0       (680,236)         251,250       0       (251,250)       OTHER EXPENSES       251,250       0       (251,250)         12,322,584       0       (12,322,584)       TOTAL EXPENSES       12,322,584       0       (12,322,584)         (1,309,943)       0       (1,309,943)       OPERATING INCOME       (1,309,943)       0       (1,309,943)         1,844       0       1,844       0       1,844       0       1,844							
680,236       0       (680,236)       DEPRECIATION       680,236       0       (680,236)         251,250       0       (251,250)       OTHER EXPENSES       251,250       0       (251,250)         12,322,584       0       (12,322,584)       TOTAL EXPENSES       12,322,584       0       (12,322,584)         (1,309,943)       0       (1,309,943)       OPERATING INCOME       (1,309,943)       0       (1,309,943)         1,844       0       1,844       0       1,844       0       1,844						-	
251,250       0       (251,250)       OTHER EXPENSES       251,250       0       (251,250)         12,322,584       0       (12,322,584)       TOTAL EXPENSES       12,322,584       0       (12,322,584)         (1,309,943)       0       (1,309,943)       OPERATING INCOME       (1,309,943)       0       (1,309,943)         1,844       0       1,844       0       1,844       0       1,844							
12,322,584       0       (12,322,584)       TOTAL EXPENSES       12,322,584       0       (12,322,584)         (1,309,943)       0       (1,309,943)       0       (1,309,943)       0       (1,309,943)         1,844       0       1,844       0       1,844       0       1,844							
(1,309,943)       0       (1,309,943)       0       (1,309,943)       0       (1,309,943)         1,844       0       1,844       0       1,844       0       1,844			(251,250)	OIDER EXPENSES	251,250	() 	(251,250)
1,844 0 1,844 RESTRICTED CONTRIBU 1,844 0 1,844	12,322,584	0	(12,322,584)	TOTAL EXPENSES	12,322,584	0	(12,322,584)
1,844 0 1,844 RESTRICTED CONTRIBU 1,844 0 1,844							
	(1,309,943)	0	(1,309,943)	OPERATING INCOME	(1,309,943)	0	(1,309,943)
(1,308,099) 0 (1,308,099) NET INCOME (1.308,099) 0 (1.308,099)					1,844	0	1,844
	(1,308,099)	0	(1,308,099)	NET INCOME	(1,308,099)	٥	(1,308,099)

12/31/18 Unaudited

05/10/19 03:02 PM	CORDOVA COMMUNITY M BALANCE SHEET FOR THE MONTH ENDIN		
	Current Year	Prior Year	Net Change
ASSETS			
CURRENT ASSETS			
CASH	524,607	983,663	(459,055)
NET ACCOUNT RECEIVABLE	1,672,065	1,133,268	538,797
THIRD PARTY RECEIVABLE	101,482		101,482
OTHER RECEIVABLES	9,890		9,890
PREPAID EXPENSES		109,740	
INVENTORY	306,886	268,465	38,421
TOTAL CURRENT ASSETS		2,495,137	166,456
PROPERTY PLANT & EQUIPMENT			
LAND	122,010	122,010	
BUILDINGS		7,006,761	657,579
EQUIPMENT	7,984,264	6,830,228	1,154,035
CONSTRUCTION IN PROGRESS	9,521	164,722	(155,200)
SUBTOTAL PP&E		14,123,723	
LESS ACCUMULATED DEPRECIATION	(11,425,784)	(10,709,062)	(716,721)
TOTAL PROPERTY & EQUIPMENT		3,414,660	
OTHER ASSETS			
GOODWILL - PHARMACY	150,000		150,000
GOODWILL - PHARMACY	(15,000)		(15,000)
PERS DEFERRED OUTFLOW	205,006	1,218,788	(1,013,782)
TOTAL OTHER ASSETS	340,006	1,218,788	
TOTAL ASSETS	7,355,952	7,128,585	227,367



05/10/19 03:02 PM

CORDOVA COMMUNITY MEDICAL CENTER BALANCE SHEET FOR THE MONTH ENDING: 12/31/18

	Current Year	Prior Year	Net Change
LIABILITIES AND FUND BALANCE			
CURRENT LIABILITIES			
ACCOUNTS PAYABLE	1,418,890	959,954	458,935
PAYROLL & RELATED LIABILITIES		688,577	
THIRD PARTY SETTLEMENT PAYMENT		610,185	(610,185)
INTEREST & OTHER PAYABLES	4,460		(7,661)
LONG TERM DEBT - CITY	3,668,127	4,024,627	(356,500)
OTHER CURRENT LONG TERM DEBT	553,278	47,190	506,088
TOTAL CURRENT LIABILITIES	6,711,555	6,342,657	368,898
LONG TERM LIABILITIES			
2015 NET PENSION LIABILITY	4,009,383	6,907,864	(2,898,481)
TOTAL LONG TERM LIABILITIES	4,009,383	6,907,864	(2,898,481)
DEFERRED INFLOWS OF RESOURCES			
PENSION DEFERRED INFLOW	1,148,997	77,000	1,071,997
TOTAL DEFERRED INFLOWS	1,148,997	77,000	1,071,997
TOTAL LIABILITIES	11,869,935	13,327,521	(1,457,585)
NET POSITION (EQUITY)			
UNRESTRICTED FUND BALANCE	(3,218,919)	(6,211,971)	2,993,051
TEMPORARY RESTRICTED FUND BALANCE	13,035	13,035	. ,
CURRENT YEAR NET INCOME	(1,308,099)		(1,308,099)
TOTAL NET POSITION		(6,198,935)	
TOTAL LIABILITIES & NET POSITION	, ,		227,367
			******

Cordova Community Medical Center Statistics	cal Cei 31	nter Sta 28	atistics 31	30	34	30	34		30	34	30	24		
Hosp Acute+SWB Avg. Census	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct .	Nov	Dec	Cumulative Monthly Total Average	Monthly
FY 2019	3.5	1.6	1.2	1.4									7.6	1.9
FY 2018	6.4	4.4	4.6	2.8	1.1	1.8	2.1	1.5	2.1	2.0	2.3	2.6	33.6	2.8
FY 2017 Active Admite	3.1	3.8	4.5	4.5	4.5	3.1	5.3	4.4	4.5	5.6	5.6	5.8	54.6	4.6
	0	C	c		1								07	00
FT 2018	0 ç		V U	4 4	-		4	ſ	ſ	C		c	21	3.0
FY 2017	<u>v</u> 6	1	7	t uc	- 4	7 1	0	າແ	v (c	<b>x</b>	1 0	0 A	19	20.00
Acute Patient Days		-	•	>		-	2	>	>	>	1	F	20	0.5
FY 2019	33	0	9	12									51	12.8
FY 2018	32	8	18	6	2	10	16	9	S	0	80	11	125	10.4
FY 2017	34	23	29	17	10	2	27	13	16	18	9	10	205	17.1
SWB Admits														
FY 2019	2	2	0	0									4	1.0
FY 2018	2	1	0	0	0	e	1	1	+	0	0	Ł	10	0.8
FY 2017	5	ę	2		2	0		0	0	ო		-	19	1.6
SWB Patient Days														
FY 2019	75	44	31	30									180	45
FY 2018	166	116	124	75	31	43	50	41	57	62	60	70	895	75
FY 2017	64	84	109	111	111	06	114	124	120	157	163	171	1,418	118
CCMC LTC Admits											1 8			
FY 2019	2	1	1	0									4	1.0
FY 2018	2	0	0	2	0	0	1	0	0	0	0	+	Q	0.5
FY 2017	0	0	0	0	0	0	0	0	0	0	0	0	0	0.0
CCMC LTD Resident Days														
FY 2019	299	278	308	300									1,185	296
FY 2018	303	278	310	295	310	286	309	310	300	310	300	304	3,615	301
FY 2017	310	280	310	300	310	300	310	310	300	310	300	310	3,650	304
CCMC LTC Avg. Census										11				
FY 2019	9.6	9.9	9.9	10.0									39.5	9.9
FY 2018	10.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0	120.0	10.0
FY 2017	10.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0	120.0	10.0
ER Visits														
FY 2019	31	41	47	54									173	43
FY 2018	46	43	60	46	54	57	78	54	52	33	38	30	591	49
FY 2017	49	35	47	49	53	55	75	68	53	43	42	35	604	50

CORUCVA COMMINUMINY INCURCAL CENTRE 3128 April, 2019 31 28	car ce 31	nuer Ju 28	ausucs 31	30 20	31	30	31	31	30	31	30	ŝ		
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	<b>Cumulative Monthly</b>	Monthly
Outpatient Registrations w/ER					1			1						
FY 2019	144	168	170	374									856	214.0
FY 2018	162	158	213	301	235	176	204	198	152	159	147	128	2,233	186
FY 2017	120	111	138	293	136	146	177	168	145	106	110	94	1.744	145
PT Procedures														
FY 2019	443	386	438	440									1,707	427
FY 2018	370	221	184	215	295	281	271	408	334	400	424	333	3,736	311
FY 2017	416	322	497	399	327	296	343	136	206	373	270	178	3,763	314
Lab Tests														
FY 2019	330	356	198	361									1,245	311
FY 2018	352	290	339	208	269	244	358	269	215	236	285	267	3,332	278
FY 2017	298	322	284	304	318	283	435	410	337	280	278	305	3,854	321
X-Ray Procedures														
FY 2019	44	52	83	88									267	67
FY 2018	67	36	58	29	50	59	71	63	39	53	30	30	585	49
FY 2017	47	43	37	29	42	63	72	57	43	34	41	33	541	45
CT Procedures														
FY 2019	13	12	13	15									53	13
FY 2018	14	7	16	7	7	14	18	21	ດ	ω	0	0	121	10
FY 2017	2	2	13	14	12	14	22	15	12	თ	80	5	138	12
CCMC Clinic Visits														
FY 2019	162	161	144	178									645	161
FY 2018	206	183	203	176	219	190	170	236	241	270	201	152	2,447	204
FY 2017	212	175	197	188	248	239	217	284	356	283	199	177	2,775	231
Behavioral Hith Visits														Contraction of the second
FY 2019	62	98	69	60									289	72
FY 2018	111	98	127	114	112	66	126	111	35	84	95	64	1,176	98
FY 2017	70	98	71	06	88	100	85	109	72	85	84	97	1,049	87
Retail Pharmacy Scripts														
FY 2019	1,047	956	1,198	1,135	-	-			-				4,336	1,084
FY 2018	864	752	969	1,002	1,072	1,020	1,093	1,047	869	1,150	984	1,048	11,870	686