2018 BUDGET
CITY OF CORDOVA

2018 COUNCIL APPROVED BUDGET

Mayor
Clay Koplin

City Council
James Burton
Kenneth Jones
Jeff Guard
Robert Beedle
Anne Schaefer
David Allison
James Wiese

City Manager
Alan Lanning

Finance Director
Jon Stavig
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SUBJECT: Fiscal Year (FY) 2018 Budget Executive Summary:

From: Alan D. Lanning, City Manager

The preparation of the FY2018 budget represents a significant divergence from years past. The Cordova City Council completed an extensive, month’s long strategic planning process in the early part of 2017 and adopted, by resolution, the Cordova Strategic Action Plan (CSAP) 2017. The core principle identified in the CSAP 2017 is Economic Sustainability as an effort to move forward with in the future. The CSAP 2017 is included within this budget document. Economic Sustainability as the core value assumes three major changes to the City’s budgeting strategy. The first major philosophical change is past reliance upon State and Federal funding. While both sources of funding will continue to be pursued, they will not be counted on as reliable sources of annual income. As examples, “Timber Receipts” and State debt service reimbursements have accounted for nearly $1 million in unrealized revenue. The second major philosophical change is self-reliance. It will be important for the City to put in place, policies and financial disciplines necessary for the City to function on its own, using revenues produced locally and sustainable locally. The third major philosophical change will be the arrival at some nexus of staff and operations, whereby each area is sustainable on an annual basis, but still providing superior service levels. This financial/operation nexus is anticipated to be fully realized by 2020.

Many other efforts and partnerships are necessary for an Economically Sustainable budget. The City is working to partner with other agencies and entities to produce efficiencies. The City is working on projects with the Prince William Sound Science Center concerning a new location and potential campus. The City is working closely with Cordova Electric Cooperative to provide sustainable power and reliable power grid improvements, through the National Renewable Energy Laboratory and other partners. The City is working with the Copper River Watershed Project on a more sustainable recycling effort. The City is working closely with Cordova Community Medical Center (CCMC) in an ongoing effort to create efficiencies, including sharing staff positions and implementing purchasing efficiencies. Both the City of Cordova and CCMC continue to partner on medical insurance, creating cost savings and maintaining benefit levels for City and CCMC staff. City projects will be minimal, with the Adams St. sidewalk project being the most visible.

The ongoing State fiscal crisis necessitates a conservative fiscal approach, which includes an examination of service delivery, taxes and fees. FY2018 and FY2019 will also be challenging years, but the City of Cordova remains hopeful the State of Alaska will solve its budget crisis, some federal funding sources will be reauthorized and internal planning will create sustainability and efficiency. However, any State or federal funds realized will be project specific. Even with those improvements, the City of Cordova must reduce its financial footprint and work toward a sustainable local economy, relying less upon State and federal resources as ongoing sources of funding and maintaining a local tax base that can sustain the community and yet provide affordability to those that work within the community. With a dedicated and experienced City staff and a proactive and involved City Council, we believe Cordova will meet its challenges and both sustain and thrive.

Thanks to those who assisted in preparing this document by submitting data and information and a special thanks to Jon Stavig & Leif Stavig.

Most Respectfully,

Alan D. Lanning
City Manager
RESOLUTION 12-17-30

CITY OF CORDOVA, ALASKA
RESOLUTION 12-17-30

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF CORDOVA, ALASKA, ADOPTING AN OPERATING AND CAPITAL BUDGET FOR FISCAL YEAR 2018 AND APPROPRIATING THE AMOUNT OF $14,843,052 AS SUMMARIZED PURSUANT TO THE FOLLOWING TABLE

<table>
<thead>
<tr>
<th>FUND</th>
<th>REVENUES</th>
<th>PLUS INTERFUND</th>
<th>TRANSFERS IN</th>
<th>LESS INTERFUND</th>
<th>TRANSFERS OUT</th>
<th>TO OR (FROM)</th>
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<td>Vehicle Removal Fund</td>
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<td></td>
<td></td>
<td>$&lt;16,301.&gt;</td>
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<td>$117,940</td>
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<td>$571,668</td>
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<td>$10,515,989</td>
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<td>Harbor &amp; Port Enterprise Fund</td>
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<td>$365,566</td>
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<td>$0</td>
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<td>Water Enterprise Fund</td>
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<td>$0</td>
<td>$50,000</td>
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<tr>
<td>Refuse Enterprise Fund</td>
<td>$1,083,089</td>
<td>$0</td>
<td>$246,576</td>
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<td>$0</td>
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<td>$1,083,089</td>
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<td>$0</td>
<td>$50,000</td>
<td>$0</td>
<td>$50,000</td>
<td></td>
<td></td>
<td>$0</td>
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<tr>
<td>Refuse Fund - Landfill</td>
<td>$0</td>
<td>$50,000</td>
<td>$0</td>
<td>$50,000</td>
<td></td>
<td></td>
<td>$0</td>
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<td>Odisk Camper Park Fund</td>
<td>$75,456</td>
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<td>$13,750</td>
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<td>$3,006</td>
<td>$72,450</td>
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<tr>
<td>Enterprise Funds Total</td>
<td>$4,330,089</td>
<td>$415,000</td>
<td>$966,738</td>
<td>$353,006</td>
<td>$924,674</td>
<td>$4,327,063</td>
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<tr>
<td>TOTALS APPROPRIATION</td>
<td>$15,362,441</td>
<td>$1,043,885</td>
<td>$1,043,885</td>
<td>$924,674</td>
<td>$14,843,052</td>
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WHEREAS, the City Manager submitted his proposed FY18 Operating Budget; and,

WHEREAS, the City Council has conducted work sessions reviewing the proposed 2018 budget, and submitted its recommendations, and held a public hearing on December 6, 2017 on the proposed 2018 operating & capital budget; and

WHEREAS, in the amount appropriated from the General Fund, $1,500,000 is included for the Cordova Public Schools.

Resolution 12-17-30
Page 1 of 2
NOW, THEREFORE BE IT RESOLVED THAT the City Council of the City of Cordova, Alaska, hereby adopts the City Operating and Capital Budgets and appropriates such funds for FY18, for the period of January 1, 2018 to December 31, 2018, in the amount of $14,843,052.

BE IT FURTHER RESOLVED that all unencumbered balances remaining in each fund as of January 1, 2019 shall be transferred to the unappropriated fund balance of the respective fund from which appropriated.

PASSED AND APPROVED THIS 6th DAY OF DECEMBER, 2017

Clay R. Kooplin, Mayor

ATTEST:

Susan Bourgeois, CMC, City Clerk
### 2018 BUDGET SCHEDULE

<table>
<thead>
<tr>
<th>Date</th>
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<tr>
<td>5/15/2017</td>
<td>Staff prepares budget narratives, goals and objectives, budget plans.</td>
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<tr>
<td>8/2/2017</td>
<td>Departments receive excel budget worksheets.</td>
</tr>
<tr>
<td>8/22/2017</td>
<td>Departmental budget worksheets due. Rate analyses due.</td>
</tr>
<tr>
<td>8/24-25/2017</td>
<td>Dept. Heads meet with Finance Director to work out details of Dept. Budgets and fee structure. Dept.’s deadline to submit completed budget worksheets, including narratives, line item justifications and capital items or projects, and written explanation of additional personnel, wage increases, fee changes, and significant changes in operation budgets to Finance Director.</td>
</tr>
<tr>
<td>8/29/2017</td>
<td>Council Work Session Council has 1st work session and staff presentation regarding 2018 budget.</td>
</tr>
<tr>
<td>9/1/2017</td>
<td>Human Resources provides budget of personnel costs to City Manager &amp; Finance Director.</td>
</tr>
<tr>
<td>12/6/2017</td>
<td>Council Regular Meeting Resolution and supporting documentation adopting the FY2018 Budget.</td>
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CORDOVA STRATEGIC ACTION PLAN 2017

CORDOVA
STRATEGIC
ACTION PLAN
2017

ECONOMIC
SUSTAINABILITY
STRATEGIC PLAN PRIORITIES

- Financial Plan
- Economic Development
- Support Partnerships
- Infrastructure
- Internal Services

FINANCIAL PLAN

- Implement 20/20 budget Plan
  - Self-Sustaining Budget
  - Staffing Reorganization Tied To Budget Model
  - Increase Operational Budgets to 2016 Level
  - Taxes-Exemptions/Exceptions Review/Implementation
- CSD Full Funding Goal-Based on Available Funding
- CCMC-Sustainable Financial Model
- Comprehensive Rate Analysis-All Funds
- Pursue Grant Funding
- Sustainable Economic Model-Self Reliance
ECONOMIC DEVELOPMENT

- Tourism Promotion
- Event Development - Conferences
- Staffing Expertise
- Eco-Tourism
- Grow/Maintain Current Events/Festivals
- Improve Marketing and Marketing Tools-Regional
- Fishery Support/Harbor Improvement/Growth
- Additional Economic Development Partners
- Cordova Center Utilization

SUPPORT PARTNERSHIPS

- Build/Maintain Strong Partnerships
- Project Collaboration
  - Chamber Move
  - Crater Lake
  - USFS Special Use Permits
  - USCG FRC (Cutter)
  - PWSSC Potential Move and Land
  - Whitshed Sidewalk Projects
  - NVE and Private Partnerships
**INFRASTRUCTURE**

- Sidewalks-Adams St./Sidewalk Plan/Whitshed
- Water System-Additional Capacity-Crater Lake
- Street Improvements-Phase II Plan
- Foster Partnerships
- Expand Odiak-RV Spaces
- Oil Reuse Project-Partnerships
- Ski Hill Summer Use
- Code Review: Chpt. 16-17-18
- Comprehensive Plan Review
- Code Review Chpt. 4
- Provide Modern Comprehensive Infrastructure
- Land availability/development

**INTERNAL SERVICES**

- Staffing to 20/20 Plan
- Reorganize to 20/20 Plan
- Review Code Chap. 16-17-18
- Review Code Chap. 4
- Review Comprehensive Plan
- Program Evaluations/Work Flow Analysis
- Process Improvements
- Staff Training and Development
STRATEGIC WORK PLAN

2017 Action Items
- Tax Review and Implementation
- Rate Studies-All Funds
- Adams St. Sidewalk Project
- Redefined Budgeting Process-May
- Begin Tourism/Marketing Efforts/Event ID
- Develop Service Delivery System Efficiencies
- Waste Oil Project-2017 Phase I-Centrifuge and Building Configuration
- Promote conferences through City, CCMC, CSD
- Evaluation of Partnerships
- Complete Strategic Plan 2017
- CIP Cross Reference-Capital Priorities

2018 Action Items
- Comprehensive Plan Review
- Chapter 4 Review
- Chapter 18 Review (16 & 17 To Follow)
- Waste Oil Project 2018 Phase II-System efficiency
- Reorganization Phase I-System efficiencies
- Marketing Event Promotion Phase I-Brainstorming
- Project Development-RV Park
- Marketing-Promotion Improvements
## Equipment List

<table>
<thead>
<tr>
<th>Model Year</th>
<th>Make</th>
<th>Model</th>
<th>Department</th>
<th>Replacement Cost</th>
<th>Estimated Life</th>
<th>Estimated Replacement Date</th>
<th>Service Years Remaining</th>
<th>Current Condition</th>
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<td>Ford</td>
<td>Focus</td>
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<td>2015</td>
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<td>1992</td>
<td>Ford</td>
<td>Fire Truck</td>
<td>Fire</td>
<td>$650,000</td>
<td>30</td>
<td>1972</td>
<td>-46</td>
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<td>-14</td>
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EQUIPMENT, BUILDINGS, AND STRUCTURES VALUE

- **Light Equipment**
  - Value: $2,173,844
  - Percentage: 3%

- **Heavy Equipment**
  - Value: $6,076,315
  - Percentage: 8%

- **Buildings and Other Structures**
  - Value: $67,945,856
  - Percentage: 89%

**Light Equipment** – Work Trucks, Trailers, Small Equipment, Etc.
**Heavy Equipment** – Loader, Bus, Fire Trucks, Etc.
**Buildings and Other Structures** – City Buildings, Water Tanks, Outbuildings, Etc.
FACILITY MAINTENANCE NEEDS

All rough order of magnitudes (ROM) are very approximate and currently not based on any proposals, engineer estimates, or bids and are not to be used for budgeting.

School Facilities

Mt. Eccles

Exterior Playground Restroom
ROM: $10,000
The playground gets used year-round even when school is out. If the building is locked the children don’t have an access to any restrooms. A few options exist to provide a summer portable toilet or build a restroom facility on or near the playground. Different solutions are being considered and discussed ranging from a portable toilet to a permanent restroom facility located outside. Depending on the solution it could require additional funding to construct a facility building.

High School

HVAC
ROM: $30,000
The HVAC system at the High School has been reviewed by 2 HVAC contractors to review the condition of the system and the potential requirements to keep it operational. Proposals are forth coming and will provide additional details on items that need corrective action. Many items could be replaced and incorporated via attrition if needed.

Boilers
ROM: $10,000
The building has 3 boilers and a used oil burner. The used oil burner is currently in the process of being rebuilt and will likely be back online before the winter. Of the other 3 boilers, the largest has been nonfunctional for numerous years and needs to be repaired prior to returning to an online status. The second boiler runs during the winter and generally meets the needs of the building. The 3rd boiler is undersized and acts as a back up to the 2nd boiler and often meets the needs during the off seasons. These boilers will need some maintenance to bring them up to 100%.

Gym Floor
ROM: $260,000
There is an estimated 1,100 square feet of damaged gym floor in the high school gym. This section is payable by an insurance claim for leaking from roof damage. This has not been repaired in part because the remaining section of the gym floor is beyond its useable life and is in need of repair. The current gym floor is older and doesn’t meet modern cushioning requirements. The preferred option would be to replace the full gym floor at an estimated cost of $260,000.

Extended Storage Area
ROM: $15,000
The High School building has limited storage areas for all the activities that go on in the building. The staff is considering constructing an exterior addition to the gym area where non-temperature sensitive items could be stored. The staff is looking at making this project a student class in which the design, permitting, and construction will all be done by the students. Some materials are likely going to be donated while others would still need to be purchased to complete the project. This project has not been approved or prioritized at this time.

Cordova Community Medical Center

Fire safety sprinkler system
ROM: $150,000
The sprinkler pipes are original and over the years have started to corrode. On their last inspection, lots of areas of the pipe showed pitting. Some areas have been upgraded as needed but a full facility review needs to be done and replacement is likely in many locations. CCMC staff is currently in talks with Taylor Fire Protection for a budget number.
Underground Storage Tank
ROM: $150,000
The fuel tank for CCMC is a large underground storage tank that has no record of leaking at this point. If there ever was to be a leak or failure of the tank the fuel would travel to waterways quickly. This tank needs to be removed from the ground and a new above ground tank needs to be installed. An above ground tank was quoted in 2014 and has been priced around $36,000 just for the tank.

Relocation of Generators
ROM: $150,000
The current generators are located on the basement level of the facility. Numerous inspections have recommended that the generators be relocated to an outside generator shed to meet current standards. At this point the generators are grandfathered in and are tested monthly.

Public Safety Building

Adjust Heating System
ROM: $12,000
This building is not being used in the same matter that the heating system was designed for and new efficiencies are being considered to reduce the amount of oil being consumed. Solutions are being considered and the expense of this project could be reduced and potentially be funded in the facilities budget.
## DEBT SERVICES SCHEDULE

**For 2018 Calendar Yr**

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### Totals

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<th>$1,100,000</th>
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<td>3,019</td>
<td>34,994</td>
<td>246,725</td>
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<td>36,512</td>
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### Enterprise Funds

- $32,700
- $32,226
- $886,360
- XXXX

### Governmental Funds

- 54,500
- 46,038
- 782,763
- 566,250
- 155,840
- 137,226
- 20,050
- 0

### Total Debt Service P&I

- 38,960
- 0
- 111,111

### Reimb DOE

- 32,700
- $32,226
- $886,360
- XXXX

### Interest Pd By Enterprise

- 2,960
- 3,107

### Total Paid by Ent Funds

- 0
- 38,960
- 0
- 72,151
- 111,111

### Net Paid by GF

- 21,800
- $13,812
- $463,514
- 155,840
- 137,226
- 20,050
- 0
- 0
- 1,002,242
CITY OF CORDOVA, ALASKA
2018 BUDGET

PERSONNEL COSTS

2015 PERSONNEL COSTS

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<thead>
<tr>
<th>Total Personnel Costs</th>
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<td>PERS</td>
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<td>Health</td>
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<tr>
<td>ESC</td>
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<td>Workers Comp</td>
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Wages 57%  
FICA 4%  
PERS Relief 12%  
PERS 12%  
Health 13%  
ESC 0%  
Workers Comp 2%

2016 PERSONNEL COSTS

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Wages 62%  
FICA 5%  
PERS 13%  
PERS Relief 9%  
Health 15%  
ESC 2%  
Workers Comp 2%
2017 PERSONNEL COSTS

<table>
<thead>
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2018 PERSONNEL COSTS

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*Costs include enterprise funds
PERSONNEL COSTS 2007-2018
### Staffing Plan

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<td>12/11/2012</td>
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<td>Tower on Tripod Hill</td>
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<td>Mooring and Dock Space (Old Harbor)</td>
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<td>U.S. Coast Guard</td>
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<td>Lot 2, Block 2 &amp; a Portion of Lot 1, Block 3, North Fill Development Park</td>
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<td>U.S. Coast Guard</td>
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<td>Carl J. Arvidson and Margaret R. Arvidson</td>
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<td>Leo Americus</td>
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<td>Dan Nichols</td>
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<td>Thai Vu and Camtu Ho</td>
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<td>Alaska State Troopers</td>
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<td>Old City Hall Building</td>
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<td>5/31/2020</td>
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</tbody>
</table>
GENERAL FUND SUMMARY

Image courtesy of the Cordova Historical Society
2018 GENERAL FUND REVENUE

- Sales & Use Taxes: $3,500,000 (34%)
- Property Tax: $2,533,433 (24%)
- All Other Revenue: $1,326,507 (13%)
- Raw Fish Tax: $800,000 (8%)
- In Lieu Tax Payments: $440,818 (4%)
- Law Enforcement: $260,286 (2%)
- Allocated Admin. Costs: $503,004 (5%)
- State Debt Reimbursement: $716,000 (7%)
- Leases & Rents: $294,200 (3%)
2018 GENERAL FUND EXPENDITURES

- Transfers to Others = Transfers to Others + Ski Hill
- Public Safety = DMV + Law Enforcement + Jail Operations + Fire & EMS + Disaster Management
- Public Works = PW Administration + Streets + Snow Removal + Equipment Maintenance + Cemetery Maintenance
- Parks & Recreation = Parks Maintenance + Recreation – Bidarki + Pool
- Non-Departmental = Non-Departmental + Interfund Transfers Out
- Planning = Planning Department + Planning Commission

- Transfers to Others: $2,477,299 (24%)
- Debt: $1,949,245 (19%)
- Public Safety: $1,472,428 (14%)
- Public Works: $1,178,550 (11%)
- Parks & Recreation: $599,978 (6%)
- Information Services: $732,864 (7%)
- Finance: $397,483 (4%)
- Facilities: $408,823 (4%)
- Non-Departmental: $357,160 (4%)
- Planning: $230,019 (2%)
- City Clerk: $252,869 (2%)
- City Council/Mayor: $2,000 (0%)
- City Manager: $315,530 (3%)

CITY OF CORDOVA, ALASKA
2018 BUDGET
# 2018 GENERAL FUND BUDGET

<table>
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<tr>
<th>Account Title</th>
<th>FY 2015 Actual</th>
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<th>FY 2017 Actual</th>
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<tr>
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<td>10,192,718.14</td>
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<td>10,374,248.00</td>
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<tr>
<td><strong>Expense</strong></td>
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<td>Ski Hill</td>
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<td>FY 2017 Actual</td>
<td>FY 2017 Budget</td>
<td>FY 2018 Budget</td>
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<td>----------------</td>
<td>----------------</td>
<td>----------------</td>
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<tr>
<td>Non-Departmental</td>
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<td>Transfers to Other Entities</td>
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<tr>
<td><strong>Total Expense</strong></td>
<td><strong>16,843,272.93</strong></td>
<td><strong>14,320,283.54</strong></td>
<td><strong>10,770,127.82</strong></td>
<td><strong>10,294,065.24</strong></td>
<td><strong>10,374,248.00</strong></td>
</tr>
<tr>
<td>Total Revenue</td>
<td>17,310,517.38</td>
<td>10,192,718.14</td>
<td>11,060,293.34</td>
<td>10,294,065.24</td>
<td>10,374,248.00</td>
</tr>
<tr>
<td>Total Expense</td>
<td>16,843,272.93</td>
<td>14,320,283.54</td>
<td>10,770,127.82</td>
<td>10,294,065.24</td>
<td>10,374,248.00</td>
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EXPENDITURES BY CATEGORY 2007-2017

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<tbody>
<tr>
<td>Transfers to Others</td>
<td>1,972,029</td>
<td>1,908,876</td>
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<td>2,761,205</td>
<td>2,503,299</td>
<td>3,090,601</td>
<td>2,081,959</td>
<td>2,257,366</td>
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<td>1,613,089</td>
<td>1,757,975</td>
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<td>Operations/Capital Projects/Etc.</td>
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<td>2,174,526</td>
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<td>1,697,347</td>
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<td>1,650,159</td>
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</tbody>
</table>
PERCENT OF GENERAL FUND SPENT ON DEBT AND TRANSFERS TO OTHERS
GENERAL FUND REVENUE DETAIL

Image courtesy of the Cordova Historical Society
CITY OF CORDOVA, ALASKA  
2018 BUDGET

TAXES  
FUND: GENERAL

## BUDGET

### Taxes

<table>
<thead>
<tr>
<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>101-300-40001</td>
<td>Property Tax</td>
<td>2,171,409.25</td>
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<td>Sales &amp; Use Taxes</td>
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<td>101-300-40030</td>
<td>Penalties &amp; Int. - Sales Tax</td>
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<td>In Lieu Tax Payments</td>
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<td><strong>6,277,401.23</strong></td>
<td><strong>6,346,500.00</strong></td>
<td><strong>6,801,751.00</strong></td>
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</table>

### Revenue History

![Graph showing revenue history from FY 2015 to FY 2018](image)

- FY 2015 Actual: $5,600,000.00
- FY 2016 Actual: $6,050,000.00
- FY 2017 Budget: $6,277,401.23
- FY 2018 Budget: $6,801,751.00
TAX REVENUE 2007-2017

<table>
<thead>
<tr>
<th></th>
<th>Property Taxes</th>
<th>Sales Taxes</th>
<th>Fish Taxes</th>
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<td>FY 2009 Actual</td>
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<td>FY 2010 Actual</td>
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<td>FY 2012 Actual</td>
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<td>FY 2013 Actual</td>
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<td>FY 2014 Actual</td>
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## Licenses & Permits

### Fund: General

#### Budget

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<th>Acct. Number</th>
<th>Description</th>
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<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
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<tbody>
<tr>
<td>101-301-40100</td>
<td>General Business Licenses</td>
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<td>101-301-40120</td>
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#### Revenue History

[Graph showing revenue history from FY 2015 to FY 2018 with actual and budget figures for each year.]
OTHER GOVERNMENTAL FUND: GENERAL

BUDGET

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<th>Acct. Number</th>
<th>Description</th>
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<th>FY 2016 Actual</th>
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<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
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<td>Share Revenue - General</td>
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<td>Shared Fisheries Tax</td>
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<td>101-302-40239</td>
<td>Pension State Relief</td>
<td>675,040.32</td>
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<td>Library Grant</td>
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<td>101-302-40245</td>
<td>E-Rate Grant (Library)</td>
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REVENUE HISTORY
## Leases & Rents

### Budget

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<th>Description</th>
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<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
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<tbody>
<tr>
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<td>N. Harbor Fill Lease</td>
<td>97,672.60</td>
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<td>101-303-40350</td>
<td>Other Land Leases</td>
<td>39,879.20</td>
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<td>101-303-40360</td>
<td>Other Building Leases</td>
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<td>101-303-51110</td>
<td>Lease Rev Pass-Thru Mt Eyak</td>
<td>59,672.00</td>
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### Revenue History

- **FY 2015 Actual:** $0.00
- **FY 2016 Actual:** $50,000.00
- **FY 2017 Budget:** $100,000.00
- **FY 2018 Budget:** $150,000.00
## Law Enforcement

### Fund: General

#### Budget

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<th>Acct. Number</th>
<th>Description</th>
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<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
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<tbody>
<tr>
<td>101-304-40245</td>
<td>State Contract - Jail</td>
<td>190,654.00</td>
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<td>139,614.00</td>
<td>135,303.00</td>
<td>148,236.00</td>
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<td>Surcharge - SOA</td>
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<td>750.00</td>
<td>2,000.00</td>
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<tr>
<td>101-304-40265</td>
<td>State Dispatch Services</td>
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<td>4,725.00</td>
<td>4,725.00</td>
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<td>101-304-40370</td>
<td>Court Fines &amp; Forfeitures</td>
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<td>101-304-40371</td>
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<td>ATV Registration Fees</td>
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<td>101-304-40400</td>
<td>Dog Licenses</td>
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<td>445.00</td>
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<td>101-304-40410</td>
<td>Dog Impounds</td>
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<td>275.00</td>
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<td>Dog Citations</td>
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<td>101-304-40440</td>
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<td>Fingerprinting Services</td>
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<td>Impound</td>
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<td>101-304-40700</td>
<td>Case File Fees</td>
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<td>101-304-49730</td>
<td>Bulletproof Vest Grant</td>
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<tr>
<td>101-304-49740</td>
<td>Miscellaneous Revenue P.D.</td>
<td>13.84</td>
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<td><strong>203,872.65</strong></td>
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<td><strong>247,353.00</strong></td>
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#### Revenue History

![Revenue History Chart](chart.png)
### BUDGET

<table>
<thead>
<tr>
<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>101-305-40255</td>
<td>MV, Boat, Snow Trans</td>
<td>31,457.80</td>
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<td>101-305-40260</td>
<td>Driver License &amp; ID Fee</td>
<td>8,675.80</td>
<td>9,335.80</td>
<td>9,759.20</td>
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<td>101-305-40266</td>
<td>Vehicle Registration Tax</td>
<td>19,414.00</td>
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<td>101-305-40268</td>
<td>Mtr Vehicle Reg Tax St of AK</td>
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<tr>
<td>101-305-49740</td>
<td>Road Tests &amp; Misc Revenue DMV</td>
<td>1,263.00</td>
<td>763.20</td>
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### REVENUE HISTORY

![Revenue History Chart]
### Planning Department Revenue

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<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
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<tbody>
<tr>
<td>101-323-40160</td>
<td>Plat Fees</td>
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<td>100.00</td>
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<td>101-323-40170</td>
<td>Planning Permit Fees</td>
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<tr>
<td>101-323-48010</td>
<td>Legal Fees Reimbursements</td>
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<td>Appraisal Fees Reimbursements</td>
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<td>Other Revenue</td>
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<td>81.00</td>
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### Revenue History

![Revenue History Graph](image-url)
RECREATION DEPT REVENUE  FUND: GENERAL

BUDGET

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<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>101-345-40505</td>
<td>Activity Fees</td>
<td>955.00</td>
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<td>2,805.25</td>
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<td>Floor Hockey</td>
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<td>101-345-40508</td>
<td>Christmas Bazaar</td>
<td>1,545.00</td>
<td>2,320.00</td>
<td>2,555.00</td>
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<td>101-345-40520</td>
<td>Skaters Cabin Rental</td>
<td>2,994.00</td>
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<tr>
<td>101-345-40525</td>
<td>Bidarki Entrance Fees</td>
<td>68,450.50</td>
<td>69,592.73</td>
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<td>150.00</td>
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<td>Fisherman's Memorial park</td>
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<tr>
<td>101-345-43075</td>
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<tr>
<td>101-345-49740</td>
<td>Bidarki Misc.</td>
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</table>

REVENUE HISTORY

![Revenue History Graph](image)
## POOL REVENUE

### FUND: GENERAL

### BUDGET

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<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Pool Revenue</td>
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<td></td>
<td></td>
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<tr>
<td>101-346-40525</td>
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<td>4,000.00</td>
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<td>Pool Entrance Fees</td>
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<td>101-346-40620</td>
<td>Program Fees</td>
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<td>Rental Fees</td>
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<tr>
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<td>Pool Misc.</td>
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### REVENUE HISTORY

![Revenue History Chart]

- FY 2015 Actual
- FY 2016 Actual
- FY 2017 Budget
- FY 2018 Budget
## CITY OF CORDOVA, ALASKA
### 2018 BUDGET

### SALE OF PROPERTY

<table>
<thead>
<tr>
<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>101-347-40700</td>
<td>Sale of Materials</td>
<td>0.00</td>
<td>210.00</td>
<td>2,015.00</td>
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<tr>
<td>101-347-40710</td>
<td>Sale of Equipment</td>
<td>8,872.00</td>
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<td>10,000.00</td>
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<tr>
<td>101-347-40720</td>
<td>Sale of Cemetery Lots</td>
<td>1,400.00</td>
<td>1,050.00</td>
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### REVENUE HISTORY

- FY 2015: $0.00
- FY 2016: $2,000.00
- FY 2017: $4,000.00
- FY 2018: $6,000.00
- FY 2019: $8,000.00
- FY 2020: $10,000.00
- FY 2021: $12,000.00
- FY 2022: $14,000.00
### Interfund Transfers In

<table>
<thead>
<tr>
<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>101-390-41000</td>
<td>Allocated Administrative Costs</td>
<td>492,043.80</td>
<td>492,043.80</td>
<td>492,043.80</td>
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<td>101-390-41015</td>
<td>Transfer from Capital Projects</td>
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<tr>
<td>101-390-49998</td>
<td>Transfer from Permanent Fund</td>
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<td>due to/from other funds</td>
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<td><strong>1,399,090.24</strong></td>
<td><strong>512,754.00</strong></td>
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### Revenue History

![Revenue History Graph]

- FY 2015 Actual: $0.00
- FY 2016 Actual: $200,000.00
- FY 2017 Budget: $400,000.00
- FY 2018 Budget: $600,000.00
- FY 2019 Budget: $800,000.00
- FY 2020 Budget: $1,000,000.00
- FY 2021 Budget: $1,200,000.00
- FY 2022 Budget: $1,400,000.00
- FY 2023 Budget: $1,600,000.00
### Other Revenue

<table>
<thead>
<tr>
<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>101-397-40325</td>
<td>Investment Earnings</td>
<td>0.00</td>
<td>88,041.45</td>
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<tr>
<td>101-397-43000</td>
<td>Bond Proceeds</td>
<td>4,540,000.00</td>
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<td>0.00</td>
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<tr>
<td>101-397-43001</td>
<td>Bond Premiums</td>
<td>501,308.16</td>
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<tr>
<td>101-397-49740</td>
<td>Misc. Revenue</td>
<td>29,729.29</td>
<td>22,752.77</td>
<td>87,386.03</td>
<td>50,000.00</td>
<td>148,462.00</td>
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<tr>
<td>101-397-49741</td>
<td>Reimbursed Legal Fees Settleme</td>
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<td>375.00</td>
<td>0.00</td>
<td>0.00</td>
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<tr>
<td>101-397-49745</td>
<td>Insurance Reimbursements</td>
<td>98,900.00</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
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<tr>
<td>101-397-49760</td>
<td>Streets-Cut Revenue</td>
<td>2,542.50</td>
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<td>30,315.00</td>
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<tr>
<td>101-397-49770</td>
<td>Cordova Center Revenue</td>
<td>7,221.78</td>
<td>36,542.52</td>
<td>48,774.05</td>
<td>50,000.00</td>
<td>50,000.00</td>
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<tr>
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<td>CCMC CT Scanner Funding</td>
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<tr>
<td>101-397-49800</td>
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<td><strong>Total</strong></td>
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<td><strong>5,754,701.73</strong></td>
<td><strong>152,721.74</strong></td>
<td><strong>166,475.08</strong></td>
<td><strong>165,000.00</strong></td>
<td><strong>263,462.00</strong></td>
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### Revenue History
## STATE DEBT SERVICE REIMBURSEMENT FUND: GENERAL

### BUDGET

<table>
<thead>
<tr>
<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>101-398-40200</td>
<td>State Debt Service Reimb</td>
<td>961,671.00</td>
<td>861,471.00</td>
<td>850,593.00</td>
<td>716,127.00</td>
<td>716,000.00</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td><strong>961,671.00</strong></td>
<td><strong>861,471.00</strong></td>
<td><strong>850,593.00</strong></td>
<td><strong>716,127.00</strong></td>
<td><strong>716,000.00</strong></td>
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</tbody>
</table>

### REVENUE HISTORY

[Graph showing revenue history from FY 2015 to FY 2018]
### CITY COUNCIL FUND: GENERAL

#### BUDGET

<table>
<thead>
<tr>
<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>101-401-51020</td>
<td>Operating Supplies</td>
<td>1,050.08</td>
<td>1,448.99</td>
<td>989.83</td>
<td>500.00</td>
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<tr>
<td>101-401-52000</td>
<td>Communications</td>
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<td>511.13</td>
<td>629.41</td>
<td>500.00</td>
<td>0.00</td>
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<td>101-401-52090</td>
<td>Council Contingency</td>
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<td>1,000.00</td>
<td>1,000.00</td>
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<td>101-401-52130</td>
<td>Travel - Airfare/Ferry</td>
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<td>726.00</td>
<td>0.00</td>
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<td>1,287.00</td>
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<tr>
<td>101-401-52150</td>
<td>Travel - Per Diem</td>
<td>0.00</td>
<td>400.00</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
</tr>
<tr>
<td>101-401-52160</td>
<td>Professional Development</td>
<td>0.00</td>
<td>1,200.00</td>
<td>0.00</td>
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<tr>
<td>101-401-52170</td>
<td>Dues &amp; Subscriptions</td>
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<tr>
<td><strong>Total</strong></td>
<td></td>
<td><strong>6,277.78</strong></td>
<td><strong>11,740.14</strong></td>
<td><strong>8,408.18</strong></td>
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</tbody>
</table>

#### EXPENDITURE HISTORY

![Expenditure History Chart](chart.png)
PROGRAM DESCRIPTION

The Office of the City Clerk, in accordance with the City Charter and Code serves as the clerical officer of the Mayor and City Council. The City Clerk, with assistance from the Deputy Clerk serves as the ex-officio tax assessor. The office administers municipal elections and maintains City records and archives. The City Clerk is the custodian of the City seal and attests to documents as required by municipal code and state law. The Clerk’s office also administers oaths of office and ensures licensing and registration of City vehicles and equipment.

The office of the City Clerk is often the first contact for the public seeking communication with the elected body and thus acts as a liaison for the people to the City Council. In preparing accurate minutes and accounts of all open City meetings, the Clerk maintains the history of the City for future generations of Cordovans including citizens, elected officials and City employees.

PROGRAM GOALS AND OBJECTIVES

- Provide professional service to the public – assist them in understanding local government and respond in the most respectful manner to whatever their request might be
- Maintain the most accurate records of the actions of the City Council and properly archive and catalogue permanently the minutes, resolutions, ordinances
- Prepare well-organized, thorough council agendas and packets – easily understandable to the City Council and the public in order to promote the effective engagement required to make the best decisions for the community of Cordova
- Oversee the maintenance of City property records in order to ensure the most equitable assessing and taxation for the benefit of the public and the City revenue stream
- Fairly and impartially conduct municipal elections and promote this utmost of democratic rights of our citizens
- Work cooperatively with the City Manager, the Department Heads, the Mayor and City Council and all employees of the City of Cordova toward the best interest of all citizens

BUDGET COMMENTARY

The 2017 budget was as bare bones as I have ever seen in my 15 years with the City of Cordova. The operating line items within the Clerk’s office were pared down to unrealistic levels and have therefore been overspent or will be overspent by year-end. The 2018 Clerk’s budget has been returned to levels consistent with the recent past years, especially in such line items as Professional Services (codification of ordinances), operating supplies and election expense. Current staff is well-trained but no budgeting toward continuing education and the accompanying travel is not realistic especially if there comes a time when there is turnover to less trained employees in this department.

BUDGET

<table>
<thead>
<tr>
<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>101-402-50000</td>
<td>Salaries and Wages</td>
<td>127,018.99</td>
<td>136,164.23</td>
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<td>136,089.00</td>
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<tr>
<td>101-402-50020</td>
<td>Temp Employees</td>
<td>513.00</td>
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<tr>
<td>101-402-50100</td>
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<td>9,428.92</td>
<td>10,768.15</td>
<td>10,487.00</td>
<td>10,411.00</td>
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<tr>
<td>101-402-50110</td>
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<td>101-402-50130</td>
<td>Compensation Ins.</td>
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<td>558.00</td>
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</table>
### CITY OF CORDOVA, ALASKA

#### 2018 BUDGET

<table>
<thead>
<tr>
<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>101-402-50140</td>
<td>ESC</td>
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<td>837.11</td>
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<td>101-402-52000</td>
<td>Communications</td>
<td>101-402-52000</td>
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<td>101-402-52160</td>
<td>Professional Development</td>
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<td>101-402-52170</td>
<td>Dues &amp; Subscriptions</td>
<td>101-402-52170</td>
<td>300.00</td>
<td>350.00</td>
<td>310.00</td>
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<td>101-402-52180</td>
<td>Professional Services</td>
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<td>2,487.00</td>
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<td>3,756.00</td>
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<tr>
<td>101-402-52230</td>
<td>Assessor Fees</td>
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<td>17,200.00</td>
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<td>18,000.00</td>
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<tr>
<td>101-402-52240</td>
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<tr>
<td>Total</td>
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<td></td>
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</tbody>
</table>

#### EXPENDITURE HISTORY

![Graph showing expenditure history from FY 2015 to FY 2018]
### CITY MAYOR

**FUND: GENERAL**

#### BUDGET

<table>
<thead>
<tr>
<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
</thead>
<tbody>
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<td>101-403-51020</td>
<td>Operating Supplies</td>
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<td>101-403-52160</td>
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<td>101-403-52170</td>
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<td>0.00</td>
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</table>

#### EXPENDITURE HISTORY

![Expenditure History Graph]

- FY 2015 Actual
- FY 2016 Actual
- FY 2017 Budget
- FY 2018 Budget
CITY OF CORDOVA, ALASKA
2018 BUDGET

CITY MANAGER  FUND: GENERAL

PROGRAM DESCRIPTION

The Office of the City Manager is charged with providing City services in a professional, innovative and cost-effective manner, with emphasis on friendly, timely and courteous service to all. The City Manager’s office strives to achieve the goals and objectives of the Cordova City Council, allocating resources, encouraging development and enhancing the quality of life for the community and those who live and work in the community. As defined by the Cordova City Council, Economic Sustainability is the core value the City Manager’s office works toward.

PROGRAM GOALS AND OBJECTIVES

- Work toward Economic Sustainability, supporting economic revitalization, development, diversifying income streams and reducing costs.
- Increase staff effectiveness, recognizing limitations on our resources and recruiting difficulties.
- Improve Service Delivery by continuously evaluating and monitoring systems.
- Assemble and keep a well-trained work force, encouraging and rewarding professional development, training and certifications.
- Implement the plans and goals of the City Council, allocating resources to City Council priorities.
- Annually update the Cordova Strategic Plan, goals and objectives.

BUDGET COMMENTARY

The 2018 budget for the City Manager is primarily a Status quo” budget from 2017. The goal of the 2018 budget is to maintain the ability of the City Manager and staff to perform the essential functions of City administrative services, human resources functions, risk management functions and medical insurance monitoring and evaluation. Recruitment is an ongoing and persistent issue, particularly with respect to law enforcement and new and innovative recruiting efforts will be a priority.

BUDGET

<table>
<thead>
<tr>
<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>101-421-50000</td>
<td>Salaries and Wages</td>
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<td>2,000.00</td>
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<td>0.00</td>
</tr>
<tr>
<td>Acct. Number</td>
<td>Description</td>
<td>FY 2015 Actual</td>
<td>FY 2016 Actual</td>
<td>FY 2017 Actual</td>
<td>FY 2017 Budget</td>
<td>FY 2018 Budget</td>
</tr>
<tr>
<td>--------------</td>
<td>------------------------------</td>
<td>----------------</td>
<td>----------------</td>
<td>----------------</td>
<td>----------------</td>
<td>----------------</td>
</tr>
<tr>
<td>101-421-52140</td>
<td>Travel - Lodging</td>
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</tr>
<tr>
<td>101-421-52150</td>
<td>Travel - Per Diem</td>
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<tr>
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<td>Professional Development</td>
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<td>1,439.00</td>
<td>0.00</td>
<td>0.00</td>
<td>6,000.00</td>
</tr>
<tr>
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**EXPENDITURE HISTORY**
City of Cordova, Alaska
2018 Budget

Finance Fund: General

Program Description

The Finance Department is responsible for all accounting and finances of the City of Cordova. The Department collects all funds the City takes from various sources such as the harbor, City utilities, property tax, sales tax, State and Federal receipts, pool and Bidarki. The Department generates approximately 800 billings for utilities monthly and services the processing of approximately 500 business licenses which includes the collection and receipting sales tax quarterly. In addition, we act as the central reception area to the City, perform payroll and A/P functions, budget preparation, procurement and report filings to government departments.

Program Goals and Objectives

The following are the objectives for the Finance Department:

- Assist management in the preparation of annual budget
- Produce and distribute to department heads a financial report covering their area of responsibility
- Always looking to improving internal operational efficiencies and streamlining efforts for the public
- Coordinate the completion of annual audit
- Provide financial reporting to Council on a regular basis

Budget Commentary

The Department is staffed by 4 FTE led by a Finance Director, who over sees a staff of three other FTE, and who reports to the City Manager. Personnel Costs take up 98% of the Department’s budget while the remainder of the budget is operating supplies, 2%. One FTE’s role is the utility clerk, another is part reception clerk A/R clerk and is responsible for business license issuance and business tax collection and the third FTE acts as assistant to the Finance Director and performs payroll and A/P functions.

Budget

<table>
<thead>
<tr>
<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
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<tbody>
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<td>101-422-50000</td>
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<td>FY 2017 Budget</td>
<td>FY 2018 Budget</td>
</tr>
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</table>

**EXPENDITURE HISTORY**

![Graph showing expenditure history from FY 2015 to FY 2018]
PROGRAM DESCRIPTION

The Planning Department consists of the City Planner/Deputy Public Works Director and the Assistant Planner. Our staff assists the public, Planning Commission, City Council, and other city departments by providing information, guidance, and direction on land use issues and regulations.

The Planning Department facilitates monthly Planning Commission meetings and brings the commission’s matters and other business to City Council as necessary. The Planning Department aids the public by providing information concerning zoning requirements, building requirements, and subdivision developments. The department oversees land use in the city and is responsible for the disposal of property. The department also provides support for the Public Works Department and applies for multiple grants and loans to benefit the city’s infrastructure.

PROGRAM GOALS AND OBJECTIVES

The Planning Department strives to meet these goals:

Goal: Provide excellent customer service.
   Objectives:
      Address problems and requests, and assist with land use paperwork and process timely and efficiently.
      Listen and communicate clearly with public and staff.

Goal: Ensure accurate and efficient work flow.
   Objectives:
      Provide accurate reports, memos, and information to public, boards, and staff
      Move requests through the Planning Commission and City Council as efficiently as possible

Goal: Uphold and disseminate city codes and processes.
   Objectives:
      Communicate code requirements to the public
      Follow city policies and process

BUDGET COMMENTARY

Boards and Commissions
Staff produce monthly Planning Commission packets, document meeting with minutes, and provide additional information to commissioners as requested. The department also provides bi-monthly memos to city council which include recommendations and resolutions from the Planning Commission and other issues. Staff participate in commission meetings, providing information and direction on planning issues.

Permit Administration
Staff provide guidance, resources, maps, information and offer assistance to the public through all land use permit processes.

Public Support
Staff maintain and update the department’s portion of the city’s web page, which provides printable forms, Planning Commission packets and minutes, and land use information. Staff also maintain GIS parcel and tax data map layers and provide information to the public as requested.
Land Disposal
The Planning Department and Planning Commission develop annual land disposal maps delineating city property available for lease or sale. All steps in the land disposal process are administrated by the department. Leases, performance deeds of trust, and land use permits are tracked and rates are increased by staff.

Public Works Support
Planning staff provide technical and organizational support to the Public Works Department, including coordination for large CIP projects, contract negotiations, State and Federal permitting assistance, and grant and loan application coordination and tracking.

<table>
<thead>
<tr>
<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
</thead>
<tbody>
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LINE ITEM EXPLANATION

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<th>Code</th>
<th>Description</th>
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<th>FY 2016 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
</thead>
<tbody>
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<td>101-423-51020</td>
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<td>Misc. surveys, drawings, related work</td>
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<td>101-423-52184</td>
<td>Other Professional Fees</td>
<td>GIS fees, other software fees, engineer services, other services</td>
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### BUDGET

**Planning Commission**

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<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
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### EXPENDITURE HISTORY

![Graph showing expenditure history]

### LINE ITEM EXPLANATION

**101-424-52160  Professional Development**  Reports, nameplates and materials for commission
## Department of Motor Vehicles

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<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
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<td>192.48</td>
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<td>Travel - Airfare/Ferry</td>
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**Total**: 76,472.23  82,706.92  53,489.23  57,048.00  58,207.00
EXPENDITURE HISTORY

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<tr>
<th>Year</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
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<tbody>
<tr>
<td></td>
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</table>

The chart shows the expenditure history for FY 2015 to FY 2018, with actual and budgeted amounts.
LAW ENFORCEMENT  
FUND: GENERAL

PROGRAM DESCRIPTION

The Cordova Police Department consists of a Police Chief, five officers, one dispatch supervisor and four dispatchers who are hired as needed by the Chief. CPD is committed to the protection of life and property of all citizens of Cordova, Alaska. CPD dispatches for local fire, medical and law enforcement and has MOU’s with the Alaska Wildlife Troopers and USFS Fish and Game LEO and works closely with dispatching for their law enforcement teams. CPD currently has two open police officer positions. CPD also has one administrative assistant and one dispatch position which are unfunded.

BUDGET COMMENTARY

This Dept.'s workload has been slowly increasing due to the amount of Local, State and Federal Mandated Regulations that we need to enforce or adhere too. This Dept. only has 11 members out of 13 positions responsible for this work load. The Dept. Budget other than some compensation for the 11-paid staff has decreased.

BUDGET

<table>
<thead>
<tr>
<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
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### CITY OF CORDOVA, ALASKA
### 2018 BUDGET

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<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
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<tbody>
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<td><strong>859,639.00</strong></td>
<td><strong>875,591.00</strong></td>
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**EXPENDITURE HISTORY**

[Graph showing expenditure history with data points for FY 2015 Actual, FY 2016 Actual, FY 2017 Budget, and FY 2018 Budget, with expenditures ranging from $0.00 to $1,200,000.00]
### CITY OF CORDOVA, ALASKA
#### 2018 BUDGET

### JAIL OPERATIONS

#### FUND: GENERAL

#### BUDGET

<table>
<thead>
<tr>
<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Jail Operations</strong></td>
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PROGRAM DESCRIPTION

The Cordova Volunteer Fire Department consists of a Fire Chief and Deputy Chief who are elected annually by the membership and solely responsible to the City Counsel. This membership is a paramilitary organization with appointed Fire and EMS Officers responsible for their designated Companies which are responsible for responding to all emergencies within our district and at times assist other regions by Boat or Aircraft.

Many Departments in the State and most in the lower 48 provide either Fire or EMS and some Search and Rescue. CVFD on the other hand because of our unique situation of not being able to request help from neighboring communities must provide all levels of emergency services, such as: Fire Suppression, Fire Investigation, Basic Life Support, Advanced Life Support, Medical Transport Care, Search and Rescue, Dive Rescue, Avalanche Rescue, Haz-Mat Response, Marine Shipboard Firefighting, High Angle Rescue, Confined Space Rescue, Vehicle Extrication, Disaster Preparedness and Management, Provide in house Certified Instructors, Public Education and Training.

In 2016 the volunteers accumulated 7613 hours of their time providing a service to our community.

PROGRAM GOALS AND OBJECTIVES

The Goals of this Department, shall be to prevent Emergencies through inspections, education and code enforcement.

The Department Objectives. Provides fire suppression and emergency medical services to preserve, protect life, property, and the environment against injury and damage within the City of Cordova, Alaska. Property outside the City limits shall be protected at all times possible without setting in jeopardy such property that lies within these said limits.

BUDGET COMMENTARY

This Depts. Budget has remained literally unchanged until 2002 when the City Council approved a second Fire paid position, due to the fact that the fire service nationwide has increase in codes, strict safety maintenance programs, updated vehicles, equipment and facilities. While other Department budgets are increasing the Fire Dept Budget is asked to decrease. Over the years the Fire Dept. service has continued to increase and never decrease and subjected to an ever-increasing amount of Local, State and Federal Mandated Regulations that we need to enforce or adhere too. Programs like Bloodborne pathogen training and immunization, OSHA and NFPA compliancy to work related task, OSHA and NFPA Standards for Firefighters and EMS Workers (this also pertains to Volunteers), State laws and regulations pertaining to the delivery of EMS care, Continuing education and records management for all Volunteers and Equipment Maintenance Programs to list a few.

Other City Depts. have many paid staff to continue to severe our community, this Dept. only has 2 members responsible for this work load. And the Dept. Budget other than the compensation for the 2-paid staff has not increased.

BUDGET

<table>
<thead>
<tr>
<th>Acct. Number</th>
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### EXPENDITURE HISTORY

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### LINE ITEM EXPLANATION

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<td>O2 bottles, Regulators, Blankets, Ambulance Drugs CCMC, EMS Supplies.</td>
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<td>Fire equipment repairs</td>
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<td>EMS equipment repairs</td>
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## DISASTER MANAGEMENT

### FUND: GENERAL

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#### EXPENDITURE HISTORY

![Graph showing expenditure history](graph.png)

#### LINE ITEM EXPLANATION

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<td>Training Supplies and Materials for Local and City wide activities</td>
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<td>101-445-59405</td>
<td>Community Training</td>
<td>Prof Development, Mandatory State Grant Meetings Travel, Perdiem, Hotel</td>
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</table>
INFORMATION SERVICES  FUND: GENERAL

PROGRAM DESCRIPTION

The Information Services Department consists of three Divisions: Cordova Public Library, Cordova Historical Museum, and the Information Services Division which includes Public Information, Marketing, Cordova Center Rentals and Information Technology.

The Cordova Public Library is staffed with: 1- Permanent Full Time Librarian, 3 - Permanent Part-Time Librarians/Program Leader, 1 – Temporary Seasonal Position. The Library provides a public place for all, where ideas of a broad spectrum can be explored and considered; provides for the individual an environment conducive to reading, listening or studying; identifies community needs and provides programs and services to meet those needs. The Cordova Public Library serves as the school library for elementary and homeschool students.

The Cordova Historical Museum is staffed with: 1 – Permanent Full Time Curator of Exhibits and Collections, 1 – Permanent Full-Time Museum Assistant, 1 Permanent Part-Time Program Leader, 1 – Temporary Seasonal Position. The Cordova Historical Museum, an educational institution, is a museum of cultural and economic history to record and interpret everyday life in the Copper River, Bering River and Prince William Sound to help people understand the past, explore the present and plan the future. The museum accomplishes this through exhibitions, programs, publications and other activities that engage, enlighten, educate and entertain children and adults of both community residents and visitors.

The Information Services Division is staffed with: 1 – Permanent Full Time Director (Responsible for oversight of all divisions), 1 – Permanent Full Time Technology Leader. This division is responsible for all public information, press releases, website and other materials for the City of Cordova as well as all the technology, cell phones and website maintenance. This division is also responsible for all reservations and events at the Cordova Center. The Information Services Director serves as PIO in the ICS.

PROGRAM GOALS AND OBJECTIVES

Cordova Public Library:
- **Strategic Goal 1**: Increasingly provide access to collections and services to support instruction, research, and outreach, while improving access to the Cordova Public Libraries' collections.
- **Strategic Goal 2**: Increase circulation and usage by various patron types.
- **Strategic Goal 3**: Increase cultural awareness within the community.

Cordova Historical Museum:
- **Goal 1**: To design and implement museum exhibits
- **Goal 2**: To successfully accomplish the move and assure efficient operation in the new facility
- **Goal 3**: To strengthen communication with membership
- **Goal 4**: To achieve accreditation
- **Goal 5**: To establish an ongoing training program for staff and volunteers
- **Goal 6**: To expand program offerings
- **Goal 7**: To create a sustainable revenue stream

Information Services Division:
- Create, Update and Maintain Websites for Divisions
- Maintain Technology for City of Cordova
- Provide regular news updates to the Community of Cordova
- Provide Marketing for all Departments of the City of Cordova
- Maintain and Carry our reservations and events in the Cordova Center.
BUDGET COMMENTARY

Boards and Commissions
Staff serve as support for the Cordova Historical Society, the Cordova Historic Preservation Commission, the Friends of the Library and the Library Board. Staff prepares packets, minutes and agendas for the meetings as well as events and fund-raisers sponsored by the various groups.

Cordova Public Library
Staff is responsible for the daily operation of the library open 6 days a week year-round. This includes the continual assessment of the collection, cataloging and ordering materials for the collection and preparing and presenting additional programs for various age groups within the community.

Cordova Historical Museum
Staff is responsible for the daily operation of the museum open 6 days a week in summer and 5 days a week in winter. This includes regular changing of exhibits in the temporary gallery, completing exhibits in the permanent gallery spaces, presentations and programs to the general public and a cultural curriculum for K through 6th grade on Cordova history.

Information Services
Staff cares for and maintains four websites for the Department and the City of Cordova as well as other social media. Working with Arctic Information Technology, staff maintains 85 work stations for the City of Cordova and manages two servers. Staff is also responsible for City Department cell phone coverage, press releases and other public announcements.

Cordova Center
A portion of the Information Services Staff serves on the Cordova Center Team taking reservations, building the new website, creating marketing, and an online reservation system. Along with CC Event Team members, staff carries out and fulfills rentals for the Cordova Center.

<table>
<thead>
<tr>
<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
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### CITY OF CORDOVA, ALASKA
### 2018 BUDGET

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<th>Acct. Number</th>
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<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
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<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
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### EXPENDITURE HISTORY

![Graph showing expenditure history]

### LINE ITEM EXPLANATION

101-501-51020 Operating Supplies  
Office Supplies; Library Cataloguing Materials; Program Supplies

101-501-51060 Books & Periodicals  
McNaughton Lease (6700); Magazine Subscriptions (1300), Book Purchases

101-501-52000 Communications  
Landline Expenses; Internet Expenses

101-510-52120 Travel - Car Rental  
Alaska Library Conference, Museums Alaska Conference,

101-501-52130 Travel - Airfare/Ferry  
See above

101-501-52140 Travel - Lodging  
See above

101-501-52150 Travel - Per Diem  
See above

101-501-52160 Professional Development  
Registration for Conferences, Webinars for Training

101-501-52170 Dues & Subscriptions  
Memberships: AAM, NHP, AASLH, AKLA, ALN, Museums Alaska, AHS

101-501-52230 Software Licensing  
Microsoft Office, SQ Server,

101-501-52250 IT Services  
Arctic Information Technology Total Care

101-501-52180 Professional Services  
Tech Support for Software Applications,
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<tr>
<th>Code</th>
<th>Department</th>
<th>Description</th>
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<tbody>
<tr>
<td>101-501-52270</td>
<td>Legal Printing</td>
<td>Advertising – Positions, Legal Announcements</td>
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<td>101-501-54020</td>
<td>Repair/Maintenance</td>
<td>Equipment Replacement, Equipment Repair</td>
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<tr>
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<td>Computers &amp; Peripherals</td>
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<td>Other Equipment</td>
<td>Printer Cartridges,</td>
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<td>101-501-57181</td>
<td>City Marketing</td>
<td>Salmon Jam Sponsorship, CHS Yearbook AD, Chamber membership, PWSSC Delta sponsorship</td>
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# CITY OF CORDOVA, ALASKA
## 2018 BUDGET

### FACILITY UTILITIES

<table>
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<tr>
<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
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### EXPENDITURE HISTORY

![Expenditure History Chart]
## PUBLIC WORKS ADMINISTRATION

### FUND: GENERAL

#### BUDGET

<table>
<thead>
<tr>
<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
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FACILITY MAINTENANCE

PROGRAM DESCRIPTION

The facilities section consists of 2 employees; the superintendent of facilities and custodian. The section performs maintenance and creates maintenance documents for many of the cities facilities. Takes on projects as assigned that involve 1 or more facilities. Review, balance, and manage the building systems within the various facilities. Assists with events at the Cordova Center including setup and takedown, AV needs, planning and execution of scheduled events. Coordinates with the maintenance teams of the Cordova School District and the Cordova Community Medical Facility. Janitorial staff cleans the public safety building and the Cordova Center building.

PROGRAM GOALS AND OBJECTIVES

The following are the objectives for the facilities section
- Develop maintenance plans for facilities
- Continual cross training of facilities and building systems
- Reduce the amount of emergency repairs by continual preventative maintenance
- Create user guides for building systems; light and sound boards, AV, and controls
- Coordinate and schedule outside maintenance contractors with CCMC and CSD
- Monitor energy use and continually work to reduce energy use in city facilities

BUDGET COMMENTARY

The facilities budget remains fairly flat from 2017 with a few small changes. The 2018 budget includes a line item for bird mitigation at the Cordova Center that is based on a provided quote. The heating system maintenance has been increased to $14,000 to allow for additional preventative maintenance along all facilities. School maintenance has also been increased to $5,000 from $2,000.

The 2017 actual will show a few overages based on emergency repairs at the Mt. Eccles school. The main breaker for the building was damaged and need replacement, the HVAC system controllers were replaced and DDC were brought back online.

BUDGET

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LINE ITEM EXPLANATION

- **101-602-51020 Operating Supplies**: Electrical cords, air filters, saw blades, consumable tools & parts
- **101-602-51039 Custodial Supplies**: Paper products, cleaning supplies, soap
- **101-602-51050 Small Tools**: Hand tools, ladders, wrenches
- **101-602-52180 Professional Services**: Hiring of expert, engineer, or professional as needed
- **101-602-54000 Fuel & Lube**: Fuel and oil for custodial truck
- **101-602-54010 Vehicle Parts & Repairs**: Repairs to custodial truck
- **101-602-54029 Equipment Maint**: Elevator maintenance contract and inspection, access controls & camera contract, generator repair.
- **101-602-54039 Structure Maint**: Replacement parts including electrical outlets, switches, paint, lighting fixtures,
- **101-602-54091 Heating System Maint**: Boiler inspection and parts, valves, belts, and motors
- **101-602-55010 Fire Inspection and Repair**: Fire systems inspections and small repair items
- **101-602-55020 School Bldgs. Maintenance**: Line item for costs not covered under the use agreement with CSD
- **101-602-55030 CCMC Bldg. Maintenance**: Line item for costs not covered under the use agreement with CCMC
STREETS MAINTENANCE  FUND: GENERAL

PROGRAM DESCRIPTION

Responsible for the Streets and City Right of Ways, Maintaining and repairing the City’s vehicle fleet and power tools. Removal of snow and applying sand for traction. Maintaining the Cemetery and digging of graves.

PROGRAM GOALS AND OBJECTIVES

The following are the objectives for the Public Works Crew:

- Streets Division: Keep the streets in good repair and safe
- Equipment Division: Have an up to date, well maintained and safe motor pool. Bridge the gap between scheduled preventive maintenance and a fleet of fatigued and wore out equipment and vehicles [moving from disaster to disaster]. To educate all city employees on safe driving, and proper care of vehicles. The City has 78 pieces of rolling stock.
- Snow Removal Division: To have the City streets open and drivable at the end of each shift.
- Cemetery Division: To keep the Cemetery’s well maintained and pleasing to those visiting the grounds.

BUDGET COMMENTARY

Vehicle replacements

2011 ford pickup is due for replacement we would like to upgrade to a 550 as the 250 is a bit small for towing the Infrared paving machine and the Vactor trailer. Also with the success we have had with a pickup utilizing a sand bed and plow a 550 would be a much better option.

IT 62 Cat Loader 1999. 20 years is coming up fast and that is our rotation schedule for these bigger pieces of equipment, the front-end loaders and graders become first response vehicles in the winter and after 20 years they are getting tired.

Vehicle Maintenance

We need to have a more aggressive vehicle replacement policy throughout the whole City. We tend to keep vehicles until they are falling apart and dead. In the last few years we have purchased many used vehicles, which we might get a good deal on and then we turn around and put $10,000 into them to keep it on the road. There is a reason they are being sold. Is replacing a used vehicle with a used vehicle a good idea? You might get lucky occasionally. At the shop, we are having a hard time getting any preventive and routine maintenance done as we are constantly barraged with broken and falling apart vehicles that need to be put back on the road as quickly as possible to allow Refuse and Water/Sewer to provide their essential services, not to mention Police Ambulance and Fire vehicles. There is a huge cost in parts especially for the big rigs and specialty vehicles not to mention the cost of getting them here usually from the Midwest or back East.

Upgrades to Shop Area

With the new siding, new doors, auto door openers and soon to be installed concrete floor in our last bay. To finish the shop, we need to insulate and sheet the inside of the last bay then the construction phase of this building will finally be complete. Outside improvement calls for trusses and a roof over our Conex’s giving us 1,600 square feet of covered storage and building racks in the 40” Conex for tire storage.

Chip seal program:

We need to be more aggressive with our chip seal maintenance program we are losing roads to lack of maintenance coats. The last several years we have been using almost half of our allotted oil to putting bandages on asphalt roads to get them thru the winter. We need to get back to using the money to maintain and expand the chip seal roads. We need to apply 4 tanks of oil and 400 yards of chips each year for the next 4 years to keep the roads which we have already chip sealed. Which amounts to about $120,000 per year. I have been researching applying a seal or fog coat over our chip seal roads. I was hoping to attend a seminar and maybe acquire hands on experience with the process this year but was told to cut our training and travel budget, I am almost convinced this would improve and enhance our chip seal roads, however I would like to see it in person before moving forward.
Asphalt Roads:
We need to continue to be aggressive in pursuing loans and grants to install curb and gutter, sidewalks and new asphalt. Except for last year’s project on Railroad Avenue and the Harbor. The rest of our asphalt roads are over twenty and 30 year’s old. The pavement is less than ½ inch thick in many places. This deterioration causes more potholes with occurring storm. These roads have served us well but are long past their prime. Installing curbs, gutters and sidewalks, then laying a proper road bed would vastly improve our drainage and road maintenance issues. Over twenty years ago we the public works crew spoke of doing one block per year if we had gone forward at that time think where we would be now. Part of the equation needs to be having the design and engineering done and ready to go, so when opportunities come for grants we can move. Such was the case with the Adams Street Project that our planner Samantha Greenwood was able to secure for us. I would suggest That each year we need to design and engineer for future projects

Drainage Projects
We have several locations around town that are constantly washing out during heavy rains causing erosion and then repair which takes money and resources that could be better spent or not spent at all. Over the last 25 years we have improved our drainage system to the point where we are not driving around all night during rain storms mitigating flooding issues. In fact, it is very seldom we do overtime on drainage issues whereas we used to have 2 personnel out with every heavy rain event. We have come along way but we still have a few problems to address

Personnel
If we do not fill the empty operator position, we can expect a 30 to 40 percent less in our work production in the non- snow months as many of our operations require 2 persons to be on site. This is not only a safety issue but also effects productivity, with only 3 operators we can’t divide and have 2 projects going on at the same time. Examples of this would be: on a sunny day painting and pot hole repair going on at the same time. Or 2 men vacuuming out drains while the other two are grading and compacting gravel roads. Many of the tasks we do are 2 person jobs so by having 4 operators we can divide and conquer, thus our productivity prospers. In the past we have hired 2 Temps for 6 to 8 weeks to cut brush and help with the chip sealing operation [ which takes a minimum of 8 bodies, with no money in the temp budget we will be struggling when the brush and alders come August we need a few extra qualified people to help with the chip seal.

Snow removal
Also, snow removal will be dramatically affected. And the public will experience a noticeable slow down and quality of service, we will see this in not being able to open all emergency and essential services before the magic hour of 8:00am for City offices, Fire and Police Dept., Hospital, parking lots, and main thoroughfares thru town. And then the Schools before 8:30 am
The Citizens should expect to remove the snow berms in front of their drives. We will also need to enforce no private dumping in City Snow dumps or on City right of ways as this also takes considerable time to clean up. I realize in most places this the order of business, however we have spoiled this town considerably over the last 30 years and the Council and upper Management are going to have to take a stand. As the public, will be in for a bit of a shock and must be educated.

Cemetery
Over the last few years’ leaps and bounds have been made in transforming the Cemeteries from weed patches and eyesores, into peaceful and pleasing to the eye resting places. Mostly this is due to the efforts of William Bernard, who has worked part time each summer. Last year we hired a second temp to help him.
We have received many complements on the work done there. Looking ahead with our Cemetery Temp budget being cut in half, we will be lucky not to fall behind and find these spots in disrepair again. Also, we will need to start opening the upper addition for graves soon as I believe we only have 6 more spots on the lower section.

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**Temp Employees**
- brush cutting, chip sealing

**Uniforms/Safety Clothing**
- vest, glasses, gloves, ear plugs, rain gear

**Operating Supplies**
- street paint, cones, jersey barriers, signs, posts, tires, cutting edges, sweeper brooms

**Custodial Supplies City Shop**
- paper towels, toilet paper cleaning supplies

**Leases/Rentals**
- excavators, and other equipment we don’t own

**Travel - Airfare/Ferry**
- hauling supplies and equipment to and from Anchorage

**Safety & Training**
- upgrading and replacing harnesses, flares, first aid kits, fire extinguishers

**Professional Services**
- Bring a new equipment instructor in for crew training

**Repair & Maintenance**
- Road repair, perma-patch, road topping, storm drains, pipe fittings, concrete

**Equipment Maint City Shop**
- tire service machines, welders

**Structure Maint City Shop**
- doors, fans, lights, paint

**Other Improvements City Shop**
- Insulation, sheeting for last bay of shop

**Chip Sealing Maintenance**
- 5 tanks of oil, one for center drive and 4 to catch up on maintenance
# Snow Removal

## Fund: General

### Budget

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<tr>
<th>Acct. Number</th>
<th>Description</th>
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<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
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### Expenditure History

![Expenditure History Graph](image)

### Line Item Explanation

- **101-604-51020 Operating Supplies**: set of loader chains, grader and truck chains, ice blades,
- **101-604-51021 Road Sand**: was able to recover about 1/3 of our sand this year
- **101-604-52250 Road Maintenance Serv.**: cutting edges and expendables for plows and buckets
## CITY OF CORDOVA, ALASKA
### 2018 BUDGET

### EQUIPMENT MAINTENANCE

**FUND: GENERAL**

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<th>Acct. Number</th>
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<td>101-605-55010</td>
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**Total** 355,392.52 358,959.25 312,563.85 311,524.00 329,005.00
EXPENDITURE HISTORY

LINE ITEM EXPLANATION

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<tr>
<th>Code</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
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<tr>
<td>101-605-51020</td>
<td>Operating Supplies</td>
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<tr>
<td>101-605-51050</td>
<td>Small Tools</td>
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<tr>
<td>101-605-52180</td>
<td>Professional Services</td>
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<tr>
<td>101-605-54000</td>
<td>Fuel &amp; Lube</td>
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<tr>
<td>101-605-54010</td>
<td>Vehicle Parts &amp; Repairs</td>
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<tr>
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<td>Repair - Other Equipment</td>
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</table>
PROGRAM DESCRIPTION

The City of Cordova Parks and Recreation Dept. / Parks Maintenance division performs routine and preventative maintenance on all the facilities/properties (and all related equipment/amenities in/at the facilities/properties) listed below:

- Bidarki Recreation Center
- The Bob Korn Memorial Pool
- Skater’s Cabin
- Odiak Camper Park
- Shelter Cove Recreation Area.
- Hollis Hendricks Field
- Orca Inlet Fish Cleaning Station.
- Netty Hanson Park.
- The Tot Lot
- Orca Inlet Pump Track.
- Cordova Municipal Field.
- Whitshed Rd. Ballfield (a.k.a. Field of Dreams) / Whitshed Rd. Multi Use Field
- Fisherman’s Memorial Park.

This division of the Parks and Recreation Department is currently underfunded. They must pay close attention to time management in order to be successful at protecting our assets.

PROGRAM GOALS AND OBJECTIVES

The City of Cordova Parks and Recreation Department Mission Statement:

*Cordova Parks and Recreation is essential for providing and fostering Parks, Programs and Facilities for all in the pursuit of a healthy sustainable community.*

Revised December 2012.

Goal: Preserve properties.

Objectives:

- Perform routine and preventative maintenance on facilities, properties and parks.
- Assist in creating timelines for capital improvement projects through accurate and thorough data collection.

Goal: Support continuity of service.

Objectives:

- Address unforeseen maintenance issues on a timely basis.
- Prioritize work flow daily, weekly, monthly and annually.
- Maintain current CPO (Certified Pool Spa Operator) license.

BUDGET COMMENTARY

The Parks Maintenance team responds to unpredicted maintenance issues on a weekly basis. This division spends much of their time upholding maintenance related SOP’s for every property/facility; the Parks Maintenance team also supports the Department in providing programming and special events to our Community.
The division supervisor assists the director in developing capital project priority lists and may be designated as project manager for either capital or small projects. The division supervisor must also maintain a current CPO (Certified Pool Operator) license through the State of Alaska Department of Environmental Conservation.

This budget includes ¼ of the wages for the Parks Maintenance Supervisor. The Parks Maintenance Supervisor’s wages are split equally amongst the Bidarki, Pool and Parks Maintenance general fund budgets, and the Odiak Camper Park enterprise fund. The Parks Maintenance Supervisor is funded 1 FT temporary employee, seasonally.

<table>
<thead>
<tr>
<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
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<tr>
<td>101-606-50000</td>
<td>Salaries and Wages</td>
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<td>101-606-50010</td>
<td>Overtime</td>
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<td>Other Costs/outhouse tender</td>
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EXPENDITURE HISTORY

LINE ITEM EXPLANATION

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<th>Details</th>
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<tr>
<td>101-606-51020</td>
<td>Operating Supplies</td>
<td>Grass seed, fertilizer, paint, stain, screws, nuts, bolts…</td>
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<tr>
<td>101-606-52180</td>
<td>Professional Services</td>
<td>Equipment rental, Operator services, Electrical repair beyond scope of ability</td>
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<td>101-606-52340</td>
<td>Other Costs/outhouse tender</td>
<td>Outhouse tender</td>
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<tr>
<td>101-606-53015</td>
<td>Fisherman's Memorial</td>
<td>Purchase plaques in advance of payment from family</td>
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<td>101-606-54000</td>
<td>Fuel &amp; Lube</td>
<td>Van, truck, tractor, summer camp school bus</td>
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<td>101-606-54010</td>
<td>Vehicle Parts &amp; Repairs</td>
<td>Van, truck, tractor, summer camp school bus</td>
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<td>101-606-54020</td>
<td>Repair - Other Equipment</td>
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<td>101-606-55000</td>
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<td>Specific equipment needed to do a planned minor Park improvement</td>
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<td>Equipment &amp; Furnishings</td>
<td>Tools</td>
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<td>101-606-55020</td>
<td>Other Improvements</td>
<td>Specific, planned small improvements and/or random, necessary improvements related to Parks.</td>
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# Cemetery Maintenance Fund: General

## Budget Overview

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<thead>
<tr>
<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>101-607-50020</td>
<td>Temp Employees</td>
<td>8,125.00</td>
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<td>101-607-55050</td>
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<td><strong>Total</strong></td>
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<td><strong>7,713.00</strong></td>
<td><strong>7,188.00</strong></td>
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## Expenditure History

![Expenditure History Graph]($xaxis:FY \text{ Actual, FY } 2016 \text{ Actual, FY } 2017 \text{ Budget, FY } 2018 \text{ Budget}$, $yaxis:0.00, 5,000.00, 10,000.00, 15,000.00, 20,000.00, 25,000.00, 30,000.00, 35,000.00, 40,000.00, 45,000.00)$
PROGRAM DESCRIPTION

The Parks and Recreation Dept. promotes healthy habits and wellness to the community by facilitating an array of programs and activities to multiple ages groups. Below is a list of activities/amenities offered through Bidarki Rec. Center:

- Bidarki Recreation Center features:
  - A full-service weight room with; free weights, a cable crossover station, various weight machines and bikes, multiple treadmills, an elliptical trainer and adaptive motion trainers.
  - Upstairs, patrons enjoy a hardwood floor with a full basketball/volleyball court.
  - Each bathroom is outfitted with a sauna.
- Adult athletics are offered 4 times per week; adult volleyball and adult basketball
- Weight training and/or cardio classes are offered 6 days a week.
- Youth basketball programs for grades 3-8th.
- Summer programming for grades 4-7th.
- Tots and their parents enjoy playtime in the upstairs gymnasium x2 per week, with an assortment of toys and tumbling mats. This service is free to the public.

Staff at the Administrative offices can assist the public in scheduling the Recreation Center for birthday parties along with scheduling and/or renting several recreational sites managed by the department:

- Skater’s Cabin
- Odiak Camper Park; long and short-term R/V parking.
- Shelter Cove Private R/V parking & tent platform sites.
- Shelter Cove Economy, short term R/V parking.
- Hollis Hendricks Field for Community events.

Administrative staff facilitates monthly Parks and Recreation (P&R) Commission meetings. The P&R Commission is an advisory Commission to City Council and Commissioners are appointed by the Mayor. Staff will bring P&R business as needed to City Council.

PROGRAM GOALS AND OBJECTIVES

The City of Cordova Parks and Recreation Department Mission Statement:

_Cordova Parks and Recreation is essential for providing and fostering Parks, Programs and Facilities for all in the pursuit of a healthy sustainable community._

Revised December 2012.

Goal: Promote healthy habits and wellness to the Community.
Objectives:
- Facilitate/create programming and activities that appeal to the Community.
  - Be aware of current fitness/programming trends.
  - Be aware of changing demographics.

Goal: Identify and remove barriers to physical activity and recreation.
Objectives:
- Invite feedback from local health care providers and the public.
- Be proactive in solving problems with access.

Goal: Create a safe environment for patrons to recreate.
Objectives:
- Address unforeseen maintenance issues on a timely basis.
Practice risk management routinely.
Create current and effective EAP’s (Emergency Action Plan) for activities and programs.
Review annually and revise as needed; the P&R Dept. Code of Conduct.
Review annually and revise as needed; rules and regulations for each facility, property and Park annually
Ensure the aquatics division maintains current certifications:
  • CPO (Certified Pool Operator)
  • LG (Lifeguard)
  • LGI (Lifeguard Instructor)
  • WSI (Water Safety Instructor)

**BUDGET COMMENTARY**

**Bidarki** is a division of the Parks and Recreation Dept. Included in this budget is funding for:

- All programming sponsored by the City of Cordova Parks and Recreation Dept.
- Operational expenses related to Bidarki Recreation Center.
- Operational expenses related to the Administrative services provided by the Parks and Recreation Department.

This budget includes salaries and wages for: The Director of the Parks and Recreation Department; a full time benefitted Administrative Assistant; ¼ of the wages for the Parks Maintenance Supervisor, and temporary employee expenses related to community programming and janitorial services for the Recreation Center.

**BUDGET**

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<tr>
<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
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Total: 351,458.46 338,566.35 279,902.05 283,977.00 283,300.00

**EXPENDITURE HISTORY**

![Expenditure History Graph]

**LINE ITEM EXPLANATION**

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<th>Details</th>
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</tr>
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<td>Travel - Per Diem</td>
<td>Employee professional development or required certifications</td>
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<tr>
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<td>Other Improvements</td>
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PROGRAM DESCRIPTION

The Bob Korn Memorial Pool promotes healthy habits and wellness to the community by facilitating an array of programs and activities for multiple age groups. Below is a list of activities offered on a weekly basis:

- Open Swim for families and youth is offered a minimum of twice per week and up to 5 times per week in the summer. Time is set aside during each open swim to use the diving board and the rope swing.
- Lap swimming and other forms of aquatic exercise are available daily.
- Tot-Swim for non-swimmers and their parents happens a minimum of twice per week (perhaps more depending on the season).
- Lifeguard trainings are scheduled a minimum of twice per year.
- Swim lessons are available to a wide range of ages throughout the year.

Staff can assist you with scheduling and renting the pool for celebratory or educational programming throughout the year and depending on lifeguard availability.

The Bob Korn Memorial Swimming Pool enables the Cordova School District to execute their elementary school swim program (4 days a week) and the CHS swim team during their season. The pool also accommodates the Iceworm Swim Team 6 days a week for a minimum of 7 months a year.

PROGRAM GOALS AND OBJECTIVES

The City of Cordova Parks and Recreation Department Mission Statement:

Cordova Parks and Recreation is essential for providing and fostering Parks, Programs and Facilities for all in the pursuit of a healthy sustainable community.

Revised December 2012.

Goal: Promote healthy habits and wellness to the Community.

Objectives:
- Facilitate/create aquatic programming and activities that appeal to the Community.
  - Be aware of current aquatic fitness/programming trends.
  - Be aware of changing demographics.

Goal: Identify and remove barriers to physical activity and recreation.

Objectives:
- Invite feedback from local health care providers and the public.
- Be proactive in solving problems with access.

Goal: Create a safe environment for patrons to recreate.

Objectives:
- Address unforeseen maintenance issues on a timely basis.
- Practice risk management routinely.
- Create a current and effective EAP (Emergency Action Plan) for aquatic activities and programs.
- Review annually and revise as needed; the P&R Dept. Code of Conduct.
- Review annually and revise as needed; rules and regulations for the Bob Korn Memorial Swimming Pool

Ensure the aquatics division maintains current certifications:
- CPO (Certified Pool Operator)
- LG (Lifeguard)
- LGI (Lifeguard Instructor)
- WSI (Water Safety Instructor)
The Pool is a division of the Parks and Recreation Dept. Included in this budget is funding for:

- All aquatic programming sponsored by the City of Cordova Parks and Recreation Dept.
- Operational expenses related to the Bob Korn Memorial Swimming Pool.

This budget includes the wages of the Pool Manager; ¼ of the wages for the Parks Maintenance Supervisor, and temporary employee expenses related to aquatic community programming and janitorial services for the Bob Korn Memorial Swimming Pool.

### BUDGET

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<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
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EXPENDITURE HISTORY

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<th>FY 2018 Budget</th>
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<td>101-702-51020 Operating Supplies</td>
<td>Chemicals related to water quality, paper products, lifeguard supplies etc…</td>
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<td>101-702-51030 Custodial Supplies</td>
<td>Cleaning supplies</td>
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<td>101-702-52120 Travel - Car Rental</td>
<td>Employee professional development or required certifications</td>
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<td>101-702-52130 Travel - Airfare/Ferry</td>
<td>Employee professional development or required certifications</td>
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<td>101-702-52140 Travel - Lodging</td>
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<td>101-702-52150 Travel - Per Diem</td>
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<td>101-702-52160 Professional Development</td>
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<td>101-702-52270 Legal Printing</td>
<td>Advertising jobs</td>
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<td>101-702-54020 Repair &amp; Maintenance</td>
<td>Contingency for minor facility/equipment repair</td>
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<td>101-702-55000 Other Equipment</td>
<td>Scheduled replacement of rescue equipment or equipment related to water quality</td>
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<td>101-702-55010 Equipment &amp; Furnishings</td>
<td>Equipment /furnishings needed to do a planned minor improvement / light fixtures.</td>
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<td>101-702-55020 Other Improvements</td>
<td>Planned Improvements only - under 10k</td>
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## Ski Hill Fund: General

### Budget

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<th>FY 2018 Budget</th>
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<td>101-704-51040</td>
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### Expenditure History

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## Long Term Debt Service

### Budget

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<td>101-895-58038</td>
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</table>

**Total**                               | $1,737,359.31| $1,964,611.15| $1,957,149.50| $1,954,966.00| $1,949,245.00|

### Expenditure History

![Expenditure History Chart](chart.png)
ANNUAL DEBT PAYMENTS 2007-2017

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<td>2007</td>
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<td>1,757,975</td>
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# City of Cordova, Alaska
## 2018 Budget

### Interfund Transfers Out

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<th>FY 2016 Actual</th>
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### Expenditure History

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## CITY OF CORDOVA, ALASKA
### 2018 BUDGET

**TRANSFER TO OTHER ENTITIES**

**FUND: GENERAL**

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<th>Acct. Number</th>
<th>Description</th>
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<th>FY 2017 Budget</th>
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<td>101-902-57000</td>
<td>School Transfer (Jan-June)</td>
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### EXPENDITURE HISTORY

![Expending History Graph]
HISTORIC SUPPORT OF OTHER ENTITIES

Cordova Community Medical Center
Cordova School District
Chamber of Commerce
Family Resource Center
Community College

<table>
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*Does not include in-kind contributions
SUPPORT OF OTHER ENTITIES 2007-2017

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OTHER FUNDS
## CITY PERMANENT FUND

### BUDGET

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<tr>
<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
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</thead>
<tbody>
<tr>
<td>104-300-40325</td>
<td>Investment Earnings</td>
<td>687,247.35</td>
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<td>104-300-40730</td>
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<td>CRH Sewer Assessment Interest</td>
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### Interfund Transfers In

<table>
<thead>
<tr>
<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>104-390-41030</td>
<td>Transfer from Sewer Fund</td>
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<td>Transfer From Water Fund</td>
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<td>Transfer from Harbor Fund</td>
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<td>104-390-49999</td>
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### Interfund Transfers Out

<table>
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<th>FY 2017 Budget</th>
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<td>Transfer to Cordova Ctr Fund</td>
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<td>Transfer to General Fund</td>
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<td><strong>1,300,000.00</strong></td>
<td><strong>876,000.00</strong></td>
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### Revenue Total

<table>
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<th>FY 2016 Actual</th>
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<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
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</thead>
<tbody>
<tr>
<td>599,327.56</td>
<td>472,689.23</td>
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### Expenditure Total

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<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
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</thead>
<tbody>
<tr>
<td>280,000.00</td>
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### Net Total

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<th>FY 2018 Budget</th>
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PERMANENT FUND BALANCE 2007-2015

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FIRE DEPT. VEHICLE ACQUISITION

**BUDGET**

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<td><strong>Total Expenditures</strong></td>
<td></td>
<td><strong>3,572.37</strong></td>
<td><strong>4,866.88</strong></td>
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<td><strong>7,500.00</strong></td>
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<td><strong>Revenue Total</strong></td>
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<td><strong>3,152.84</strong></td>
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## VEHICLE REMOVAL/IMPOUND

### Fund: Separate

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<table>
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<tr>
<th>Acct. Number</th>
<th>Description</th>
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<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
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<td>205-401-50010</td>
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### Revenue Total

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<tr>
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<th>FY 2016 Actual</th>
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<th>FY 2018 Budget</th>
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### Expenditure Total

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<td>12,151.88</td>
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<td>16,301.00</td>
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### Net Total

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<tr>
<td>13,536.61</td>
<td>12,151.88</td>
<td>7,457.36</td>
<td>17,312.00</td>
<td>16,301.00</td>
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## General Proj & Grant Admin

### BUDGET

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<th>Description</th>
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<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
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<tbody>
<tr>
<td>401-300-51160</td>
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**Total Revenue Pass-Thru Grant Only:** 42,757.08 44,761.95 9,105.54 7,600.00 28,543.00

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**Total Fire/EMS:** 57,126.27 66,165.36 9,000.00 46,000.00 12,250.00

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**Total Other P.W. Capital Projects:** 316,224.39 1,662.37 0.00 0.00 0.00

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<th>FY 2018 Budget</th>
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<tbody>
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**Total Parks Mainteance:** 0.00 26,686.77 0.00 35,961.19 0.00

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**Total Interfund Transfers In:** 716,740.38 97,750.00 49,627.00 49,627.00 77,147.00

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<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
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<tbody>
<tr>
<td>401-400-51160</td>
<td>UAA School Lease Pass Thru</td>
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### CITY OF CORDOVA, ALASKA
#### 2018 BUDGET

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<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
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<tbody>
<tr>
<td>401-400-51175</td>
<td>Red Dragon Pass Thru</td>
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**Total Expense Pass-Thru Grants Only:** 44,816.38 49,719.83 14,398.97 7,600.00 28,543.00

### Fire EMS Dept #443

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**Total Fire EMS Dept #443:** 110,460.51 90,560.02 46,500.00 55,000.00 22,375.00

### Public Works Dept #601

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**Total Public Works Dept #601:** 316,224.39 0.00 135,661.60 0.00 0.00

### Recreation Bidarki Dept. #701

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**Total Recreation Bidarki Dept. #701:** 150,745.06 26,686.77 2,143.82 35,961.19 0.00

### Recreation Pool Dept. #702

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**Total Recreation Pool Dept. #702:** 16,888.00 0.00 0.00 0.00 0.00

### Other Capital Items

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<td>Acct. Number</td>
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<td>FY 2016 Actual</td>
<td>FY 2017 Actual</td>
<td>FY 2017 Budget</td>
<td>FY 2018 Budget</td>
</tr>
<tr>
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<td>Net Total</td>
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PROGRAM DESCRIPTION

The Port of Cordova department is responsible for maintaining the Small Harbor consisting of 711 stalls, Shipyard with a 150 ton Travelift, small boat storage in the Northfill area, two boat ramps, each with a floating dock and the parking lots in the North and South Harbor. Harbor employees consist of a Harbormaster, Operations Supervisor, 3 Harbor officers/maintenance and an Admin Assistant. The Harbor Dept. runs 7 days a week 8am to 5pm with the Harbormaster available 24/7.

PROGRAM GOALS AND OBJECTIVES

The following are the objectives for the Harbormaster

- Maintain a clean and safe harbor
- To be a peace office of the City, and as such shall enforce all ordinances and regulations governing the public use of the Port of Cordova.
- Responsible for all levels of moorage, maintenance, supervision and security of Harbor and Port facilities.
- Supervises daily office routine. Coordinates with Assistant Harbormaster on day to day departmental field operations.
- Interfaces with the Harbor Commission, City Council, local, state and federal agencies and other Municipal departments.
- Develops monthly and special meeting agendas for the Harbor Commission
- Prepares and implements annual budget and monitors accounts receivable
- Oversees maintenance of Harbor and Port facilities and equipment. Directs snow removal from Harbor and Port facilities
- Performs special vessel services such as pumping, towing, snow removal and securing vessels
- Supervises harbor emergency response activities in the event of fire, tsunami, oil spills or other emergencies

BUDGET SUMMARY

<table>
<thead>
<tr>
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BUDGET

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<th>Acct. Number</th>
<th>Description</th>
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<th>FY 2018 Budget</th>
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<td>FY 2017 Budget</td>
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Interfund Transfers In

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Other Revenue

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Harbor Operations Expenditures

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<td>Acct. Number</td>
<td>Description</td>
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<td>FY 2016 Actual</td>
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<td>502-400-52290</td>
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Total Harbor Operations Expenditures 1,060,469.86 1,684,174.27 1,092,056.90 1,185,422.00 1,265,208.00

Transfer to Reserve & CIP

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<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
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Transfer to Reserve & CIP 150,000.00 150,000.00 150,000.00 150,000.00

Depreciation & Amortization

<table>
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<th>Description</th>
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<th>FY 2016 Actual</th>
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Total Depreciation & Amortization 768,336.79 765,603.79 0.00 0.00 0.00

Interfund Transfers Out

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Total Interfund Transfers Out 29,928.00 35,328.00 35,328.00 35,328.00 35,328.00

Revenue Total 1,422,494.69 1,861,420.96 1,315,105.27 1,370,750.00 1,450,536.00

Expenditure Total 2,008,734.65 2,635,106.06 1,277,384.90 1,370,750.00 1,450,536.00

Net Total 586,239.96 773,685.10 37,720.37 0.00 0.00
REVENUE/EXPENDITURE HISTORY

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LINE ITEM EXPLANATION

502-400-51010 Uniforms/Safety Clothing
Footwear, Rain gear, Ear plugs/muffs, Safety glasses.

502-400-51020 Operating Supplies
Toner, pens, screws, coffee, paint brushes, paint.

502-400-51030 Custodial Supplies
Toilet paper, hand towels, hand soap.

502-400-52010 Water, Sewer & Refuse
Metered water usage, standard sewage charge and dumpster rental and pickup.

502-400-52020 Street Lighting
Electricity used for street light along the Harbor waterfront.

502-400-52070 Leases/Rentals
Rental equipment.

502-400-52120 Travel - Car Rental
Car rental on official business.

502-400-52130 Travel - Airfare/Ferry
Travel on official business.

502-400-52140 Travel - Lodging
Lodging on official business.

502-400-52150 Travel - Per Diem
Meals.

502-400-52160 Professional Development
Harbormaster Annual Conference fee.

502-400-52170 Dues & Subscriptions
Alaska Association of Harbormasters and Port Administrators membership dues.

502-400-52180 Professional Services
Cathodic protection system inspection, Annual dock hoists inspection, Condition assessment report.

502-400-52185 Bank Fees
Credit card processing fees.

502-400-52270 Legal Printing
Parking, trailer and ramp permit tags.

502-400-54000 Fuel & Lube
Fuel and oil for harbor vehicles and equipment.

502-400-54010 Vehicle Parts & Repairs
Parts and repairs for Harbor Vehicles.

502-400-54020 Repair - Other Equipment
Snowblower repairs. Lumber and bolts for dock repairs, hydraulic hoses. Lumber & bolts $8500

502-400-54050 R & M Travel Lift
Annual tech inspections, oil and filter changes, Straps, tires, cables, hydraulic parts and for any un-foreseen casualties. Lifting straps $10,000

502-400-55000 Other Equipment
Life rings, Fire extinguishers, Tools, Pumps, Computers and Harbor carts, Water meters and fittings

502-400-55020 Other Improvements
Facility repairs conducted by contractors. i.e. installation of dock floatation blocks.

502-400-55030 Used Oil
Cost of disposing of used oil with NRC Alaska.
SEWER

FUND: SEWER ENTERPRISE

PROGRAM DESCRIPTION

The City of Cordova Water and Sewer division consists of 5 employees holding State of Alaska water and wastewater operator certifications. Employees in this division make daily decisions that affect public health and the environment. They are working closely with the ADEC and EPA to avoid penalties and maintains State regulatory compliance. The primary duty of each employees is to achieve reliable levels of disinfection requirements for surface water supply sources with the intent to protect the public from waterborne disease.

The Water/Sewer Division maintains Cordova’s principal water sources. Murcheson Creek, Orca Creek, Heney Creek/Meals reservoir are unfiltered and received UV and chlorine disinfection treatment only. Eyak Lake water is generally of poorer quality and receives coagulation, filtration, and disinfection.

The Water/Sewer Division personnel also perform tasks in wastewater treatment plant operations and they make control decisions from operational information acquired from laboratory analyses and data acquired from instrumentation. The sewer plant operator ensures the plant is properly operated and maintained to achieve compliance with the NPDES permit conditions.

The Water/Sewer Division also maintains water distribution and wastewater collection systems consists of 4 water storage tanks and 4 booster stations that maintain adequate pressure during peak season. The sewer collection system has 6 lift stations that must be properly operated and maintained.

PROGRAM GOALS AND OBJECTIVES

The City of Cordova is actively working toward achieving the requirements to maintain filtration avoidance for its surface water sources. The LT2 and Post LT2 projects and upgrades will satisfy the required level of disinfection by the SWTR (surface water treatment rule). Each source acquired UV (ultraviolet) light disinfection, automatic shutoff valving and controls, new instrumentation and OSHG (on-site hypochlorite generation) and distribution system upgrades.

In addition, the future system is projected to serve a maximum increase in population and industrial development and growth. The City of Cordova and Cordova Electric Cooperative Crater Lake proposed project may utilize Crater Lake as an auxiliary water supply to handle the increasing demands of water.

Continue to improve the water/sewer systems to achieve more efficient and effective operations that minimize cost expenses and maintain high service quality.

BUDGET SUMMARY

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<thead>
<tr>
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<td>Revenue</td>
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<td>464,052</td>
<td>500,238</td>
<td>514,594</td>
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<td>751,995</td>
<td>770,839</td>
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<td>Expenses</td>
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<td>892,609</td>
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<td>1,017,633</td>
<td>1,072,480</td>
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<td>601,519</td>
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<td>Operations</td>
<td>(355,811)</td>
<td>(428,557)</td>
<td>(455,529)</td>
<td>(415,024)</td>
<td>(491,318)</td>
<td>(353,524)</td>
<td>(359,831)</td>
<td>(265,638)</td>
<td>(301,641)</td>
<td>106,747</td>
<td>133,185</td>
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<td>Deprec. Adj</td>
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<td>834,263</td>
<td>799,120</td>
<td>779,510</td>
<td>416,535</td>
<td>413,266</td>
<td>406,014</td>
<td>407,877</td>
<td>408,882</td>
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<td>CFFOp</td>
<td>197,219</td>
<td>176,380</td>
<td>90,687</td>
<td>178,685</td>
<td>(90,036)</td>
<td>27,047</td>
<td>48,559</td>
<td>132,603</td>
<td>141,242</td>
<td>-</td>
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</table>
CITY OF CORDOVA, ALASKA  
2018 BUDGET

## Sewer Operations Revenue

<table>
<thead>
<tr>
<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>503-301-45000</td>
<td>Sewer Revenue</td>
<td>726,349.75</td>
<td>728,165.22</td>
<td>731,347.33</td>
<td>698,552.50</td>
<td>746,618.00</td>
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<tr>
<td>503-301-45001</td>
<td>Sewer Administrative Fee</td>
<td>650.00</td>
<td>560.00</td>
<td>858.00</td>
<td>500.00</td>
<td>500.00</td>
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<tr>
<td>503-301-45012</td>
<td>Sewer Tap Fees</td>
<td>1,507.80</td>
<td>3,309.30</td>
<td>5,492.00</td>
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<td>2,000.00</td>
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<tr>
<td>503-301-45015</td>
<td>Other Sewer Operating Revenue</td>
<td>5,767.44</td>
<td>6,859.84</td>
<td>8,783.09</td>
<td>6,000.00</td>
<td>6,000.00</td>
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<tr>
<td>503-301-46020</td>
<td>In-Kind Revenue</td>
<td>27,652.32</td>
<td>27,652.32</td>
<td>27,652.32</td>
<td>27,652.32</td>
<td>27,652.00</td>
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</tbody>
</table>

**Total Sewer Operations Revenue** | 761,927.31 | 766,546.68 | 774,132.74 | 734,704.82 | 782,770.00 |

## Interfund Transfers In

<table>
<thead>
<tr>
<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>503-390-49998</td>
<td>Transfer From Reserve Fund</td>
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<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
<td>213,068.00</td>
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<tr>
<td>503-390-49999</td>
<td>due to/from other funds</td>
<td>0.00</td>
<td>25,878.91</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
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</table>

**Total Interfund Transfers In** | 0.00 | 25,878.91 | 0.00 | 0.00 | 213,068.00 |

## Other Revenue SWR

<table>
<thead>
<tr>
<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>503-397-40239</td>
<td>Pension State Relief</td>
<td>0.00</td>
<td>5,101.62</td>
<td>0.00</td>
<td>5,631.00</td>
<td>4,395.00</td>
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<tr>
<td>503-397-45050</td>
<td>Penalties Paid From Utilities</td>
<td>8,911.73</td>
<td>7,487.96</td>
<td>6,649.82</td>
<td>0.00</td>
<td>0.00</td>
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</tbody>
</table>

**Total Other Revenue SWR** | 8,911.73 | 12,589.58 | 6,649.82 | 5,631.00 | 4,395.00 |

## Sewer Operations Expenditures

<table>
<thead>
<tr>
<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>503-401-50000</td>
<td>Salaries and Wages</td>
<td>76,774.92</td>
<td>124,825.09</td>
<td>129,390.65</td>
<td>122,018.00</td>
<td>132,028.00</td>
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<tr>
<td>503-401-50010</td>
<td>Overtime</td>
<td>8,648.94</td>
<td>7,288.40</td>
<td>7,974.00</td>
<td>8,000.00</td>
<td>8,000.00</td>
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<tr>
<td>503-401-50020</td>
<td>Temporary Employees</td>
<td>17,388.65</td>
<td>17,858.50</td>
<td>12,344.00</td>
<td>15,000.00</td>
<td>15,000.00</td>
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<tr>
<td>503-401-50030</td>
<td>On Call Time</td>
<td>5,290.35</td>
<td>5,029.50</td>
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<td>503-401-50100</td>
<td>FICA</td>
<td>11,320.57</td>
<td>11,402.84</td>
<td>11,642.28</td>
<td>11,553.00</td>
<td>12,319.00</td>
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<tr>
<td>503-401-50110</td>
<td>PERS</td>
<td>21,052.50</td>
<td>19,392.28</td>
<td>24,594.51</td>
<td>29,924.00</td>
<td>32,126.00</td>
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<td>503-401-50120</td>
<td>Health Ins.</td>
<td>53,497.88</td>
<td>28,810.72</td>
<td>42,813.02</td>
<td>31,449.00</td>
<td>39,900.00</td>
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<td>503-401-50130</td>
<td>Compensation Ins.</td>
<td>5,004.15</td>
<td>5,183.50</td>
<td>4,968.49</td>
<td>4,817.00</td>
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<td>503-401-50140</td>
<td>ESC</td>
<td>1,083.55</td>
<td>1,212.52</td>
<td>1,143.43</td>
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<td>1,145.00</td>
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<tr>
<td>503-401-50150</td>
<td>PERS Relief</td>
<td>32,252.79</td>
<td>60,381.62</td>
<td>0.00</td>
<td>5,631.00</td>
<td>4,395.00</td>
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<tr>
<td>503-401-51000</td>
<td>Administrative Costs Allocated</td>
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<td>109,774.56</td>
<td>109,774.56</td>
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<td>503-401-51010</td>
<td>Uniforms/Safety Clothing</td>
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<td>Operating Supplies</td>
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<td>503-401-51050</td>
<td>Small Tools</td>
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<td>Communications</td>
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<td>Water, Sewer &amp; Refuse</td>
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<td>4,216.68</td>
<td>4,216.68</td>
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<td>503-401-52030</td>
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<td>503-401-52040</td>
<td>Heating Oil WWTP</td>
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<td>6,319.17</td>
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<td>12,000.00</td>
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<td>503-401-52070</td>
<td>Leases/Rentals</td>
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<td>600.00</td>
<td>600.00</td>
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<td>Travel - Airfare/Ferry</td>
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<td>422.90</td>
<td>350.66</td>
<td>1,350.00</td>
<td>1,350.00</td>
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</table>
### CITY OF CORDOVA, ALASKA
#### 2018 BUDGET

<table>
<thead>
<tr>
<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
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<td>503-401-52140</td>
<td>Travel - Lodging</td>
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<td>Dues &amp; Subscriptions</td>
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<td>4,565.38</td>
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<td>8,500.00</td>
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<td>503-401-54010</td>
<td>Repairs - Vehicle &amp; Parts</td>
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<td>3,769.13</td>
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<td>503-401-54020</td>
<td>Repair - Other Equipment</td>
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<td>Structure Maint WWTP</td>
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<tr>
<td>503-401-54034</td>
<td>Structure Maint Ferry T Pump S</td>
<td>0.00</td>
<td>0.00</td>
<td>252.84</td>
<td>1,000.00</td>
<td>1,000.00</td>
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<tr>
<td>503-401-54082</td>
<td>Heating Sys Maint WWTP</td>
<td>1,854.74</td>
<td>797.51</td>
<td>1,089.72</td>
<td>2,000.00</td>
<td>2,000.00</td>
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<tr>
<td>503-401-55010</td>
<td>Equipment &amp; Furnishings</td>
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<td>844.67</td>
<td>14,572.24</td>
<td>10,000.00</td>
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<tr>
<td>503-401-55082</td>
<td>Other Improvements</td>
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<td>1,837.40</td>
<td>14,572.24</td>
<td>10,000.00</td>
<td>10,000.00</td>
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<tr>
<td>503-401-56000</td>
<td>Insurance</td>
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<td>32,187.84</td>
<td>30,999.96</td>
<td>33,000.00</td>
<td>31,000.00</td>
</tr>
</tbody>
</table>

**Total Sewer Operations Expenditures**

| 601,370.21 | 635,491.41 | 658,688.95 | 601,519.50 | 636,419.00 |

**Debt Service SWR**

| 503-895-58044| WWTP Upgrade Phsell 261071 Int | 1,612.00 | 16,488.00 | 0.00 | 0.00 | 225,000.00 |

**Total Debt Service SWR**

| 1,612.00 | 16,488.00 | 0.00 | 0.00 | 225,000.00 |

**Transfer to Dep'n Reserve/CIP**

| 503-896-57500| Transfer to Reserve - #703 | 100,000.00 | 100,000.00 | 100,000.00 | 100,000.00 | 100,000.00 |

**Total Transfer to Dep'n Reserve/CIP**

| 100,000.00 | 100,000.00 | 100,000.00 | 100,000.00 | 100,000.00 | 100,000.00 |

**Depreciation & Amortization**

| 503-899-59090| Depreciation - Sewer | 408,881.89 | 413,489.77 | 0.00 | 0.00 | 0.00 |

**Total Depreciation & Amortization**

| 408,881.89 | 413,489.77 | 0.00 | 0.00 | 0.00 |

**Interfund Transfers Out**

| 503-901-59996| Perm Fund Replacement - SWR | 11,164.00 | 11,164.00 | 11,164.00 | 11,164.00 | 11,164.00 |

**Total Interfund Transfers Out**

| 11,164.00 | 11,164.00 | 11,164.00 | 11,164.00 | 11,164.00 | 11,164.00 |

**In-Kind Services SWR**

| 503-905-58400| School - High School | 6,160.92 | 6,160.92 | 6,160.92 | 6,160.92 | 6,160.00 |
| 503-905-58410| School - Elementary  | 3,919.56 | 3,919.56 | 4,125.44 | 3,919.56 | 3,919.00 |
| 503-905-58420| CCMC- Hospital      | 16,952.32 | 16,896.00 | 16,896.00 | 16,896.00 | 16,896.00 |
| 503-905-58440| Chamber of Commerce | 619.52 | 675.84 | 675.84 | 675.84 | 675.00 |

**Total In-Kind Services SWR**

| 27,652.32 | 27,652.32 | 27,858.20 | 27,652.32 | 27,650.00 |

**Revenue Total**

| 770,839.04 | 805,015.17 | 780,782.56 | 740,335.82 | 1,000,233.00 |
CITY OF CORDOVA, ALASKA
2018 BUDGET

<table>
<thead>
<tr>
<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Expenditure Total</td>
<td></td>
<td>1,150,680.42</td>
<td>1,204,285.50</td>
<td>797,711.15</td>
<td>740,335.82</td>
<td>1,000,233.00</td>
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<tr>
<td>Net Total</td>
<td></td>
<td>379,841.38-</td>
<td>399,270.33-</td>
<td>16,928.59-</td>
<td>0.00</td>
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</tbody>
</table>

REVENUE/EXPENDITURE HISTORY

LINE ITEM EXPLANATION

<p>| 503-401-51010  | Uniforms/Safety Clothing | Safety pants, Boots, jackets and gloves- 5 @250 ea |
| 503-401-51020  | Operating Supplies       | Quicklime $6,500.00, Polymer $2,800.00, High heat sewer drain opener $3,500.00, Sewer degreaser $3,500.00, Bleach, soap and disinfection products $1,000.00, STP laboratory testing supplies $5,000.00 |
| 503-401-51050  | Small Tools              | Cut-off saw, sewer drain power cleaner $1,200.00 |
| 503-401-52070  | Leases/Rentals           | Equipment rentals |
| 503-401-52120  | Travel - Car Rental      | Operator Training and conferences 2 @ $250 ea |
| 503-401-52130  | Travel - Airfare/Ferry   | Operator Training and conferences 2 @ $500 ea |
| 503-401-52140  | Travel - Lodging         | Operator Training and conferences 2 @ $500 ea |
| 503-401-52150  | Travel - Per Diem        | Operator Training and conferences 2 @ $300 ea |
| 503-401-52160  | Professional Development | 5 Op Cert Application, Exam and Renewal fee @ $300 ea |
| 503-401-52180  | Professional Services    | Annual Compliance Monitoring Program (CMP) $2,000.00, Annual power generators testing and maintenance WWTP Cathodic protection inspection $10,000.00, WWTP Cathodic protection inspection $3,700.00 |
| 503-401-52200  | Permit Expense           | Annual NPDES permit |
| 503-401-54000  | Fuel &amp; Lube              | Gas for Vactor truck, Sludge truck, Chevy van and Forklift |
| 503-401-54010  | Repairs - Vehicle &amp; Parts| Send Vactor out of town for repair |
| 503-401-54020  | Repair - Other Equipment | Ferry Dock lift station pump repair $4,000.00, Morpac lift station power generator repair $4,000.00, Odiak lift station pump repair $8,000.00, Whiskey Ridge lift station pump repair $4,000.00, 4&quot; Transfer pump $1,800.00 |</p>
<table>
<thead>
<tr>
<th>Code</th>
<th>Description</th>
<th>Details</th>
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</thead>
<tbody>
<tr>
<td>503-401-54032</td>
<td>Structure Maint WWTP</td>
<td>Roofing and siding maintenance of WWTP office/lab building</td>
</tr>
<tr>
<td>503-401-54082</td>
<td>Heating Sys Maint WWTP</td>
<td>Dewater building and shop heater parts and maintenance</td>
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<tr>
<td>503-401-55010</td>
<td>Equipment &amp; Furnishings</td>
<td>WWTP office/lab Oil heater replacement</td>
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<tr>
<td>503-401-55020</td>
<td>Other Improvements</td>
<td>Onsite Hypochlorite Generator building $5,000.00</td>
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<td></td>
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<td>STP headworks inclosure $5,000.00</td>
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### BUDGET SUMMARY

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<tr>
<td>Actual</td>
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<td>527,957</td>
<td>574,439</td>
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<tr>
<td>Actual</td>
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<td>891,642</td>
<td>1,137,851</td>
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<td>991,371</td>
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<td>Deprec. Adj</td>
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<td>799,120</td>
<td>779,510</td>
<td>378,450</td>
<td>377,130</td>
<td>402,885</td>
<td>434,819</td>
<td>437,924</td>
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<td><strong>CFFOp</strong></td>
<td>197,219</td>
<td>176,380</td>
<td>90,687</td>
<td>178,685</td>
<td>(8,484)</td>
<td>(20,178)</td>
<td>391,609</td>
<td>(102,173)</td>
<td>142,367</td>
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### BUDGET

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<th>Acct. Number</th>
<th>Description</th>
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<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
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<tr>
<td>504-302-45010</td>
<td>Water Revenue</td>
<td>738,781.67</td>
<td>588,101.77</td>
<td>707,149.01</td>
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<td>504-302-45011</td>
<td>Water Administrative Fee</td>
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<td>504-302-45012</td>
<td>Water Tap Fees</td>
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<td>504-302-45015</td>
<td>Other Water Operating Revenue</td>
<td>6,144.44</td>
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<td>504-302-46020</td>
<td>In-Kind Revenue</td>
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**Total Sewer Operations Revenue:** 757,661.15

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<th>Interfund Transfers In</th>
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<tr>
<td>504-390-41010 Transfer from Harbor</td>
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<td>504-390-49999 due to/form other funds</td>
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**Total Interfund Transfers In:** 68,998.38

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<tr>
<td>504-398-40239 Pension State Relief</td>
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<tr>
<td>504-398-45050 Penalties Paid From Utilities</td>
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**Total Other Revenue SWR:** 7,627.83-

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<th>Water Operations Expenditures</th>
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<tr>
<td>504-402-50000 Salaries and Wages</td>
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<tr>
<td>504-402-50010 Overtime</td>
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<tr>
<td>504-402-50020 Temp. Employees</td>
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<tr>
<td>504-402-50030 On Call Time</td>
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<tr>
<td>504-402-50100 FICA</td>
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<tr>
<td>504-402-50110 PERS</td>
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<tr>
<td>504-402-50120 Health Ins.</td>
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<tr>
<td>504-402-50130 Compensation Ins.</td>
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<td>504-402-50140 ESC</td>
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### CITY OF CORDOVA, ALASKA
#### 2018 BUDGET

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<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
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<tbody>
<tr>
<td>504-402-50150</td>
<td>PERS Relief</td>
<td>65,666.66</td>
<td>60,381.62</td>
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<td>5,631.00</td>
<td>4,395.00</td>
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<td>504-402-51000</td>
<td>Administrative Costs Allocated</td>
<td>110,290.56</td>
<td>110,290.56</td>
<td>110,290.56</td>
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<td>Operating Supplies</td>
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<td>504-402-51050</td>
<td>Small Tools</td>
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<td>Communications</td>
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<td>Water, Sewer &amp; Refuse</td>
<td>1,651.44</td>
<td>1,651.44</td>
<td>1,651.44</td>
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<td>Heating Oil Eyak Wtr Plant</td>
<td>14,059.38</td>
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<td>504-402-52070</td>
<td>Leases/Rentals</td>
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<td>100.00</td>
<td>500.00</td>
<td>500.00</td>
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<td>Travel - Per Diem</td>
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<td>504-402-52160</td>
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<td>Dues &amp; Subscriptions</td>
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<td>504-402-52180</td>
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<td>18,000.00</td>
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<td>504-402-52200</td>
<td>Permit Expense</td>
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<td>504-402-52270</td>
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<td>250.00</td>
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<tr>
<td>504-402-54000</td>
<td>Fuel &amp; Lube</td>
<td>4,932.87</td>
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<td>504-402-54010</td>
<td>Repairs - Vehicles &amp; Parts</td>
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<td>504-402-54020</td>
<td>Repairs - Other Equipment</td>
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**Total Water Operations Expenditures**

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<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
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<td>661,290.33</td>
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<td>620,780.58</td>
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#### Debt Service WTR

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<th>Description</th>
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<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
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<tbody>
<tr>
<td>504-895-58040</td>
<td>ADEC Drinking Wtr Loan 261031</td>
<td>13,218.00</td>
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<td>69,044.00</td>
<td>69,044.00</td>
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<td>504-895-58041</td>
<td>ADEC Drinking Wtr L 261031 Int</td>
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<td>226.75</td>
<td>4,142.70</td>
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**Total Debt Service WTR**

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<th>Description</th>
<th>FY 2015 Actual</th>
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<td>21,449.05</td>
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#### Transfer to Dep'n Reserve/CIP

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<th>FY 2016 Actual</th>
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<td>504-896-57500</td>
<td>Transfer to Reserve - #704</td>
<td>50,000.00</td>
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**Total Transfer to Dep'n Reserve/CIP**

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## CITY OF CORDOVA, ALASKA
### 2018 BUDGET

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<th>Description</th>
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<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
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<tr>
<td>504-899-59091</td>
<td>Depreciation - Water</td>
<td>437,923.94</td>
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**Total Depreciation & Amortization**

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<thead>
<tr>
<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
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<tbody>
<tr>
<td>504-901-59996</td>
<td>Perm Fund Replacement - WTR</td>
<td>1,164.00</td>
<td>1,164.00</td>
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**Total Interfund Transfers Out**

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<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
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<td>504-905-58400</td>
<td>School - High School</td>
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<td>3,883.32</td>
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<td>504-905-58410</td>
<td>School - Elementary</td>
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<td>CCMC - Hospital</td>
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<td>5,146.20</td>
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<td>504-905-58440</td>
<td>Chamber of Commerce</td>
<td>354.96</td>
<td>354.96</td>
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**Total IN-KIND SERVICES WATER:**

<table>
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<tr>
<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td><strong>Revenue Total</strong></td>
<td>819,031.70</td>
<td>3,109,531.34</td>
<td>742,748.83</td>
<td>746,191.54</td>
<td>720,755.00</td>
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<tr>
<td></td>
<td><strong>Expenditure Total</strong></td>
<td>1,183,682.36</td>
<td>668,153.54</td>
<td>756,780.44</td>
<td>746,191.54</td>
<td>720,755.00</td>
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<tr>
<td></td>
<td><strong>Net Total</strong></td>
<td>364,650.66-</td>
<td>2,441,337.80</td>
<td>14,031.61-</td>
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### REVENUE/EXPENDITURE HISTORY

![Graph showing revenue and expenditure over years]

### LINE ITEM EXPLANATION

<table>
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<tr>
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<tbody>
<tr>
<td>504-402-51010</td>
<td>Safety pants, Boots, jackets and gloves- 5 @ 280 ea</td>
<td>$7,800.00</td>
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<tr>
<td>504-402-51020</td>
<td>Operating Supplies 14 palletts of Salt for OSHG, UV reactor lamps, Standard Solutions for WTP Analyzers, Laboratory testing supplies and chemicals</td>
<td>$5,000.00</td>
<td>$3,000.00</td>
<td>$5,000.00</td>
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### CITY OF CORDOVA, ALASKA
### 2018 BUDGET

<table>
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<tr>
<th>Code</th>
<th>Category</th>
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<td>504-402-51050</td>
<td>Small Tools</td>
<td>Impact drive, Pipe wrenches and other hand tools</td>
<td>$1,000.00</td>
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<tr>
<td>504-402-52030</td>
<td>Electricity</td>
<td>Usage for WTP's UV reactor, pumps and instruments</td>
<td>$45,000.00</td>
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<td>504-402-52040</td>
<td>Heating Oil Eyak Wtr Plant</td>
<td>Diesel fuel for Eyak plant heater and generator</td>
<td>$20,000.00</td>
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<tr>
<td>504-402-52070</td>
<td>Leases/Rentals</td>
<td>Equipment rental</td>
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<tr>
<td>504-402-52120</td>
<td>Travel - Car Rental</td>
<td>Operator Training and conferences 2 @ $250 ea</td>
<td>$500.00</td>
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<tr>
<td>504-402-52130</td>
<td>Travel - Airfare/Ferry</td>
<td>Operator Training and conferences 2 @ $500 ea</td>
<td>$1,000.00</td>
</tr>
<tr>
<td>504-402-52140</td>
<td>Travel - Lodging</td>
<td>Operator Training and conferences 2 @ $500 ea</td>
<td>$1,000.00</td>
</tr>
<tr>
<td>504-402-52150</td>
<td>Travel - Per Diem</td>
<td>Operator Training and conferences 2 @ $300 ea</td>
<td>$600.00</td>
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<tr>
<td>504-402-52160</td>
<td>Professional Development</td>
<td>5 Op Cert Application, Exam and Renewal fee @ $300 ea</td>
<td>$3,000.00</td>
</tr>
<tr>
<td>504-402-52180</td>
<td>Professional Services</td>
<td>Leak detection</td>
<td>$8,600.00</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Meals Dam Inspection</td>
<td>$2,400.00</td>
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<tr>
<td></td>
<td></td>
<td>Annual filtration avoidance inspection</td>
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<tr>
<td></td>
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<td>Annual backflow preventer device testing</td>
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<td>Annual Compliance Monitoring Program (CMP)</td>
<td>$3,100.00</td>
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<tr>
<td>504-402-52200</td>
<td>Permit Expense</td>
<td>Annual Laboratory certification</td>
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<tr>
<td>504-402-52270</td>
<td>Legal Printing</td>
<td>Consumer Confidence Report (CCR)</td>
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<td>504-402-54000</td>
<td>Fuel &amp; Lube</td>
<td>Gas for 3 light trucks and backhoe</td>
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<tr>
<td>504-402-54005</td>
<td>Repairs - Watershed</td>
<td>Orca and Murcheson Catchments repair 2 @$5,000</td>
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<tr>
<td></td>
<td></td>
<td>Heney trail pipe repair</td>
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<tr>
<td>504-402-54010</td>
<td>Repairs - Vehicles &amp; Parts</td>
<td>Light truck tires and backhoe repair</td>
<td>$1,500.00</td>
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<tr>
<td>504-402-54020</td>
<td>Repairs - Other Equipment</td>
<td>Mews and Ski Hill Booster pump replacement</td>
<td>$1,000.00</td>
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<tr>
<td>504-402-54032</td>
<td>Structure Maint Eyak Wtr Plant</td>
<td>Roof maintenance</td>
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<tr>
<td>504-402-54082</td>
<td>Heating Sys Maint Eyak Plant</td>
<td>Water heater replacement</td>
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<td>504-402-55020</td>
<td>Other Improvements</td>
<td>Mews/Ski Hill Booster station remodel</td>
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<tr>
<td>504-402-58041</td>
<td>Water Tank Maintenance</td>
<td>Inspection and cleaning of 2 CT tanks + Mews and Ski Hill tanks</td>
<td>$5,000.00</td>
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</tbody>
</table>
PROGRAM DESCRIPTION

The Refuse Department consists of the Refuse Department Supervisor, 2 Equipment Operators, and 2 Refuse Maintenance Workers. Our staff is responsible for the collection, processing, and hauling of residential and commercial refuse and recyclables as well as the collection and shipping of hazardous waste. The refuse department also operates and maintains the 17 Mile Landfill and is responsible for the maintenance of the closed Whitshed Landfill.

PROGRAM GOALS AND OBJECTIVES

The following are goals the Refuse Department aims to achieve.

*Goal: Deliver superior customer service.
  Objectives:
  - Grow customer satisfaction through friendly, timely responses and interactions.
  - Listen to customer feedback on how to improve our operation.

*Goal: Enhance the efficiency of our operations.
  Objectives:
  - Complete routes in a timely, consistent manner.
  - Compact loads to maximum density before hauling to landfill to decrease trips.

*Goal: Maintain ADEC compliance at 17 Mile Landfill.
  Objectives:
  - Follow all state and federal regulations.
  - Increase man hours spent on landfill maintenance.

BUDGET COMMENTARY

**Personnel** – The Refuse Department consists of a 5-person crew and personnel accounts for 60% of our annual budget.

**Maintenance and Fuel** – The Refuse Department fleet consists of 3 collection trucks, 3 pieces of landfill equipment, 2 skid steer loaders, and 2 pick-up trucks. Most of these vehicles are due for replacement and these older models require more maintenance.

**Landfill Maintenance** – Surveying, monitoring well maintenance, rental of large equipment not owned by the Refuse Department.

**Professional Services** – Environmental consulting services for ADEC required monitoring well samples for the 17 Mile Landfill and surface water samples for the Whitshed Landfill and the reporting that must be submitted and for the consolidating, packaging, and shipping of hazardous waste.

**Other Equipment** – Purchasing of dumpsters, roll off containers and garbage cans, as well as maintenance of those items.
### Budget Summary

<table>
<thead>
<tr>
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</thead>
<tbody>
<tr>
<td>Revenue</td>
<td>725,585</td>
<td>722,152</td>
<td>793,679</td>
<td>834,889</td>
<td>805,828</td>
<td>802,909</td>
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<td>938,919</td>
<td>1,051,669</td>
<td>1,031,113</td>
<td>1,025,705</td>
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<tr>
<td>Expenses</td>
<td>842,470</td>
<td>824,446</td>
<td>794,647</td>
<td>900,835</td>
<td>1,036,624</td>
<td>880,618</td>
<td>1,011,786</td>
<td>1,103,735</td>
<td>876,479</td>
<td>868,089</td>
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</table>

### FY 2015 Actual to 2017 Budget

#### Revenue - Operations

<table>
<thead>
<tr>
<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>505-301-46000</td>
<td>Refuse Service Charges</td>
<td>1,021,238.84</td>
<td>1,080,694.73</td>
<td>1,067,082.89</td>
<td>994,970.75</td>
<td>1,044,719.20</td>
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<td>505-301-46001</td>
<td>Refuse Administrative Fee</td>
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<td>590.00</td>
<td>570.00</td>
<td>650.00</td>
<td>650.00</td>
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<tr>
<td>505-301-46010</td>
<td>Refuse Recycling Revenue</td>
<td>2,135.46</td>
<td>738.25</td>
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<td>1,500.00</td>
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<tr>
<td>505-301-46020</td>
<td>In-Kind Revenue</td>
<td>27,584.88</td>
<td>27,584.88</td>
<td>27,584.88</td>
<td>27,584.88</td>
<td>27,584.00</td>
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</table>

#### Total Revenue - Operations

<table>
<thead>
<tr>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total</td>
<td>1,051,669.18</td>
<td>1,109,607.86</td>
<td>1,095,237.77</td>
<td>1,025,705.63</td>
<td>1,074,453.20</td>
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#### Interfund Transfers In

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<tr>
<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>505-390-41050</td>
<td>Transfer from Equipment Replacement</td>
<td>36,444.16</td>
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<td>0.00</td>
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<tr>
<td>505-390-49999</td>
<td>due to/from other funds</td>
<td>0.00</td>
<td>198,228.22</td>
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#### Total Interfund Transfers In

<table>
<thead>
<tr>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total</td>
<td>36,444.16</td>
<td>198,228.22</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
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</table>

#### Other Revenue

<table>
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<tr>
<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
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<tr>
<td>505-398-40239</td>
<td>Pension State Relief</td>
<td>142,603.65</td>
<td>12,636.93</td>
<td>0.00</td>
<td>11,657.00</td>
<td>8,636.00</td>
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#### Total Other Revenue

<table>
<thead>
<tr>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total</td>
<td>142,603.65</td>
<td>12,636.93</td>
<td>0.00</td>
<td>11,657.00</td>
<td>8,636.00</td>
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#### Refuse Operations Expenditures

<table>
<thead>
<tr>
<th>Acct. Number</th>
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<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
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<tbody>
<tr>
<td>505-400-50000</td>
<td>Salaries and Wages</td>
<td>245,321.97</td>
<td>277,709.75</td>
<td>274,456.29</td>
<td>274,582.00</td>
<td>279,905.00</td>
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<tr>
<td>505-400-50010</td>
<td>OT</td>
<td>7,368.07</td>
<td>4,566.88</td>
<td>4,817.96</td>
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<tr>
<td>505-400-50020</td>
<td>Temp. Employees</td>
<td>28,774.00</td>
<td>25,806.40</td>
<td>18,224.00</td>
<td>31,000.00</td>
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<tr>
<td>505-400-50100</td>
<td>FICA</td>
<td>21,484.24</td>
<td>23,138.62</td>
<td>22,400.36</td>
<td>23,913.00</td>
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<td>505-400-50110</td>
<td>PERS</td>
<td>44,703.61</td>
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<td>Health Ins.</td>
<td>130,441.66</td>
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<td>Compensation Ins.</td>
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<td>PERS Relief</td>
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<tr>
<td>505-400-50100</td>
<td>Allocated Administrative Costs</td>
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<td>130,584.96</td>
<td>130,584.96</td>
<td>141,393.75</td>
<td>144,248.00</td>
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<td>505-400-50110</td>
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<td>Acct. Number</td>
<td>Description</td>
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<td>FY 2016 Actual</td>
<td>FY 2017 Actual</td>
<td>FY 2017 Budget</td>
<td>FY 2018 Budget</td>
</tr>
<tr>
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<tr>
<td>505-400-52000</td>
<td>Communications</td>
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<td>Water, Sewer &amp; Refuse</td>
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<tr>
<td>505-400-52030</td>
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**Total Refuse Operations Expenditures**  
912,498.15  
986,440.82  
855,522.50  
868,089.75  
881,878.00

**Debt Service**  
505-895-58038  
2005 GO Bonds Principal  
0.00  
0.00  
35,000.00  
35,000.00  
35,000.00

505-895-58039  
2005 GO Bonds Interest  
1,984.22  
4,100.00  
2,180.00  
4,360.00  
4,360.00

**Total Debt Service**  
1,984.22  
4,100.00  
37,180.00  
39,360.00  
39,360.00

**Transfer to Dep'n Reserve/CIP**  
505-896-55030  
Landfill Closure Cost Reserved  
50,000.00  
50,000.00  
50,000.00  
50,000.00  
50,000.00

505-896-57500  
Transfer to Dep'n Reserve  
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50,000.00  
50,000.00  
50,000.00  
50,000.00

**Total Transfer to Dep'n Reserve/CIP**  
100,000.00  
100,000.00  
100,000.00  
100,000.00  
100,000.00

**Depreciation & Amortization**  
505-899-59090  
Depreciation  
101,350.85  
107,053.70  
0.00  
0.00  
0.00

**Total Depreciation & Amortization**  
101,350.85  
107,053.70  
0.00  
0.00  
0.00

**Interfund Transfers Out**  
505-901-59996  
Perm Fund Replacement  
2,328.00  
2,328.00  
2,328.00  
2,328.00  
2,328.00

**Total Interfund Transfers Out**  
2,328.00  
2,328.00  
2,328.00  
2,328.00  
2,328.00
### In-Kind Services Refuse

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<th>Acct. Number</th>
<th>Description</th>
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<th>FY 2017 Budget</th>
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<td>505-905-58410</td>
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<td>505-905-58420</td>
<td>CCMC - Hospital</td>
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<td>505-905-58440</td>
<td>Chamber of Commerce</td>
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<td><strong>Total IN-KIND SERVICES WATER:</strong></td>
<td><strong>27,584.88</strong></td>
<td><strong>27,584.88</strong></td>
<td><strong>27,584.88</strong></td>
<td><strong>27,584.88</strong></td>
<td><strong>27,583.00</strong></td>
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### Revenue/Expenditure History

- **Revenue Total:** $1,230,716.99, $1,320,473.01, $1,095,237.77, $1,037,362.63, $1,083,089.20
- **Expenditure Total:** $1,145,746.10, $1,227,507.40, $1,022,615.38, $1,037,362.63, $1,051,149.00
- **Net Total:** $84,970.89, $92,965.61, $72,622.39, $0.00, $31,940.20

### Line Item Explanation

- **505-400-51010 Uniforms/Safety Clothing**
  - Rain gear, boots, gloves, safety vests, safety glasses.
- **505-400-51020 Operating Supplies**
  - Baling wire, cleaning supplies, trash bags.
- **505-400-51050 Small Tools**
  - Tools for truck/equipment maintenance, chainsaw and brush cutters for landfill maintenance.
- **505-400-52120 Travel - Car Rental**
  - Anchorage/Fairbanks - Training
- **505-400-52130 Travel - Airfare/Ferry**
  - Anchorage/Fairbanks – Training and bales of recycle to ANC.
- **505-400-52140 Travel - Lodging**
  - Anchorage/Fairbanks – Training and bales of recycle to ANC.
- **505-400-52150 Travel - Per Diem**
  - Anchorage/Fairbanks – Training and bales of recycle to ANC.
- **505-400-52160 Professional Development**
  - Landfill manager training. Hazardous waste training.
- **505-400-52170 Dues & Subscriptions**
  - Yearly dues for SWANA (Solid Waste Association of North America). Required for Landfill Manager certification.
- **505-400-52179 Drug Testing**
  - Drug testing for CDL holders.
- **505-400-52180 Professional Services**
  - Collection, testing, and results reporting for landfill water samples. Hazardous waste collection, sorting, shipping.
- **505-400-52200 License & Fees**
  - Landfill permit fee.
<table>
<thead>
<tr>
<th>Code</th>
<th>Description</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>505-400-54000</td>
<td>Fuel &amp; Lube</td>
<td>Diesel, gas, motor oil, grease.</td>
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<tr>
<td>505-400-54010</td>
<td>Vehicle Parts &amp; Repairs</td>
<td>Parts and repairs for collection trucks and pick-up trucks.</td>
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<tr>
<td>505-400-54020</td>
<td>Repair - Other Equipment</td>
<td>Parts and repairs for landfill equipment and baler.</td>
</tr>
<tr>
<td>505-400-55000</td>
<td>Other Equipment</td>
<td>Purchase of new dumpsters and roll off boxes.</td>
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<tr>
<td>505-400-55030</td>
<td>Landfill Maintenance</td>
<td>Dozer work, surveying, work on monitoring wells.</td>
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</table>
ODIAK PARK

PROGRAM DESCRIPTION

Odiak Camper Park is an R/V Park tending primarily to seasonal long-term (over 30 days) tenants. On average, tenants stay for approximately 90 days; arriving in late April or early May.

Each space is provided with electrical hook ups. Tenants are metered individually and each can choose to have cable and internet access through local providers.

Water and Sewer is not provided. There is a dumping station on site and access to fresh potable water. The bath house is available to residents 24 hours a day. There are coin operated showers and toilets in each restroom.

There is a playground on site and a multi-use grass field adjacent to the Camper Park, that is available for recreational purposes.

A dumpster is located on the far end of the Park and it is emptied twice per week.

PROGRAM GOALS AND OBJECTIVES

The City of Cordova Parks and Recreation Department Mission Statement:

*Cordova Parks and Recreation is essential for providing and fostering Parks, Programs and Facilities for all in the pursuit of a healthy sustainable community.*

Revised December 2012.

Goal: Create a safe environment for tenants to live.

Objectives:

- Perform routine and preventative maintenance on schedule.
- Respond to unexpectant maintenance needs quickly and efficiently.
- Clearly communicate and enforce the rules and regulations of the Camper Park to the best of our ability.

Goal: Adjust the rates to keep revenue and expenditures in balance.

Objectives:

- Collect and accurately compile data on revenue and expenditures.
- Collect and accurately compile data on maintenance schedules related to the property.

Goal: Preserve the property.

Objective:

- Perform routine and preventative maintenance on schedule.
- Respond to unexpectant maintenance needs quickly and efficiently.

Goal: Improve property.

Objective:

- Invite tenants to participate in public process to communicate their changing needs and desires.
- Update the Master Plan as needed; prioritizing capital improvement projects.
- Adjust rates to fund for future improvements.

BUDGET COMMENTARY

The Parks and Rec. Commission will be reviewing the Odiak Camper Park, 10-year Master Plan, this summer. For many years the highest priority was to promote the development of an R/V Park in the private sector. This has been the highest priority since 2007 and nothing has happened.
The Park needs some capital improvements and an updated priority list will be developed this summer. A rate analysis will follow and we will move forward with plans to renovate. Some projects have been suggested in Commission meetings and some among the tenants; these suggestions are not listed in priority now.

- Water/sewer line hook ups. There is a gray water dumping problem on site which presents a health safety concern that should be remedied sooner than later.
- Convert a portion of the covered picnic area into 2 single toilet unisex bathrooms. The men’s bathroom has one urinal and one toilet; this does not adequately serve the tenants. New water/sewer lines to each space may eliminate this a need.
- Replace all the outdated playground equipment.
- Build a covered fenced in shed for the dumpster to reside. Containing trash is a problem at Odiak Camper Park and the result attracts bears. It is unsightly and poses safety issues.

2014 -2016 we steadily decreased the number of short term spaces available to rent at the Park and now the entire Park is designated to long-term seasonal renters. A waitlist remains for those interested in long-term seasonal rental space. We developed 3 spaces at Shelter Cove that do not include electrical, water/sewer hookups. These spaces are popular for a certain type of tourist but not an option for some.

This budget covers funding for all operational expenses related to Odiak Camper Park and ¼ of the Parks Maintenance Supervisor’s wages.

### BUDGET SUMMARY

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### BUDGET

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<td>506-301-40460</td>
<td>Odiak Camper Park Space Fees</td>
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<td><strong>Total Revenue</strong></td>
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<tr>
<td>Acct. Number</td>
<td>Description</td>
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<td>FY 2016 Actual</td>
<td>FY 2017 Actual</td>
<td>FY 2017 Budget</td>
<td>FY 2018 Budget</td>
</tr>
<tr>
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<td>Total Odiak Park Expenditures</td>
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### Depreciation Expense

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<th>FY 2017 Budget</th>
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### Interfund Transfers Out

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<td>506-901-59996</td>
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</tr>
<tr>
<td></td>
<td>Total Interfund Transfers Out</td>
<td>4,000.00</td>
<td>4,000.00</td>
<td>4,000.00</td>
<td>4,000.00</td>
<td>4,000.00</td>
</tr>
</tbody>
</table>

### Revenue Total

<table>
<thead>
<tr>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>63,274.20</td>
<td>81,495.97</td>
<td>73,808.47</td>
<td>75,628.00</td>
<td>75,456.00</td>
</tr>
</tbody>
</table>

### Expenditure Total

<table>
<thead>
<tr>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2018 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>57,064.06</td>
<td>61,157.52</td>
<td>57,228.64</td>
<td>62,839.00</td>
</tr>
</tbody>
</table>

### Net Total

<table>
<thead>
<tr>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2018 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>6,210.14</td>
<td>20,338.45</td>
<td>16,579.83</td>
<td>12,789.00</td>
</tr>
</tbody>
</table>

Balance as of 12/31/16: $113,287.56
REVENUE/EXPENDITURE HISTORY

<table>
<thead>
<tr>
<th>LINE ITEM EXPLANATION</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Operating Supplies</strong></td>
</tr>
<tr>
<td><strong>Custodial Supplies</strong></td>
</tr>
<tr>
<td><strong>Repair &amp; Maintenance</strong></td>
</tr>
<tr>
<td><strong>Boiler Maintenance</strong></td>
</tr>
<tr>
<td>Acct. Number</td>
</tr>
<tr>
<td>--------------</td>
</tr>
<tr>
<td>702-390-41030</td>
</tr>
<tr>
<td><strong>Total Interfund Transfers In</strong></td>
</tr>
<tr>
<td>Revenue Total</td>
</tr>
<tr>
<td>Expenditure Total</td>
</tr>
<tr>
<td>Net Total</td>
</tr>
</tbody>
</table>

Balance as of 12/31/16: $811,297.98
### SEWER FUND DEPRECIATION RESERVE

#### FUND: DEPRECIATION

#### BUDGET

<table>
<thead>
<tr>
<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>703-390-41030</td>
<td>Transfer From Sewer Fund</td>
<td>100,000.00</td>
<td>100,000.00</td>
<td>100,000.00</td>
<td>100,000.00</td>
<td>100,000.00</td>
</tr>
<tr>
<td><strong>Total Interfund Transfers In</strong></td>
<td></td>
<td><strong>100,000.00</strong></td>
<td><strong>100,000.00</strong></td>
<td><strong>100,000.00</strong></td>
<td><strong>100,000.00</strong></td>
<td><strong>100,000.00</strong></td>
</tr>
<tr>
<td><strong>Revenue Total</strong></td>
<td></td>
<td>100,000.00</td>
<td>100,000.00</td>
<td>100,000.00</td>
<td>100,000.00</td>
<td>100,000.00</td>
</tr>
<tr>
<td><strong>Expenditure Total</strong></td>
<td></td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
</tr>
<tr>
<td><strong>Net Total</strong></td>
<td></td>
<td><strong>100,000.00</strong></td>
<td><strong>100,000.00</strong></td>
<td><strong>100,000.00</strong></td>
<td><strong>100,000.00</strong></td>
<td><strong>100,000.00</strong></td>
</tr>
</tbody>
</table>

Balance as of 12/31/16: $387,643.00
## WATER FUND DEPRECIATION RESERVE
### FUND: DEPRECIATION

#### BUDGET

<table>
<thead>
<tr>
<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>704-390-41030</td>
<td>Transfer From Water Fund</td>
<td>50,000.00</td>
<td>50,000.00</td>
<td>50,000.00</td>
<td>50,000.00</td>
<td>50,000.00</td>
</tr>
<tr>
<td><strong>Total Interfund Transfers In</strong></td>
<td></td>
<td><strong>50,000.00</strong></td>
<td><strong>50,000.00</strong></td>
<td><strong>50,000.00</strong></td>
<td><strong>50,000.00</strong></td>
<td><strong>50,000.00</strong></td>
</tr>
</tbody>
</table>

|                | Revenue Total                  | 50,000.00      | 50,000.00      | 50,000.00      | 50,000.00      | 50,000.00      |
|                | Expenditure Total              | 0.00           | 0.00           | 0.00           | 0.00           | 0.00           |
| **Net Total**  |                                | **50,000.00**  | **50,000.00**  | **50,000.00**  | **50,000.00**  | **50,000.00**  |

Balance as of 12/31/16: $372,236.25
### REFUSE FUND DEPRECIATION RESERVE

#### FUND: DEPRECIATION

##### BUDGET

<table>
<thead>
<tr>
<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>705-390-41030</td>
<td>Transfer From Refuse Fund</td>
<td>50,000.00</td>
<td>50,000.00</td>
<td>50,000.00</td>
<td>50,000.00</td>
<td>50,000.00</td>
</tr>
</tbody>
</table>

**Total Interfund Transfers In**

<table>
<thead>
<tr>
<th></th>
<th>50,000.00</th>
<th>50,000.00</th>
<th>50,000.00</th>
<th>50,000.00</th>
<th>50,000.00</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>705-901-57360</td>
<td>Transfer To Refuse Fund</td>
<td>36,444.16</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
</tr>
</tbody>
</table>

**Total Interfund Transfers Out**

<table>
<thead>
<tr>
<th></th>
<th>36,444.16</th>
<th>0.00</th>
<th>0.00</th>
<th>0.00</th>
<th>0.00</th>
</tr>
</thead>
</table>

| Revenue Total | 50,000.00 | 50,000.00 | 50,000.00 | 50,000.00 | 50,000.00 |
| Expenditure Total | 36,444.16 | 0.00 | 0.00 | 0.00 | 0.00 |

**Net Total**

<table>
<thead>
<tr>
<th></th>
<th>13,555.84</th>
<th>50,000.00</th>
<th>50,000.00</th>
<th>50,000.00</th>
<th>50,000.00</th>
</tr>
</thead>
</table>

Balance as of 12/31/16: $50,000.00
## LANDFILL FUND

**FUND: SEPARATE**

### BUDGET

<table>
<thead>
<tr>
<th>Acct. Number</th>
<th>Description</th>
<th>FY 2015 Actual</th>
<th>FY 2016 Actual</th>
<th>FY 2017 Actual</th>
<th>FY 2017 Budget</th>
<th>FY 2018 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>805-390-41030</td>
<td>Transfer From Refuse Fund</td>
<td>50,000.00</td>
<td>50,000.00</td>
<td>50,000.00</td>
<td>50,000.00</td>
<td>50,000.00</td>
</tr>
<tr>
<td><strong>Total Interfund Transfers In</strong></td>
<td></td>
<td>50,000.00</td>
<td>50,000.00</td>
<td>50,000.00</td>
<td>50,000.00</td>
<td>50,000.00</td>
</tr>
<tr>
<td>805-397-40325</td>
<td>Investment Earnings</td>
<td>1,504.89</td>
<td>579.45</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
</tr>
<tr>
<td><strong>Total Other Revenue</strong></td>
<td></td>
<td>1,504.89</td>
<td>579.45</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
</tr>
<tr>
<td>805-890-55031</td>
<td>Landfill Closure Costs</td>
<td>42,228.00</td>
<td>73,300.86</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
</tr>
<tr>
<td><strong>Total Interfund Transfers Out</strong></td>
<td></td>
<td>42,228.00</td>
<td>73,300.86</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
</tr>
<tr>
<td><strong>Revenue Total</strong></td>
<td></td>
<td>51,504.89</td>
<td>50,579.45</td>
<td>50,000.00</td>
<td>50,000.00</td>
<td>50,000.00</td>
</tr>
<tr>
<td><strong>Expenditure Total</strong></td>
<td></td>
<td>42,228.00</td>
<td>73,300.86</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
</tr>
<tr>
<td><strong>Net Total</strong></td>
<td></td>
<td>9,276.89</td>
<td>22,721.41-</td>
<td>50,000.00</td>
<td>50,000.00</td>
<td>50,000.00</td>
</tr>
</tbody>
</table>

Balance as of 12/31/16: $305,007.00
## CITY HALL

### Business Licenses

<table>
<thead>
<tr>
<th>Type</th>
<th>Fee</th>
</tr>
</thead>
<tbody>
<tr>
<td>Primary</td>
<td>$35.00 per year</td>
</tr>
<tr>
<td>Additional</td>
<td>$25.00 per year</td>
</tr>
<tr>
<td>Special Event</td>
<td>$25.00 per event</td>
</tr>
</tbody>
</table>

### Fees

<table>
<thead>
<tr>
<th>Type</th>
<th>Fee</th>
</tr>
</thead>
<tbody>
<tr>
<td>Non-Sufficient-Funds Checks</td>
<td>$50.00</td>
</tr>
</tbody>
</table>

### Election Board Compensation

<table>
<thead>
<tr>
<th>Role</th>
<th>Fee per hour</th>
</tr>
</thead>
<tbody>
<tr>
<td>Election Chairperson</td>
<td>$12.50</td>
</tr>
<tr>
<td>Election Board/Clerks</td>
<td>$12.00</td>
</tr>
</tbody>
</table>

### Services

<table>
<thead>
<tr>
<th>Service</th>
<th>Fee per Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Black &amp; White</td>
<td>$0.50</td>
</tr>
<tr>
<td>Color</td>
<td>$1.00</td>
</tr>
<tr>
<td>Fax (incoming and outgoing)</td>
<td>$1.00</td>
</tr>
<tr>
<td>Budget Documents</td>
<td>$25.00</td>
</tr>
<tr>
<td>Tax Forms (blank)</td>
<td>Free</td>
</tr>
</tbody>
</table>

### Staff Time

<table>
<thead>
<tr>
<th>Type</th>
<th>Fee per hour</th>
</tr>
</thead>
<tbody>
<tr>
<td>Employee Straight Time</td>
<td>$72.00</td>
</tr>
<tr>
<td>Employee Overtime</td>
<td>$108.00</td>
</tr>
</tbody>
</table>
## INFO SERVICES

<table>
<thead>
<tr>
<th>Services</th>
<th>Fee per Page</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Letter/Legal Copies &amp; Fax</strong></td>
<td></td>
</tr>
<tr>
<td>Black &amp; White</td>
<td>$0.25</td>
</tr>
<tr>
<td>Fax (incoming and outgoing)</td>
<td>$1.00</td>
</tr>
<tr>
<td>Tax Forms (blank)</td>
<td>Free</td>
</tr>
<tr>
<td>Temporary Deposit Library Card</td>
<td>$20.00</td>
</tr>
<tr>
<td>Printed School Work</td>
<td>$0.10</td>
</tr>
</tbody>
</table>
## Building Permits & Zoning Compliance Permits

<table>
<thead>
<tr>
<th>Type</th>
<th>Fee</th>
</tr>
</thead>
<tbody>
<tr>
<td>Single Family</td>
<td>$50.00</td>
</tr>
<tr>
<td>Multi-Family</td>
<td>$100.00</td>
</tr>
<tr>
<td>Commercial</td>
<td>$150.00</td>
</tr>
<tr>
<td>Industrial</td>
<td>$200.00</td>
</tr>
<tr>
<td>Sales Tax Exemption Card (must have Building Permit)</td>
<td>$450.00</td>
</tr>
</tbody>
</table>

## Permits

<table>
<thead>
<tr>
<th>Type</th>
<th>Fee</th>
</tr>
</thead>
<tbody>
<tr>
<td>Conditional Use</td>
<td>$250.00</td>
</tr>
<tr>
<td>Encroachment</td>
<td>$200.00</td>
</tr>
<tr>
<td>Exception</td>
<td>$250.00</td>
</tr>
<tr>
<td>Rezone</td>
<td>$350.00</td>
</tr>
<tr>
<td>Vacation of R.O.W.</td>
<td>$250.00</td>
</tr>
<tr>
<td>Variance</td>
<td>$250.00</td>
</tr>
<tr>
<td>Tideland</td>
<td>$250.00</td>
</tr>
<tr>
<td>Sign</td>
<td>$25.00</td>
</tr>
</tbody>
</table>

## Site Plan Review

<table>
<thead>
<tr>
<th>Type</th>
<th>Fee</th>
</tr>
</thead>
<tbody>
<tr>
<td>Commercial/Business</td>
<td>$150.00</td>
</tr>
<tr>
<td>Industrial</td>
<td>$200.00</td>
</tr>
</tbody>
</table>

## Subdivision

<table>
<thead>
<tr>
<th>Type</th>
<th>Fee</th>
</tr>
</thead>
<tbody>
<tr>
<td>Preliminary Plat</td>
<td>$200.00 + $50.00 per lot</td>
</tr>
<tr>
<td>Final Plat</td>
<td>$100.00 + $25.00 per lot</td>
</tr>
<tr>
<td>Administrative Plat</td>
<td>$100.00</td>
</tr>
<tr>
<td>Administrative Plat Dissolving Lot Lines</td>
<td>$0.00 + recording fees</td>
</tr>
</tbody>
</table>

## Lease & Purchase Agreements

<table>
<thead>
<tr>
<th>Type</th>
<th>Fee</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lease and/or Purchase Agreements</td>
<td>$150.00</td>
</tr>
</tbody>
</table>

## Appeals

<table>
<thead>
<tr>
<th>Type</th>
<th>Fee</th>
</tr>
</thead>
<tbody>
<tr>
<td>Appeal to Planning Commission</td>
<td>$200.00</td>
</tr>
<tr>
<td>Appeal to City Council</td>
<td>$200.00</td>
</tr>
</tbody>
</table>

## Copies, Prints, & Scans

### Letter or Legal

<table>
<thead>
<tr>
<th>Type</th>
<th>Fee per Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Black &amp; White</td>
<td>$0.50</td>
</tr>
<tr>
<td>Color</td>
<td>$1.00</td>
</tr>
</tbody>
</table>

### Large Format

<table>
<thead>
<tr>
<th>Type</th>
<th>Fee per Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Black &amp; White</td>
<td>$2.50/sq.ft.</td>
</tr>
<tr>
<td>Color</td>
<td>$5.00/sq.ft.</td>
</tr>
<tr>
<td>Scanning</td>
<td>$25.00/first sheet; $5.00/additional sheet</td>
</tr>
</tbody>
</table>
### License Fees

<table>
<thead>
<tr>
<th>Vehicles</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>ATV</td>
<td>$25.00</td>
</tr>
<tr>
<td>Snow-machine</td>
<td>$25.00</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Dogs</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Altered Animal</td>
<td>$20.00</td>
</tr>
<tr>
<td>Non-Altered Animal</td>
<td>$25.00</td>
</tr>
<tr>
<td>Provisional</td>
<td>$10.00</td>
</tr>
<tr>
<td>Replacement</td>
<td>$5.00</td>
</tr>
</tbody>
</table>

### Service Rates

| Alcohol Breath Test   | $50.00   |
| Fingerprinting        | $25/single card; $15/second card |
| Police Reports (requires approval from Chief) | $10.00   |
| Discovery CDs         | $15.00   |
| Discovery Video       | $15.00   |
| Service of Civil Papers | $65.00   |

### Impound Fees

<table>
<thead>
<tr>
<th>Vehicles &amp; Trailers</th>
<th>Daily</th>
</tr>
</thead>
<tbody>
<tr>
<td>Vehicles &amp; Trailers up to 21’ long</td>
<td>$20.00</td>
</tr>
<tr>
<td>Each additional foot</td>
<td>Add an additional $1/foot</td>
</tr>
<tr>
<td>All other material</td>
<td>$0.29/square foot</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Animals*</th>
<th>Daily</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cats – Flat fee</td>
<td>$50.00</td>
</tr>
<tr>
<td>Dog – 1st Impound</td>
<td>$25.00 Licensed</td>
</tr>
<tr>
<td></td>
<td>$50.00 Unlicensed</td>
</tr>
<tr>
<td>Dog – 2nd Impound</td>
<td>$50.00 Licensed</td>
</tr>
<tr>
<td></td>
<td>$75.00 Unlicensed</td>
</tr>
<tr>
<td>Dog – 3rd Impound</td>
<td>Determined by Chief</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Boarding Fees</th>
<th>Daily</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cats</td>
<td>$10.00</td>
</tr>
<tr>
<td>Dogs</td>
<td>$20.00</td>
</tr>
</tbody>
</table>

*Total animal impound costs = Impound Fee + Boarding Fee + Medical Costs + License Fee (if not yet obtained)
## FIRE DEPARTMENT

<table>
<thead>
<tr>
<th>Service</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ambulance Trip</td>
<td>$500.00 per run + $0.15/mile</td>
</tr>
<tr>
<td>Standby for Fire Department Personnel</td>
<td>$200.00 per incident + $25.00/Hr per Department Member + $50.00/Hr per Fire Department Officer</td>
</tr>
</tbody>
</table>
## Parks and Recreation Department

### Bidarki Recreation Center/Bob Korn Memorial Pool

#### Adult Passes

<table>
<thead>
<tr>
<th></th>
<th>Monthly or Annual Rates</th>
<th>Single Facility (Pool OR Bidarki)</th>
<th>Combo Pass (Both Facilities)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Monthly</td>
<td></td>
<td>$55.00</td>
<td>$100.00</td>
</tr>
<tr>
<td>Annual</td>
<td></td>
<td>$225.00</td>
<td>$400.00</td>
</tr>
</tbody>
</table>

#### Summer Rates  
(May 1 – September 1)

<p>| | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Daily</td>
<td></td>
<td>$10.00</td>
<td>n/a</td>
</tr>
<tr>
<td>Weekly</td>
<td></td>
<td>$30.00</td>
<td>$50.00</td>
</tr>
<tr>
<td>Summer Special (5 MO: May 1 – Sept 30)</td>
<td></td>
<td>$150.00</td>
<td>$250.00</td>
</tr>
</tbody>
</table>

#### Off-Season Rates  
(September 1 – April 30)

<p>| | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Daily</td>
<td></td>
<td>$5.00</td>
<td>n/a</td>
</tr>
<tr>
<td>Weekly</td>
<td></td>
<td>$15.00</td>
<td>$25.00</td>
</tr>
<tr>
<td>Off-Season Pass (8 MO)</td>
<td></td>
<td>$150.00</td>
<td>$250.00</td>
</tr>
</tbody>
</table>

#### Family Passes

<table>
<thead>
<tr>
<th></th>
<th>Monthly or Annual Rates</th>
<th>Single Facility (Pool OR Bidarki)</th>
<th>Combo Pass (Both Facilities)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Monthly</td>
<td></td>
<td>$80.00</td>
<td></td>
</tr>
<tr>
<td>Annual</td>
<td></td>
<td>$400.00</td>
<td></td>
</tr>
</tbody>
</table>

#### Summer Rates  
(May 1 – September 1)

<p>| | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Summer Special (5 MO: May 1 – Sept 30)</td>
<td></td>
<td>$300.00</td>
<td>$450.00</td>
</tr>
</tbody>
</table>

#### Off-Season Rates  
(September 1 – April 30)

<p>| | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Off-Season Pass (8 MO)</td>
<td></td>
<td>$300.00</td>
<td>$450.00</td>
</tr>
</tbody>
</table>

#### Special & Youth Passes

<table>
<thead>
<tr>
<th></th>
<th>Daily, Monthly or Annual Rates</th>
<th>Single Facility (Pool OR Bidarki)</th>
<th>Daily, Monthly or Annual Rates (Both Facilities)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Daily (year-round)</td>
<td>$3.00</td>
<td>n/a</td>
<td>n/a</td>
</tr>
<tr>
<td>Monthly</td>
<td>$30.00</td>
<td>$50.00</td>
<td>$50.00</td>
</tr>
<tr>
<td>Bidarki Annual</td>
<td>$80.00</td>
<td>$150.00</td>
<td></td>
</tr>
<tr>
<td>Pool Annual</td>
<td>$100.00</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

#### Corporate Passes*

<table>
<thead>
<tr>
<th></th>
<th>Description</th>
<th>Fee</th>
</tr>
</thead>
<tbody>
<tr>
<td>USCG</td>
<td>Family Combo/Flat Annual Fee</td>
<td>$7,014.00</td>
</tr>
<tr>
<td>CCMC</td>
<td>Family Annual Combo</td>
<td>$180.00</td>
</tr>
<tr>
<td>City Employee</td>
<td>Family Annual Combo</td>
<td>$180.00</td>
</tr>
<tr>
<td>CPSD</td>
<td>20% Discount on any Annual Pass</td>
<td>-20%</td>
</tr>
<tr>
<td>Participating Cannery</td>
<td>Valid May 1 – September 30</td>
<td>$1,000.00</td>
</tr>
</tbody>
</table>

*Corporate Late Fee: 10% compounding monthly
### Summer Camp

<table>
<thead>
<tr>
<th>Package</th>
<th>Description</th>
<th>Fee</th>
</tr>
</thead>
<tbody>
<tr>
<td>10-Day Package</td>
<td>Any 10 days during any session</td>
<td>$200.00</td>
</tr>
<tr>
<td>5-Day Package</td>
<td>Any 5 days during any session</td>
<td>$110.00</td>
</tr>
<tr>
<td>Daily</td>
<td>Any regular camp day</td>
<td>$25.00</td>
</tr>
<tr>
<td>Sleep Over</td>
<td>Any scheduled sleep over</td>
<td>$45.00</td>
</tr>
</tbody>
</table>

### Facility Rental and Event Registration

**Christmas Bazaar Vendor**

<table>
<thead>
<tr>
<th>Description</th>
<th>Fee</th>
</tr>
</thead>
<tbody>
<tr>
<td>Non-Food Table/Space</td>
<td>$50.00</td>
</tr>
<tr>
<td>Food Table/Space</td>
<td>$60.00</td>
</tr>
<tr>
<td>Shared Table/Space</td>
<td>$60.00</td>
</tr>
</tbody>
</table>

**Pool Rental**

<table>
<thead>
<tr>
<th>Description</th>
<th>Fee</th>
</tr>
</thead>
<tbody>
<tr>
<td>Little Surfer 1 Hr 10 Min; No Lobby Rental</td>
<td>$50.00</td>
</tr>
<tr>
<td>Big Kahuna 1 Hr 40 Min; Optional Lobby Rental</td>
<td>$75.00</td>
</tr>
<tr>
<td>Wipe Out 2 Hr 25 Min; Super Soak/Optional Lobby Rental</td>
<td>$100.00</td>
</tr>
<tr>
<td>Special Interest/Trainings</td>
<td>n/a</td>
</tr>
</tbody>
</table>

**Bidarki Gym Rental**

<table>
<thead>
<tr>
<th>Description</th>
<th>Fee</th>
</tr>
</thead>
<tbody>
<tr>
<td>Birthday Party 1 Rec Aide / 25 Guest Maximum</td>
<td>$50.00/Hr</td>
</tr>
<tr>
<td>Athletic Rental Usage agreement required after hours</td>
<td>$35.00/Hr</td>
</tr>
<tr>
<td>Dances Usage agreement required &amp; 20% of door</td>
<td>n/a</td>
</tr>
<tr>
<td>Conferences Usage agreement required. Rate: 8-Hr day</td>
<td>$500.00</td>
</tr>
</tbody>
</table>

**Skaters Cabin Rental**

<table>
<thead>
<tr>
<th>Description</th>
<th>Fee</th>
</tr>
</thead>
<tbody>
<tr>
<td>1ST 24 Hr Period Requires $35.00 deposit</td>
<td>$25.00</td>
</tr>
<tr>
<td>2ND 24 Hr Period</td>
<td>$35.00</td>
</tr>
<tr>
<td>3RD 24 Hr Period</td>
<td>$50.00</td>
</tr>
</tbody>
</table>

**RV Park & Tent Camping**

**RV Camping***

<table>
<thead>
<tr>
<th>Description</th>
<th>Fee</th>
</tr>
</thead>
<tbody>
<tr>
<td>Shelter Cove, Private Site No electricity provided; Tax included 7 days maximum rental</td>
<td>$20.00</td>
</tr>
<tr>
<td>Shelter Cove Econo Space Per Day; Tax included 5 days or less</td>
<td>$11.00</td>
</tr>
<tr>
<td>Odiak Camper Park – Long Term .20 per KWH Daily Rate billed separately - Tax included</td>
<td>$25.00</td>
</tr>
</tbody>
</table>

**Tent Camping**

<table>
<thead>
<tr>
<th>Description</th>
<th>Fee</th>
</tr>
</thead>
<tbody>
<tr>
<td>Odiak Camper Park Per Day; Tax included</td>
<td>$11.00</td>
</tr>
<tr>
<td>Shelter Cove 5 days or less</td>
<td>$20.00</td>
</tr>
</tbody>
</table>

*Odiak Camper Park Lot Rent Late Fee: 10% compounding monthly
Lost Key Tag: $1.00
### Port-o-John Rental

<table>
<thead>
<tr>
<th>Port-o-John Rental</th>
<th>Description</th>
<th>Fee</th>
</tr>
</thead>
<tbody>
<tr>
<td>Daily</td>
<td>Does not include pump-out fees</td>
<td>$50.00</td>
</tr>
<tr>
<td>Weekly (7 Days)</td>
<td>See Sewer section of Fee Schedule for rates</td>
<td>$175.00</td>
</tr>
<tr>
<td>Monthly (30-31 Days)</td>
<td></td>
<td>$400.00</td>
</tr>
</tbody>
</table>
## Harbor

### Moorage

<table>
<thead>
<tr>
<th></th>
<th>Vessel</th>
</tr>
</thead>
<tbody>
<tr>
<td>Daily, per vessel</td>
<td>$0.99/ft/day paid in advance</td>
</tr>
<tr>
<td></td>
<td>$1.17/ft/day if billed</td>
</tr>
<tr>
<td>Monthly, per vessel</td>
<td>$13.33/ft/mo</td>
</tr>
<tr>
<td>Annual, per vessel</td>
<td>$41.95/ft/yr</td>
</tr>
</tbody>
</table>

### Parking

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Vehicle Parking</td>
<td>20.00 per month</td>
</tr>
<tr>
<td>Trailered Vessels parked beyond authorized times</td>
<td>Daily moorage rate. $ 0.99 per ft</td>
</tr>
</tbody>
</table>

### Tideland

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Daily, per foot</td>
<td>$0.75/ft/day</td>
</tr>
<tr>
<td>Monthly, per foot</td>
<td>$6.00/ft/mo</td>
</tr>
<tr>
<td>Annual, per foot</td>
<td>$12.00/ft/yr</td>
</tr>
</tbody>
</table>

* All slips will be reserved based on over-all length of vessels, including those slips on "L" floats. Moorage rates on “L” floats will be calculated at 75% of current annual moorage rate (only for slips between approach ramps).

### Grid Fees (Per Tide)

<table>
<thead>
<tr>
<th>Vessel Length</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>0’ – 50’</td>
<td>$.58/ft/tide</td>
</tr>
<tr>
<td>51’ – 70’</td>
<td>$.79/ft/tide</td>
</tr>
<tr>
<td>Over 70’</td>
<td>$1.50/ft/tide</td>
</tr>
</tbody>
</table>

### Impound Fees

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Vessel</td>
<td>$1,000.00</td>
</tr>
<tr>
<td>Net</td>
<td>$288.75</td>
</tr>
<tr>
<td>Vessel Storage</td>
<td>$2.50/ft/day</td>
</tr>
</tbody>
</table>

### Service Rates

#### General Services

<table>
<thead>
<tr>
<th>Service</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Waitlist</td>
<td>$20.00/year</td>
</tr>
<tr>
<td>Pump Rental</td>
<td>$31.76/hr</td>
</tr>
<tr>
<td>Electricity (for rental slips with power supply)</td>
<td>$15.00/day</td>
</tr>
<tr>
<td>Labor &amp; Equipment</td>
<td>$95.29/hr</td>
</tr>
<tr>
<td>Showers</td>
<td>$5.00</td>
</tr>
<tr>
<td>Dock Use Fee</td>
<td>$2.00/ft/day</td>
</tr>
</tbody>
</table>

#### Staff Time

<table>
<thead>
<tr>
<th>Time</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Employee Straight Time</td>
<td>$72.00/hr</td>
</tr>
<tr>
<td>Employee Overtime</td>
<td>$108/hr</td>
</tr>
</tbody>
</table>

#### Launch Ramps

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>2-Week Permit</td>
<td>$20.00</td>
</tr>
<tr>
<td>Stall Holders</td>
<td>No charge</td>
</tr>
<tr>
<td>Non-Stall Holders</td>
<td>$78.75/year</td>
</tr>
</tbody>
</table>
## PORT

<table>
<thead>
<tr>
<th>Wharfage &amp; Dockage</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Wharfage N.O.S. (not otherwise specified)</td>
<td>$5.80/ton (non-taxable)</td>
</tr>
<tr>
<td>Dockage</td>
<td>$1.83/ft/day</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Vessel Storage</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Up to 12 Months</td>
<td>$2.50/ft/mo</td>
</tr>
<tr>
<td>Over 12 Months</td>
<td>$10.00/ft/mo</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Service Rates</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Water</td>
<td></td>
</tr>
<tr>
<td>Minimum Water Charge</td>
<td>$68.06 + $72.00 (for employee labor)</td>
</tr>
<tr>
<td>Metered Rate</td>
<td>$1.00/1000 gallons</td>
</tr>
<tr>
<td>Fuels</td>
<td></td>
</tr>
<tr>
<td>First 50,000 barrels</td>
<td>$0.17</td>
</tr>
<tr>
<td>Second 50,000 barrels</td>
<td>$0.15</td>
</tr>
<tr>
<td>Over 100,000 barrels</td>
<td>$0.14</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Used Oil</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>≤ 100 gallons</td>
<td>No charge</td>
</tr>
<tr>
<td>&gt; 100 gallons, suitable for burning</td>
<td>$95.29/man-hour</td>
</tr>
<tr>
<td>&gt; 100 gallons, unsuitable for burning</td>
<td>$47.65/gallon + $95.29/man-hour + shipping &amp; disposal</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Staff Time</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Employee Straight Time</td>
<td>$72.00/hr</td>
</tr>
<tr>
<td>Employee Overtime</td>
<td>$108.00/hr</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Miscellaneous Fees</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Electrical Use</td>
<td>$25.00/day</td>
</tr>
<tr>
<td>Washdown</td>
<td>Free up to 2 hours $72.00/hr when more than 2 hours</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Travel Lift*</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Vessel Length</td>
<td>Rate</td>
</tr>
<tr>
<td>0’ – 40’</td>
<td>$22.00/ft</td>
</tr>
<tr>
<td>41’ – 58’</td>
<td>$24.00/ft</td>
</tr>
<tr>
<td>Over 58’</td>
<td>$26.00/ft</td>
</tr>
<tr>
<td>No-Show Fee**</td>
<td>$300.00</td>
</tr>
<tr>
<td>Inspection Haul***</td>
<td>60% of Travel Lift round trip rate</td>
</tr>
</tbody>
</table>

* All rates are per lift or one way. Payment must be paid in advance and for round trip.

**Boat owner does not show or fails to cancel at least 1 hour before scheduled time. Owner is charged the minimum fee to cover such things as re-blocking or relocating vessels.

***Limited to approval and availability. Vessel is hauled out, left in slings over dock for 2 hours, and returned to the water. After 2 hours, vessel is charged $75.00 per 15 minutes. Unsuccessful haul is charged 60% round-trip of Travel Lift rate due to vessel configuration and/or weight.
CITY OF CORDOVA, ALASKA
2018 BUDGET

PUBLIC WORKS

NOTE 1: All equipment includes an operator. 3 hour minimum may apply to any situation involving a City employee

NOTE 2: Overtime or holiday rates apply outside of regular (straight time) work hours

NOTE 3: Straight time work hours vary but are generally 7:00 AM to 3:30 PM. All rates are per employee

NOTE 4: Water & sewer line locates per Utility Coordination Council Request procedure are free. (2 business days’ notice required. All locates requested outside of normal business hours will be charged as emergency locate.)

NOTE 5: All prices subject to 6% sales tax

Permits

| Right of Way Permit | $150.00 |

Service Rates

<table>
<thead>
<tr>
<th>General Services</th>
<th>Unit</th>
<th>Straight Time Rate</th>
<th>Overtime Rate</th>
<th>Holiday Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Towing - Car or Pickup Truck</td>
<td>Hour</td>
<td>$120.00</td>
<td>$153.50</td>
<td>$220.50</td>
</tr>
<tr>
<td>Cemetery Plot - Preparation and Covering</td>
<td>Each</td>
<td>$500.00</td>
<td>$750.00</td>
<td>$1000.00</td>
</tr>
<tr>
<td>Cemetery Plot – Purchase (Regular Hours Only)</td>
<td>Each</td>
<td>$200.00</td>
<td>--</td>
<td>--</td>
</tr>
<tr>
<td>Shut off Notices (delivered for non-payment)</td>
<td>Each</td>
<td>$25.00</td>
<td>--</td>
<td>--</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Staff Time</th>
<th>Unit</th>
<th>Straight Time Rate</th>
<th>Overtime Rate</th>
<th>Holiday Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Laborer</td>
<td>Hour</td>
<td>$72.00</td>
<td>$108.00</td>
<td>$180.00</td>
</tr>
</tbody>
</table>

Materials & Equipment Rental Rates

<table>
<thead>
<tr>
<th>Materials</th>
<th>Unit</th>
<th>Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Patching Chip Sealed Roads</td>
<td>SF</td>
<td>$15.00</td>
</tr>
<tr>
<td>Patching Asphalt Roads</td>
<td>SF</td>
<td>$15.00</td>
</tr>
<tr>
<td>Sand, 5-gallon bucket</td>
<td>Bucket</td>
<td>$5.00</td>
</tr>
<tr>
<td>Sand</td>
<td>CY</td>
<td>$18.00</td>
</tr>
<tr>
<td>Fill, general</td>
<td>CY</td>
<td>$5.00</td>
</tr>
<tr>
<td>Shop Time</td>
<td>Hour</td>
<td>$100.00</td>
</tr>
<tr>
<td>Hilti Concrete Drill</td>
<td>Hour</td>
<td>$75.00</td>
</tr>
<tr>
<td>Volvo L120F Loader</td>
<td>Hour</td>
<td>$130.00</td>
</tr>
<tr>
<td>Cat 950 Loader</td>
<td>Hour</td>
<td>$130.00</td>
</tr>
<tr>
<td>Cat IT 62G Loader</td>
<td>Hour</td>
<td>$130.00</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Equipment Rental</th>
<th>Unit</th>
<th>Straight Time Rate</th>
<th>Overtime Rate</th>
<th>Holiday Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Michigan L-120 Loader</td>
<td>Hour</td>
<td>$130.00</td>
<td>$163.50</td>
<td>$230.50</td>
</tr>
<tr>
<td>Hitachi 230 Excavator</td>
<td>Hour</td>
<td>$150.00</td>
<td>$183.50</td>
<td>$250.50</td>
</tr>
<tr>
<td>Cat 436B Tractor/Backhoe</td>
<td>Hour</td>
<td>$120.00</td>
<td>$153.50</td>
<td>$220.50</td>
</tr>
<tr>
<td>Cat 163H Grader 2003</td>
<td>Hour</td>
<td>$150.00</td>
<td>$183.50</td>
<td>$250.50</td>
</tr>
<tr>
<td>Cat 140G Grader 1989</td>
<td>Hour</td>
<td>$150.00</td>
<td>$183.50</td>
<td>$250.50</td>
</tr>
<tr>
<td>Elgin Street Sweeper</td>
<td>Hour</td>
<td>$200.00</td>
<td>$233.50</td>
<td>$300.50</td>
</tr>
<tr>
<td>Ford L9000 Vacuum Truck (Vactor) 1992</td>
<td>Hour</td>
<td>$225.00</td>
<td>$258.50</td>
<td>$325.50</td>
</tr>
<tr>
<td>Equipment Description</td>
<td>Rate</td>
<td>Hour</td>
<td>Day</td>
<td></td>
</tr>
<tr>
<td>---------------------------------------------------</td>
<td>----------</td>
<td>-------</td>
<td>--------</td>
<td></td>
</tr>
<tr>
<td>Ford L9000 Tandem Dump Truck 1987</td>
<td>$110.00</td>
<td>$143.50</td>
<td>$210.50</td>
<td></td>
</tr>
<tr>
<td>Ford L8000 Flatbed Truck w/ hoist 1991</td>
<td>$110.00</td>
<td>$143.50</td>
<td>$210.50</td>
<td></td>
</tr>
<tr>
<td>Mack Tandem Dump Truck 2008</td>
<td>$110.00</td>
<td>$143.50</td>
<td>$210.50</td>
<td></td>
</tr>
<tr>
<td>Tow Truck</td>
<td>$120.00</td>
<td>$153.50</td>
<td>$220.50</td>
<td></td>
</tr>
<tr>
<td>Dynapack CP132 Rubber Tired Roller</td>
<td>$100.00</td>
<td>$133.50</td>
<td>$200.50</td>
<td></td>
</tr>
<tr>
<td>Pickup Truck or Van w/ 1 person</td>
<td>$110.00</td>
<td>$143.50</td>
<td>$210.50</td>
<td></td>
</tr>
<tr>
<td>Vibratory Plate Compactor</td>
<td>$75.00</td>
<td>$108.50</td>
<td>$175.50</td>
<td></td>
</tr>
<tr>
<td>Bobcat 943 Skid Steer Loader</td>
<td>$90.00</td>
<td>$123.50</td>
<td>$190.50</td>
<td></td>
</tr>
<tr>
<td>Chevy 3500 Service Truck w/ Welder 2009</td>
<td>$150.00</td>
<td>$183.50</td>
<td>$250.50</td>
<td></td>
</tr>
<tr>
<td>City Level, Tripod, and Rod</td>
<td>$80.00</td>
<td>$113.50</td>
<td>$180.50</td>
<td></td>
</tr>
<tr>
<td>Cut-off saw</td>
<td>$75.00</td>
<td>$108.50</td>
<td>$175.50</td>
<td></td>
</tr>
<tr>
<td>Electric Jackhammer - Bosch</td>
<td>$75.00</td>
<td>$108.50</td>
<td>$175.50</td>
<td></td>
</tr>
<tr>
<td>1&quot; Pump - Honda</td>
<td>$75.00</td>
<td>$108.50</td>
<td>$175.50</td>
<td></td>
</tr>
<tr>
<td>1.5&quot; Electric Pump</td>
<td>$100.00</td>
<td>$133.50</td>
<td>$200.50</td>
<td></td>
</tr>
<tr>
<td>2&quot; Pump - Honda</td>
<td>$150.00</td>
<td>$183.50</td>
<td>$250.50</td>
<td></td>
</tr>
<tr>
<td>120/240V Power Gen- Honda EG 3500</td>
<td>$100.00</td>
<td>$133.50</td>
<td>$200.50</td>
<td></td>
</tr>
<tr>
<td>Jackhammer w/ Compressor Ingersoll-Rand</td>
<td>$110.00</td>
<td>$143.50</td>
<td>$210.50</td>
<td></td>
</tr>
<tr>
<td>HDPE Welder</td>
<td>$150.00</td>
<td>$183.50</td>
<td>$250.50</td>
<td></td>
</tr>
<tr>
<td>Minimum charge of 1 day</td>
<td>$150.00</td>
<td>$183.50</td>
<td>$250.50</td>
<td></td>
</tr>
<tr>
<td>4&quot; Honda Pump w/ Intake &amp; Discharge Hose</td>
<td>$200.00</td>
<td>$233.50</td>
<td>$300.50</td>
<td></td>
</tr>
<tr>
<td>Minimum charge of 4 hours</td>
<td>$200.00</td>
<td>$233.50</td>
<td>$300.50</td>
<td></td>
</tr>
<tr>
<td>6&quot; Gorman-Rupp Pump w/ Intake &amp; Discharge Hose</td>
<td>$250.00</td>
<td>$283.50</td>
<td>$350.50</td>
<td></td>
</tr>
<tr>
<td>Minimum charge of 4 hours</td>
<td>$250.00</td>
<td>$283.50</td>
<td>$350.50</td>
<td></td>
</tr>
<tr>
<td>1.5&quot; Neptune Backflow Preventer RPZ w/ Meter*</td>
<td>$90.00</td>
<td>$123.50</td>
<td>$190.50</td>
<td></td>
</tr>
<tr>
<td>Minimum charge of 1 day</td>
<td>$90.00</td>
<td>$123.50</td>
<td>$190.50</td>
<td></td>
</tr>
</tbody>
</table>

*Must be installed & removed by City staff daily
# REFUSE

## Baler

<table>
<thead>
<tr>
<th>Disposal Fees</th>
<th>Unit</th>
<th>Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Residential &amp; commercial refuse</td>
<td>Cubic yard</td>
<td>$5.93</td>
</tr>
<tr>
<td>Construction &amp; Demolition (C&amp;D) materials</td>
<td>Cubic yard</td>
<td>$9.35</td>
</tr>
<tr>
<td>Hazardous Materials</td>
<td>Gallon</td>
<td>$8.72</td>
</tr>
<tr>
<td>Asbestos materials*</td>
<td>Cubic yard</td>
<td>$114.07</td>
</tr>
<tr>
<td>Scrap metal</td>
<td>Cubic yard</td>
<td>$16.94</td>
</tr>
<tr>
<td>Major household appliances</td>
<td></td>
<td>$8.44</td>
</tr>
<tr>
<td>Refrigerators, freezers &amp; other w/ Freon**</td>
<td></td>
<td>$50.20</td>
</tr>
</tbody>
</table>

*Customer must give 2 weeks advanced noticed and receive approval prior to dumping

**Freon must be removed prior to removal of compressor. Certificate of refrigerant removal required to waive fee

## 17-Mile Landfill

Vehicles are only accepted at the 17-mile landfill once all fluids, tires and batteries are removed.

<table>
<thead>
<tr>
<th>Vehicle Disposal*</th>
<th>Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Vehicles &amp; light duty trucks</td>
<td>$227.81</td>
</tr>
<tr>
<td>Large trucks &amp; equipment</td>
<td>$ 16.94/cu. yd.</td>
</tr>
<tr>
<td>Campers and/or house trailers &lt; 32 feet</td>
<td>$188.57</td>
</tr>
<tr>
<td>Campers, house trailers &gt; 32 feet</td>
<td>$376.05</td>
</tr>
<tr>
<td>Boat Hull</td>
<td>Cost = estimated labor &amp; equipment (as required to prepare for placement in landfill) + estimated cubic yardage at C&amp;D rate</td>
</tr>
</tbody>
</table>

* Requires Vehicle Disposal Form and Vehicle Title. Get form from the City of Cordova web site, the City Office or at the Baler. Junk titles can be obtained through DMV.

## Refuse Pick-Up Service

### Residential (Once/Week)

<table>
<thead>
<tr>
<th>Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>1-3 containers (35 gallons)</td>
</tr>
<tr>
<td>Each additional container</td>
</tr>
<tr>
<td>Residence vacant for more than 30 consecutive days</td>
</tr>
<tr>
<td>Self-service at Baler</td>
</tr>
</tbody>
</table>

### Commercial (Once/Week)

<table>
<thead>
<tr>
<th>Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>1-3 containers (35 gallons)</td>
</tr>
<tr>
<td>Each additional container</td>
</tr>
</tbody>
</table>

*Requires Service Suspension Form. Get form from the City of Cordova web site or City Hall

## Dumpster Placement, Rental, & Tipping

**NO HAZARDOUS CONTENTS ALLOWED IN DUMPSTERS**

Do not compact materials in dumpster. Recycling Dumpsters are for cardboard or aluminum only. Contents must be clean and separated to be eligible for reduced rates.

<table>
<thead>
<tr>
<th>dumpster placement or removal</th>
<th>Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Regular Dumpster (4-8 cubic yard)</td>
<td>$54.50</td>
</tr>
<tr>
<td>High Capacity Dumpster (20 cubic yard)</td>
<td>$190.75 (includes 7-day rental)</td>
</tr>
<tr>
<td>20’ Enclosed Conex for Recycling</td>
<td>$109.00</td>
</tr>
</tbody>
</table>
### Dumpster Rental

<table>
<thead>
<tr>
<th>Capacity</th>
<th>Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>4 cubic yard</td>
<td>$38.32/month</td>
</tr>
<tr>
<td>6 cubic yard</td>
<td>$56.23/month</td>
</tr>
<tr>
<td>8 cubic yard</td>
<td>$75.37/month</td>
</tr>
<tr>
<td>20 cubic yard</td>
<td>7-day rental included in placement fee</td>
</tr>
<tr>
<td>20’ Enclosed Conex for Recycling</td>
<td>$109.00/month</td>
</tr>
</tbody>
</table>

### Dumpster Tip

<table>
<thead>
<tr>
<th>Capacity</th>
<th>Regular Rate</th>
<th>Sunday Rate</th>
<th>Holiday Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>4 cubic yard</td>
<td>$56.23/each</td>
<td>$84.35/each</td>
<td>$112.46/each</td>
</tr>
<tr>
<td>6 cubic yard</td>
<td>$85.60/each</td>
<td>$128.40/each</td>
<td>$171.20/each</td>
</tr>
<tr>
<td>8 cubic yard</td>
<td>$113.71/each</td>
<td>$170.57/each</td>
<td>$227.42/each</td>
</tr>
<tr>
<td>20 cubic yard</td>
<td>$239.80/each</td>
<td>$359.70/each</td>
<td>$479.40/each</td>
</tr>
<tr>
<td>20’ Enclosed Conex for Recycling</td>
<td>$190.75/each</td>
<td>$286.13/each</td>
<td>$381.50/each</td>
</tr>
</tbody>
</table>

Additional tip: full charge of applicable rate per pick up
**WATER**

**Non-Metered Service**

Monthly fee for water service is **twenty-nine dollars and fifty-eight cents (S29.58)** multiplied by the Equivalent Unit below.

<table>
<thead>
<tr>
<th>Equivalent Unit Table</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Classification</strong></td>
</tr>
<tr>
<td>1</td>
</tr>
<tr>
<td>2</td>
</tr>
<tr>
<td>3</td>
</tr>
<tr>
<td>4</td>
</tr>
<tr>
<td>4a</td>
</tr>
<tr>
<td>5</td>
</tr>
<tr>
<td>5a</td>
</tr>
<tr>
<td>6</td>
</tr>
<tr>
<td>6a</td>
</tr>
<tr>
<td>6b</td>
</tr>
<tr>
<td>6c</td>
</tr>
<tr>
<td>6d</td>
</tr>
<tr>
<td>7</td>
</tr>
<tr>
<td>8</td>
</tr>
<tr>
<td>(1)</td>
</tr>
<tr>
<td>(2)</td>
</tr>
<tr>
<td>(3)</td>
</tr>
<tr>
<td></td>
</tr>
<tr>
<td>9</td>
</tr>
<tr>
<td>10</td>
</tr>
<tr>
<td>10a</td>
</tr>
<tr>
<td>11</td>
</tr>
<tr>
<td>12</td>
</tr>
<tr>
<td>13</td>
</tr>
<tr>
<td>14</td>
</tr>
<tr>
<td>15</td>
</tr>
<tr>
<td>16</td>
</tr>
<tr>
<td>17</td>
</tr>
<tr>
<td>18</td>
</tr>
</tbody>
</table>
City Manager shall determine the equivalent unit amount for a use that is not listed above, based on the equivalent unit amount for the listed use that the City Manager determines to be most similar in quantity of water used.

Where the equivalent unit amount depends on the number of seats in a use, that number shall be determined by reference to occupancy load for the use in the most recently adopted Uniform Building Code.

All industrial uses shall be metered and charged according to Section 14.08.020.

Use the following schedule to determine flat rate for non-metered water service to the following use Classifications

<table>
<thead>
<tr>
<th>Use Classification</th>
<th>Basis for Charge</th>
</tr>
</thead>
<tbody>
<tr>
<td>Small boat harbor: per hydrant</td>
<td>$1.00 per stall</td>
</tr>
<tr>
<td>Special user (ship moored to a dock temporarily or bulk water purchaser)</td>
<td>$116.88/day</td>
</tr>
</tbody>
</table>

### Metered Service

Monthly rate for water service to facility that is metered shall be the sum of: (Production fee equal to the product of the number of thousands of gallons of water used multiplied by the rate per gallon assigned to the use classification of the facility in the Production Charge Table) + (Monthly demand charge determined in the demand table)

### Production Charge Table

<table>
<thead>
<tr>
<th>Use Classification</th>
<th>Production Charge</th>
</tr>
</thead>
<tbody>
<tr>
<td>Heavy industrial</td>
<td>$1.60/1,000 gallons</td>
</tr>
<tr>
<td>Residential and light industrial</td>
<td>$3.58/1,000 gallons</td>
</tr>
<tr>
<td>Special user (ship moored to a dock temporarily or bulk water purchaser)</td>
<td>$3.52/1,000 gallons</td>
</tr>
</tbody>
</table>

### Monthly Demand Charge Table

<table>
<thead>
<tr>
<th>Service Line Size</th>
<th>Charge</th>
</tr>
</thead>
<tbody>
<tr>
<td>1&quot;</td>
<td>$29.58</td>
</tr>
<tr>
<td>Larger than 1&quot; and less than 2&quot;</td>
<td>$37.40</td>
</tr>
<tr>
<td>2&quot;</td>
<td>$43.24</td>
</tr>
<tr>
<td>Larger than 2&quot; and less than 4&quot;</td>
<td>$70.12</td>
</tr>
<tr>
<td>4&quot;</td>
<td>$93.50</td>
</tr>
<tr>
<td>Larger than 4&quot;</td>
<td>$201.02</td>
</tr>
</tbody>
</table>

### Water Connection

The fee for connecting to the city water system is based on line size of the use that is served:

<table>
<thead>
<tr>
<th>Service Line Size</th>
<th>Residential Charge</th>
<th>Nonresidential Charge</th>
</tr>
</thead>
<tbody>
<tr>
<td>1&quot;</td>
<td>$100.00</td>
<td>$200.00</td>
</tr>
<tr>
<td>Larger than 1&quot; less than 2&quot;</td>
<td>$150.00</td>
<td>$300.00</td>
</tr>
<tr>
<td>2&quot;</td>
<td>$200.00</td>
<td>$400.00</td>
</tr>
<tr>
<td>Larger than 2&quot; less than 4&quot;</td>
<td>$400.00</td>
<td>$800.00</td>
</tr>
<tr>
<td>4&quot;</td>
<td>$600.00</td>
<td>$1,200.00</td>
</tr>
<tr>
<td>Larger than 4&quot;</td>
<td>$800.00</td>
<td>$1,600.00</td>
</tr>
<tr>
<td>Expansion*</td>
<td>$207.00</td>
<td>$414.00</td>
</tr>
</tbody>
</table>

*Expansion Fee is charged when expanding the use of an existing non-metered water connection. It is determined by multiplying the applicable charge (residential or non-residential) by the equivalent units in the equivalent unit table above.
### Service Rates

<table>
<thead>
<tr>
<th>General Services</th>
<th>Unit</th>
<th>Strait Time Rate</th>
<th>Overtime Rate</th>
<th>Holiday Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Water Turn On or Off</td>
<td>Each</td>
<td>$50.00</td>
<td>$83.50</td>
<td>$150.50</td>
</tr>
<tr>
<td>(free to year-round customers)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Water Sample Testing - Coli Forms</td>
<td>Each</td>
<td>$57.00</td>
<td>$78.50</td>
<td>$145.50</td>
</tr>
<tr>
<td>Water &amp; sewer line locates per Utility Coordination Council Request procedure</td>
<td>Each</td>
<td>No Charge</td>
<td>--</td>
<td>--</td>
</tr>
<tr>
<td>(2 business days’ notice)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Emergency water &amp; sewer locate</td>
<td>Hour</td>
<td>$72.00</td>
<td>$108.00</td>
<td>$180.00</td>
</tr>
<tr>
<td>(less than 2 business days’ notice)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>¾” Double Check Valve Backflow Preventer*</td>
<td>Day</td>
<td>$50.00</td>
<td>$83.50</td>
<td>$150.50</td>
</tr>
</tbody>
</table>

*Must be installed & removed by City staff daily
Rates

Monthly fee for Residential sewer service is **forty-eight dollars and ninety-three cents ($48.93)** multiplied by the equivalent unit in table below. Residential equivalent units are identified with an R.

The monthly fee for Commercial sewer service is **fifty-eight dollars and fifty seven cents ($58.57)** multiplied by the equivalent unit in table below. Commercial equivalent units are identified with a C.

The monthly fee for Industrial sewer service is **one hundred two dollars and ninety eight cents ($102.98)** multiplied by the equivalent unit in table below. Industrial equivalent units are identified with an I.

### Equivalent Unit Table

<table>
<thead>
<tr>
<th>Classification</th>
<th>Equivalent Unit</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 Single-family dwelling</td>
<td>1.0 x R</td>
</tr>
<tr>
<td>2 Multifamily residence: per dwelling unit</td>
<td>1.0 x R</td>
</tr>
<tr>
<td>3 Mobile home park: per rental space in a mobile home park where water is</td>
<td>1.0 x R</td>
</tr>
<tr>
<td>available to a space which is used</td>
<td></td>
</tr>
<tr>
<td>4 Hotel, B&amp;B or motel with individual bath: per room</td>
<td>0.3 x C</td>
</tr>
<tr>
<td>4a Hotel, B&amp;B and motel with individual bath and kitchen: per room</td>
<td>0.7 x C</td>
</tr>
<tr>
<td>5 Boarding house or hotel without individual baths: per room or fraction</td>
<td>0.3 x C</td>
</tr>
<tr>
<td>thereof</td>
<td></td>
</tr>
<tr>
<td>5a Bunkhouse facility with central bath: per bunk</td>
<td>0.3 x C</td>
</tr>
<tr>
<td>6 Bar or cocktail lounge: for every 25 seats or fraction thereof</td>
<td>1.0 x C</td>
</tr>
<tr>
<td>6a Bar with restaurant: for every 25 seats or fraction thereof</td>
<td>2.0 x C</td>
</tr>
<tr>
<td>6b Restaurants: for every 25 seats or fraction thereof</td>
<td>1.0 x C</td>
</tr>
<tr>
<td>6c Clubs with bar and kitchen: for every 25 seats or fraction thereof</td>
<td>1.0 x C</td>
</tr>
<tr>
<td>6d Clubs with kitchen: for every 25 seats or fraction thereof</td>
<td>0.7 x C</td>
</tr>
<tr>
<td>7 Retail store, office: for every 12 plumbing fixture units or fraction thereof</td>
<td>1.0 x C</td>
</tr>
<tr>
<td>8 Schools:</td>
<td></td>
</tr>
<tr>
<td>(1) Public or private high schools or colleges: for each 15 persons or fraction</td>
<td>1.0 x R</td>
</tr>
<tr>
<td>thereof in average daily full-time attendance</td>
<td></td>
</tr>
<tr>
<td>(2) Public or private elementary schools: for each 25 persons or fraction</td>
<td>1.0 x R</td>
</tr>
<tr>
<td>thereof in average daily attendance</td>
<td></td>
</tr>
<tr>
<td>(3) Public or private child care centers: for each 25 persons or fraction</td>
<td>1.0 x R</td>
</tr>
<tr>
<td>thereof in average daily attendance</td>
<td></td>
</tr>
<tr>
<td>Average daily attendance shall be based on annual attendance. Persons as used</td>
<td></td>
</tr>
<tr>
<td>in this section include students, teachers and all school staff and</td>
<td></td>
</tr>
<tr>
<td>administration.</td>
<td></td>
</tr>
<tr>
<td>9 Theater or auditorium: for each 100 seats or fraction thereof</td>
<td>1.0 x C</td>
</tr>
<tr>
<td>10 Churches: for each church</td>
<td>1.0 x C</td>
</tr>
<tr>
<td>10a Churches with meeting rooms: for each church</td>
<td>0.5 x C</td>
</tr>
<tr>
<td>11 Laundromats or self-service laundry: for each washing machine in a</td>
<td>0.3 x C</td>
</tr>
<tr>
<td>commercial laundromat or self-service laundry or in any other washing</td>
<td></td>
</tr>
<tr>
<td>facility, the use of which is not strictly limited to occupants of a</td>
<td></td>
</tr>
<tr>
<td>residential building, or mobile home park in or on which the facility is</td>
<td></td>
</tr>
<tr>
<td>located</td>
<td></td>
</tr>
<tr>
<td>12 Hospital, rest home, convalescent home: for each bed</td>
<td>1.0 x C</td>
</tr>
<tr>
<td>13 Gasoline service station or repair garage</td>
<td>1.0 x C</td>
</tr>
<tr>
<td>14 Carwash, self-service: per stall</td>
<td>1.0 x C</td>
</tr>
<tr>
<td>15 Public restrooms and showers: for 12 plumbing fixture units or fraction</td>
<td>1.0 x C</td>
</tr>
<tr>
<td>thereof</td>
<td></td>
</tr>
</tbody>
</table>
16 Combined uses: where more than one use is served by a single connection the rate for service shall be based on the sum of the equivalent unit amounts for each of the individual uses.

17 The City Manager shall determine the equivalent unit amount for a use that is not listed above, based on the equivalent unit amount for the listed use that the City Manager determines to be most similar in quantity of water used.

18 Where the equivalent unit amount depends on the number of seats in a use, that number shall be determined by reference to occupancy load for the use in the most recently adopted Uniform Building Code.

19 Processing facility per office | 1.0 x 1

**Sewer Connection & Septic Dumping**

The fee for connecting to the city sewer system is based on line size the use that is served, as follows:

<table>
<thead>
<tr>
<th>Service Line Size</th>
<th>Residential Charge</th>
<th>Nonresidential Charge</th>
</tr>
</thead>
<tbody>
<tr>
<td>4&quot;</td>
<td>$735.60</td>
<td>$1,507.80</td>
</tr>
<tr>
<td>Larger than 4&quot;</td>
<td>$1,005.20</td>
<td>$2,010.40</td>
</tr>
<tr>
<td>Expansion fee*</td>
<td>$272.65</td>
<td>$545.30</td>
</tr>
<tr>
<td>Septic Tank Dump**, ***</td>
<td>$94.24</td>
<td>$414.65</td>
</tr>
</tbody>
</table>

*Fee for expanding the use of an existing sewer service shall be determined by multiplying the applicable charge below by the number of equivalent units in the equivalent unit table above.

**The fee for portable toilet contents disposal is $50.00 per dump

***The fee for dump station use is $20.00 per dump

**Service Rates**

<table>
<thead>
<tr>
<th>Services</th>
<th>Unit</th>
<th>Strait Time Rate</th>
<th>Overtime Rate</th>
<th>Holiday Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Water &amp; sewer line locates per Utility Coordination Council Request procedure (2 business days’ notice)</td>
<td>Each</td>
<td>No Charge</td>
<td>--</td>
<td>--</td>
</tr>
<tr>
<td>Emergency water &amp; sewer locate (less than 2 business days’ notice)</td>
<td>Hour</td>
<td>$72.00</td>
<td>$108.00</td>
<td>$180.00</td>
</tr>
</tbody>
</table>
### CORDOVA CENTER

#### Room & Service Rental Rates, Seating Capacity

<table>
<thead>
<tr>
<th>Room Rental</th>
<th>Hourly Local</th>
<th>Hourly Regular</th>
<th>Minimum Booking Duration</th>
<th>Capacity</th>
</tr>
</thead>
<tbody>
<tr>
<td>Entire Facility</td>
<td>$400.00</td>
<td>$800.00</td>
<td>8</td>
<td>964</td>
</tr>
<tr>
<td>Theater Complex</td>
<td>$50.00</td>
<td>$100.00</td>
<td>4</td>
<td>200</td>
</tr>
<tr>
<td>Auditorium</td>
<td>$50.00</td>
<td>$100.00</td>
<td>Flat Fee</td>
<td>200</td>
</tr>
<tr>
<td>Community Room A</td>
<td>$20.00</td>
<td>$40.00</td>
<td>4</td>
<td>60</td>
</tr>
<tr>
<td>Community Room B</td>
<td>$10.00</td>
<td>$20.00</td>
<td>4</td>
<td>25</td>
</tr>
<tr>
<td>Community Room A &amp; B</td>
<td>$40.00</td>
<td>$80.00</td>
<td>4</td>
<td>100</td>
</tr>
<tr>
<td>Education Room</td>
<td>$15.00</td>
<td>$30.00</td>
<td>2</td>
<td>40</td>
</tr>
<tr>
<td>Project Room</td>
<td>$10.00</td>
<td>$20.00</td>
<td>1</td>
<td>15</td>
</tr>
<tr>
<td>Mayors Conference Room</td>
<td>$15.00</td>
<td>$30.00</td>
<td>1</td>
<td>15</td>
</tr>
<tr>
<td>Atrium (2nd floor)</td>
<td>$40.00</td>
<td>$80.00</td>
<td>4</td>
<td>75</td>
</tr>
<tr>
<td>Atrium (3rd floor)</td>
<td>N/A</td>
<td>N/A</td>
<td>4</td>
<td>40</td>
</tr>
<tr>
<td>Copper River Gallery</td>
<td>$30.00</td>
<td>$60.00</td>
<td>4</td>
<td>40</td>
</tr>
<tr>
<td>Library Fireplace Nook</td>
<td>$15.00</td>
<td>$30.00</td>
<td>2</td>
<td>12</td>
</tr>
<tr>
<td>Kitchen</td>
<td>$25.00</td>
<td>$50.00</td>
<td>4</td>
<td></td>
</tr>
</tbody>
</table>

#### Service Rental

<table>
<thead>
<tr>
<th>Service Rental</th>
<th>Daily Rate</th>
<th>Daily Rate</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Theatre Production Fee</td>
<td>$100.00</td>
<td>$200.00</td>
<td>&gt; than 4 man hrs</td>
</tr>
<tr>
<td>Dance Production Fee</td>
<td>$100.00</td>
<td>$200.00</td>
<td>&gt; than 4 man hrs</td>
</tr>
<tr>
<td>Dress Rehearsal Fee</td>
<td>$75.00</td>
<td>$150.00</td>
<td>Require full lighting</td>
</tr>
<tr>
<td>Clean Up Fee</td>
<td>$50.00</td>
<td>$100.00</td>
<td># per person needed</td>
</tr>
<tr>
<td>Set Up Fee</td>
<td>$50.00</td>
<td>$100.00</td>
<td># per person needed</td>
</tr>
<tr>
<td>Coffee/Water Service</td>
<td>$50.00</td>
<td>$100.00</td>
<td>Per day</td>
</tr>
<tr>
<td>AV Technician Fee</td>
<td>$75.00</td>
<td>$150.00</td>
<td>If CC crew required</td>
</tr>
<tr>
<td>Ushers</td>
<td>$75.00</td>
<td>$150.00</td>
<td>Per usher, CC trained</td>
</tr>
<tr>
<td>Advanced Set Up Fee</td>
<td>$50.00</td>
<td>$100.00</td>
<td>See details below</td>
</tr>
</tbody>
</table>

#### Equipment Rental

<table>
<thead>
<tr>
<th>Equipment Rental</th>
<th>Daily Rate</th>
<th>Daily Rate</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Laptop</td>
<td>$15.00</td>
<td>$30.00</td>
<td>Provided By CC</td>
</tr>
<tr>
<td>Wireless Handheld Mic</td>
<td>$2.00</td>
<td>$4.00</td>
<td>Per mic</td>
</tr>
<tr>
<td>Wireless Headset Mic</td>
<td>$2.00</td>
<td>$4.00</td>
<td>Per mic</td>
</tr>
<tr>
<td>Polycom Equipment</td>
<td>$5.00</td>
<td>$10.00</td>
<td>MCR/ED/CAB/2 Units</td>
</tr>
<tr>
<td>In Room Teleconference</td>
<td>$5.00</td>
<td>$10.00</td>
<td>MCR/ED/CAB</td>
</tr>
<tr>
<td>Marley Floor Install/Uninstall</td>
<td>$125.00</td>
<td>$250.00</td>
<td>Must be installed by CC Crew</td>
</tr>
<tr>
<td>Logitech Wireless Pointer</td>
<td>$1.00</td>
<td>$2.00</td>
<td>3 - CC</td>
</tr>
<tr>
<td>Wired Handled Mic</td>
<td>$2.00</td>
<td>$4.00</td>
<td>10 - CC</td>
</tr>
<tr>
<td>Wired Table Mic</td>
<td>$0</td>
<td>$0</td>
<td>Included Room B (12)</td>
</tr>
<tr>
<td>RF Assisted Listening Device</td>
<td>$0</td>
<td>$0</td>
<td>Theatre/CAB</td>
</tr>
<tr>
<td>Di Converter for Music</td>
<td>$1.00</td>
<td>$2.00</td>
<td>3 – CC</td>
</tr>
<tr>
<td>Projector</td>
<td>$0</td>
<td>$0</td>
<td>Theatre/AB/ED</td>
</tr>
<tr>
<td>Blue Ray/DVD</td>
<td>$0</td>
<td>$0</td>
<td>Theatre/AB/MCR</td>
</tr>
<tr>
<td>Easel</td>
<td>$1.00</td>
<td>$2.00</td>
<td>25 (CRG)</td>
</tr>
<tr>
<td>Whiteboard</td>
<td>$0</td>
<td>$0</td>
<td>ED/AB/MCR</td>
</tr>
<tr>
<td>Item</td>
<td>$1.00</td>
<td>$2.00</td>
<td>Provided by CC</td>
</tr>
<tr>
<td>-------------------------------</td>
<td>-------</td>
<td>-------</td>
<td>----------------</td>
</tr>
<tr>
<td>Easel, Paper, Markers</td>
<td></td>
<td></td>
<td>Provided by CC</td>
</tr>
<tr>
<td>Podium</td>
<td></td>
<td></td>
<td>3 Podiums, 2 with mic</td>
</tr>
<tr>
<td>Glassware</td>
<td>$35.00</td>
<td>$70.00</td>
<td>Per 100</td>
</tr>
<tr>
<td>Plates, Bowls</td>
<td>$35.00</td>
<td>$70.00</td>
<td>Per 100</td>
</tr>
<tr>
<td>Silverware</td>
<td>$35.00</td>
<td>$70.00</td>
<td>Per 100</td>
</tr>
<tr>
<td>Tablecloths, Napkins</td>
<td>$35.00</td>
<td>$70.00</td>
<td>Per 100</td>
</tr>
</tbody>
</table>

### Room Rates, Dimensions, and Seating Capacity

<table>
<thead>
<tr>
<th>Room</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Entire Facility</td>
<td>Rental includes entire facility except City Offices, Museum Offices, Library Offices.</td>
</tr>
<tr>
<td>Theater Complex</td>
<td>Rental includes theatre, dressing rooms, project room and Lower Atrium.</td>
</tr>
<tr>
<td>Auditorium</td>
<td>Rental includes auditorium and AV room. Specifically, Film Showings, Lectures.</td>
</tr>
<tr>
<td>Community Room A</td>
<td>Rental includes Room A – Walls Closed.</td>
</tr>
<tr>
<td>Community Room B</td>
<td>Rental includes Room B – Walls Closed.</td>
</tr>
<tr>
<td>Community Room A &amp; B</td>
<td>Rental includes Room A and B, Wall(s) Open.</td>
</tr>
<tr>
<td>Education Room</td>
<td>Rental includes Ed Room.</td>
</tr>
<tr>
<td>Project Room</td>
<td>Rental includes Project Room.</td>
</tr>
<tr>
<td>Mayors Conference Room</td>
<td>Rental includes Mayors Conference Room.</td>
</tr>
<tr>
<td>Atrium (2nd floor)</td>
<td>Rental Includes all of lower atrium.</td>
</tr>
<tr>
<td>Atrium (3rd floor)</td>
<td>No charge for use of this upper level atrium.</td>
</tr>
<tr>
<td>Copper River Gallery</td>
<td>Rental includes use of Temporary Gallery in Museum.</td>
</tr>
<tr>
<td>Library Fireplace Nook</td>
<td>Rental includes use of uncarpeted area in front of fireplace.</td>
</tr>
<tr>
<td>Kitchen</td>
<td>Rental includes use of kitchen and appliances.</td>
</tr>
<tr>
<td>Theatre Production Fee</td>
<td>Charge for a play, musical, performance that requires greater than 4 hours CC crew</td>
</tr>
<tr>
<td>Dance Production Fee</td>
<td>Charge for a dance performance that requires greater than 4 hours CC team time</td>
</tr>
<tr>
<td>Dress Rehearsal Fee</td>
<td>Charge for a full-dress rehearsal</td>
</tr>
<tr>
<td>Clean Up Fee</td>
<td>Charge will be lessened or waived if volunteers assist or complete clean up.</td>
</tr>
<tr>
<td>Set Up Fee</td>
<td>Per person charge for set up for event.</td>
</tr>
<tr>
<td>Coffee/Water Service</td>
<td>Per day for service</td>
</tr>
<tr>
<td>AV Technician Fee</td>
<td>Charge if AV assistance from CC Team is needed</td>
</tr>
<tr>
<td>Advanced Set Up</td>
<td>Extraordinary Use of Furniture or Set Up</td>
</tr>
<tr>
<td>Ushers</td>
<td>If the event requires or desires ushers, must use CC Team Trained Ushers.</td>
</tr>
<tr>
<td>Laptop</td>
<td></td>
</tr>
<tr>
<td>Wireless Handheld Mic</td>
<td></td>
</tr>
<tr>
<td>Wireless Headset Mic</td>
<td></td>
</tr>
<tr>
<td>Polycom Teleconference</td>
<td></td>
</tr>
<tr>
<td>Polycom Equipment</td>
<td></td>
</tr>
<tr>
<td>In Room Teleconference</td>
<td></td>
</tr>
<tr>
<td>Marley Floor Install/Uninstall</td>
<td>Must be pre-arranged. Floor install and uninstall must be done by CC Team</td>
</tr>
<tr>
<td>Logitech Wireless Pointer</td>
<td></td>
</tr>
<tr>
<td>Wired Handheld Mic</td>
<td></td>
</tr>
<tr>
<td>Wired Table Mic</td>
<td></td>
</tr>
<tr>
<td>RF Assisted Listening Device</td>
<td></td>
</tr>
<tr>
<td>Di Converter for Music</td>
<td></td>
</tr>
<tr>
<td>Projector</td>
<td></td>
</tr>
<tr>
<td>Blue Ray/DVD</td>
<td></td>
</tr>
<tr>
<td>Easel</td>
<td></td>
</tr>
<tr>
<td>Item</td>
<td>Notes</td>
</tr>
<tr>
<td>------------------</td>
<td>--------------------------------------------</td>
</tr>
<tr>
<td>Whiteboard</td>
<td></td>
</tr>
<tr>
<td>Easel, Paper, Markers</td>
<td></td>
</tr>
<tr>
<td>Podium</td>
<td></td>
</tr>
<tr>
<td>Glassware</td>
<td>If rental does not include kitchen use fee.</td>
</tr>
<tr>
<td>Plates, Bowls</td>
<td>If rental does not include kitchen use fee.</td>
</tr>
<tr>
<td>Silverware</td>
<td>If rental does not include kitchen use fee.</td>
</tr>
<tr>
<td>Tablecloths, Napkins</td>
<td>If rented for event outside of Cordova Center</td>
</tr>
</tbody>
</table>
### APPENDIX A: HARBOR RATE STUDY

<table>
<thead>
<tr>
<th>Moorage</th>
<th>Current</th>
<th>2.50%</th>
<th>3.00%</th>
<th>3.50%</th>
<th>4.00%</th>
<th>5.00%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Annual</td>
<td>38.14 ft/yr</td>
<td>39.09</td>
<td>39.28</td>
<td>39.47</td>
<td>39.67</td>
<td>40.05</td>
</tr>
<tr>
<td>Monthly</td>
<td>13.33 ft/mo</td>
<td>13.66</td>
<td>13.73</td>
<td>13.80</td>
<td>13.86</td>
<td>14.00</td>
</tr>
<tr>
<td>Daily-Prepaid</td>
<td>0.99 ft/day</td>
<td>1.01</td>
<td>1.02</td>
<td>1.02</td>
<td>1.03</td>
<td>1.04</td>
</tr>
<tr>
<td>Daily-Billed</td>
<td>1.17 ft/day</td>
<td>1.20</td>
<td>1.21</td>
<td>1.21</td>
<td>1.22</td>
<td>1.23</td>
</tr>
<tr>
<td>Annual Seaplane</td>
<td>815.72 yr</td>
<td>836.11</td>
<td>840.19</td>
<td>844.27</td>
<td>848.35</td>
<td>856.51</td>
</tr>
<tr>
<td>Daily Seaplane</td>
<td>33.95 day</td>
<td>34.80</td>
<td>34.97</td>
<td>35.14</td>
<td>35.31</td>
<td>35.65</td>
</tr>
<tr>
<td>Eyak Seaplane 40ft</td>
<td>340.98 yr</td>
<td>349.50</td>
<td>351.21</td>
<td>352.91</td>
<td>354.62</td>
<td>358.03</td>
</tr>
<tr>
<td>Eyak Seaplane 60ft</td>
<td>538.52 day</td>
<td>551.98</td>
<td>554.68</td>
<td>557.37</td>
<td>560.06</td>
<td>565.45</td>
</tr>
<tr>
<td>Grid 0-50</td>
<td>0.58 ft/tide</td>
<td>0.59</td>
<td>0.60</td>
<td>0.60</td>
<td>0.60</td>
<td>0.61</td>
</tr>
<tr>
<td>Grid 51-70</td>
<td>0.79 ft/tide</td>
<td>0.81</td>
<td>0.81</td>
<td>0.82</td>
<td>0.82</td>
<td>0.83</td>
</tr>
<tr>
<td>Grid Over 70</td>
<td>1.50 ft/tide</td>
<td>1.54</td>
<td>1.55</td>
<td>1.55</td>
<td>1.56</td>
<td>1.58</td>
</tr>
<tr>
<td>2wk launch Ramp</td>
<td>20.00</td>
<td>20.50</td>
<td>20.60</td>
<td>20.70</td>
<td>20.80</td>
<td>21.00</td>
</tr>
<tr>
<td>Annual Launch Ramp</td>
<td>78.75 yr</td>
<td>80.72</td>
<td>81.11</td>
<td>81.51</td>
<td>81.90</td>
<td>82.69</td>
</tr>
<tr>
<td>Waitlist</td>
<td>20.00 yr</td>
<td>20.50</td>
<td>20.60</td>
<td>20.70</td>
<td>20.80</td>
<td>21.00</td>
</tr>
<tr>
<td>Pump Rental</td>
<td>31.76 hr</td>
<td>32.55</td>
<td>32.71</td>
<td>32.87</td>
<td>33.03</td>
<td>33.35</td>
</tr>
<tr>
<td>Staff Labor</td>
<td>72.00 hr</td>
<td>73.80</td>
<td>74.16</td>
<td>74.52</td>
<td>74.88</td>
<td>75.60</td>
</tr>
<tr>
<td>OT Labor</td>
<td>108.00 ht</td>
<td>110.70</td>
<td>111.24</td>
<td>111.78</td>
<td>112.32</td>
<td>113.40</td>
</tr>
<tr>
<td>Impound Fee</td>
<td>1,000.00</td>
<td>1,025.00</td>
<td>1,030.00</td>
<td>1,035.00</td>
<td>1,040.00</td>
<td>1,050.00</td>
</tr>
<tr>
<td>Net Impound</td>
<td>288.75</td>
<td>295.97</td>
<td>297.41</td>
<td>298.86</td>
<td>300.30</td>
<td>303.19</td>
</tr>
<tr>
<td>Storage</td>
<td>2.50 ft/mo</td>
<td>2.56</td>
<td>2.58</td>
<td>2.59</td>
<td>2.60</td>
<td>2.63</td>
</tr>
<tr>
<td>Electricity - Small</td>
<td>15.00 day</td>
<td>15.38</td>
<td>15.45</td>
<td>15.53</td>
<td>15.60</td>
<td>15.75</td>
</tr>
<tr>
<td>Man and Equipment</td>
<td>95.29 hr</td>
<td>97.67</td>
<td>98.15</td>
<td>98.63</td>
<td>99.10</td>
<td>100.05</td>
</tr>
<tr>
<td>Showers</td>
<td>5.00</td>
<td>5.13</td>
<td>5.15</td>
<td>5.18</td>
<td>5.20</td>
<td>5.25</td>
</tr>
<tr>
<td>Dock use Fee</td>
<td>2.00 ft/day</td>
<td>2.05</td>
<td>2.06</td>
<td>2.07</td>
<td>2.08</td>
<td>2.10</td>
</tr>
<tr>
<td>Wharfage</td>
<td>5.27 ton</td>
<td>5.40</td>
<td>5.43</td>
<td>5.45</td>
<td>5.48</td>
<td>5.53</td>
</tr>
<tr>
<td>Dockage</td>
<td>1.66 ft/day</td>
<td>1.70</td>
<td>1.71</td>
<td>1.72</td>
<td>1.73</td>
<td>1.74</td>
</tr>
<tr>
<td>Storage</td>
<td>2.50 ft/mo</td>
<td>2.56</td>
<td>2.58</td>
<td>2.59</td>
<td>2.60</td>
<td>2.63</td>
</tr>
<tr>
<td>Storage over 12 months</td>
<td>10.00 ft/mo</td>
<td>10.25</td>
<td>10.30</td>
<td>10.35</td>
<td>10.40</td>
<td>10.50</td>
</tr>
<tr>
<td>Fuel over the dock</td>
<td>0.17 barrel</td>
<td>0.17</td>
<td>0.18</td>
<td>0.18</td>
<td>0.18</td>
<td>0.18</td>
</tr>
<tr>
<td>first 50 thousand barrels</td>
<td>0.15 barrel</td>
<td>0.15</td>
<td>0.15</td>
<td>0.16</td>
<td>0.16</td>
<td>0.16</td>
</tr>
<tr>
<td>second 50 thousand barrels</td>
<td>0.14 barrel</td>
<td>0.14</td>
<td>0.14</td>
<td>0.14</td>
<td>0.15</td>
<td>0.15</td>
</tr>
<tr>
<td>over 100 thousand barrels</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Travel lift</td>
<td>22.00 ft/rt</td>
<td>22.55</td>
<td>22.66</td>
<td>22.77</td>
<td>22.88</td>
<td>23.10</td>
</tr>
<tr>
<td>up to 40 ft</td>
<td>24.00 ft/rt</td>
<td>24.60</td>
<td>24.72</td>
<td>24.84</td>
<td>24.96</td>
<td>25.20</td>
</tr>
<tr>
<td>41-58 ft</td>
<td>26.00 ft/rt</td>
<td>26.65</td>
<td>26.78</td>
<td>26.91</td>
<td>27.04</td>
<td>27.30</td>
</tr>
<tr>
<td>over 58 ft</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Shipyard electric</td>
<td>25.00 day</td>
<td>25.63</td>
<td>25.75</td>
<td>25.88</td>
<td>26.00</td>
<td>26.25</td>
</tr>
</tbody>
</table>
Potential Savings Balance

- 2.5%
- 3%
- 3.5%
- 4%
- 5%
### DRAFT***ROM Cost Estimate - Harbor Dept- Facility/Equipment Annualized Costs

**as of: 09Aug17**

<table>
<thead>
<tr>
<th>Facility / Item</th>
<th>QTY</th>
<th>UNIT</th>
<th>UNIT COST</th>
<th>Total Value</th>
<th>Lifecycle Yrs</th>
<th>$ per yr needed</th>
</tr>
</thead>
<tbody>
<tr>
<td>Harbor Dept</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Used oil recovery building, 2 bay, ove</td>
<td>1</td>
<td>EA</td>
<td>240,000</td>
<td>240000</td>
<td>30</td>
<td>8000</td>
</tr>
<tr>
<td>Bobcat skid steer</td>
<td>1</td>
<td>EA</td>
<td>65,000</td>
<td>65000</td>
<td>10</td>
<td>6500</td>
</tr>
<tr>
<td>trucks, pickup</td>
<td>4</td>
<td>EA</td>
<td>28000</td>
<td>112000</td>
<td>10</td>
<td>11200</td>
</tr>
<tr>
<td>South Harbor docks</td>
<td>1</td>
<td>EA</td>
<td>20,000,000</td>
<td>20000000</td>
<td>5</td>
<td>40000000</td>
</tr>
<tr>
<td>North Harbor docks</td>
<td>1</td>
<td>EA</td>
<td>10,000,000</td>
<td>10000000</td>
<td>10</td>
<td>1000000</td>
</tr>
<tr>
<td>Travelift</td>
<td>1</td>
<td>EA</td>
<td>500,000</td>
<td>500000</td>
<td>12</td>
<td>41667</td>
</tr>
<tr>
<td>Ocean Dock cathodic protection system</td>
<td>1</td>
<td>EA</td>
<td>108,000</td>
<td>108000</td>
<td>3</td>
<td>36000</td>
</tr>
<tr>
<td>Security camera system</td>
<td>1</td>
<td>EA</td>
<td>30,000</td>
<td>30000</td>
<td>10</td>
<td>3000</td>
</tr>
<tr>
<td>Genie lift</td>
<td>1</td>
<td>EA</td>
<td>32,000</td>
<td>32000</td>
<td>20</td>
<td>1600</td>
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<tr>
<td>Harbormaster office</td>
<td>1</td>
<td>EA</td>
<td>400,000</td>
<td>400000</td>
<td>30</td>
<td>13333.3333</td>
</tr>
<tr>
<td>North Ramp floating dock</td>
<td>1</td>
<td>EA</td>
<td>130,000</td>
<td>130000</td>
<td>10</td>
<td>13000</td>
</tr>
<tr>
<td>North Harbor restrooms</td>
<td>1</td>
<td>EA</td>
<td>92,000</td>
<td>92000</td>
<td>10</td>
<td>9200</td>
</tr>
<tr>
<td>Alpine Falls Pump House, 3 pumps</td>
<td>1</td>
<td>EA</td>
<td>120,000</td>
<td>120000</td>
<td>50</td>
<td>2400</td>
</tr>
<tr>
<td><strong>subtotal</strong></td>
<td></td>
<td></td>
<td></td>
<td>31729000</td>
<td></td>
<td><strong>5,144,167</strong></td>
</tr>
</tbody>
</table>

**NOTE:** Moorage, Travelift and Storage fees cover the annual $1,300,000 budget. To bring in the $5.1 million for capital items, moorage rates would have to increase by 400% or 750% (CC/750 = MM).
### Sewer Rates

<table>
<thead>
<tr>
<th>Classification</th>
<th>Monthly</th>
<th>Monthly</th>
<th>Monthly</th>
<th>Monthly</th>
</tr>
</thead>
<tbody>
<tr>
<td>Single-family dwelling</td>
<td>$48.93</td>
<td>$53.82</td>
<td>$58.72</td>
<td>$63.61</td>
</tr>
<tr>
<td>Multifamily residence: per dwelling unit</td>
<td>$48.93</td>
<td>$53.82</td>
<td>$58.72</td>
<td>$63.61</td>
</tr>
<tr>
<td>Mobile home park: per rental space in MH park where water is available to a space which is used</td>
<td>$48.93</td>
<td>$53.82</td>
<td>$58.72</td>
<td>$63.61</td>
</tr>
<tr>
<td>Hotel, B&amp;B or motel with individual bath: per room</td>
<td>$17.57</td>
<td>$19.33</td>
<td>$21.08</td>
<td>$22.84</td>
</tr>
<tr>
<td>Hotel, B&amp;B and motel with individual bath and kitchen: per room</td>
<td>$41.00</td>
<td>$45.10</td>
<td>$49.20</td>
<td>$53.30</td>
</tr>
<tr>
<td>Boarding house/hotel w/o individual bathrooms: per room/room/fraction thereof</td>
<td>$17.57</td>
<td>$19.33</td>
<td>$21.08</td>
<td>$22.84</td>
</tr>
<tr>
<td>Bar or cocktail lounge: for every 25 seats or fraction thereof</td>
<td>$58.57</td>
<td>$64.43</td>
<td>$70.28</td>
<td>$76.14</td>
</tr>
<tr>
<td>Bar with restaurant: for every 25 seats or fraction thereof</td>
<td>$117.14</td>
<td>$128.85</td>
<td>$140.57</td>
<td>$152.28</td>
</tr>
<tr>
<td>Restaurants: for every 25 seats or fraction thereof</td>
<td>$58.57</td>
<td>$64.43</td>
<td>$70.28</td>
<td>$76.14</td>
</tr>
<tr>
<td>Clubs with bar and kitchen: for every 25 seats or fraction thereof</td>
<td>$58.57</td>
<td>$64.43</td>
<td>$70.28</td>
<td>$76.14</td>
</tr>
<tr>
<td>Clubs with kitchen: for every 25 seats or fraction thereof</td>
<td>$41.00</td>
<td>$45.10</td>
<td>$49.20</td>
<td>$53.30</td>
</tr>
<tr>
<td>Retail store/office: for every 12 plumbing fixture units/fraction thereof</td>
<td>$58.57</td>
<td>$64.43</td>
<td>$70.28</td>
<td>$76.14</td>
</tr>
</tbody>
</table>

### Schools

<table>
<thead>
<tr>
<th>Category</th>
<th>Monthly</th>
<th>Monthly</th>
<th>Monthly</th>
<th>Monthly</th>
</tr>
</thead>
<tbody>
<tr>
<td>Public or private high schools or colleges: for each 15 persons or fraction thereof in average daily full-time attendance</td>
<td>$48.93</td>
<td>$53.82</td>
<td>$58.72</td>
<td>$63.61</td>
</tr>
<tr>
<td>Public or private elementary schools: for each 25 persons or fraction thereof in average daily attendance</td>
<td>$48.93</td>
<td>$53.82</td>
<td>$58.72</td>
<td>$63.61</td>
</tr>
<tr>
<td>Public or private child care centers: for each 25 persons or fraction thereof in average daily attendance</td>
<td>$48.93</td>
<td>$53.82</td>
<td>$58.72</td>
<td>$63.61</td>
</tr>
<tr>
<td>Theater or auditorium: for each 100 seats or fraction thereof</td>
<td>$58.57</td>
<td>$58.57</td>
<td>$70.28</td>
<td>$76.14</td>
</tr>
<tr>
<td>Churches: for each church</td>
<td>$58.57</td>
<td>$58.57</td>
<td>$70.28</td>
<td>$76.14</td>
</tr>
<tr>
<td>Churches with meeting rooms: for each church</td>
<td>$29.29</td>
<td>$29.29</td>
<td>$35.15</td>
<td>$41.00</td>
</tr>
<tr>
<td>Commercial laundromats/self-service laundry: per washing machine</td>
<td>$17.57</td>
<td>$17.57</td>
<td>$21.08</td>
<td>$22.84</td>
</tr>
<tr>
<td>Hospital, rest home, convalescent home: for each bed</td>
<td>$58.57</td>
<td>$58.57</td>
<td>$70.28</td>
<td>$76.14</td>
</tr>
<tr>
<td>Gasoline service station or repair garage</td>
<td>$58.57</td>
<td>$58.57</td>
<td>$70.28</td>
<td>$76.14</td>
</tr>
<tr>
<td>Carwash, self-service: per stall</td>
<td>$58.57</td>
<td>$58.57</td>
<td>$70.28</td>
<td>$76.14</td>
</tr>
<tr>
<td>Public restrooms/showers: for 12 plumbing fixtures units/fractions thereof</td>
<td>$102.98</td>
<td>$102.98</td>
<td>$123.58</td>
<td>$133.87</td>
</tr>
</tbody>
</table>

### Sewer Connections Fee

<table>
<thead>
<tr>
<th>Service line size (each)</th>
<th>Residential</th>
<th>Non Resident</th>
<th>Residential</th>
<th>Non Resident</th>
<th>Residential</th>
<th>Non Resident</th>
<th>Residential</th>
<th>Non Resident</th>
</tr>
</thead>
<tbody>
<tr>
<td>Less than 4”</td>
<td>$502.60</td>
<td>$1,005.20</td>
<td>$552.86</td>
<td>$1,105.72</td>
<td>$603.12</td>
<td>$1,206.24</td>
<td>$653.38</td>
<td>$1,306.76</td>
</tr>
<tr>
<td>4”</td>
<td>$735.60</td>
<td>$1,507.80</td>
<td>$808.50</td>
<td>$1,658.58</td>
<td>$809.16</td>
<td>$1,658.72</td>
<td>$956.28</td>
<td>$1,960.14</td>
</tr>
<tr>
<td>Larger than 4”</td>
<td>$1,005.20</td>
<td>$2,010.40</td>
<td>$1,105.72</td>
<td>$2,211.44</td>
<td>$1,206.24</td>
<td>$2,412.48</td>
<td>$1,306.76</td>
<td>$2,613.52</td>
</tr>
<tr>
<td>Expansion fee</td>
<td>$272.65</td>
<td>$545.30</td>
<td>$299.92</td>
<td>$599.83</td>
<td>$354.45</td>
<td>$708.89</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Septic Tank Dumping Fee

<table>
<thead>
<tr>
<th>Category</th>
<th>Residential</th>
<th>Non Resident</th>
<th>Per Dump</th>
<th>Per Dump</th>
<th>Per Dump</th>
</tr>
</thead>
<tbody>
<tr>
<td>Septic tank per dump</td>
<td>$94.24</td>
<td>$414.65</td>
<td>$103.66</td>
<td>$428.75</td>
<td>$113.09</td>
</tr>
<tr>
<td>Portable toilet per dump</td>
<td>$50.00</td>
<td>$55.00</td>
<td>$60.00</td>
<td>$65.00</td>
<td></td>
</tr>
<tr>
<td>Dump station per dump</td>
<td>$20.00</td>
<td>$22.00</td>
<td>$24.00</td>
<td>$26.00</td>
<td></td>
</tr>
</tbody>
</table>

### Water and Sewer Service Rates

<table>
<thead>
<tr>
<th>Water &amp; Sewer Service Rates</th>
<th>ST Rate</th>
<th>OT Rate</th>
<th>Hol Rate</th>
<th>ST Rate</th>
<th>OT Rate</th>
<th>Hol Rate</th>
<th>ST Rate</th>
<th>OT Rate</th>
<th>Hol Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Water &amp; Sewer line locate: 2 business days notice per utility</td>
<td>no charge</td>
<td>$108.00</td>
<td>$180.00</td>
<td>no charge</td>
<td>$119.00</td>
<td>$198.00</td>
<td>no charge</td>
<td>$130.00</td>
<td>$216.00</td>
</tr>
<tr>
<td>Water turn on or off: year round customers</td>
<td>no charge</td>
<td>$72.00</td>
<td>$108.00</td>
<td>no charge</td>
<td>$79.20</td>
<td>$120.00</td>
<td>no charge</td>
<td>$86.40</td>
<td>$130.00</td>
</tr>
<tr>
<td>Water sample coliform testing per sample</td>
<td>$57.00</td>
<td>$78.50</td>
<td>$145.00</td>
<td>$62.70</td>
<td>$86.35</td>
<td>$159.50</td>
<td>$68.40</td>
<td>$94.20</td>
<td>$174.00</td>
</tr>
</tbody>
</table>

**Sewer Revenue =**

- Monthly: $734,704
- Monthly: $808,174
- Monthly: $881,645
- Monthly: $955,115
## APPENDIX C: WATER RATE STUDY

### WATER METERED SERVICE FEE

<table>
<thead>
<tr>
<th>Use Classification</th>
<th>Production Fee</th>
<th>Expenditures +10%</th>
<th>Expenditures +20%</th>
<th>Expenditures +30%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Heavy Industrial</td>
<td>$1.60/1,000 gal</td>
<td>$1.76/1,000 gal</td>
<td>$1.92/1,000 gal</td>
<td>$2.08/1,000 gal</td>
</tr>
<tr>
<td>Residential and Light Industrial</td>
<td>$3.58/1,000 gal</td>
<td>$3.94/1,000 gal</td>
<td>$4.30/1,000 gal</td>
<td>$4.65/1,000 gal</td>
</tr>
<tr>
<td>Special user (ship moored to dock temporarily/bulk water buyer)</td>
<td>$3.52/1,000 gal</td>
<td>$3.87/1,000 gal</td>
<td>$4.22/1,000 gal</td>
<td>$4.58/1,000 gal</td>
</tr>
</tbody>
</table>

### Service Line Size Charge

<table>
<thead>
<tr>
<th>Classification</th>
<th>Monthly</th>
<th>Monthly</th>
<th>Monthly</th>
<th>Monthly</th>
</tr>
</thead>
<tbody>
<tr>
<td>1&quot;</td>
<td>$29.58</td>
<td>$32.54</td>
<td>$35.50</td>
<td>$38.45</td>
</tr>
<tr>
<td>Larger than 1&quot; and less than 2&quot;</td>
<td>$37.40</td>
<td>$41.14</td>
<td>$44.88</td>
<td>$48.62</td>
</tr>
<tr>
<td>2&quot;</td>
<td>$43.24</td>
<td>$47.56</td>
<td>$51.89</td>
<td>$56.21</td>
</tr>
<tr>
<td>Larger than 2&quot; and less than 4&quot;</td>
<td>$70.12</td>
<td>$77.13</td>
<td>$84.14</td>
<td>$91.16</td>
</tr>
<tr>
<td>4&quot;</td>
<td>$93.50</td>
<td>$102.85</td>
<td>$112.20</td>
<td>$121.55</td>
</tr>
<tr>
<td>Larger than 4&quot;</td>
<td>$201.02</td>
<td>$221.12</td>
<td>$241.22</td>
<td>$261.33</td>
</tr>
</tbody>
</table>

### NON METERED SERVICE

<table>
<thead>
<tr>
<th>Classification</th>
<th>Monthly</th>
<th>Monthly</th>
<th>Monthly</th>
<th>Monthly</th>
</tr>
</thead>
<tbody>
<tr>
<td>Single-family dwelling</td>
<td>$29.58</td>
<td>$31.35</td>
<td>$35.50</td>
<td>$38.45</td>
</tr>
<tr>
<td>Multifamily residence: per dwelling unit</td>
<td>$29.58</td>
<td>$31.35</td>
<td>$35.50</td>
<td>$38.45</td>
</tr>
<tr>
<td>Mobile home park: per rental space in mobile home park where water is available to a space which is used</td>
<td>$29.58</td>
<td>$32.53</td>
<td>$35.50</td>
<td>$38.45</td>
</tr>
<tr>
<td>Hotel, B&amp;B or motel with individual bath: per room</td>
<td>$14.79</td>
<td>$16.27</td>
<td>$17.75</td>
<td>$19.23</td>
</tr>
<tr>
<td>Hotel, B&amp;B and motel with individual bath and kitchen: per room</td>
<td>$20.71</td>
<td>$22.78</td>
<td>$24.85</td>
<td>$26.92</td>
</tr>
<tr>
<td>Boarding house/hotel w/o individual baths: per room or fraction thereof</td>
<td>$8.87</td>
<td>$9.76</td>
<td>$10.64</td>
<td>$11.53</td>
</tr>
<tr>
<td>Bunkhouse facility with central bath: per bunk</td>
<td>$5.92</td>
<td>$6.51</td>
<td>$7.10</td>
<td>$7.70</td>
</tr>
<tr>
<td>Bar or cocktail lounge: for every 25 seats or fraction thereof</td>
<td>$29.58</td>
<td>$32.54</td>
<td>$35.50</td>
<td>$38.45</td>
</tr>
<tr>
<td>Bar with restaurant: for every 25 seats or fraction thereof</td>
<td>$59.16</td>
<td>$66.10</td>
<td>$70.99</td>
<td>$76.91</td>
</tr>
<tr>
<td>Restaurants: for every 25 seats or fraction thereof</td>
<td>$29.58</td>
<td>$32.54</td>
<td>$35.50</td>
<td>$38.45</td>
</tr>
<tr>
<td>Clubs with bar and kitchen: for every 25 seats or fraction thereof</td>
<td>$29.58</td>
<td>$32.54</td>
<td>$35.50</td>
<td>$38.45</td>
</tr>
<tr>
<td>Clubs with kitchen: for every 25 seats or fraction thereof</td>
<td>$20.71</td>
<td>$22.78</td>
<td>$24.85</td>
<td>$26.92</td>
</tr>
<tr>
<td>Retail store/office: for every 12 plumbing fixture units/fraction thereof</td>
<td>$29.58</td>
<td>$32.54</td>
<td>$35.50</td>
<td>$38.45</td>
</tr>
<tr>
<td>Schools</td>
<td>$29.58</td>
<td>$32.54</td>
<td>$35.50</td>
<td>$38.45</td>
</tr>
<tr>
<td>Public or private high schools or colleges: for each 15 persons or fraction thereof in average daily full-time attendance</td>
<td>$29.58</td>
<td>$32.54</td>
<td>$35.50</td>
<td>$38.45</td>
</tr>
<tr>
<td>Public or private elementary schools: for each 25 persons or fraction thereof in average daily attendance</td>
<td>$29.58</td>
<td>$32.54</td>
<td>$35.50</td>
<td>$38.45</td>
</tr>
<tr>
<td>Public or private child care centers: for each 25 persons or fraction thereof in average daily attendance</td>
<td>$29.58</td>
<td>$32.54</td>
<td>$35.50</td>
<td>$38.45</td>
</tr>
<tr>
<td>Theaters or auditoriums: for each 100 seats or fraction thereof</td>
<td>$29.58</td>
<td>$32.54</td>
<td>$35.50</td>
<td>$38.45</td>
</tr>
<tr>
<td>Churches: for each church</td>
<td>$29.58</td>
<td>$32.54</td>
<td>$35.50</td>
<td>$38.45</td>
</tr>
<tr>
<td>Churches with meeting rooms: for each church</td>
<td>$44.37</td>
<td>$48.92</td>
<td>$53.24</td>
<td>$57.60</td>
</tr>
<tr>
<td>Commercial Laundromats/self-service laundry: per washing machine</td>
<td>$14.79</td>
<td>$16.27</td>
<td>$17.75</td>
<td>$19.23</td>
</tr>
<tr>
<td>Hospital, rest home, convalescent home: for each bed</td>
<td>$8.87</td>
<td>$9.76</td>
<td>$10.64</td>
<td>$8.34</td>
</tr>
<tr>
<td>Gasoline service station or repair garage</td>
<td>$29.58</td>
<td>$32.54</td>
<td>$35.50</td>
<td>$38.45</td>
</tr>
<tr>
<td>Carwash, self-service: per stall</td>
<td>$29.58</td>
<td>$32.54</td>
<td>$35.50</td>
<td>$38.45</td>
</tr>
</tbody>
</table>

**Water Revenue =** $722,060 $794,266 $866,472 $938,678
### APPENDIX D: REFUSE RATE STUDY

#### Disposal Fees

<table>
<thead>
<tr>
<th>Disposal Area</th>
<th>Unit</th>
<th>Sunday Rate</th>
<th>Holiday Rate</th>
<th>Rate</th>
<th>Sunday Rate</th>
<th>Holiday Rate</th>
<th>Rate</th>
<th>Sunday Rate</th>
<th>Holiday Rate</th>
<th>Rate</th>
<th>Sunday Rate</th>
<th>Holiday Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Residential &amp; Commercial Refuse</td>
<td>Cubic Yard</td>
<td>$5.93</td>
<td>$6.13</td>
<td>$6.68</td>
<td>$7.24</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Construction &amp; Demolition Materials</td>
<td>Cubic Yard</td>
<td>$9.35</td>
<td>$9.67</td>
<td>$10.54</td>
<td>$11.43</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Hazardous Materials</td>
<td>Gallon</td>
<td>$8.72</td>
<td>$9.01</td>
<td>$9.83</td>
<td>$10.65</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Asbestos Materials</td>
<td>Cubic Yard</td>
<td>$114.07</td>
<td>$117.95</td>
<td>$128.68</td>
<td>$139.40</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Scrap Metal</td>
<td>Cubic Yard</td>
<td>$16.94</td>
<td>$17.51</td>
<td>$19.10</td>
<td>$20.70</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Major Household Appliances</td>
<td>Each</td>
<td>$8.44</td>
<td>$9.01</td>
<td>$9.52</td>
<td>$10.31</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Refrigerators/Freezers</td>
<td>Each</td>
<td>$50.20</td>
<td>$51.91</td>
<td>$56.63</td>
<td>$61.35</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Vehicles &amp; Light Duty Trucks</td>
<td>Each</td>
<td>$227.81</td>
<td>$235.55</td>
<td>$256.97</td>
<td>$278.38</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Large Trucks &amp; Equipment</td>
<td>Cubic Yard</td>
<td>$16.94</td>
<td>$17.51</td>
<td>$19.10</td>
<td>$20.70</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Campers/House Trailers Under 32 ft.</td>
<td>Each</td>
<td>$188.57</td>
<td>$194.99</td>
<td>$212.71</td>
<td>$230.44</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Campers/House Trailers Over 32 ft.</td>
<td>Each</td>
<td>$376.05</td>
<td>$388.84</td>
<td>$424.19</td>
<td>$459.54</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

#### Refuse Pick-Up Service (Once/Week)

<table>
<thead>
<tr>
<th>Disposal Area</th>
<th>Residential</th>
<th>Commercial</th>
</tr>
</thead>
<tbody>
<tr>
<td>1-3 Containers</td>
<td>$49.47 $51.15 $55.80 $60.45</td>
<td>$49.47 $51.15 $55.80 $60.45</td>
</tr>
<tr>
<td>Each Additional Container</td>
<td>$4.94 $5.10 $5.92 $6.42</td>
<td>$4.94 $5.10 $5.92 $6.42</td>
</tr>
</tbody>
</table>

#### Dumpster Placement or Removal

<table>
<thead>
<tr>
<th>Disposal Area</th>
<th>Unit</th>
<th>Sunday Rate</th>
<th>Holiday Rate</th>
<th>Rate</th>
<th>Sunday Rate</th>
<th>Holiday Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Regular Dumpster (4-8 cubic yard)</td>
<td>Each</td>
<td>$54.50</td>
<td>$56.35</td>
<td>$61.48</td>
<td>$66.60</td>
<td></td>
</tr>
<tr>
<td>High Capacity Dumpster (20 cubic yard)</td>
<td>Each</td>
<td>$190.75</td>
<td>$207.24</td>
<td>$228.68</td>
<td>$249.00</td>
<td></td>
</tr>
<tr>
<td>20' Enclosed Connex for Recycling</td>
<td>Each</td>
<td>$109.00</td>
<td>$112.71</td>
<td>$122.95</td>
<td>$133.20</td>
<td></td>
</tr>
</tbody>
</table>

#### Dumpster Rental

<table>
<thead>
<tr>
<th>Disposal Area</th>
<th>Unit</th>
<th>Sunday Rate</th>
<th>Holiday Rate</th>
<th>Rate</th>
<th>Sunday Rate</th>
<th>Holiday Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>4 Cubic Yard</td>
<td>Each</td>
<td>$38.32</td>
<td>$39.62</td>
<td>$43.22</td>
<td>$46.83</td>
<td></td>
</tr>
<tr>
<td>6 Cubic Yard</td>
<td>Each</td>
<td>$56.23</td>
<td>$58.15</td>
<td>$63.43</td>
<td>$68.72</td>
<td></td>
</tr>
<tr>
<td>8 Cubic Yard</td>
<td>Each</td>
<td>$75.37</td>
<td>$77.94</td>
<td>$85.02</td>
<td>$92.11</td>
<td></td>
</tr>
<tr>
<td>20' Enclosed Connex for Recycling</td>
<td>Each</td>
<td>$109.00</td>
<td>$112.71</td>
<td>$122.95</td>
<td>$133.20</td>
<td></td>
</tr>
</tbody>
</table>

#### Dumpster Tip

<table>
<thead>
<tr>
<th>Disposal Area</th>
<th>Unit</th>
<th>Sunday Rate</th>
<th>Holiday Rate</th>
<th>Rate</th>
<th>Sunday Rate</th>
<th>Holiday Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>4 Cubic Yard</td>
<td>Each</td>
<td>$56.23</td>
<td>$84.35</td>
<td>$112.46</td>
<td>$52.86</td>
<td>$79.29</td>
</tr>
<tr>
<td>6 Cubic Yard</td>
<td>Each</td>
<td>$85.60</td>
<td>$128.40</td>
<td>$171.20</td>
<td>$120.40</td>
<td>$120.40</td>
</tr>
<tr>
<td>8 Cubic Yard</td>
<td>Each</td>
<td>$113.71</td>
<td>$170.57</td>
<td>$227.42</td>
<td>$193.10</td>
<td>$193.10</td>
</tr>
<tr>
<td>20 Cubic Yard</td>
<td>Each</td>
<td>$239.80</td>
<td>$359.70</td>
<td>$479.40</td>
<td>$225.41</td>
<td>$225.41</td>
</tr>
<tr>
<td>20' Enclosed Connex for Recycling</td>
<td>Each</td>
<td>$190.75</td>
<td>$286.13</td>
<td>$381.50</td>
<td>$179.31</td>
<td>$179.31</td>
</tr>
</tbody>
</table>

#### Total Revenue

- $1,113,486.84
- $1,044,952.63
- $1,149,447.80
- $1,253,943.10
- $1,358,438.30

#### Note

Currency Rates:
- Current Rates
- Rates to Cover Expenditures
- Rates to Cover Expenditures +10%
- Rates to Cover Expenditures +20%
- Rates to Cover Expenditures +30%
APPENDIX E: CORDOVA SCHOOL DISTRICT BUDGET

Beginning Fund Balance: July 1, 2017  (Subject to 10% Limit per AS 14.17.505(a))

<table>
<thead>
<tr>
<th>Revenue</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>010 City/Borough Appropriations</td>
<td>$1,416,136</td>
</tr>
<tr>
<td>030 Earnings on Investments</td>
<td>100</td>
</tr>
<tr>
<td>040 Other Local Revenues</td>
<td>25,100</td>
</tr>
<tr>
<td>041 Tuition from Students</td>
<td>17,500</td>
</tr>
<tr>
<td>042 Tuition - Other Districts</td>
<td>0</td>
</tr>
<tr>
<td>047 E-Rate Program</td>
<td>160,000</td>
</tr>
<tr>
<td>050 State Sources</td>
<td>4,013,719</td>
</tr>
<tr>
<td>100 Federal Sources - Direct</td>
<td>44,000</td>
</tr>
<tr>
<td>150 Federal Sources - Through the State</td>
<td>0</td>
</tr>
<tr>
<td>160 Federal Sources - Other Agencies</td>
<td>0</td>
</tr>
<tr>
<td>250 Transfers From Other Funds</td>
<td>0</td>
</tr>
<tr>
<td><strong>Total Revenue</strong></td>
<td>$5,676,555</td>
</tr>
</tbody>
</table>

Expenditures

<table>
<thead>
<tr>
<th>Expenditures</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>100 Instruction</td>
<td>$2,772,533</td>
</tr>
<tr>
<td>200 Special Education Instruction</td>
<td>643,808</td>
</tr>
<tr>
<td>220 Special Education Support Services</td>
<td>4,750</td>
</tr>
<tr>
<td>300 Support Services - Students</td>
<td>125,813</td>
</tr>
<tr>
<td>350 Support Services - Instruction</td>
<td>558,843</td>
</tr>
<tr>
<td>400 School Administration</td>
<td>288,407</td>
</tr>
<tr>
<td>450 School Administration Support Services</td>
<td>219,933</td>
</tr>
<tr>
<td>510 District Administration</td>
<td>252,158</td>
</tr>
<tr>
<td>550 District Administration Support Services</td>
<td>289,783</td>
</tr>
<tr>
<td>600 Operations and Maintenance of Plant</td>
<td>861,262</td>
</tr>
<tr>
<td>700 Student Activities</td>
<td>0</td>
</tr>
<tr>
<td>780 Community Services</td>
<td>0</td>
</tr>
<tr>
<td>900 Other Financing Uses</td>
<td>235,000</td>
</tr>
<tr>
<td><strong>Total Expenditures</strong></td>
<td>$6,251,890</td>
</tr>
</tbody>
</table>

Ending Fund Balance: June 30, 2018  (Subject to 10% Limit per AS 14.17.505(a))

<table>
<thead>
<tr>
<th>Ending Fund Balance</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>(Excluded from the 10% Limit)</td>
<td>$127,473**</td>
</tr>
<tr>
<td><strong>Total Ending Fund Balance</strong></td>
<td>$242,473 **</td>
</tr>
</tbody>
</table>

**Must be greater than or equal to zero
APPENDIX F: CORDOVA COMMUNITY MEDICAL CENTER BUDGET

Cordova Community Medical Center
2018 Budget

<table>
<thead>
<tr>
<th></th>
<th>2016 Budget</th>
<th>2016 Actual</th>
<th>2017 Budget</th>
<th>2017 Projected</th>
<th>2018 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenue</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Acute/Swing Bed</td>
<td>-1,474,607</td>
<td>-1,493,560</td>
<td>-1,564,015</td>
<td>-2,926,633</td>
<td>-3,970,905</td>
</tr>
<tr>
<td>Long Term Care</td>
<td>-4,156,537</td>
<td>-4,198,233</td>
<td>-4,096,798</td>
<td>-4,395,231</td>
<td>-4,630,572</td>
</tr>
<tr>
<td>Clinic</td>
<td>-759,517</td>
<td>-877,601</td>
<td>-1,014,409</td>
<td>-1,177,168</td>
<td>-1,348,490</td>
</tr>
<tr>
<td>Outpatients - Other</td>
<td>-2,262,238</td>
<td>-2,534,872</td>
<td>-3,198,427</td>
<td>-2,644,845</td>
<td>-3,628,720</td>
</tr>
<tr>
<td>Retail Pharmacy</td>
<td></td>
<td></td>
<td></td>
<td>-430,770</td>
<td></td>
</tr>
<tr>
<td>Behavioral Health</td>
<td>-579,053</td>
<td>-456,386</td>
<td>-676,990</td>
<td>-435,136</td>
<td>-352,327</td>
</tr>
<tr>
<td><strong>Patient Services Total</strong></td>
<td>-9,231,952</td>
<td>-9,560,651</td>
<td>-10,550,639</td>
<td>-11,579,013</td>
<td>-14,361,784</td>
</tr>
<tr>
<td><strong>Deductions</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Charity</td>
<td>250,643</td>
<td>184,869</td>
<td>150,000</td>
<td>11,973</td>
<td>30,000</td>
</tr>
<tr>
<td>Contractual Adjustments</td>
<td>1,132,620</td>
<td>1,749,542</td>
<td>1,623,174</td>
<td>3,531,545</td>
<td>4,365,671</td>
</tr>
<tr>
<td>Bad Debt</td>
<td>222,907</td>
<td>339,400</td>
<td>312,500</td>
<td>328,681</td>
<td>375,000</td>
</tr>
<tr>
<td><strong>Deductions Total</strong></td>
<td>1,606,170</td>
<td>2,273,811</td>
<td>2,085,674</td>
<td>3,872,199</td>
<td>4,770,671</td>
</tr>
<tr>
<td><strong>Cost Recoveries</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Grants</td>
<td>-489,695</td>
<td>-479,312</td>
<td>-487,671</td>
<td>-318,044</td>
<td>-300,000</td>
</tr>
<tr>
<td>In-Kind Contributions</td>
<td>-1,217,444</td>
<td>-1,345,472</td>
<td>-1,109,695</td>
<td>-1,097,146</td>
<td>-1,000,000</td>
</tr>
<tr>
<td>Funds From City</td>
<td></td>
<td></td>
<td></td>
<td>-565,000</td>
<td>-575,000</td>
</tr>
<tr>
<td>Other Revenue</td>
<td>-770,451</td>
<td>-40,782</td>
<td>-156,600</td>
<td>-219,050</td>
<td>-225,000</td>
</tr>
<tr>
<td><strong>Cost Recoveries Total</strong></td>
<td>-2,477,590</td>
<td>-1,865,556</td>
<td>-1,753,966</td>
<td>-2,199,240</td>
<td>-2,100,000</td>
</tr>
<tr>
<td><strong>Net Revenue</strong></td>
<td>-10,103,372</td>
<td>-9,152,405</td>
<td>-10,218,931</td>
<td>-9,908,055</td>
<td>-11,691,113</td>
</tr>
<tr>
<td><strong>Expenses</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Wages</td>
<td>3,521,668</td>
<td>3,552,400</td>
<td>4,183,042</td>
<td>4,004,486</td>
<td>4,250,000</td>
</tr>
<tr>
<td>Taxes &amp; Benefits</td>
<td>2,425,108</td>
<td>3,554,354</td>
<td>2,207,365</td>
<td>1,774,453</td>
<td>2,663,250</td>
</tr>
<tr>
<td>Professional Services</td>
<td>2,180,831</td>
<td>2,393,730</td>
<td>1,540,815</td>
<td>1,681,558</td>
<td>1,600,000</td>
</tr>
<tr>
<td>Minor Equipment</td>
<td>21,074</td>
<td>30,587</td>
<td>27,700</td>
<td>45,604</td>
<td>50,000</td>
</tr>
<tr>
<td>Supplies</td>
<td>431,230</td>
<td>445,814</td>
<td>415,884</td>
<td>561,870</td>
<td>610,000</td>
</tr>
<tr>
<td>Repairs &amp; Maintenance</td>
<td>105,574</td>
<td>97,011</td>
<td>67,272</td>
<td>105,230</td>
<td>100,000</td>
</tr>
<tr>
<td>Rents &amp; Leases</td>
<td>122,365</td>
<td>184,596</td>
<td>106,000</td>
<td>135,251</td>
<td>130,000</td>
</tr>
<tr>
<td>Utilities</td>
<td>564,282</td>
<td>1,236,003</td>
<td>1,349,354</td>
<td>1,255,559</td>
<td>1,300,000</td>
</tr>
<tr>
<td>Travel &amp; Training</td>
<td>49,392</td>
<td>67,350</td>
<td>48,800</td>
<td>84,895</td>
<td>65,000</td>
</tr>
<tr>
<td>Insurances</td>
<td>206,649</td>
<td>192,873</td>
<td>140,808</td>
<td>192,377</td>
<td>200,000</td>
</tr>
<tr>
<td>Recruitment &amp; Relocation</td>
<td>94,060</td>
<td>103,875</td>
<td>50,000</td>
<td>70,012</td>
<td>50,000</td>
</tr>
<tr>
<td>Depreciation</td>
<td>268,331</td>
<td>550,522</td>
<td>525,000</td>
<td>553,891</td>
<td>595,000</td>
</tr>
<tr>
<td>Other Expenses</td>
<td>112,808</td>
<td>145,754</td>
<td>140,540</td>
<td>151,655</td>
<td>150,000</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td>10,103,372</td>
<td>12,554,868</td>
<td>10,802,580</td>
<td>10,616,842</td>
<td>11,763,250</td>
</tr>
<tr>
<td><strong>Operating Income</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>(3,402,463)</td>
<td>(583,650)</td>
<td>(710,787)</td>
<td></td>
<td>(72,137)</td>
<td></td>
</tr>
<tr>
<td><strong>Restricted Contributions</strong></td>
<td>1,230</td>
<td></td>
<td></td>
<td></td>
<td>0</td>
</tr>
<tr>
<td><strong>Net Income/(Loss)</strong></td>
<td>0</td>
<td>(3,402,463)</td>
<td>(583,650)</td>
<td>(709,557)</td>
<td>(72,137)</td>
</tr>
</tbody>
</table>
APPENDIX G: CORDOVA CITY LIMITS
APPENDIX H: COMMUNITY INFORMATION

### POPULATION

The population numbers are the number of people residing within City Limits. The last year shown is 2016. After 2010, the population estimates are from the Alaska Department of Labor & Workforce Development. The next US Census is in 2020.

### BUSINESSES

As of March 1, 2018, there were 567 licensed businesses in Cordova. In 2017, the Finance Department issued 20 Special Event licenses.

### UTILITIES

The city provides water, sewer, and refuse services to the community. As of March 1, 2018, there were 899 accounts for water, 850 for sewer, and 875 for refuse.
TAX RATES

The sales tax rate in Cordova is 6%. There is an additional 6% surtax for public accommodation services and motor vehicle rentals.

The property tax rate in 2017 in Cordova was 12.35 mills. This translates to a tax levy of $1,235 for every $100,000 in assessed valuation.

---

### CITY OF CORDOVA

#### TEN YEARS PROPERTY ASSESSMENTS COMPARISON

<table>
<thead>
<tr>
<th>TAX YEAR</th>
<th>PROP TAX BILLED</th>
<th>MILL RATES</th>
<th>TAXABLE ASSESSMENT</th>
<th>EXEMPTED ASSESSMENT</th>
<th>TOTAL ASSESSMENT</th>
</tr>
</thead>
<tbody>
<tr>
<td>2008</td>
<td>$1,660,068</td>
<td>13.00 &amp; 12.00</td>
<td>$129,773,078</td>
<td>$122,555,522</td>
<td>$252,328,600</td>
</tr>
<tr>
<td>2009</td>
<td>$1,756,300</td>
<td>14.50 &amp; 13.50</td>
<td>$137,305,360</td>
<td>$123,808,050</td>
<td>$261,113,410</td>
</tr>
<tr>
<td>2010</td>
<td>$2,093,027</td>
<td>13.90 &amp; 12.90</td>
<td>$146,419,540</td>
<td>$124,237,950</td>
<td>$270,657,490</td>
</tr>
<tr>
<td>2011</td>
<td>$1,506,150</td>
<td>9.70 &amp; 8.70</td>
<td>$158,862,060</td>
<td>$128,619,400</td>
<td>$287,481,460</td>
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<tr>
<td>2012</td>
<td>$1,500,605</td>
<td>9.43 &amp; 8.43</td>
<td>$162,764,496</td>
<td>$130,722,764</td>
<td>$293,487,260</td>
</tr>
<tr>
<td>2013</td>
<td>$1,587,405</td>
<td>9.43 &amp; 8.43</td>
<td>$172,107,590</td>
<td>$190,893,600</td>
<td>$363,001,190</td>
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<tr>
<td>2014</td>
<td>$2,129,122</td>
<td>12.07 &amp; 11.07</td>
<td>$179,527,870</td>
<td>$200,270,200</td>
<td>$379,798,070</td>
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<tr>
<td>2015</td>
<td>$2,155,026</td>
<td>11.53</td>
<td>$186,905,960</td>
<td>$205,166,480</td>
<td>$392,072,440</td>
</tr>
<tr>
<td>2016</td>
<td>$2,234,841</td>
<td>11.05</td>
<td>$202,118,470</td>
<td>$205,663,800</td>
<td>$407,782,270</td>
</tr>
<tr>
<td>2017</td>
<td>$2,533,433</td>
<td>12.35</td>
<td>$205,136,290</td>
<td>$203,670,100</td>
<td>$408,806,390</td>
</tr>
<tr>
<td>2018</td>
<td>Unknown</td>
<td>Not Set Yet</td>
<td>Not Set Yet</td>
<td>Not Set Yet</td>
<td>Not Set Yet</td>
</tr>
</tbody>
</table>

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### THREE YEARS COMPARISON OF EXEMPT VALUE TO TAXABLE VALUE

<table>
<thead>
<tr>
<th></th>
<th>2017</th>
<th>%</th>
<th>2016</th>
<th>%</th>
<th>2015</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>TOTAL LAND</td>
<td>$90,232,500</td>
<td>100%</td>
<td>$89,719,700</td>
<td>100%</td>
<td>$84,600,200</td>
<td>100%</td>
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<tr>
<td>TOTAL IMPROVEMENTS</td>
<td>$318,573,890</td>
<td>100%</td>
<td>$318,062,570</td>
<td>100%</td>
<td>$307,472,240</td>
<td>100%</td>
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<tr>
<td>TOTAL ASSESSED VALUE</td>
<td>$408,806,390</td>
<td>100%</td>
<td>$407,782,270</td>
<td>100%</td>
<td>$392,072,440</td>
<td>100%</td>
</tr>
<tr>
<td>TOTAL EXEMPTIONS</td>
<td>$203,670,100</td>
<td>49.82%</td>
<td>$205,663,800</td>
<td>50.43%</td>
<td>$205,166,480</td>
<td>52.33%</td>
</tr>
<tr>
<td>TOTAL TAXABLE</td>
<td>$205,136,290</td>
<td>50.18%</td>
<td>$202,118,470</td>
<td>49.57%</td>
<td>$186,905,960</td>
<td>47.67%</td>
</tr>
</tbody>
</table>

**EXEMPTIONS:**

- CITY: $121,668,900 (59.74%) to $124,964,800 (60.76%)
- STATE: $16,117,100 (7.91%) to $15,572,200 (7.57%)
- FEDERAL: $22,151,000 (10.88%) to $22,515,700 (10.95%)
- SENIORS/ D-V: $18,072,000 (8.87%) to $16,983,300 (8.26%)
- NATIVE CORPS: $11,980,900 (5.88%) to $11,909,500 (5.79%)
- NON-PROFITS: $6,674,500 (3.28%) to $6,712,600 (3.26%)
- CHURCHES: $7,005,700 (3.44%) to $7,005,700 (3.41%)

TOTAL EXEMPTIONS: $203,670,100 (100%) to $205,663,800 (100%) to $205,166,480 (100%)