



**AGENDA**  
**CCMC AUTHORITY BOARD OF DIRECTORS**  
**CCMC CONFERENCE ROOM**  
**November 25th 2019 at 12:00PM**  
**SPECIAL MEETING**

AT CCMC, WE BELIEVE THAT HEALTHY PEOPLE CREATE A HEALTHY COMMUNITY.

**Board of Directors**

Greg Meyer exp. 3/22  
Kristin Carpenter exp. 3/20  
Linnea Ronnegard exp. 3/21  
Gary Graham exp. 3/21  
Chris Bolin exp. 3/20

**CCMC CEO**

Randall Draney

**OPENING:** Call to Order

Roll Call – Greg Meyer, Linnea Ronnegard, Kristin Carpenter, Gary Graham and Chris Bolin

Establishment of a Quorum

**A. APPROVAL OF AGENDA**

**B. CONFLICT OF INTEREST**

**C. COMMUNICATIONS BY AND PETITIONS FROM VISITORS (Speaker must give name and agenda item to which they are addressing.)**

1. Audience Comments (limited to 3 minutes per speaker).
2. Guest Speaker

**D. ACTION ITEMS**

1. 2020 CCMC Budget Approval

**E. AUDIENCE PARTICIPATION (limited to 3 minutes per speaker)**

Members of the public are given the opportunity to comment on matters which are within the subject matter jurisdiction of the Board and are appropriate for discussion in an open session.

**F. BOARD MEMBERS COMMENTS**

**G. ADJOURNMENT**

**For a full packet, go to [www.cityofcordova.net/government/boards-commissions/health-services-board](http://www.cityofcordova.net/government/boards-commissions/health-services-board)**

\*Executive Session: Subjects that may be considered in executive session are: 1) Matters, immediate knowledge of which would clearly have an adverse effect upon the finances of the public entity; 2) Subjects that tend to prejudice the reputation and character of any person, provided that the person may request a public discussion; 3) Matters which by law, municipal charter, or ordinance are required to be confidential; 4) Matters involving consideration of governmental records that by law are not subject to public disclosure; 5) Direction to an attorney or labor negotiator regarding the handling of specific legal matters or labor negotiations.



# Memorandum

To: CCMC Authority Board of Directors  
From: Randall Draney, CEO  
Subject: Approval of the 2020 CCMC Budget  
Date: 11/22/2019

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**Suggested Motion:** “I move that the CCMC Authority Board of Directors approve the 2020 CCMC budget and submit it to the City Council.”

**CORDOVA COMMUNITY MEDICAL CENTER**  
**YEAR 2020 BUDGET**  
**11/25/2019'**

	<u>2020 BUDGET</u>	<u>2019 FORECAST</u>	<u>2018 AUDITED</u>
<b>REVENUE</b>			
\$ Inpatients	\$ 595,163	\$ 566,822	\$ 631,183
Swing Bed	1,591,312	1,515,535	2,065,308
Outpatients	1,849,389	1,761,323	1,834,182
Observation	284,734	258,051	80,296
Emergency room	2,008,199	1,912,810	971,217
Long Term Care	4,637,741	4,642,427	4,686,999
Clinic	709,218	674,431	918,213
Behavioral Health (no grants)	265,262	252,631	341,448
Retail Pharmacy	1,372,659	1,188,449	908,886
Grants	485,247	485,247	462,727
In-kind Contributions	30,268	30,268	366,814
Other Revenue	87,051	93,291	86,220
<b>Total Gross Revenue</b>	<u>13,916,242</u>	<u>13,381,285</u>	<u>13,353,493</u>
<b>DEDUCTIONS FROM REVENUE</b>			
Contractual Adjustments	2,512,736	2,724,033	1,992,074
Charity	121,145	150,789	116,078
Bad Debt	800,384	705,388	766,907
<b>Total Deductions</b>	<u>3,434,265</u>	<u>3,580,211</u>	<u>2,875,059</u>
<b>Total Net Revenue</b>	<u>10,481,977</u>	<u>9,801,074</u>	<u>10,478,434</u>
<b>EXPENSES</b>			
Wages	4,270,732	4,176,342	4,371,951
Employee benefits	1,297,754	1,223,811	982,406
PERS	759,616	742,827	506,433
Professional fees - travelers	721,598	884,472	834,062
Professional fees - physicians	694,188	694,188	260,499
Professional fees - other	1,116,640	1,294,148	1,079,470
Purchased services	33,889	46,889	25,403
Supplies	401,105	389,422	499,628
Supplies - retail pharmacy	1,077,250	932,684	625,045
Minor Equipment	29,142	33,485	57,581
Freight	31,181	31,181	32,463
Repairs and Maintenance	128,945	128,945	182,452
Licenses and taxes	1,248	1,248	13,487
Dues and subscriptions	68,652	68,652	67,885
Rents and Leases	98,864	98,864	92,965
Electricity	151,855	151,855	116,261
Heating fuel/gas	128,398	128,398	152,244
Water/sewer/garbage	32,538	32,538	29,965
Telephone	44,627	62,627	39,570
Television and internet	67,771	67,771	61,982
Travel and Training	106,175	106,175	187,456
Insurance	115,570	115,570	100,821
Recruiting and Relocation	87,181	159,041	90,663
Depreciation and Amortization	652,369	625,077	680,237
Interest expense	6,594	6,594	6,779
Other Expenses	86,576	113,176	100,467
<b>Total Expenses</b>	<u>12,210,456</u>	<u>12,315,979</u>	<u>11,198,175</u>
<b>\$ Net Loss</b>	<u><u>\$ (1,728,478)</u></u>	<u><u>\$ (2,514,905)</u></u>	<u><u>\$ (719,741)</u></u>
CASH FLOW OPERATIONS - estimate	<u>(1,076,109)</u>	<u>(1,889,828)</u>	
<b>For better comparison between years - "one-time" expenses that affect bottom line:</b>			
Medicare cost report settlement		436,000	(525,000)
Health insurance payment made by the City			(97,000)
Assets purchased by the City for the Hospital			(117,000)
Actuarial changes in PERS			(125,000)
<b>"Restated" Net Loss</b>	<u><u>\$ (1,728,478)</u></u>	<u><u>(2,078,905)</u></u>	<u><u>(1,583,741)</u></u>

**CORDOVA COMMUNITY MEDICAL CENTER  
YEAR 2020 BUDGET  
KEY ASSUMPTIONS**

**REVENUE**

- 1 Price increase of 5% in all areas except for Long-Term Care.
- 2 No change in patient volumes from 2019 to 2020.
- 3 10% prescription volume increase in 2020.
- 4 No significant changes to grant revenue.
- 5 No significant changes to USAC support.

**EXPENSES**

- 1 No additions to current staffing levels.
- 2 Anticipated decrease in travelers for behavioral health, social services, and finance
- 3 Increase in retail pharmacy supplies to correlate with increased volumes.
- 4 3% price increase on medical supplies.
- 5 No significant capital purchases.